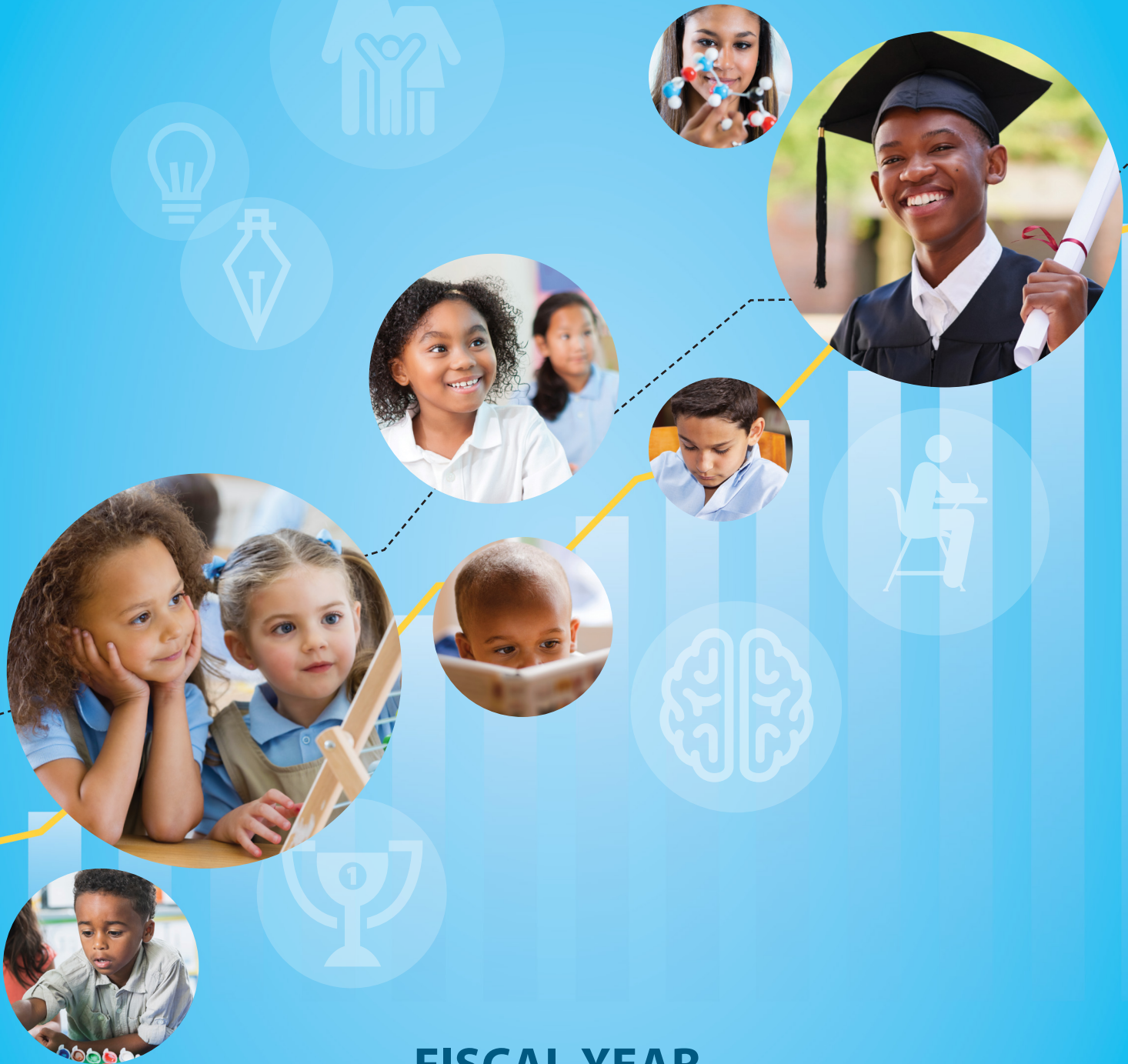


CLEVELAND MUNICIPAL SCHOOL DISTRICT



## FISCAL YEAR 2017–2018 Budget



CLEVELAND  
MUNICIPAL  
SCHOOL DISTRICT

1111 Superior Avenue E, Suite 1800 • Cleveland, Cuyahoga County, Ohio 44114  
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ASSOCIATION OF  
SCHOOL BUSINESS OFFICIALS  
INTERNATIONAL

This Meritorious Budget Award is presented to

# CLEVELAND METROPOLITAN SCHOOL DISTRICT

for excellence in the preparation and issuance of its budget  
for the Fiscal Year 2016-2017.

The budget adheres to the principles and standards  
of ASBO International's Meritorious Budget Award criteria.



A handwritten signature in black ink, appearing to read 'M. Pepera', written over a horizontal line.

**Mark C. Pepera, MBA, RSBO, SFO**  
Acting President

A handwritten signature in black ink, appearing to read 'John D. Musso', written over a horizontal line.

**John D. Musso, CAE, RSBA**  
Executive Director



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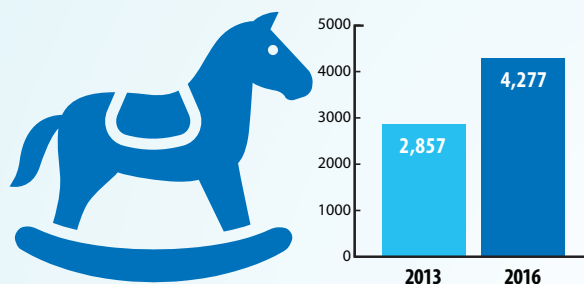
# CLEVELAND SCHOOLS PROGRESS

The Cleveland Metropolitan School District is improving under *The Cleveland Plan*.

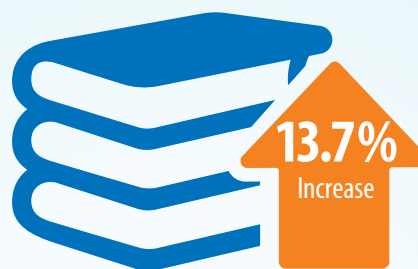


[ClevelandMetroSchools.org/TrackOurProgress](http://ClevelandMetroSchools.org/TrackOurProgress)

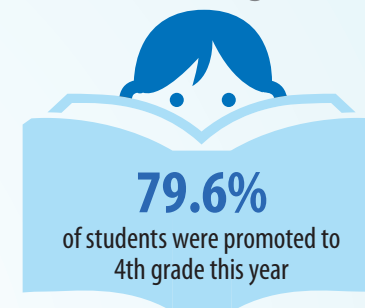
## Expanded Quality Preschool Seats



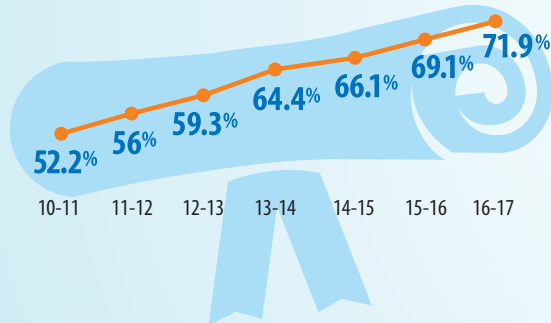
## K-3 Literacy Improvement



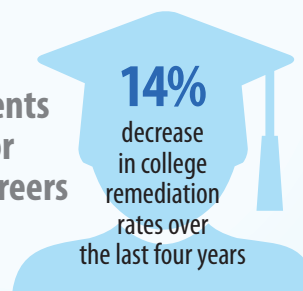
## Third Grade Reading Guarantee



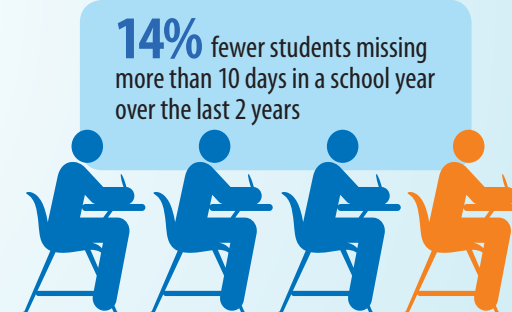
## Increased Graduation Rates 19.7%



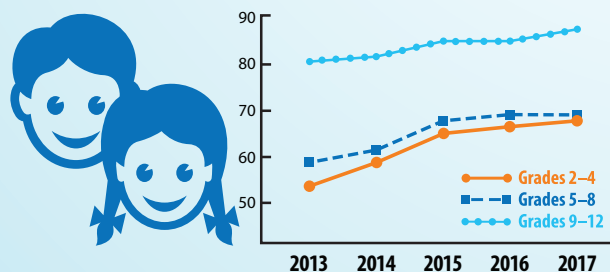
## More Students Ready for College & Careers



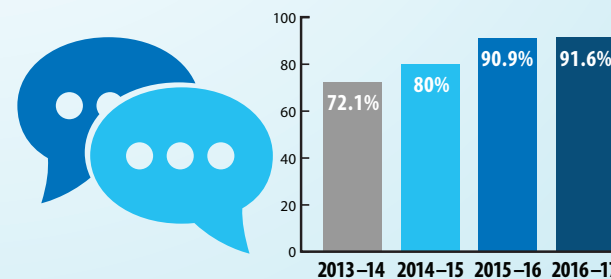
## Reduction in Off-Track Attendance



## Student Perceptions of School Safety



## Active Parent Engagement



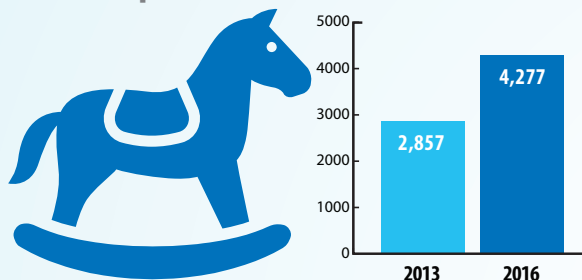
# EL PROGRESO ESCOLAR DE CLEVELAND

El Distrito Escolar Metropolitano de Cleveland ha mejorado bajo *The Cleveland Plan*.

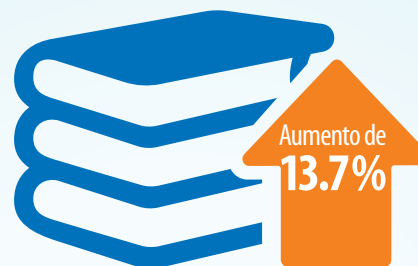


ClevelandMetroSchools.org/TrackOurProgress

## Más puestos disponibles en los preescolares de calidad



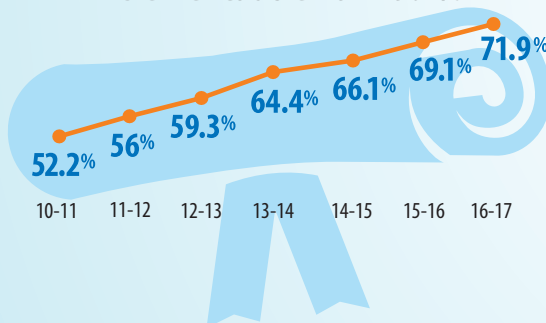
## Mejoría de la alfabetización K-3



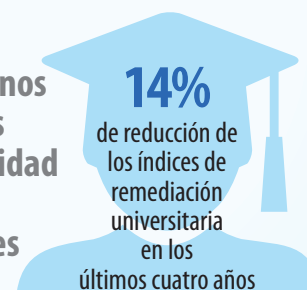
## Incremento en la aptitud de lectura del tercer grado



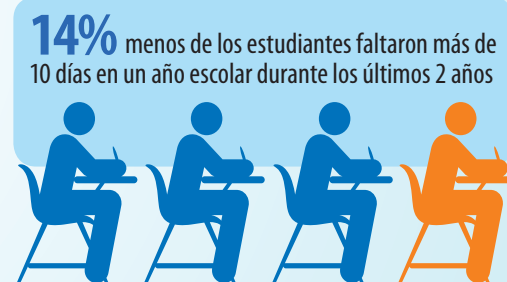
## El índice de graduación ha incrementado en un 19.7%



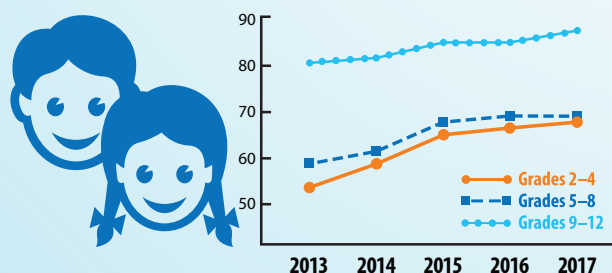
## Hay más alumnos preparados para la universidad y carreras profesionales



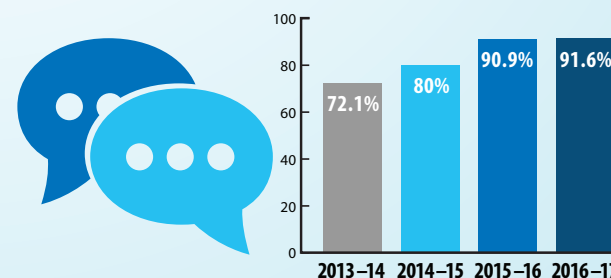
## Aumento en la asistencia escolar



## Percepción estudiantil sobre la seguridad escolar



## Participación activa de los padres





# Introductory Section





# Introductory Section

## Message from CMSD Leadership

September 29, 2017

We are pleased to present the 2017-2018 budget for the Cleveland Municipal School district's (CMSD). Our budget supports sound financial management and long-term planning while reflecting our values and investments aligned to the key strategies articulated in *The Cleveland Plan*, which include:

1. Growing the number of high-performing District and charter schools in Cleveland and closing and replacing failing schools;
2. Focusing District's central office on key supports and governance roles and transferring authority and resources to schools;
3. Investing and phasing in high-leverage system reforms across all schools from preschool to college and career; and
4. Creating the Cleveland Transformation Alliance to ensure accountability for all public schools in the city.

This budget document is a comprehensive source of information for parents, educators, students, and community members to obtain a better understanding of the financial plan and health of the District. It also enables stakeholders to see investments related to the academic improvement strategies described in *The Cleveland Plan*.

In 2017-2018, we are estimating revenues of \$1.03 billion from local, state, and federal sources with \$720.6 million from general operating revenue sources. We are also projecting expenses of \$1.13 billion across all funds (e.g., general operating, debt, capital projects, grants, etc.) with \$749.4 million projected in general operating fund expenses. The budget document explains the comprehensive information about our budget process, timeline, and assumptions as well as detailed revenue and expenditure information by funding, by funding sources, and by school and department. This budget was developed with the best and most recent information available to District administrators. Anticipated expenditures and revenue are estimated based on this information and revisions may be made during the fiscal year to reflect new or changing information or unforeseen circumstances.

The information presented is structured to meet the requirements of the Meritorious Budget Award established by the Association of School Business Officials (ASBO), which is the highest form of recognition in budgeting for school entities. Award attainment represents a significant accomplishment by a school entity and its management. To receive this award, a governmental unit must publish a budget document that meets program criteria as a policy document, an operations guide, a financial plan, and as a communications medium. CMSD earned a Meritorious Budget Award for its 2016-17 submission and has worked to ensure this submission meets those same high standards.

The preparation of this budget document could not have been accomplished without the diligent and dedicated services of the Finance department and the District schools and departments involved in the budgeting processes. We express our appreciation and gratitude to the administrators striving to maintain a tradition of educational excellence in a fiscally responsible manner and our Board of Education and

community for providing the fiscal support needed to develop, implement, and maintain the high quality of educational programs that allows CMSD to focus on fulfilling the academic and operational outcomes detailed in *The Cleveland Plan*. This support was evident on November 8, 2016 when Cleveland voters overwhelming voted with a 68% approval rate to support Issue 108 to renew the 4-year, 15-mill levy used to support *The Cleveland Plan*. We intend to maintain that trust with targeted, intentional investments and accurate, detailed, and transparent reporting of those investments.

We are proud of this budget book, which provides information that allows the reader to understand the District's financial operations as well as its goals and objectives and how they relate to our education programs and services for the 2017-2018 fiscal year and beyond.

Respectfully submitted,

A handwritten signature in dark ink, appearing to read 'DR', with a small dot below it.

Derek M. Richey  
Chief Financial Officer

## Executive Summary

### Budget Development Process

The budget development process enables an annual cycle of reflecting on the efficacy of past and present investments and their alignment to organizational strategies and focus areas. Each year, CMSD strives to improve its budget development process. For example, last planning cycle, department leaders were asked to identify and classify investments against their duration and alignment to strategies. This year, certain departments developed multi-year, multi-fund budgets. Strategic financial planning is challenging. Each year we strive to introduce new components to add value to the overall process as well as add complementary supports to improve organizational capacity.

The initial step of the budget development process is preparing an estimated tax budget for the fiscal year. This is required by Ohio law. The tax budget is prepared using the budget template received from the County Budget Commission. The District conducts a public hearing on the proposed tax budget prior to submission to the County Budget Commission. After the public hearing, the Board of Education approves the proposed tax budget through enactment of a resolution. The tax budget package is then forwarded to the County Budget Commission, who certifies its receipt.

Using estimated revenues, existing cash balances, and fund balance targets as guides, the District begins developing an annual general operating budget and budgets for grant funds. Developing the general operating budget is comprised of two work streams. The first, which begins in January, involves schools developing budget proposals based on an allocation generated primarily through a student-based budgeting (SBB) formula. The SBB formula allocates resources based on unique student characteristics and projected enrollment and includes both general funds, some federal funds. The school-developed budget proposals are reflect their strategic school designs and academic achievement plans.

The second work stream involves central office administrative and support departments developing budget proposals aligned to schools' plans, expenditure targets, strategic plans, and other investments. These budgets are reviewed by department leaders and then merged and iterated upon until the budget target is reached. These activities enable the District to develop a unified budget to foster alignment among schools, central office, and between different funding sources.

There were no significant changes to our budget process or budget policies from last year; though cost center managers in the Academic department developed multi-year, multi-fund budgets. The only other material change was migrating AS400 budget account strings to Workday worktag accounts, reflecting the implementation of a new financial system.

### District Goals and Strategies

The budget development process is the annual vehicle to align the District's financial and human resources with the goals and strategies associated with *The Cleveland Plan*, which are enumerated below.

#### **Cleveland Plan Goals**

- By 2018-19, triple the number of High Performing Seats (from 3,568 to 10,704).
- By 2018-19, triple the number of High/Mid Performing Seats (from 8857 to 26,571).
- By 2018-19, eliminate all failing schools (from 41 to 0).
- By 2016-17, increase city-wide pre-school enrollment by 2,000 seats (from 1,200 to 3,200).
- Annually, reduce by 20% the percent of students who failed to meet the Third Grade Reading Guarantee (from 85% to 88%).
- Annually, increase the high school graduation rate by 4% (from 64.3% to 68.3%).
- By 2016-17, increase the District high school graduation rate to 71% (from 52.2% to 71.0%).



- By 2016-17, increase college enrollment within one year's time to 66% (from 61% to 66%).
- By October 2016, present a 5-year financial forecast with a positive ending cash balance through December 2020, including levy renewal.
- By 2019-2020, complete Issue 4 construction and remodeling projects.
- By 2016-17, maintain or exceed enrollment of 37,879 students.
- Annually, increase parent engagement as measured by HB 525 by 7.5% (from 80% to 87.5%).
- Annually, reduce by 10% the percentage of students who are chronically absent (10+ days) over the prior three-year average (from 57% to 51.3%).

### **Cleveland Plan Strategies**

*The Cleveland Plan* was grounded in an emerging national approach known as the “portfolio strategy,” which showed promising results in cities such as Baltimore, Denver, and New York. The focus of this work to significantly increase the number of high-performing schools and reduce and eventually eliminate low performing schools. To do this, the School district has employed four distinct strategies:

1. Promote, expand, and replicate existing high-performing District and charter school. Effective schools, measured by a consistent standard of quality now have full autonomy over school budgets, staff selection and assignment, academic and student support programs, school calendar and school schedules in exchange for high accountability standards and access to financial and other resources.
2. Start new schools. The School district continues to attract best national education models, invent schools that are unique to the City and encourage local community partners and teachers within the School district to co-create new and innovative school models.
3. Refocus and strengthen mid-performing schools. For those schools that met minimum state standards and have some critical academic and social conditions in place, the School district has employed precise, customized and differentiated interventions and investments and grant some levels of autonomy.
4. Repurpose and address low-performing schools. The lowest performing schools were targeted for immediate and dramatic action, including closure and reassignment of student to better schools, closure and start-up of a new school, phase-in of a new program and phase-out of the old program, or turning the school over to a capable charter operator.

### **The Budget Timeline**

The district’s fiscal year runs from July to June. The following activities, which occurred during SY16-17, contributed to the SY17-18 budget development:

- The Ohio Department of Education releases its annual report card data on 9/15/16. This data supports strategic school design and district portfolio planning.
- Principals received preliminary SY17-18 enrollment projections on 12/6/16. They had until 12/16/16 to propose changes with justification. The enrollment planning team, consisting of the budget, student enrollment, and academic departments, reviewed and adjudicated their proposed changes before finalizing the enrollment projections. The final enrollment projections were inputted into the student-based budgeting formula.
- Principals received their SY17-18 budget allocation on 2/1/17. They had until 3/10/17 to finalize

their budget. Budget review meetings were held the weeks of 2/27 and 3/6 to allow principals to review their proposals with their network leaders, finance and talent partners, and academic support services.

- On February 1, 2017, the budget template for department managers was also opened. They also had until March 10<sup>th</sup> to propose a budget, inclusive of investment requests. All academic budgets were submitted through an Excel file that enabled multi-year, multi-fund budgets; our online budget tool, MyBudgetFile, was used for non-academic budgets. Investment requests from departments were evaluated and adjudicated by the Chief Financial Officer and Chief Executive Officer.
- After aggregating all of the budgets and investment requests, the five-year forecast was presented to the Board of Education on May 9, 2017 and approved on May 23, 2017. The SY17-18 budget and appropriation measure was presented to the Board of Education on June 13, 2017 and approved on June 27, 2017. Between the two June meetings, there were two community presentation on June 19<sup>th</sup> and June 21<sup>st</sup>.

### Student-Based Budgeting (SBB)

In May 2013, CMSD principals worked with District leaders to design a set of budgeting rules and procedures that would support building-level autonomy as outlined in *The Cleveland Plan*. Since then, network leaders and network support teams have supported principals and their leadership teams in academic goal setting, strategic school design, and resource reallocation. Together, principals and their leadership teams craft academic achievement plans and budgets suited to the unique needs of their students.

Under the previous budget process:

- There was significant unplanned variation among different schools' per pupil levels of funding.
- Small schools received more (per pupil) than large schools.
- Underutilized schools tended to receive more than those filled to capacity.
- Some schools simply received more because of years-old staffing decisions.
- Schools with higher student need did not necessarily receive more (excluding temporary SIG grants).

Under the student-based budgeting (SBB) process,

- A more equitable distribution of resources results in all schools funded at a more similar level to one another (per pupil), and remaining differences will be directly tied to student need.
- A more equitable distribution means that some schools receive more than they did in prior years, while others receive less.
- Money follows the student, based on the individual student's need.
- Principals have autonomy to build increasingly diverse and customized budget plans.
- Budget plans are designed to support and reflect that building's academic plan.
- Dollars (rather than staff) are allocated to schools, based on the number of students enrolled.

The SBB formula for 2017-18 distributes resources via a base weight, which all students receive, service-based weights for students identified as special education and English language learners, performance-based weights for students who are advanced and students who score below proficient, and needs-based social emotional weights for chronically absent and highly mobile students. While the components weighted remain unchanged from 2016-17, the value of each weight adjusted slightly for some weights.

### Board of Education

Cleveland's current school governance structure was created by Ohio House Bill 269 in 1997, and took effect September 9, 1998. The Board of Education is made up of nine voting members appointed by the Mayor of Cleveland from a slate of nominees selected by a local nominating panel, established under State

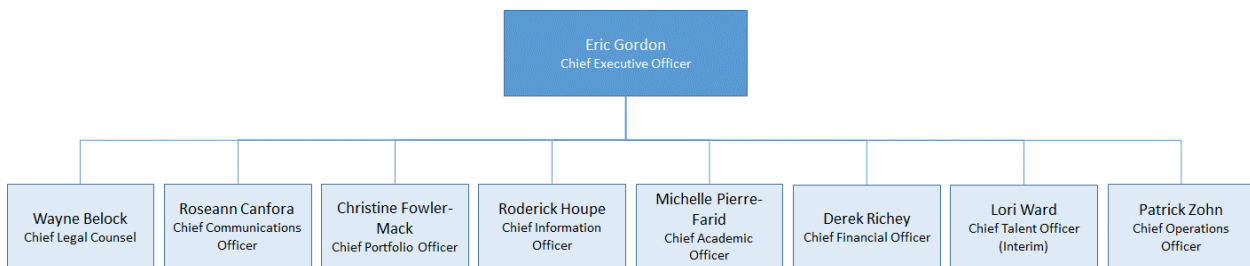
law. At least four of the nine members must have significant expertise in either education, finance, or business management. Board members must be residents of the School district, and at least one of the nine members must reside in that part of the School district that is outside the City of Cleveland (Bratenahl, Linndale, Newburgh Heights, and parts of Brook Park and Garfield Heights). State law also provides that the presidents of Cleveland State University and Cuyahoga Community College serve as nonvoting ex officio members of the Board.

Name	Began Service as a Board Member	Present Term Expires on June 30
Anne E. Bingham, Board Chair	2014	2017*
Robert M. Heard, Sr., Vice Chair	2004	2017*
Louise P. Dempsey	1998	2019
Jasmine Fryer	2017	2019
Denise W. Link	2007	2019
Willette A. Milam	2003	2017*
Shaletha T. Mitchell	2011	2019
Justin L. Monday, Esq.	2015	2019
Lisa Thomas, Ph.D.	2011	2017*
Ronald M. Berkman, ex-officio		
Dr. Alex Johnson, ex-officio		

\*At the time of publication, action had not been taken on the appointment / reappointment of these Board members; so under Ohio law, the Board members continue to serve until appointments or reappointments are made.

## District Leadership and Administration

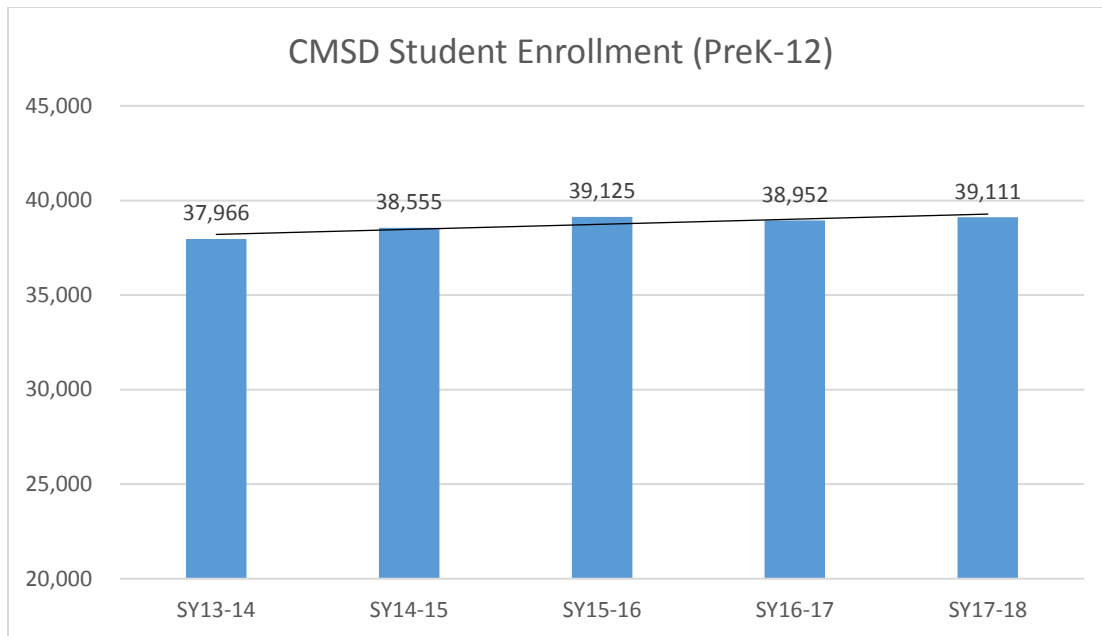
The Board of Education employs a Chief Executive Officer (CEO) to lead the day-to-day operations of the District. Eric Gordon has been the CEO since 2011.



## Student Enrollment

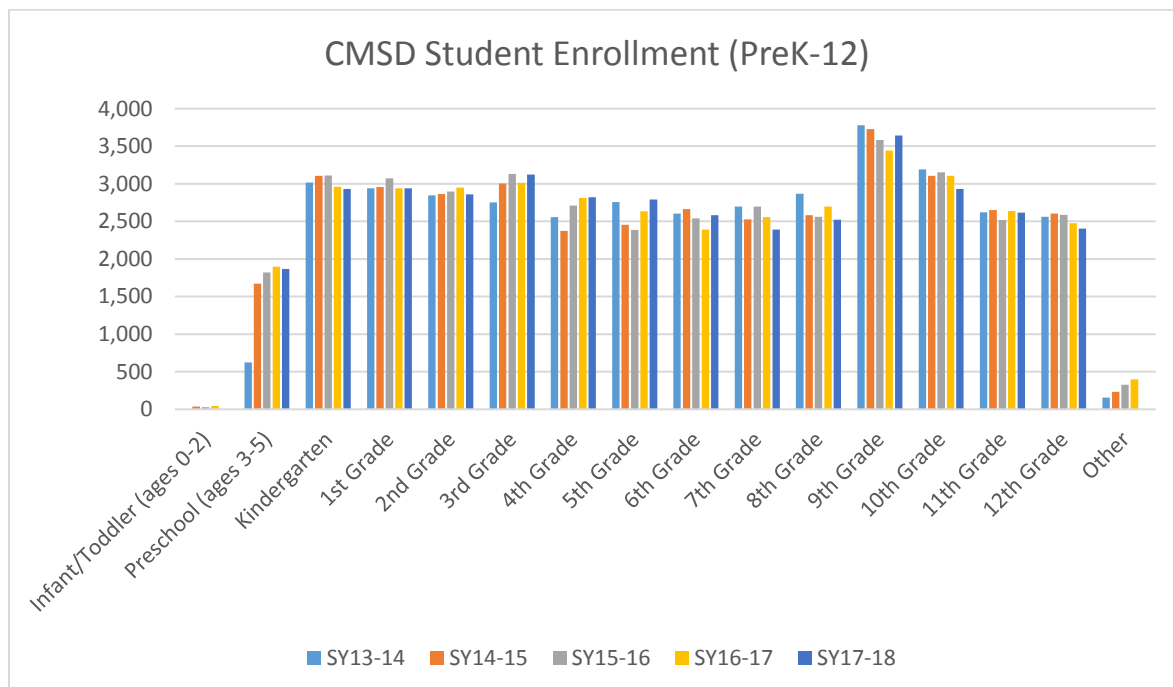
CMSD is the second largest school district in Ohio, educating scholars in Cleveland as well as the surrounding suburbs of Bratenahl, Linndale, Newburgh Heights and parts of Garfield Heights and Brook Park. In 2017-18, the District expects to serve approximately 39,000 scholars. Our budget includes pass-through revenue for another 16,000 Cleveland students served by community schools (charters) and students served at private schools and special education schools through voucher programs. CMSD's enrollment has been increasing slightly over the past few years and we forecast no material changes in enrollment over the next few years.





SOURCE: Ohio Department of Education for SY2013-14, SY2014-15, and SY2015-16. CMUSD PowerBI tool for SY2016-17 and SY2017-18.

The following graphic reflects grade-by-grade enrollment changes over the past four years and the projection for this school year. The material trends include an investment in preschool, a relatively steady K-8 enrollment but with higher enrollment levels in K-3 as compared with 4-8, and the decline of enrollment from 9<sup>th</sup> to 12<sup>th</sup> grade.

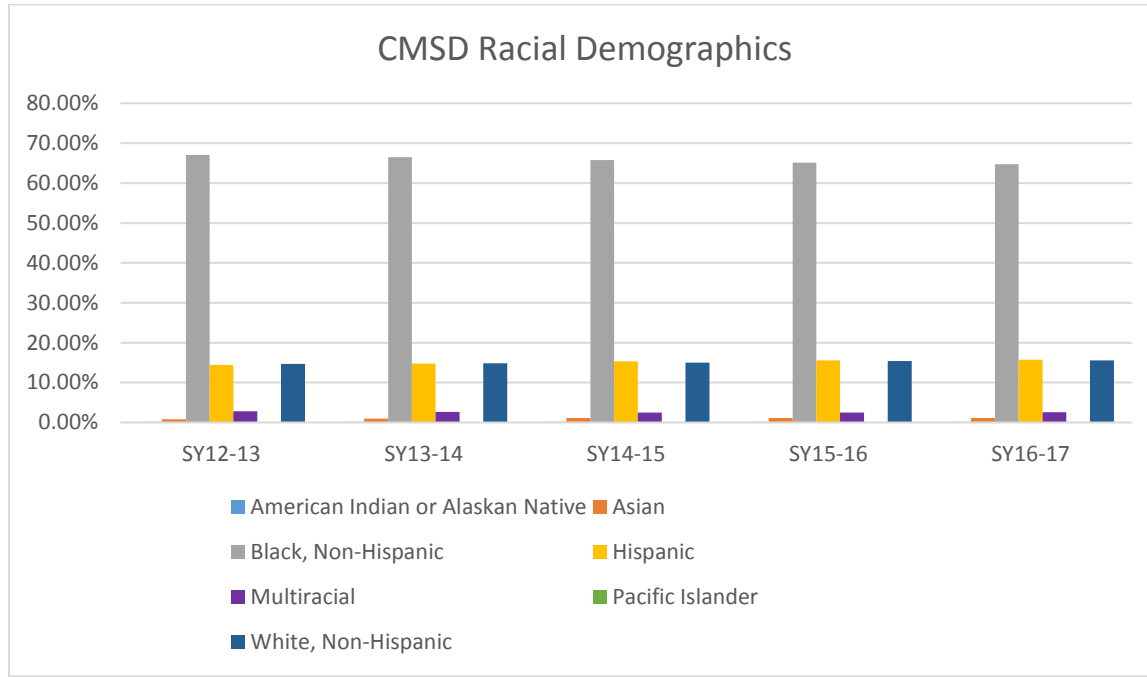


### **Student Demographics**

CMUSD educates a very diverse population, including scholars from over 50 countries speaking more than 30 different languages. The following graphics show the trend line for different demographic trends over the past several year. This data comes from the ODE's database.

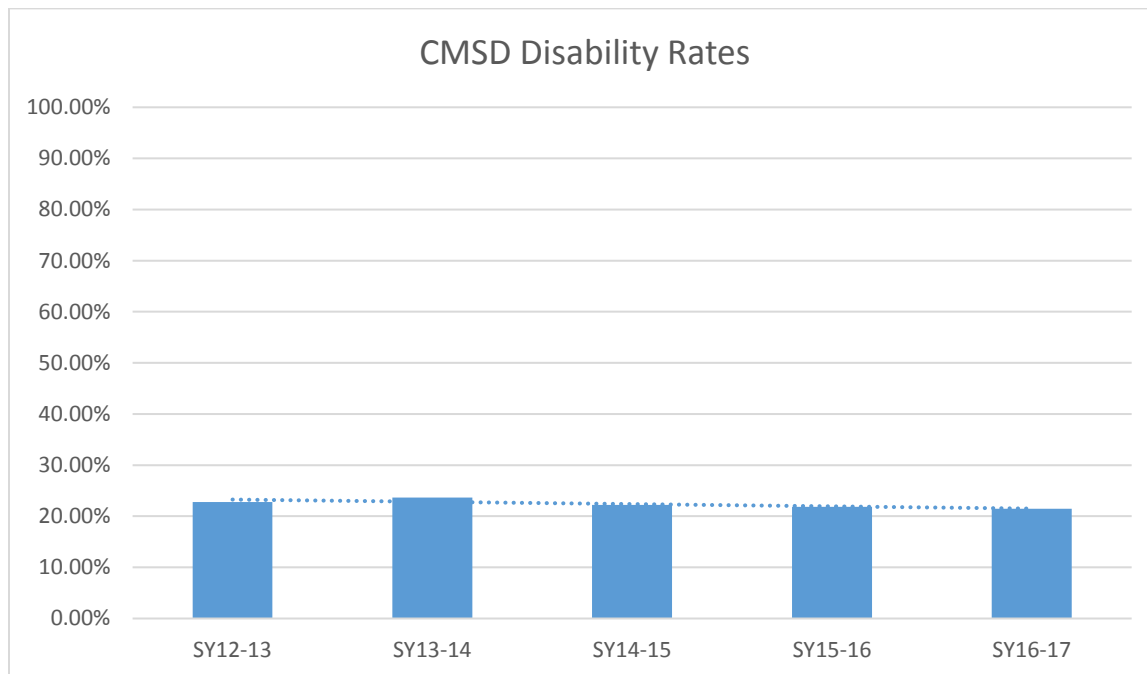
### **Racial Demographics**

CMSD student population is majority Black, Non-Hispanic. Over the past five years, CMSD Black, Non-Hispanic student population has decreased from 67% to 64% with Hispanic and White, Non-Hispanic growing by 3%.



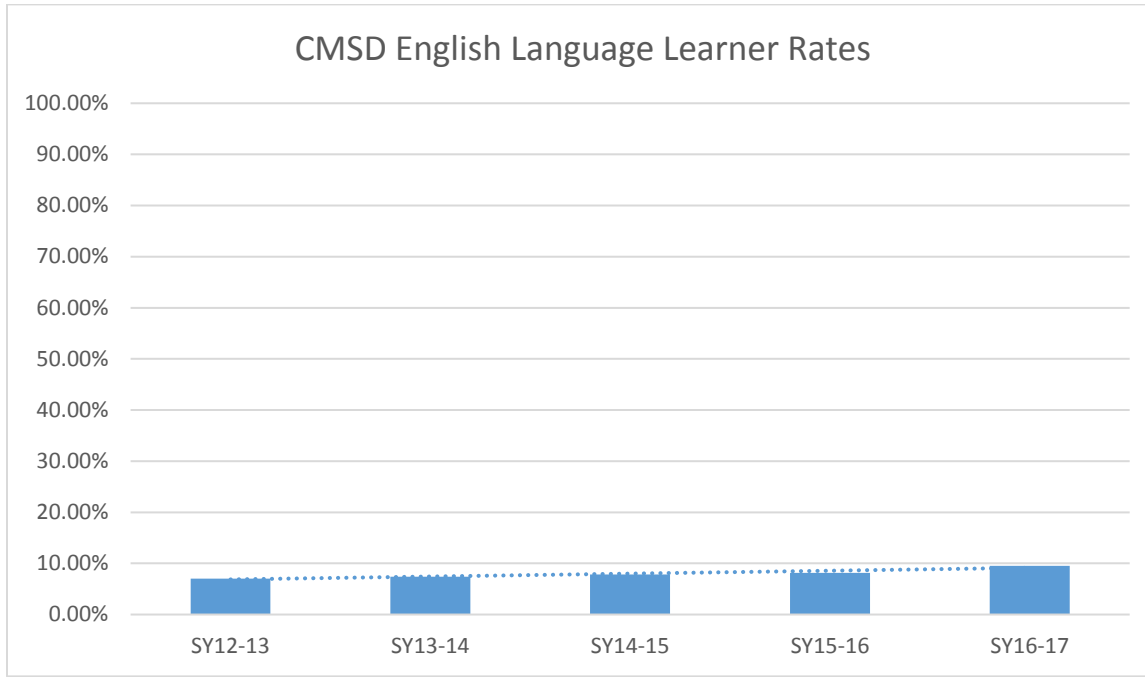
### **Disability Demographics**

In SY2016-17, over 8,000 CMSD students had a diagnosed disability, reflecting over 21% of the total student population. This is down 1.3% from SY2012-13.



### **English Language Learner Demographics**

In SY2016-17, roughly 3,700 CMSD students were classified as English language learners, reflecting over 9.5% of the total student population. There are 1,000 more English language learners in CMSD in SY2016-17 than in SY2012-13.



### **Personnel Allocations**

CMSD employs a broad range of different professionals to provide educational services to students, supports to educators, and administrative and operational services. Generally speaking, changes in staffing are tied closely with enrollment fluctuation, which has been largely consistent over this period; though the increase in staffing from SY15-16 to SY16-17 reflects a deliberate investment in additional school-based and central-office positions.

The following table reflects position classifications across the organization, inclusive of all funding sources, except for SY13-14, which only reflects positions on the general fund. The table does not include supplemental positions such as athletic coaches and extracurricular roles.

<b>Job Profile</b>	<b>SY13-14 Actual<sup>1</sup></b>	<b>SY14-15 Actual</b>	<b>SY15-16 Actual</b>	<b>SY16-17 Est. Actual</b>	<b>SY17-18 Budgeted</b>
<b><u>Classified</u></b>					
Administrator On Assignment	3	0	2	3	4
Assistant Principal	0	69	78	79	94
Audiologist	2	2	2	2	2
Chief Executive Officer	1	1	1	1	1
Curriculum & Instruction Specialist	0	27	27	31	55
Dean	0	0	2	2	2

<sup>1</sup> SY13-14 personnel information reflects only the general fund and was pulled from a different sources than the other years, which is why some of the data does not compare correctly.

<b>Job Profile</b>	<b>SY13-14 Actual<sup>1</sup></b>	<b>SY14-15 Actual</b>	<b>SY15-16 Actual</b>	<b>SY16-17 Est. Actual</b>	<b>SY17-18 Budgeted</b>
Department Chief	0	2	2	2	2
Deputy Chief	0	2	2	2	2
Director	0	8	15	17	6
Executive Director	0	2	2	2	4
Flexible Content Expert	0	6	4	5	4
Guidance Counselor	57	51	50	54	49
Interpreter	16	25	24	24	21
Manager	0	1	2	2	2
Network Support Leader	4	6	8	8	8
Nurse	36	39	42	56	66
Peer Coach	0	35	38	53	52
Peer Review Liaison	0	1	1	1	1
Principal	166	108	109	110	114
Program Administrator	0	2	2	2	4
Psychologist	77	78	77	79	76
Teacher	2665	2,934	2,953	3,052	3,092
<b><u>Certificated</u></b>					
Action Team Coach	11	7	12	12	10
Administrative Lieutenant		3	3	3	2
Administrator On Assignment	1	1	2	2	2
Ambassador, Customer Service		1	1	1	1
Analyst	9	6	6	6	11
Artist In Residence		13	7	7	
Aspiring Principal		9	9	9	9
Assistant	25	7	8	8	7
Assistant Controller	1	1	1	1	
Assistant Cook		87	90	142	
Assistant Coordinator			1	1	1
Assistant Custodian		69	63	64	67
Assistant Manager		19	22	32	85
Attendance Liaison	19	16	12	12	10
Attorney	4	5	5	5	5
Auditor	2	1	1	1	1
AV/Archivist	1	1	1	2	2
Barrier Breaker	5	8	9	9	5
Bus Attendant	33	26	26	22	22
Campus Coordinator	0	6	7	7	4
Campus Data Coordinator		1	1	1	2
Captain	2	2	2	2	2
Cashier		37	42	24	18
Central Monitoring Station Operator			1	1	1
College Registrar					1
Computer Operator	2	2	2	2	2
Coordinator	16	29	28	28	55



<b>Job Profile</b>	<b>SY13-14 Actual<sup>1</sup></b>	<b>SY14-15 Actual</b>	<b>SY15-16 Actual</b>	<b>SY16-17 Est. Actual</b>	<b>SY17-18 Budgeted</b>
Custodian		83	82	95	79
Data Strategist		2	2	2	
Dean	5	19	31	31	46
Department Chief		7	8	8	7
Deputy	33	18	22	22	16
Deputy Chief		5	4	4	5
Design Team Leader			2	2	
Dietary		9	8	8	5
Director	23	17	15	15	39
Dispatcher	8	5	5	5	5
Driver		15	13	13	15
Driver Trainee		3	2	2	5
Driver Truck		6	8	8	7
Enterprise App Developer	1	1	1	1	2
Environmental Service Specialist		196	205	203	192
Executive Coach			1	1	1
Executive Director		19	21	21	27
Facilities Equipment Tech		1	1	1	
Facilities Manager		2	2	2	3
Fellow					1
Financial Partner	7	6	9	16	26
First Cook		17	19	23	90
Fiscal Liaison		12	12	23	11
Flexible Content Expert	20	39	33	33	26
Food Specialist		3	3	3	5
Furniture Crew		1	3	3	2
Garage Mechanic		15	18	18	17
Hearing Officer	4	4	4	4	3
Homeless Associate, Project Act		1	1	1	1
Internal Account Administrator		1	1	1	1
Internal Auditor	2	3	2	2	3
Investigator	8	6	7	7	7
Journalist		1	1	1	1
Laborer	645	60	65	65	62
Lieutenant	3		1	1	2
Life Skills Coach		11	10	10	9
Lunchroom Attendant	40	157	172	172	169
Lunchroom General Prep		36	33	18	33
Manager	33	27	28	29	37
Media/Marketing Copywriter	1		1	1	1
Network Administrator		1	1	2	
Para / Aide	446	644	657	701	673
Paralegal	1	1	1	1	1
Parent Mentor		2	2	2	2
Parts Counterman		1	1	1	1

<b>Job Profile</b>	<b>SY13-14 Actual<sup>1</sup></b>	<b>SY14-15 Actual</b>	<b>SY15-16 Actual</b>	<b>SY16-17 Est. Actual</b>	<b>SY17-18 Budgeted</b>
Policy And Labor Liaison	1	1	1	1	1
Professional Driver	242	223	220	192	208
Program Manager		1	11	12	16
Project Manager		7	8	8	7
Records Retention Clerk		1	1	1	
Recruiter		2	5	4	5
Residency Officer		1	1	1	1
Satellite Cook		72	69	112	
School Secretary		101	101	101	117
Secretary / Admin & Exec. Assistant	147	59	62	62	52
Security Officer		179	174	174	160
Security Officer, PT		27	22	22	15
Senior Talent Partner			2	2	2
Sergeant	8	9	9	9	10
Shipping Clerk		1	1	1	1
Solution Specialist		22	25	25	19
Specialist	94	71	81	82	78
Sr. Administrator		1			
Sr. Analyst		5	6	8	10
Sr. Director					1
Sr. Engineer					1
Sr. Specialist		6	6	6	7
Stationary Engineer Trainer	1	1	1	1	1
Strategist		1	1	1	1
Supervisor	2	2	1	1	1
Support Specialist		7	6	7	6
Systems Engineer	1	1	1	1	3
Talent Partner	7	10	10	10	10
Teacher		49	48	48	72
Translator					2
Transportation Dispatcher		2	1	1	2
Treasurer, Charter School		1			
<b>Totals</b>	<b>4,941</b>	<b>6,076</b>	<b>6,197</b>	<b>6,465</b>	<b>6,432</b>

## Revenues and Expenditures for All Funds

CMUSD's 2017-2018 budget includes an estimated \$1.03 million in revenue and \$1.13 million in expenses across all sources and categories.

	<b>FY 2014 Actual</b>	<b>FY 2015 Actual</b>	<b>FY 2016 Actual</b>	<b>FY 2017 Est. Actual</b>	<b>FY 2018 Budget</b>
<b><i>Revenues</i></b>					
Local	\$ 330,723,702	\$ 545,516,438	\$ 349,023,691	\$ 372,206,012	\$397,044,686.13
State	526,449,177	504,089,037	472,262,677	511,336,971	\$507,812,952.86
Federal	114,863,271	99,663,169	121,244,543	101,165,165	\$110,722,864.92
Other	26,852,614	17,537,197	16,262,586	12,721,041	\$18,517,572.58
<b><i>Total Revenue</i></b>	<b>\$ 998,888,764</b>	<b>\$ 1,166,805,840</b>	<b>\$ 958,793,496</b>	<b>\$ 997,429,189</b>	<b>\$ 1,034,098,076</b>
<b><i>Expenditures (by object)</i></b>					
Salaries	\$ 356,212,744	\$ 362,467,009	\$ 361,109,899	382,727,398	\$410,082,631
Benefits	138,177,971	148,986,517	147,462,133	137,719,544	\$160,490,153
Purchase Services	318,980,256	336,393,437	341,643,023	353,725,829	\$378,779,270
Materials & Supplies	33,495,556	29,117,079	34,676,721	35,325,505	\$37,218,188
Capital Outlay	79,382,652	74,129,925	35,792,623	51,524,360	\$67,313,259
Other Objects	53,069,890	58,535,573	45,322,776	33,800,643	\$53,419,472
Other Uses of Funds	23,482,808	15,552,761	16,168,673	12,323,767	\$18,945,279
<b><i>Total Expenditures</i></b>	<b>\$ 1,002,801,877</b>	<b>\$ 1,025,182,301</b>	<b>\$ 982,175,849</b>	<b>1,007,147,046</b>	<b>\$ 1,126,248,252</b>
<b><i>Expenditures (by function)</i></b>					
Instruction	\$ 523,710,787	\$ 526,602,549	\$ 515,933,614	\$ 524,024,062	\$586,076,146
Supporting Services	294,402,150	326,139,375	342,888,327	363,637,345	\$372,190,004
Non-Instructional	35,823,416	33,846,681	36,291,133	36,227,973	\$39,885,863
Extracurricular Activities	7,202,809	7,313,864	6,902,911	6,122,110	\$7,721,485
Facilities & Construction	79,216,106	70,310,337	32,875,362	45,289,586	\$63,638,149
Debt Service	38,963,802	45,416,735	31,115,827	19,522,203	\$37,791,327
Other Uses of Funds	23,482,808	15,552,761	16,168,673	12,323,767	\$18,945,279
<b><i>Total Expenditures</i></b>	<b>\$ 1,002,801,877</b>	<b>\$ 1,025,182,301</b>	<b>\$ 982,175,849</b>	<b>\$ 1,007,147,046</b>	<b>\$ 1,126,248,252</b>

## Revenue by Fund

The following table identifies fund-level detail on prior and projected revenue. Following each fund name is the numeric indicator used with CMSD's financial management system.

Revenue	FY 2014 Actual	FY 2015 Actual	FY 2016 Actual	FY 2017 Est. Actual	FY 2018 Estimate
General (001)	\$ 697,315,876	\$ 691,576,452	\$ 711,837,900	\$ 739,612,661	\$ 720,643,190
Bond Retirement (002)	38,754,515	35,660,636	23,684,592	23,774,256	22,535,431
Permanent Improvement (003)	7,847,851	156,590,900	5,556,797	3,987,480	2,712,000
Food Services (006)	24,399,028	22,176,895	24,012,681	21,700,063	25,000,000
Special Trust (007)	7,955,209	9,110,243	10,778,329	9,247,983	15,000,000
Classroom Facilities (010)	49,230,171	83,480,568	9,978,007	13,542,484	57,001,707
Public School Support (018)	391,742	430,708	326,747	451,573	700,000
Other Grants (019)	2,513,124	2,000,000	2,477,521	718,277	2,830,000
Liability Self-Insurance (023)	750,000	500,000	1,000,000	1,000,000	1,000,000
Employee Benefits Self-Insurance (024)	58,626,878	66,530,296	72,297,129	82,373,335	88,500,000
Classroom Facilities Maintenance (034)	4,162,605	4,226,742	4,134,325	4,153,652	4,100,000
Partnering Community School (036)	3,836,958	4,243,633	3,890,179	4,142,004	4,363,368
Student Managed Student Activity (200)	630,496	611,518	618,969	483,663	600,000
District Managed Student Activity (300)	174,728	132,412	183,234	114,001	325,000
Auxiliary Services (NPSS) (401)	7,535,105	8,041,634	8,816,350	9,449,900	9,300,000
Public School Preschool (439)	127,387	303,810	432,425	880,944	1,000,000
Vocational Education Enhancement (461)	15,067	15,532	18,848	31,940	37,380
Alternative Schools (463)	162,587	329,425	262,083	339,901	400,000
Straight A Earmark (466)	6,000,000	0	0	0	-
Miscellaneous State Grants (499)	427,086	549,693	896,093	1,879,253	3,000,000
Race to the Top (506)	13,009,938	9,189,725	4,288,686	0	0
School Maintenance and Operational Assistance (512)	76,978	115,250	58,653	0	150,000
IDEA, Part B Special Education (516)	11,344,769	19,881,527	21,013,875	21,902,649	20,000,000
Vocational Education: Carl D. Perkins (524)	1,592,144	1,641,242	1,994,607	2,332,525	2,100,000
Title 1 School Improvement Stimulus A (536)	3,909,789	3,024,570	3,212,366	4,820,153	5,000,000
Title 1 School Improvement Stimulus G (537)	7,486,308	3,656,102	3,450,081	4,112,624	5,500,000
Nutrition Education and Training Program (A) (542)	3,179	(10,432)	0	0	0

<b>Revenue</b>	<b>FY 2014 Actual</b>	<b>FY 2015 Actual</b>	<b>FY 2016 Actual</b>	<b>FY 2017 Est. Actual</b>	<b>FY 2018 Estimate</b>
Title III - Limited English Proficiency (551)	409,362	368,794	880,122	881,300	900,000
Refugee Children School Impact Act (571)	49,020	96,620	52,882	57,980	150,000
Title I - Disadvantaged Children/Targeted Assistance (572)	43,398,235	35,683,049	36,221,716	38,382,135	37,000,000
IDEA Preschool Grant for the Handicapped (587)	266,764	362,773	412,096	535,752	550,000
Improving Teacher Quality (590)	5,958,218	5,750,570	5,753,631	5,591,222	2,200,000
Miscellaneous Federal Grants (599)	527,645	534,953	252,571	929,477	1,500,000
<b>Total Revenue</b>	<b>\$ 998,888,764</b>	<b>\$ 1,166,805,840</b>	<b>\$ 958,793,496</b>	<b>\$ 997,429,189</b>	<b>\$ 1,034,098,076</b>

### Expenditures by Fund

The following table identifies fund-level detail on prior and estimated expenditures.

