

Program Progress Update 10

March 18, 2009

Introduction

This is the 10th in a continuing series of Bond Accountability Commission reviews of the design/construction and budget performance of the Cleveland Metropolitan School District's school facilities program funded by Issue 14. The report is based largely on the Construction Manager's monthly report for February 2009. Data from the District on composition of the program's workforce concludes the report.

Overview

Segment status. All schools in Segments 1 and 2 are completed, but heating and air-conditioning problems remained at one.

Eight of the nine Segment 3 schools are to be ready for classes in August 2009. Two are already in use.

In Segment 4, work is under way at two schools was expected to begin very soon at five more and later this spring at one. Design work continues for the remaining two. Current completion targets range from August 2010 to January 2011, 14 to 20 months behind the Project Agreement schedule. The length of the delays is largely attributable to a design review process intended to reduce estimated cost overruns.

Under the new Master Plan adopted last year, Segment 5 is to have 11 schools, including four high schools. The School District expects to award architectural and engineering design contracts by the end of March. The District will need to secure more money through a bond issue planned for early 2009 before the Ohio School Facilities Commission will provide co-funding. (The OSFC pays two-thirds of basic construction program costs.)

The District hopes to begin design of the five Segment 6 schools, all PreK-8s, in the second half of 2009.

Budget performance. The estimated total cost of Segment 3 is 23.21 percent above the budget outlined in the Project Agreement with the OSFC. Segment 4 is projected to be 22.9 percent over budget. Cost projections are subject to adjustment until

a segment is concluded, and the cost of overruns is borne proportionately by the District and the OSFC for co-funded work.

The above percentages reflect a comparison between the “face value” of a project and the actual costs, but they are not necessarily the best measure of the performance of the architects, Construction Manager and contractors in meeting the Project Agreement budgets.

The Project Agreement budgets are estimates based generally on the square footage of schools, and they do not include change orders that arise from unforeseen conditions. More importantly, these budgets do not include the cost of Locally Funded Initiative (LFI) work that the OSFC does not co-fund, such as for auditoriums. However, some but not all LFI work *is* included in the projected cost totals reported by the Construction Manager, which accounts for some of the projected cost overruns.

For example, the included LFI work in the projected total cost of Segment 3 is \$4.09 million. Subtracting the LFI costs from the projected total cost makes the projected cost overrun for co-funded work 19.54 percent. Following the same procedure for Segment 4 makes the projected cost overrun for co-funded work 17.88 percent.

It now appears that the District may lack sufficient funding to complete Segment 7 as currently envisioned. Discussion of this and other developments follows.

Segment-by-Segment Report

Segment 1: the Warm Safe and Dry initiative at all schools, a new East High Gym and 7 new or renovated schools, plus demolition of the former Woodhill-Quincy building. The segment was projected as of the end of February 2009 to be 8.75 percent under the Project Agreement budget, due almost entirely to underspending the Warm, Safe and Dry budget by more than \$25 million.

- All Segment 1 schools are operating.
- The Woodhill-Quincy demolition is indefinitely suspended because the City of Cleveland declined to grant a permit on grounds that the building is architecturally significant. The structure was designed by a prominent early 1900s firm, Hubbell & Benes.
- The totals below do not include \$15.533 million spent for school repairs done before the District formally entered the OSFC-funded construction program but which the OSFC agreed to co-fund. The totals also do not include approximately \$3.3 million in security improvements, such as metal detectors, implemented districtwide, which the OSFC also agreed to co-fund. The District is accounting for those as Segment 1 expenses.

Segment 1 schools	student capacity	scope	Occupancy target	Performance vs. target	Budget w/changes	Projected spending	Under/(over) budget
Rickoff	720	New	Aug-05	plus 2m	\$16,943,596	(\$17,485,697)	(\$542,101)
Miles Park	650	New	Jul-05	plus 18m	\$16,900,933	(\$16,738,798)	(\$216,877)
Adams HS	1,335	New	Aug-06	Met	\$36,728,095	(\$37,651,305)	(\$923,210)
Hay HS	1,232	Reno	Jun-05	plus 11m	\$34,749,207	(\$36,749,137)	(\$1,999,930)
Memorial	631	New	Aug-05	Met	\$14,615,213	(\$15,374,301)	(\$759,088)
Success Tech	400	Reno	May-04	plus 1m	\$7,990,764	(\$7,372,636)	\$618,128
Riverside	436	New	Aug-05	Met	\$11,770,172	(\$12,337,874)	(\$567,702)
East High Gym			Nov-03	Met	\$6,221,336	(\$6,648,138)	(\$426,802)
Warner Demo					\$361,122	(\$347,207)	\$13,915
Woodhill Demo					\$685,286	(\$354,277)	\$331,009
Warm, Safe, Dry			Dec-05	Met	\$78,941,202	(\$53,403,930)	\$25,537,272
Adams Site					\$0	(\$723,849)	(\$723,849)
Memorial Demo					\$0	(\$609,235)	(\$609,235)
Totals					\$225,527,914	(\$205,796,384)	\$19,731,530

Segment 2: originally 13 schools, cut to seven. The segment was projected as of the end of February to be 9.37 percent over the Project Agreement budget (7.12 percent excluding LFI work). All schools are open.

- All schools were in the closeout phase.
- Commissioning of the heating, ventilation and air-conditioning (HVAV) system is now expected to be completed this month at Franklin D. Roosevelt, even though classes have been held there since August 2007. The District reported that the installed system has not operated reliably and that the mechanical engineer, mechanical contractor, manufacturer and controls contractor have been required to correct the problems.

Segment 2 schools, 2003-06	student capacity	scope	Occupancy target	Performance vs. target	Budget w/changes	Projected spending	Under/(over) budget
Warner	570	new	Jul-06	plus 10m	\$15,348,461	(\$16,027,255)	(\$678,794)
Mound*	450	new			\$40,278	(\$40,281)	(\$3)
Morgan	480	new	Jul-06	plus 10m	\$13,042,017	(\$13,566,459)	(\$524,442)
Martin	490	reno	Jul-06	plus 1m	\$8,641,685	(\$8,989,080)	(\$347,395)
Roosevelt	1,115	reno	Jul-06	plus 13m	\$14,232,255	(\$16,407,748)	(\$2,175,493)
Gibbons	351	new	Jun-06	plus 2m	\$9,779,954	(\$10,501,434)	(\$721,480)
Bethune	500	reno	Jun-06	plus 2m	\$8,902,994	(\$9,793,794)	(\$890,800)
Hayes HS*	800	new			\$822,484	(\$822,487)	(\$2)
Jefferson Relief*	785	new			\$173,723	(\$173,726)	(\$3)
Willson*	574	new			\$448,459	(\$602,838)	(\$154,379)
Rhodes	1,005	reno	May-07	plus 9m**	\$22,491,509	(\$25,131,371)	(\$2,639,862)
West Side Relief HS			Jun-06		\$523,078	(\$917,794)	(\$394,716)
Willson LFI Demo					\$0	(\$317,112)	(\$317,112)
Totals					\$94,446,902	(\$103,291,379)	(\$8,844,481)

*moved to other segment or put on hold

** school partially occupied during renovation

Segment 3: originally 14 schools, reduced to 9 K-8s. The segment was projected at February's end to be 23.21 percent over budget (19.54 percent excluding the LFI costs).