<b>Expenditures</b>	<b>FY 2014 Actual</b>	<b>FY 2015 Actual</b>	<b>FY 2016 Actual</b>	<b>FY 2017 Est. Actual</b>	<b>FY 2018 Budget</b>
General (001)	\$ 668,153,245	\$ 701,193,752	\$ 701,634,258	\$718,066,229	\$749,400,000
Bond Retirement (002)	38,337,645	23,434,304	30,457,288	19,422,657	21,998,504
Permanent Improvement (003)	8,769,064	17,946,529	18,819,439	21,995,201	55,000,000
Food Services (006)	22,898,005	21,890,119	22,280,692	22,882,184	25,000,000
Special Trust (007)	4,142,207	28,089,329	10,048,339	7,070,231	15,000,000
Classroom Facilities (010)	78,602,560	59,792,677	22,505,380	25,520,564	63,544,000
Public School Support (018)	384,794	364,029	325,567	330,218	500,000
Other Grants (019)	2,514,373	2,544,851	2,246,093	1,677,493	2,830,000
Liability Self-Insurance (023)	929,643	473,297	691,553	543,503	1,000,000
Employee Benefits Self-Insurance (024)	58,260,265	64,846,915	69,471,488	83,510,567	88,500,000
Classroom Facilities Maintenance (034)	7,704,261	9,062,227	11,670,777	10,131,804	4,100,000
Partnering Community School (036)	4,020,343	3,927,631	4,022,796	4,142,004	4,363,368
Student Managed Student Activity (200)	692,919	563,467	555,238	602,949	600,000
District Managed Student Activity (300)	168,071	146,313	135,231	156,138	325,000
Auxiliary Services (NPSS) (401)	7,986,213	6,701,839	9,586,513	7,847,607	9,300,000
Management Information System (432)	14,956	8,417	58	3	0
Public School Preschool (439)	220,956	220,733	640,918	827,303	1,000,000
Data Communications for School Buildings (451)	0	0	0	345,010	0
School Net Professional Development (452)	0	0	226	40	0



<b>Expenditures</b>	<b>FY 2014 Actual</b>	<b>FY 2015 Actual</b>	<b>FY 2016 Actual</b>	<b>FY 2017 Est. Actual</b>	<b>FY 2018 Budget</b>
Vocational Education Enhancement (461)	22,562	9,060	21,017	14,386	37,380
Alternative Schools (463)	248,529	277,938	290,041	306,017	400,000
Straight A Earmark (466)	5,857,000	143,000	0	0	0
Miscellaneous State Grants (499)	420,415	1,239,839	546,885	2,062,388	3,000,000
Race to the Top (506)	13,586,967	11,748,224	3,281,104	66,096	0
School Maintenance and Operational Assistance (512)	50,000	0	27,029	46,009	150,000
IDEA, Part B Special Education (516)	11,190,611	20,440,270	18,477,108	22,435,152	20,000,000
Vocational Education: Carl D. Perkins (524)	2,090,999	1,356,737	2,253,819	2,036,198	2,100,000
Title II D - Technology (533)	0	0	0	0	0
Title I School Improvement Stimulus A (536)	5,506,666	3,010,369	4,213,621	4,238,384	5,000,000
Title I School Improvement Stimulus G (537)	8,381,725	3,318,000	3,483,466	4,050,427	5,000,000
Nutrition Education and Training Program (A) (542)	26,800	346	0	0	0
Title III - Limited English Proficiency (551)	402,500	439,320	837,010	797,684	900,000
Refugee Children School Impact Act (571)	63,375	71,558	77,675	94,163	150,000
Title I - Disadvantaged Children/Targeted Assistance (572)	44,722,016	35,244,534	36,528,951	41,514,524	40,000,000
IDEA Preschool Grant for the Handicapped (587)	186,519	430,198	412,712	394,183	550,000
Improving Teacher Quality (590)	5,986,074	5,567,409	6,015,712	4,989,731	5,000,000
Miscellaneous Federal Grants (599)	259,602	679,070	617,845	1,033,577	1,500,000
<b>Total Expenditures</b>	<b>\$ 1,002,801,877</b>	<b>\$ 1,025,182,301</b>	<b>\$ 982,175,849</b>	<b>\$ 1,009,150,624</b>	<b>\$ 1,126,248,252</b>

### Fund Balance by Fund

The following table identifies fund-level detail on prior fund balance and the estimated ending fund balance at the end of this fiscal year.

<b>Ending Fund Balance</b>	<b>FY 2014 Actual</b>	<b>FY 2015 Actual</b>	<b>FY 2016 Actual</b>	<b>FY 2017 Est. Actual</b>	<b>FY 2018 Budget</b>
General (001)	\$ 98,511,655	\$ 88,894,355	\$ 99,097,997	\$ 120,644,429	\$ 89,746,870
Bond Retirement (002)	26,520,739	38,747,071	31,974,375	36,325,974	36,862,901
Permanent Improvement (003)	28,814,712	167,459,083	154,196,441	136,188,720	83,900,720
Food Services (006)	227,243	514,019	2,246,008	1,063,887	1,063,887
Special Trust (007)	26,577,883	7,598,797	8,328,787	10,506,539	10,506,539
Classroom Facilities (010)	70,168,367	93,856,258	81,328,885	69,350,805	62,808,512
Public School Support (018)	350,872	417,551	418,731	540,086	740,086

Other Grants (019)	(0)	(544,851)	(313,423)	(1,272,639)	(1,272,639)
Liability Self-Insurance (023)	2,002,546	2,029,249	2,337,696	2,794,193	2,794,193
Employee Benefits Self-Insurance (024)	8,007,618	9,690,999	12,516,640	11,379,408	11,379,408
Classroom Facilities Maintenance (034)	24,412,036	19,576,551	12,040,099	6,061,947	6,061,947
Partnering Community School (036)	(183,385)	132,617	-	-	-
Student Managed Student Activity (200)	535,637	583,688	647,419	528,133	528,133
District Managed Student Activity (300)	155,725	141,824	189,827	147,690	147,690
Auxiliary Services (NPSS) (401)	2,251,973	3,591,768	2,821,605	4,423,898	4,423,898
Management Information System (432)	8,477	60	2	(1)	(1)
Public School Preschool (439)	(42,292)	40,785	(167,708)	(114,067)	(114,067)
Data Communications for School Buildings (451)	345,010	345,010	345,010	0	0
School Net Professional Development (452)	266	266	40	0	0
Vocational Education Enhancement (461)	(5,401)	1,071	(1,098)	16,456	16,456
Alternative Schools (463)	(55,339)	(3,852)	(31,810)	2,074	2,074
Straight A Earmark (466)	143,000	-	-	-	-
Miscellaneous State Grants (499)	803,004	112,858	462,066	278,931	278,931
Race to the Top (506)	1,617,013	(941,486)	66,096	(0)	(0)
School Maintenance and Operational Assistance (512)	26,978	142,228	173,852	127,843	127,843
IDEA, Part B Special Education (516)	(773,970)	(1,332,713)	1,204,054	671,551	671,551
Vocational Education: Carl D. Perkins (524)	(114,451)	170,054	(89,158)	207,169	207,169
Title 1 School Improvement Stimulus A (536)	(187,538)	(173,337)	(1,174,592)	(592,823)	(592,823)
Title 1 School Improvement Stimulus G (537)	26,902	365,004	331,619	393,816	893,816
Nutrition Education and Training Program (A) (542)	10,778	0	0	0	0
Title III - Limited English Proficiency (551)	42,152	(28,374)	14,738	98,354	98,354
Refugee Children School Impact Act (571)	248	25,310	517	(35,666)	(35,666)
Title I - Disadvantaged Children/Targeted Assistance (572)	1,433,768	1,872,283	1,565,048	(1,567,341)	(4,567,341)
IDEA Preschool Grant for the Handicapped (587)	60,047	(7,378)	(7,994)	133,575	133,575
Improving Teacher Quality (590)	(509,355)	(326,194)	(588,275)	13,216	(2,786,784)
Miscellaneous Federal Grants (599)	502,918	358,801	(6,473)	(110,573)	(110,573)

## Per Pupil Expenditures

As the primary local education authority in Cleveland, CMSD receives pass-through revenue (and matched expenditures) for approximately 16,000 students served by charter, private, and special education schools. Except for the table in this sub-section about per pupil expenditures, the preceding tables and all remaining tables and figures in this budget book include these pass-through revenues and associated expenses.

This table reflects only those expenditures associated with students enrolled in CMSD schools.

	<b>FY 2014 Actual</b>	<b>FY 2015 Actual</b>	<b>FY 2016 Actual</b>	<b>FY 2017 Est. Actual</b>	<b>FY 2018 Budget</b>
Total Expenditures	\$ 742,722,596	\$ 757,357,038	\$ 718,156,624	\$ 730,514,227	\$ 814,013,700
Students	37,966	38,555	39,125	38,949	39,111
Per Pupil Expenditures	\$ 19,563	\$ 19,644	\$ 18,355	\$ 18,756	\$ 20,813

Determining the total expenditures for only the ~39,000 CMSD schools involves “backing out” certain expenditures groups:

- All expenditures in objects 470-479 in the general operating fund because they represent the pass-through revenue to charter and special education schools.
- All of Fund 24. This is excluded because the self-insurance expenses are double-counted in other Funds.
- All of Funds 19, 36, and 401 because they represents expenses and pass-through revenue associated with charter and private schools.
- The portion of federal grants allocated to private schools in Funds 516 and 572.

It is possible some additional minor and miscellaneous non-CMSD expenditures are reflected in other funds, but this reflects a fairly precise estimate.

### Departmental Per-Pupil Spend

One of the components of the Portfolio Strategy is reflecting “common pricing of facilities and services across sectors.” The following table reflects the per pupil cost of central office managed resources. The data reflects only the general fund.

<b>Cost Center</b>	<b>Cost Center Name</b>	<b>FY 2014 Actual</b>	<b>FY 2015 Actual</b>	<b>FY 2016 Actual</b>	<b>FY 2017 Est. Actual</b>	<b>FY 2018 Budget</b>
<b>Academics</b>		<b>\$1,107</b>	<b>\$1,291</b>	<b>\$1,358</b>	<b>\$1,382</b>	<b>\$1,490</b>
2001CC	Chief Academic Officer	\$19	\$38	\$20	\$21	\$23
2002CC	Arts Education	\$11	\$11	\$11	\$12	\$14
2003CC	Multilingual-Multicultural Education	\$8	\$10	\$10	\$21	\$26
2004CC	Gifted and Talented Service	\$13	\$18	\$16	\$31	\$40
2005CC	Career and Technical Education	\$63	\$19	\$29	\$33	\$33
2006CC	Special Education Vocational Career Transition	\$32	\$31	\$30	\$32	\$30
2007CC	Nursing Services	\$82	\$87	\$88	\$99	\$105
2008CC	State and Federal Programs	\$2	\$2	\$1	\$9	\$115
2009CC	Curriculum and Instruction	\$13	\$28	\$15	\$26	\$148
2010CC	Third Grade Guarantee	\$0	\$3	\$3	\$1	\$4

2011CC	City Arts Education	\$6	\$6	\$6	\$6	\$6
2012CC	City Extracurricular Central	\$11	\$11	\$11	\$3	\$6
2013CC	Extracurricular Activities	\$8	\$9	\$10	\$9	\$11
2014CC	Interscholastic Athletics	\$70	\$71	\$63	\$62	\$59
2015CC	Academic Leadership Team	\$74	\$174	\$261	\$219	\$94
2016CC	Admissions and Attendance	\$25	\$25	\$24	\$22	\$28
2017CC	Full Day Kindergarten	\$1	\$1	\$0	\$-	\$-
2018CC	Professional Development	\$2	\$1	\$4	\$10	\$15
2019CC	Textbooks	\$80	\$102	\$74	\$113	\$-
2020CC	Youth Services	\$9	\$18	\$16	\$19	\$25
2021CC	Pre-Kindergarten Startup Costs	\$8	\$25	\$27	\$20	\$16
2022CC	Organizational Accountability	\$63	\$59	\$73	\$63	\$92
2023CC	Advancement Officer	\$5	\$4	\$5	\$5	\$5
2024CC	Closing the Achievement Gap	\$-	\$-	\$26	\$27	\$32
2026CC	Summer School	\$0	\$1	\$11	\$(10)	\$-
2027CC	Family and Community Engagement	\$12	\$16	\$15	\$12	\$18
2051CC	Credit Recovery	\$7	\$(1)	\$7	\$7	\$-
2101CC	Special Education Planning and Operations	\$28	\$37	\$40	\$39	\$47
2104CC	Special Education Home Instruction	\$15	\$17	\$17	\$19	\$16
2105CC	Special Education Related Services	\$255	\$268	\$260	\$275	\$303
2106CC	Psychological Services	\$182	\$180	\$174	\$167	\$181
2107CC	Transition Costs	\$6	\$22	\$11	\$12	\$-
<b>Board Office</b>		<b>\$7</b>	<b>\$7</b>	<b>\$7</b>	<b>\$7</b>	<b>\$8</b>
1301CC	Board Office	\$7	\$7	\$7	\$7	\$8
<b>Chief Executive Officer</b>		<b>\$33</b>	<b>\$38</b>	<b>\$56</b>	<b>\$50</b>	<b>\$47</b>
1001CC	Chief Executive Officer	\$32	\$34	\$40	\$40	\$26
1002CC	Policy and Labor Relations	\$0	\$4	\$4	\$3	\$5
1004CC	Chief Implementation Officer	\$1	\$-	\$12	\$0	\$-
1005CC	Customer Experience	\$-	\$-	\$-	\$5	\$15
<b>Communications</b>		<b>\$23</b>	<b>\$33</b>	<b>\$36</b>	<b>\$39</b>	<b>\$51</b>
1501CC	District Communications	\$23	\$33	\$36	\$39	\$51
<b>Finance</b>		<b>\$657</b>	<b>\$740</b>	<b>\$688</b>	<b>\$428</b>	<b>\$764</b>
4001CC	Chief Financial and Administrative Officer	\$14	\$26	\$16	\$15	\$17
4002CC	Cash Management	\$3	\$3	\$3	\$4	\$4
4003CC	Accounts Payable	\$12	\$12	\$10	\$11	\$14
4004CC	Payroll	\$25	\$27	\$28	\$29	\$27

4005CC	Grants Management	\$4	\$3	\$3	\$4	\$4
4006CC	Budgets	\$16	\$18	\$25	\$29	\$170
4007CC	Purchasing	\$15	\$15	\$15	\$15	\$19
4010CC	Fixed Charges	\$455	\$505	\$395	\$160	\$349
4011CC	Finance Technical Support	\$3	\$3	\$3	\$3	\$3
4012CC	Financial Reporting	\$20	\$20	\$24	\$21	\$24
4013CC	Internal Audit	\$9	\$11	\$10	\$10	\$11
4014CC	Special Projects Financial	\$1	\$1	\$1	\$-	\$-
4016CC	Transfers and Advances	\$159	\$130	\$142	\$157	\$121
4017CC	Health and Life	\$(79)	\$(34)	\$12	\$(30)	\$-
<b>Legal</b>		<b>\$147</b>	<b>\$147</b>	<b>\$169</b>	<b>\$171</b>	<b>\$212</b>
6001CC	Legal Services	\$66	\$77	\$96	\$99	\$105
6002CC	Risk Management	\$16	\$28	\$27	\$29	\$32
6003CC	Workers Compensation	\$12	\$7	\$8	\$7	\$23
6004CC	Student Hearings and Appeals	\$14	\$15	\$15	\$15	\$15
6005CC	Cleveland Teachers Union	\$8	\$8	\$8	\$8	\$8
6006CC	Conflict Mediation	\$4	\$5	\$6	\$6	\$5
6007CC	Negotiation Costs	\$26	\$8	\$9	\$7	\$24
<b>Information Technology</b>		<b>\$245</b>	<b>\$295</b>	<b>\$426</b>	<b>\$462</b>	<b>\$325</b>
5002CC	Student Administrative Service	\$37	\$35	\$28	\$42	\$-
5003CC	Student Services - Administration	\$11	\$11	\$13	\$0	\$45
5004CC	MIS eRate	\$75	\$76	\$123	\$71	\$84
5005CC	MIS Software Systems	\$119	\$168	\$100	\$154	\$188
5006CC	EMIS Reporting	\$2	\$5	\$6	\$7	\$8
5007CC	Workday	\$-	\$-	\$156	\$187	\$-
<b>Operations</b>		<b>\$1,286</b>	<b>\$1,316</b>	<b>\$1,260</b>	<b>\$1,303</b>	<b>\$1,552</b>
3001CC	Chief Operating Officer	\$18	\$22	\$23	\$23	\$28
3002CC	Facilities Administration	\$132	\$128	\$136	\$152	\$247
3003CC	Trades	\$134	\$136	\$138	\$132	\$142
3004CC	Inventory and Distribution	\$6	\$8	\$10	\$12	\$13
3005CC	Construction Management	\$1	\$20	\$11	\$10	\$10
3006CC	School Closings	\$16	\$19	\$14	\$9	\$13
3007CC	Mail and Print Center	\$28	\$16	\$19	\$20	\$26
3008CC	Transportation Planning	\$294	\$340	\$286	\$297	\$316
3009CC	Safety and Security	\$131	\$147	\$155	\$149	\$154
3010CC	Transportation Depots	\$449	\$430	\$415	\$442	\$538
3011CC	Transportation Maintenance	\$77	\$50	\$53	\$58	\$65
	Grade Restructuring	\$0	\$0	\$-	\$-	\$-



Portfolio		\$28	\$39	\$93	\$119	\$83
6501CC	Portfolio Planning and Management	\$17	\$28	\$81	\$78	\$25
6502CC	Student Assignments	\$11	\$11	\$11	\$20	\$25
6503CC	School Performance	\$-	\$-	\$-	\$9	\$22
6504CC	New School Design	\$-	\$-	\$-	\$7	\$6
9886CC	Community School Sponsorship Fees	\$-	\$-	\$-	\$5	\$6
<b>Talent</b>		<b>\$54</b>	<b>\$93</b>	<b>\$119</b>	<b>\$178</b>	<b>\$157</b>
7001CC	Human Resources	\$54	\$93	\$115	\$125	\$157
7003CC	Resident Educator	\$-	\$-	\$4	\$53	\$-
<b>Total</b>		<b>\$3,587</b>	<b>\$3,999</b>	<b>\$4,211</b>	<b>\$4,139</b>	<b>\$4,689</b>

### Trends, Events, Initiatives, and Financial Changes

The following assumptions were used in preparing the FY18 general operating budget and five-year forecast.

#### Revenue Assumptions

- Cuyahoga County completed its triennial update in 2015 and will conduct a reappraisal in 2018. No major changes are anticipated in the forecast. All property tax estimates use current valuation figures.
- A current collection rate of 86.9% for property taxes is assumed through 2021.
- On 11/8/16 residents renewed a 4-year, 15-mill levy with collection beginning January 2017. The forecast assumes the levy will expire December 31, 2020.
- Forecast utilizes the Governor's version of the FY18-19 School Funding Formula.
- The current overall funding enrollment is 54,586, which includes CMSD students as well as charter and voucher students. The forecast assumes no change from this enrollment for FY17-FY21.

#### Expenditure Assumptions

- No changes in total or charter enrollment for FY18-FY21.
- Maintains current staffing levels on the General Fund with 230 teacher separations projected in FY18-21.
- Across-the-board salary increase of 2.75% in FY18 and FY19.
- Reflects retro 2% this fiscal year for Cleveland Teacher Union members and new differentiated compensation approach.
- Includes potential equity / livable wage increases for some of our lowest earning employees. The budget was finalized before all collective bargained agreements were complete.
- Healthcare rates are forecasted to increase annually by 7.0%, which is down from the previous assumption of 10.4%.
- Reflects an \$11.2M investment in schools and \$6.2M investment in departments in FY18 with is maintained each year.
- No reflection of potential decreases in Federal funds.

Capital Project initiatives are reflected in the Permanent Improvement Fund and Classroom Facilities Fund. They account for and report financial resources that are restricted, committed, or assigned to capital outlay expenditure. The District strives to continually improve schools and facilities for the betterment of the educators and students.

Segments 1-5 of the current Capital Projects program have been substantially completed; segments 6 and 7 are estimated to complete before December 31, 2017. Segments 8 and 9 have no accurate estimated completion date at this time. More detail about the construction segments, including the schools impacted and actual or estimated costs are available in the Financial Section.

### Budget Forecast

The following tables include forecasts of revenue and expenditures by Fund for the next three fiscal years.

#### **Forecasted Revenue**

<b>Revenue</b>	<b>FY 2019 Forecast</b>	<b>FY 2020 Forecast</b>	<b>FY 2021 Forecast</b>
General (001)	\$ 767,075,665	\$ 772,246,879	\$ 779,253,249
Bond Retirement (002)	22,089,876	22,062,899	22,019,071
Permanent Improvement (003)	2,612,000	2,512,000	2,412,000
Food Services (006)	25,000,000	25,000,000	25,000,000
Special Trust (007)	15,000,000	15,000,000	15,000,000
Classroom Facilities (010)	107,470,828	57,286,685	39,433,668
Public School Support (018)	500,000	500,000	500,000
Other Grants (019)	2,830,000	2,830,000	2,830,000
Liability Self-Insurance (023)	1,000,000	1,000,000	1,000,000
Employee Benefits Self-Insurance (024)	87,298,693	91,248,040	91,248,040
Classroom Facilities Maintenance (034)	4,100,000	4,100,000	4,100,000
Partnering Community School (036)	4,363,368	4,363,368	4,363,368
Student Managed Student Activity (200)	600,000	600,000	600,000
District Managed Student Activity (300)	325,000	325,000	325,000
Auxiliary Services (NPSS) (401)	9,837,377	10,406,065	10,406,065
Public School Preschool (439)	1,000,000	1,000,000	1,000,000
Vocational Education Enhancement (461)	37,380	37,380	37,380
Alternative Schools (463)	452,000	472,524	472,524
Miscellaneous State Grants (499)	3,000,000	3,000,000	3,000,000
School Maintenance and Operational Assistance (512)	150,000	150,000	150,000
IDEA, Part B Special Education (516)	20,000,000	20,000,000	20,000,000
Vocational Education: Carl D. Perkins (524)	2,100,000	2,100,000	2,100,000
Title 1 School Improvement Stimulus A (536)	5,000,000	5,000,000	5,000,000
Title 1 School Improvement Stimulus G (537)	4,650,277	4,983,347	4,983,347
Title III - Limited English Proficiency (551)	900,000	900,000	900,000
Refugee Children School Impact Act (571)	150,000	150,000	150,000
Title I - Disadvantaged Children/Targeted Assistance (572)	37,000,000	37,000,000	37,000,000
IDEA Preschool Grant for the Handicapped (587)	550,000	550,000	550,000
Improving Teacher Quality (590)	2,200,000	2,200,000	2,200,000
Miscellaneous Federal Grants (599)	1,500,000	1,500,000	1,500,000
<b>Total Revenue</b>	<b>\$ 1,128,792,464</b>	<b>\$ 1,088,524,187</b>	<b>\$ 1,077,533,712</b>

**Forecasted Expenditures**

<b>Expenditure</b>	<b>FY 2019 Forecast</b>	<b>FY 2020 Forecast</b>	<b>FY 2021 Forecast</b>
General (001)	\$ 767,869,661	\$ 772,246,879	\$ 779,253,249
Bond Retirement (002)	22,089,876	22,062,899	22,019,071
Permanent Improvement (003)	66,262,903	15,000,000	5,000,000
Food Services (006)	25,000,000	25,000,000	25,000,000
Special Trust (007)	15,000,000	15,000,000	15,000,000
Classroom Facilities (010)	87,864,000	100,277,797	57,255,394
Public School Support (018)	500,000	500,000	500,000
Other Grants (019)	2,830,000	2,830,000	2,830,000
Liability Self-Insurance (023)	1,000,000	1,000,000	1,000,000
Employee Benefits Self-Insurance (024)	87,298,693	91,248,040	91,248,040
Classroom Facilities Maintenance (034)	4,100,000	4,100,000	4,100,000
Partnering Community School (036)	4,363,368	4,363,368	4,363,368
Student Managed Student Activity (200)	600,000	600,000	600,000
District Managed Student Activity (300)	325,000	325,000	325,000
Auxiliary Services (NPSS) (401)	9,837,377	10,406,065	10,406,065
Public School Preschool (439)	1,000,000	1,000,000	1,000,000
Vocational Education Enhancement (461)	37,380	37,380	37,380
Alternative Schools (463)	452,000	472,524	472,524
Miscellaneous State Grants (499)	3,000,000	3,000,000	3,000,000
School Maintenance and Operational Assistance (512)	150,000	150,000	150,000
IDEA, Part B Special Education (516)	20,000,000	20,000,000	20,000,000
Vocational Education: Carl D. Perkins (524)	2,100,000	2,100,000	2,100,000
Title I School Improvement Stimulus A (536)	5,000,000	5,000,000	5,000,000
Title I School Improvement Stimulus G (537)	4,650,277	4,983,347	4,983,347
Title III - Limited English Proficiency (551)	900,000	900,000	900,000
Refugee Children School Impact Act (571)	150,000	150,000	150,000
Title I - Disadvantaged Children/Targeted Assistance (572)	40,000,000	40,000,000	40,000,000
IDEA Preschool Grant for the Handicapped (587)	550,000	550,000	550,000
Improving Teacher Quality (590)	2,200,000	2,200,000	2,200,000
Miscellaneous Federal Grants (599)	1,500,000	1,500,000	1,500,000
<b>Total Expenditures</b>	<b>\$ 1,176,630,535</b>	<b>\$ 1,147,003,299</b>	<b>\$ 1,100,943,438</b>

**Debt Changes**

Over the past years, the District's changes in debt have primarily been in the issuance of School Improvement Bonds. The District did not issue/refund any debt in fiscal year 2017, but did so in the following instances over recent years:

- On June 10, 2015, the School district issued \$200,000,000 of General Obligation School Improvement Bonds consisting of \$150,800,000 of Tax Exempt School Improvement Bonds, Series 2015A and \$49,200,000 of Federally Taxable Qualified School Construction Bonds, Series 2015B bearing interest at the rate of 2.00% - 5.02% per annum. The premium received on this bond

issue was \$9,277,561 and after deducting the bond issuance costs, \$8,500,106 was transferred to the Debt Service Fund. Issue 4, which was approved by voters on November 4, 2014, will allow for construction of 20-22 new schools and the refurbishing of 20-23 schools. This debt will be retired from the Debt Service Fund.

- On January 9, 2014, the School district issued \$10,525,000 of School Improvement Refunding Bonds, Series 2014, at a true interest cost of approximately 3%. Proceeds of this bond issue (including a portion of the original issue premium), together with \$6,124,354 of cash on hand in the District's bond retirement fund, for a total of \$16,913,400 was deposited in an escrow fund that is being used ultimately to pay principal of and interest on \$10,789,045 in aggregate principal amount of certain of the District's School Improvement Bonds, Series 2004, through June 1, 2014, the date of optional early redemption of those series 2004 Bonds. As a result, those Series 2004 bonds were defeased and considered no longer outstanding for purposes of the School district's direct debt limitations. This refunding transaction resulted in a reduction in future debt of \$7,643,843, equivalent to then-present values savings (at the time of sale of the Refunding Bonds) of \$7,175,176, which, after deducting contributions to the escrow fund from sources other than the proceeds of the Refunding Bonds, yielded net present value savings of approximately \$1,050,822.
- On January 29, 2013, the School district issued \$45,600,000 of School Improvement Refunding Bonds, Series 2013, at a true interest cost of approximately 3%. Proceeds of this bond issue (including a portion of the original issue premium), together with \$12,000,000 of cash on hand in the District's bond retirement fund, for a total of \$63,366,472.36, was deposited in an escrow fund that is being used ultimately to pay principal of and interest on \$59,020,000 in aggregate principal amount of certain of the District's School Improvement Bonds, Series 2004, through June 1, 2014, the date of optional early redemption of those Series 2004 Bonds. As a result, those Series 2004 Bonds were defeased and considered no longer outstanding for purposes of the District's direct debt limitations.

### **Current Debt Obligation by Fund**

The Bond Retirement debt refers to debt issued for construction projects, while the general fund debt refers to an outstanding lease obligation for buses.

Fiscal Year	General Fund			Bond Retirement		
	Principal	Interest	Total	Principal	Interest	Total
2017	\$3,093,641	\$199,922	\$3,393,563	\$8,436,176	\$13,557,956	\$21,994,132
2018	2,580,991	143,009	2,724,000	8,593,823	13,404,681	21,998,504
2019	2,624,182	99,818	2,724,000	8,856,470	13,233,406	22,089,876
2020	2,668,096	55,904	2,724,000	9,049,118	13,013,781	22,062,899
2021	1,350,745	11,255	1,362,000	9,286,765	12,732,306	22,019,071

A more in-depth analysis of debt changes can be found under Debt Obligations in the Financial Section.

### **Tax Base**

The School district's property tax base is broken down into three main categories, Class I Real Estate, Class II Real Estate and Tangible Personal Property.

### **Class I Real Estate Property**

- *Agricultural Property* – Land and improvements used for agricultural purposes.



- **Residential Property** – Land used and occupied by one, two, or three families.

### **Class II Real Estate Property**

- **Commercial Property** – The land and improvements to land which are owned or occupied for general commercial and income producing purposes and where production of income is a factor to be considered in arriving at true value, including, but not limited to, apartment houses, hotels, motels, theaters, office buildings, warehouses, retail and wholesale stores, bank buildings, commercial garages, commercial parking lots, and shopping centers.
- **Mineral Property** – Land, and the buildings and improvements thereon, used for mining coal and other minerals as well as the production of oil and gas including the rights to mine and producing such minerals whether separated from the fee or not.
- **Industrial Property** – The land and improvements to land used for manufacturing, processing, or refining foods and materials, and warehouses used in connection therewith.

### **Tangible Personal Property and Public Utility**

- **Tangible Personal Property** – Prior to calendar year (CY) 2009, all machinery, inventory, furniture, fixtures and other equipment used in the course of conducting business was classified as Tangible Personal Property, included in the school district's assessed values and taxed accordingly. The tax rate for this type of property has been reduced over the years from a high of 88% in the 1960's to 23% in CY05. House Bill (H.B.) 66 dramatically changed the phase-out of inventory taxes by reducing the tangible property tax assessment rate to 18.75% in CY06, 12.50% in CY07, 6.25% in CY08 and down to zero in CY09. H.B. 66 completely phased out tangible taxes on machinery, equipment, furniture and fixtures by the same rates used for the inventory phase-out, which prior to H.B.66 were not scheduled to be reduced. The telephone tangible personal property tax assessment rate was reduced by 20% in CY07 and 5% each additional year until it was eliminated in CY11.
- **Public Utility – Personal Property** – Public utility companies, including electric, natural gas, pipelines, water works, water transportation, heating and telegraph companies are taxed (with a few exceptions) on all tangible personal property. The percent of true value at which this type of property is taxed varies according to the type of public utility. This taxable property is called public utility-personal property. This is now the only type of personal property that remains subject to taxation.

### **Total and Effective Tax Rates**

The following table reflects total and effective tax rates. 2016 represents the most recent information because property taxes are paid in arrears.

<b>Tax Year</b>	<b>2012</b>	<b>2013</b>	<b>2014</b>	<b>2015</b>	<b>2016</b>
Total Millage	79.80	79.80	79.40	79.30	79.30
Total Millage Operating	73.20	73.20	73.20	73.20	73.20
Total PI Fund	0.50	0.50	1.00	1.00	1.00
Total Class I Residential Rate	52.12	52.43	52.20	52.48	52.53
Total Class II Commercial Rate	60.13	60.12	60.61	61.74	61.57
General Fund Inside Millage Rate	4.00	4.00	4.00	4.00	4.00
Bond Rate	6.10	6.10	5.20	5.10	5.10
Avg. Tax Burden on \$50,000 Home	798.09	802.83	799.31	803.36	804.37



# Organizational Section



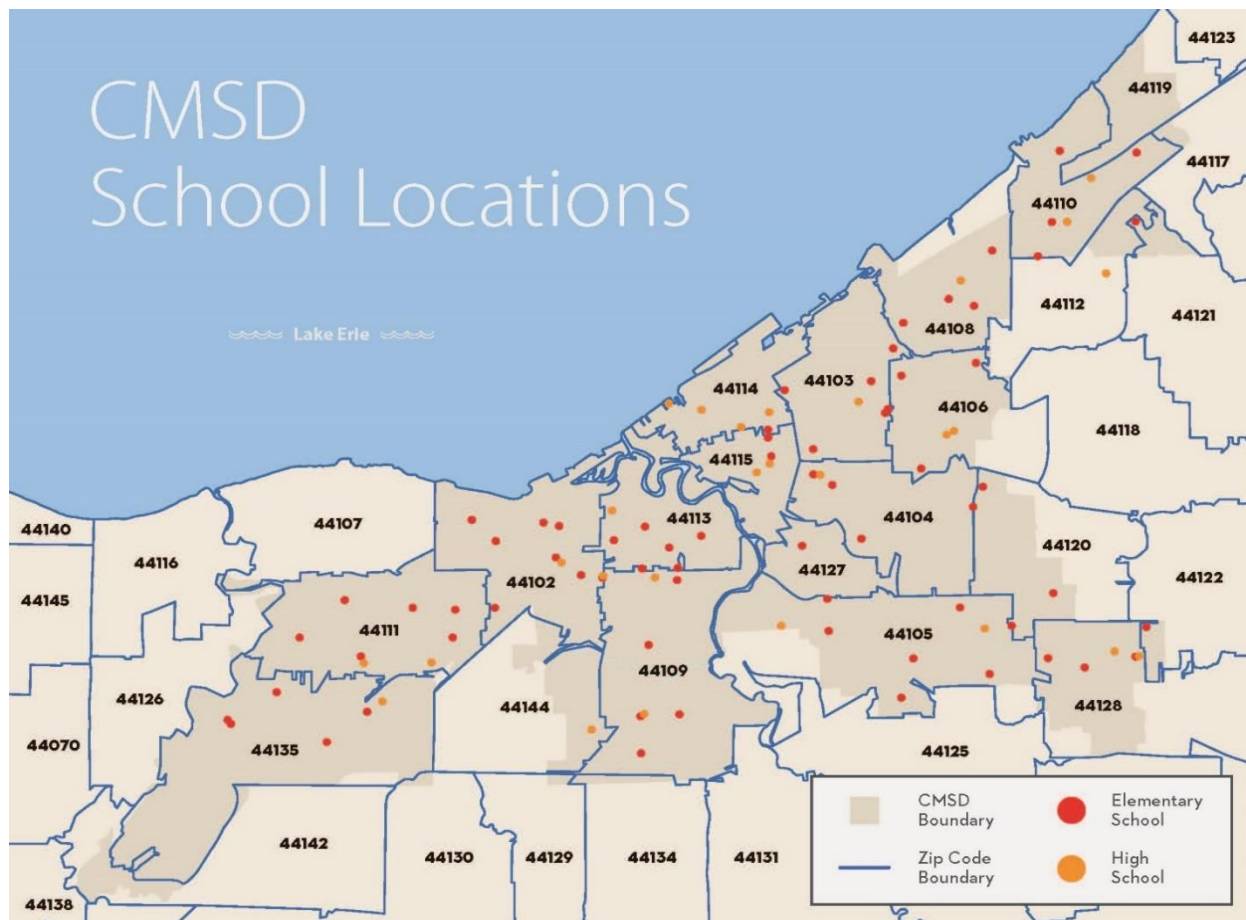


# Organizational Section

## About CMSD

The District currently provides approximately 39,000 Cleveland area students a public school education, whereby each child has access to programs and services that are appropriate to his or her needs. In addition to regular educational programs for Pre-K through 12<sup>th</sup> grade students, the District also offers comprehensive vocational education, special education, and bilingual education programs. In 2017-18, the District will offer 65 K-8 and Pre-K-8 schools, 36 high schools, one K-12 school, and one school serving 3-12 grades. In addition, classes will be provided in four residential school programs.

The school district is an independent Metropolitan school district and is not a component unit of another government.



## Governance Structure

Cleveland's current school governance structure was created by Ohio House Bill 269 in 1997, and took effect September 9, 1998. The Board of Education is made up of nine voting members appointed by the Mayor of Cleveland from a slate of nominees selected by a local nominating panel, established under State law. At least four of the nine members must have significant expertise in either education, finance, or business management. Board members must be residents of the School district, and at least one of the nine

members must reside in that part of the School district that is outside the City of Cleveland (Bratenahl, Linndale, Newburgh Heights, and parts of Brook Park and Garfield Heights). State law also provides that the presidents of Cleveland State University and Cuyahoga Community College serve as nonvoting ex officio members of the Board.

The Board of Education functions as the governing body of the School district. Board responsibilities include: hiring the School district Chief Executive Officer (with the concurrence of the Mayor); setting School district policy; approving the School district budget; establishing goals and accountability standards; and promoting parent, family, and community involvement in the schools.

The Board of Education meetings are held on two Tuesdays each month at 6:30pm. The first meeting of each month is a work session, held at the Board of Education Administration Building, 1111 Superior Avenue E, Cleveland, and devoted primarily to information gathering, discussion and deliberation on issues or topics for future Board business meetings. The second meeting of each month is a business meeting, held at various schools throughout the School district, and devoted primarily with the consideration of and voting on Board resolutions.

Parents and the community are encouraged to attend Board meetings. In addition to conducting the business of the School district at these meetings, the Board also provides for public participation (at Board business meetings) in order to hear community concerns, and recognizes the achievements of our students and staff, and the contributions of our community partners. The Board also holds a number of Community Forums throughout the year on policy issues of interest to the community.



## Board of Education Members

The following identifies each Board member, the year they began service, and the year their present term expires (on June 30<sup>th</sup> of that year).



**Anne E. Bingham**  
Board Chair  
2014 – 2017



**Robert M. Heard, Sr.**  
Board Vice Chair  
2004 – 2017



**Louise P. Dempsey, Esq.**  
1998 – 2019



**Jasmine Fryer**  
2017 – 2019



**Denise W. Link**  
2007 – 2019



**Willetta A. Milam**  
2003 – 2017



**Shailetha T. Mitchell**  
2011 – 2019



**Justin L. Monday, Esq.**  
2015 – 2019



**Lisa Thomas, Ph.D.**  
2011 – 2017



**Ronald M. Berkman, Ph.D.**  
Ex Officio

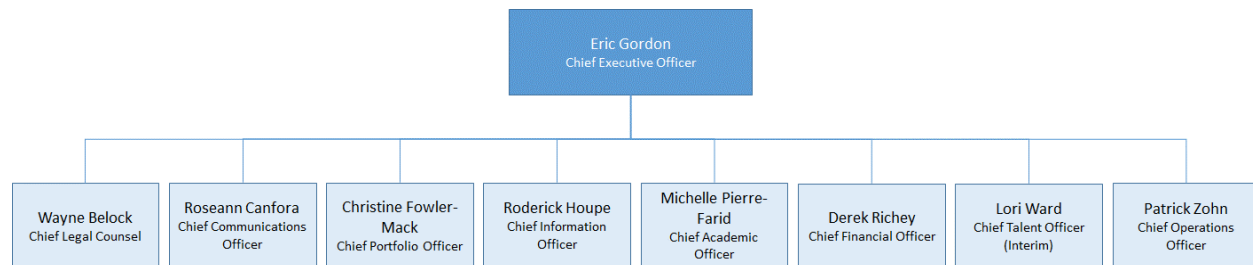


**Alex Johnson, Ph.D.**  
Ex Officio

\*At the time of publication, action had not been taken on the appointment / reappointment of these Board members; so under Ohio law, the Board members continue to serve until appointments or reappointments are made.

## District Leadership and Administration

The Board of Education employs a Chief Executive Officer (CEO) to lead the day-to-day operations of the District. Eric Gordon has been the CEO since 2011.



## CMSD Mission and Goals

### Vision / Mission Statement

**Vision:** The Cleveland Municipal School district envisions 21st Century Schools of Choice where students will be challenged with a rigorous curriculum that considers the individual learning styles, program preferences and academic capabilities of each student, while utilizing the highest quality professional educators, administrators and support staff available.

**Mission:** The Cleveland Municipal School district will strive for nothing less than a school district of premier status that will be emulated for its best practices in the areas of academics, buildings and facilities, customer service, safety and security, and student services purposefully designed to produce graduates prepared to assume leadership roles as students in colleges and universities, as professionals in their chosen careers and as citizens in a global society.

### The Cleveland Plan

CMSD has been executing on The Cleveland Plan since 2012. At its core, The Cleveland Plan has the goal to ensure that every child in Cleveland attends a high-quality school and that every neighborhood has a multitude of great schools from which families can choose. To do this, Cleveland has been transitioning from a traditional, single-source school district to a new system of district and charter schools that are held to the highest standards and work in partnership to create dramatic student achievement gains for every child. The plan is built upon growing the number of excellent schools in Cleveland, regardless of provider, and giving these schools autonomy over staff and budgets in exchange for high accountability for performance. We will create an environment that empowers and values principals and teachers as professionals and makes certain that our students are held to the highest expectation

#### *Two equally compelling dynamics:*

First, we are driven by a fierce sense of urgency. We know that students in Cleveland must have the knowledge, skills and attributes that position them to be successful and competitive in the 21st century global economy. We know that we must re-establish public trust and confidence in our schools and reverse the district's steep drop in enrollment over the last decade. And we must position the district on a path toward financial sustainability so to avoid draconian cuts in services that result in more and more students and families leaving the district and the city.

Second, we are driven by an informed sense of hope, as Cleveland has already started this journey to transformation. The last several years have shown investments in new and redesigned schools, partnerships between the district and high-performing charter schools, differentiated investments in schools, a robust teacher support and evaluation system, and more. Cleveland already has innovative options that are achieving noteworthy results for many of our students. But it won't be enough until every student is in a

great school. We must work toward a new vision of education that will inspire and convince the public that our city and our schools are worthy of the investment of their children and dollars.

### Cleveland Plan Strategies

The Plan was grounded in an emerging national approach known as the “portfolio strategy,” which showed promising results in cities such as Baltimore, Denver, and New York. The focus of this work to significantly increase the number of high-performing schools and reduce and eventually eliminate low performing schools. To do this, CMSD is employing four distinct strategies:

1. Promote, expand, and replicate existing high-performing district and charter school. Effective schools, measured by a consistent standard of quality now have full autonomy over school budgets, staff selection and assignment, academic and student support programs, school calendar and school schedules in exchange for high accountability standards and access to financial and other resources.
2. Start new schools. The school district continues to attract best national education models, invent schools that are unique to the city and encourage local community partners and teachers within the school district to co-create new and innovative school models.
3. Refocus and strengthen mid-performing schools. For those schools that met minimum state standards and have some critical academic and social conditions in place, the school district has employed precise, customized and differentiated interventions and investments and grant some levels of autonomy.
4. Repurpose and address low-performing schools. The lowest performing schools were targeted for immediate and dramatic action, including closure and reassignment of student to better schools, closure and start-up of a new school, phase-in of a new program and phase-out of the old program, or turning the school over to a capable charter operator.

**In addition, organizational roles and relationships have changed under the Cleveland Plan in four fundamental ways:**

1. Central office oversees the portfolio of schools to ensure continuous improvement, provide system coordination for essential functions (enrollment, data systems, etc.) and provide some targeted services directly to schools.
2. Schools have varying levels of autonomy based on their level of performance and are accountable for delivering an excellent education.
3. All schools now have to abide by certain state and federal requirements, such as state testing and serving students with disabilities and English language learners, among others.
4. School district has shifted from traditional budgeting to a weighted per-pupil funding system for all schools and has transferred a majority of spending control to schools based on the number and needs of the students they enroll. This includes the transfer of some locally generated tax revenues to high-performing charter schools that are sponsored by or have agreements with the School district.

## District Goals

- By 2018-19, triple the number of High Performing Seats (from 3,568 to 10,704).
- By 2018-19, triple the number of High/Mid Performing Seats (from 8857 to 26,571).
- By 2018-19, eliminate all failing schools (from 41 to 0).
- By 2016-17, increase city-wide pre-school enrollment by 2000 seats (from 1,200 to 3,200).
- Annually, reduce by 20% the percent of students who failed to meet the Third Grade Reading Guarantee (from 85% to 88%).
- Annually, increase the high school graduation rate by 4% (from 64.3% to 68.3%).
- By 2016-17, increase the District high school graduation rate to 71% (from 52.2% to 71.0%).
- By 2016-17, increase college enrollment within one year's time to 66% (from 61% to 66%).
- By October 2016, present a 5-year financial forecast with a positive ending cash balance through December 2020, including levy renewal.
- By 2019-2020, complete Issue 4 construction and remodeling projects.
- By 2016-17, maintain or exceed enrollment of 37,879 students.
- Annually, increase parent engagement as measured by HB 525 by 7.5% (from 80% to 87.5%).
- Annually, reduce by 10% the percentage of students who are chronically absent (10+ days) over the prior three-year average (from 57% to 51.3%).

### **Investments Related to District Goals**

While many CMSD expenditures would remain the same regardless of district goals, there are specific investments tied to the specific goals outlined above. For example, the district has:

- Raised \$200 million in bond proceeds to fund the Issue 4 construction and remodeling projects.
- Budgeted nearly \$4 million towards a Portfolio Office to guide our annual accountability cycle, school choice process, portfolio planning, and new school design. These efforts encompass the goals around increasing the number of high performing seats.
- Budgeted \$2.3 million for Early Childhood teachers and support staff for Preschool.
- Budgeted nearly \$1 million for Family and Community Engagement activities and resources to increase parent engagement.

CMSD has also shifted and focused existing expenditures to address needed improvements in third grade reading, graduation rates, and chronic absenteeism.

## Budget and Financial Items That Impact Our District

CMSD codes financial transactions in accordance with the Uniform School Accounting System (USAS) developed and maintained by the Ohio Auditor of State. The USAS is based upon the use of a combination of dimensions (different sets of codes, each of which supplies different elements of information). By selecting the most appropriate code within each required dimension, each financial transaction of the school district will be adequately identified.

The use of certain dimensions to identify each type of financial transaction is the responsibility of management of the school district. The determination should consider the informational needs of the school district, the Ohio Department of Education, and other regulatory agencies. For various reasons, certain financial transactions should be coded in more detail than others.

With the implementation of CMSD's new financial management system, Workday, on July 1, 2017, nearly every USAS-directed account code has been slightly altered to align with the data configuration in Workday. For example, USAS object 419 for Other Professional and Technical Services is reflected as 419SC in Workday. The "SC" referring to Spend Category as opposed to object.



The most recent version of the USAS User Manual can found on the Ohio Auditor of State's website: [https://ohioauditor.gov/publications/uniform\\_school\\_accounting\\_system\\_user\\_manual.pdf](https://ohioauditor.gov/publications/uniform_school_accounting_system_user_manual.pdf)

## **Funds and Fund Types**

The School district uses funds to maintain its financial records during the year. Fund accounting is designed to demonstrate legal compliance and to aid management by segregating transactions related to certain School district functions or activities. A fund is defined as a fiscal and accounting entity with a self-balancing set of accounts. The various funds of the School district are grouped into the categories of governmental, proprietary, and fiduciary. Each fund also has an associated fund number; for example, the General Fund is 001.

### **Governmental Funds**

Governmental funds are those through which most governmental functions typically are financed. Governmental fund reporting focuses on the sources, uses and balances of current financial resources. Expendable assets are assigned to the various governmental funds according to the purposes for which they may or must be used. Current liabilities are assigned to the fund from which they will be paid. The difference between governmental fund assets and liabilities is reported as fund balance. The following are the School district's major governmental funds:

#### **General Fund 001**

The general fund is used to account for all financial resources, except those required to be accounted for in another fund. The general fund is available to the School district for any purpose provided it is expended or transferred according to the general laws of Ohio.

#### **Debt Service Fund 002**

The debt service fund is used to account for the accumulation of resources for, and the payment of, general long-term debt principal, interest and related costs. Debt service funds are used to account for and report financial resources that are restricted, committed, or assigned to expenditure for principal and interest.

### **Capital Projects Funds**

Capital projects funds are used to account for and report financial resources that are restricted, committed, or assigned to expenditure for capital outlays, including the acquisition or construction of capital facilities and other capital assets.

#### **Permanent Improvement 003**

A fund provided to account for all transactions related to the acquiring, constructing, or improving of such permanent improvements

#### **Classroom Facilities 010**

A fund provided to account for monies received and expended in connection with contracts entered into by the school district and the Ohio School Facilities Commission for the building and equipping of classroom facilities.

#### **Classroom Facilities Maintenance 034**

A fund used to account for the proceeds of a levy for the maintenance of facilities. The classroom facilities fund is used to account for monies received and expended in connection with contracts entered into by the School district for the construction or renovation to classroom facilities.

**Proprietary Funds**

Proprietary funds focus on the determination of operating income, changes in net position, financial position and cash flows and are classified as either enterprise or internal service. The School district only has internal service funds.

**Food Services 006**

This fund is used to record financial transactions related to food service operations.

**Special Revenue Funds**

Special revenue funds are used to account for and report the proceeds of specific revenue sources that are restricted or committed to expenditure for specified purposes other than debt service or capital projects.

**Special Trust 007**

The special trust fund may be classified as a special revenue, permanent, or a private purpose trust fund. A special revenue fund should be used if the original contributions can be expended for school district programs. A permanent fund should be used if the only the earnings on the original proceeds can be expended and not the principal. If the original contribution, whether required to be kept intact or not, and the earnings do not support the school district's programs, then the fund will be classified as a private purpose trust fund.

**Public School Support 018**

A fund provided to account for specific local revenue sources, other than taxes or expendable trusts (i.e. profits from vending machines, sales of pictures, etc.), that are restricted to expenditures for specified purposes approved by board resolution. Such expenditures may include curricular and extra-curricular related purchases.

**Other Grants 019**

A fund used to account for the proceeds of specific revenue sources, except for State and Federal grants that are legally restricted to expenditures for specified purposes. The purpose of this grant is to fund Promise Academy.

**District Managed Student Activity 300**

A fund provided to account for those student activity programs which have student participation in the activity but do not have student management of the programs. This fund would usually include athletic programs but could also include the band, cheerleaders, flag corps, and other similar types of activities.

**Auxiliary Services 401**

A fund used to account for monies which provide services and materials to pupils attending non-public schools within the school district.

**Management Information System 432**

A fund provided for hardware and software development, or other costs associated with the requirements of the management information system.

**Public School Preschool 439**

A fund to assist school districts in paying the cost of preschool programs for three and four year olds.

**Data Communications 451**

A fund provided to account for money appropriated for Ohio Educational Computer Network Connections.

**School Net Professional Development 452**

A fund provided to account for a limited number of professional development subsidy grants.

**Vocational Education Enhancement 461**

A fund used to account for Vocational Education Enhancements that: 1) expand the number of students enrolled in tech prep programs, 2) enable students to develop career plans, to identify initial educational and career goals, and to develop a career passport which provides a clear understanding of the student's knowledge, skills, and credentials to present to future employers, universities, and other training institutes and 3) replace or update equipment essential for the instruction of students in job skills taught as part of a vocational program or programs approved for such instruction by the State Board of Education.

**Alternative Schools 463**

A fund used to account for alternative educational programs for existing and new at-risk and delinquent youth. Programs shall be focused on youth in one or more of the following categories: those who have been expelled or suspended, those who have dropped out of school or who are at risk of dropping out of school, those who are habitually truant or disruptive, or those on probation or on parole from a Department of Youth Services' facility.

**Miscellaneous State Grants 499**

A fund used to account for various monies received from state agencies which are not classified elsewhere. A separate special cost center must be used for each grant.

**Race to the Top 506**

To provide for either a new program or expansion of an existing program to support initiatives in the following areas: Standards and Assessments; Using Data to improve Instruction; Great Teachers and Leaders; and Turning Around the Lowest-Achieving Schools.

**School Maintenance and Operational Assistance (Impact Aid/SAFA) 512**

Maintenance and operational funds to school districts significantly affected (1) by a loss of revenue from taxable real property acquired by the federal government; (2) by provision of public education to children who live on federal property; or (3) by a sudden and substantial increase in school attendance as a result of federal activities.

**IDEA, Part B, Special Education, Education of Handicapped Children 516**

Grants to assist states in providing an appropriate public education to all children with disabilities.

**Vocational Education: Carl D. Perkins Vocational Education Act of 1984 524**

Funds to boards of education, teacher training institutions, and the state administering agency for cooperating in development of vocational education programs in the following categories: secondary, post-secondary, adult, disadvantaged and handicapped persons, exemplary programs, cooperative education, construction of area vocational schools, ancillary services, research, advisory committees, and work-study projects, including sex equity grants.

**Title II D Technology 533**

To improve State academic achievement through technology in schools; to assist student in becoming technologically literate by the end of eighth grade, and; to encourage effective integration of technology with teacher training and curriculum development to establish successful research-based instructional methods.

**Title I School Improvement Stimulus A 536**

To help schools improve the teaching and learning of children failing, or most at risk of failing to meet

challenging State academic achievement standards.

**Title I School Improvement Stimulus G 537**

To raise the achievement of students in the lowest-performing schools.

**Nutrition Education and Training Program 542**

To encourage the effective dissemination of scientifically valid information to children participating or eligible to participate in the school lunch and related nutrition programs.

**Title III, Limited English Proficiency 551**

Funds to develop and carry out elementary and secondary school programs, including activities at the pre-school level, to meet the educational needs of children of limited English proficiency. These programs provide structured English language instruction, with respect to the years of study to which the program is applicable, and instruction in the child's native language to the extent necessary to allow a child to achieve competence in English. The instruction must incorporate the cultural heritage of these children and of other children in American society. The instruction must be, to the extent necessary, in all courses or subjects of study which will allow a child to meet grade promotion and graduation standards.

**Refugee Children School Impact Act 571**

To provide educational services to meet educational needs of refugee children who are enrolled in public and non-profit private elementary and secondary schools.

**Title I, Disadvantaged Children/Targeted Assistance 572**

To provide financial assistance to State and Local educational agencies to meet the special needs of educationally deprived children. Included are the Even Start and Comprehensive School Reform programs.

**IDEA Preschool Grant for the Handicapped 587**

The Preschool Grant Program, Section 619 of Public Law 99 -457, addresses the improvement and expansion of services for handicapped children ages three (3) through five (5) years.

**Improving Teacher Quality 590**

A fund used to account for monies to hire additional classroom teachers in grades 1 through 3, so that the number of students per teacher will be reduced.

**Schoolwide Building Program 599**

The purpose of this bulletin is to inform you of the creation of a Schoolwide Building Program Fund. The Schoolwide Building Program Fund allows for the pooling of Federal, State, and local funds to be used to upgrade the overall instructional program of a school building where at least 40 percent of children are from low-income families.

**Internal Service Funds**

The internal service funds account for the financing of services provided by one department or agency to other departments or agencies of the School district on a cost reimbursement basis. The internal service fund is used to account for and finance its uninsured risks of loss and associated expenses attributable to deductibles and self-insured retention limits for general liability and property damage claim settlements and judgments and self-insurance programs for employee medical benefits.

**Liability Self Insurance 023**

This fund should have the self-insurance money deposited in it and all appropriate self-insurance payments made from it. The Self-Insurance Fund may be a fund that serves a pool of participating local governments or a pool of funds within a given local government. The Self-Insurance Fund does not require permission



of the Auditor of State for establishment. The Board of Education should establish the fund by resolution.

#### **Employee Benefits Self Insurance 024**

A fund provided to account for monies received from other funds as payment for providing medical, hospitalization, life, dental, vision, or any other similar employee benefits. The Employee Benefits Self-Insurance Fund may make payments for services provided to employees, for reimbursements to employees who have paid providers, to third party administrators for claim payment or administration, for stop-loss coverage or for any other reinsurance or other similar purposes.

#### **Fiduciary Funds**

Fiduciary fund reporting focuses on net position and changes in net position. The fiduciary fund category is split into four classifications: pension trust funds, investment trust funds, private-purpose trust and agency funds. Trust funds are used to account for assets held by the School district under a trust agreement for individuals, private organizations, or other governments and are therefore not available to support the School district's own programs. The School district has no trust funds. Agency funds are custodial in nature (assets equal liabilities) and do not involve measurement of results of operations. The School district has two agency funds, one which accounts for student activities and one which accounts for various payroll withholding items.

#### **Student Managed Activity Account 200**

A fund provided to account for those student activity programs which have student participation in the activity and have students involved in the management of the program. This fund typically includes those student activities which consist of a student body, student president, student treasurer, and faculty advisor.

#### **Classification of Key Revenues and Expenditures**

Revenues and expenditures are coded based on the following guidance provided in the USAS User Manual. The detailed revenue and expenditure codes and definitions can be found in the most current USAS User Manual, found here:

[https://ohioauditor.gov/publications/uniform\\_school\\_accounting\\_system\\_user\\_manual.pdf](https://ohioauditor.gov/publications/uniform_school_accounting_system_user_manual.pdf)

#### **Revenues**

All revenues must be attributed to some fund and received from a specified source. Some revenues must also be related to an applicable program (Special Cost Center or Subject). Revenues which are attributed to applicable programs are generally restricted, in that the monies received can only be spent for restricted purposes.

The requirements of revenue accounting and reporting are not as extensive as expenditure accounting and reporting, in terms of number of dimensions and required detail level within the receipt dimension. The dimensions used for revenue accounting are as follows with “x” indicating the number of values.

<b>Dimension</b>	<b>USAS Reference</b>	<b>Used by CMSD</b>
Transaction Indicator	XX	No (by EMIS)
Fund	XXX	Yes
Receipt	XXXX	Yes
Special Cost Center	XXXX	Yes
Subject Area / Subject	XXXXXX	No
Operational Unit	XXX	Yes

#### **Expenditures**

Expenditure accounting and reporting is based on a multi-dimensional system. A transaction requires the use of several dimensions, each of which has a separate meaning. No single dimension would provide

enough information for accountability and responsive management. Objects of expenditure such as salaries, purchased services, supplies, and materials are meaningless unless they are directly related to at least the fund and function dimensions. By relating a specific expenditure to all dimensions, more complete accountability is realized, and more information is available to management.

The Uniform School Accounting System uses nine dimensions in the following sequence:

<b>Dimension</b>	<b>USAS Reference</b>	<b>Used by CMSD</b>
Transaction Indicator	XX	No (by EMIS)
Fund	XXX	Yes
Function	XXXX	Yes
Object	XXX	Yes
Special Cost Center	XXXX	Yes
Subject Area / Subject	XXXXXX	No
Operational Unit	XXX	Yes
Job Assignment	XXX	No

Reporting requirements determine the dimensions (and the level of detail within those dimensions) that must be used. Local needs determine extended usage of the remaining dimensions and associated levels of detail. CMSD does not presently utilize the Subject Area/Subject, Instructional Level, or Job Assignment dimensions.

## Fund Balance

Fund Balance is divided into five classifications based primarily on the extent to which the District is bound to observe constraints imposed upon the use of the resources in the governmental funds. The classifications are as follows:

### **Nonspendable**

The nonspendable fund balance category included amounts that cannot be spent because they are not in spendable form, or legally or contractually required to be maintained intact. The “not in spendable form” criterion includes items that are not expected to be converted to cash.

### **Restricted**

Fund balance is reported as restricted when constraints placed on the use of resources are either externally imposed by creditors (such as through debt covenants), grantors, contributors, or laws or regulations of other governments or is imposed by law through constitutional provisions or enabling legislation.

### **Committed**

The committed fund balance classification includes amounts that can be used only for the specific purposes imposed by a formal action (resolution) of the Board of Education. Those committed amounts cannot be used for any other purpose unless the Board of Education removes or changes the specified use by taking the same type of action (resolution) it employed to previously commit those amounts. In contrast to fund balance that is restricted by enabling legislation, committed fund balance classification may be redeployed for other purposes with appropriate due process. Constraints imposed on the use of committed amounts are imposed by the Board of Education, separate from the authorization to raise the underlying revenue; therefore, compliance with these restraints is not considered to be legally enforceable. Committed fund balance also incorporates contractual obligations to the extent that existing resources in the fund have been specifically committed for use in satisfying those contractual requirements.

### **Assigned**

Amounts in the assigned fund balance classification are intended to be used by the District for specific

purposes but do not meet the criteria to be classified as restricted or committed. In governmental funds other than the General Fund, assigned fund balance represents the remaining amount that is not restricted or committed. In the General Fund, assigned amount represents intended uses established by the Board of Education or the Chief Financial Officer which has been delegated that authority by the CEO.

**Unassigned**

Unassigned fund balance is the residual classification for the General Fund and includes all spendable amounts not contained in the other classifications. In other governmental funds, the unassigned classification is used only to report a deficit balance resulting from overspending for a specific purpose for which amounts had been restricted, committed, or assigned.

The District applies restricted resources first when expenditures are incurred for purposes for which either restricted or unrestricted (committed, assigned, and unassigned) amounts are available. Similarly, within unrestricted fund balance, committed amounts are reduced first followed by assigned, and then unassigned amounts when expenditures are incurred for purposes for which amounts in any of the unrestricted fund balance classifications could be used.

There are no policies on any minimum or maximum fund balance; however districts in Ohio cannot submit a five-year forecast to the State of Ohio with a negative fund balance projected in the current fiscal year.

## Basis of Accounting and Budgeting

### Basis of Accounting

Basis of accounting determines when transactions are recorded in the financial records and reported on the financial statements. Government-wide financial statements are prepared using the accrual basis of accounting. Governmental funds use the modified accrual basis of accounting. Proprietary and fiduciary funds also use the accrual basis of accounting. Differences in the accrual and the modified accrual basis of accounting arise in the recognition of revenue, the recording of deferred inflows of resources, and in the presentation of expenses versus expenditures.

**Revenues - Exchange and Non-Exchange Transactions**

Revenue resulting from exchange transactions, in which each party gives and receives essentially equal value, is recorded on the accrual basis when the exchange takes place. On a modified accrual basis, revenue is recorded in the fiscal year in which the resources are measurable and become available. Available means that the resources will be collected within the current fiscal year or are expected to be collected soon enough thereafter to be used to pay liabilities of the current fiscal year. For the School district, available means expected to be received within sixty days of the fiscal year-end.

Non-exchange transactions, in which the school district receives value without directly giving equal value in return, include property taxes, grants, entitlements and donations. On an accrual basis, revenue from property taxes is recognized in the fiscal year for which the taxes are levied (See Note 8). Revenue from grants, entitlements and donations is recognized in the fiscal year in which all eligibility requirements have been satisfied. Eligibility requirements include timing requirements, which specify the year when the resources are required to be used or the fiscal year when use is first permitted, matching requirements, in which the School district must provide local resources to be used for a specified purpose, and expenditure requirements, in which the resources are provided to the School district on a reimbursement basis. On a modified accrual basis, revenue from non-exchange transactions must also be available before it can be recognized.

Under the modified accrual basis, the following revenue sources are considered to be both measurable and

available at fiscal year-end: advance on property taxes, investment income, the State's share of the classroom facility project, tuition, grants and student fees.

### **Deferred Outflows/Inflows of Resources**

In addition to assets, the statements of financial position will sometimes report a separate section for deferred outflows of resources. Deferred outflows of resources represent a consumption of net position that applies to a future period and will not be recognized as an outflow of resources (expense/expenditure) until then. For the School district, deferred outflows of resources are reported on the government-wide statement of net position for deferred charges on refunding and for pension. A deferred charge on refunding results from the difference in the carrying value of refunded debt and its reacquisition price. The amount is deferred and amortized over the shorter of the life of the refunded or refunding debt. The deferred outflows or resources related to pension are explained in Note 13.

In addition to liabilities, the statements of financial position report a separate section for deferred inflows of resources. Deferred inflows of resources represent an acquisition of net position that applies to a future period and will not be recognized until that time. For the School district, deferred inflows of resources included property taxes, pension, and unavailable revenue. Property Taxes represent amounts for which there is an enforceable legal claim as of June 30, 2015, but which were levied to finance fiscal year 2016 operations. These amounts have been recorded as a deferred inflow on both the government-wide statement of net position and governmental fund financial statements. Unavailable revenue is reported only on the governmental funds balance sheet, and represents receivables which will not be collected within the available period. For the School district, unavailable revenue includes delinquent property taxes, intergovernmental grants, and miscellaneous revenues. These amounts are deferred and recognized as an inflow of resources in the period the amounts become available. Deferred inflows of resources related to pension are reported on the government-wide statement of net pension.

### **Expenses/Expenditures**

On the accrual basis of accounting, expenses are recognized at the time they are incurred. The fair value of donated commodities used during the year is reported on the operating statement as an expense with a like amount reported as donated commodities revenue. Unused donated commodities are also reported as donated commodities revenue.

The measurement focus of governmental fund accounting is on decreases in net financial resources (expenditures) rather than expenses. Expenditures are generally recognized in the accounting period in which the related fund liability is incurred, if measurable. Allocations of cost, such as depreciation and amortization, are not recognized in governmental funds.

### **Basis of Budgeting**

Since the 2014-2015 academic year, the Cleveland Municipal School district has adopted the Student-Based Budgeting model. This model budgets funds based upon student enrollment and need to allow greater equity to each scholar, more school autonomy and a portfolio school strategy. Individual funds are separated according to fund source, which Special Cost Centers identify the purpose. Object codes further differentiate spending. The differentiated District budget funds are:

### **General Purpose Fund**

This is the District's primary operating fund for all financial resources except where otherwise accounted in another fund.

### **Federal and State Grant Categorical Funds**

These funds are isolated for expenditure of Federal and State grants.



### **Special Trust Funds**

Both originating from government and private sources, Special Trust Funds are relegated to specific programming or as a supplement to general purpose funds.

Account numbers are made in accordance to the Uniform School Accounting System administered by the Auditor of State.

### **Long-Term Financial Planning**

The Board of Education has assigned responsibility for annual and long-term financial planning to the Chief Financial Officer/Treasurer. The policies require that the first objective of financial management planning is to provide for the education of the School district's children. We are expected to use the best available techniques for budget development and management, as well as to engage in strategic, long-term financial planning which attempts to forecast the need for future educational and capital expenditures.

The school district prepares a Five Year Forecast along with assumptions prior to October 31<sup>st</sup> of each fiscal year and updates this forecast between April 1 and May 31<sup>st</sup> of each fiscal year.

The long-term planning includes consideration of changes in our portfolio of schools, enrollment and demographic patterns as well as potential changes in compensation and fringe benefits.

### **Relevant Financial Policies**

At the beginning of each fiscal year, the School district adopts either a temporary or permanent appropriation measure for that fiscal year. If a temporary appropriation measure is first adopted, the permanent appropriation measure must be adopted upon receipt from the County Auditor of an amended certificate of estimated resources based on final assessed values and tax rates, which is usually within the first three months of the fiscal year.

Annual appropriations may not exceed the County Budget Commission's official estimate of resources. The County Auditor must certify that the School district's appropriation measures, including any supplements or amendments, do not exceed the amount set forth in the latest of those official estimates. All disbursements and transfers of cash between funds require appropriation authority. Budgets are controlled at the fund level. All purchase order requests must be approved by the appropriate levels of authority and certified by the Chief Financial Officer/Treasurer; necessary funds are then encumbered and purchase orders are released to vendors.

The accounting system used by the school district provides interim financial reports which detail year-to-date expenditures and encumbrances versus the original appropriation plus and additional appropriations made to date.

Each administrator and school principal has furnished monthly reports showing the status of the budget accounts for which they are responsible. In addition, an on-line inquiry system is available for each cost center site.

The school district pursues an aggressive cash management program by expediting the receipt of revenues and prudently investing and depositing available cash in obligations collateralized by instruments issued by the United States Government, governmental agencies, corporations or the State of Ohio or insured by the Federal Deposit Insurance Corporation (FDIC) and/or the Securities Investor Protection Corporation (SIPC).

Protection of the school district's deposits is provided by the federal deposit insurance corporation and/or by qualified securities pledged by the institution holding the assets. By law, financial institutions may

establish a collateral pool to cover all public deposits. The market value of the pooled collateral must equal at least 105 percent of public funds deposited. Collateral is held by trustees including the Federal Reserve Bank and other designated third-party trustees of the financial institutions.

## FY17 Budget Development Process

The District's Budgets and Grants department is comprised of an Executive Director, Directors, Sr. Financial Analysts, and Finance Partners. The Budgets and Grants department is responsible for financial planning, analysis, and ongoing management of District funds.

The budget development process enables an annual cycle of reflecting on efficacy of past and present investments and their alignment to organizational strategies and focus areas. Each year, CMSD strives to improve its budget development process. For example, last planning cycle, department leaders were asked to identify and classify investments against their duration and alignment to strategies. This year, certain departments developed multi-year, multi-fund budgets. Strategic financial planning is challenging. Each year we strive to introduce new components to add value to the overall process as well as add supplemental supports to improve organizational capacity.

The initial step of the budget development process is preparing an estimated tax budget for the fiscal year. This is required by Ohio law. The tax budget is prepared using the budget template received from the County Budget Commission. The District conducts a public hearing on the proposed tax budget prior to submission to the County Budget Commission. After the public hearing, the Board of Education approves the proposed tax budget through enactment of a resolution. The tax budget package is then forwarded to the County Budget Commission, who certifies its receipt. The prior year actual ADM, the State biennium budget and estimates from the Dept. of Education are the bases for estimating State Foundation Program revenue.

Using estimated revenues, existing cash balances, and fund balance targets as guides, the District begins developing an annual general operating budget and budgets for grant funds. Developing the general operating budget is comprised of two work streams. The first, which begins in January, involves schools developing budget proposals based on an allocation generated primarily through a student-based budgeting (SBB) formula. The SBB formula allocates resources based on unique student characteristics and projected enrollment and includes both general funds, some federal funds. The school-developed budget proposals are reflect their strategic school designs and academic achievement plans.

The second work stream involves central office administrative and support departments developing budget proposals aligned to schools' plans, expenditure targets, strategic plans, and other investments. These budgets are reviewed by department leaders and then merged and iterated upon until the budget target is reached. These activities enable the District to develop a unified budget to foster alignment among schools, central office, and between different funding sources.

The Food Services budget is developed using the same timeline as the general operating budget. For state and federal grants, we develop an estimated appropriation amount based on guidance from the state and federal departments of education, but those budgets are developed on a timeline dictated by the grants. Many of the recurring federal grants, such as Title I, Title II, IDEA, etc. are developed on the same timeline as the general operating budget, though they are amended later in the fiscal year if there is carryover from the prior year.

An FY17-18 appropriation was presented to the Board of Education on June 13, 2017 and approved on June 27, 2017. In between Board meetings, two community events were held to present budget information

The Capital Projects budgets for Funds 003, 010, and 034 follow a project-based timeline rather than a strict fiscal year. Because CMSD's capital programs are co-funded with the State of Ohio, each segment is negotiated with the State of Ohio. The planning cycle involves lengthy discussions of enrollment projections, project scope, etc., but it does not follow a predictable or time-bound cycle. At the time of finalizing this budget book, CMSD was in active discussions with the State of Ohio about the construction projects envisioned for Segment 8.

There were no significant changes to our budget process or budget policies from last year; though cost center managers in the Academic department developed multi-year, multi-fund budgets. The only other material change was migrating AS400 budget account strings to Workday worktag accounts, reflecting the implementation of a new financial platform.

### Student-Based Budgeting

In May 2013, CMSD principals worked with District leaders to design a set of budgeting rules and procedures that would support building-level autonomy as outlined in The Cleveland Plan. Since then, Network Leaders and School Design coaches have implemented CMSD's Portfolio Strategy, the centerpiece of The Cleveland Plan. Their support for principals in academic goal setting, strategic school design and resource reallocation is an integral part of the work. Together, principals and their academic teams are now able to craft academic achievement plans and budgets suited to the unique needs of their students.

CMSD schools now have much larger discretionary budgets – encompassing both General Fund and Title-funded resources – such that the budgeting endeavor has significantly grown in impact and complexity. School leaders and their administrative teams must familiarize themselves with the SBB guidelines in order to maintain responsibility for autonomous budgeting. Each school's budget partner will be the primary point of contact for helping schools navigate the rules and guidelines that follow. The CMSD Finance Department has developed a set of rules that will help schools spend their discretionary budgets in an effective, responsible and legally compliant manner.

Under the previous budget process:

- There was significant unplanned variation among different schools' per pupil levels of funding.
- Small schools received more (per pupil) than large schools.
- Underutilized schools tended to receive more than those filled to capacity.
- Some schools simply received more because of years-old staffing decisions.
- Schools with higher student need did not necessarily receive more.

Under the student-based budgeting process,

- A more equitable distribution of resources will see all schools funded at a more similar level to one another (per pupil), and remaining differences will be directly tied to student need.
- A more equitable distribution means that some schools will receive more than they did in prior years, while others will receive less.

In Student-Based Budgeting:

- Money follows the student, based on the individual student's need.
- Principals have autonomy to build increasingly diverse and customized budget plans.
- Budget plans are designed to support and reflect that building's academic plan.
- Dollars (rather than staff) are allocated to schools, based on the number of students enrolled.
- Budget needs are weighted using objective, measurable facts about each individual student that are known to drive educational costs.

Essentially, dollars follow the student, based on each student’s need.

Weight characteristics and amounts: The previous “one-size-fits-all” approach to school budget allocations has been replaced with the SBB philosophy that it costs a different amount of money to provide an appropriate education for different types of students. Accordingly, schools with the neediest populations are better served with “categorical weights.”

The money a school receives on behalf of each student, therefore, is calculated by adding the “base weight” (the amount each student receives) to the “categorical weights” (the special values for which each student qualifies based on his needs):



### Where does the money come from?

Each school will receive the majority of its dollars through Student Based Budgeting and will have discretion to spend those dollars within a set of boundaries. Each school will also receive a small set of non-instructional staff FTEs according to the district’s objectives and receive certain grant dollars according to the terms of the grant.

#### The SBB Pool:

- The total dollar sum that goes directly to schools through the Student Based Budgeting process.
- The sum total of all the resources that schools are responsible for budgeting.

#### The Non-SBB Pool:

- Money schools continue to receive from state and federal grants.
- Certain staff FTE’s according to the District’s support plan (staff for which schools are not responsible for budgeting. (Note: Principals still have the ability to interview and staff candidates for some staff positions allocated by central office departments.)

Type of Resource	In SBB?	Follows the Student?	School Chooses?
SBB Pool Dollars	Yes	Yes	Yes
Grant Dollars	No	Depends on Grant Terms	Sometimes
Non-SBB Staff Positions	No	No	No

Through investigating multiple years of student achievement data, the SBB Design Team recommended a set of student characteristics that the district should prioritize in directing extra resources to the highest need schools. The Design Team looked for characteristics that were:

- **Relevant:** The characteristic must represent a real student need that demands more resources to educate.
- **Measurable:** The characteristic must be indisputably and objectively measurable, so we can all agree on which students qualify for it.
- **Student-Based:** The characteristic must be linked to an individual student, not a school’s decisions, such that any student will trigger the same funding level regardless of which school he or she attends. For this reason, the Design Team chose “incoming” student characteristics (e.g. 8<sup>th</sup> grade performance for HS students) when possible.



**SY2017-18 SBB Formula**

Student Characteristic		SY16-17	SY17-18	Change Driver
Foundation Amount for All Students	K-12 Pre-K*	\$4,051 \$365	\$4,860 \$729	Decrease in small school and gain/loss protections resulted in more dollars to the base weight
Grade Level	K-3 9-12	\$491 \$63	\$489 \$65	Average salary decrease for teachers
Special Education (based on disability type and service model)	CC R/I K8 CC SC K8 CC R/I HS CC SC HS IBI/ED*	\$7,959 \$4,548 \$5,969 \$2,558 \$365	\$7,918 \$4,524 \$5,938 \$2,545 \$729	Average salary decrease for special education teachers
ELL (based on LAU code)	LAU A K8 LAU B K8 LAU C K8 LAU A HS LAU B HS LAU C HS	\$2,314 \$1,928 \$1,542 \$2,314 \$2,159 \$1,928	\$2,399 \$2,000 \$1,600 \$2,399 \$2,240 \$2,000	Average salary increase for bilingual paraprofessionals
Below Proficient in Reading (based on 3rd and 8th grade proficiency)	K8 HS	\$1,500 \$1,500	\$1,500 \$1,500	
Above Proficient in Reading (based on 3rd and 8th grade proficiency)	K8 HS	\$750 \$1,500	\$750 \$1,500	
Attendance (based on students absent)	HS	\$750	\$750	
Mobility (based on students who have transferred schools in past year)	K8	\$750	\$750	

\*These student groups receive less funding through the SBB formula because the resources supporting these students are controlled centrally.

**Enrollment Projections & Fall Adjustments**

School-by-school enrollment cannot be measured until the beginning of the school year but budget planning must begin the previous winter. The District, therefore, relies on projected enrollment figures to apply the aforementioned student weights and generate school budgets and subsequent adjustments once enrollment figures stabilize. Toward that end:

- The District puts a high premium on accurate projection numbers to give schools accurate preliminary budgets and enable targeted planning.
- The District adjusts school budgets in late August/early September in a manner that balances equitable distribution of resources with minimal disruption to existing budgets.
- In November/December of the planning year, the District will calculate estimated enrollment for September of the following school year.
- Enrollment estimates are provided for each school, both in total and for each student subgroup that corresponds to a weighted characteristic (e.g. total students, students by grade, students by Special Education code, etc.).
- The projection method used predicts whether or not a student will remain in a school from one year to the next. It also measures cohort level trends to predict beginning and mid-year entry of students not currently attending a school. These measures are combined to predict the next year's enrollment for each grade in a school.

- This set of raw enrollment projections will be presented to each building principal for review and feedback over a period of 7-10 days. It is each principal's responsibility to suggest revisions to the enrollment projections in order to better estimate the actual enrollment in September of the following year.
- If suggesting revisions, principals must provide justification and documentation for why enrollment will vary from the historical trend. The Academics Office will bear final responsibility for incorporating this feedback into final enrollment projections and ensuring that total projected enrollment is consistent with the District's aggregate growth trajectory and independent third party estimates.
- Once finalized, projected enrollment figures will be used to calculate each school's preliminary budget allocation and will not be changed until September of the following school year.
- The following August/September, the District will generate an enrollment report to assess the actual number of students by school, both in total and for each subgroup included in the SBB formula.
- In pursuit of equity, schools that had been over-projected (i.e., fewer students than projected) will have to reduce their budgets commensurately, which may entail releasing staff positions to necessary transfer.
- Schools in this position will have the flexibility to choose which resources should be removed from the roster (using necessary transfer provisions for staff), pursuant to the autonomy rules outlined in this document.
- Schools that had been under-projected (i.e. more students than projected) will be credited a supplemental budget total and will have the flexibility to choose which resources to purchase, pursuant to the autonomy rules outlined in this document.
- In pursuit of stability, however, school budgets will not necessarily be adjusted to the full extent implied by the difference between projected and actual enrollment. Rather, fall budget adjustments will be capped at 10% (gain or loss) of a school's initial budget allocation.

### **Baseline Services and Baseline Supplement**

The District is committed to ensuring that schools have enough money to purchase “baseline services” – defined as a standard set of resources traditionally present in most CMSD schools. This is the minimum set of services the SBB allocation will provide for all schools, regardless of their size and characteristics. Every school will receive sufficient funds to budget for the following resources. However, principals still have the flexibility to choose how they want to use their budget – they can opt to use it differently than the baseline definition below.

For K8 schools, a baseline service was defined as follows:

Category	SY 2017-18 Baseline Policy
Resulting K8 Classroom Teacher Staff Ratio	26:1 with the following minimums: <ul style="list-style-type: none"> <li>▪ 8.0 FTEs if &lt;275 students</li> <li>▪ 11.0 FTEs if 275-300</li> <li>▪ 12.0 FTEs if 300-350</li> <li>▪ 13.0 FTEs if 350+</li> </ul>
K8 Encore Staff Ratio	5:1 ratio with Classroom Teachers with a minimum of 2.0 FTEs
Special Education Teachers	Minimum of 2.0 FTEs
Principal	1.0 FTE
School Secretary	1.0 FTE
Instructional Aide, PCIA	1.0 FTE
Supplies, Textbooks, Materials	\$78 per student
Subs/Class Coverage	\$2,385 per teacher

Class Overage	\$63 per student
Differentials (NOW, WAVE, Proficiency Test Consultant)	\$4,280

For high schools, a baseline service was defined as follows:

Category	SY 2017-18 Baseline Policy
HS Teacher Ratio	26:1 ratio; minimum of 13.0 FTEs (unless in a transition status.
Principal	1.0 FTE
School Secretary	1.0 FTE
Guidance Counselor	1.0 FTE
Instructional Aide, PCIA	1.0 FTE
Supplies, Textbooks, Materials	\$92 per student
Subs/Class Coverage	\$2,385 per teacher
Class Overage	\$53 per student
Differentials (NOW, WAVE, Proficiency Test Consultant)	\$5,597

Baseline services are provided for all schools, regardless of whether a school's initial SBB allocation (i.e., student enrollment multiplied by student weights) is insufficient to pay for these services. Essentially, the District will add money to the school's allocation, bringing it up to the baseline.

The Finance Department holds a reserve from the SBB Pool sufficient to cover this “baseline supplement”, and very small schools are those most likely to fall short of being able to afford “baseline services” on their own. The baseline services listed should therefore be considered appropriate in the context of a small school (with 300 students).

### **Other Uses of the SBB Pool**

The majority of the dollars in the SBB Pool are allocated on a per-pupil basis based on each school's enrollment and student need characteristics and the “baseline supplement” represents one exception to this rule, as some dollars are allocated to small schools in spite of their enrollment and student need characteristics. A few other small portions of the SBB Pool are reserved for distribution on a different basis:

- **Specialty School Allocation:** Some schools in CMSD operate unique academic models that are fundamentally more resource-intensive than others. The Portfolio Office makes deliberate choices to offer a diverse array of academic options to all Cleveland students within the practical boundaries of cost and accessibility. A small set of schools in the SY16-17 school year received an allocation of dollars in addition to their SBB allocation to allow the maintenance of these higher-cost academic models, such as Career and Technical Education or Arts programs:

Model Type	List of Special Purpose Schools
New Tech Models	Collinwood
	New Tech West
	Facing History New Tech
	New Tech East
One-off Unique Models	MC2STEM
	Dike School of the Arts

Model Type	List of Special Purpose Schools
CTE Models	Cleveland School of the Arts
	Garrett Morgan School of Science
	Jane Addams Business Careers Center
	Washington Park Environmental Studies
	Max S. Hayes High School
	Martin Luther King Jr. Campus

- **New School Transition Funding:** On a regular basis, the Portfolio Office introduces new school models to the District. New schools typically require a set of start-up costs different from the operating costs of other schools, such as leadership training, staff professional development, and technology infrastructure investments. Toward this end, the Finance Department will reserve some money based on the approved budgets submitted by each new school. New school transition funding typically spans three or four years, depending on the agreement between the District and the new school's leadership team. The District expects that all new schools will be able to maintain their expenses sustainably on normal SBB dollars after four years of operation. Ten schools will receive new school transition funding next year: Bard Early College West, Bard Early College East, Campus International High School, Cleveland High School for Digital Arts, Davis Aerospace and Maritime High School, Rhodes College and Career, Rhodes School of Environmental Studies, John Adams College and Career, JFK PACT, JFK E3agle, Lincoln-West Global Studies, and Lincoln-West Science & Health.

### The Budget Timeline

The district's fiscal year runs from July to June. The following activities, which occurred during SY16-17, contributed to the SY17-18 budget development:

- The Ohio Department of Education releases its annual report card data on 9/15/16. This data supports strategic school design and district portfolio planning.
- Principals received preliminary SY17-18 enrollment projections on 12/6/16. They had until 12/16/16 to propose changes with justification. The enrollment planning team, consisting of the budget, student enrollment, and academic departments, reviewed and adjudicated their proposed changes before finalizing the enrollment projections. The final enrollment projections were inputted into the student-based budgeting formula.
- Principals received their SY17-18 budget allocation on 2/1/17. They had until 3/10/17 to finalize their budget. Budget review meetings were held the weeks of 2/27 and 3/6 to allow principals to review their proposals with their network leaders, finance and talent partners, and academic support services.
- On February 1, 2017, the budget template for department managers was also opened. They also had until March 10<sup>th</sup> to propose a budget, inclusive of investment requests. All academic budgets were submitted through an Excel file that enabled multi-year, multi-fund budgets; our online budget tool, MyBudgetFile, was used for non-academic budgets. Investment requests from departments were evaluated and adjudicated by the Chief Financial Officer and Chief Executive Officer.
- After aggregating all of the budgets and investment requests, the five-year forecast was presented to the Board of Education on May 9, 2017 and approved on May 23, 2017. The SY17-18 budget and appropriation measure was presented to the Board of Education on June 13, 2017 and approved



on June 27, 2017. Between the two June meetings, there were two community presentation on June 19<sup>th</sup> and June 21<sup>st</sup>.

### Budget Management

The Budgets and Grants department provides ongoing budget and expenses management through a team of Finance Partners and Sr. Financial Analysts who are assigned to support individual schools/departments and individual funds, respectively. This matrix team of finance professionals provides ongoing budget-to-actual reporting as well as track personnel expenses, forecast and anticipate school, department, and fund needs, and help resolve issues and concerns.

All District purchases – all goods and services – are processed through procurement. Purchase orders and supplier contracts are created only when funds are available and all authorized approvals are given.

### Other Sustaining Revenues

The District does not have any other sustaining revenue sources, such as cell towers, partnerships, tuition based programs, alternative schools which generate income, etc.



# Finance Section





## Financial Section

This section contains detailed information about past, budgeted, and projected future expenditures. It contains visibility to expenditures at the fund, object, and function level as well as detailed information at the cost center level for the general operating fund budget. There is also a subsection providing greater detail on the capital projects budget.

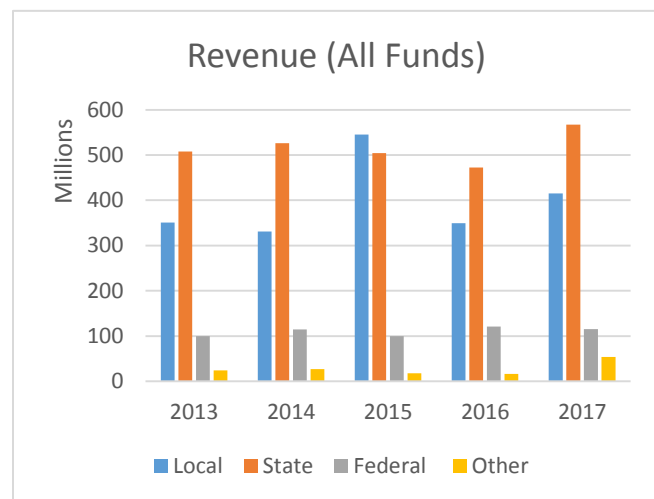
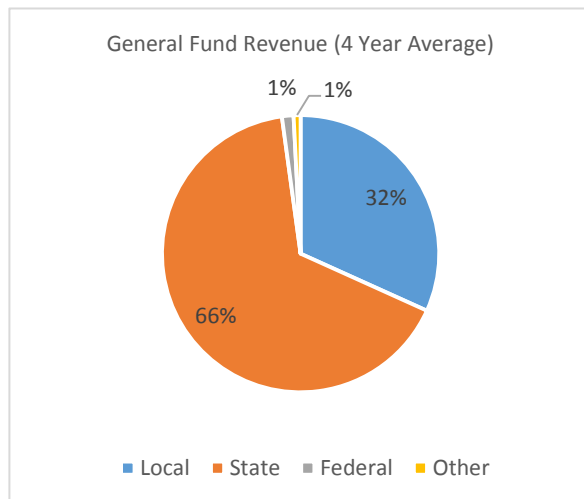
It is important to note the information contained herein about current and future budgets reflects accurate information known at publication. Individual department budgets will adjust throughout the fiscal year and assumptions about future events will change.

### Major Revenue Sources and Expenditure Drivers

There are certain revenue sources and expenditure drivers that account for a significant portion of District financial activity.

#### Revenue

CMSD's revenue derives from a combination of state funds, local sources such as property taxes (and in some cases income taxes) and federal funds. The amount of state funds that CMSD receives is based on a formula that takes into account the student enrollment and the property wealth of the district. The majority of our general operating funds comes from the State of Ohio (66%). Local sources of revenue account for 32.0% and other miscellaneous sources (e.g., reimbursements, advances, etc.) account for the balance. State and Federal grants and state construction funding account for the majority of non-general operating revenue.

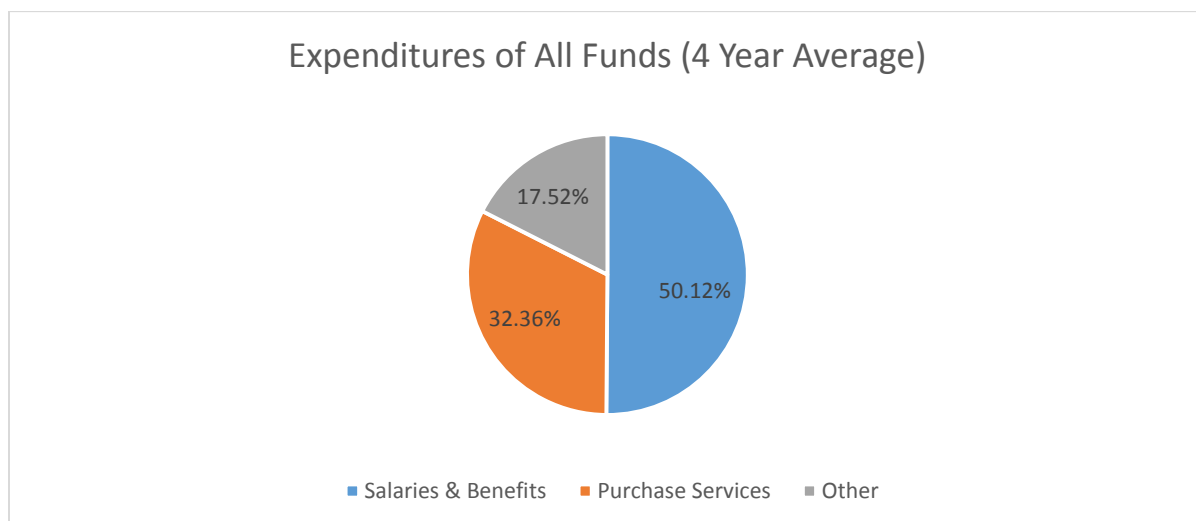
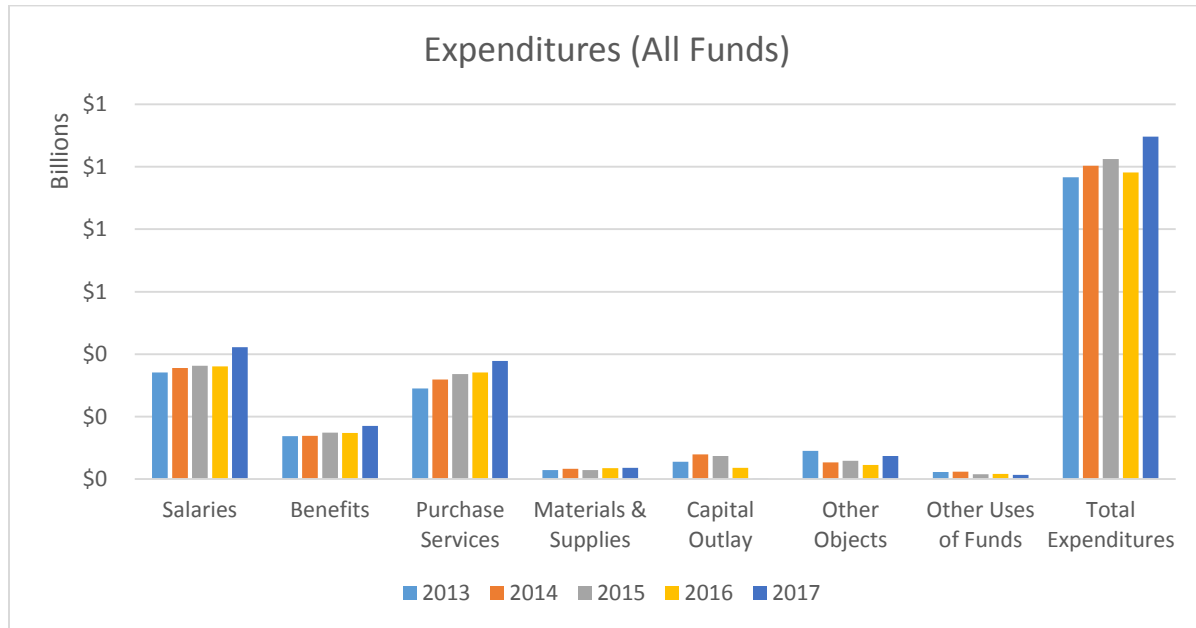


The Ohio Department of Education's General Revenue Fund budget represents the largest component of CMSD's revenue. These funds, along with profits from the Ohio Lottery are used to fund all of Ohio's 612 public school districts, 49 joint vocational school districts, and approximately 370 public community schools. They also fund the activities of the Ohio Department of Education, including funding for early childhood education, pre-school special education, assessments, and the A-F report card. In addition to state aid through the foundation program, many school districts receive reimbursements payments for lost property tax revenue caused by the phase out of the general business tangible personal property tax (TPP) and the reduction of property tax assessments rates on utility property (KwH). Finally, the state pays 10% of locally levied property taxes for residential and agricultural real property owners and an additional 2.5% for homeowners and represents property tax relief to individual property taxpayers in Ohio.

## Expenditures

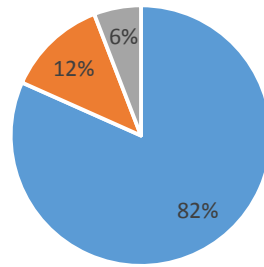
Across all funds, salary and benefits account for ~50% of total expenditures with purchased services accounting for another ~33%. Community school (charter) pass-through expenditures and tuition payments to other providers accounts for more than 50% of the purchased services total, or roughly 18% of total expenditures. Supplies and materials, capital outlay, and other uses account for the balance.

Excluding pass-through payments to charter schools and other providers, salaries and benefits have historically accounted for 81-85% of expenditures within the general operating fund over the past few years. As a percent of salaries and wages, fringe benefits costs average around 40%.





General Fund Expenditures (Excluding Pass-Through Payments)



■ Salaries & Benefits ■ Purchase Services ■ Other

### Assumptions Used to Develop Budgets

The following assumptions were used in preparing the FY18 general operating budget and five-year forecast.

#### Revenue Assumptions

- Cuyahoga County completed its triennial update in 2015 and will conduct a reappraisal in 2018. No major changes are anticipated in the forecast. All property tax estimates use current valuation figures.
- A current collection rate of 86.9% for property taxes is assumed through 2021.
- On 11/8/16 residents renewed a 4-year, 15-mill levy with collection beginning January 2017. The forecast assumes the levy will expire December 31, 2020.
- Forecast utilizes the Governor's version of the FY18-19 School Funding Formula.
- The current overall funding enrollment is 54,586, which includes CMSD students as well as charter and voucher students. The forecast assumes no change from this enrollment for FY17-FY21.

#### Expenditure Assumptions

- No changes in total or charter enrollment for FY18-FY21.
- Maintains current staffing levels on the General Fund with 230 teacher separations projected in FY18-21.
- Across-the-board salary increase of 2.75% in FY18 and FY19.
- Reflects retro 2% this fiscal year for Cleveland Teacher Union members and new differentiated compensation approach.
- Includes potential equity / livable wage increases for some of our lowest earning employees. The budget was finalized before all collective bargained agreements were complete.
- Healthcare rates are forecasted to increase annually by 7.0%, which is down from the previous assumption of 10.4%.
- Reflects an \$11.2M investment in schools and \$6.2M investment in departments in FY18 with is maintained each year.
- No reflection of potential decreases in Federal funds.

### Changes in Fund Balances

The District has been diligent about monitoring its fund balance. Prior to the levy renewal on November 8, 2016, CMSD was forecasting a negative fund balance in FY2017-18. Following the passage of that levy, CMSD is now projecting a negative fund balance in FY2020-21. We will actively engage district leadership, Board members, and the community in solutions over the coming fiscal years to “right-size” expenses and/or revenue to ensure a healthy fund balance.

## Capital Projects

The capital projects funds are used to account for and report financial resources that are restricted, committed, or assigned to expenditure for capital outlays, including the acquisition or construction of capital facilities and other capital assets.

The individual fund types that make up the capital projects funds are as follows:

- Permanent Improvement Fund
- Classroom Facilities Fund

In 2000, a Facilities Assessment Commission was established to review the condition of the School District's facilities. The Commission recommended that a complete renovation program of all School District facilities be undertaken and that a substantial contribution from the State of Ohio (through the Ohio School Facilities Commission) could be included in the proposed construction and renovation plan by participation in the Classroom Facilities Assistance Program (CFAP).

The approval of a bond issue and tax levy by the voters on May 8, 2001, made the School District eligible for participation in the programs of the Commission. Those programs provide assistance to Ohio school Districts in the assessment of a school District's facilities and funding for a portion of the cost of upgrading school District facilities by renovating or constructing new facilities. Since passage of the bond issue, the School District and the Commission have worked together to create, and the Board and the State have approved, a Master Facilities Plan for the construction, renovation and acquisition of classroom facilities (the Project) currently estimated to cost \$1.2 billion in the aggregate, not including over \$193 million of locally funded initiatives (i.e., permanent improvements the costs of which are not matched by State contributions).

The Project is divided into nine overlapping "segments." The cost of each segment is to be borne by the State and District in the same proportion – 68% by the State and 32% by the District. Before the State will agree to fund its share of a given segment of the Project, the District must produce its full share of the cost of that segment. Appropriations for the State's share of a given segment of the Project are made on a fiscal biennium basis, with the Commission determining biennial amounts on the basis of the District's estimated construction schedule. The Revised Code and the Commission's regulations require that any increase in costs above the amount agreed to and budgeted be paid first from interest earned and available in the construction fund and then borne by the State and the District in the same proportion as the initial cost.

### Construction Segments

To date, the District has entered into seven segment agreements with the Commission. These seven segments are currently estimated to cost, and to be funded with District and State dollars, as follows:

Segment	Total Cost	District Share	State Share
One	\$218,634,101	\$69,962,912	\$148,671,189
Two	99,998,886	31,999,644	67,999,242
Three	132,209,511	42,307,043	89,902,468
Four	135,924,569	43,495,862	92,428,707
Five	193,876,826	62,040,585	131,836,241
Six	32,401,145	10,368,366	22,032,779
Seven	196,493,861	62,878,036	133,615,825

The first, second, third, fourth and fifth segments of the Project have been substantially completed, and included the following improvements at the following costs (including, in all cases, both the District's share

of the cost and the State's share of the cost), as of June 30, 2017.

### Segment One

Building(s)	Type of Improvement	Approximate Cost
Districtwide Buildings	Heating and Safety Repairs	\$53.7 million
Andrew J. Rickoff (K-8) Elementary School	New Construction	17.5 million
East High School; Gymnasium Addition	Addition	6.3 million
John Adams (K-8) Elementary School	New Construction	16.5 million
John Adams High School	New Construction	37.5 million
John Hay High School	Renovation	35.4 million
SuccessTech Academy (9-12)	Renovation	6.1 million
Memorial (K-8) Elementary School	New Construction	15.0 million
Riverside (K-8) Elementary School	New Construction	12.3 million
Warner Road (K-8) Elementary School Site	Abatement/Demolition	0.3 million
Woodhill Quincy Administration Center Site	Abatement/Demolition	0.7 million
Miscellaneous Improvements		15.5 million
Security Enhancements		1.8 million
<b>Total</b>		<b>\$218.6 million</b>

### Segment Two

Building	Type of Improvement	Approximate Cost
Warner Road (K-8) Elementary School	New Construction	\$15.3 million
Mound (K-8) Elementary School	New Construction	0.1 million
Daniel E. Morgan (K-8) Elementary School	New Construction	13.1 million
Mary B. Martin (K-8) Elementary School	Renovation	9.0 million
Franklin D. Roosevelt (K-8) Elementary School	Renovation	15.4 million
Hanna Gibbons (K-8) Elementary School	New Construction	10.2 million
Mary M. Bethune (K-8) Elementary School	Renovation/Addition	9.8 million
Max S. Hayes Vocational High School	New Construction	0.8 million
Thomas Jefferson (K-8) Elementary School	Swing Space Related to New Construction	0.2 million
Willson (K-8) Elementary School	New Construction	0.4 million
James Ford Rhodes High School	Renovation	24.8 million
Miles Park @ Moses Cleaveland (K-8) Elementary School	New Construction	0.4 million
New West Side High School	Swing Space Related to	0.5 million
<b>Total</b>		<b>\$100 million</b>

### Segment Three

Building	Type of Improvement	Approximate Cost
Artemus Ward (K-8) Elementary School	New Construction	\$13.8 million
Willson (K-8) Elementary School	New Construction	14.9 million
Harvey Rice (K-8) Elementary School	New Construction	16.0 million

Building	Type of Improvement	Approximate Cost
Wade Park (K-8) Elementary School	New Construction	15.1 million
East Clark (K-8) Elementary School	New Construction	14.2 million
Patrick Henry (K-8) Elementary School	New Construction	15.8 million
Buhrer (K-8) Elementary School	New Construction	13.1 million
Charles A. Mooney (K-8) Elementary School	New Construction	0.3 million
Garfield (K-8) Elementary School	New Construction	14.8 million
New West Side High School	Architectural Design for New Construction	0.6 million
Robinson G. Jones (K-8) Elementary School	New Construction	13.6 million
<b>Total</b>		<b>\$132.2 million</b>

### Segment Four

Building	Type of Improvement	Approximate Cost
Adlai Stevenson (K-8) Elementary School	New Construction	\$14.7 million
Anton Grdina (K-8) Elementary School	New Construction	15.9 million
Audubon (K-8) Elementary School	New Construction	0.3 million
Charles Dickens (K-8) Elementary School	New Construction	14.0 million
Charles H. Lake (K-8) Elementary School	New Construction	1.7 million
Euclid Park (K-8) Elementary School	New Construction	13.6 million
George W. Carver (K-8) Elementary School	New Construction	14.4 million
Mound (K-8) Elementary School	New Construction	13.4 million
Nathan Hale (K-8) Elementary School	New Construction	13.1 million
Robert H. Jamison (K-8) Elementary School	New Construction	14.6 million
Thomas Jefferson (K-8) Elementary School	New Construction	18.5 million
Corlett Elementary School	Demolition (for the Charles Dickens (K-8) Elementary School)	0.7 million
Moses Cleaveland Elementary School	Demolition (for the Robert H. Jamison (K-8) Elementary School)	1.0 million
<b>Total</b>		<b>\$135.9 million</b>

### Segment Five

Building	Type of Improvement	Estimated Cost
Almira (K-8) Elementary School	New Construction	\$15.9 million
Charles Mooney (K-8) Elementary School	New Construction	0.3 million
Forest Hill (K-8) Elementary School	New Construction	0.6 million
John Marshall (9-12) High School	New Construction	46.7 million
Louisa M Alcott (K-8) Elementary School	Renovation	6.3 million
Max Hayes (9-12) High School	New Construction	39.2 million
Miles (K-8) Elementary School	New Construction	17.3 million
Orchard (K-8) Elementary School	New Construction	16.1 million
Paul Dunbar (K-8) Elementary School	New Construction	15.8 million



Building	Type of Improvement	Estimated Cost
Cleveland School of the Arts (9-12) High School	New Construction	33.6 million
West Side Relief High School	New Construction	0.6 million
Shuler @ Hawthorne	Renovation	1.0 million
AG Bell	Demolition	0.5 million
<b>Total</b>		<b>\$193.9 million</b>

The district is completing construction on Campus International and will be in use by the start of the school year. The elements of this segment include the following:

### Segment Six

Building	Type of Improvement	Estimated Cost
Albert B. Hart (K-8) Elementary School	Demolition	\$0.8 million
Alexander Hamilton (K-8) Elementary School	Demolition	0.5 million
Campus International Elementary School	New Construction	21.4 million
Emile B. DeSuaze Elementary School	Demolition	1.2 million
Giddings Elementary School	Demolition	1.3 million
Gracemount (K-8) Elementary School	Demolition	0.3 million
John Raper (K-8) Elementary School	Demolition	0.4 million
John D. Rockefeller Elementary School	Demolition	1.1 million
Louis Pasteur (K-8) Elementary School	Demolition	0.4 million
Robert Jamison Elementary School	Demolition	2.7 million
Stephen Howe (K-8) Elementary School	Demolition	0.2 million
Union Elementary School	Demolition	1.3 million
William Rainey Harper Elementary School	Demolition	0.4 million
Wilson Middle School	Demolition	0.4 million
<b>Total</b>		<b>\$32.4 million</b>

The seventh segment was recently amended by the Board of Education and the State of Ohio, and the School District has set aside its share of the cost of that segment. The estimated completion date of this segment is December 2018. The elements of this segment include the following:

### Segment Seven

Building	Type of Improvement	Estimated Cost
Buckeye-Woodland Elementary School	Demolition	\$0.3 million
Charles Eliot (PreK-8) Elementary School	New Construction	15.6 million
Fullerton (PreK-8) Elementary School	New Construction	15.9 million
H. Barbara Booker (PreK-8) Elementary School	New Construction	16.1 million
Halle Elementary School	Demolition	0.3 million
Henry Longfellow	Demolition	0.4 million
Jessie Owens Elementary School	Demolition	0.3 million
John F. Kennedy High School	New Construction	35.8 million
Max Hayes High School (old site)	Demolition	2.3 million

Building	Type of Improvement	Estimated Cost
Mt. Pleasant Elementary School (A.J. Rickoff swing space)	Demolition	1.3 million
Oliver Hazard Perry (K-8) Elementary School	Demolition	0.7 million
Oliver Hazard Perry (K-8) Elementary School	New Construction	16.3 million
Paul Revere Elementary School*	Demolition	0.6 million
Skyline (PreK-8) Elementary School	New Construction	25.5 million
Waverly Elementary School	Demolition	0.5 million
Waverly Elementary School	New Construction	15.5 million
West Side High School	New Construction	32.6 million
Whitney Young	Demolition	0.9 million
William Rainey Harper (PreK-8) Elementary School	New Construction	15.6 million
<b>Total</b>		<b>\$196.5 million(a)</b>

In May of each year, the Commission adjusts its construction cost calculator to reflect inflationary growth in Ohio construction for the previous year. Each future segment of the Project will have the construction budget adjusted to reflect inflationary growth.