- The District opened R.G. Jones (4550 West 150th Street) and Artemus Ward (4315 West 140th Street) for classes after the winter break at the end of January. An occupancy permit for Garfield (3800 West 140th Street) is now expected this month.
- Patrick Henry (11901 Durant Ave.) will be completed this spring. Gym flooring and equipment is installed. On tap for completion this month are technology wiring, finish painting, drywall, ceilings, light fixtures, electrical and plumbing trim, finished carpentry, and start-up of the heating and cooling system.
- Similar work is planned for Buhrer (1600 Buhrer Ave.), which also will be completed this spring.
- At Wade Park (7600 Wade Park Ave.), work was continuing on wiring and plumbing, ceilings, painting, light fixtures and finish carpentry. Installation of floor tiles is to begin, as is start-up of the heating and cooling system. Driveways and walks are to be completed this month.
- Windows, painting, ceilings and light fixtures are the focus of work at East Clark (885 East 146th Street).
- Roofing is complete for the gym and classroom areas of Harvey Rice (11529 Buckeye Road). The focus for March was the same as the Construction Manager reported for January: completion of windows, curtain walls, and the main entrance. Installation of light fixtures also is to begin.
- At the new Willson, about 30 blocks east of the current building on E. 55th Street, crews are completing utility installation and continuing work on bearing masonry and decking, the same as was reported for January.
- **Latest scheduled occupancy dates:** Jan. 2009: Ward, Jones. March 2009: Henry, Buhrer, Garfield. April 2009: Wade Park, Rice, East Clark; December 2009: Willson,

Segment 3 schools, 2004-07	student capacity	scope	Occupancy target	Performance vs. target ***	Budget w/changes	Projected spending	Under/(over) budget
Wade Park	501	new	Dec-08	plus 4m	\$12,473,064	(\$15,322,456)	(\$2,849,392)
East Clark	450	new	Dec-08	plus 4m	\$13,892,376	(\$14,401,155)	(\$508,779)
Patrick Henry	450	new	Aug-08	plus 7m	\$12,289,813	(\$16,319,922)	(\$4,030,109)
Buhrer	350	new	Dec-08	plus 3m	\$9,977,906	(\$13,620,140)	(\$3,642,234)
Mooney*	575	new			\$292,103	(\$371,200)	(\$79,097)
Mooney Demo					\$ 1,273,290	(\$1,135,381)	\$ 137,909
Garfield	426	new	Aug-08	plus 7m	\$11,610,319	(\$15,146,755)	(\$3,536,436)
Jones	450	new	Aug-08	plus 5m	\$11,764,356	(\$13,984,442)	(\$2,220,086)
A. Ward	450	new	Aug-08	plus 5m	\$11,689,572	(\$14,303,757)	(\$2,614,185)
Harvey Rice	450	new	Dec-08	plus 4m	\$13,683,580	(\$16,188,684)	(\$2,505,104)
West Side Relief HS*					\$668,653	(\$1,358,860)	(\$690,207)
Willson / LFI demo	574	new	Mar-09	plus 9m	\$12,099,809	(\$15,485,492)	(\$3,385,683)
Totals					\$111,714,849	(\$137,638,244)	(\$25,923,403)

*moved to Segment 5

***reflects currently planned target

Segment 4: originally 15 schools, reduced to 10 pre-K-8s. The segment was projected as of the end of February to be about 22.9 percent over budget (17.88 percent excluding LFI costs).