To date, the District has funded its obligations relating to the Project in large part through the issuance of securities pursuant to the aforementioned voter approval in May 2001 and November 2014. Specifically, the following principal amounts of voter-approved securities have funded the District's obligations with respect to the following segments of the Project, to date:

Segment 1	Segment 2	Segment 3	Segment 4	Segment 5	Segment 6	Segment 7
\$54,394,300	\$26,393,849	\$41,869,562	\$44,079,363	\$61,658,467	\$9,680,766	\$59,119,443

The principal amounts shown above for the first three segments are less than the respective District shares because other available funds were also used. District contributions to segments in excess of ultimately required amounts are returned to the District and applied to future segments or LFIs.

\$148,333,496 of voter-approved securities (not including any portion of the Bonds) have been allocated to locally funded initiatives (LFIs), which do not qualify for State matching funds. LFIs include real estate acquisition, auditorium improvements, enhanced use of brick and sloped roofs, and additional square footage renovations beyond what the OSFC will co-fund. As mentioned above, completed and currently planned LFIs are expected to ultimately cost more than \$200,000,000.

## Revenue, Expenditure, and Fund Balance Detail for All Funds

The section contain detailed information about fund-level expenditures, budgets, projections, and fund balances. It begins with the aggregate view of revenue and expenditures, by object and function, for all funds combined. This is followed by a detailed view of all individual funds, beginning with the operating fund and then the other individual funds. This section concludes with the presentation of fund balances by fund. The Appendix contains additional detailed information about individual school and department cost centers within the general operating fund.

The themes and trends associated with these funds are:

- Overall – in aggregate – revenue and expenses are stable with some modest increases. This is due to a relatively stable state funding formula and flat-to-slightly increasing student enrollment.

- Funds 003 and 010 follow construction patterns and is linked to state-approved plans, which is why the revenue and expenses fluctuate each year.
- Fund 024, Employee Benefits Self-Insurance, shows a steady increase as tied to rising healthcare costs.
- Funds 018, 200, and 300 reflect fund raising by individual schools.
- Increases in Funds 401, 439, and 463 reflect increased state investment in non-public schools, preschool, and alternative education respectively.
- Funds 432, 451, 452, 466, 506, and 542 are no longer active revenue sources, but all are included in the budget book due to actual expenses occurred in the past four years.

## All Funds

The following table represents all aggregate revenues & expenditures of The District from all funds.

	<b>FY 2014 Actual</b>	<b>FY 2015 Actual</b>	<b>FY 2016 Actual</b>	<b>FY 2017 Est. Actual</b>	<b>FY 2018 Budget</b>	<b>FY 2019 Forecast</b>	<b>FY 2020 Forecast</b>	<b>FY 2021 Forecast</b>
<b><i>Revenues</i></b>								
Local	\$ 330,723,702	\$ 545,516,438	\$ 349,023,691	\$ 372,206,012	\$ 388,168,562	\$ 506,257,892	\$ 512,462,657	\$ 472,541,802
State	526,449,177	504,089,037	472,262,677	511,336,971	605,587,685	511,481,853	518,906,601	477,417,855
Federal	114,863,271	99,663,169	121,244,543	101,165,165	133,226,000	113,301,972	111,388,119	105,756,214
Other	26,852,614	17,537,197	16,262,586	12,721,041	5,250,000	39,079,933	12,376,987	36,477,262
<b>Total Revenue</b>	<b>\$ 998,888,764</b>	<b>\$ 1,166,805,840</b>	<b>\$ 958,793,496</b>	<b>\$ 997,429,189</b>	<b>\$ 1,031,957,327</b>	<b>\$ 1,088,101,264</b>	<b>\$ 1,058,155,003</b>	<b>\$ 1,015,635,195</b>
<b><i>Expenditures (by object)</i></b>								
Salaries	\$ 356,212,744	\$ 362,467,009	\$ 361,109,899	\$ 371,027,531	\$ 406,238,982	\$ 443,215,760	\$ 451,283,254	\$ 414,985,813
Benefits	138,177,971	148,986,517	147,462,133	151,512,078	146,098,924	177,705,452	180,673,373	166,386,776
Purchase Services	318,980,256	336,393,437	341,643,023	351,026,010	374,977,956	396,643,340	404,797,046	371,379,752
Materials & Supplies	33,495,556	29,117,079	34,676,721	35,629,093	39,980,726	34,609,256	33,551,255	32,404,872
Capital Outlay	79,382,652	74,129,925	35,792,623	36,775,642	84,181,521	4,299,164	5,861,707	4,025,335
Other Objects	53,069,890	58,535,573	45,322,776	46,567,534	35,418,064	77,561,488	79,146,932	72,621,328
Other Uses of Funds	23,482,808	15,552,761	16,168,673	16,612,734	11,223,827	15,272,764	15,785,697	14,299,988
<b>Total Expenditures</b>	<b>\$ 1,002,801,877</b>	<b>\$ 1,025,182,301</b>	<b>\$ 982,175,849</b>	<b>\$ 1,009,150,624</b>	<b>\$ 1,126,248,252</b>	<b>\$ 1,175,836,539</b>	<b>\$ 1,147,003,299</b>	<b>\$ 1,100,943,438</b>
<b><i>Expenditures (by function)</i></b>								
Instruction	\$523,710,787	\$ 526,602,549	\$ 515,933,614	\$ 530,103,371	\$ 552,490,757	\$ 567,891,091	\$ 578,658,885	\$ 531,720,140
Supporting Services	294,402,150	326,139,375	342,888,327	352,305,516	387,425,807	402,945,585	410,585,844	377,280,585
Non-Instructional	35,823,416	33,846,681	36,291,133	37,287,844	40,352,999	41,571,302	42,359,536	38,923,481
Extracurricular Activities	7,202,809	7,313,864	6,902,911	7,092,495	7,498,469	5,350,088	5,451,531	5,009,322
Facilities & Construction	79,216,106	70,310,337	32,875,362	33,778,261	79,503,963	89,138,371	90,828,526	83,460,839
Debt Service	38,963,802	45,416,735	31,115,827	31,970,402	19,624,178	20,638,322	21,029,646	19,323,795
Other Uses of Funds	23,482,808	15,552,761	16,168,673	16,612,734	11,223,827	21,772,464	22,185,295	20,385,700
<b>Total Expenditures</b>	<b>\$ 1,002,801,877</b>	<b>\$ 1,025,182,301</b>	<b>\$ 982,175,849</b>	<b>\$ 1,009,150,624</b>	<b>\$ 1,126,248,252</b>	<b>\$ 1,175,836,539</b>	<b>\$ 1,147,003,299</b>	<b>\$1,100,943,438</b>



**General Fund (001)**

This is a set of accounts used to show all ordinary operations of a school system, generally all transactions which do not have to be accounted for in another fund. Revenues and expenditures for this fund have increased steadily for the past four years and are predicted to continue to increase over the next three years. The FY 2021 revenue forecast reflects the 15-mill evening ending on December 31, 2020.

	<b>FY 2014 Actual</b>	<b>FY 2015 Actual</b>	<b>FY 2016 Actual</b>	<b>FY 2017 Est. Actual</b>	<b>FY 2018 Budget</b>	<b>FY 2019 Forecast</b>	<b>FY 2020 Forecast</b>	<b>FY 2021 Forecast</b>
<b><i>Revenues</i></b>								
Local	\$ 219,532,876	\$ 227,542,908	\$ 231,467,730	\$ 245,721,760	\$ 240,362,756	\$ 243,204,817	\$ 246,375,191	\$ 220,154,732
State	456,760,842	456,550,511	452,628,927	483,486,294	473,889,685	478,929,648	491,252,504	492,950,555
Federal	7,962,353	1,776,346	25,086,763	5,450,333	0	0	0	0
Other	13,059,806	5,706,686	2,654,481	4,954,274	4,250,000	4,250,000	4,250,000	4,250,000
<b>Total Revenue</b>	<b>\$ 697,315,876</b>	<b>\$ 691,576,452</b>	<b>\$ 711,837,900</b>	<b>\$ 739,612,661</b>	<b>\$ 718,502,441</b>	<b>\$ 726,384,465</b>	<b>\$ 741,877,695</b>	<b>\$ 717,354,732</b>
<b><i>Expenditures (by object)</i></b>								
Salaries	\$ 295,291,893	\$ 303,364,148	\$ 304,237,922	\$ 328,882,482	323,129,411	\$ 343,544,392	\$ 341,905,528	\$ 341,254,108
Benefits	114,699,901	124,735,351	125,796,033	116,713,408	150,798,957	148,766,207	154,497,295	160,812,220
Purchased Services	232,174,181	243,604,165	240,809,561	242,058,803	244,438,095	243,569,163	244,646,914	245,988,504
Materials & Supplies	11,195,544	11,828,932	13,221,225	13,491,983	14,791,564	15,100,066	15,100,066	15,100,066
Capital Outlay	1,233,175	4,532,633	3,948,198	3,314,043	4,440,577	4,081,749	4,081,749	4,081,749
Other Objects	7,513,907	8,133,129	8,064,317	7,494,511	7,051,396	7,014,089	7,015,327	7,016,602
Other Uses of Funds	6,044,644	4,995,394	5,557,000	6,111,000	4,750,000	5,000,000	5,000,000	5,000,000
<b>Total Expenditures</b>	<b>\$ 668,153,245</b>	<b>\$ 701,193,752</b>	<b>\$ 701,634,258</b>	<b>\$ 718,066,229</b>	<b>\$ 749,400,000</b>	<b>\$ 767,075,665</b>	<b>\$ 772,246,879</b>	<b>\$ 779,253,249</b>
<b><i>Expenditures (by function)</i></b>								
Instruction	\$ 468,869,084	\$ 478,243,232	\$ 465,907,795	\$ 474,984,156	\$ 494,884,935	\$ 503,573,245	\$ 506,968,066	\$ 511,567,639
Support Services	185,140,099	209,581,982	222,516,388	230,457,241	241,302,465	254,053,038	255,765,728	258,086,216
Non-Instructional	892,725	864,570	617,402	1,021,713	1,069,280	611,402	615,523	621,108
Extracurricular	5,956,801	6,240,056	5,873,256	4,910,617	5,139,238	3,300,340	3,322,589	3,352,734
Facilities & Construction	12,895	31,531	23,299	12,234	12,804	0	\$0	0
Debt Service	1,236,997	1,236,988	1,139,118	569,267	595,770	579,572	583,479	588,772
Other Uses of Funds	6,044,644	4,995,394	5,557,000	6,111,000	6,395,507	4,958,065	4,991,490	5,036,776
<b>Total Expenditures</b>	<b>\$ 668,153,245</b>	<b>\$ 701,193,752</b>	<b>\$ 701,634,258</b>	<b>\$ 718,066,229</b>	<b>\$ 749,400,000</b>	<b>\$ 767,075,665</b>	<b>\$ 772,246,879</b>	<b>\$ 779,253,249</b>

**Bond Retirement Fund (002)**

A fund provided for the retirement of serial bonds and short term notes and loans. All revenue derived from general or special levies, either within or exceeding the ten-mill limitation, which is levied for debt charges on bonds, notes, or loans, shall be paid into this fund.

	<b>FY 2014 Actual</b>	<b>FY 2015 Actual</b>	<b>FY 2016 Actual</b>	<b>FY 2017 Est. Actual</b>	<b>FY 2018 Budget</b>	<b>FY 2019 Forecast</b>	<b>FY 2020 Forecast</b>	<b>FY 2021 Forecast</b>
<b><i>Revenues</i></b>								
Local	\$ 34,880,321	\$ 32,193,536	\$ 20,813,989	\$ 21,805,579	\$ 21,335,431	\$ 19,412,555	\$ 19,388,847	\$ 19,350,331
State	3,874,195	3,467,100	2,870,603	1,968,677	1,200,000	2,677,321	2,674,052	2,668,740
Federal	0	0	0	0	0	0	0	0
Other	0	0	0	0	0	0	0	0
<b><i>Total Revenue</i></b>	<b>\$ 38,754,515</b>	<b>\$ 35,660,636</b>	<b>\$ 23,684,592</b>	<b>\$ 23,774,256</b>	<b>\$ 22,535,431</b>	<b>\$ 22,089,876</b>	<b>\$ 22,062,899</b>	<b>\$ 22,019,071</b>
<b><i>Expenditures (by object)</i></b>								
Salaries	0	0	0	\$ 0	\$ 0	0	0	0
Benefits	0	0	0	0	0	0	0	0
Purchased Services	0	0	0	0	0	0	0	0
Materials & Supplies	0	0	0	0	0	0	0	0
Capital Outlay	0	0	0	0	0	0	0	0
Other Objects	38,337,645	23,434,304	30,457,288	19,422,657	21,998,504	22,089,876	22,062,899	22,019,071
Other Uses of Funds	0	0	0	0	0	0	0	0
<b><i>Total</i></b>	<b>\$ 38,337,645</b>	<b>\$ 23,434,304</b>	<b>\$ 30,457,288</b>	<b>\$ 19,422,657</b>	<b>\$ 21,998,504</b>	<b>\$ 22,089,876</b>	<b>\$ 22,062,899</b>	<b>\$ 22,019,071</b>
<b><i>Expenditures (by function)</i></b>								
Instruction	\$0	\$0	\$0	\$ 0	\$ 0	\$0	\$0	\$0
Support Services	610,840	553,756	480,579	469,722	347,110	348,551	348,126	347,434
Non-Instructional	0	0	0	0	0	0	0	0
Extracurricular	0	0	0	0	0	0	0	0
Facilities & Construction	0	0	0	0	0	0	0	0
Debt Service	37,726,805	22,880,547	29,976,709	18,952,935	21,651,394	21,741,325	21,714,773	21,671,637
Other Uses of Funds	0	0	0	0	0	0	0	0
<b><i>Total</i></b>	<b>\$ 38,337,645</b>	<b>\$ 23,434,304</b>	<b>\$ 30,457,288</b>	<b>\$ 19,422,657</b>	<b>\$ 21,998,504</b>	<b>\$ 22,089,876</b>	<b>\$ 22,062,899</b>	<b>\$ 22,019,071</b>

**Parental Improvement Fund (003)**

A fund provided to account for all transactions related to the acquiring, constructing, or improving of such permanent improvements as are authorized by Chapter 5705, Revised Code.

	<b>FY 2014 Actual</b>	<b>FY 2015 Actual</b>	<b>FY 2016 Actual</b>	<b>FY 2017 Est. Actual</b>	<b>FY 2018 Budget</b>	<b>FY 2019 Forecast</b>	<b>FY 2020 Forecast</b>	<b>FY 2021 Forecast</b>
<b><i>Revenues</i></b>								
Local	\$ 99,687	\$ 156,553,135	\$ 3,112,668	\$ 3,915,344	\$ 2,640,000	\$ 2,540,000	\$ 2,440,000	\$ 2,340,000
State	0	37,765	74,683	72,136	72,000	72,000	72,000	72,000
Federal	0	0	0	0	0	0	0	0
Other	7,748,164	0	2,369,446	0	0	0	0	0
<b><i>Total Revenue</i></b>	<b>\$ 7,847,851</b>	<b>\$ 156,590,900</b>	<b>\$ 5,556,797</b>	<b>\$ 3,987,480</b>	<b>2,712,000</b>	<b>2,612,000</b>	<b>2,512,000</b>	<b>2,412,000</b>
<b><i>Expenditures (by object)</i></b>								
Salaries	\$ 303,954	\$ 435,780	\$ 336,171	\$ 391,342	\$ 0	\$ 0	\$ 0	\$ 0
Benefits	116,294	109,723	128,731	145,166	0	0	0	0
Purchase Services	1,718,942	2,337,214	1,333,026	3,205,575	0	0	0	0
Materials & Supplies	0	843,987	1,132,192	585,873	0	0	0	0
Capital Outlay	6,629,873	7,304,928	10,250,912	15,965,341	55,000,000	15,000,000	15,000,000	5,000,000
Other Objects	0	79,780	47,181	46,137	0	0	0	0
Other Uses of Funds	0	6,835,117	5,591,227	1,655,767	0	51,262,903	0	0
<b><i>Total Expenditures</i></b>	<b>\$ 8,769,064</b>	<b>\$ 17,946,529</b>	<b>\$ 18,819,439</b>	<b>\$ 21,995,201</b>	<b>55,000,000</b>	<b>66,262,903</b>	<b>15,000,000</b>	<b>5,000,000</b>
<b><i>Expenditures (by function)</i></b>								
Instruction	\$ 0	\$ 0	\$ 0	\$ 0	\$ 0	\$ 0	\$ 0	\$ 0
Supporting Services	420,249	576,084	512,082	582,645	0	0	0	0
Non-Instructional	0	0	0	0	0	0	0	0
Extracurricular Activities	0	0	0	0	0	0	0	0
Facilities & Construction	8,348,815	9,583,728	12,716,129	19,756,788	55,000,000	15,000,000	15,000,000	5,000,000
Debt Service	0	951,601	0	0	0	0	0	0
Other Uses of Funds	0	6,835,117	5,591,227	1,655,767	0	51,262,903	0	0
<b><i>Total Expenditures</i></b>	<b>\$ 8,769,064</b>	<b>\$ 17,946,529</b>	<b>\$ 18,819,439</b>	<b>\$ 21,995,201</b>	<b>55,000,000</b>	<b>66,262,903</b>	<b>15,000,000</b>	<b>5,000,000</b>

**Food Services Fund (006)**

A fund used to record financial transactions related to food service operation.

	<b>FY 2014 Actual</b>	<b>FY 2015 Actual</b>	<b>FY 2016 Actual</b>	<b>FY 2017 Est. Actual</b>	<b>FY 2018 Budget</b>	<b>FY 2019 Forecast</b>	<b>FY 2020 Forecast</b>	<b>FY 2021 Forecast</b>
<b><i>Revenues</i></b>								
Local	\$ 688,768	\$ 584,803	\$ 817,660	\$ 1,159,339	\$ 851,261	\$ 851,261	\$ 851,261	\$ 851,261
State	491,691	466,013	23,095	35,710	24,045	24,045	24,045	24,045
Federal	22,590,569	20,226,079	23,081,494	20,505,014	24,030,526	24,030,526	24,030,526	24,030,526
Other	628,000	900,000	90,432	0	94,151	94,151	94,151	94,151
<b>Total Revenue</b>	<b>\$ 24,399,028</b>	<b>\$ 22,176,895</b>	<b>\$ 24,012,681</b>	<b>\$ 21,700,063</b>	<b>\$ 25,000,000</b>	<b>\$ 25,000,000</b>	<b>\$ 25,000,000</b>	<b>\$ 25,000,000</b>
<b><i>Expenditures (by object)</i></b>								
Salaries	\$ 7,704,853	\$ 7,422,604	\$ 7,355,364	\$ 7,816,604	\$ 8,540,055	\$ 8,540,055	\$ 8,540,055	\$ 8,540,055
Benefits	4,457,171	3,997,655	4,196,686	4,316,427	4,715,925	4,715,925	4,715,925	4,715,925
Purchase Services	720,746	828,689	742,842	702,172	767,160	767,160	767,160	767,160
Materials & Supplies	9,960,139	9,554,334	9,841,374	9,662,101	10,556,358	10,556,358	10,556,358	10,556,358
Capital Outlay	25,237	63,031	110,001	342,976	374,719	374,719	374,719	374,719
Other Objects	29,859	23,807	34,426	41,904	45,783	45,783	45,783	45,783
Other Uses of Funds	0	0	0	0	0	0	0	0
<b>Total Expenditures</b>	<b>\$ 22,898,005</b>	<b>\$ 21,890,119</b>	<b>\$ 22,280,692</b>	<b>\$ 22,882,184</b>	<b>\$ 25,000,000</b>	<b>\$ 25,000,000</b>	<b>\$ 25,000,000</b>	<b>\$ 25,000,000</b>
<b><i>Expenditures (by function)</i></b>								
Instruction	\$ 0	\$ 0	\$ 0	\$ 0	\$ 0	\$ 0	\$ 0	\$ 0
Supporting Services	0	0	0	0	0	0	0	0
Non-Instructional	22,898,005	21,890,119	22,280,692	22,882,184	25,000,000	25,000,000	25,000,000	25,000,000
Extracurricular Activities	0	0	0	0	0	0	0	0
Facilities & Construction	0	0	0	0	0	0	0	0
Debt Service	0	0	0	0	0	0	0	0
Other Uses of Funds	0	0	0	0	0	0	0	0
<b>Total Expenditures</b>	<b>\$ 22,898,005</b>	<b>\$ 21,890,119</b>	<b>\$ 22,280,692</b>	<b>\$ 22,882,184</b>	<b>\$ 25,000,000</b>	<b>\$ 25,000,000</b>	<b>\$ 25,000,000</b>	<b>\$ 25,000,000</b>



**Special Trust Fund (007)**

Fund 007 reflects grants, gifts, and donations made to CMSD at-large, CMSD schools, and CMSD employees (mostly teachers) from local (i.e., non-federal, non-state) sources.

	<b>FY 2014 Actual</b>	<b>FY 2015 Actual</b>	<b>FY 2016 Actual</b>	<b>FY 2017 Est. Actual</b>	<b>FY 2018 Budget</b>	<b>FY 2019 Forecast</b>	<b>FY 2020 Forecast</b>	<b>FY 2021 Forecast</b>
<b><i>Revenues</i></b>								
Local	\$ 7,010,816	\$ 8,165,849	\$ 10,778,329	\$ 9,247,983	\$ 15,000,000	\$ 15,000,000	\$ 15,000,000	\$ 15,000,000
State	0	0	0	0	0	0	0	0
Federal	0	0	0	0	0	0	0	0
Other	944,394	944,394	0	0	0	0	0	0
<b>Total Revenue</b>	<b>\$ 7,955,209</b>	<b>\$ 9,110,243</b>	<b>\$ 10,778,329</b>	<b>\$ 9,247,983</b>	<b>\$ 15,000,000</b>	<b>\$ 15,000,000</b>	<b>\$ 15,000,000</b>	<b>\$ 15,000,000</b>
<b><i>Expenditures (by object)</i></b>								
Salaries	\$ 1,353,248	\$ 2,391,493	\$ 1,747,891	\$ 1,193,039	\$ 2,531,117	\$ 2,152,114	\$ 2,152,114	\$ 2,152,114
Benefits	383,270	810,243	482,827	337,960	717,006	656,936	656,936	656,936
Purchase Services	1,581,084	2,206,782	5,290,806	3,228,093	6,848,630	3,348,384	3,348,384	3,348,384
Materials & Supplies	427,597	431,186	738,147	817,816	1,735,055	645,225	645,225	645,225
Capital Outlay	278,108	881,740	1,630,752	1,227,406	2,604,029	995,045	995,045	995,045
Other Objects	118,900	21,367,884	157,917	265,917	564,163	7,202,296	7,202,296	7,202,296
Other Uses of Funds	0	0	0	0	0	0	0	0
<b>Total Expenditures</b>	<b>\$ 4,142,207</b>	<b>\$ 28,089,329</b>	<b>\$ 10,048,339</b>	<b>\$ 7,070,231</b>	<b>\$ 15,000,000</b>	<b>\$ 15,000,000</b>	<b>\$ 15,000,000</b>	<b>\$ 15,000,000</b>
<b><i>Expenditures (by function)</i></b>								
Instruction	\$ 88,082	\$ 89,516	\$ (53,172)	\$ 72,737	\$ 154,316	\$ (79,374)	\$ (79,374)	\$ (79,374)
Supporting Services	4,052,949	6,749,813	10,087,891	6,855,866	14,545,209	15,059,044	15,059,044	15,059,044
Non-Instructional	950	0	0	19,440	41,243	0	0	0
Extracurricular Activities	225	0	13,619	122,188	259,231	20,331	20,331	20,331
Facilities & Construction	0	0	0	0	0	0	0	0
Debt Service	0	21,250,000	0	0	0	0	0	0
Other Uses of Funds	0	0	0	0	0	0	0	0
<b>Total Expenditures</b>	<b>\$ 4,142,207</b>	<b>\$ 28,089,329</b>	<b>\$ 10,048,339</b>	<b>\$ 7,070,231</b>	<b>\$ 15,000,000</b>	<b>\$ 15,000,000</b>	<b>\$ 15,000,000</b>	<b>\$ 15,000,000</b>

**Classroom Facilities Fund (010)**

A fund provided to account for monies received and expended in connection with contracts entered into by the school district and the Ohio School Facilities Commission for the building and equipping of classroom facilities.

	<b>FY 2014 Actual</b>	<b>FY 2015 Actual</b>	<b>FY 2016 Actual</b>	<b>FY 2017 Est. Actual</b>	<b>FY 2018 Budget</b>	<b>FY 2019 Forecast</b>	<b>FY 2020 Forecast</b>	<b>FY 2021 Forecast</b>
<b><i>Revenues</i></b>								
Local	\$ 322,026	\$ 44,980,413	\$ 258,898	\$ 459,225	\$ 500,000	\$ 500,000	\$ 500,000	\$ 500,000
State	48,908,144	31,665,038	\$4,127,881	11,427,492	56,501,707	55,707,925	56,786,685	38,933,668
Federal	0	0	0	0	0	0	0	0
Other	0	6,835,117	5,591,227	1,655,767	0	51,262,903	0	0
<b><i>Total Revenue</i></b>	<b>\$ 49,230,171</b>	<b>\$ 83,480,568</b>	<b>\$ 9,978,007</b>	<b>\$ 13,542,484</b>	<b>\$ 57,001,707</b>	<b>\$ 107,470,828</b>	<b>\$ 57,286,685</b>	<b>\$ 39,433,668</b>
<b><i>Expenditures (by object)</i></b>								
Salaries	\$ 0	\$ 0	\$ 0	\$ 0	\$ 0	\$ 0	\$ 0	\$ 0
Benefits	0	0	0	0	0	0	0	0
Purchase Services	3,713,779	4,157,536	5,571,965	3,327,745	0	0	0	0
Materials & Supplies	1,457,547	47,856	483	0	0	0	0	0
Capital Outlay	65,683,070	55,587,285	14,563,486	22,192,819	63,544,000	87,864,000	100,277,797	57,255,394
Other Objects	0	0	0	0	0	0	0	0
Other Uses of Funds	7,748,164	0	2,369,446	0	0	0	0	0
<b><i>Total Expenditures</i></b>	<b>\$ 78,602,560</b>	<b>\$ 59,792,677</b>	<b>\$ 22,505,380</b>	<b>\$ 25,520,564</b>	<b>\$ 63,544,000</b>	<b>\$ 87,864,000</b>	<b>\$ 100,277,797</b>	<b>\$ 57,255,394</b>
<b><i>Expenditures (by function)</i></b>								
Instruction	\$ 0	\$ 0	\$ 0	\$ 0	\$ 0	\$ 0	\$ 0	\$ 0
Supporting Services	0	0	0	0	0	0	0	0
Non-Instructional	0	0	0	0	0	0	0	0
Extracurricular Activities	0	0	0	0	0	0	0	0
Facilities & Construction	70,854,396	60,695,078	20,135,934	25,520,564	63,544,000	87,864,000	100,277,797	57,255,394
Debt Service	0	(902,401)	0	0	0	0	0	0
Other Uses of Funds	7,748,164	0	2,369,446	0	0	0	0	0
<b><i>Total Expenditures</i></b>	<b>\$ 78,602,560</b>	<b>\$ 59,792,677</b>	<b>\$ 22,505,380</b>	<b>\$ 25,520,564</b>	<b>\$ 63,544,000</b>	<b>\$ 87,864,000</b>	<b>\$ 100,277,797</b>	<b>\$ 57,255,394</b>

**Public School Support Fund (018)**

A fund provided to account for specific local revenue sources, other than taxes or expendable trusts (i.e. profits from vending machines, sales of pictures, etc.), that are restricted to expenditures for specified purposes approved by board resolution. Such expenditures may include curricular and extra-curricular related purchases.

	<b>FY 2014 Actual</b>	<b>FY 2015 Actual</b>	<b>FY 2016 Actual</b>	<b>FY 2017 Est. Actual</b>	<b>FY 2018 Budget</b>	<b>FY 2019 Forecast</b>	<b>FY 2020 Forecast</b>	<b>FY 2021 Forecast</b>
<b><i>Revenues</i></b>								
Local	\$ 391,742	\$ 430,708	\$ 326,747	\$ 451,573	\$ 700,000	\$ 500,000	\$ 500,000	\$ 500,000
State	0	0	0	0	0	0	0	0
Federal	0	0	0	0	0	0	0	0
Other	0	0	0	0	0	0	0	0
<b><i>Total Revenue</i></b>	<b>\$ 391,742</b>	<b>\$ 430,708</b>	<b>\$ 326,747</b>	<b>\$ 451,573</b>	<b>\$ 700,000</b>	<b>\$ 500,000</b>	<b>\$ 500,000</b>	<b>\$ 500,000</b>
<b><i>Expenditures (by object)</i></b>								
Salaries	\$ 366	\$ 940	\$ 1,693	\$ (2,248)	\$ 0	\$ 0	\$ 0	\$ 0
Benefits	66	259	1,016	(44)	0	0	0	0
Purchase Services	376,730	357,080	319,858	333,110	490,000	490,000	490,000	490,000
Materials & Supplies	0	0	0	0	0	0	0	0
Capital Outlay	0	0	0	0	0	0	0	0
Other Objects	7,632	5,750	3,000	(600)	5,000	5,000	5,000	5,000
Other Uses of Funds	0	0	0	0	0	0	0	0
<b><i>Total Expenditures</i></b>	<b>\$ 384,794</b>	<b>\$ 364,029</b>	<b>\$ 325,567</b>	<b>\$ 330,218</b>	<b>\$ 500,000</b>	<b>\$ 500,000</b>	<b>\$ 500,000</b>	<b>\$ 500,000</b>
<b><i>Expenditures (by function)</i></b>								
Instruction	\$ 0	\$ 0	\$ 0	\$ 0	\$ 0	\$ 0	\$ 0	\$ 0
Supporting Services	0	0	0	0	0	0	0	0
Non-Instructional	0	0	0	0	0	0	0	0
Extracurricular Activities	384,794	364,029	325,567	330,218	500,000	500,000	500,000	500,000
Facilities & Construction	0	0	0	0	0	0	0	0
Debt Service	0	0	0	0	0	0	0	0
Other Uses of Funds	0	0	0	0	0	0	0	0
<b><i>Total Expenditures</i></b>	<b>\$ 384,794</b>	<b>\$ 364,029</b>	<b>\$ 325,567</b>	<b>\$ 330,218</b>	<b>\$ 500,000</b>	<b>\$ 500,000</b>	<b>\$ 500,000</b>	<b>\$ 500,000</b>

**Other Grants Fund (019)**

A fund used to account for the proceeds of specific revenue sources, except for State and Federal grants that are legally restricted to expenditures for specified purposes. These funds reflect revenue paid to CMSD from Promise Academy and associated expenses for providing business office services, such as payroll and human resources processing.

	<b>FY 2014 Actual</b>	<b>FY 2015 Actual</b>	<b>FY 2016 Actual</b>	<b>FY 2017 Est. Actual</b>	<b>FY 2018 Budget</b>	<b>FY 2019 Forecast</b>	<b>FY 2020 Forecast</b>	<b>FY 2021 Forecast</b>
<b><i>Revenues</i></b>								
Local	\$ 2,513,124	\$ 2,000,000	\$ 2,477,521	\$ 718,277	\$ 2,830,000	\$ 2,830,000	\$ 2,830,000	\$ 2,830,000
State	0	0	0	0	0	0	0	0
Federal	0	0	0	0	0	0	0	0
Other	0	0	0	0	0	0	0	0
<b><i>Total Revenue</i></b>	<b>\$ 2,513,124</b>	<b>\$ 2,000,000</b>	<b>\$ 2,477,521</b>	<b>\$ 718,277</b>	<b>\$ 2,830,000</b>	<b>\$ 2,830,000</b>	<b>\$ 2,830,000</b>	<b>\$ 2,830,000</b>
<b><i>Expenditures (by object)</i></b>								
Salaries	\$ 1,798,572	\$ 1,812,913	\$ 1,611,041	\$ 1,223,785	\$ 2,380,000	\$ 2,380,000	\$ 2,380,000	\$ 2,380,000
Benefits	715,801	731,939	630,722	453,708	450,000	450,000	450,000	450,000
Purchase Services	0	0	3,344	0	0	0	0	0
Materials & Supplies	0	0	987	0	0	0	0	0
Capital Outlay	0	0	0	0	0	0	0	0
Other Objects	0	0	0	0	0	0	0	0
Other Uses of Funds	0	0	0	0	0	0	0	0
<b><i>Total Expenditures</i></b>	<b>\$ 2,514,373</b>	<b>\$ 2,544,851</b>	<b>\$ 2,246,093</b>	<b>\$ 1,677,493</b>	<b>\$ 2,830,000</b>	<b>\$ 2,830,000</b>	<b>\$ 2,830,000</b>	<b>\$ 2,830,000</b>
<b><i>Expenditures (by function)</i></b>								
Instruction	\$ 1,709,338	\$ 1,520,801	\$ 1,344,907	\$ 1,101,898	\$ 2,000,000	\$ 2,000,000	\$ 2,000,000	\$ 2,000,000
Supporting Services	805,035	1,024,050	901,186	575,594	830,000	830,000	830,000	830,000
Non-Instructional	0	0	0	0	0	0	0	0
Extracurricular Activities	0	0	0	0	0	0	0	0
Facilities & Construction	0	0	0	0	0	0	0	0
Debt Service	0	0	0	0	0	0	0	0
Other Uses of Funds	0	0	0	0	0	0	0	0
<b><i>Total Expenditures</i></b>	<b>\$ 2,514,373</b>	<b>\$ 2,544,851</b>	<b>\$ 2,246,093</b>	<b>\$ 1,677,493</b>	<b>\$ 2,830,000</b>	<b>\$ 2,830,000</b>	<b>\$ 2,830,000</b>	<b>\$ 2,830,000</b>



**Liability Self-Insurance Fund (023)**

This fund should have the self-insurance money deposited in it and all appropriate self-insurance payments made from it. The Self-Insurance Fund may be a fund that serves a pool of participating local governments or a pool of funds within a given local government. The Self-Insurance Fund does not require permission of the Auditor of State for establishment. The Board of Education should establish the fund by resolution.

	<b>FY 2014 Actual</b>	<b>FY 2015 Actual</b>	<b>FY 2016 Actual</b>	<b>FY 2017 Est. Actual</b>	<b>FY 2018 Budget</b>	<b>FY 2019 Forecast</b>	<b>FY 2020 Forecast</b>	<b>FY 2021 Forecast</b>
<b><i>Revenues</i></b>								
Local	\$ 0	\$ 0	\$ 0	\$ 0	\$ 0	\$ 0	\$ 0	\$ 0
State	0	0	0	0	0	0	0	0
Federal	0	0	0	0	0	0	0	0
Other	750,000	500,000	1,000,000	1,000,000	1,000,000	1,000,000	1,000,000	1,000,000
<b><i>Total Revenue</i></b>	<b>\$ 750,000</b>	<b>\$ 500,000</b>	<b>\$ 1,000,000</b>	<b>\$ 1,000,000</b>	<b>\$ 1,000,000</b>	<b>\$ 1,000,000</b>	<b>\$ 1,000,000</b>	<b>\$ 1,000,000</b>
<b><i>Expenditures (by object)</i></b>								
Salaries	\$ 0	\$ 0	\$ 0	\$ 0	\$ 0	\$ 0	\$ 0	\$ 0
Benefits	0	0	0	0	0	0	0	0
Purchase Services	0	0	0	0	0	0	0	0
Materials & Supplies	0	0	0	0	0	0	0	0
Capital Outlay	0	0	0	0	0	0	0	0
Other Objects	929,643	473,297	691,553	543,503	1,000,000	1,000,000	1,000,000	1,000,000
Other Uses of Funds	0	0	0	0	0	0	0	0
<b><i>Total Expenditures</i></b>	<b>\$ 929,643</b>	<b>\$ 473,297</b>	<b>\$ 691,553</b>	<b>\$ 543,503</b>	<b>\$ 1,000,000</b>	<b>\$ 1,000,000</b>	<b>\$ 1,000,000</b>	<b>\$ 1,000,000</b>
<b><i>Expenditures (by function)</i></b>								
Instruction	\$ 0	\$ 0	\$ 0	\$ 0	\$ 0	\$ 0	\$ 0	\$ 0
Supporting Services	929,643	473,297	691,553	543,503	1,000,000	1,000,000	1,000,000	1,000,000
Non-Instructional	0	0	0	0	0	0	0	0
Extracurricular Activities	0	0	0	0	0	0	0	0
Facilities & Construction	0	0	0	0	0	0	0	0
Debt Service	0	0	0	0	0	0	0	0
Other Uses of Funds	0	0	0	0	0	0	0	0
<b><i>Total Expenditures</i></b>	<b>\$ 929,643</b>	<b>\$ 473,297</b>	<b>\$ 691,553</b>	<b>\$ 543,503</b>	<b>\$ 1,000,000</b>	<b>\$ 1,000,000</b>	<b>\$ 1,000,000</b>	<b>\$ 1,000,000</b>

**Employee Benefits Self-Insurance Fund (024)**

A fund provided to account for monies received from other funds as payment for providing medical, hospitalization, life, dental, vision, or any other similar employee benefits.

	<b>FY 2014 Actual</b>	<b>FY 2015 Actual</b>	<b>FY 2016 Actual</b>	<b>FY 2017 Est. Actual</b>	<b>FY 2018 Budget</b>	<b>FY 2019 Forecast</b>	<b>FY 2020 Forecast</b>	<b>FY 2021 Forecast</b>
<b><i>Revenues</i></b>								
Local	\$ 58,626,878	\$ 66,530,296	\$ 72,297,129	\$ 82,373,335	\$ 88,500,000	\$ 87,298,693	\$ 91,248,040	\$ 91,248,040
State	0	0	0	0	0	0	0	0
Federal	0	0	0	0	0	0	0	0
Other	0	0	0	0	0	0	0	0
<b><i>Total Revenue</i></b>	<b>\$ 58,626,878</b>	<b>\$ 66,530,296</b>	<b>\$ 72,297,129</b>	<b>\$ 82,373,335</b>	<b>\$ 88,500,000</b>	<b>\$ 87,298,693</b>	<b>\$ 91,248,040</b>	<b>\$ 91,248,040</b>
<b><i>Expenditures (by object)</i></b>								
Salaries	\$ 0	\$ 0	\$ 0	\$ 0	\$ 0	\$ 0	\$ 0	\$ 0
Benefits	0	0	0	0	0	0	0	0
Purchase Services	58,260,265	64,846,915	69,471,488	83,510,567	88,500,000	87,298,693	91,248,040	91,248,040
Materials & Supplies	0	0	0	0	0	0	0	0
Capital Outlay	0	0	0	0	0	0	0	0
Other Objects	0	0	0	0	0	0	0	0
Other Uses of Funds	0	0	0	0	0	0	0	0
<b><i>Total Expenditures</i></b>	<b>\$ 58,260,265</b>	<b>\$ 64,846,915</b>	<b>\$ 69,471,488</b>	<b>\$ 83,510,567</b>	<b>\$ 88,500,000</b>	<b>\$ 87,298,693</b>	<b>\$ 91,248,040</b>	<b>\$ 91,248,040</b>
<b><i>Expenditures (by function)</i></b>								
Instruction	\$ 0	\$ 0	\$ 0	\$ 0	\$ 0	\$ 0	\$ 0	\$ 0
Supporting Services	58,260,265	64,846,915	69,471,488	83,510,567	88,500,000	87,298,693	91,248,040	91,248,040
Non-Instructional	0	0	0	0	0	0	0	0
Extracurricular Activities	0	0	0	0	0	0	0	0
Facilities & Construction	0	0	0	0	0	0	0	0
Debt Service	0	0	0	0	0	0	0	0
Other Uses of Funds	0	0	0	0	0	0	0	0
<b><i>Total Expenditures</i></b>	<b>\$ 58,260,265</b>	<b>\$ 64,846,915</b>	<b>\$ 69,471,488</b>	<b>\$ 83,510,567</b>	<b>\$ 88,500,000</b>	<b>\$ 87,298,693</b>	<b>\$ 91,248,040</b>	<b>\$ 91,248,040</b>

**Classroom Facilities Maintenance Fund (034)**

A fund used to account for the proceeds of a levy for the maintenance of facilities.

	<b>FY 2014 Actual</b>	<b>FY 2015 Actual</b>	<b>FY 2016 Actual</b>	<b>FY 2017 Est. Actual</b>	<b>FY 2018 Budget</b>	<b>FY 2019 Forecast</b>	<b>FY 2020 Forecast</b>	<b>FY 2021 Forecast</b>
<b><i>Revenues</i></b>								
Local	\$ 1,859,574	\$ 1,925,346	\$ 1,922,943	\$ 2,031,382	\$ 2,000,000	\$ 2,000,000	\$ 2,000,000	\$ 2,000,000
State	2,303,030	2,301,396	2,211,381	2,122,270	2,100,000	2,100,000	2,100,000	2,100,000
Federal	0	0	0	0	0	0	0	0
Other	0	0	0	0	0	0	0	0
<b><i>Total Revenue</i></b>	<b>\$ 4,162,605</b>	<b>\$ 4,226,742</b>	<b>\$ 4,134,325</b>	<b>\$ 4,153,652</b>	<b>\$ 4,100,000</b>	<b>\$ 4,100,000</b>	<b>\$ 4,100,000</b>	<b>\$ 4,100,000</b>
<b><i>Expenditures (by object)</i></b>								
Salaries	\$ 0	\$ 0	\$ 0	\$ 0	\$ 0	\$ 0	\$ 0	\$ 0
Benefits	0	0	0	0	0	0	0	0
Purchase Services	4,801,769	6,726,629	10,228,700	9,020,149	0	0	0	0
Materials & Supplies	0	0	0	0	0	0	0	0
Capital Outlay	2,854,793	2,287,958	1,396,996	1,066,739	4,100,000	4,100,000	4,100,000	4,100,000
Other Objects	47,700	47,640	45,081	44,916	0	0	0	0
Other Uses of Funds	0	0	0	0	0	0	0	0
<b><i>Total Expenditures</i></b>	<b>\$ 7,704,261</b>	<b>\$ 9,062,227</b>	<b>\$ 11,670,777</b>	<b>\$ 10,131,804</b>	<b>\$ 4,100,000</b>	<b>\$ 4,100,000</b>	<b>\$ 4,100,000</b>	<b>\$ 4,100,000</b>
<b><i>Expenditures (by function)</i></b>								
Instruction	\$ 0	\$ 0	\$ 0	\$ 0	\$ 0	\$ 0	\$ 0	\$ 0
Supporting Services	7,704,261	9,062,227	11,670,777	10,131,804	0	0	0	0
Non-Instructional	0	0	0	0	0	0	0	0
Extracurricular Activities	0	0	0	0	0	0	0	0
Facilities & Construction	0	0	0	0	4,100,000	4,100,000	4,100,000	4,100,000
Debt Service	0	0	0	0	0	0	0	0
Other Uses of Funds	0	0	0	0	0	0	0	0
<b><i>Total Expenditures</i></b>	<b>\$ 7,704,261</b>	<b>\$ 9,062,227</b>	<b>\$ 11,670,777</b>	<b>\$ 10,131,804</b>	<b>\$ 4,100,000</b>	<b>\$ 4,100,000</b>	<b>\$ 4,100,000</b>	<b>\$ 4,100,000</b>

**Partnering Community School Fund (036)**

As part of the 2012 15 mill levy and subsequent re-approval in 2016, CMSD distributes one of the 15 mills to partnering charter schools.

	<b>FY 2014 Actual</b>	<b>FY 2015 Actual</b>	<b>FY 2016 Actual</b>	<b>FY 2017 Est. Actual</b>	<b>FY 2018 Budget</b>	<b>FY 2019 Forecast</b>	<b>FY 2020 Forecast</b>	<b>FY 2021 Forecast</b>
<b><i>Revenues</i></b>								
Local	\$ 3,669,086	\$ 3,843,106	\$ 3,599,335	\$ 3,757,838	\$ 3,979,268	\$ 3,979,268	\$ 3,979,268	\$ 3,979,268
State	167,872	400,527	290,844	384,167	384,000	384,000	384,000	384,000
Federal	0	0	0	0	0	0	0	0
Other	0	0	0	0	0	0	0	0
<b><i>Total Revenue</i></b>	<b>\$ 3,836,958</b>	<b>\$ 4,243,633</b>	<b>\$ 3,890,179</b>	<b>\$ 4,142,004</b>	<b>\$ 4,363,638</b>	<b>\$ 4,363,638</b>	<b>\$ 4,363,638</b>	<b>\$ 4,363,638</b>
<b><i>Expenditures (by object)</i></b>								
Salaries	\$ 0	\$ 0	\$ 0	\$ 0	\$ 0	\$ 0	\$ 0	\$ 0
Benefits	0	0	0	0	0	0	0	0
Purchase Services	0	0	0	0	0	0	0	0
Materials & Supplies	0	0	0	0	0	0	0	0
Capital Outlay	0	0	0	0	0	0	0	0
Other Objects	4,020,343	3,927,631	4,022,796	4,142,004	4,363,638	4,363,638	4,363,638	4,363,638
Other Uses of Funds	0	0	0	0	0	0	0	0
<b><i>Total Expenditures</i></b>	<b>\$ 4,020,343</b>	<b>\$ 3,927,631</b>	<b>\$ 4,022,796</b>	<b>\$ 4,142,004</b>	<b>\$ 4,363,638</b>	<b>\$ 4,363,638</b>	<b>\$ 4,363,638</b>	<b>\$ 4,363,638</b>
<b><i>Expenditures (by function)</i></b>								
Instruction	\$ 0	\$ 0	\$ 0	\$ 0	\$ 0	\$ 0	\$ 0	\$ 0
Supporting Services	4,020,343	3,927,631	4,022,796	4,142,004	4,363,638	4,363,638	4,363,638	4,363,638
Non-Instructional	0	0	0	0	0	0	0	0
Extracurricular Activities	0	0	0	0	0	0	0	0
Facilities & Construction	0	0	0	0	0	0	0	0
Debt Service	0	0	0	0	0	0	0	0
Other Uses of Funds	0	0	0	0	0	0	0	0
<b><i>Total Expenditures</i></b>	<b>\$ 4,020,343</b>	<b>\$ 3,927,631</b>	<b>\$ 4,022,796</b>	<b>\$ 4,142,004</b>	<b>\$ 4,363,638</b>	<b>\$ 4,363,638</b>	<b>\$ 4,363,638</b>	<b>\$ 4,363,638</b>



**Student Managed Student Activity Fund (200)**

A fund provided to account for those student activity programs which have student participation in the activity and have students involved in the management of the program. This fund typically includes those student activities which consist of a student body, student president, student treasurer, and faculty advisor.

	<b>FY 2014 Actual</b>	<b>FY 2015 Actual</b>	<b>FY 2016 Actual</b>	<b>FY 2017 Est. Actual</b>	<b>FY 2018 Budget</b>	<b>FY 2019 Forecast</b>	<b>FY 2020 Forecast</b>	<b>FY 2021 Forecast</b>
<b><i>Revenues</i></b>								
Local	\$ 630,496	\$ 611,518	\$ 618,969	\$ 483,663	\$ 600,000	\$ 600,000	\$ 600,000	\$ 600,000
State	0	0	0	0	0	0	0	0
Federal	0	0	0	0	0	0	0	0
Other	0	0	0	0	0	0	0	0
<b><i>Total Revenue</i></b>	<b>\$ 630,496</b>	<b>\$ 611,518</b>	<b>\$ 618,969</b>	<b>\$ 483,663</b>	<b>\$ 600,000</b>	<b>\$ 600,000</b>	<b>\$ 600,000</b>	<b>\$ 600,000</b>
<b><i>Expenditures (by object)</i></b>								
Salaries	\$ 2,162	\$ 6,203	\$ 16,117	\$ (13,457)	\$ 0	\$ 0	\$ 0	\$ 0
Benefits	679	3,918	\$ 7,175	(2,990)	0	0	0	0
Purchase Services	0	0	0	0	0	0	0	0
Materials & Supplies	0	0	0	0	0	0	0	0
Capital Outlay	0	0	0	0	0	0	0	0
Other Objects	690,078	553,347	531,947	619,396	600,000	600,000	600,000	600,000
Other Uses of Funds	0	0	0	0	0	0	0	0
<b><i>Total Expenditures</i></b>	<b>\$ 692,919</b>	<b>\$ 563,467</b>	<b>\$ 555,238</b>	<b>\$ 602,949</b>	<b>\$ 600,000</b>	<b>\$ 600,000</b>	<b>\$ 600,000</b>	<b>\$ 600,000</b>
<b><i>Expenditures (by function)</i></b>								
Instruction	\$ 0	\$ 0	\$ 0	\$ 0	\$ 0	\$ 0	\$ 0	\$ 0
Supporting Services	0	0	0	0	0	0	0	0
Non-Instructional	0	0	0	0	0	0	0	0
Extracurricular Activities	692,919	563,467	555,238	602,949	600,000	600,000	600,000	600,000
Facilities & Construction	0	0	0	0	0	0	0	0
Debt Service	0	0	0	0	0	0	0	0
Other Uses of Funds	0	0	0	0	0	0	0	0
<b><i>Total Expenditures</i></b>	<b>\$ 692,919</b>	<b>\$ 563,467</b>	<b>\$ 555,238</b>	<b>\$ 602,949</b>	<b>\$ 600,000</b>	<b>\$ 600,000</b>	<b>\$ 600,000</b>	<b>\$ 600,000</b>

**District Managed Student Activity Fund (300)**

A fund provided to account for those student activity programs which have student participation in the activity but do not have student management of the programs. This fund would usually include athletic programs but could also include the band, cheerleaders, flag corps, and other similar types of activities.

	<b>FY 2014 Actual</b>	<b>FY 2015 Actual</b>	<b>FY 2016 Actual</b>	<b>FY 2017 Est. Actual</b>	<b>FY 2018 Budget</b>	<b>FY 2019 Forecast</b>	<b>FY 2020 Forecast</b>	<b>FY 2021 Forecast</b>
<b><i>Revenues</i></b>								
Local	\$ 174,728	\$ 132,412	\$ 183,234	\$ 114,001	\$ 325,000	\$ 325,000	\$ 325,000	\$ 325,000
State	0	0	0	0	0	0	0	0
Federal	0	0	0	0	0	0	0	0
Other	0	0	0	0	0	0	0	0
<b><i>Total Revenue</i></b>	<b>\$ 174,728</b>	<b>\$ 132,412</b>	<b>\$ 183,234</b>	<b>\$ 114,001</b>	<b>\$ 325,000</b>	<b>\$ 325,000</b>	<b>\$ 325,000</b>	<b>\$ 325,000</b>
<b><i>Expenditures (by object)</i></b>								
Salaries	\$ (506)	\$ 2,280	\$ 6,263	\$ (1,023)	\$ 4,803	\$ 4,803	\$ 4,803	\$ 4,803
Benefits	232	763	1,958	(497)	1,524	1,524	1,524	1,524
Purchase Services	0	0	0	0	0	0	0	0
Materials & Supplies	168,345	143,270	127,009	157,658	318,673	318,673	318,673	318,673
Capital Outlay	0	0	0	0	0	0	0	0
Other Objects	0	0	0	0	0	0	0	0
Other Uses of Funds	0	0	0	0	0	0	0	0
<b><i>Total Expenditures</i></b>	<b>\$ 168,071</b>	<b>\$ 146,313</b>	<b>\$ 135,231</b>	<b>\$ 156,138</b>	<b>\$ 325,000</b>	<b>\$ 325,000</b>	<b>\$ 325,000</b>	<b>\$ 325,000</b>
<b><i>Expenditures (by function)</i></b>								
Instruction	\$ 0	\$ 0	\$ 0	\$ 0	\$ 0	\$ 0	\$ 0	\$ 0
Supporting Services	0	0	0	0	0	0	0	0
Non-Instructional	0	0	0	0	0	0	0	0
Extracurricular Activities	\$ 168,071	\$ 146,313	\$ 135,231	156,138	\$ 325,000	\$ 325,000	\$ 325,000	\$ 325,000
Facilities & Construction	0	0	0	0	0	0	0	0
Debt Service	0	0	0	0	0	0	0	0
Other Uses of Funds	0	0	0	0	0	0	0	0
<b><i>Total Expenditures</i></b>	<b>\$ 168,071</b>	<b>\$ 146,313</b>	<b>\$ 135,231</b>	<b>\$ 156,138</b>	<b>\$ 325,000</b>	<b>\$ 325,000</b>	<b>\$ 325,000</b>	<b>\$ 325,000</b>

**Auxiliary Services (NPSS) Fund (401)**

A fund used to account for monies which provide services and materials to pupils attending non-public schools within the school district.

	<b>FY 2014 Actual</b>	<b>FY 2015 Actual</b>	<b>FY 2016 Actual</b>	<b>FY 2017 Est. Actual</b>	<b>FY 2018 Budget</b>	<b>FY 2019 Forecast</b>	<b>FY 2020 Forecast</b>	<b>FY 2021 Forecast</b>
<b><i>Revenues</i></b>								
Local	\$ 301,369	\$ 2,019	\$ 348,537	\$ 19,304	\$ 300,000	\$ 388,901	\$ 411,383	\$ 411,383
State	7,233,736	8,039,615	8,467,813	8,935,596	9,000,000	9,448,475	9,994,682	9,994,682
Federal	0	0	0	0	0	0	0	0
Other	0	0	0	495,000	0	0	0	0
<b><i>Total Revenue</i></b>	<b>\$ 7,535,105</b>	<b>\$ 8,041,634</b>	<b>\$ 8,816,350</b>	<b>\$ 9,449,900</b>	<b>\$ 9,300,000</b>	<b>\$ 9,837,377</b>	<b>\$ 10,406,065</b>	<b>\$ 10,406,065</b>
<b><i>Expenditures (by object)</i></b>								
Salaries	\$ 1,409,347	\$ 1,347,802	\$ 1,362,879	\$ 1,475,442	\$ 1,748,509	\$1,398,544	\$ 1,479,392	\$ 1,479,392
Benefits	586,831	591,097	605,464	647,819	767,714	621,308	657,225	657,225
Purchase Services	1,365,923	1,378,142	1,764,418	1,448,035	1,716,030	1,810,590	1,915,258	1,915,258
Materials & Supplies	2,947,566	2,175,167	3,425,080	2,797,232	3,314,928	3,514,708	3,717,890	3,717,890
Capital Outlay	1,384,561	1,209,054	2,089,383	1,817,242	2,153,567	2,144,059	2,268,004	2,268,004
Other Objects	291,986	578	339,290	(338,163)	(400,748)	348,168	368,295	368,295
Other Uses of Funds	0	0	0	0	0	0	0	0
<b><i>Total Expenditures</i></b>	<b>\$ 7,986,213</b>	<b>\$ 6,701,839</b>	<b>\$ 9,586,513</b>	<b>\$ 7,847,607</b>	<b>\$ 9,300,000</b>	<b>\$ 9,837,377</b>	<b>\$ 10,406,065</b>	<b>\$ 10,406,065</b>
<b><i>Expenditures (by function)</i></b>								
Instruction	\$ 0	\$ 0	\$ 0	\$ 0	\$ 0	\$ 0	\$ 0	\$ 0
Supporting Services	267,334	255,435	485,954	269,968	319,932	498,671	527,498	527,498
Non-Instructional	7,718,880	6,446,404	9,100,559	7,577,639	8,980,068	9,338,706	9,878,567	9,878,567
Extracurricular Activities	0	0	0	0	0	0	0	0
Facilities & Construction	0	0	0	0	0	0	0	0
Debt Service	0	0	0	0	0	0	0	0
Other Uses of Funds	0	0	0	0	0	0	0	0
<b><i>Total Expenditures</i></b>	<b>\$ 7,986,213</b>	<b>\$ 6,701,839</b>	<b>\$ 9,586,513</b>	<b>\$ 7,847,607</b>	<b>\$ 9,300,000</b>	<b>\$ 9,837,377</b>	<b>\$ 10,406,065</b>	<b>\$ 10,406,065</b>

**Management Information System Fund (432)**

A fund provided for hardware and software development, or other costs associated with the requirements of the management information system. This funding source expired prior to FY 2014 with some carryover expenses in FY2014, FY2015, and FY2016.

	<b>FY 2014 Actual</b>	<b>FY 2015 Actual</b>	<b>FY 2016 Actual</b>	<b>FY 2017 Est. Actual</b>	<b>FY 2018 Budget</b>	<b>FY 2019 Forecast</b>	<b>FY 2020 Forecast</b>	<b>FY 2021 Forecast</b>
<b><i>Revenues</i></b>								
Local	\$ 0	\$ 0	\$ 0	\$ 0	\$ 0	\$ 0	\$ 0	\$ 0
State	0	0	0	0	0	0	0	0
Federal	0	0	0	0	0	0	0	0
Other	0	0	0	0	0	0	0	0
<b><i>Total Revenue</i></b>	<b>\$ 0</b>	<b>\$ 0</b>	<b>\$ 0</b>	<b>\$ 0</b>	<b>\$ 0</b>	<b>\$ 0</b>	<b>\$ 0</b>	<b>\$ 0</b>
<b><i>Expenditures (by object)</i></b>	<b>\$ 0</b>	<b>\$ 0</b>	<b>\$ 0</b>	<b>\$ 0</b>	<b>\$ 0</b>	<b>\$ 0</b>	<b>\$ 0</b>	<b>\$ 0</b>
Salaries	0	0	0	0	0	0	0	0
Benefits	0	0	0	3	0	0	0	0
Purchase Services	\$ 14,956	\$ 8,417	\$ 58	0	0	0	0	0
Materials & Supplies	0	0	0	0	0	0	0	0
Capital Outlay	0	0	0	0	0	0	0	0
Other Objects	0	0	0	0	0	0	0	0
Other Uses of Funds	0	0	0	0	0	0	0	0
<b><i>Total Expenditures</i></b>	<b>\$ 14,956</b>	<b>\$ 8,417</b>	<b>\$ 58</b>	<b>\$ 3</b>	<b>\$ 0</b>	<b>\$ 0</b>	<b>\$ 0</b>	<b>\$ 0</b>
<b><i>Expenditures (by function)</i></b>								
Instruction	\$ 0	\$ 0	\$ 0	\$ 0	\$ 0	\$ 0	\$ 0	\$ 0
Supporting Services	14,956	8,417	58	3	0	0	0	0
Non-Instructional	0	0	0	0	0	0	0	0
Extracurricular Activities	0	0	0	0	0	0	0	0
Facilities & Construction	0	0	0	0	0	0	0	0
Debt Service	0	0	0	0	0	0	0	0
Other Uses of Funds	0	0	0	0	0	0	0	0
<b><i>Total Expenditures</i></b>	<b>\$ 14,956</b>	<b>\$ 8,417</b>	<b>\$ 58</b>	<b>\$ 3</b>	<b>\$ 0</b>	<b>\$ 0</b>	<b>\$ 0</b>	<b>\$ 0</b>



**Public School Preschool Fund (439)**

A fund to assist school districts in paying the cost of preschool programs for three and four year olds.

	<b>FY 2014 Actual</b>	<b>FY 2015 Actual</b>	<b>FY 2016 Actual</b>	<b>FY 2017 Est. Actual</b>	<b>FY 2018 Budget</b>	<b>FY 2019 Forecast</b>	<b>FY 2020 Forecast</b>	<b>FY 2021 Forecast</b>
<b><i>Revenues</i></b>								
Local	\$ 22,212	\$ 20,390	\$ 0	\$ (52,590)	\$ 0	\$ 0	\$ 0	\$ 0
State	105,175	268,420	432,425	717,534	1,000,000	1,000,000	1,000,000	1,000,000
Federal	0	0	0	0	0	0	0	0
Other	0	15,000	0	216,000	0	0	0	0
<b><i>Total Revenue</i></b>	<b>\$ 127,387</b>	<b>\$ 303,810</b>	<b>\$ 432,425</b>	<b>\$ 880,944</b>	<b>\$ 1,000,000</b>	<b>\$ 1,000,000</b>	<b>\$ 1,000,000</b>	<b>\$ 1,000,000</b>
<b><i>Expenditures (by object)</i></b>								
Salaries	\$ 137,662	\$ 141,368	\$ 233,098	\$ 427,649	\$ 500,000	\$ 500,000	\$ 500,000	\$ 500,000
Benefits	66,315	71,417	108,715	177,555	250,000	250,000	250,000	250,000
Purchase Services	14,815	7,949	35,055	116,582	100,000	100,000	100,000	100,000
Materials & Supplies	911	0	249,049	105,516	150,000	150,000	150,000	150,000
Capital Outlay	0	0	0	0	0	0	0	0
Other Objects	1,253	0	0	0	0	0	0	0
Other Uses of Funds	0	0	15,000	0	0	0	0	0
<b><i>Total Expenditures</i></b>	<b>\$ 220,956</b>	<b>\$ 220,733</b>	<b>\$ 640,918</b>	<b>\$ 827,303</b>	<b>\$ 1,000,000</b>	<b>\$ 1,000,000</b>	<b>\$ 1,000,000</b>	<b>\$ 1,000,000</b>
<b><i>Expenditures (by function)</i></b>								
Instruction	\$ 203,976	\$ 212,785	\$ 625,918	\$ 827,303	\$ 1,000,000	\$ 1,000,000	\$ 1,000,000	\$ 1,000,000
Supporting Services	16,980	7,949	0	0	0	0	0	0
Non-Instructional	0	0	0	0	0	0	0	0
Extracurricular Activities	0	0	0	0	0	0	0	0
Facilities & Construction	0	0	0	0	0	0	0	0
Debt Service	0	0	0	0	0	0	0	0
Other Uses of Funds	0	0	\$ 15,000	0	0	0	0	0
<b><i>Total Expenditures</i></b>	<b>\$ 220,956</b>	<b>\$ 220,733</b>	<b>\$ 640,918</b>	<b>\$ 827,303</b>	<b>\$ 1,000,000</b>	<b>\$ 1,000,000</b>	<b>\$ 1,000,000</b>	<b>\$ 1,000,000</b>

**Data Communications for Schools Buildings Fund (451)**

A fund provided to account for money appropriated for Ohio Educational Computer Network Connections.

	<b>FY 2014 Actual</b>	<b>FY 2015 Actual</b>	<b>FY 2016 Actual</b>	<b>FY 2017 Est. Actual</b>	<b>FY 2018 Budget</b>	<b>FY 2019 Forecast</b>	<b>FY 2020 Forecast</b>	<b>FY 2021 Forecast</b>
<b><i>Revenues</i></b>								
Local	\$ 0	\$ 0	\$ 0	\$ 0	\$ 0	\$ 0	\$ 0	\$ 0
State	0	0	0	0	0	0	0	0
Federal	0	0	0	0	0	0	0	0
Other	0	0	0	0	0	0	0	0
<b><i>Total Revenue</i></b>	<b>\$ 0</b>	<b>\$ 0</b>	<b>\$ 0</b>	<b>\$ 0</b>	<b>\$ 0</b>	<b>\$ 0</b>	<b>\$ 0</b>	<b>\$ 0</b>
<b><i>Expenditures (by object)</i></b>								
Salaries	\$ 0	\$ 0	\$ 0	\$ 0	\$ 0	\$ 0	\$ 0	\$ 0
Benefits	0	0	0	0	0	0	0	0
Purchase Services	0	0	0	345,010	0	0	0	0
Materials & Supplies	0	0	0	0	0	0	0	0
Capital Outlay	0	0	0	0	0	0	0	0
Other Objects	0	0	0	0	0	0	0	0
Other Uses of Funds	0	0	0	0	0	0	0	0
<b><i>Total Expenditures</i></b>	<b>\$ 0</b>	<b>\$ 0</b>	<b>\$ 0</b>	<b>\$ 345,010</b>	<b>\$ 0</b>	<b>\$ 0</b>	<b>\$ 0</b>	<b>\$ 0</b>
<b><i>Expenditures (by function)</i></b>								
Instruction	\$ 0	\$ 0	\$ 0	\$ 0	\$ 0	\$ 0	\$ 0	\$ 0
Supporting Services	0	0	0	345,010	0	0	0	0
Non-Instructional	0	0	0	0	0	0	0	0
Extracurricular Activities	0	0	0	0	0	0	0	0
Facilities & Construction	0	0	0	0	0	0	0	0
Debt Service	0	0	0	0	0	0	0	0
Other Uses of Funds	0	0	0	0	0	0	0	0
<b><i>Total Expenditures</i></b>	<b>\$ 0</b>	<b>\$ 0</b>	<b>\$ 0</b>	<b>\$ 345,010</b>	<b>\$ 0</b>	<b>\$ 0</b>	<b>\$ 0</b>	<b>\$ 0</b>

**School Net Professional Development Fund (452)**

A fund provided to account for a limited number of professional development subsidy grants.

	<b>FY 2014 Actual</b>	<b>FY 2015 Actual</b>	<b>FY 2016 Actual</b>	<b>FY 2017 Est. Actual</b>	<b>FY 2018 Budget</b>	<b>FY 2019 Forecast</b>	<b>FY 2020 Forecast</b>	<b>FY 2021 Forecast</b>
<b><i>Revenues</i></b>								
Local	\$ 0	\$ 0	\$ 0	\$ 0	\$ 0	\$ 0	\$ 0	\$ 0
State	0	0	0	0	0	0	0	0
Federal	0	0	0	0	0	0	0	0
Other	0	0	0	0	0	0	0	0
<b><i>Total Revenue</i></b>	<b>\$ 0</b>	<b>\$ 0</b>	<b>\$ 0</b>	<b>\$ 0</b>	<b>\$ 0</b>	<b>\$ 0</b>	<b>\$ 0</b>	<b>\$ 0</b>
<b><i>Expenditures (by object)</i></b>								
Salaries	\$ 0	\$ 0	\$ 0	\$ 0	\$ 0	\$ 0	\$ 0	\$ 0
Benefits	0	0	0	0	0	0	0	0
Purchase Services	0	0	150	40	0	0	0	0
Materials & Supplies	0	0	0	0	0	0	0	0
Capital Outlay	0	0	76	0	0	0	0	0
Other Objects	0	0	0	0	0	0	0	0
Other Uses of Funds	0	0	0	0	0	0	0	0
<b><i>Total Expenditures</i></b>	<b>\$ 0</b>	<b>\$ 0</b>	<b>\$ 226</b>	<b>\$ 40</b>	<b>\$ 0</b>	<b>\$ 0</b>	<b>\$ 0</b>	<b>\$ 0</b>
<b><i>Expenditures (by function)</i></b>								
Instruction	\$ 0	\$ 0	\$ 0	\$ 0	\$ 0	\$ 0	\$ 0	\$ 0
Supporting Services	0	0	226	40	0	0	0	0
Non-Instructional	0	0	0	0	0	0	0	0
Extracurricular Activities	0	0	0	0	0	0	0	0
Facilities & Construction	0	0	0	0	0	0	0	0
Debt Service	0	0	0	0	0	0	0	0
Other Uses of Funds	0	0	0	0	0	0	0	0
<b><i>Total Expenditures</i></b>	<b>\$ 0</b>	<b>\$ 0</b>	<b>\$ 226</b>	<b>\$ 40</b>	<b>\$ 0</b>	<b>\$ 0</b>	<b>\$ 0</b>	<b>\$ 0</b>

**Vocational Education Enhancement Fund (461)**

This fund reflects state grants to advance vocational education programs, such as school-based agricultural education.

	<b>FY 2014 Actual</b>	<b>FY 2015 Actual</b>	<b>FY 2016 Actual</b>	<b>FY 2017 Est. Actual</b>	<b>FY 2018 Budget</b>	<b>FY 2019 Forecast</b>	<b>FY 2020 Forecast</b>	<b>FY 2021 Forecast</b>
<b><i>Revenues</i></b>								
Local	\$ 0	\$ 0	\$ 0	\$ 0	\$ 0	\$ 0	\$ 0	\$ 0
State	14,817	13,532	8,848	11,940	17,547	17,547	17,547	17,547
Federal	0	0	0	0	0	0	0	0
Other	250	2,000	10,000	20,000	19,832	19,832	19,832	19,832
<b><i>Total Revenue</i></b>	<b>\$ 15,067</b>	<b>\$ 15,532</b>	<b>\$ 18,848</b>	<b>\$ 31,940</b>	<b>\$ 37,380</b>	<b>\$ 37,380</b>	<b>\$ 37,380</b>	<b>\$ 37,380</b>
<b><i>Expenditures (by object)</i></b>								
Salaries	\$ 0	\$ 0	\$ 0	\$ 2,858	\$ 0	\$ 0	\$ 0	\$ 0
Benefits	0	0	0	507	0	0	0	0
Purchase Services	12,562	8,810	17,848	0	30,719	30,719	30,719	30,719
Materials & Supplies	0	0	1,170	1,020	581	581	581	581
Capital Outlay	0	0	0	0	0	0	0	0
Other Objects	0	0	0	0	0	0	0	0
Other Uses of Funds	10,000	250	2,000	10,000	6,080	6,080	6,080	6,080
<b><i>Total Expenditures</i></b>	<b>\$ 22,562</b>	<b>\$ 9,060</b>	<b>\$ 21,017</b>	<b>\$ 14,386</b>	<b>\$ 37,380</b>	<b>\$ 37,380</b>	<b>\$ 37,380</b>	<b>\$ 37,380</b>
<b><i>Expenditures (by function)</i></b>								
Instruction	\$ 0	\$ 0	\$ 0	\$ 0	\$ 0	\$ 0	\$ 0	\$ 0
Supporting Services	12,562	8,810	19,017	4,386	33,823	33,823	33,823	33,823
Non-Instructional	0	0	0	0	0	0	0	0
Extracurricular Activities	0	0	0	0	0	0	0	0
Facilities & Constr Services	0	0	0	0	0	0	0	0
Debt Service	0	0	0	0	0	0	0	0
Other Uses of Funds	10,000	250	2,000	10,000	\$3,557	\$3,557	\$3,557	\$3,557
<b><i>Total Expenditures</i></b>	<b>\$ 22,562</b>	<b>\$ 9,060</b>	<b>\$ 21,017</b>	<b>\$ 14,386</b>	<b>\$ 37,380</b>	<b>\$ 37,380</b>	<b>\$ 37,380</b>	<b>\$ 37,380</b>



**Alternative Schools Fund (463)**

A fund used to account for alternative educational programs for existing and new at-risk and delinquent youth. Programs shall be focused on youth in one or more of the following categories: those who have been expelled or suspended, dropped out of school or who are at risk of dropping out of school, habitually truant or disruptive, or on probation or on parole from a Department of Youth Services' facility.

	<b>FY 2014 Actual</b>	<b>FY 2015 Actual</b>	<b>FY 2016 Actual</b>	<b>FY 2017 Est. Actual</b>	<b>FY 2018 Budget</b>	<b>FY 2019 Forecast</b>	<b>FY 2020 Forecast</b>	<b>FY 2021 Forecast</b>
<b><i>Revenues</i></b>								
Local	\$ 0	\$ 0	\$ 0	\$ 0	\$ 0	\$ 0	\$ 0	\$ 0
State	162,587	329,425	230,083	295,901	348,220	396,812	414,830	414,830
Federal	0	0	0	0	0	0	0	0
Other	0	0	32,000	44,000	51,780	55,189	57,695	57,695
<b>Total Revenue</b>	<b>\$ 162,587</b>	<b>\$ 329,425</b>	<b>\$ 262,083</b>	<b>\$ 339,901</b>	<b>\$ 400,000</b>	<b>\$ 452,000</b>	<b>\$ 472,524</b>	<b>\$ 472,524</b>
<b><i>Expenditures (by object)</i></b>								
Salaries	\$ 77,085	\$ 80,000	\$ 62,323	\$ 129,801	\$ 169,665	\$ 144,335	\$ 150,889	\$ 150,889
Benefits	28,118	31,790	25,752	49,974	65,322	58,962	61,640	61,640
Purchase Services	126,141	166,148	201,150	90,757	118,630	240,469	251,388	251,388
Materials & Supplies	5,186	0	815	3,485	4,555	3,043	3,182	3,182
Capital Outlay	0	0	0	0	0	0	0	0
Other Objects	0	0	0	0	0	0	0	0
Other Uses of Funds	12,000	0	0	32,000	41,828	5,191	5,426	5,426
<b>Total Expenditures</b>	<b>\$ 248,529</b>	<b>\$ 277,938</b>	<b>\$ 290,041</b>	<b>\$ 306,017</b>	<b>\$ 400,000</b>	<b>\$ 452,000</b>	<b>\$ 472,524</b>	<b>\$ 472,524</b>
<b><i>Expenditures (by function)</i></b>								
Instruction	\$ 0	\$ 0	\$ 0	\$ 0	\$ 0	\$ 0	\$ 0	\$ 0
Supporting Services	236,529	277,938	290,041	274,017	358,172	452,000	472,524	472,524
Non-Instructional	0	0	0	0	0	0	0	0
Extracurricular Activities	0	0	0	0	0	0	0	0
Facilities & Construction	0	0	0	0	0	0	0	0
Debt Service	0	0	0	0	0	0	0	0
Other Uses of Funds	12,000	0	0	32,000	41,828	0	0	0
<b>Total Expenditures</b>	<b>\$ 248,529</b>	<b>\$ 277,938</b>	<b>\$ 290,041</b>	<b>\$ 306,017</b>	<b>\$ 400,000</b>	<b>\$ 452,000</b>	<b>\$ 472,524</b>	<b>\$ 472,524</b>

**Straight A. Earmark Fund (466)**

This fund accounts for grant monies received through the Straight A Program. These grant monies are restricted for projects that will provide for advancement in student achievement, achieve spending reductions in the five-year forecast or allow a greater share of resources to be utilized in the classroom.

	<b>FY 2014 Actual</b>	<b>FY 2015 Actual</b>	<b>FY 2016 Actual</b>	<b>FY 2017 Est. Actual</b>	<b>FY 2018 Budget</b>	<b>FY 2019 Forecast</b>	<b>FY 2020 Forecast</b>	<b>FY 2021 Forecast</b>
<b><i>Revenues</i></b>								
Local	\$ 0	\$ 0	\$ 0	\$ 0	\$ 0	\$ 0	\$ 0	\$ 0
State	\$ 6,000,000	0	0	0	0	0	0	0
Federal	0	0	0	0	0	0	0	0
Other	0	0	0	0	0	0	0	0
<b><i>Total Revenue</i></b>	<b>\$ 6,000,000</b>	<b>\$ 0</b>	<b>\$ 0</b>	<b>\$ 0</b>	<b>\$ 0</b>	<b>\$ 0</b>	<b>\$ 0</b>	<b>\$ 0</b>
<b><i>Expenditures (by object)</i></b>								
Salaries	\$ 3,554,414	\$ 0	\$ 0	\$ 0	\$ 0	\$ 0	\$ 0	\$ 0
Benefits	1,345,586	0	0	0	0	0	0	0
Purchase Services	957,000	143,000	0	0	0	0	0	0
Materials & Supplies	0	0	0	0	0	0	0	0
Capital Outlay	0	0	0	0	0	0	0	0
Other Objects	0	0	0	0	0	0	0	0
Other Uses of Funds	0	0	0	0	0	0	0	0
<b><i>Total Expenditures</i></b>	<b>\$ 5,857,000</b>	<b>\$ 143,000</b>	<b>\$ 0</b>	<b>\$ 0</b>	<b>\$ 0</b>	<b>\$ 0</b>	<b>\$ 0</b>	<b>\$ 0</b>
<b><i>Expenditures (by function)</i></b>								
Instruction	\$ 4,900,000	\$ 0	\$ 0	\$ 0	\$ 0	\$ 0	\$ 0	\$ 0
Supporting Services	957,000	143,000	0	0	0	0	0	0
Non-Instructional	0	0	0	0	0	0	0	0
Extracurricular Activities	0	0	0	0	0	0	0	0
Facilities & Construction	0	0	0	0	0	0	0	0
Debt Service	0	0	0	0	0	0	0	0
Other Uses of Funds	0	0	0	0	0	0	0	0
<b><i>Total Expenditures</i></b>	<b>\$ 5,857,000</b>	<b>\$ 143,000</b>	<b>\$ 0</b>	<b>\$ 0</b>	<b>\$ 0</b>	<b>\$ 0</b>	<b>\$ 0</b>	<b>\$ 0</b>

**Miscellaneous State Grants Fund (499)**

A fund used to account for various monies received from state agencies which are not classified elsewhere. A separate special cost center must be used for each grant.

	<b>FY 2014 Actual</b>	<b>FY 2015 Actual</b>	<b>FY 2016 Actual</b>	<b>FY 2017 Est. Actual</b>	<b>FY 2018 Budget</b>	<b>FY 2019 Forecast</b>	<b>FY 2020 Forecast</b>	<b>FY 2021 Forecast</b>
<b><i>Revenues</i></b>								
Local	\$ 0	\$ 0	\$ 0	\$ 0	\$ 0	\$ 0	\$ 0	\$ 0
State	427,086	549,693	896,093	1,879,253	3,000,000	3,000,000	3,000,000	3,000,000
Federal	0	0	0	0	0	0	0	0
Other	0	0	0	0	0	0	0	0
<b><i>Total Revenue</i></b>	<b>\$ 427,086</b>	<b>\$ 549,693</b>	<b>\$ 896,093</b>	<b>\$ 1,879,253</b>	<b>\$ 3,000,000</b>	<b>\$ 3,000,000</b>	<b>\$ 3,000,000</b>	<b>\$ 3,000,000</b>
<b><i>Expenditures (by object)</i></b>								
Salaries	\$ 149,903	\$ 81,194	\$ 76,579	\$ 52,937	\$ 77,003	\$ 77,003	\$ 77,003	\$ 77,003
Benefits	28,067	18,519	26,707	15,390	22,386	22,386	22,386	22,386
Purchase Services	117,070	274,515	98,705	153,516	223,309	223,309	223,309	223,309
Materials & Supplies	124,015	298,579	296,960	1,168,615	1,699,896	1,699,896	1,699,896	1,699,896
Capital Outlay	0	562,027	47,126	668,463	972,363	972,363	972,363	972,363
Other Objects	1,361	5,004	808	3,467	5,043	5,043	5,043	5,043
Other Uses of Funds	0	0	0	0	0	0	0	0
<b><i>Total Expenditures</i></b>	<b>\$ 420,415</b>	<b>\$ 1,239,839</b>	<b>\$ 546,885</b>	<b>\$ 2,062,388</b>	<b>\$ 3,000,000</b>	<b>\$ 3,000,000</b>	<b>\$ 3,000,000</b>	<b>\$ 3,000,000</b>
<b><i>Expenditures (by function)</i></b>								
Instruction	\$ 0	\$ 716,840	\$ 205,468	\$ 127,862	\$ 185,991	\$ 185,991	\$ 185,991	\$ 185,991
Supporting Services	419,053	520,117	341,418	1,934,526	2,814,009	2,814,009	2,814,009	2,814,009
Non-Instructional	1,361	2,882	0	0	0	0	0	0
Extracurricular Activities	0	0	0	0	0	0	0	0
Facilities & Construction	0	0	0	0	0	0	0	0
Debt Service	0	0	0	0	0	0	0	0
Other Uses of Funds	0	0	0	0	0	0	0	0
<b><i>Total Expenditures</i></b>	<b>\$ 420,415</b>	<b>\$ 1,239,839</b>	<b>\$ 546,885</b>	<b>\$ 2,062,388</b>	<b>\$ 3,000,000</b>	<b>\$ 3,000,000</b>	<b>\$ 3,000,000</b>	<b>\$ 3,000,000</b>

**Race to the Top Fund (506)**

To provide for either a new program or expansion of an existing program to support initiatives in the following areas: Standards and Assessments; Using Data to improve Instruction; Great Teachers and Leaders; and Turning Around the Lowest-Achieving Schools.

	<b>FY 2014 Actual</b>	<b>FY 2015 Actual</b>	<b>FY 2016 Actual</b>	<b>FY 2017 Est. Actual</b>	<b>FY 2018 Budget</b>	<b>FY 2019 Forecast</b>	<b>FY 2020 Forecast</b>	<b>FY 2021 Forecast</b>
<b><i>Revenues</i></b>								
Local	\$ 0	\$ 0	\$ 0	\$ 0	\$ 0	\$ 0	\$ 0	\$ 0
State	0	0	0	0	0	0	0	0
Federal	10,029,938	7,843,725	4,288,686	0	0	0	0	0
Other	2,980,000	1,346,000	0	0	0	0	0	0
<b><i>Total Revenue</i></b>	<b>\$ 13,009,938</b>	<b>\$ 9,189,725</b>	<b>\$ 4,288,686</b>	<b>\$ 0</b>	<b>\$ 0</b>	<b>\$ 0</b>	<b>\$ 0</b>	<b>\$ 0</b>
<b><i>Expenditures (by object)</i></b>								
Salaries	\$ 4,770,157	\$ 2,875,042	\$ 805,921	\$ 56,429	0	0	0	0
Benefits	1,019,573	796,221	147,667	9,667	0	0	0	0
Purchase Services	4,531,942	4,789,301	574,677	0	0	0	0	0
Materials & Supplies	258,156	173,427	180,663	0	0	0	0	0
Capital Outlay	157,140	134,233	226,177	0	0	0	0	0
Other Objects	0	0	0	0	0	0	0	0
Other Uses of Funds	2,850,000	2,980,000	1,346,000	0	0	0	0	0
<b><i>Total Expenditures</i></b>	<b>\$ 13,586,967</b>	<b>\$ 11,748,224</b>	<b>\$ 3,281,104</b>	<b>\$ 66,096</b>	<b>\$ 0</b>	<b>\$ 0</b>	<b>\$ 0</b>	<b>\$ 0</b>
<b><i>Expenditures (by function)</i></b>								
Instruction	\$ 2,943,998	\$ 278,068	\$ 103,968	\$ 0	0	0	0	0
Supporting Services	7,792,969	8,490,156	1,831,136	66,096	0	0	0	0
Non-Instructional	0	0	0	0	0	0	0	0
Extracurricular Activities	0	0	0	0	0	0	0	0
Facilities & Construction	0	0	0	0	0	0	0	0
Debt Service	0	0	0	0	0	0	0	0
Other Uses of Funds	2,850,000	2,980,000	1,346,000	0	0	0	0	0
<b><i>Total Expenditures</i></b>	<b>\$ 13,586,967</b>	<b>\$ 11,748,224</b>	<b>\$ 3,281,104</b>	<b>\$ 66,096</b>	<b>\$ 0</b>	<b>\$ 0</b>	<b>\$ 0</b>	<b>\$ 0</b>



**School Maintenance and Operational Assistance (Impact Aid/SAFA) Fund (512)**

Maintenance and operational funds to school districts significantly affected (1) by a loss of revenue from taxable real property acquired by the federal government; (2) by provision of public education to children who live on federal property; or (3) by a sudden and substantial increase in school attendance as a result of federal activities.

	<b>FY 2014 Actual</b>	<b>FY 2015 Actual</b>	<b>FY 2016 Actual</b>	<b>FY 2017 Est. Actual</b>	<b>FY 2018 Budget</b>	<b>FY 2019 Forecast</b>	<b>FY 2020 Forecast</b>	<b>FY 2021 Forecast</b>
<b><i>Revenues</i></b>								
Local	\$ 0	\$ 0	\$ 0	\$ 0	\$ 0	\$ 0	\$ 0	\$ 0
State	0	0	0	0	0	0	0	0
Federal	76,978	115,250	58,653	0	150,000	150,000	150,000	150,000
Other	0	0	0	0	0	0	0	0
<b><i>Total Revenue</i></b>	<b>\$ 76,978</b>	<b>\$ 115,250</b>	<b>\$ 58,653</b>	<b>\$ 0</b>	<b>\$ 150,000</b>	<b>\$ 150,000</b>	<b>\$ 150,000</b>	<b>\$ 150,000</b>
<b><i>Expenditures (by object)</i></b>								
Salaries	\$ 0	\$ 0	\$ 18,646	\$ 8,441	0	0	0	0
Benefits	0	0	8,383	3,348	0	0	0	0
Purchase Services	43,937	0	0	34,220	150,000	150,000	150,000	150,000
Materials & Supplies	6,063	0	0	0	0	0	0	0
Capital Outlay	0	0	0	0	0	0	0	0
Other Objects	0	0	0	0	0	0	0	0
Other Uses of Funds	0	0	0	0	0	0	0	0
<b><i>Total Expenditures</i></b>	<b>\$ 50,000</b>	<b>\$ 0</b>	<b>\$ 27,029</b>	<b>\$ 46,009</b>	<b>\$ 0</b>	<b>\$ 0</b>	<b>\$ 0</b>	<b>\$ 0</b>
<b><i>Expenditures (by function)</i></b>								
Instruction	\$ 0	\$ 0	\$ 0	\$ 0	\$ 0	\$ 0	\$ 0	\$ 0
Supporting Services	50,000	0	27,029	46,009	150,000	150,000	150,000	150,000
Non-Instructional	0	0	0	0	0	0	0	0
Extracurricular Activities	0	0	0	0	0	0	0	0
Facilities & Construction	0	0	0	0	0	0	0	0
Debt Service	0	0	0	0	0	0	0	0
Other Uses of Funds	0	0	0	0	0	0	0	0
<b><i>Total Expenditures</i></b>	<b>\$ 50,000</b>	<b>\$ 0</b>	<b>\$ 27,029</b>	<b>\$ 46,009</b>	<b>\$ 150,000</b>	<b>\$ 150,000</b>	<b>\$ 150,000</b>	<b>\$ 150,000</b>

**IDEA, Part B Special Education, Education of Handicapped Children Fund (516)**

Grants to assist states in providing an appropriate public education to all children with disabilities.

	<b>FY 2014 Actual</b>	<b>FY 2015 Actual</b>	<b>FY 2016 Actual</b>	<b>FY 2017 Est. Actual</b>	<b>FY 2018 Budget</b>	<b>FY 2019 Forecast</b>	<b>FY 2020 Forecast</b>	<b>FY 2021 Forecast</b>
<b><i>Revenues</i></b>								
Local	\$ 0	\$ 0	\$ 0	\$ 0	\$ 0	\$ 0	\$ 0	\$ 0
State	0	0	0	0	0	0	0	0
Federal	11,194,769	19,706,527	17,676,875	19,584,649	17,883,361	17,883,361	17,883,361	17,883,361
Other	150,000	175,000	3,337,000	2,318,000	2,116,639	2,116,639	2,116,639	2,116,639
<b><i>Total Revenue</i></b>	<b>\$ 11,344,769</b>	<b>\$ 19,881,527</b>	<b>\$ 21,013,875</b>	<b>\$ 21,902,649</b>	<b>\$ 20,000,000</b>	<b>\$ 20,000,000</b>	<b>\$ 20,000,000</b>	<b>\$ 20,000,000</b>
<b><i>Expenditures (by object)</i></b>								
Salaries	\$ 6,989,131	\$ 12,539,200	\$ 11,587,056	\$ 10,676,767	\$ 9,517,891	\$ 9,517,891	\$ 9,517,891	\$ 9,517,891
Benefits	3,258,929	5,876,426	3,267,382	4,656,580	4,151,146	4,151,146	4,151,146	4,151,146
Purchase Services	306,504	337,495	321,691	422,164	376,341	376,341	376,341	376,341
Materials & Supplies	410,706	360,604	2,791,262	1,670,536	1,489,213	1,489,213	1,489,213	1,489,213
Capital Outlay	48,177	1,109,491	161,275	1,369,670	1,221,003	1,221,003	1,221,003	1,221,003
Other Objects	177,164	67,053	173,441	302,436	269,609	269,609	269,609	269,609
Other Uses of Funds	0	150,000	175,000	3,337,000	2,974,796	2,974,796	2,974,796	2,974,796
<b><i>Total Expenditures</i></b>	<b>\$ 11,190,611</b>	<b>\$ 20,440,270</b>	<b>\$ 18,477,108</b>	<b>\$ 22,435,152</b>	<b>\$ 20,000,000</b>	<b>\$ 20,000,000</b>	<b>\$ 20,000,000</b>	<b>\$ 20,000,000</b>
<b><i>Expenditures (by function)</i></b>								
Instruction	\$ 6,904,925	\$ 4,958,528	\$ 13,988,184	\$ 13,198,510	\$ 11,765,920	\$ 11,765,920	\$ 11,765,920	\$ 11,765,920
Supporting Services	3,644,088	4,661,555	3,703,707	5,112,216	4,557,327	4,557,327	4,557,327	4,557,327
Non-Instructional	641,598	670,187	610,216	787,426	701,958	701,958	701,958	701,958
Extracurricular Activities	0	0	0	0	0	0	0	0
Facilities & Construction	0	0	0	0	0	0	0	0
Debt Service	0	0	0	0	0	0	0	0
Other Uses of Funds	0	150,000	175,000	3,337,000	2,974,796	2,974,796	2,974,796	2,974,796
<b><i>Total Expenditures</i></b>	<b>\$ 11,190,611</b>	<b>\$ 20,440,270</b>	<b>\$ 18,477,108</b>	<b>\$ 22,435,152</b>	<b>\$ 20,000,000</b>	<b>\$ 20,000,000</b>	<b>\$ 20,000,000</b>	<b>\$ 20,000,000</b>

**Vocational Education: Carl D. Perkins Vocational Education Act of 1984 Fund (524)**

Funds to boards of education, teacher training institutions, and the state administering agency for cooperating in development of vocational education programs.

	<b>FY 2014 Actual</b>	<b>FY 2015 Actual</b>	<b>FY 2016 Actual</b>	<b>FY 2017 Est. Actual</b>	<b>FY 2018 Budget</b>	<b>FY 2019 Forecast</b>	<b>FY 2020 Forecast</b>	<b>FY 2021 Forecast</b>
<b><i>Revenues</i></b>								
Local	\$ 0	\$ 0	\$ 0	\$ 0	\$ 0	\$ 0	\$ 0	\$ 0
State	0	0	0	0	0	0	0	0
Federal	1,511,144	1,478,242	1,771,607	1,904,525	1,714,667	1,714,667	1,714,667	1,714,667
Other	81,000	163,000	223,000	428,000	385,333	385,333	385,333	385,333
<b><i>Total Revenue</i></b>	<b>\$ 1,592,144</b>	<b>\$ 1,641,242</b>	<b>\$ 1,994,607</b>	<b>\$ 2,332,525</b>	<b>\$ 2,100,000</b>	<b>\$ 2,100,000</b>	<b>\$ 2,100,000</b>	<b>\$ 2,100,000</b>
<b><i>Expenditures (by object)</i></b>								
Salaries	\$ 549,519	\$ 458,859	\$ 531,217	\$ 503,274	\$ 519,044	\$ 519,044	\$ 519,044	\$ 519,044
Benefits	193,274	186,095	205,432	191,569	197,571	197,571	197,571	197,571
Purchase Services	489,064	250,818	169,838	350,102	361,072	361,072	361,072	361,072
Materials & Supplies	162,883	168,960	338,174	333,864	344,325	344,325	344,325	344,325
Capital Outlay	196,259	210,955	842,328	413,185	426,132	426,132	426,132	426,132
Other Objects		50	3,830	21,205	21,869	21,869	21,869	21,869
Other Uses of Funds	500,000	81,000	163,000	223,000	229,987	229,987	229,987	229,987
<b><i>Total Expenditures</i></b>	<b>\$ 2,090,999</b>	<b>\$ 1,356,737</b>	<b>\$ 2,253,819</b>	<b>\$ 2,036,198</b>	<b>\$ 2,100,000</b>	<b>\$ 2,100,000</b>	<b>\$ 2,100,000</b>	<b>\$ 2,100,000</b>
<b><i>Expenditures (by function)</i></b>								
Instruction	\$ 732,412	\$ 482,225	\$ 1,302,265	\$ 1,003,998	\$ 1,035,457	\$ 1,035,457	\$ 1,035,457	\$ 1,035,457
Supporting Services	858,588	793,512	788,554	809,200	834,555	834,555	834,555	834,555
Non-Instructional	0	0	0	0	0	0	0	0
Extracurricular Activities	0	0	0	0	0	0	0	0
Facilities & Constr Services	0	0	0	0	0	0	0	0
Debt Service	0	0	0	0	0	0	0	0
Other Uses of Funds	500,000	81,000	163,000	223,000	229,987	229,987	229,987	229,987
<b><i>Total Expenditures</i></b>	<b>\$ 2,090,999</b>	<b>\$ 1,356,737</b>	<b>\$ 2,253,819</b>	<b>\$ 2,036,198</b>	<b>\$ 2,100,000</b>	<b>\$ 2,100,000</b>	<b>\$ 2,100,000</b>	<b>\$ 2,100,000</b>

**Title 1 School Improvement Stimulus A Fund (536)**

To help schools improve the teaching and learning of children failing, or most at risk of failing to meet challenging State academic achievement standards.

	<b>FY 2014 Actual</b>	<b>FY 2015 Actual</b>	<b>FY 2016 Actual</b>	<b>FY 2017 Est. Actual</b>	<b>FY 2018 Budget</b>	<b>FY 2019 Forecast</b>	<b>FY 2020 Forecast</b>	<b>FY 2021 Forecast</b>
<b><i>Revenues</i></b>								
Local	\$ 0	\$ 0	\$ 0	\$ 0	\$ 0	\$ 0	\$ 0	\$ 0
State	0	0	0	0	0	0	0	0
Federal	3,769,789	3,024,570	3,201,366	4,573,153	5,000,000	5,000,000	5,000,000	5,000,000
Other	140,000	0	11,000	247,000	0	0	0	0
<b>Total Revenue</b>	<b>\$ 3,909,789</b>	<b>\$ 3,024,570</b>	<b>\$ 3,212,366</b>	<b>\$ 4,820,153</b>	<b>\$ 5,000,000</b>	<b>\$ 5,000,000</b>	<b>\$ 5,000,000</b>	<b>\$ 5,000,000</b>
<b><i>Expenditures (by object)</i></b>								
Salaries	\$ 2,326,833	\$ 1,984,248	\$ 3,038,471	\$ 2,787,205	\$3,000,000	\$3,000,000	\$3,000,000	\$3,000,000
Benefits	791,054	770,944	1,155,584	1,050,606	1,500,000	1,500,000	1,500,000	1,500,000
Purchase Services	266,779	2,320	0	112,732	250,000	250,000	250,000	250,000
Materials & Supplies	254,576	64,231	0	92,082	100,000	100,000	100,000	100,000
Capital Outlay	89,512	27,729	0	37,527	100,000	100,000	100,000	100,000
Other Objects	56,912	20,897	19,566	147,233	50,000	50,000	50,000	50,000
Other Uses of Funds	1,721,000	140,000	0	11,000	0	0	0	0
<b>Total Expenditures</b>	<b>\$ 5,506,666</b>	<b>\$ 3,010,369</b>	<b>\$ 4,213,621</b>	<b>\$ 4,238,384</b>	<b>\$ 5,000,000</b>	<b>\$ 5,000,000</b>	<b>\$ 5,000,000</b>	<b>\$ 5,000,000</b>
<b><i>Expenditures (by function)</i></b>								
Instruction	\$ 303,766	\$ 91,960	\$ 0	\$ 175,074	\$ 250,000	\$ 250,000	\$ 250,000	\$ 250,000
Supporting Services	3,481,901	2,778,409	4,213,621	4,052,310	4,500,000	4,500,000	4,500,000	4,500,000
Non-Instructional	0	0	0	0	0	0	0	0
Extracurricular Activities	0	0	0	0	0	0	0	0
Facilities & Construction	0	0	0	0	0	0	0	0
Debt Service	0	0	0	0	0	0	0	0
Other Uses of Funds	1,721,000	140,000	0	11,000	0	0	0	0
<b>Total Expenditures</b>	<b>\$ 5,506,666</b>	<b>\$ 3,010,369</b>	<b>\$ 4,213,621</b>	<b>\$ 4,238,384</b>	<b>\$ 5,000,000</b>	<b>\$ 5,000,000</b>	<b>\$ 5,000,000</b>	<b>\$ 5,000,000</b>



**Title 1 School Improvement Stimulus G Fund (537)**

To raise the achievement of students in the lowest-performing schools.

	<b>FY 2014 Actual</b>	<b>FY 2015 Actual</b>	<b>FY 2016 Actual</b>	<b>FY 2017 Est. Actual</b>	<b>FY 2018 Budget</b>	<b>FY 2019 Forecast</b>	<b>FY 2020 Forecast</b>	<b>FY 2021 Forecast</b>
<b><i>Revenues</i></b>								
Local	\$ 0	\$ 0	\$ 0	\$ 0	\$ 0	\$ 0	\$ 0	\$ 0
State	0	0	0	0	0	0	0	0
Federal	7,211,308	2,968,102	2,591,081	3,262,624	3,966,597	3,492,453	3,742,595	3,742,595
Other	275,000	688,000	859,000	850,000	1,033,403	1,157,824	1,240,752	1,240,752
<b><i>Total Revenue</i></b>	<b>\$ 7,486,308</b>	<b>\$ 3,656,102</b>	<b>\$ 3,450,081</b>	<b>\$ 4,112,624</b>	<b>\$ 5,000,000</b>	<b>\$ 4,650,277</b>	<b>\$ 4,983,347</b>	<b>\$ 4,983,347</b>
<b><i>Expenditures (by object)</i></b>								
Salaries	\$ 1,474,401	\$ 1,338,559	\$ 1,061,096	\$ 1,231,887	\$ 1,520,687	\$ 1,640,685	\$ 1,758,197	\$ 1,758,197
Benefits	352,927	505,665	432,566	448,445	553,578	641,484	687,430	687,430
Purchase Services	2,864,651	756,498	931,201	574,910	709,691	1,153,908	1,236,556	1,236,556
Materials & Supplies	1,035,453	356,974	218,576	800,561	988,243	393,513	421,698	421,698
Capital Outlay	624,554	85,303	152,027	135,624	167,419	162,266	173,889	173,889
Other Objects	4,740	0	0	0	0	0	0	0
Other Uses of Funds	2,025,000	275,000	688,000	859,000	1,060,382	658,419	705,578	705,578
<b><i>Total Expenditures</i></b>	<b>\$ 8,381,725</b>	<b>\$ 3,318,000</b>	<b>\$ 3,483,466</b>	<b>\$ 4,050,427</b>	<b>\$ 5,000,000</b>	<b>\$ 4,650,277</b>	<b>\$ 4,983,347</b>	<b>\$ 4,983,347</b>
<b><i>Expenditures (by function)</i></b>								
Instruction	\$ 2,400,169	\$ 1,203,670	\$ 1,541,058	\$ 1,819,899	\$ 2,246,552	\$ 2,057,247	\$ 2,204,594	\$ 2,204,594
Supporting Services	3,956,556	1,839,330	1,253,507	1,371,183	1,692,640	1,673,379	1,793,232	1,793,232
Non-Instructional	0	0	900	345	426	1,201	1,288	1,288
Extracurricular Activities	0	0	0	0	0	0	0	0
Facilities & Construction	0	0	0	0	0	0	0	0
Debt Service	0	0	0	0	0	0	0	0
Other Uses of Funds	2,025,000	275,000	688,000	859,000	1,060,382	918,450	984,233	984,233
<b><i>Total Expenditures</i></b>	<b>\$ 8,381,725</b>	<b>\$ 3,318,000</b>	<b>\$ 3,483,466</b>	<b>\$ 4,050,427</b>	<b>\$ 5,000,000</b>	<b>\$ 4,650,277</b>	<b>\$ 4,983,347</b>	<b>\$ 4,983,347</b>

**Nutrition Education and Training Program (A) Fund (542)**

To encourage the effective dissemination of scientifically valid information to children participating or eligible to participate in the school lunch and related nutrition programs.

	<b>FY 2014 Actual</b>	<b>FY 2015 Actual</b>	<b>FY 2016 Actual</b>	<b>FY 2017 Est. Actual</b>	<b>FY 2018 Budget</b>	<b>FY 2019 Forecast</b>	<b>FY 2020 Forecast</b>	<b>FY 2021 Forecast</b>
<b><i>Revenues</i></b>								
Local	\$ 0	\$ 0	\$ 0	\$ 0	\$ 0	\$ 0	\$ 0	\$ 0
State	0	0	0	0	0	0	0	0
Federal	\$ 3,179	\$ (10,432)	0	0	0	0	0	0
Other	0	0	0	0	0	0	0	0
<b><i>Total Revenue</i></b>	<b>\$ 3,179</b>	<b>\$ (10,432)</b>	<b>\$ 0</b>	<b>\$ 0</b>	<b>\$ 0</b>	<b>\$ 0</b>	<b>\$ 0</b>	<b>\$ 0</b>
<b><i>Expenditures (by object)</i></b>								
Salaries	\$ 0	\$ 0	\$ 0	\$ 0	\$ 0	\$ 0	\$ 0	\$ 0
Benefits	0	0	0	0	0	0	0	0
Purchase Services	\$ 24,375	0	0	0	0	0	0	0
Materials & Supplies	0	0	0	0	0	0	0	0
Capital Outlay	\$ 2,424	0	0	0	0	0	0	0
Other Objects	0	\$ 346	0	0	0	0	0	0
Other Uses of Funds	0	0	0	0	0	0	0	0
<b><i>Total Expenditures</i></b>	<b>\$ 26,800</b>	<b>\$ 346</b>	<b>\$ 0</b>	<b>\$ 0</b>	<b>\$ 0</b>	<b>\$ 0</b>	<b>\$ 0</b>	<b>\$ 0</b>
<b><i>Expenditures (by function)</i></b>								
Instruction	\$ 0	\$ 0	\$ 0	\$ 0	\$ 0	\$ 0	\$ 0	\$ 0
Supporting Services	0	\$ 346	0	0	0	0	0	0
Non-Instructional	26,800	0	0	0	0	0	0	0
Extracurricular Activities	0	0	0	0	0	0	0	0
Facilities & Construction	0	0	0	0	0	0	0	0
Debt Service	0	0	0	0	0	0	0	0
Other Uses of Funds	0	0	0	0	0	0	0	0
<b><i>Total Expenditures</i></b>	<b>\$ 26,800</b>	<b>\$ 346</b>	<b>\$ 0</b>	<b>\$ 0</b>	<b>\$ 0</b>	<b>\$ 0</b>	<b>\$ 0</b>	<b>\$ 0</b>

**Title III – Limited English Proficiency Fund (551)**

Funds to develop and carry out elementary and secondary school programs, including activities at pre-school level, to meet the educational needs of children of limited English proficiency.