- Work on Euclid Park (off Ansel Road between Kosciuszko and Pulaski avenues) has been dependent on weather. Sewer and bearing masonry installation was continuing. This month was to see installation of utilities, the on-grade slab and geothermal piping.
- Slab and bearing masonry work also was continuing as weather permits at Jamison (13905 Harvard Ave.) in addition to basic plumbing and electrical installation in part of the building.
- Bids were awarded in February for Adlai Stevenson (3938 Jo Ann Drive) and Charles Dickens (3552 East 131st Street), and site work was to begin this month.
- Site work also was to commence soon at Washington Carver (2201 East 49th Street) after backfilling of the existing building's demolition is completed.
- Bids were received in late January for Anton Grdina (3050 East 77th Street), but property transfers between the City and the District needed to be completed before the zoning and plan review process could begin. The current Grdina is to be demolished in 2010, after the new one is built. A review of the subsurface and an existing sewer at the Grdina site found the need for remedial work, resulting in new cost estimates.
- Site work was to begin this month at Nathan Hale (3588 Martin Luther King Jr. Drive). Demolition of the existing building was to be completed in April.
- Bids for Thomas Jefferson (3145 West 46th Street) were due in early March. Construction will have to await site work that will include excavation and remediation of subsoil that was found to be unfit for supporting a new structure.
- Design work still continues for Charles Lake (9201 Hillock Ave.). The District had problems with the original architect but decided to follow through with it. The occupancy target has been moved back to January 2011.
- Design work continues for the new Mound (5405 Mound Ave. in the Slavic Village area), and bids are to be advertised this spring.
- At least five of the schools (Nathan Hale, Euclid Park, Dickens, Stevenson and Grdina) are to have geothermal heating/cooling systems. Lake is to be designed with a conventional heating system that can be adapted to a geothermal source. Mound is to feature a number of other environmentally friendly design elements.
- Segment 4 designs are the program's first to specifically accommodate the District's universal Pre-Kindergarten strategy and the 20-1 student-teacher ratio specified in the District's contract with the Cleveland Teachers Union for kindergarten through third grade.
- The new Master Plan deletes Audubon (3055 Martin L. King Jr. Drive) from schools slated to receive co-funded improvements. Audubon is now scheduled to receive \$4.5 million in improvements during Segment 10.
- **Latest scheduled occupancy dates:** August 2010: Jamison, Carver, Euclid Park; Jan. 2011: Dickens, Grdina, Stevenson, Lake, Jefferson, Hale, Mound.

Segment 4 schools, 2005-08	student capacity	scope	Occupancy target	Performance vs. target ***	Budget w/changes	Projected spending	Under/(over) budget
Dickens	450	new	Jul-09	plus 18m	\$12,494,986	(\$14,403,175)	(\$1,908,189)
Corlett Demo					\$306,983	(\$706,196)	(\$399,213)
Euclid Park	351	new	May-09	plus 15m	\$11,863,598	(\$13,977,338)	(\$2,113,740)
Lake	400	new	May-09	plus 20m	\$10,839,836	(\$13,366,632)	(\$2,526,796)
Jefferson	785	new	Aug-09	plus 17m	\$19,180,034	(\$22,028,625)	(\$2,848,591)
Mound	450	new	Aug-09	plus 17m	\$12,357,938	(\$14,949,063)	(\$2,591,125)
Grdina	540	new	Sep-09	plus 16m	\$15,353,878	(\$18,626,059)	(\$3,272,181)
Audubon*	450	new			\$0	\$0	\$0
Carver	450	new	Jun-09	plus 14m	\$12,573,569	(\$15,539,735)	(\$2,966,166)
Hale	400	new	Jul-09	plus 18m	\$11,003,699	(\$14,912,679)	(\$3,908,980)
Jamison	450	new	May-09	plus 15m	\$12,128,122	(\$14,357,460)	(\$2,229,338)
Cleaveland Demo					\$531,655	(\$1,008,913)	(\$477,258)
Stevenson	450	new	Aug-09	plus 17m	\$10,805,208	(\$15,202,153)	(\$4,396,945)
Totals					\$129,439,506	(\$159,078,028)	(\$29,638,522)

*** reflects currently planned target

*deleted from co-funded Master Plan

Segment 5: The new Segment 5 approved as part of the revised Master Plan in late July 2008 includes four high schools (including a K-12) and seven PreK-8 schools. The District Administration expects to award contracts for architectural and engineering design this spring. The District reported receiving 16 bids.

District officials have said the planning scope for two specialty schools, Max Hayes vocational and Cleveland School of the Arts, will be contingent on the extent to which civic and business interests are able to provide money for amenities and facilities not eligible for OSFC co-funding.