	<b>FY 2014 Actual</b>	<b>FY 2015 Actual</b>	<b>FY 2016 Actual</b>	<b>FY 2017 Est. Actual</b>	<b>FY 2018 Budget</b>	<b>FY 2019 Forecast</b>	<b>FY 2020 Forecast</b>	<b>FY 2021 Forecast</b>
<b><i>Revenues</i></b>								
Local	\$ 0	\$ 0	\$ 0	\$ 0	\$ 0	\$ 0	\$ 0	\$ 0
State	0	0	0	0	0	0	0	0
Federal	407,362	368,794	880,122	722,300	737,626	737,626	737,626	737,626
Other	2,000	0	0	159,000	162,374	162,374	162,374	162,374
<b>Total Revenue</b>	<b>\$ 409,362</b>	<b>\$ 368,794</b>	<b>\$ 880,122</b>	<b>\$ 881,300</b>	<b>\$ 900,000</b>	<b>\$ 900,000</b>	<b>\$ 900,000</b>	<b>\$ 900,000</b>
<b><i>Expenditures (by object)</i></b>								
Salaries	\$ 243,575	\$ 224,188	\$ 258,378	\$ 474,191	\$ 535,014	\$ 535,014	\$ 535,014	\$ 535,014
Benefits	68,516	65,854	85,332	157,050	177,195	177,195	177,195	177,195
Purchase Services	37,893	71,073	119,257	74,474	84,027	84,027	84,027	84,027
Materials & Supplies	45,634	74,169	274,330	51,868	58,521	58,521	58,521	58,521
Capital Outlay	0	0	87,035	28,631	32,303	32,303	32,303	32,303
Other Objects	6,883	2,036	12,678	11,469	12,940	12,940	12,940	12,940
Other Uses of Funds	0	2,000	0	0	0	0	0	0
<b>Total Expenditures</b>	<b>\$ 402,500</b>	<b>\$ 439,320</b>	<b>\$ 837,010</b>	<b>\$ 797,684</b>	<b>\$ 900,000</b>	<b>\$ 900,000</b>	<b>\$ 900,000</b>	<b>\$ 900,000</b>
<b><i>Expenditures (by function)</i></b>								
Instruction	\$ 140,751	\$ 149,760	\$ 485,265	\$ 267,483	\$ 301,793	\$ 301,793	\$ 301,793	\$ 301,793
Supporting Services	226,139	259,319	351,745	426,309	480,991	480,991	480,991	480,991
Non-Instructional	35,611	28,242	0	103,891	117,217	117,217	117,217	117,217
Extracurricular Activities	0	0	0	0	0	0	0	0
Facilities & Construction	0	0	0	0	0	0	0	0
Debt Service	0	0	0	0	0	0	0	0
Other Uses of Funds	0	\$ 2,000	0	0	0	0	0	0
<b>Total Expenditures</b>	<b>\$ 402,500</b>	<b>\$ 439,320</b>	<b>\$ 837,010</b>	<b>\$ 797,684</b>	<b>\$ 900,000</b>	<b>\$ 900,000</b>	<b>\$ 900,000</b>	<b>\$ 900,000</b>

**Refugee Children School Impact Act Fund (571)**

To provide educational services to meet educational needs of refugee children who are enrolled in public and non-profit private elementary and secondary schools.

	<b>FY 2014 Actual</b>	<b>FY 2015 Actual</b>	<b>FY 2016 Actual</b>	<b>FY 2017 Est. Actual</b>	<b>FY 2018 Budget</b>	<b>FY 2019 Forecast</b>	<b>FY 2020 Forecast</b>	<b>FY 2021 Forecast</b>
<b><i>Revenues</i></b>								
Local	\$ 0	\$ 0	\$ 0	\$ 0	\$ 0	\$ 0	\$ 0	\$ 0
State	0	0	0	0	0	0	0	0
Federal	30,020	43,620	51,882	57,980	150,000	150,000	150,000	150,000
Other	19,000	53,000	1,000	0	0	0	0	0
<b><i>Total Revenue</i></b>	<b>\$ 49,020</b>	<b>\$ 96,620</b>	<b>\$ 52,882</b>	<b>\$ 57,980</b>	<b>\$ 150,000</b>	<b>\$ 150,000</b>	<b>\$ 150,000</b>	<b>\$ 150,000</b>
<b><i>Expenditures (by object)</i></b>								
Salaries	\$ 30,089	\$ 45,043	\$ 19,562	\$ 47,746	\$ 100,000	\$ 100,000	\$ 100,000	\$ 100,000
Benefits	6,838	7,516	5,113	9,751	50,000	50,000	50,000	50,000
Purchase Services	4,433	0	0	29,948	0	0	0	0
Materials & Supplies	6,116	0	0	5,718	0	0	0	0
Capital Outlay	0	0	0	0	0	0	0	0
Other Objects	899	0	0	0	0	0	0	0
Other Uses of Funds	15,000	19,000	53,000	1,000	0	0	0	0
<b><i>Total Expenditures</i></b>	<b>\$ 63,375</b>	<b>\$ 71,558</b>	<b>\$ 77,675</b>	<b>\$ 94,163</b>	<b>\$ 150,000</b>	<b>\$ 150,000</b>	<b>\$ 150,000</b>	<b>\$ 150,000</b>
<b><i>Expenditures (by function)</i></b>								
Instruction	\$ 43,942	\$ 52,558	\$ 19,443	\$ 93,163	\$ 150,000	\$ 150,000	\$ 150,000	\$ 150,000
Supporting Services	4,433	0	5,232	0	0	0	0	0
Non-Instructional	0	0	0	0	0	0	0	0
Extracurricular Activities	0	0	0	0	0	0	0	0
Facilities & Construction	0	0	0	0	0	0	0	0
Debt Service	0	0	0	0	0	0	0	0
Other Uses of Funds	15,000	19,000	53,000	1,000	0	0	0	0
<b><i>Total Expenditures</i></b>	<b>\$ 63,375</b>	<b>\$ 71,558</b>	<b>\$ 77,675</b>	<b>\$ 94,163</b>	<b>\$ 150,000</b>	<b>\$ 150,000</b>	<b>\$ 150,000</b>	<b>\$ 150,000</b>



**Title I – Disadvantaged Children/Targeted Assistance Fund (572)**

To provide financial assistance to State and Local educational agencies to meet the special needs of educationally deprived children. Included are the Even Start and Comprehensive School Reform programs.

	<b>FY 2014 Actual</b>	<b>FY 2015 Actual</b>	<b>FY 2016 Actual</b>	<b>FY 2017 Est. Actual</b>	<b>FY 2018 Budget</b>	<b>FY 2019 Forecast</b>	<b>FY 2020 Forecast</b>	<b>FY 2021 Forecast</b>
<b><i>Revenues</i></b>								
Local	\$ 0	\$ 0	\$ 0	\$ 0	\$ 0	\$ 0	\$ 0	\$ 0
State	0	0	0	0	0	0	0	0
Federal	43,398,235	35,538,049	36,221,716	38,382,135	37,000,000	37,000,000	37,000,000	37,000,000
Other	0	145,000	0	0	0	0	0	0
<b><i>Total Revenue</i></b>	<b>\$ 43,398,235</b>	<b>\$ 35,683,049</b>	<b>\$ 36,221,716</b>	<b>\$ 38,382,135</b>	<b>\$ 37,000,000</b>	<b>\$ 37,000,000</b>	<b>\$ 37,000,000</b>	<b>\$ 37,000,000</b>
<b><i>Expenditures (by object)</i></b>								
Salaries	\$ 23,522,611	\$ 21,632,598	\$ 22,110,442	\$ 22,327,551	\$ 23,277,777	\$ 23,277,777	\$ 23,277,777	\$ 23,277,777
Benefits	8,380,129	7,996,175	8,414,275	7,983,242	8,038,099	8,038,099	8,038,099	8,038,099
Purchase Services	4,364,146	2,805,398	3,381,009	4,063,298	2,600,198	2,600,198	2,600,198	2,600,198
Materials & Supplies	4,946,560	2,456,002	1,636,185	3,347,602	2,789,933	2,789,933	2,789,933	2,789,933
Capital Outlay	184,329	56,473	250,004	2,899,321	2,282,420	2,282,420	2,282,420	2,282,420
Other Objects	767,241	297,888	592,036	893,510	1,011,573	1,011,573	1,011,573	1,011,573
Other Uses of Funds	2,557,000	0	145,000	0	0	0	0	0
<b><i>Total Expenditures</i></b>	<b>\$ 44,722,016</b>	<b>\$ 35,244,534</b>	<b>\$ 36,528,951</b>	<b>\$ 41,514,524</b>	<b>\$ 40,000,000</b>	<b>\$ 40,000,000</b>	<b>\$ 40,000,000</b>	<b>\$ 40,000,000</b>
<b><i>Expenditures (by function)</i></b>								
Instruction	\$ 28,536,234	\$ 22,741,978	\$ 24,296,516	\$ 27,293,949	\$ 27,900,404	\$ 27,900,404	\$ 27,900,404	\$ 27,900,404
Supporting Services	10,021,295	8,558,279	8,467,048	10,554,959	7,949,626	7,949,626	7,949,626	7,949,626
Non-Instructional	3,607,487	3,944,277	3,620,387	3,665,617	4,149,969	4,149,969	4,149,969	4,149,969
Extracurricular Activities	0	0	0	0	0	0	0	0
Facilities & Construction	0	0	0	0	0	0	0	0
Debt Service	0	0	0	0	0	0	0	0
Other Uses of Funds	2,557,000	0	145,000	0	0	0	0	0
<b><i>Total Expenditures</i></b>	<b>\$ 44,722,016</b>	<b>\$ 35,244,534</b>	<b>\$ 36,528,951</b>	<b>\$ 41,514,524</b>	<b>\$ 40,000,000</b>	<b>\$ 40,000,000</b>	<b>\$ 40,000,000</b>	<b>\$ 40,000,000</b>

**IDEA Preschool Grant for the Handicapped Fund (587)**

The Preschool Grant Program, Section 619 of Public Law 99 -457, addresses the improvement and expansion of services for handicapped children ages three (3) through five (5) years.

	<b>FY 2014 Actual</b>	<b>FY 2015 Actual</b>	<b>FY 2016 Actual</b>	<b>FY 2017 Est. Actual</b>	<b>FY 2018 Budget</b>	<b>FY 2019 Forecast</b>	<b>FY 2020 Forecast</b>	<b>FY 2021 Forecast</b>
<b><i>Revenues</i></b>								
Local	\$ 0	\$ 0	\$ 0	\$ 0	\$ 0	\$ 0	\$ 0	\$ 0
State	0	0	0	0	0	0	0	0
Federal	191,764	317,773	367,096	361,752	371,373	371,373	371,373	371,373
Other	75,000	45,000	45,000	174,000	178,627	178,627	178,627	178,627
<b>Total Revenue</b>	<b>\$ 266,764</b>	<b>\$ 362,773</b>	<b>\$ 412,096</b>	<b>\$ 535,752</b>	<b>\$ 550,000</b>	<b>\$ 550,000</b>	<b>\$ 550,000</b>	<b>\$ 550,000</b>
<b><i>Expenditures (by object)</i></b>								
Salaries	\$ 108,976	\$ 152,508	\$ 131,650	\$ 202,106	\$ 281,997	\$ 281,997	\$ 281,997	\$ 281,997
Benefits	39,154	52,610	47,820	62,685	87,464	87,464	87,464	87,464
Purchase Services	3,919	7,420	28,112	10,065	14,044	14,044	14,044	14,044
Materials & Supplies	25,954	66,810	123,162	48,625	67,845	67,845	67,845	67,845
Capital Outlay	4,894	74,459	31,031	17,626	24,594	24,594	24,594	24,594
Other Objects	3,621	1,391	5,937	8,076	11,268	11,268	11,268	11,268
Other Uses of Funds	0	75,000	45,000	45,000	62,788	62,788	62,788	62,788
<b>Total Expenditures</b>	<b>\$ 186,519</b>	<b>\$ 430,198</b>	<b>\$ 412,712</b>	<b>\$ 394,183</b>	<b>\$ 550,000</b>	<b>\$ 550,000</b>	<b>\$ 550,000</b>	<b>\$ 550,000</b>
<b><i>Expenditures (by function)</i></b>								
Instruction	\$ 168,576	\$ 346,386	\$ 323,866	\$ 336,694	\$ 469,787	\$ 469,787	\$ 469,787	\$ 469,787
Supporting Services	17,943	8,812	43,846	12,488	17,425	17,425	17,425	17,425
Non-Instructional	0	0	0	0	0	0	0	0
Extracurricular Activities	0	0	0	0	0	0	0	0
Facilities & Construction	0	0	0	0	0	0	0	0
Debt Service	0	0	0	0	0	0	0	0
Other Uses of Funds	0	75,000	45,000	45,000	62,788	62,788	62,788	62,788
<b>Total Expenditures</b>	<b>\$ 186,519</b>	<b>\$ 430,198</b>	<b>\$ 412,712</b>	<b>\$ 394,183</b>	<b>\$ 550,000</b>	<b>\$ 550,000</b>	<b>\$ 550,000</b>	<b>\$ 550,000</b>

**Improving Teacher Quality Fund (590)**

A fund used to account for monies to hire additional classroom teachers in grades 1 through 3, so that the number of students per teacher will be reduced.

	<b>FY 2014 Actual</b>	<b>FY 2015 Actual</b>	<b>FY 2016 Actual</b>	<b>FY 2017 Est. Actual</b>	<b>FY 2018 Budget</b>	<b>FY 2019 Forecast</b>	<b>FY 2020 Forecast</b>	<b>FY 2021 Forecast</b>
<b><i>Revenues</i></b>								
Local	\$ 0	\$ 0	\$ 0	\$ 0	\$ 0	\$ 0	\$ 0	\$ 0
State	0	0	0	0	0	0	0	0
Federal	5,958,218	5,746,570	5,714,631	5,431,222	2,200,000	2,200,000	2,200,000	2,200,000
Other	0	4,000	39,000	160,000	0	0	0	0
<b>Total Revenue</b>	<b>\$ 5,958,218</b>	<b>\$ 5,750,570</b>	<b>\$ 5,753,631</b>	<b>\$ 5,591,222</b>	<b>\$ 2,200,000</b>	<b>\$ 2,200,000</b>	<b>\$ 2,200,000</b>	<b>\$ 2,200,000</b>
<b><i>Expenditures (by object)</i></b>								
Salaries	\$ 4,317,078	\$ 3,908,670	\$ 4,259,767	\$ 3,369,064	\$3,250,000	\$1,250,000	\$1,250,000	\$1,250,000
Benefits	1,623,764	1,565,980	1,586,140	1,304,296	1,250,000	500,000	500,000	500,000
Purchase Services	0	0	60,977	149,522	250,000	250,000	250,000	250,000
Materials & Supplies	0	0	0	750	250,000	200,000	200,000	200,000
Capital Outlay	0	0	0	0	0	0	0	0
Other Objects	45,232	92,759	104,828	127,100	0	0	0	0
Other Uses of Funds	0	0	4,000	39,000	0	0	0	0
<b>Total Expenditures</b>	<b>\$ 5,986,074</b>	<b>\$ 5,567,409</b>	<b>\$ 6,015,712</b>	<b>\$ 4,989,731</b>	<b>\$ 5,000,000</b>	<b>\$ 2,200,000</b>	<b>\$ 2,200,000</b>	<b>\$ 2,200,000</b>
<b><i>Expenditures (by function)</i></b>								
Instruction	\$ 5,917,867	\$ 5,413,597	\$ 5,802,600	\$ 4,673,360	\$ 2,000,000	\$ 500,000	\$ 500,000	\$ 500,000
Supporting Services	68,207	153,812	148,134	127,100	3,000,000	1,700,000	1,700,000	1,700,000
Non-Instructional	0	0	60,977	150,272	0	0	0	0
Extracurricular Activities	0	0	0	0	0	0	0	0
Facilities & Construction	0	0	0	0	0	0	0	0
Debt Service	0	0	0	0	0	0	0	0
Other Uses of Funds	0	0	4,000	39,000	0	0	0	0
<b>Total Expenditures</b>	<b>\$ 5,986,074</b>	<b>\$ 5,567,409</b>	<b>\$ 6,015,712</b>	<b>\$ 4,989,731</b>	<b>\$ 5,000,000</b>	<b>\$ 2,200,000</b>	<b>\$ 2,200,000</b>	<b>\$ 2,200,000</b>

**Miscellaneous Federal Grants Fund (599)**

A fund used to account for various monies received through state agencies from the federal government or directly from the federal government which are not classified elsewhere. A separate cost center must be used for each grant.

	<b>FY 2014 Actual</b>	<b>FY 2015 Actual</b>	<b>FY 2016 Actual</b>	<b>FY 2017 Est. Actual</b>	<b>FY 2018 Budget</b>	<b>FY 2019 Forecast</b>	<b>FY 2020 Forecast</b>	<b>FY 2021 Forecast</b>
<b><i>Revenues</i></b>								
Local	\$ 0	\$ 0	\$ 0	\$ 0	\$ 0	\$ 0	\$ 0	\$ 0
State	0	0	0	0	0	0	0	0
Federal	527,645	519,953	252,571	929,477	1,500,000	1,500,000	1,500,000	1,500,000
Other	0	15,000	0	0	0	0	0	0
<b><i>Total Revenue</i></b>	<b>\$ 527,645</b>	<b>\$ 534,953</b>	<b>\$ 252,571</b>	<b>\$ 929,477</b>	<b>\$ 1,500,000</b>	<b>\$ 1,500,000</b>	<b>\$ 1,500,000</b>	<b>\$ 1,500,000</b>
<b><i>Expenditures (by object)</i></b>								
Salaries	\$ 97,421	\$ 221,371	\$ 240,351	\$ 335,514	\$ 750,000	\$ 750,000	\$ 750,000	\$ 750,000
Benefits	15,486	60,358	94,654	119,513	250,000	250,000	250,000	250,000
Purchase Services	86,651	321,123	167,288	364,238	400,000	400,000	400,000	400,000
Materials & Supplies	56,605	72,592	79,878	182,603	100,000	100,000	100,000	100,000
Capital Outlay	(13,454)	2,625	5,816	27,747	0	0	0	0
Other Objects	16,893	1,002	14,858	3,962	0	0	0	0
Other Uses of Funds	0	0	15,000	0	0	0	0	0
<b><i>Total Expenditures</i></b>	<b>\$ 259,602</b>	<b>\$ 679,070</b>	<b>\$ 617,845</b>	<b>\$ 1,033,577</b>	<b>\$ 1,500,000</b>	<b>\$ 1,500,000</b>	<b>\$ 1,500,000</b>	<b>\$ 1,500,000</b>
<b><i>Expenditures (by function)</i></b>								
Instruction	\$ (152,333)	\$ 100,645	\$ 39,532	\$ 162,344	\$ 0	\$ 0	\$ 0	\$ 0
Supporting Services	411,935	578,425	563,313	851,787	1,500,000	1,500,000	1,500,000	1,500,000
Non-Instructional	0	0	0	19,446	0	0	0	0
Extracurricular Activities	0	0	0	0	0	0	0	0
Facilities & Construction	0	0	0	0	0	0	0	0
Debt Service	0	0	0	0	0	0	0	0
Other Uses of Funds	0	0	15,000	0	0	0	0	0
<b><i>Total Expenditures</i></b>	<b>\$ 259,602</b>	<b>\$ 679,070</b>	<b>\$ 617,845</b>	<b>\$ 1,033,577</b>	<b>\$ 1,500,000</b>	<b>\$ 1,500,000</b>	<b>\$ 1,500,000</b>	<b>\$ 1,500,000</b>



## Fund Balances

The follow table identifies historical and forecasted fund balances by fund. With the exception of the Operation Fund (001), all of the negative fund balances are attributed to the timing of outstanding receivables. Most grants, funds 400-599, operate on a reimbursement basis so CMSD has expenses and encumbrances during the fiscal year with reimbursement in the next year.

The forecasted negative fund balance in the general fund will be address through some combination of additional revenue (e.g., a levy) or managed reduction in expenditures. By statutes, CMSD cannot submit a five-year forecast to the State of Ohio with a negative fund balance in the current fiscal year.

	<b>FY 2014 Actual</b>	<b>FY 2015 Actual</b>	<b>FY 2016 Actual</b>	<b>FY 2017 Est. Actual</b>	<b>FY 2018 Budget</b>	<b>FY 2019 Forecast</b>	<b>FY 2020 Forecast</b>	<b>FY 2021 Forecast</b>
General (001)								
Beginning Balance	\$69,349,024	\$98,511,655	\$88,894,355	\$99,097,997	\$120,644,429	\$89,746,870	\$49,055,670	\$18,686,486
Revenue	\$697,315,876	\$691,576,452	\$711,837,900	\$739,612,661	\$718,502,441	\$726,384,465	\$741,877,695	\$717,354,732
Expense	\$668,153,245	\$701,193,752	\$701,634,258	\$718,066,229	\$749,400,000	\$767,075,665	\$772,246,879	\$779,253,249
Ending Balance	\$98,511,655	\$88,894,355	\$99,097,997	\$120,644,429	\$89,746,870	\$49,055,670	\$18,686,486	\$(43,212,031)
Bond Retirement (002)								
Beginning Balance	\$26,103,869	\$26,520,739	\$38,747,071	\$31,974,375	\$36,325,974	\$36,862,901	\$36,862,901	\$36,862,901
Revenue	\$38,754,515	\$35,660,636	\$23,684,592	\$23,774,256	\$22,535,431	\$22,089,876	\$22,062,899	\$22,019,071
Expense	\$38,337,645	\$23,434,304	\$30,457,288	\$19,422,657	\$21,998,504	\$22,089,876	\$22,062,899	\$22,019,071
Ending Balance	\$26,520,739	\$38,747,071	\$31,974,375	\$36,325,974	\$36,862,901	\$36,862,901	\$36,862,901	\$36,862,901
Permanent Improvement (003)								
Beginning Balance	\$29,735,925	\$28,814,712	\$167,459,083	\$154,196,441	\$136,188,720	\$83,900,720	\$20,249,817	\$7,761,817
Revenue	\$7,847,851	\$156,590,900	\$5,556,797	\$3,987,480	\$2,712,000	\$2,612,000	\$2,512,000	\$2,412,000
Expense	\$8,769,064	\$17,946,529	\$18,819,439	\$21,995,201	\$55,000,000	\$66,262,903	\$15,000,000	\$5,000,000
Ending Balance	\$28,814,712	\$167,459,083	\$154,196,441	\$136,188,720	\$83,900,720	\$20,249,817	\$7,761,817	\$5,173,817
Food Services (006)								
Beginning Balance	\$(1,273,780)	\$227,243	\$514,019	\$2,246,008	\$1,063,887	\$1,063,887	\$1,063,887	\$1,063,887
Revenue	\$24,399,028	\$22,176,895	\$24,012,681	\$21,700,063	\$25,000,000	\$25,000,000	\$25,000,000	\$25,000,000
Expense	\$22,898,005	\$21,890,119	\$22,280,692	\$22,882,184	\$25,000,000	\$25,000,000	\$25,000,000	\$25,000,000

	<b>FY 2014 Actual</b>	<b>FY 2015 Actual</b>	<b>FY 2016 Actual</b>	<b>FY 2017 Est. Actual</b>	<b>FY 2018 Budget</b>	<b>FY 2019 Forecast</b>	<b>FY 2020 Forecast</b>	<b>FY 2021 Forecast</b>
Ending Balance	\$227,243	\$514,019	\$2,246,008	\$1,063,887	\$1,063,887	\$1,063,887	\$1,063,887	\$1,063,887
Special Trust (007)								
Beginning Balance	\$22,764,881	\$26,577,883	\$7,598,797	\$8,328,787	\$10,506,539	\$10,506,539	\$10,506,539	\$10,506,539
Revenue	\$7,955,209	\$9,110,243	\$10,778,329	\$9,247,983	\$15,000,000	\$15,000,000	\$15,000,000	\$15,000,000
Expense	\$4,142,207	\$28,089,329	\$10,048,339	\$7,070,231	\$15,000,000	\$15,000,000	\$15,000,000	\$15,000,000
Ending Balance	\$26,577,883	\$7,598,797	\$8,328,787	\$10,506,539	\$10,506,539	\$10,506,539	\$10,506,539	\$10,506,539
Classroom Facilities (010)								
Beginning Balance	\$99,540,756	\$70,168,367	\$93,856,258	\$81,328,885	\$69,350,805	\$62,808,512	\$82,415,340	\$39,424,228
Revenue	\$49,230,171	\$83,480,568	\$9,978,007	\$13,542,484	\$57,001,707	\$107,470,828	\$57,286,685	\$39,433,668
Expense	\$78,602,560	\$59,792,677	\$22,505,380	\$25,520,564	\$63,544,000	\$87,864,000	\$100,277,797	\$57,255,394
Ending Balance	\$70,168,367	\$93,856,258	\$81,328,885	\$69,350,805	\$62,808,512	\$82,415,340	\$39,424,228	\$21,602,502
Public School Support (018)								
Beginning Balance	\$343,924	\$350,872	\$417,551	\$418,731	\$540,086	\$740,086	\$740,086	\$740,086
Revenue	\$391,742	\$430,708	\$326,747	\$451,573	\$700,000	\$500,000	\$500,000	\$500,000
Expense	\$384,794	\$364,029	\$325,567	\$330,218	\$500,000	\$500,000	\$500,000	\$500,000
Ending Balance	\$350,872	\$417,551	\$418,731	\$540,086	\$740,086	\$740,086	\$740,086	\$740,086
Other Grants (019)								
Beginning Balance	\$1,249	\$(0)	\$(544,851)	\$(313,423)	\$(1,272,639)	\$(1,272,639)	\$(1,272,639)	\$(1,272,639)
Revenue	\$2,513,124	\$2,000,000	\$2,477,521	\$718,277	\$2,830,000	\$2,830,000	\$2,830,000	\$2,830,000
Expense	\$2,514,373	\$2,544,851	\$2,246,093	\$1,677,493	\$2,830,000	\$2,830,000	\$2,830,000	\$2,830,000
Ending Balance	\$(0)	\$(544,851)	\$(313,423)	\$(1,272,639)	\$(1,272,639)	\$(1,272,639)	\$(1,272,639)	\$(1,272,639)
Liability Self-Insurance (023)								
Beginning Balance	\$2,182,189	\$2,002,546	\$2,029,249	\$2,337,696	\$2,794,193	\$2,794,193	\$2,794,193	\$2,794,193
Revenue	\$750,000	\$500,000	\$1,000,000	\$1,000,000	\$1,000,000	\$1,000,000	\$1,000,000	\$1,000,000
Expense	\$929,643	\$473,297	\$691,553	\$543,503	\$1,000,000	\$1,000,000	\$1,000,000	\$1,000,000
Ending Balance	\$2,002,546	\$2,029,249	\$2,337,696	\$2,794,193	\$2,794,193	\$2,794,193	\$2,794,193	\$2,794,193

	<b>FY 2014 Actual</b>	<b>FY 2015 Actual</b>	<b>FY 2016 Actual</b>	<b>FY 2017 Est. Actual</b>	<b>FY 2018 Budget</b>	<b>FY 2019 Forecast</b>	<b>FY 2020 Forecast</b>	<b>FY 2021 Forecast</b>
Employee Benefits Self-Insurance (024)								
Beginning Balance	\$7,641,005	\$8,007,618	\$9,690,999	\$12,516,640	\$11,379,408	\$11,379,408	\$11,379,408	\$11,379,408
Revenue	\$58,626,878	\$66,530,296	\$72,297,129	\$82,373,335	\$88,500,000	\$87,298,693	\$91,248,040	\$91,248,040
Expense	\$58,260,265	\$64,846,915	\$69,471,488	\$83,510,567	\$88,500,000	\$87,298,693	\$91,248,040	\$91,248,040
Ending Balance	\$8,007,618	\$9,690,999	\$12,516,640	\$11,379,408	\$11,379,408	\$11,379,408	\$11,379,408	\$11,379,408
Classroom Facilities Maintenance (034)								
Beginning Balance	\$27,953,692	\$24,412,036	\$19,576,551	\$12,040,099	\$6,061,947	\$6,061,947	\$6,061,947	\$6,061,947
Revenue	\$4,162,605	\$4,226,742	\$4,134,325	\$4,153,652	\$4,100,000	\$4,100,000	\$4,100,000	\$4,100,000
Expense	\$7,704,261	\$9,062,227	\$11,670,777	\$10,131,804	\$4,100,000	\$4,100,000	\$4,100,000	\$4,100,000
Ending Balance	\$24,412,036	\$19,576,551	\$12,040,099	\$6,061,947	\$6,061,947	\$6,061,947	\$6,061,947	\$6,061,947
Partnering Community School (036)								
Beginning Balance	\$-	\$(183,385)	\$132,617	\$-	\$-	\$-	\$-	\$-
Revenue	\$3,836,958	\$4,243,633	\$3,890,179	\$4,142,004	\$4,363,368	\$4,363,368	\$4,363,368	\$4,363,368
Expense	\$4,020,343	\$3,927,631	\$4,022,796	\$4,142,004	\$4,363,368	\$4,363,368	\$4,363,368	\$4,363,368
Ending Balance	\$(183,385)	\$132,617	\$-	\$-	\$-	\$-	\$-	\$-
Student Managed Student Activity (200)								
Beginning Balance	\$598,060	\$535,637	\$583,688	\$647,419	\$528,133	\$528,133	\$528,133	\$528,133
Revenue	\$630,496	\$611,518	\$618,969	\$483,663	\$600,000	\$600,000	\$600,000	\$600,000
Expense	\$692,919	\$563,467	\$555,238	\$602,949	\$600,000	\$600,000	\$600,000	\$600,000
Ending Balance	\$535,637	\$583,688	\$647,419	\$528,133	\$528,133	\$528,133	\$528,133	\$528,133
District Managed Student Activity (300)								
Beginning Balance	\$149,068	\$155,725	\$141,824	\$189,827	\$147,690	\$147,690	\$147,690	\$147,690
Revenue	\$174,728	\$132,412	\$183,234	\$114,001	\$325,000	\$325,000	\$325,000	\$325,000
Expense	\$168,071	\$146,313	\$135,231	\$156,138	\$325,000	\$325,000	\$325,000	\$325,000
Ending Balance	\$155,725	\$141,824	\$189,827	\$147,690	\$147,690	\$147,690	\$147,690	\$147,690

	<b>FY 2014 Actual</b>	<b>FY 2015 Actual</b>	<b>FY 2016 Actual</b>	<b>FY 2017 Est. Actual</b>	<b>FY 2018 Budget</b>	<b>FY 2019 Forecast</b>	<b>FY 2020 Forecast</b>	<b>FY 2021 Forecast</b>
<b>Auxiliary Services (NPSS) (401)</b>								
Beginning Balance	\$2,703,081	\$2,251,973	\$3,591,768	\$2,821,605	\$4,423,898	\$4,423,898	\$4,423,898	\$4,423,898
Revenue	\$7,535,105	\$8,041,634	\$8,816,350	\$9,449,900	\$9,300,000	\$9,837,377	\$10,406,065	\$10,406,065
Expense	\$7,986,213	\$6,701,839	\$9,586,513	\$7,847,607	\$9,300,000	\$9,837,377	\$10,406,065	\$10,406,065
Ending Balance	\$2,251,973	\$3,591,768	\$2,821,605	\$4,423,898	\$4,423,898	\$4,423,898	\$4,423,898	\$4,423,898
<b>Management Information System (432)</b>								
Beginning Balance	\$23,433	\$8,477	\$60	\$2	\$(1)	\$(1)	\$(1)	\$(1)
Revenue	\$-	\$-	\$-	\$-	\$-	\$-	\$-	\$-
Expense	\$14,956	\$8,417	\$58	\$3	\$-	\$-	\$-	\$-
Ending Balance	\$8,477	\$60	\$2	\$(1)	\$(1)	\$(1)	\$(1)	\$(1)
<b>Public School Preschool (439)</b>								
Beginning Balance	\$51,277	\$(42,292)	\$40,785	\$(167,708)	\$(114,067)	\$(114,067)	\$(114,067)	\$(114,067)
Revenue	\$127,387	\$303,810	\$432,425	\$880,944	\$1,000,000	\$1,000,000	\$1,000,000	\$1,000,000
Expense	\$220,956	\$220,733	\$640,918	\$827,303	\$1,000,000	\$1,000,000	\$1,000,000	\$1,000,000
Ending Balance	\$(42,292)	\$40,785	\$(167,708)	\$(114,067)	\$(114,067)	\$(114,067)	\$(114,067)	\$(114,067)
<b>Data Communications for School Buildings (451)</b>								
Beginning Balance	\$345,010	\$345,010	\$345,010	\$345,010	\$0	\$0	\$0	\$0
Revenue	\$-	\$-	\$-	\$-	\$-	\$-	\$-	\$-
Expense	\$-	\$-	\$-	\$345,010	\$-	\$-	\$-	\$-
Ending Balance	\$345,010	\$345,010	\$345,010	\$0	\$0	\$0	\$0	\$0
<b>School Net Professional Development (452)</b>								
Beginning Balance	\$266	\$266	\$266	\$40	\$0	\$0	\$0	\$0
Revenue	\$-	\$-	\$-	\$-	\$-	\$-	\$-	\$-
Expense	\$-	\$-	\$226	\$40	\$-	\$-	\$-	\$-
Ending Balance	\$266	\$266	\$40	\$0	\$0	\$0	\$0	\$0



	<b>FY 2014 Actual</b>	<b>FY 2015 Actual</b>	<b>FY 2016 Actual</b>	<b>FY 2017 Est. Actual</b>	<b>FY 2018 Budget</b>	<b>FY 2019 Forecast</b>	<b>FY 2020 Forecast</b>	<b>FY 2021 Forecast</b>
Vocational Education Enhancement (461)								
Beginning Balance	\$2,094	\$(5,401)	\$1,071	\$(1,098)	\$16,456	\$16,456	\$16,456	\$16,456
Revenue	\$15,067	\$15,532	\$18,848	\$31,940	\$37,380	\$37,380	\$37,380	\$37,380
Expense	\$22,562	\$9,060	\$21,017	\$14,386	\$37,380	\$37,380	\$37,380	\$37,380
Ending Balance	\$(5,401)	\$1,071	\$(1,098)	\$16,456	\$16,456	\$16,456	\$16,456	\$16,456
Alternative Schools (463)								
Beginning Balance	\$30,603	\$(55,339)	\$(3,852)	\$(31,810)	\$2,074	\$2,074	\$2,074	\$2,074
Revenue	\$162,587	\$329,425	\$262,083	\$339,901	\$400,000	\$452,000	\$472,524	\$472,524
Expense	\$248,529	\$277,938	\$290,041	\$306,017	\$400,000	\$452,000	\$472,524	\$472,524
Ending Balance	\$(55,339)	\$(3,852)	\$(31,810)	\$2,074	\$2,074	\$2,074	\$2,074	\$2,074
Straight A Earmark (466)								
Beginning Balance	\$-	\$143,000	\$-	\$-	\$-	\$-	\$-	\$-
Revenue	\$6,000,000	\$-	\$-	\$-	\$-	\$-	\$-	\$-
Expense	\$5,857,000	\$143,000	\$-	\$-	\$-	\$-	\$-	\$-
Ending Balance	\$143,000	\$-	\$-	\$-	\$-	\$-	\$-	\$-
Miscellaneous State Grants (499)								
Beginning Balance	\$796,333	\$803,004	\$112,858	\$462,066	\$278,931	\$278,931	\$278,931	\$278,931
Revenue	\$427,086	\$549,693	\$896,093	\$1,879,253	\$3,000,000	\$3,000,000	\$3,000,000	\$3,000,000
Expense	\$420,415	\$1,239,839	\$546,885	\$2,062,388	\$3,000,000	\$3,000,000	\$3,000,000	\$3,000,000
Ending Balance	\$803,004	\$112,858	\$462,066	\$278,931	\$278,931	\$278,931	\$278,931	\$278,931
Race to the Top (506)								
Beginning Balance	\$2,194,042	\$1,617,013	\$(941,486)	\$66,096	\$(0)	\$(0)	\$(0)	\$(0)
Revenue	\$13,009,938	\$9,189,725	\$4,288,686	\$-	\$-	\$-	\$-	\$-
Expense	\$13,586,967	\$11,748,224	\$3,281,104	\$66,096	\$-	\$-	\$-	\$-
Ending Balance	\$1,617,013	\$(941,486)	\$66,096	\$(0)	\$(0)	\$(0)	\$(0)	\$(0)
School Maintenance and Operational Assistance (512)								

	<b>FY 2014 Actual</b>	<b>FY 2015 Actual</b>	<b>FY 2016 Actual</b>	<b>FY 2017 Est. Actual</b>	<b>FY 2018 Budget</b>	<b>FY 2019 Forecast</b>	<b>FY 2020 Forecast</b>	<b>FY 2021 Forecast</b>
Beginning Balance	\$-	\$26,978	\$142,228	\$173,852	\$127,843	\$127,843	\$127,843	\$127,843
Revenue	\$76,978	\$115,250	\$58,653	\$-	\$150,000	\$150,000	\$150,000	\$150,000
Expense	\$50,000	\$-	\$27,029	\$46,009	\$150,000	\$150,000	\$150,000	\$150,000
Ending Balance	\$26,978	\$142,228	\$173,852	\$127,843	\$127,843	\$127,843	\$127,843	\$127,843
IDEA, Part B Special Education (516)								
Beginning Balance	\$(928,128)	\$(773,970)	\$(1,332,713)	\$1,204,054	\$671,551	\$671,551	\$671,551	\$671,551
Revenue	\$11,344,769	\$19,881,527	\$21,013,875	\$21,902,649	\$20,000,000	\$20,000,000	\$20,000,000	\$20,000,000
Expense	\$11,190,611	\$20,440,270	\$18,477,108	\$22,435,152	\$20,000,000	\$20,000,000	\$20,000,000	\$20,000,000
Ending Balance	\$(773,970)	\$(1,332,713)	\$1,204,054	\$671,551	\$671,551	\$671,551	\$671,551	\$671,551
Vocational Education: Carl D. Perkins (524)								
Beginning Balance	\$384,404	\$(114,451)	\$170,054	\$(89,158)	\$207,169	\$207,169	\$207,169	\$207,169
Revenue	\$1,592,144	\$1,641,242	\$1,994,607	\$2,332,525	\$2,100,000	\$2,100,000	\$2,100,000	\$2,100,000
Expense	\$2,090,999	\$1,356,737	\$2,253,819	\$2,036,198	\$2,100,000	\$2,100,000	\$2,100,000	\$2,100,000
Ending Balance	\$(114,451)	\$170,054	\$(89,158)	\$207,169	\$207,169	\$207,169	\$207,169	\$207,169
Title 1 School Improvement Stimulus A (536)								
Beginning Balance	\$1,409,339	\$(187,538)	\$(173,337)	\$(1,174,592)	\$(592,823)	\$(592,823)	\$(592,823)	\$(592,823)
Revenue	\$3,909,789	\$3,024,570	\$3,212,366	\$4,820,153	\$5,000,000	\$5,000,000	\$5,000,000	\$5,000,000
Expense	\$5,506,666	\$3,010,369	\$4,213,621	\$4,238,384	\$5,000,000	\$5,000,000	\$5,000,000	\$5,000,000
Ending Balance	\$(187,538)	\$(173,337)	\$(1,174,592)	\$(592,823)	\$(592,823)	\$(592,823)	\$(592,823)	\$(592,823)
Title 1 School Improvement Stimulus G (537)								
Beginning Balance	\$922,319	\$26,902	\$365,004	\$331,619	\$393,816	\$893,816	\$893,816	\$893,816
Revenue	\$7,486,308	\$3,656,102	\$3,450,081	\$4,112,624	\$5,500,000	\$4,650,277	\$4,983,347	\$4,983,347
Expense	\$8,381,725	\$3,318,000	\$3,483,466	\$4,050,427	\$5,000,000	\$4,650,277	\$4,983,347	\$4,983,347
Ending Balance	\$26,902	\$365,004	\$331,619	\$393,816	\$893,816	\$893,816	\$893,816	\$893,816
Nutrition Education and Training Program (A) (542)								
Beginning Balance	\$34,399	\$10,778	\$0	\$0	\$0	\$0	\$0	\$0

	<b>FY 2014 Actual</b>	<b>FY 2015 Actual</b>	<b>FY 2016 Actual</b>	<b>FY 2017 Est. Actual</b>	<b>FY 2018 Budget</b>	<b>FY 2019 Forecast</b>	<b>FY 2020 Forecast</b>	<b>FY 2021 Forecast</b>
Revenue	\$3,179	\$(10,432)	\$-	\$-	\$-	\$-	\$-	\$-
Expense	\$26,800	\$346	\$-	\$-	\$-	\$-	\$-	\$-
Ending Balance	\$10,778	\$0	\$0	\$0	\$0	\$0	\$0	\$0
Title III - Limited English Proficiency (551)								
Beginning Balance	\$35,290	\$42,152	\$(28,374)	\$14,738	\$98,354	\$98,354	\$98,354	\$98,354
Revenue	\$409,362	\$368,794	\$880,122	\$881,300	\$900,000	\$900,000	\$900,000	\$900,000
Expense	\$402,500	\$439,320	\$837,010	\$797,684	\$900,000	\$900,000	\$900,000	\$900,000
Ending Balance	\$42,152	\$(28,374)	\$14,738	\$98,354	\$98,354	\$98,354	\$98,354	\$98,354
Refugee Children School Impact Act (571)								
Beginning Balance	\$14,603	\$248	\$25,310	\$517	\$(35,666)	\$(35,666)	\$(35,666)	\$(35,666)
Revenue	\$49,020	\$96,620	\$52,882	\$57,980	\$150,000	\$150,000	\$150,000	\$150,000
Expense	\$63,375	\$71,558	\$77,675	\$94,163	\$150,000	\$150,000	\$150,000	\$150,000
Ending Balance	\$248	\$25,310	\$517	\$(35,666)	\$(35,666)	\$(35,666)	\$(35,666)	\$(35,666)
Title I - Disadvantaged Children/Targeted Assistance (572)								
Beginning Balance	\$2,757,549	\$1,433,768	\$1,872,283	\$1,565,048	\$(1,567,341)	\$(4,567,341)	\$(7,567,341)	\$(10,567,341)
Revenue	\$43,398,235	\$35,683,049	\$36,221,716	\$38,382,135	\$37,000,000	\$37,000,000	\$37,000,000	\$37,000,000
Expense	\$44,722,016	\$35,244,534	\$36,528,951	\$41,514,524	\$40,000,000	\$40,000,000	\$40,000,000	\$40,000,000
Ending Balance	\$1,433,768	\$1,872,283	\$1,565,048	\$(1,567,341)	\$(4,567,341)	\$(7,567,341)	\$(10,567,341)	\$(13,567,341)
IDEA Preschool Grant for the Handicapped (587)								
Beginning Balance	\$(20,198)	\$60,047	\$(7,378)	\$(7,994)	\$133,575	\$133,575	\$133,575	\$133,575
Revenue	\$266,764	\$362,773	\$412,096	\$535,752	\$550,000	\$550,000	\$550,000	\$550,000
Expense	\$186,519	\$430,198	\$412,712	\$394,183	\$550,000	\$550,000	\$550,000	\$550,000
Ending Balance	\$60,047	\$(7,378)	\$(7,994)	\$133,575	\$133,575	\$133,575	\$133,575	\$133,575
Improving Teacher Quality (590)								
Beginning Balance	\$(481,499)	\$(509,355)	\$(326,194)	\$(588,275)	\$13,216	\$(2,786,784)	\$(2,786,784)	\$(2,786,784)
Revenue	\$5,958,218	\$5,750,570	\$5,753,631	\$5,591,222	\$2,200,000	\$2,200,000	\$2,200,000	\$2,200,000

	<b>FY 2014 Actual</b>	<b>FY 2015 Actual</b>	<b>FY 2016 Actual</b>	<b>FY 2017 Est. Actual</b>	<b>FY 2018 Budget</b>	<b>FY 2019 Forecast</b>	<b>FY 2020 Forecast</b>	<b>FY 2021 Forecast</b>
Expense	\$5,986,074	\$5,567,409	\$6,015,712	\$4,989,731	\$5,000,000	\$2,200,000	\$2,200,000	\$2,200,000
Ending Balance	\$(509,355)	\$(326,194)	\$(588,275)	\$13,216	\$(2,786,784)	\$(2,786,784)	\$(2,786,784)	\$(2,786,784)
Miscellaneous Federal Grants (599)								
Beginning Balance	\$234,875	\$502,918	\$358,801	\$(6,473)	\$(110,573)	\$(110,573)	\$(110,573)	\$(110,573)
Revenue	\$527,645	\$534,953	\$252,571	\$929,477	\$1,500,000	\$1,500,000	\$1,500,000	\$1,500,000
Expense	\$259,602	\$679,070	\$617,845	\$1,033,577	\$1,500,000	\$1,500,000	\$1,500,000	\$1,500,000
Ending Balance	\$502,918	\$358,801	\$(6,473)	\$(110,573)	\$(110,573)	\$(110,573)	\$(110,573)	\$(110,573)



## Debt Obligations

The District has issued/refunded the following debt over the past years:

- On June 10, 2015, the School District issued \$200,000,000 of General Obligation School Improvement Bonds consisting of \$150,800,000 of Tax Exempt School Improvement Bonds, Series 2015A and \$49,200,000 of Federally Taxable Qualified School Construction Bonds, Series 2015B bearing interest at the rate of 2.00% - 5.02% per annum. The premium received on this bond issue was \$9,277,561 and after deducting the bond issuance costs, \$8,500,106 was transferred to the Debt Service Fund. Issue 4, which was approved by voters on November 4, 2014, will allow for construction of 20-22 new schools and the refurbishing of 20-23 schools. This debt will be retired from the Debt Service Fund.
- On January 9, 2014, the School District issued \$10,525,000 of School Improvement Refunding Bonds, Series 2014, at a true interest cost of approximately 3%. Proceeds of this bond issue (including a portion of the original issue premium), together with \$6,124,354 of cash on hand in the District's bond retirement fund, for a total of \$16,913,400 was deposited in an escrow fund that is being used ultimately to pay principal of and interest on \$10,789,045 in aggregate principal amount of certain of the District's School Improvement Bonds, Series 2004, through June 1, 2014, the date of optional early redemption of those series 2004 Bonds. As a result, those Series 2004 bonds were defeased and considered no longer outstanding for purposes of the School District's direct debt limitations. This refunding transaction resulted in a reduction in future debt of \$7,643,843, equivalent to then-present values savings (at the time of sale of the Refunding Bonds) of \$7,175,176, which, after deducting contributions to the escrow fund from sources other than the proceeds of the Refunding Bonds, yielded net present value savings of approximately \$1,050,822.
- On January 29, 2013, the School District issued \$45,600,000 of School Improvement Refunding Bonds, Series 2013, at a true interest cost of approximately 3%. Proceeds of this bond issue (including a portion of the original issue premium), together with \$12,000,000 of cash on hand in the District's bond retirement fund, for a total of \$63,366,472.36, was deposited in an escrow fund that is being used ultimately to pay principal of and interest on \$59,020,000 in aggregate principal amount of certain of the District's School Improvement Bonds, Series 2004, through June 1, 2014, the date of optional early redemption of those Series 2004 Bonds. As a result, those Series 2004 Bonds were defeased and considered no longer outstanding for purposes of the District's direct debt limitations.
- On January 11, 2012, the School District issued \$20,855,000 of School Improvement Refunding Bonds, Series 2012, at a true interest cost of approximately 3%. Proceeds of this bond issue (including a portion of the original issue premium), together with \$8,000,000 of cash on hand in the District's bond retirement fund, for a total of \$29,998,078, was deposited in an escrow fund which will be used to pay principal of and interest on \$28,600,000 in aggregate principal amount of certain of the District's Various Purpose Improvement and Refunding Bonds, Series 2002, through December 1, 2012, the date of optional early redemption of those Series 2002 Bonds. As a result, those Series 2002 Bonds were defeased and considered no longer outstanding for purposes of the District's direct debt limitations.
- On December 21, 2010, the School District utilized cash on hand to defease \$14,675,000 principal amount of outstanding 2002 School Facilities Improvement Bonds. The School District placed \$15,848,185 from the debt service fund in an escrow account which was used to pay principal and

interest on the defeased bonds. As a result, the bonds are considered defeased and the liability for those bonds was removed from long-term debt. The defeasance will result in a reduction in future debt service of \$25,172,925.

- On September 29, 2010, the School District issued \$55,000,000 of School Improvement Bonds, bearing interest at the rate of 5.20% per annum. The series 2010 bond issue is the third long term financing bond issue related to the School District's participation in the Ohio School Facilities Assistance Program. The District made mandatory sinking fund payments to an escrow fund, which is part of the District's Bond Retirement Fund, held by The Bank of New York Mellon Trust Company, N.A., as escrow agent, in the amount of \$3,235,294 on December 1st of each year starting in 2010, reducing the outstanding principal amount of this series of bonds by that aggregate amount pursuant to Sections 133.01 and 133.04 of the Revised Code.
- On July 12, 2001, the School District entered into a 15-year installment payment agreement with Citicorp North America, Incorporated for \$11,500,000, bearing interest at the rate of 5.20% per annum. The proceeds will be used for the purpose of renovating and otherwise improving environmental controls at school facilities. This agreement was made in accordance with Ohio H.B. 264 and is therefore exempt from the debt limit set by Ohio bond statute. This debt will be retired from the General Fund.
- In fiscal year 2014, the School District entered into an agreement to lease 225 buses. The cost of this lease was \$19,068,000. This agreement is, in substance, a lease purchase (capital lease) and is classified as a long-term lease obligation in the financial statements. \$17,929,613 was added to vehicles and equipment.

### **Current Debt Obligations**

The bond retirement refers to the bonds issued for the construction program, while the general fund obligations referring to a lease obligation for buses.

Fiscal Year	General Fund			Bond Retirement		
	Principal	Interest	Total	Principal	Fund Interest	Total
2018	\$2,580,991	\$143,009	\$2,724,000	\$8,820,294	\$13,404,681	\$22,224,975
2019	\$2,624,182	\$99,818	\$2,724,000	\$9,115,294	\$13,233,406	\$22,348,700
2020	\$2,668,096	\$55,904	\$2,724,000	\$9,340,294	\$13,013,781	\$22,354,075
2021	\$1,350,745	\$11,255	\$1,362,000	\$9,610,294	\$12,732,306	\$22,342,600
2022				\$9,960,294	\$12,431,431	\$22,391,725
2023				\$10,270,294	\$12,133,131	\$22,403,425
2024				\$10,610,294	\$11,801,294	\$22,411,588
2025				\$11,010,294	\$11,431,881	\$22,442,175
2026				\$11,615,294	\$11,028,006	\$22,643,300
2027				\$12,060,294	\$9,167,881	\$22,228,175
2028				\$14,150,000	\$7,163,506	\$21,313,506
2029				\$5,795,000	\$6,664,881	\$12,459,881
2030				\$6,085,000	\$6,367,881	\$12,452,881
2031				\$6,390,000	\$6,056,006	\$12,446,006
2032				\$6,710,000	\$5,728,506	\$12,438,506

Fiscal Year	General Fund			Bond Retirement		
	Principal	Interest	Total	Principal	Fund Interest	Total
2033				\$7,045,000	\$5,384,631	\$12,429,631
2034				\$7,395,000	\$5,023,631	\$12,418,631
2035				\$7,765,000	\$4,822,661	\$12,587,661
2036				\$7,800,000	\$4,789,710	\$12,589,710
2037				\$7,830,000	\$4,755,454	\$12,585,454
2038				\$7,865,000	\$4,719,892	\$12,584,892
2039				\$7,905,000	\$4,682,700	\$12,587,700
2040				\$7,940,000	\$4,643,876	\$12,583,876
2041				\$7,980,000	\$3,367,763	\$11,347,763
2042				\$4,475,000	\$2,014,111	\$6,489,111
2043				\$4,670,000	\$1,815,208	\$6,485,208
2044				\$4,870,000	\$1,607,713	\$6,477,713
2045				\$5,085,000	\$1,391,191	\$6,476,191
2046				\$5,305,000	\$1,165,209	\$6,470,209
2047				\$5,535,000	\$911,450	\$6,446,450
2048				\$5,815,000	\$649,506	\$6,464,506
2049				\$6,060,000	\$397,163	\$6,457,163
2050				\$6,315,000	\$134,194	\$6,449,194

### Debt Levels vs. Legal Debt Limits

Based on the existing debt margins, the existing debt of the District will have little impact on future budgets. There are two different types of debt limits under Ohio Revised Code:

- Voted Debt Limit – may not exceed 9% of total tax assessed valuation.
- Un-voted Debt Limit – may not exceed 1/10 of 1% of total tax assessed valuation.

The following calculations identifies the debt limit and debt margin for each type of debt:

Debt Margins By Debt	
<b>Voted Debt Margin</b>	
Assessed Valuation (Tax Year 2016)	\$ 4,687,806,690
Rate	9%
<b>Total Voted Debt Limit</b>	<b>421,902,602</b>
Less: Amount of Debt Applicable	(259,197,942)
<b>Total Voted Debt Leeway within 9% debt limitation</b>	<b>\$ 162,704,660</b>
<b>Un-voted Debt Margin</b>	
Assessed Valuation (Tax Year 2016)	\$ 4,687,806,690
Rate	0.10%
<b>Total Un-voted Debt Margin</b>	<b>4,687,806</b>
Less: Amount of Debt Applicable	-
<b>Total Un-voted Debt Leeway within 1/10<sup>th</sup> of 1% debt limitation</b>	<b>\$4,687,806</b>

### Classification of Fund Balances (GASB 54)

Fund Balance is divided into five classifications based primarily on the extent to which the District is bound to observe constraints imposed upon the use of the resources in the governmental funds. The classifications are as follows:

- ***Nonspendable:*** The nonspendable fund balance category included amounts that cannot be spent because they are not in spendable form, or legally or contractually required to be maintained intact. The “not in spendable form” criterion includes items that are not expected to be converted to cash.
- ***Restricted:*** Fund balance is reported as restricted when constraints placed on the use of resources are either externally imposed by creditors (such as through debt covenants), grantors, contributors, or laws or regulations of other governments or is imposed by law through constitutional provisions or enabling legislation.
- ***Committed:*** The committed fund balance classification includes amounts that can be used only for the specific purposes imposed by a formal action (resolution) of the Board of Education. Those committed amounts cannot be used for any other purpose unless the Board of Education removes or changes the specified use by taking the same type of action (resolution) it employed to previously commit those amounts. In contrast to fund balance that is restricted by enabling legislation, committed fund balance classification may be redeployed for other purposes with appropriate due process. Constraints imposed on the use of committed amounts are imposed by the Board of Education, separate from the authorization to raise the underlying revenue; therefore, compliance with these restraints is not considered to be legally enforceable. Committed fund balance also incorporates contractual obligations to the extent that existing resources in the fund have been specifically committed for use in satisfying those contractual requirements.
- ***Assigned:*** Amounts in the assigned fund balance classification are intended to be used by the District for specific purposes but do not meet the criteria to be classified as restricted or committed. In governmental funds other than the General Fund, assigned fund balance represents the remaining amount that is not restricted or committed. In the General Fund, assigned amount represents intended uses established by the Board of Education or the Chief Financial Officer which has been delegated that authority by the CEO and represents obligations with vendors at year-end.
- ***Unassigned:*** Unassigned fund balance is the residual classification for the General Fund and includes all spendable amounts not contained in the other classifications. In other governmental funds, the unassigned classification is used only to report a deficit balance resulting from overspending for a specific purpose for which amounts had been restricted, committed, or assigned.

The District applies restricted resources first when expenditures are incurred for purposes for which either restricted or unrestricted (committed, assigned, and unassigned) amounts are available. Similarly, within unrestricted fund balance, committed amounts are reduced first followed by assigned, and then unassigned amounts when expenditures are incurred for purposes for which amounts in any of the unrestricted fund balance classifications could be used.



# Informational Section





# Informational Section

## Taxable Property

### Tax Base

Per the Ohio Revised Code, property is grouped into three separate categories and assessed a tax rate based on the grouping. The Ohio Revised Code defines the following classifications:

#### **Class I Real Estate Property**

- ***Agricultural Property*** – Land and improvements used for agricultural purposes.
- ***Residential Property*** – Land used and occupied by one, two, or three families.

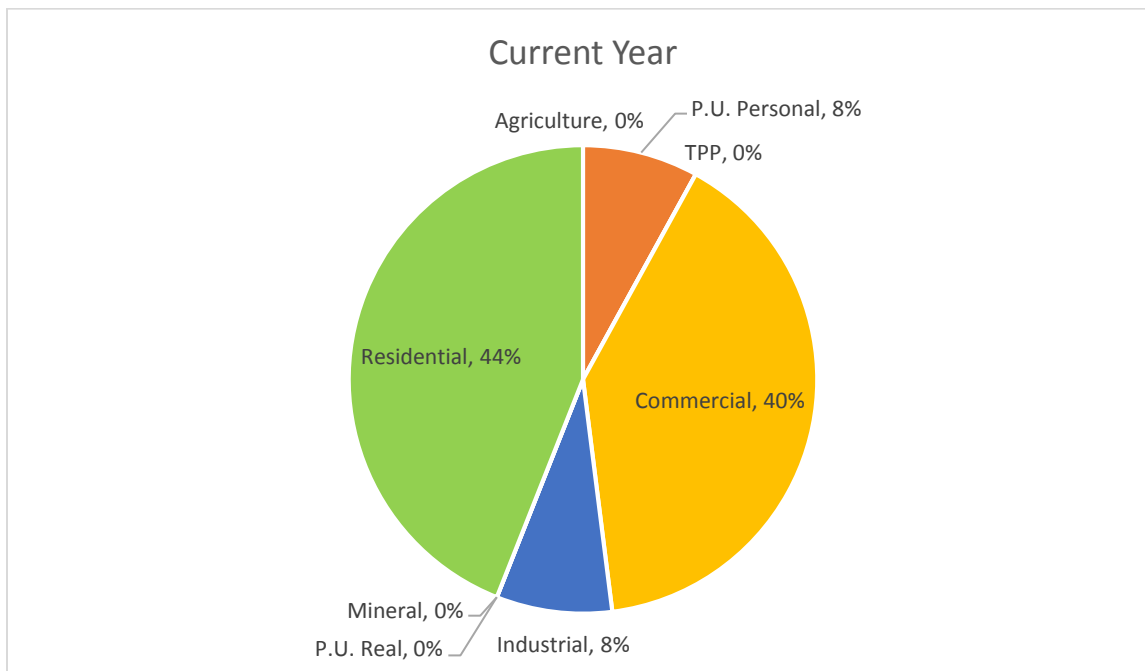
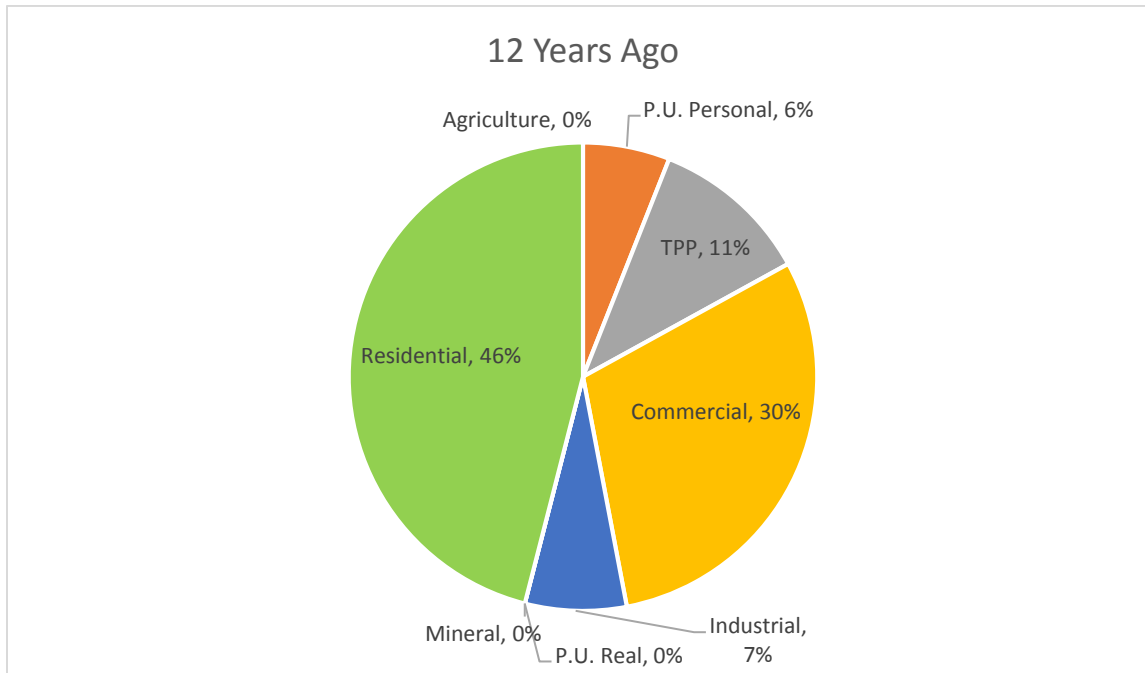
#### **Class II Real Estate Property**

- ***Commercial Property*** – The land and improvements to land which are owned or occupied for general commercial and income producing purposes and where production of income is a factor to be considered in arriving at true value, including, but not limited to, apartment houses, hotels, motels, theaters, office buildings, warehouses, retail and wholesale stores, bank buildings, commercial garages, commercial parking lots, and shopping centers.
- ***Mineral Property*** – Land, and the buildings and improvements thereon, used for mining coal and other minerals as well as the production of oil and gas including the rights to mine and producing such minerals whether separated from the fee or not.
- ***Industrial Property*** – The land and improvements to land used for manufacturing, processing, or refining foods and materials, and warehouses used in connection therewith.

#### **Tangible Personal Property and Public Utility**

- ***Tangible Personal Property*** – Prior to CY 2009, all machinery, inventory, furniture, fixtures and other equipment used in the course of conducting business was classified as Tangible Personal Property, included in the school District's assessed values and taxed accordingly. The tax rate for this type of property has been reduced over the years from a high of 88% in the 1960's to 23% in CY05. House Bill (H.B.) 66 dramatically changed the phase-out of inventory taxes by reducing the tangible property tax assessment rate to 18.75% in CY06, 12.50% in CY07, 6.25% in CY08 and down to zero in CY09. H.B. 66 completely phased out tangible taxes on machinery, equipment, furniture and fixtures by the same rates used for the inventory phase-out, which prior to H.B.66 were not scheduled to be reduced. The telephone tangible personal property tax assessment rate was reduced by 20% in CY07 and 5% each additional year until it was eliminated in CY11.
- ***Public Utility – Personal Property*** – Public utility companies, including electric, natural gas, pipelines, water works, water transportation, heating and telegraph companies are taxed (with a few exceptions) on all tangible personal property. The percent of true value at which this type of property is taxed varies according to the type of public utility. This taxable property is called public utility-personal property. This is now the only type of personal property that remains subject to taxation.

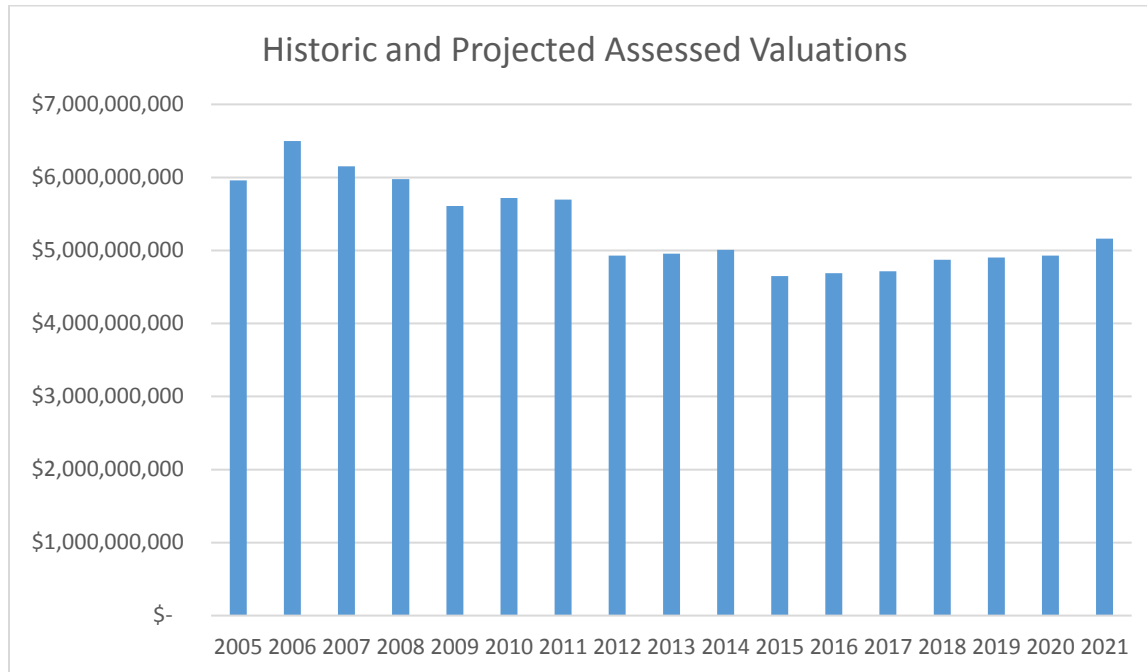
Within the last decade, there has been a substantial change in the District's tax base. As noted above, a large portion of the tax base, tangible personal property, was eliminated and the recession of 2008 caused a reduction in residential and commercial property values. The illustrations below detail the effect of these factors have had on the District.



### Taxable Value

The taxable value of property is also referred to the assessed valuation of property. This value is derived by taking the 35% of the market value of the property. The market value of a piece of property is set by the County Auditor and is only adjusted every three years during the County Re-appraisal (occurs once every

six years) or Triennial Update (occurs once every six years, three years after re-appraisal).



**Tax Years:** 2005-2016 Actuals; 2017-2021 Projected

**Re-appraisal years:** 2006, 2012, 2018

**Triennial update years:** 2009, 2015, 2021

#### Historic and Projected Assessed Valuations

Tax Year	Class I	Class II	TPP	P.U. Personal	Total
2005	\$2,756,431,510	\$2,214,071,630	\$672,492,007	\$316,123,530	\$5,959,118,677
2006	\$3,165,233,960	\$2,464,446,020	\$549,870,395	\$318,144,770	\$6,497,695,145
2007	\$3,151,380,470	\$2,375,125,200	\$414,606,217	\$212,297,240	\$6,153,409,127
2008	\$3,172,514,560	\$2,371,683,330	\$209,115,382	\$222,204,080	\$5,975,517,352
2009	\$2,796,094,950	\$2,540,255,530	\$34,805,070	\$235,305,430	\$5,606,460,980
2010	\$2,778,537,270	\$2,678,374,700	\$16,627,120	\$243,660,000	\$5,717,199,090
2011	\$2,744,283,400	\$2,705,037,350	\$0	\$247,613,470	\$5,696,934,220
2012	\$2,169,817,680	\$2,489,812,600	\$0	\$268,250,450	\$4,927,880,730
2013	\$2,145,454,810	\$2,511,033,840	\$0	\$300,460,010	\$4,956,948,660
2014	\$2,127,960,040	\$2,558,282,800	\$0	\$320,762,670	\$5,007,005,510
2015	\$2,091,147,610	\$2,224,577,210	\$0	\$333,942,400	\$4,649,667,220
2016	\$2,090,575,250	\$2,207,187,580	\$0	\$390,043,860	\$4,687,806,690
2017	\$2,078,032,262	\$2,229,178,532	\$0	\$405,645,614	\$4,712,856,409
2018	\$2,165,306,371	\$2,284,837,972	\$0	\$421,871,439	\$4,872,015,783
2019	\$2,154,480,226	\$2,307,607,765	\$0	\$438,746,297	\$4,900,834,287
2020	\$2,143,708,211	\$2,330,606,822	\$0	\$456,296,148	\$4,930,611,181
2021	\$2,257,320,650	\$2,427,587,817	\$0	\$474,547,994	\$5,159,456,461

#### Property Tax Rates

With the exception of the passage of new levies, the only changes made to the tax rates annually are a result of House Bill 920, which adjusts millage rates to only generate the level of income that was established



when the property tax levy was passed. As valuations continue to increase, the County Auditor's office has had to decrease the millage rate to bring in the same level of revenue as the previous year.

***Real Estate Property Homestead and Rollback Exemptions*** – The Ohio Revised Code provides for two tax relief measures known as rollback. The 10% rollback exemption grants most residential and agricultural property owners to a 10% reduction credit on their tax bill. The owner occupied rollback is an additional 2.5% rollback reduction credits on tax bills of owner-occupied properties. In 2013, the state legislature eliminated the homestead and rollback exemption for any levy passed after July 1, 2013. This legislation will not affect any existing levy the District is currently collecting on.

There is also a \$25,000 Homestead Exemption that is granted to the residential property owners that meets certain age and/or disability requirements. The State of Ohio makes a payment to the school District twice a year to reimburse school Districts for the homestead and rollback credits issued to property owners during the tax year.

### **Total Rates and Effective Tax Rates**

<b>Tax Year</b>	<b>2012</b>	<b>2013</b>	<b>2014</b>	<b>2015</b>	<b>2016</b>
<b>Total Millage</b>	79.80	79.80	79.40	79.30	79.30
<b>Total Millage Operating</b>	73.20	73.20	73.20	73.20	73.20
<b>Total PI Fund</b>	0.50	0.50	1.00	1.00	1.00
<b>Total Class I Residential Rate</b>	52.12	52.43	52.20	52.48	52.53
<b>Total Class II Commercial Rate</b>	60.13	60.12	60.61	61.74	61.57
<b>General Fund Inside Millage Rate</b>	4.00	4.00	4.00	4.00	4.00
<b>Bond Rate</b>	6.10	6.10	5.20	5.10	5.10
<b>Avg. Tax Burden on \$50,000 Home</b>	789.09	802.83	799.31	803.36	804.37

### **H.B. 920 Limitations on Tax Collections**

In 1976, H.B. 920 was passed into law and later became part of an amendment to Ohio Constitution. Under this law, a property tax levy's millage rate is adjusted so that taxpayers, as a whole, pay no more in taxes for a property levy as they did when it was passed into law. As property values rise, the millage rate for a tax levy is reduced to ensure the levy only collects the amount it did when it was passed by the voters. However, if property values decrease, the millage rate for a property tax levy never be increased to a rate higher than it was when it was voted into law. This is called the voted millage rate. If a property tax levy reaches the voted millage, it will permanently bring in less than the amount when it was passed into law.

Inside Millage is the only type of property tax millage that is exempt from H.B. 920. The State of Ohio's Constitution allows for all local governments within a political subdivision to be allocated 10 mills without a vote of the people. The allocation each local government receives can vary between political subdivisions and is documented in the local government's charter.

***Calculation of Property Tax Rates*** - In Ohio, a school District's property tax rate is computed in mills. One property mill is equal to 1/1000 of a dollar, and therefore a property owner pays \$1.00 for every \$1,000 of their property's taxable value. For levies passed prior to July, 1 2013, homeowners get a 10% credit on residential property and an additional 2.5% credit for an owner occupied home. The following calculations are examples of school District only related property taxes for an owner-occupied property with a market value of \$100,000 for tax years 2011 through 2016.

***Tax Collection Rates and Delinquent Tax Collections*** – For Class I – Residential Property, Class II – Commercial and Industrial Property and Public Utility the District has had an average collection rate over the last five years of 83.8%. Calendar year 2017 had a collection rate of 89.4% and is the forecast for the

current and projected years.

The actual collection rate for both of these classes of property will not only affect the current year tax revenues, but it will also affect the future year's revenues when the delinquent taxes are collected. The District tracks this information on an annual basis and uses it as a factor when making future year tax projections. Listed in the tables below are the historic and projected collection rates and delinquency collections for the District.

The collection rates in the table above have been adjusted to take into consideration the refund of taxes to property tax owners due to reductions in values granted by the County Board of Revisions or the State Board of Tax Appeals. When refunds are issued to property tax owners, the refund is adjusted against the current tax collections. As a result, without this adjustment the current collection rate could be understood.

### **Class I and Class II Real Estate Billed and Collections**

<b>Collection Year</b>	<b>Current Amount Billed</b>	<b>Current Amount Collected</b>	<b>Current Collection Rate</b>	<b>Prior Year Delinquencies Collected</b>	<b>Total Collected</b>	<b>Gross Collection Rate</b>
2017	284,689,147	254,540,190	89.41%	16,954,617	271,494,807	95.37%
2016	279,407,085	242,941,167	86.95%	16,304,356	259,245,522	92.78%
2015	300,289,104	239,052,036	79.61%	20,106,561	259,158,587	86.30%
2014	294,107,408	236,057,580	80.26%	19,822,239	255,879,819	87.00%
2013	286,871,479	236,946,831	82.60%	19,192,108	256,138,940	89.29%

## Student Enrollment

### Enrollment Prediction Model

CMSD utilizes an Enrollment Prediction Model (EPM) for projecting future grade-by-grade enrollment. EPM consists of three distinct parts. The first part captures the idea of student retention. It predicts whether a student in a school returns to that school in the following year. The second part captures the idea of mid-year entry. It predicts how many new students that arrive mid-year will stay in a school for the following year. The third and final part predicts the number of students arriving in entry grades (PreK, KG, and 9<sup>th</sup> grade). The combination of these three parts is the projection of a school's future enrollment.

### **Student Retention**

The student retention portion rests on the idea that student and school characteristics are related to whether or not a student that begins the year in a school will return to that school in the following year. The types of characteristics EPM considers are:

#### Student Level Factors:

- Number of transfers
- Attendance rate
- English Language Learner status
- Special Education status

#### Building Level Factors:

- Percent feeling safe (from previous year CFL)
- Previous year performance index Score
- Number of District and charter schools within 1 mile serving similar grades
- Building age

**Incoming Students**

The number of students that arrived mid-year and finish the school year in a building are assumed to return for the following year.

**Entry Grades**

The number of students arriving in entry grades (Pre-K, K, and 9<sup>th</sup> grade) is based on the number of students currently in that grade in a school, in addition to historical trends.

**Enrollment by School**

The following table contains historical and projected enrollment on a school-by-school basis.

School	SY13-14	SY14-15	SY15-16	SY16-17	SY17-18	Notes
Adlai Stevenson School	334	411	430	445	477	
Alfred Benesch	367	388	376	348	316	
Almira	335	448	499	491	481	
Andrew J Rickoff	478	442	477	457	422	
Anton Grdina	323	341	371	361	376	
Artemus Ward	460	480	491	514	483	
Bard Early College Cleveland West		128	248	339	435	New in SY14-15
Bard Early College Cleveland East					121	New in SY17-18
Benjamin Franklin	578	586	602	652	672	
Bolton	284	306	346	318	330	
Buckeye-Woodland School	228	258				Closed in SY14-15
Buhrer	364	373	393	391	393	
Campus International High School					121	New in SY17-18
Campus International K-8	366	468	538	604	670	
Case	304	315	361	331	335	
Charles A Mooney School	477	457	512	499	484	
Charles Dickens School	315	322	387	408	396	
Charles W Eliot School	397	342	342	315	318	
Clara E Westropp School	408	427	406	413	420	
Clark School	593	595	606	598	673	
Cleveland Early College High	226	270	281	288	318	
Cleveland High School for the Digital Arts		83	152	241	339	New in SY14-15
Cleveland Municipal	354	252	292	327		
Cleveland School of Architecture & Design	309	320	326	313	331	
Cleveland School of Science & Medicine	337	364	382	404	432	
Cleveland School Of The Arts HS	535	552	584	542	536	
Collinwood High School	591	516	436	370	338	
Daniel E Morgan School	295	292	288	268	301	
Davis Aerospace & Maritime HS					121	New in SY17-18
Denison	465	431	375	343	351	

School	SY13-14	SY14-15	SY15-16	SY16-17	SY17-18	Notes
Design Lab @ Health Careers	178	211	196	228	272	
Dike School of the Arts	317	300	362	338	381	
Douglas MacArthur	281	317	326	340	341	
E3agle Academy		109	185	208	277	New in SY14-15
East Clark	309	264	242	271	257	
East Technical High School	493	427	368	365	343	
Euclid Park Elementary School	364	359	367	344	369	
Facing History High School@Charles Mooney	150	188	261	308	368	
Franklin D. Roosevelt	411	420	445	441	436	
Fullerton School	281	247	220	213	166	
Garfield Elementary School	500	490	554	579	603	
Garrett Morgan High School	297	260	252	253	237	
George Washington Carver	356	371	402	384	364	
Ginn Academy	258	319	381	407	433	
Glenville High School	637	565	469	405	363	
H Barbara Booker Elementary	357	373	380	356	385	
Hannah Gibbons-Nottingham ES	254	263	274	266	251	
Harvey Rice Elementary School	448	450	444	475	486	
Iowa-Maple Elementary School	310	307	291	285	289	
James Ford Rhodes High School	1,188	1,350	1,252	1,276	802	Phase out began in SY17-18
Jane Addams Business Careers HS	345	372	338	295	336	
John Adams College & Career HS					121	New in SY17-18
John Adams High School	1,053	894	833	694	419	Phase out began in SY17-18
John F Kennedy High School	800	558	319	170		Closed in SY16-17
John Marshall 9th Grade Academy	347	289				Closed in SY14-15
John Marshall High School	804	915	621	361		Closed in SY16-17
John Marshall School of Business and Civic Leadership			196	298	415	New in SY15-16
John Marshall School of Engineering			196	260	343	New in SY15-16
John Marshall School of Information Technology			213	294	385	New in SY15-16
Joseph M Gallagher School	676	682	741	781	750	
Kenneth W Clement	158	187	200	190	210	
Law & Metropolitan Careers @ MLK	202					Merged with Martin Luther King in SY14-15
Lincoln-West High School	1,031	841	717	468	235	Phase out began in SY16-17
Lincoln-West School of Global Studies				95	200	New in SY16-17
Lincoln-West School of Science & Health				125	218	New in SY16-17
Louis Agassiz School	310	328	335	323	332	



School	SY13-14	SY14-15	SY15-16	SY16-17	SY17-18	Notes
Louisa May Alcott Elementary	224	237	258	250	250	
Luis Munoz Marin School	621	554	588	542	528	
Marion C Seltzer Elementary	415	359	360	397	336	
Marion-Sterling Elementary School	318	304	318	328	360	
Martin Luther King	260	428	434	379	339	
Mary B Martin School	369	366	346	344	375	
Mary M Bethune	306	290	280	291	312	
Max S Hayes High School	591	640	650	612	673	
MC^2 STEM High School	326	375	396	406	410	
McKinley School	266	304	255	213		Merged with Wilbur Wright in SY17-18
Memorial School	421	425	404	429	432	
Michael R. White	332	286	258	236	198	
Miles Park School	563	491	513	519	515	
Miles School	269	350	418	423	447	
Mound Elementary School	395	391	398	403	454	
Nathan Hale School	380	368	505	515	576	
New Technology HS@East Tech	162	130	137	146	195	
New Technology West	292	274	289	298	338	
Newton D Baker School	349	359	400	447	451	
Oliver H Perry Elementary School	255	240	275	249	278	
Orchard School	301	425	445	475	494	
PACT @ JFK		124	176	245	294	New in SY14-15
Patrick Henry School	342	348	361	315	335	
Paul L Dunbar Elementary School	215	296	334	360	421	
Paul Revere Elementary School	290	301				Closed in SY14-15
Rhodes College and Career Academy					150	New in SY17-18
Rhodes School of Environmental Studies					150	New in SY17-18
Riverside School	473	497	519	493	501	
Robert H Jamison School	388	363	375	389	389	
Robinson G Jones Elementary	422	454	477	502	549	
Scranton School	390	392	434	482	463	
SuccessTech Academy School	203	144	85	48		Closed in SY16-17
Sunbeam	229	268	380	400	398	
The School of One	343	345	316	293	250	
Thomas Jefferson School	372	513	720	822	489	
Tremont Montessori School	504	561	585	560	645	
Valley View Elementary School	172	186	205	190	199	
Wade Park	331	351	399	382	426	
Walton School	310	292	239	254	284	
Warner Girls Leadership Academy	370	371	425	426	454	

School	SY13-14	SY14-15	SY15-16	SY16-17	SY17-18	Notes
Washington Park	185	232	282	265	285	
Watterson-Lake School	265	245	189			Merged with Waverly in SY16-17
Waverly Elementary School	278	203	166	305	303	
Whitney Young School	257	265	239	231	211	
Wilbur Wright School	370	390	380	378	518	
William C Bryant Elementary	412	381	407	431	443	
Willow School	266	259	259	245	244	
Willson School	329	358	368	358	372	

## Staff / Personnel Allocations

CMSD employees a broad range of different professionals to provide educational services to students, supports to educators, and administrative and operational services. Generally speaking, changes in staffing are tied closely with enrollment fluctuation, which has been largely consistent over this period; though the increase in staffing from SY15-16 to SY16-17 reflects a deliberate investment in additional school-based and central-office positions.

The following table reflects position classifications across the organization, inclusive of all funding sources, except for SY13-14, which only reflects positions on the general fund. The table does not include supplemental positions such as athletic coaches and extracurricular roles.

Job Profile	SY13-14 Actual <sup>2</sup>	SY14-15 Actual	SY15-16 Actual	SY16-17 Est. Actual	SY17-18 Budgeted
<b><u>Classified</u></b>					
Administrator On Assignment	3	0	2	3	4
Assistant Principal	0	69	78	79	94
Audiologist	2	2	2	2	2
Chief Executive Officer	1	1	1	1	1
Curriculum & Instruction Specialist	0	27	27	31	55
Dean	0	0	2	2	2
Department Chief	0	2	2	2	2
Deputy Chief	0	2	2	2	2
Director	0	8	15	17	6
Executive Director	0	2	2	2	4
Flexible Content Expert	0	6	4	5	4
Guidance Counselor	57	51	50	54	49
Interpreter	16	25	24	24	21
Manager	0	1	2	2	2
Network Support Leader	4	6	8	8	8
Nurse	36	39	42	56	66
Peer Coach	0	35	38	53	52
Peer Review Liaison	0	1	1	1	1

<sup>2</sup> SY13-14 personnel information reflects only the general fund and was pulled from a different sources than the other years, which is why some of the data does not compare correctly.

<b>Job Profile</b>	<b>SY13-14 Actual<sup>2</sup></b>	<b>SY14-15 Actual</b>	<b>SY15-16 Actual</b>	<b>SY16-17 Est. Actual</b>	<b>SY17-18 Budgeted</b>
Principal	166	108	109	110	114
Program Administrator	0	2	2	2	4
Psychologist	77	78	77	79	76
Teacher	2665	2,934	2,953	3,052	3,092
<b><u>Certificated</u></b>					
Action Team Coach	11	7	12	12	10
Administrative Lieutenant		3	3	3	2
Administrator On Assignment	1	1	2	2	2
Ambassador, Customer Service		1	1	1	1
Analyst	9	6	6	6	11
Artist In Residence		13	7	7	
Aspiring Principal		9	9	9	9
Assistant	25	7	8	8	7
Assistant Controller	1	1	1	1	
Assistant Cook		87	90	142	
Assistant Coordinator			1	1	1
Assistant Custodian		69	63	64	67
Assistant Manager		19	22	32	85
Attendance Liaison	19	16	12	12	10
Attorney	4	5	5	5	5
Auditor	2	1	1	1	1
AV/Archivist	1	1	1	2	2
Barrier Breaker	5	8	9	9	5
Bus Attendant	33	26	26	22	22
Campus Coordinator	0	6	7	7	4
Campus Data Coordinator		1	1	1	2
Captain	2	2	2	2	2
Cashier		37	42	24	18
Central Monitoring Station Operator			1	1	1
College Registrar					1
Computer Operator	2	2	2	2	2
Coordinator	16	29	28	28	55
Custodian		83	82	95	79
Data Strategist		2	2	2	
Dean	5	19	31	31	46
Department Chief		7	8	8	7
Deputy	33	18	22	22	16
Deputy Chief		5	4	4	5
Design Team Leader			2	2	
Dietary		9	8	8	5
Director	23	17	15	15	39
Dispatcher	8	5	5	5	5
Driver		15	13	13	15
Driver Trainee		3	2	2	5

<b>Job Profile</b>	<b>SY13-14 Actual<sup>2</sup></b>	<b>SY14-15 Actual</b>	<b>SY15-16 Actual</b>	<b>SY16-17 Est. Actual</b>	<b>SY17-18 Budgeted</b>
Driver Truck		6	8	8	7
Enterprise App Developer	1	1	1	1	2
Environmental Service Specialist		196	205	203	192
Executive Coach			1	1	1
Executive Director		19	21	21	27
Facilities Equipment Tech		1	1	1	
Facilities Manager		2	2	2	3
Fellow					1
Financial Partner	7	6	9	16	26
First Cook		17	19	23	90
Fiscal Liaison		12	12	23	11
Flexible Content Expert	20	39	33	33	26
Food Specialist		3	3	3	5
Furniture Crew		1	3	3	2
Garage Mechanic		15	18	18	17
Hearing Officer	4	4	4	4	3
Homeless Associate, Project Act		1	1	1	1
Internal Account Administrator		1	1	1	1
Internal Auditor	2	3	2	2	3
Investigator	8	6	7	7	7
Journalist		1	1	1	1
Laborer	645	60	65	65	62
Lieutenant	3		1	1	2
Life Skills Coach		11	10	10	9
Lunchroom Attendant	40	157	172	172	169
Lunchroom General Prep		36	33	18	33
Manager	33	27	28	29	37
Media/Marketing Copywriter	1		1	1	1
Network Administrator		1	1	2	
Para / Aide	446	644	657	701	673
Paralegal	1	1	1	1	1
Parent Mentor		2	2	2	2
Parts Counterman		1	1	1	1
Policy And Labor Liaison	1	1	1	1	1
Professional Driver	242	223	220	192	208
Program Manager		1	11	12	16
Project Manager		7	8	8	7
Records Retention Clerk		1	1	1	
Recruiter		2	5	4	5
Residency Officer		1	1	1	1
Satellite Cook		72	69	112	
School Secretary		101	101	101	117
Secretary / Admin & Exec. Assistant	147	59	62	62	52
Security Officer		179	174	174	160
Security Officer, PT		27	22	22	15



Job Profile	SY13-14 Actual <sup>2</sup>	SY14-15 Actual	SY15-16 Actual	SY16-17 Est. Actual	SY17-18 Budgeted
Senior Talent Partner			2	2	2
Sergeant	8	9	9	9	10
Shipping Clerk		1	1	1	1
Solution Specialist		22	25	25	19
Specialist	94	71	81	82	78
Sr. Administrator		1			
Sr. Analyst		5	6	8	10
Sr. Director					1
Sr. Engineer					1
Sr. Specialist		6	6	6	7
Stationary Engineer Trainer	1	1	1	1	1
Strategist		1	1	1	1
Supervisor	2	2	1	1	1
Support Specialist		7	6	7	6
Systems Engineer	1	1	1	1	3
Talent Partner	7	10	10	10	10
Teacher		49	48	48	72
Translator					2
Transportation Dispatcher		2	1	1	2
Treasurer, Charter School		1			
<b>Totals</b>	<b>4,941</b>	<b>6,076</b>	<b>6,197</b>	<b>6,465</b>	<b>6,432</b>

## Student Achievement

The following table and charts identify proficiency rates for the past five years. The State of Ohio has not released results from the SY16-17 school year. It is important to note the State of Ohio has increased its standards for proficiency and changed its state assessment several times during this period.

Grade	Subject	SY12-13	SY13-14	SY14-15	SY15-16	SY16-17
3	Reading	59.5%	57.8%	53.9%	23.4%	35.6%
3	Mathematics	54.7%	52.9%	40.4%	34.2%	44.3%
4	Reading	64.0%	61.3%	47.6%	22.9%	29.5%
4	Mathematics	47.2%	50.3%	32.9%	31.1%	38.1%
4	Social Studies	N/A	N/A	36.2%	40.7%	45.8%
5	Reading	40.8%	38.9%	43.2%	25.8%	33.1%
5	Mathematics	31.8%	36.7%	33.9%	25.8%	24.8%
5	Science	24.5%	29.2%	24.6%	27.7%	29.2%
6	Reading	56.4%	58.7%	44.9%	19.9%	27.0%
6	Mathematics	39.5%	44.7%	29.4%	21.5%	25.0%
6	Social Studies	N/A	N/A	19.9%	24.1%	30.4%
7	Reading	53.1%	56.8%	43.6%	20.2%	24.5%
7	Mathematics	40.8%	44.4%	32.3%	23.5%	25.2%
8	Reading	62.1%	62.6%	47.7%	17.4%	16.7%
8	Mathematics	43.2%	51.1%	28.7%	25.6%	25.4%

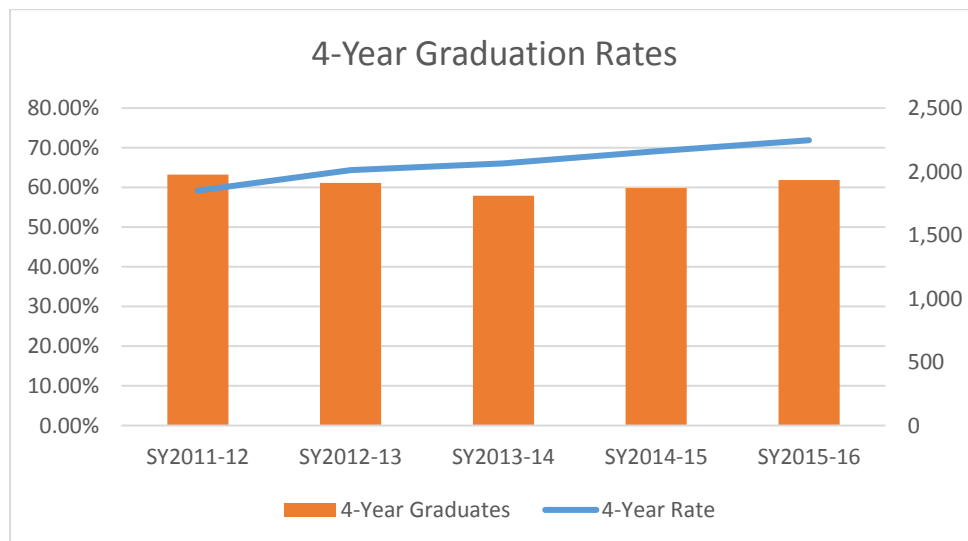
Grade	Subject	SY12-13	SY13-14	SY14-15	SY15-16	SY16-17
8	Science	28.4%	28.7%	22.7%	24.0%	26.3%
10	Reading	67.3%	72.8%	66.2%	N/A	N/A
10	Writing	63.8%	69.4%	66.2%	N/A	N/A
10	Mathematics	56.1%	55.4%	58.2%	N/A	N/A
10	Social Studies	48.8%	54.0%	56.3%	N/A	N/A
10	Science	41.7%	45.8%	42.2%	N/A	N/A
11	Reading	79.9%	79.8%	81.9%	80.3%	
11	Writing	78.2%	78.2%	79.5%	75.7%	
11	Mathematics	69.0%	69.1%	70.4%	70.6%	
11	Social Studies	67.6%	67.8%	70.7%	67.3%	
11	Science	59.2%	57.7%	61.1%	58.7%	
HS	Government			8.9%	27.8%	41.0%
HS	History			30.1%	38.6%	33.5%
HS	Physical Science			31.4%	25.9%	15.5%
HS	English I			40.6%	26.5%	29.0%
HS	English II			7.7%	17.6%	25.5%
HS	Algebra I			26.0%	17.5%	17.1%
HS	Geometry			44.9%	14.0%	10.1%
HS	Biology				34.5%	28.5%

### Free or Reduce-Price Meals

With a dedicated staff of over 350 employees, CMSD Food and Child Nutrition Services serves approximately 18,670 breakfasts per day and 29,400 lunches per day for a daily total of 48,070 meals per day. For the last several years, CMSD has participated in the USDA Community Eligibility Option. This program allows all students to receive breakfast and lunch at no cost regardless of family size or income.

### Graduation Rates and Counts

The following chart shows the 4-year graduation rates and graduate counts from SY 2011-12 to SY 2015-16. The SY 2016-17 results were not available at the time of publication. CMSD's graduation rate reached a new record high of 71.9% this year.



## Glossary of Terms and Acronyms

**Actual** - The amount spent in the last complete fiscal year.

**Agricultural Property** – Land and improvements used for agricultural purposes.

**Allocation** - The process by which staffing and other resources are given to each individual school based upon factors such as enrollment, types of programs, and other identified needs of school.

**Appropriation**- Authority to spend money within a specified dollar limit for an approved work program during a fiscal year.

**Assigned** - Amounts in the assigned fund balance classification are intended to be used by the District for specific purposes but do not meet the criteria to be classified as restricted or committed. In governmental funds other than the General Fund, assigned fund balance represents the remaining amount that is not restricted or committed. In the General Fund, assigned amount represents intended uses established by the Board of Education or the Chief Financial Officer which has been delegated that authority by the CEO.

**Board of Education** - elected board, created according to State law and vested with the responsibilities for educational activities within a geographical area, who establish policies, hires a superintendent and governs the operations of a school district.

**Bond** - a written promise, generally under seal, to pay a specific sum of money, called the face value, at a fixed time in the future, called the date of maturity and carrying interest at a fixed rate, usually payable periodically.

**Budget** - A plan of financial operation including an estimate of proposed expenditures for a given period.

**Budgeted Funds** - The money available to the school included in the operating budget of the system that is component of all fiscal resources.

**Capital Budget** - A plan of proposed capital expenditures and the means of financing them. The capital budget is usually enacted

**Capital Outlay** - includes, but not limited to, new and replacement equipment such as furnishing additional classrooms, additional computers, replacement band uniforms, purchase of buses and maintenance of vehicles.

**Capital Projects Funds** - Capital projects funds are used to account for and report financial resources that are restricted, committed, or assigned to expenditure for capital outlays, including the acquisition or construction of capital facilities and other capital assets.

**Classification of Property** – Per the Ohio Revised Code, property is grouped into three separate categories and assessed a tax rate based on the grouping.

**Classified**- Support service employees of the public school system (clerical, maintenance, custodial, etc.)

**Commercial Property** – The land and improvements to land which are owned or occupied for general commercial and income producing purposes and where production of income is a factor to be considered in arriving at true value, including, but not limited to, apartment houses, hotels, motels, theaters, office buildings, warehouses, retail and wholesale stores, bank buildings, commercial garages, commercial parking lots, and shopping centers.

**Debt** - an obligation resulting from the borrowing of money or from the purchase of goods and services.

**Debt Service** - expenditures for the retirement of debt and expenditures for the interest on debt.

**Enrollment Prediction Model** - is a method for projecting future grade by grade enrollment for the Cleveland Municipal School district. EPM consists of three distinct parts. The first part captures the idea of student retention. It predicts whether a student in a school returns to that school in the following year. The second part captures the idea of mid-year entry. It predicts how many new students that arrive mid-year will stay in a school for the following year. The third and final part predicts the number of students arriving in entry grades (PreK, KG, and 9<sup>th</sup> grade). The combination of these three parts is the projection of a school's future enrollment.

**Expenses/Expenditures** - On the accrual basis of accounting, expenses are recognized at the time they are incurred. The fair value of donated commodities used during the year is reported on the operating statement as an expense with a like amount reported as donated commodities revenue. Unused donated commodities are also reported as donated commodities revenue.

**Fiduciary Funds** - Fiduciary fund reporting focuses on net position and changes in net position. The fiduciary fund category is split into four classifications: pension trust funds, investment trust funds, private-purpose trust and agency funds.

**Food Service** - an enterprise fund which includes the costs and revenues associated with school cafeterias.

**Fund**- A group of programs budgeted and paid by one or more revenue sources

**Fund Balance** - Fund Balance is divided into five classifications based primarily on the extent to which the District is bound to observe constraints imposed upon the use of the resources in the governmental funds.

**FY**- "Fiscal Year" - Any period at the end of which a school district determines its financial position and the results of its operations.

**General Fund** - The fund which includes most day to day operating expenses of the school system (teacher salaries, school grounds maintenance, administration, etc). The general fund is supported by local, state and other revenues.

**Grants Fund** - Special purpose grants from the State, Federal government and other sources. These are budgeted separately in the grants fund.

**Increment** - A salary increase granted to eligible employees (usually each year) based on satisfactory performance. Also known as a step increase.

**Industrial Property** – The land and improvements to land used for manufacturing, processing, or refining foods and materials, and warehouses used in connection therewith.



**Internal Service Fund** - are used to account for the costs of maintaining the school systems self-insured programs for health, dental and workers compensation benefits for its employees and to account for the costs of printing, duplicating and data processing services.

**Mineral Property** – Land, and the buildings and improvements thereon, used for mining coal and other minerals as well as the production of oil and gas including the rights to mine and producing such minerals whether separated from the fee or not.

**Non-spendable** - The non-spendable fund balance category included amounts that cannot be spent because they are not in spendable form, or legally or contractually required to be maintained intact. The “not in spendable form” criterion includes items that are not expected to be converted to cash.

**Object-** includes expenditures for certain types of costs, such as salaries, employee benefits, contracted services, supplies and materials, capital outlay and other miscellaneous expenditures.

**Ohio Achievement Tests** - test given to public school district students to show the grade level attained by the District education.

**Ohio Graduation Tests** - test given to public school district students, those who pass receive High School Graduation Diplomas.

**Operating Budget** - The school systems budget for annual operating expenses. By contrast, the Capital Budget includes multi-year construction projects.

**Positions** - Identified permanent jobs into which persons may be hired on a full-time basis or less than full time basis.

**Proprietary Funds** - Proprietary funds focus on the determination of operating income, changes in net position, financial position and cash flows and are classified as either enterprise or internal service. The School district only has internal service funds.

**Race to the top** - Incentive program designed by the United States department of education to spur reforms in state and local k-12 education. It is funded by the ED Recovery Act as part of the American Recovery and Reinvestment Act of 2009.

**Residential Property** – Land used and occupied by one, two, or three families.

**Restricted** - Fund balance is reported as restricted when constraints placed on the use of resources are either externally imposed by creditors (such as through debt covenants), grantors, contributors, or laws or regulations of other governments, or is imposed by law through constitutional provisions or legislation.

**Special Revenue Funds** - Special revenue funds are used to account for and report the proceeds of specific revenue sources that are restricted or committed to expenditure for specified purposes other than debt service or capital projects.

**Student Retention** - The student retention portion rests on the idea that student and school characteristics are related to whether or not a student that begins the year in a school will return to that school in the following year.

**Unassigned** - Unassigned fund balance is the residual classification for the General Fund and includes all spendable amounts not contained in the other classifications. In other governmental funds, the unassigned classification is used only to report a deficit balance resulting from overspending for a specific purpose for which amounts had been restricted, committed, or assigned.



# Appendix Section





# Appendix

## Detailed General Operating Budgets by Cost Center

The Appendix contains detailed information about individual school and department cost centers across all funding sources. There is a page for each school and department cost center.

The prior year's expenditures reflect actual amounts, while the current budget year reflects projected expenses utilizing average position costs and average health care elections. In many cases actual expenses will be higher or lower than reflected in the budget due to the actual, average salaries and health case decision deviating from the average.

The Appendix is organized in the following sections:

- CMSD Schools
- Non-Public and Residential Schools
- CMSD Departments

The following notes will guide the reader to understand how the data is laid out and nuances about how some data is presented:

- CMSD transitioned to a new financial system in FY2018. The FY14-FY17 data is from AS400 (prior system) and converted into Workday (new system) account worktags. The FY18 budget information is from Workday. The conversion of account strings result in some imperfect output. In addition the financial data model (i.e., internal chart of accounts) has been slightly modified to reflect new nomenclature for special cost centers and operational units.
- For FY18, some planned school-based expenses have their budgets attributed to a central location rather than at the individual schools where the expenses will actually be attributed. This is the case for the food services budget as well as the athletics and extracurricular expenses for athletic coaches and stipends for leading extracurricular enrichment activities.
- CMSD School pages reflect information by “program”, which is a Workday construct CMSD uses to delineate the school-based expenses directed by the school principal and their leadership team and school-based expenses managed by a central office department. For example, Facilities expenses for custodial services are attributed to individual schools, but controlled by a central office department. These expenses are reflected on the detailed pages of individual schools as well as on the Facilities department information page.
- The Non-Public, Residential, Food Services, and Capital Programs pages show detailed information by school in aggregate rather than by object or program.