The District currently lacks the construction money to complete Segment 5, so the OSFC will not formally enter a Project Agreement for the segment until the cash is on hand. However, the District issued \$15 million in notes in December 2008, allowing it contract for the start of design work. The District will not be reimbursed by the OSFC until the District is able to raise the required additional funds. The District plans to do so in a \$55 million bond issue this spring.

The current, tentative schedule for Segment 5 schools:

- Almira (1815 Larchmere Blvd.), Charles Mooney (3213 Montclair Ave.), Forest Hill Parkway (450 East 112th St.), Miles (11918 Miles Ave.), Orchard (4200 Bailey Ave.), and Paul L. Dunbar (2200 West 28th St.) PreK-8 schools are to be demolished in summer/fall 2009 to make way for new schools. Forest Hill and Almira are to be ready for classes in January 2012. The rest are scheduled for classes in August 2012.
- The renovated Louisa May Alcott (10308 Baltic Road) preK-8 school is slated for completion in September 2011, but no class date has been set.
- The new Cleveland School of the Arts (2064 Stearns Road), Max Hayes (West 65th St. and Walworth), John Marshall (3952 West 140th St.), and West Side Relief (site to be determined) high schools are to be ready for classes in August 2013. The projected bid date is November 2010.

Budget

Using the cost estimates in the Construction Manager's report for February and LFI information supplied by the District's Finance Department, the co-funded portion of the capital program's first four segments will have cost the School District about \$194.61 million of the \$335 million authorized under Issue 14.

Projected funding: With \$49.83 million spent or obligated as of February 28, 2009, for LFI work, that would leave about 90.56 million of Issue 14 money to fund the District's share of Segment 5 and beyond (not counting any availability of funds from interest and non-bond proceeds).

The District Administration's calculation of interest and non-bond proceeds as of February 28 was \$49.74 million.

In sum, the District had about \$140.3 million potentially available, if it can successfully sell the remainder of Issue 14 bonds, that could be spent on the co-funded facilities program after Segment 4.

However, a large portion of that total is interest earnings, listed as \$34.21 million as of February 28, and such earnings are not spendable as liquid cash until closeout of segments and resolution of cost overrun liabilities, a process that lags the construction timetable considerably (For example, Segments 1 and 2 are undergoing OSFC closeout now, as hiring of Segment 5 architects is about to begin.)

In any case, the estimated amount of District money available for Segment 5 and future co-funded segments will be reduced to the extent of future LFI spending by the District for repairs/improvements of buildings that are not part of the Master Plan (bids for three such projects to be done this summer are estimated at a total of \$1.34 million), and to the extent that the District's costs for current and future segments exceed current estimates.

Projected costs: The District's projection of its co-funded and LFI costs for Segments 5 through 7 under the Master Plan is \$155.41 million, which is \$15.11 million more than the maximum available funding, not counting the cost of LFI work on buildings not in the Master Plan and any Segment 4 LFI spending that is not yet reported.

Part of the shortfall conceivably could be made up by "E-Rate" federal subsidies for technology work at schools in the program.

The District says it eventually should receive up to \$9.5 million in E-Rate subsidies for technological equipment installed in Segments 2 and 3 if the District's technology contractor, Doan Pyramid, and the District Finance Department supply the required invoices and other documentation to the federal government. The expected reimbursement from E-Rate assumes that all of the federally approved equipment was indeed installed. If the District cannot document the installation, the amount to be reimbursed will decrease.

Segment 4 schools are not expected to be completed until the end of 2010, so E-Rate reimbursement for work on them probably would not be available to the District by the start of Segment 7, planned for sometime during 2010.

Bottom line: The expected E-Rate reimbursements would leave the District about \$5.6 million short of the money needed to complete Segment 7 as planned, even if all the interest accumulated to date was available to spend. The District has estimated its cost for Segment 7 at \$37.68 million. If none of the interest money was available for some reason,

the District would be unable to execute Segment 7 and would be about \$3 million short of the estimated \$22.6 million needed for Segment 6.

The District has said that voter approval of an additional \$217 million in local taxes will be needed to complete Segments 8-10 of the new Master Plan. The apparent shortfall for Segment 7 is significant because of the potential to add to the anticipated request for \$217 million in bond authority.

Absent outright donations from private entities, the only other readily identifiable source of funding for the facilities program would be money provided through the State of Ohio by the federal economic stimulus legislation (American Recovery and Reinvestment Act of 2009), which is discussed in detail in a companion report. However, at the time of this writing, the state had not reported any application by the School District for school renovations or repairs from this program.

Questions? Contact us: (216) 987-3309 bondaccountability@hotmail.com

Workforce Participation

Reported by CMSD, February 27, 2009

	Total Hrs	Min Hours		Fem Hours		CMSD Hours	
Warm, Safe, Dry							
WSD Group 1	24,060.63	8,015.25	33.31%	343.50	1.43%	5,502.00	22.87%
WSD Group 2	7,885.00	1,851.25	23.48%	718.00	9.11%	1,686.50	21.39%
WSD Group 3	17,442.00	2,512.00	14.40%	534.50	3.06%	3,362.00	19.28%
WSD Group 4	13,590.25	1,840.25	13.54%	568.50	4.18%	2,425.75	17.85%
WSD Group 5	19,095.50	3,095.00	16.21%	1,618.50	8.48%	4,019.50	21.05%
WSD Group 6	19,189.53	2,360.75	12.30%	748.00	3.90%	3,095.75	16.13%
WSD Group 7	11,016.00	1,917.00	17.40%	766.00	6.95%	2,111.50	19.17%
WSD Group 8	23,426.25	3,877.60	16.55%	312.00	1.33%	5,504.80	23.50%
WSD Group 9	21,993.75	6,723.50	30.57%	227.00	1.03%	4,026.50	18.31%
Totals	157,698.91	32,192.60	20.41%	5,836.00	3.70%	31,734.30	20.12%
Segment 1							
AJ Rickoff	115,099.20	27,894.00	24.23%	2,073.00	1.80%	23,541.25	20.45%
John Adams	238,712.20	54,597.25	22.87%	8,428.00	3.53%	47,384.75	19.85%
John Hay	275,094.30	69,513.75	25.27%	17,366.50	6.31%	65,169.50	23.69%
Memorial	93,363.57	20,678.22	22.15%	3,733.10	4.00%	18,573.35	19.89%
Miles Park	97,770.86	17,635.04	18.04%	3,505.50	3.59%	13,066.36	13.36%
Riverside	67,764.14	9,178.59	13.54%	2,859.00	4.22%	16,056.00	23.69%
SuccessTech Phase 1							
Interior	3,372.50	131.50	3.90%	40.00	1.19%	762.50	22.61%
SuccessTech Phase 2							
East High Gym	21,299.75	2,326.00	10.92%	871.00	4.09%	3,675.00	17.25%
Woodhill-Quincy	37,682.05	6,882.50	18.26%	1,209.00	3.21%	7,056.00	18.73%
Woodhill-Quincy	1,628.75	1,511.25	92.79%	0.00	0.00%	991.75	60.89%
Totals	951,787.32	210,348.10	22.10%	40,085.10	4.21%	196,276.46	20.62%
Segment 2							
Warner	94,189.20	13,974.70	14.84%	1,784.50	1.89%	12,799.00	13.59%
Warner Sitework	81.00	21.50	26.54%	0.00	0.00%	15.00	18.52%
Daniel Morgan	79,444.25	13,188.00	16.60%	1,161.75	1.46%	9,974.75	12.56%
FDR	64,713.00	9,654.75	14.92%	4,842.00	7.48%	12,049.75	18.62%
Mary Martin	46,405.50	7,431.00	16.01%	1,385.00	2.98%	7,128.50	15.36%
Hannah Gibbons	54,967.75	11,160.75	20.30%	2,600.25	4.73%	9,386.25	17.08%
Mary Bethune	50,887.50	10,806.00	21.24%	3,462.25	6.80%	7,463.75	14.67%
James Rhodes	158,519.40	23,935.25	15.10%	7,067.00	4.46%	23,469.25	14.81%
James Rhodes Garage	1,212.00	72.00	5.94%	32.00	2.64%	372.00	30.69%
Totals	550,419.60	90,243.95	16.40%	22,334.75	4.06%	82,658.25	15.02%

	Total Hrs	Min Hours		Fem Hours		CMSD Hours	
Segment 3							
Artemus Ward	86,227.55	10,018.50	11.62%	2,435.50	2.82%	13,628.50	15.81%
Buhrer	66,412.50	11,164.50	16.81%	2,690.00	4.05%	12,223.00	18.40%
East Clark	50,157.14	11,547.27	23.02%	615.00	1.23%	6,311.65	12.58%
Garfield	67,602.00	12,278.00	18.16%	2,214.75	3.28%	11,565.00	17.11%
Harvey Rice	50,944.50	8,580.25	16.84%	391.00	0.77%	6,733.50	13.22%
Patrick Henry	84,892.00	13,140.00	15.48%	2,648.50	3.12%	13,008.00	15.32%
RG Jones	79,753.50	11,988.25	15.03%	4,577.50	5.74%	8,843.50	11.09%
Wade Park	58,754.05	11,012.50	18.74%	1,624.00	2.76%	14,360.65	24.44%
Willson	15,171.25	4,349.50	28.67%	370.00	2.44%	3,359.25	22.14%
Totals	559,914.49	94,078.77	16.80%	17,566.25	3.14%	90,033.05	16.08%
Segment 4							
Moses Cleaveland	2,546.25	1,875.75	73.67%	0.00	0.00%	1,485.00	58.32%
Charles Lake	620.50	22.50	3.63%	0.00	0.00%	62.50	10.07%
Euclid Park	1,231.75	60.00	4.87%	0.00	0.00%	60.00	4.87%
Thomas Jefferson	207.00	0.00	0.00%	0.00	0.00%	5.00	2.42%
Jamison	9,496.75	2,427.75	25.56%	9.50	0.10%	2,474.25	26.05%
Lake	620.50	22.50	3.63%	0.00	0.00%	62.50	10.07%
G.W. Carver	1,804.50	330.00	18.29%	390.50	21.64%	1,150.00	63.73%
Mound properties	246.00	233.00	94.72%	0.00		75.50	30.69%
Nathan Hale	3,350.50	2,930.50	87.46%	0.00		2,198.75	65.62%
Totals	20,123.75	7,902.00	39.27%	400.00	1.99%	7,573.50	37.63%
Other projects							
Administration Bldg.	4,169.50	118.50	2.84%	19.00	0.46%	103.50	2.48%
Collinwood Masonry							
Window	15,781.00	1,422.00	9.01%	659.00	4.18%	2,058.50	13.04%
Facelift	32,520.50	17,211.00	52.92%	4,099.00	12.60%	19,159.50	58.92%
Giddings	980.00	366.50	37.40%	0.00	0.00%	201.50	20.56%
John Raper FERP	400.50	233.00	58.18%	0.00	0.00%	13.00	3.25%
McKinley FERP	386.75	214.50	55.46%	0.00	0.00%	0.00	0.00%
Alfred Benesch	2,822.00	1,159.50	41.09%	107.00	3.79%	1,094.50	38.78%
Bratenahl	9,270.25	1,198.50	12.93%	675.50	7.29%	1,750.25	18.88%
Giddings	980.00	366.50	37.40%	0.00	0.00%	201.50	20.56%
WSD 2008	4,846.00	1,151.00	23.75%	95.00	1.96%	1,615.00	33.33%
Totals	72,156.50	23,441.00	32.49%	5,654.50	7.84%	26,197.25	36.31%