# CMSD Schools





Cost Center 0004CC

Cost Center Description Adlai E Stevenson

	2014 Actual	2015 Actual	2016 Actual	2017 Est. Actual	2018 Budget
<b>General Operating Fund</b>	<b>\$ 2,911,079</b>	<b>\$ 3,275,975</b>	<b>\$ 3,332,407</b>	<b>\$ 3,621,398</b>	<b>\$ 4,152,054</b>
<b><u>School Controlled</u></b>	<b>\$ 2,551,252</b>	<b>\$ 2,371,588</b>	<b>\$ 2,562,640</b>	<b>\$ 2,634,001</b>	<b>\$ 2,950,733</b>
School Budget	\$ 2,506,386	\$ 2,292,195	\$ 2,522,691	\$ 2,598,770	\$ 2,890,939
Substitutes	\$ 42,991	\$ 78,913	\$ 38,610	\$ 31,228	\$ 55,650
City Funds - Extracurriculars	\$ 1,876	\$ 480	\$ 1,340	\$ 4,002	\$ 4,144
<b><u>Centrally Managed</u></b>	<b>\$ 359,827</b>	<b>\$ 904,387</b>	<b>\$ 769,767</b>	<b>\$ 987,397</b>	<b>\$ 1,201,322</b>
Special Education	\$ -	\$ 599,318	\$ 506,156	\$ 606,195	\$ 719,869
Gifted & Talented	\$ -	\$ -	\$ -	\$ -	\$ -
Early Childhood	\$ -	\$ -	\$ 3,360	\$ 32,890	\$ 95,012
Humanware / SEL	\$ -	\$ -	\$ -	\$ -	\$ -
Athletics & Extracurriculars	\$ -	\$ 9,076	\$ 2,244	\$ 5,447	\$ -
Summer School	\$ -	\$ -	\$ -	\$ -	\$ -
Facilities	\$ 309,657	\$ 253,703	\$ 229,405	\$ 298,125	\$ 285,652
Safety and Security	\$ 50,060	\$ 41,861	\$ 27,067	\$ 42,826	\$ 100,789
Trades	\$ 109	\$ -	\$ -	\$ -	\$ -
Department Budget	\$ -	\$ 429	\$ 1,536	\$ 1,914	\$ -
Grievances & Settlements	\$ -	\$ -	\$ -	\$ -	\$ -
<b>Grant &amp; Gift Funds</b>	<b>\$ 66,483</b>	<b>\$ 16,034</b>	<b>\$ 771,075</b>	<b>\$ 836,961</b>	<b>\$ 816,018</b>
<b>Student Activity Funds</b>	<b>\$ 9,524</b>	<b>\$ 3,305</b>	<b>\$ 1,562</b>	<b>\$ 2,907</b>	<b>\$ 6,601</b>

**Cost Center** 0012CC  
**Cost Center Description** Almira

		2014 Actual	2015 Actual	2016 Actual	2017 Est. Actual	2018 Budget
<b>General Operating Fund</b>	\$	<b>2,344,354</b>	\$ <b>3,416,875</b>	\$ <b>3,705,245</b>	\$ <b>3,948,495</b>	\$ <b>4,198,456</b>
<b><u>School Controlled</u></b>	\$	<b>2,100,889</b>	\$ <b>2,591,720</b>	\$ <b>2,958,081</b>	\$ <b>3,073,333</b>	\$ <b>3,211,345</b>
School Budget	\$	2,073,131	\$ 2,490,839	\$ 2,956,547	\$ 3,059,192	\$ 3,159,594
Substitutes	\$	25,058	\$ 99,191	\$ 182	\$ 6,006	\$ 46,587
City Funds - Extracurriculars	\$	2,700	\$ 1,690	\$ 1,352	\$ 8,135	\$ 5,164
<b><u>Centrally Managed</u></b>	\$	<b>243,465</b>	\$ <b>825,154</b>	\$ <b>747,164</b>	\$ <b>875,162</b>	\$ <b>987,111</b>
Special Education	\$	-	\$ 416,431	\$ 393,979	\$ 489,180	\$ 495,120
Gifted & Talented	\$	-	\$ -	\$ -	\$ -	\$ -
Early Childhood	\$	-	\$ -	\$ -	\$ 14,300	\$ 95,012
Humanware / SEL	\$	-	\$ -	\$ -	\$ -	\$ -
Athletics & Extracurriculars	\$	4,408	\$ 5,380	\$ 6,433	\$ 4,717	\$ -
Summer School	\$	-	\$ 49	\$ 325	\$ 1,177	\$ -
Facilities	\$	239,057	\$ 363,259	\$ 331,433	\$ 317,243	\$ 346,584
Safety and Security	\$	-	\$ 36	\$ -	\$ 24,960	\$ 50,395
Trades	\$	-	\$ 492	\$ 524	\$ 34	\$ -
Department Budget	\$	-	\$ 39,508	\$ 14,471	\$ 23,551	\$ -
Grievances & Settlements	\$	-	\$ -	\$ -	\$ -	\$ -
<b>Grant &amp; Gift Funds</b>	\$	<b>29,291</b>	\$ <b>77,318</b>	\$ <b>531,233</b>	\$ <b>915,199</b>	\$ <b>372,643</b>
<b>Student Activity Funds</b>	\$	<b>706</b>	\$ <b>511</b>	\$ <b>261</b>	\$ <b>1,003</b>	\$ <b>3,395</b>

Cost Center 0016CC

Cost Center Description Andrew J Rickoff

	2014 Actual	2015 Actual	2016 Actual	2017 Est. Actual	2018 Budget
<b>General Operating Fund</b>	<b>\$ 3,494,456</b>	<b>\$ 3,921,651</b>	<b>\$ 3,701,811</b>	<b>\$ 3,756,698</b>	<b>\$ 4,072,790</b>
<b><u>School Controlled</u></b>	<b>\$ 3,020,465</b>	<b>\$ 3,109,942</b>	<b>\$ 2,778,685</b>	<b>\$ 2,749,065</b>	<b>\$ 2,817,210</b>
School Budget	\$ 3,013,767	\$ 3,103,807	\$ 2,774,626	\$ 2,744,504	\$ 2,764,779
Substitutes	\$ -	\$ 2,113	\$ -	\$ 153	\$ 47,700
City Funds - Extracurriculars	\$ 6,698	\$ 4,021	\$ 4,058	\$ 4,408	\$ 4,731
<b><u>Centrally Managed</u></b>	<b>\$ 473,991</b>	<b>\$ 811,710</b>	<b>\$ 923,127</b>	<b>\$ 1,007,633</b>	<b>\$ 1,255,580</b>
Special Education	\$ -	\$ 294,082	\$ 379,601	\$ 499,126	\$ 584,683
Gifted & Talented	\$ -	\$ -	\$ -	\$ -	\$ -
Early Childhood	\$ -	\$ 3,234	\$ 9,706	\$ 23,857	\$ 147,726
Humanware / SEL	\$ -	\$ -	\$ -	\$ -	\$ -
Athletics & Extracurriculars	\$ 9,385	\$ 6,550	\$ 12,318	\$ -	\$ -
Summer School	\$ 122	\$ 443	\$ -	\$ -	\$ -
Facilities	\$ 381,025	\$ 397,330	\$ 377,106	\$ 353,992	\$ 371,987
Safety and Security	\$ 83,350	\$ 109,813	\$ 144,396	\$ 130,659	\$ 151,184
Trades	\$ 109	\$ 187	\$ -	\$ -	\$ -
Department Budget	\$ -	\$ 72	\$ -	\$ -	\$ -
Grievances & Settlements	\$ -	\$ -	\$ -	\$ -	\$ -
<b>Grant &amp; Gift Funds</b>	<b>\$ 222,559</b>	<b>\$ 82,934</b>	<b>\$ 602,908</b>	<b>\$ 613,447</b>	<b>\$ 465,672</b>
<b>Student Activity Funds</b>	<b>\$ 8,924</b>	<b>\$ 2,661</b>	<b>\$ 870</b>	<b>\$ 1,116</b>	<b>\$ 5,342</b>



Cost Center 0021CC

Cost Center Description Anton Grdina

	2014 Actual	2015 Actual	2016 Actual	2017 Est. Actual	2018 Budget
<b>General Operating Fund</b>	<b>\$ 3,002,813</b>	<b>\$ 2,984,045</b>	<b>\$ 3,267,537</b>	<b>\$ 3,608,351</b>	<b>\$ 3,686,084</b>
<b><u>School Controlled</u></b>	<b>\$ 2,560,295</b>	<b>\$ 2,326,743</b>	<b>\$ 2,482,559</b>	<b>\$ 2,896,636</b>	<b>\$ 2,551,004</b>
School Budget	\$ 2,448,804	\$ 2,321,327	\$ 2,351,231	\$ 2,813,288	\$ 2,512,453
Substitutes	\$ 109,420	\$ -	\$ 127,718	\$ 79,532	\$ 34,662
City Funds - Extracurriculars	\$ 2,071	\$ 5,416	\$ 3,610	\$ 3,816	\$ 3,889
<b><u>Centrally Managed</u></b>	<b>\$ 442,519</b>	<b>\$ 657,302</b>	<b>\$ 784,978</b>	<b>\$ 711,715</b>	<b>\$ 1,135,080</b>
Special Education	\$ -	\$ 264,413	\$ 376,897	\$ 308,009	\$ 405,556
Gifted & Talented	\$ -	\$ -	\$ -	\$ -	\$ -
Early Childhood	\$ 3,243	\$ 5,019	\$ 6,967	\$ 23,887	\$ 295,452
Humanware / SEL	\$ -	\$ -	\$ -	\$ -	\$ -
Athletics & Extracurriculars	\$ 6,236	\$ 6,897	\$ 8,887	\$ 5,915	\$ -
Summer School	\$ -	\$ 217	\$ -	\$ -	\$ -
Facilities	\$ 377,382	\$ 348,966	\$ 350,961	\$ 320,097	\$ 383,677
Safety and Security	\$ 55,322	\$ 31,791	\$ 31,979	\$ 46,648	\$ 50,395
Trades	\$ 68	\$ -	\$ 773	\$ -	\$ -
Department Budget	\$ 268	\$ -	\$ 8,513	\$ 7,158	\$ -
Grievances & Settlements	\$ -	\$ -	\$ -	\$ -	\$ -
<b>Grant &amp; Gift Funds</b>	<b>\$ 55,798</b>	<b>\$ 116,286</b>	<b>\$ 408,593</b>	<b>\$ 341,907</b>	<b>\$ 934,070</b>
<b>Student Activity Funds</b>	<b>\$ 551</b>	<b>\$ 148</b>	<b>\$ -</b>	<b>\$ 1,704</b>	<b>\$ 1,487</b>

Cost Center 0023CC

Cost Center Description Artemus Ward

		2014 Actual	2015 Actual	2016 Actual	2017 Est. Actual	2018 Budget
<b>General Operating Fund</b>	\$	<b>3,397,561</b>	\$ <b>3,866,103</b>	\$ <b>3,601,073</b>	\$ <b>3,852,303</b>	\$ <b>3,890,166</b>
<b><u>School Controlled</u></b>	\$	<b>2,988,639</b>	\$ <b>3,257,288</b>	\$ <b>3,117,802</b>	\$ <b>3,241,964</b>	\$ <b>3,286,718</b>
School Budget	\$	2,907,302	\$ 3,199,252	\$ 3,053,046	\$ 3,195,462	\$ 3,217,789
Substitutes	\$	75,781	\$ 53,456	\$ 63,610	\$ 41,283	\$ 63,600
City Funds - Extracurriculars	\$	5,555	\$ 4,580	\$ 1,146	\$ 5,219	\$ 5,329
<b><u>Centrally Managed</u></b>	\$	<b>408,922</b>	\$ <b>608,815</b>	\$ <b>483,271</b>	\$ <b>610,338</b>	\$ <b>603,448</b>
Special Education	\$	-	\$ 158,246	\$ 138,036	\$ 168,742	\$ 135,185
Gifted & Talented	\$	-	\$ -	\$ -	\$ -	\$ -
Early Childhood	\$	3,408	\$ 14,171	\$ 53,837	\$ 55,340	\$ 147,726
Humanware / SEL	\$	-	\$ -	\$ -	\$ -	\$ -
Athletics & Extracurriculars	\$	5,939	\$ 6,067	\$ 3,853	\$ 3,631	\$ -
Summer School	\$	-	\$ -	\$ -	\$ -	\$ -
Facilities	\$	333,201	\$ 355,031	\$ 246,430	\$ 304,040	\$ 270,142
Safety and Security	\$	53,010	\$ 55,136	\$ 40,105	\$ 68,677	\$ 50,395
Trades	\$	837	\$ 254	\$ 1,011	\$ 217	\$ -
Department Budget	\$	12,526	\$ 19,910	\$ -	\$ 9,690	\$ -
Grievances & Settlements	\$	-	\$ -	\$ -	\$ -	\$ -
<b>Grant &amp; Gift Funds</b>	\$	<b>3,916</b>	\$ <b>543</b>	\$ <b>327,180</b>	\$ <b>396,468</b>	\$ <b>426,692</b>
<b>Student Activity Funds</b>	\$	<b>8,639</b>	\$ <b>12,543</b>	\$ <b>23,511</b>	\$ <b>12,101</b>	\$ <b>11,660</b>

**Cost Center** 0027CC  
**Cost Center Description** Memorial

		2014 Actual	2015 Actual	2016 Actual	2017 Est. Actual	2018 Budget
<b>General Operating Fund</b>	\$	<b>3,182,810</b>	\$ <b>3,324,003</b>	\$ <b>3,032,085</b>	\$ <b>3,262,736</b>	\$ <b>3,794,493</b>
<b><u>School Controlled</u></b>	\$	<b>2,820,668</b>	\$ <b>2,643,502</b>	\$ <b>2,375,988</b>	\$ <b>2,607,342</b>	\$ <b>2,965,732</b>
School Budget	\$	2,779,511	\$ 2,555,396	\$ 2,297,374	\$ 2,574,990	\$ 2,922,106
Substitutes	\$	41,073	\$ 84,857	\$ 74,962	\$ 28,605	\$ 39,750
City Funds - Extracurriculars	\$	84	\$ 3,250	\$ 3,652	\$ 3,747	\$ 3,876
<b><u>Centrally Managed</u></b>	\$	<b>362,142</b>	\$ <b>680,501</b>	\$ <b>656,097</b>	\$ <b>655,394</b>	\$ <b>828,762</b>
Special Education	\$	-	\$ 292,916	\$ 302,075	\$ 242,115	\$ 270,371
Gifted & Talented	\$	-	\$ -	\$ -	\$ -	\$ -
Early Childhood	\$	937	\$ 10,886	\$ 34,763	\$ 34,191	\$ 147,726
Humanware / SEL	\$	-	\$ -	\$ -	\$ -	\$ -
Athletics & Extracurriculars	\$	3,738	\$ 7,395	\$ 11,732	\$ 5,522	\$ -
Summer School	\$	-	\$ 789	\$ 118	\$ -	\$ -
Facilities	\$	303,046	\$ 281,110	\$ 252,364	\$ 315,881	\$ 360,270
Safety and Security	\$	54,372	\$ 57,340	\$ 55,044	\$ 57,299	\$ 50,395
Trades	\$	49	\$ -	\$ -	\$ 338	\$ -
Department Budget	\$	-	\$ 30,064	\$ -	\$ -	\$ -
Grievances & Settlements	\$	-	\$ -	\$ -	\$ 49	\$ -
<b>Grant &amp; Gift Funds</b>	\$	<b>46,831</b>	\$ <b>2,142</b>	\$ <b>533,266</b>	\$ <b>549,994</b>	\$ <b>325,039</b>
<b>Student Activity Funds</b>	\$	<b>-</b>	\$ <b>-</b>	\$ <b>36</b>	\$ <b>925</b>	\$ <b>2,198</b>

Cost Center 0032CC

Cost Center Description Design Lab Early College

	2014 Actual	2015 Actual	2016 Actual	2017 Est. Actual	2018 Budget
<b>General Operating Fund</b>	<b>\$ 1,679,535</b>	<b>\$ 1,981,400</b>	<b>\$ 1,909,701</b>	<b>\$ 1,853,473</b>	<b>\$ 2,224,317</b>
<b><u>School Controlled</u></b>	<b>\$ 1,679,177</b>	<b>\$ 1,848,219</b>	<b>\$ 1,753,656</b>	<b>\$ 1,699,780</b>	<b>\$ 1,979,251</b>
School Budget	\$ 1,666,062	\$ 1,763,834	\$ 1,725,703	\$ 1,672,384	\$ 1,937,101
Substitutes	\$ 13,115	\$ 84,384	\$ 27,953	\$ 27,396	\$ 35,775
City Funds - Extracurriculars	\$ -	\$ -	\$ -	\$ -	\$ 6,375
<b><u>Centrally Managed</u></b>	<b>\$ 358</b>	<b>\$ 133,181</b>	<b>\$ 156,045</b>	<b>\$ 153,693</b>	<b>\$ 245,066</b>
Special Education	\$ -	\$ -	\$ -	\$ -	\$ -
Gifted & Talented	\$ -	\$ -	\$ -	\$ -	\$ -
Early Childhood	\$ -	\$ -	\$ -	\$ -	\$ -
Humanware / SEL	\$ -	\$ -	\$ -	\$ -	\$ -
Athletics & Extracurriculars	\$ -	\$ 1,354	\$ -	\$ -	\$ -
Summer School	\$ -	\$ -	\$ -	\$ -	\$ -
Facilities	\$ 358	\$ 127,777	\$ 156,045	\$ 135,351	\$ 194,671
Safety and Security	\$ -	\$ 4,050	\$ -	\$ 18,343	\$ 50,395
Trades	\$ -	\$ -	\$ -	\$ -	\$ -
Department Budget	\$ -	\$ -	\$ -	\$ -	\$ -
Grievances & Settlements	\$ -	\$ -	\$ -	\$ -	\$ -
<b>Grant &amp; Gift Funds</b>	<b>\$ 4,612</b>	<b>\$ 15,016</b>	<b>\$ 142,537</b>	<b>\$ 122,672</b>	<b>\$ 94,989</b>
<b>Student Activity Funds</b>	<b>\$ -</b>	<b>\$ -</b>	<b>\$ -</b>	<b>\$ -</b>	<b>\$ 854</b>



**Cost Center** 0035CC  
**Cost Center Description** MC2STEM

		2014 Actual	2015 Actual	2016 Actual	2017 Est. Actual	2018 Budget
<b>General Operating Fund</b>	\$	<b>3,260,783</b>	\$ <b>3,322,367</b>	\$ <b>3,195,840</b>	\$ <b>3,820,293</b>	\$ <b>4,158,741</b>
<b><u>School Controlled</u></b>	\$	<b>2,860,392</b>	\$ <b>3,047,521</b>	\$ <b>2,986,717</b>	\$ <b>3,587,732</b>	\$ <b>3,681,427</b>
School Budget	\$	2,859,322	\$ 3,041,709	\$ 2,980,778	\$ 3,586,358	\$ 3,673,049
Substitutes	\$	1,070	\$ 4,948	\$ 3,784	\$ 20	\$ 7,950
City Funds - Extracurriculars	\$	-	\$ 863	\$ 2,155	\$ 1,354	\$ 428
<b><u>Centrally Managed</u></b>	\$	<b>400,392</b>	\$ <b>274,847</b>	\$ <b>209,123</b>	\$ <b>232,560</b>	\$ <b>477,314</b>
Special Education	\$	-	\$ 39,603	\$ 44,598	\$ 71,757	\$ 105,922
Gifted & Talented	\$	-	\$ -	\$ -	\$ -	\$ -
Early Childhood	\$	-	\$ -	\$ -	\$ -	\$ -
Humanware / SEL	\$	-	\$ -	\$ -	\$ -	\$ -
Athletics & Extracurriculars	\$	-	\$ -	\$ -	\$ -	\$ -
Summer School	\$	-	\$ -	\$ -	\$ -	\$ -
Facilities	\$	267,416	\$ 93,670	\$ 47,084	\$ 50,453	\$ 270,603
Safety and Security	\$	132,976	\$ 141,574	\$ 96,245	\$ 110,350	\$ 100,789
Trades	\$	-	\$ -	\$ -	\$ -	\$ -
Department Budget	\$	-	\$ -	\$ 21,195	\$ -	\$ -
Grievances & Settlements	\$	-	\$ -	\$ -	\$ -	\$ -
<b>Grant &amp; Gift Funds</b>	\$	<b>608,755</b>	\$ <b>624,845</b>	\$ <b>433,854</b>	\$ <b>692,788</b>	\$ <b>176,632</b>
<b>Student Activity Funds</b>	\$	<b>2,260</b>	\$ <b>3,741</b>	\$ <b>3,086</b>	\$ <b>1,336</b>	\$ <b>3,111</b>

Cost Center 0036CC

Cost Center Description Benjamin Franklin

		2014 Actual	2015 Actual	2016 Actual	2017 Est. Actual	2018 Budget
<b>General Operating Fund</b>	\$	<b>4,354,218</b>	\$ <b>4,267,879</b>	\$ <b>4,739,114</b>	\$ <b>5,241,777</b>	\$ <b>5,147,467</b>
<b><u>School Controlled</u></b>	\$	<b>3,950,026</b>	\$ <b>3,289,126</b>	\$ <b>3,665,870</b>	\$ <b>3,926,358</b>	\$ <b>3,862,404</b>
School Budget	\$	3,879,563	\$ 3,213,861	\$ 3,450,028	\$ 3,842,808	\$ 3,808,291
Substitutes	\$	62,269	\$ 67,297	\$ 211,592	\$ 73,594	\$ 47,700
City Funds - Extracurriculars	\$	8,193	\$ 7,968	\$ 4,250	\$ 9,956	\$ 6,413
<b><u>Centrally Managed</u></b>	\$	<b>404,193</b>	\$ <b>978,753</b>	\$ <b>1,073,244</b>	\$ <b>1,315,420</b>	\$ <b>1,285,063</b>
Special Education	\$	-	\$ 174,867	\$ 166,627	\$ 362,098	\$ 405,556
Gifted & Talented	\$	-	\$ 373,947	\$ 253,222	\$ 295,611	\$ 285,037
Early Childhood	\$	4,930	\$ 46,338	\$ 162,083	\$ 172,955	\$ 147,726
Humanware / SEL	\$	-	\$ -	\$ -	\$ -	\$ -
Athletics & Extracurriculars	\$	3,334	\$ 2,030	\$ 5,921	\$ -	\$ -
Summer School	\$	-	\$ -	\$ -	\$ -	\$ -
Facilities	\$	307,447	\$ 302,855	\$ 404,334	\$ 408,378	\$ 345,954
Safety and Security	\$	41,698	\$ 63,563	\$ 72,209	\$ 75,868	\$ 100,789
Trades	\$	3,975	\$ -	\$ 1,000	\$ 510	\$ -
Department Budget	\$	42,809	\$ 15,153	\$ 7,849	\$ -	\$ -
Grievances & Settlements	\$	-	\$ -	\$ -	\$ -	\$ -
<b>Grant &amp; Gift Funds</b>	\$	<b>28,643</b>	\$ <b>4,864</b>	\$ <b>260,348</b>	\$ <b>320,625</b>	\$ <b>325,873</b>
<b>Student Activity Funds</b>	\$	<b>14,257</b>	\$ <b>17,077</b>	\$ <b>15,389</b>	\$ <b>6,743</b>	\$ <b>17,449</b>

**Cost Center** 0040CC  
**Cost Center Description** New Tech East

	2014 Actual	2015 Actual	2016 Actual	2017 Est. Actual	2018 Budget
<b>General Operating Fund</b>	<b>\$ 2,305,996</b>	<b>\$ 2,389,726</b>	<b>\$ 2,319,408</b>	<b>\$ 2,300,726</b>	<b>\$ 2,665,600</b>
<b><u>School Controlled</u></b>	<b>\$ 2,228,816</b>	<b>\$ 2,345,278</b>	<b>\$ 2,255,272</b>	<b>\$ 2,194,181</b>	<b>\$ 2,215,308</b>
School Budget	\$ 2,228,816	\$ 2,345,278	\$ 2,255,272	\$ 2,194,181	\$ 2,175,717
Substitutes	\$ -	\$ -	\$ -	\$ -	\$ 39,591
City Funds - Extracurriculars	\$ -	\$ -	\$ -	\$ -	\$ -
<b><u>Centrally Managed</u></b>	<b>\$ 77,180</b>	<b>\$ 44,448</b>	<b>\$ 64,136</b>	<b>\$ 106,546</b>	<b>\$ 450,292</b>
Special Education	\$ -	\$ -	\$ -	\$ -	\$ -
Gifted & Talented	\$ -	\$ -	\$ -	\$ -	\$ -
Early Childhood	\$ -	\$ -	\$ -	\$ -	\$ -
Humanware / SEL	\$ -	\$ -	\$ -	\$ -	\$ -
Athletics & Extracurriculars	\$ -	\$ -	\$ -	\$ -	\$ -
Summer School	\$ -	\$ -	\$ -	\$ -	\$ -
Facilities	\$ 44,786	\$ 31,109	\$ 51,044	\$ 62,761	\$ 349,502
Safety and Security	\$ 32,394	\$ 13,339	\$ 13,092	\$ 43,785	\$ 100,790
Trades	\$ -	\$ -	\$ -	\$ -	\$ -
Department Budget	\$ -	\$ -	\$ -	\$ -	\$ -
Grievances & Settlements	\$ -	\$ -	\$ -	\$ -	\$ -
<b>Grant &amp; Gift Funds</b>	<b>\$ 64,653</b>	<b>\$ 12,789</b>	<b>\$ 139,491</b>	<b>\$ 141,576</b>	<b>\$ 161,961</b>
<b>Student Activity Funds</b>	<b>\$ -</b>	<b>\$ -</b>	<b>\$ 2,755</b>	<b>\$ 220</b>	<b>\$ 2,058</b>

**Cost Center** 0041CC  
**Cost Center Description** Bolton

		2014 Actual	2015 Actual	2016 Actual	2017 Est. Actual	2018 Budget
<b>General Operating Fund</b>	\$	<b>2,648,101</b>	\$ <b>2,822,649</b>	\$ <b>3,310,010</b>	\$ <b>3,364,379</b>	\$ <b>3,389,882</b>
<b><u>School Controlled</u></b>	\$	<b>2,291,221</b>	\$ <b>2,063,507</b>	\$ <b>2,181,570</b>	\$ <b>2,214,972</b>	\$ <b>2,145,052</b>
School Budget	\$	2,170,885	\$ 1,967,464	\$ 2,152,371	\$ 2,205,116	\$ 2,093,063
Substitutes	\$	118,762	\$ 94,123	\$ 28,037	\$ 3,827	\$ 48,700
City Funds - Extracurriculars	\$	1,574	\$ 1,919	\$ 1,163	\$ 6,029	\$ 3,289
<b><u>Centrally Managed</u></b>	\$	<b>356,880</b>	\$ <b>759,142</b>	\$ <b>1,128,440</b>	\$ <b>1,149,407</b>	\$ <b>1,244,830</b>
Special Education	\$	-	\$ 468,173	\$ 818,541	\$ 834,172	\$ 856,734
Gifted & Talented	\$	-	\$ -	\$ -	\$ -	\$ -
Early Childhood	\$	5,324	\$ -	\$ 1,103	\$ 30,460	\$ 95,012
Humanware / SEL	\$	-	\$ -	\$ -	\$ -	\$ -
Athletics & Extracurriculars	\$	10,589	\$ 3,878	\$ 3,236	\$ 1,816	\$ -
Summer School	\$	-	\$ -	\$ -	\$ -	\$ -
Facilities	\$	268,981	\$ 245,429	\$ 264,281	\$ 236,651	\$ 242,689
Safety and Security	\$	39,940	\$ 41,662	\$ 41,278	\$ 44,495	\$ 50,395
Trades	\$	9,543	\$ -	\$ -	\$ -	\$ -
Department Budget	\$	22,502	\$ -	\$ -	\$ 1,813	\$ -
Grievances & Settlements	\$	-	\$ -	\$ -	\$ -	\$ -
<b>Grant &amp; Gift Funds</b>	\$	<b>70,858</b>	\$ <b>12,656</b>	\$ <b>449,599</b>	\$ <b>571,132</b>	\$ <b>557,384</b>
<b>Student Activity Funds</b>	\$	<b>2,906</b>	\$ <b>1,180</b>	\$ <b>3,932</b>	\$ <b>4,506</b>	\$ <b>11,114</b>



Cost Center 0060CC

Cost Center Description New Tech West

	2014 Actual	2015 Actual	2016 Actual	2017 Est. Actual	2018 Budget
<b>General Operating Fund</b>	<b>\$ 2,146,540</b>	<b>\$ 3,018,929</b>	<b>\$ 3,118,147</b>	<b>\$ 3,074,372</b>	<b>\$ 2,853,910</b>
<b><u>School Controlled</u></b>	<b>\$ 2,119,060</b>	<b>\$ 2,978,987</b>	<b>\$ 3,030,503</b>	<b>\$ 2,912,611</b>	<b>\$ 2,638,490</b>
School Budget	\$ 2,118,862	\$ 2,976,821	\$ 3,030,289	\$ 2,906,967	\$ 2,599,712
Substitutes	\$ 198	\$ 2,166	\$ -	\$ 5,644	\$ 32,400
City Funds - Extracurriculars	\$ -	\$ -	\$ 214	\$ -	\$ 6,378
<b><u>Centrally Managed</u></b>	<b>\$ 27,479</b>	<b>\$ 39,942</b>	<b>\$ 87,643</b>	<b>\$ 161,761</b>	<b>\$ 215,420</b>
Special Education	\$ -	\$ -	\$ -	\$ -	\$ -
Gifted & Talented	\$ -	\$ -	\$ -	\$ -	\$ -
Early Childhood	\$ -	\$ -	\$ -	\$ -	\$ -
Humanware / SEL	\$ -	\$ -	\$ -	\$ -	\$ -
Athletics & Extracurriculars	\$ -	\$ -	\$ -	\$ -	\$ -
Summer School	\$ -	\$ -	\$ -	\$ -	\$ -
Facilities	\$ 329	\$ 313	\$ 47,378	\$ 155,379	\$ 215,420
Safety and Security	\$ 27,150	\$ 39,629	\$ 39,724	\$ 6,382	\$ -
Trades	\$ -	\$ -	\$ 542	\$ -	\$ -
Department Budget	\$ -	\$ -	\$ -	\$ -	\$ -
Grievances & Settlements	\$ -	\$ -	\$ -	\$ -	\$ -
<b>Grant &amp; Gift Funds</b>	<b>\$ 110,861</b>	<b>\$ 25,382</b>	<b>\$ 266,554</b>	<b>\$ 160,087</b>	<b>\$ 181,305</b>
<b>Student Activity Funds</b>	<b>\$ 9,662</b>	<b>\$ 7,726</b>	<b>\$ 11,280</b>	<b>\$ 10,445</b>	<b>\$ 11,233</b>

Cost Center 0064CC

Cost Center Description Buhrer Dual Language

		2014 Actual	2015 Actual	2016 Actual	2017 Est. Actual	2018 Budget
<b>General Operating Fund</b>	\$	<b>2,859,316</b>	\$ <b>3,014,834</b>	\$ <b>2,931,908</b>	\$ <b>3,054,617</b>	\$ <b>3,460,949</b>
<b><u>School Controlled</u></b>	\$	<b>2,547,094</b>	\$ <b>2,550,656</b>	\$ <b>2,475,308</b>	\$ <b>2,597,577</b>	\$ <b>2,973,761</b>
School Budget	\$	2,495,876	\$ 2,503,587	\$ 2,454,259	\$ 2,576,140	\$ 2,937,767
Substitutes	\$	47,433	\$ 42,815	\$ 14,923	\$ 18,347	\$ 31,800
City Funds - Extracurriculars	\$	3,784	\$ 4,253	\$ 6,127	\$ 3,089	\$ 4,194
<b><u>Centrally Managed</u></b>	\$	<b>312,222</b>	\$ <b>464,179</b>	\$ <b>456,599</b>	\$ <b>457,040</b>	\$ <b>487,187</b>
Special Education	\$	-	\$ 137,144	\$ 143,889	\$ 148,525	\$ 135,185
Gifted & Talented	\$	-	\$ -	\$ -	\$ -	\$ -
Early Childhood	\$	-	\$ -	\$ -	\$ -	\$ -
Humanware / SEL	\$	-	\$ -	\$ -	\$ -	\$ -
Athletics & Extracurriculars	\$	6,912	\$ 4,913	\$ 3,841	\$ 2,275	\$ -
Summer School	\$	-	\$ -	\$ -	\$ -	\$ -
Facilities	\$	255,923	\$ 270,028	\$ 254,771	\$ 250,054	\$ 301,607
Safety and Security	\$	49,364	\$ 51,890	\$ 52,611	\$ 55,646	\$ 50,395
Trades	\$	23	\$ 203	\$ 1,488	\$ 540	\$ -
Department Budget	\$	-	\$ -	\$ -	\$ -	\$ -
Grievances & Settlements	\$	-	\$ -	\$ -	\$ -	\$ -
<b>Grant &amp; Gift Funds</b>	\$	<b>89,704</b>	\$ <b>19,235</b>	\$ <b>278,651</b>	\$ <b>227,673</b>	\$ <b>203,226</b>
<b>Student Activity Funds</b>	\$	<b>3,468</b>	\$ <b>4,221</b>	\$ <b>2,265</b>	\$ <b>5,204</b>	\$ <b>716</b>

Cost Center 0068CC  
 Cost Center Description Case

		2014 Actual	2015 Actual	2016 Actual	2017 Est. Actual	2018 Budget
<b>General Operating Fund</b>	\$	<b>2,501,737</b>	\$ <b>3,039,700</b>	\$ <b>2,514,469</b>	\$ <b>2,852,014</b>	\$ <b>3,150,793</b>
<b><u>School Controlled</u></b>	\$	<b>2,181,830</b>	\$ <b>2,597,888</b>	\$ <b>2,099,944</b>	\$ <b>2,240,716</b>	\$ <b>2,344,760</b>
School Budget	\$	2,094,464	\$ 2,572,159	\$ 2,056,393	\$ 2,237,085	\$ 2,311,534
Substitutes	\$	82,739	\$ 23,336	\$ 40,003	\$ 324	\$ 30,210
City Funds - Extracurriculars	\$	4,627	\$ 2,393	\$ 3,547	\$ 3,308	\$ 3,016
<b><u>Centrally Managed</u></b>	\$	<b>319,906</b>	\$ <b>441,812</b>	\$ <b>414,525</b>	\$ <b>611,297</b>	\$ <b>806,033</b>
Special Education	\$	-	\$ 127,698	\$ 100,461	\$ 264,904	\$ 268,691
Gifted & Talented	\$	-	\$ -	\$ -	\$ -	\$ -
Early Childhood	\$	3,304	\$ 11,106	\$ 34,784	\$ 52,059	\$ 147,726
Humanware / SEL	\$	-	\$ -	\$ -	\$ -	\$ -
Athletics & Extracurriculars	\$	3,978	\$ 5,605	\$ 1,816	\$ -	\$ -
Summer School	\$	-	\$ -	\$ -	\$ -	\$ -
Facilities	\$	262,741	\$ 256,390	\$ 230,896	\$ 226,801	\$ 238,432
Safety and Security	\$	39,845	\$ 41,013	\$ 40,473	\$ 53,032	\$ 151,184
Trades	\$	8,126	\$ -	\$ -	\$ 2,228	\$ -
Department Budget	\$	1,912	\$ -	\$ 6,095	\$ 12,273	\$ -
Grievances & Settlements	\$	-	\$ -	\$ -	\$ -	\$ -
<b>Grant &amp; Gift Funds</b>	\$	<b>214,781</b>	\$ <b>42,933</b>	\$ <b>716,419</b>	\$ <b>903,422</b>	\$ <b>672,372</b>
<b>Student Activity Funds</b>	\$	<b>1,241</b>	\$ <b>(76)</b>	\$ <b>992</b>	\$ <b>992</b>	\$ <b>15,550</b>

**Cost Center** 0076CC  
**Cost Center Description** Alfred A Benesch

	2014 Actual	2015 Actual	2016 Actual	2017 Est. Actual	2018 Budget
<b>General Operating Fund</b>	<b>\$ 3,496,012</b>	<b>\$ 2,699,262</b>	<b>\$ 2,629,138</b>	<b>\$ 3,048,804</b>	<b>\$ 2,885,325</b>
<b><u>School Controlled</u></b>	<b>\$ 3,000,219</b>	<b>\$ 2,161,043</b>	<b>\$ 2,007,418</b>	<b>\$ 2,279,684</b>	<b>\$ 2,123,713</b>
School Budget	\$ 2,996,824	\$ 2,159,375	\$ 1,958,603	\$ 2,279,294	\$ 2,076,856
Substitutes	\$ 169	\$ 346	\$ 44,747	\$ -	\$ 42,930
City Funds - Extracurriculars	\$ 3,226	\$ 1,322	\$ 4,068	\$ 390	\$ 3,927
<b><u>Centrally Managed</u></b>	<b>\$ 495,793</b>	<b>\$ 538,218</b>	<b>\$ 621,720</b>	<b>\$ 769,120</b>	<b>\$ 761,612</b>
Special Education	\$ -	\$ 259,698	\$ 356,651	\$ 487,612	\$ 451,178
Gifted & Talented	\$ -	\$ -	\$ -	\$ -	\$ -
Early Childhood	\$ -	\$ -	\$ -	\$ -	\$ -
Humanware / SEL	\$ -	\$ -	\$ -	\$ -	\$ -
Athletics & Extracurriculars	\$ -	\$ -	\$ 2,437	\$ -	\$ -
Summer School	\$ -	\$ -	\$ -	\$ -	\$ -
Facilities	\$ 431,339	\$ 205,317	\$ 227,786	\$ 243,256	\$ 260,039
Safety and Security	\$ 64,454	\$ 49,254	\$ 34,162	\$ 37,127	\$ 50,395
Trades	\$ -	\$ -	\$ 683	\$ 1,126	\$ -
Department Budget	\$ -	\$ 23,949	\$ -	\$ -	\$ -
Grievances & Settlements	\$ -	\$ -	\$ -	\$ -	\$ -
<b>Grant &amp; Gift Funds</b>	<b>\$ 18,712</b>	<b>\$ 4,298</b>	<b>\$ 485,655</b>	<b>\$ 426,242</b>	<b>\$ 732,841</b>
<b>Student Activity Funds</b>	<b>\$ -</b>	<b>\$ -</b>	<b>\$ -</b>	<b>\$ -</b>	<b>\$ 1,404</b>



Cost Center 0077CC

Cost Center Description Charles Dickens

	2014 Actual	2015 Actual	2016 Actual	2017 Est. Actual	2018 Budget
<b>General Operating Fund</b>	<b>\$ 2,599,689</b>	<b>\$ 2,428,118</b>	<b>\$ 2,653,803</b>	<b>\$ 2,948,774</b>	<b>\$ 3,372,007</b>
<b><u>School Controlled</u></b>	<b>\$ 2,318,103</b>	<b>\$ 1,952,594</b>	<b>\$ 2,139,184</b>	<b>\$ 2,329,235</b>	<b>\$ 2,579,975</b>
School Budget	\$ 2,282,375	\$ 1,830,511	\$ 2,136,770	\$ 2,320,307	\$ 2,535,111
Substitutes	\$ 33,698	\$ 118,627	\$ 324	\$ 6,131	\$ 40,555
City Funds - Extracurriculars	\$ 2,030	\$ 3,456	\$ 2,089	\$ 2,796	\$ 4,309
<b><u>Centrally Managed</u></b>	<b>\$ 281,586</b>	<b>\$ 475,524</b>	<b>\$ 514,620</b>	<b>\$ 619,539</b>	<b>\$ 792,032</b>
Special Education	\$ -	\$ 186,009	\$ 283,231	\$ 355,870	\$ 405,556
Gifted & Talented	\$ -	\$ -	\$ -	\$ -	\$ -
Early Childhood	\$ -	\$ -	\$ -	\$ 40,908	\$ 147,726
Humanware / SEL	\$ -	\$ -	\$ -	\$ -	\$ -
Athletics & Extracurriculars	\$ 3,847	\$ 5,447	\$ 7,598	\$ 3,906	\$ -
Summer School	\$ -	\$ -	\$ -	\$ -	\$ -
Facilities	\$ 228,034	\$ 196,370	\$ 167,826	\$ 160,474	\$ 188,355
Safety and Security	\$ 49,705	\$ 52,180	\$ 52,251	\$ 58,381	\$ 50,395
Trades	\$ -	\$ -	\$ -	\$ -	\$ -
Department Budget	\$ -	\$ 35,518	\$ 3,713	\$ -	\$ -
Grievances & Settlements	\$ -	\$ -	\$ -	\$ -	\$ -
<b>Grant &amp; Gift Funds</b>	<b>\$ 81,663</b>	<b>\$ 95,423</b>	<b>\$ 300,794</b>	<b>\$ 323,893</b>	<b>\$ 289,359</b>
<b>Student Activity Funds</b>	<b>\$ -</b>	<b>\$ 128</b>	<b>\$ -</b>	<b>\$ 4,820</b>	<b>\$ 2,029</b>

Cost Center 0078CC

Cost Center Description Charles W Eliot

	2014 Actual	2015 Actual	2016 Actual	2017 Est. Actual	2018 Budget
<b>General Operating Fund</b>	<b>\$ 3,849,319</b>	<b>\$ 2,867,348</b>	<b>\$ 2,850,655</b>	<b>\$ 2,961,618</b>	<b>\$ 3,254,756</b>
<b><u>School Controlled</u></b>	<b>\$ 3,449,717</b>	<b>\$ 2,190,926</b>	<b>\$ 2,201,353</b>	<b>\$ 1,877,184</b>	<b>\$ 1,889,314</b>
School Budget	\$ 3,356,793	\$ 2,111,689	\$ 2,067,190	\$ 1,829,723	\$ 1,840,258
Substitutes	\$ 89,818	\$ 75,238	\$ 133,425	\$ 42,728	\$ 44,108
City Funds - Extracurriculars	\$ 3,106	\$ 4,000	\$ 738	\$ 4,733	\$ 4,948
<b><u>Centrally Managed</u></b>	<b>\$ 399,602</b>	<b>\$ 676,421</b>	<b>\$ 649,302</b>	<b>\$ 1,084,433</b>	<b>\$ 1,365,442</b>
Special Education	\$ -	\$ 223,300	\$ 235,643	\$ 551,296	\$ 807,753
Gifted & Talented	\$ -	\$ -	\$ -	\$ -	\$ -
Early Childhood	\$ 1,757	\$ 1,726	\$ 6,667	\$ 28,612	\$ 147,726
Humanware / SEL	\$ -	\$ -	\$ -	\$ -	\$ -
Athletics & Extracurriculars	\$ -	\$ 5,815	\$ 3,347	\$ -	\$ -
Summer School	\$ -	\$ -	\$ -	\$ -	\$ -
Facilities	\$ 336,833	\$ 336,496	\$ 303,775	\$ 341,987	\$ 309,174
Safety and Security	\$ 60,967	\$ 103,615	\$ 97,340	\$ 140,579	\$ 100,789
Trades	\$ 44	\$ 3,077	\$ 2,530	\$ 5,522	\$ -
Department Budget	\$ -	\$ 2,392	\$ -	\$ 16,436	\$ -
Grievances & Settlements	\$ -	\$ -	\$ -	\$ -	\$ -
<b>Grant &amp; Gift Funds</b>	<b>\$ 102,403</b>	<b>\$ 155,757</b>	<b>\$ 697,540</b>	<b>\$ 938,053</b>	<b>\$ 547,295</b>
<b>Student Activity Funds</b>	<b>\$ 200</b>	<b>\$ 447</b>	<b>\$ -</b>	<b>\$ -</b>	<b>\$ 2,019</b>

Cost Center 0080CC

Cost Center Description Charles Mooney

	2014 Actual	2015 Actual	2016 Actual	2017 Est. Actual	2018 Budget
<b>General Operating Fund</b>	<b>\$ 4,327,204</b>	<b>\$ 4,129,106</b>	<b>\$ 4,118,315</b>	<b>\$ 4,563,923</b>	<b>\$ 4,568,031</b>
<b><u>School Controlled</u></b>	<b>\$ 3,773,875</b>	<b>\$ 2,765,094</b>	<b>\$ 2,404,313</b>	<b>\$ 2,769,356</b>	<b>\$ 3,197,096</b>
School Budget	\$ 3,725,255	\$ 2,681,201	\$ 2,319,786	\$ 2,748,983	\$ 3,150,173
Substitutes	\$ 44,670	\$ 82,314	\$ 82,730	\$ 10,483	\$ 41,390
City Funds - Extracurriculars	\$ 3,950	\$ 1,579	\$ 1,796	\$ 9,890	\$ 5,533
<b><u>Centrally Managed</u></b>	<b>\$ 553,329</b>	<b>\$ 1,364,012</b>	<b>\$ 1,714,002</b>	<b>\$ 1,794,567</b>	<b>\$ 1,370,936</b>
Special Education	\$ -	\$ 800,553	\$ 1,151,452	\$ 1,310,474	\$ 1,037,541
Gifted & Talented	\$ -	\$ -	\$ -	\$ -	\$ -
Early Childhood	\$ -	\$ -	\$ 3,296	\$ 31,226	\$ 95,012
Humanware / SEL	\$ -	\$ -	\$ -	\$ -	\$ -
Athletics & Extracurriculars	\$ 9,705	\$ 8,255	\$ 5,311	\$ 7,753	\$ -
Summer School	\$ -	\$ -	\$ -	\$ -	\$ -
Facilities	\$ 447,011	\$ 419,174	\$ 403,933	\$ 380,654	\$ 187,988
Safety and Security	\$ 85,344	\$ 130,284	\$ 139,272	\$ 64,000	\$ 50,395
Trades	\$ 11,269	\$ 833	\$ 10,633	\$ 460	\$ -
Department Budget	\$ -	\$ 4,913	\$ 105	\$ -	\$ -
Grievances & Settlements	\$ -	\$ -	\$ -	\$ -	\$ -
<b>Grant &amp; Gift Funds</b>	<b>\$ 201,082</b>	<b>\$ 76,737</b>	<b>\$ 868,940</b>	<b>\$ 956,571</b>	<b>\$ 619,288</b>
<b>Student Activity Funds</b>	<b>\$ 6,379</b>	<b>\$ 4,672</b>	<b>\$ 5,697</b>	<b>\$ 8,514</b>	<b>\$ 22,203</b>

**Cost Center** 0088CC  
**Cost Center Description** Clark

		2014 Actual	2015 Actual	2016 Actual	2017 Est. Actual	2018 Budget
<b>General Operating Fund</b>	\$	<b>4,457,894</b>	\$ <b>4,604,562</b>	\$ <b>4,688,105</b>	\$ <b>5,096,104</b>	\$ <b>5,895,346</b>
<b><u>School Controlled</u></b>	\$	<b>4,087,278</b>	\$ <b>3,961,736</b>	\$ <b>3,953,542</b>	\$ <b>4,316,388</b>	\$ <b>5,063,599</b>
School Budget	\$	3,923,922	\$ 3,821,559	\$ 3,847,388	\$ 4,292,318	\$ 4,987,577
Substitutes	\$	158,231	\$ 136,061	\$ 98,360	\$ 18,599	\$ 69,960
City Funds - Extracurriculars	\$	5,125	\$ 4,116	\$ 7,794	\$ 5,471	\$ 6,062
<b><u>Centrally Managed</u></b>	\$	<b>370,615</b>	\$ <b>642,826</b>	\$ <b>734,563</b>	\$ <b>779,716</b>	\$ <b>831,748</b>
Special Education	\$	-	\$ 151,101	\$ 180,429	\$ 224,029	\$ 272,051
Gifted & Talented	\$	-	\$ -	\$ -	\$ -	\$ -
Early Childhood	\$	-	\$ 25,426	\$ 96,563	\$ 100,816	\$ 95,012
Humanware / SEL	\$	-	\$ -	\$ -	\$ -	\$ -
Athletics & Extracurriculars	\$	6,221	\$ 5,446	\$ 1,943	\$ 6,662	\$ -
Summer School	\$	-	\$ -	\$ -	\$ -	\$ -
Facilities	\$	272,227	\$ 319,794	\$ 336,137	\$ 294,857	\$ 313,501
Safety and Security	\$	90,408	\$ 98,991	\$ 119,489	\$ 153,352	\$ 151,184
Trades	\$	-	\$ 326	\$ -	\$ -	\$ -
Department Budget	\$	1,760	\$ 41,742	\$ -	\$ -	\$ -
Grievances & Settlements	\$	-	\$ -	\$ -	\$ -	\$ -
<b>Grant &amp; Gift Funds</b>	\$	<b>132,510</b>	\$ <b>15,985</b>	\$ <b>331,993</b>	\$ <b>365,320</b>	\$ <b>489,571</b>
<b>Student Activity Funds</b>	\$	<b>14,017</b>	\$ <b>19,999</b>	\$ <b>22,845</b>	\$ <b>28,065</b>	\$ <b>18,979</b>



Cost Center 0090CC

Cost Center Description Clara E Westropp

	2014 Actual	2015 Actual	2016 Actual	2017 Est. Actual	2018 Budget
<b>General Operating Fund</b>	<b>\$ 4,229,296</b>	<b>\$ 3,355,155</b>	<b>\$ 3,468,504</b>	<b>\$ 4,007,373</b>	<b>\$ 4,371,269</b>
<b><u>School Controlled</u></b>	<b>\$ 3,800,890</b>	<b>\$ 2,300,307</b>	<b>\$ 2,229,668</b>	<b>\$ 2,317,050</b>	<b>\$ 2,636,533</b>
School Budget	\$ 3,732,942	\$ 2,279,668	\$ 2,184,598	\$ 2,303,184	\$ 2,599,127
Substitutes	\$ 63,467	\$ 16,150	\$ 39,935	\$ 6,389	\$ 33,390
City Funds - Extracurriculars	\$ 4,481	\$ 4,488	\$ 5,135	\$ 7,477	\$ 4,016
<b><u>Centrally Managed</u></b>	<b>\$ 428,406</b>	<b>\$ 1,054,848</b>	<b>\$ 1,238,836</b>	<b>\$ 1,690,323</b>	<b>\$ 1,734,737</b>
Special Education	\$ -	\$ 624,551	\$ 844,236	\$ 1,185,427	\$ 1,171,047
Gifted & Talented	\$ -	\$ -	\$ -	\$ -	\$ -
Early Childhood	\$ 3,300	\$ 32,006	\$ 105,608	\$ 105,834	\$ 147,726
Humanware / SEL	\$ -	\$ -	\$ -	\$ -	\$ -
Athletics & Extracurriculars	\$ 16,018	\$ 16,540	\$ 16,737	\$ 10,423	\$ -
Summer School	\$ -	\$ 924	\$ -	\$ -	\$ -
Facilities	\$ 327,010	\$ 317,149	\$ 272,185	\$ 331,965	\$ 315,175
Safety and Security	\$ 54,668	\$ 13,184	\$ 69	\$ 53,151	\$ 100,789
Trades	\$ 26,846	\$ 2,687	\$ -	\$ 126	\$ -
Department Budget	\$ 564	\$ 47,808	\$ -	\$ 3,396	\$ -
Grievances & Settlements	\$ -	\$ -	\$ -	\$ -	\$ -
<b>Grant &amp; Gift Funds</b>	<b>\$ 115,106</b>	<b>\$ 18,953</b>	<b>\$ 557,939</b>	<b>\$ 692,217</b>	<b>\$ 559,224</b>
<b>Student Activity Funds</b>	<b>\$ 11,124</b>	<b>\$ 16,542</b>	<b>\$ 10,445</b>	<b>\$ 9,442</b>	<b>\$ 2,844</b>

Cost Center 0096CC

Cost Center Description Collinwood High School

	2014 Actual	2015 Actual	2016 Actual	2017 Est. Actual	2018 Budget
<b>General Operating Fund</b>	<b>\$ 5,726,636</b>	<b>\$ 6,416,218</b>	<b>\$ 6,388,904</b>	<b>\$ 5,167,476</b>	<b>\$ 4,610,615</b>
<b><u>School Controlled</u></b>	<b>\$ 4,706,971</b>	<b>\$ 4,980,109</b>	<b>\$ 5,052,106</b>	<b>\$ 3,772,665</b>	<b>\$ 3,195,179</b>
School Budget	\$ 4,338,071	\$ 4,737,460	\$ 4,902,984	\$ 3,759,561	\$ 3,131,104
Substitutes	\$ 346,825	\$ 226,191	\$ 140,427	\$ 2,356	\$ 47,700
City Funds - Extracurriculars	\$ 22,076	\$ 16,458	\$ 8,695	\$ 10,748	\$ 16,375
<b><u>Centrally Managed</u></b>	<b>\$ 1,019,664</b>	<b>\$ 1,436,109</b>	<b>\$ 1,336,797</b>	<b>\$ 1,394,811</b>	<b>\$ 1,415,436</b>
Special Education	\$ -	\$ 470,881	\$ 313,323	\$ 511,143	\$ 643,455
Gifted & Talented	\$ -	\$ -	\$ -	\$ -	\$ -
Early Childhood	\$ -	\$ -	\$ -	\$ -	\$ -
Humanware / SEL	\$ -	\$ -	\$ 3,516	\$ 1,294	\$ 4,900
Athletics & Extracurriculars	\$ 127,782	\$ 118,500	\$ 119,780	\$ 97,980	\$ -
Summer School	\$ -	\$ -	\$ -	\$ -	\$ -
Facilities	\$ 685,701	\$ 563,035	\$ 501,394	\$ 544,171	\$ 515,106
Safety and Security	\$ 191,115	\$ 246,960	\$ 273,866	\$ 231,579	\$ 251,975
Trades	\$ 6,760	\$ 6,712	\$ 118,785	\$ 4,736	\$ -
Department Budget	\$ 8,307	\$ 30,021	\$ 6,132	\$ 3,908	\$ -
Grievances & Settlements	\$ -	\$ -	\$ -	\$ -	\$ -
<b>Grant &amp; Gift Funds</b>	<b>\$ 110,020</b>	<b>\$ 23,445</b>	<b>\$ 441,187</b>	<b>\$ 810,320</b>	<b>\$ 602,885</b>
<b>Student Activity Funds</b>	<b>\$ 43,908</b>	<b>\$ 12,311</b>	<b>\$ 29,666</b>	<b>\$ 18,611</b>	<b>\$ 4,613</b>

Cost Center 0102CC

Cost Center Description Campus International K-8

	2014 Actual	2015 Actual	2016 Actual	2017 Est. Actual	2018 Budget
<b>General Operating Fund</b>	<b>\$ 3,475,277</b>	<b>\$ 4,187,487</b>	<b>\$ 4,688,091</b>	<b>\$ 4,998,567</b>	<b>\$ 5,631,146</b>
<b><u>School Controlled</u></b>	<b>\$ 3,283,022</b>	<b>\$ 3,803,333</b>	<b>\$ 4,325,909</b>	<b>\$ 4,545,953</b>	<b>\$ 5,203,106</b>
School Budget	\$ 3,231,896	\$ 3,779,368	\$ 4,323,676	\$ 4,540,101	\$ 5,154,006
Substitutes	\$ 51,126	\$ 23,965	\$ 2,233	\$ -	\$ 43,248
City Funds - Extracurriculars	\$ -	\$ -	\$ -	\$ 5,852	\$ 5,852
<b><u>Centrally Managed</u></b>	<b>\$ 192,255</b>	<b>\$ 384,154</b>	<b>\$ 362,182</b>	<b>\$ 452,614</b>	<b>\$ 428,040</b>
Special Education	\$ -	\$ 3,625	\$ 7,224	\$ 35,770	\$ 45,622
Gifted & Talented	\$ -	\$ -	\$ -	\$ -	\$ -
Early Childhood	\$ -	\$ -	\$ -	\$ -	\$ -
Humanware / SEL	\$ -	\$ -	\$ -	\$ -	\$ -
Athletics & Extracurriculars	\$ -	\$ -	\$ -	\$ 918	\$ -
Summer School	\$ -	\$ -	\$ -	\$ -	\$ -
Facilities	\$ 135,942	\$ 283,924	\$ 259,304	\$ 319,360	\$ 281,629
Safety and Security	\$ 56,313	\$ 96,605	\$ 94,839	\$ 96,565	\$ 100,789
Trades	\$ -	\$ -	\$ 814	\$ -	\$ -
Department Budget	\$ -	\$ -	\$ -	\$ -	\$ -
Grievances & Settlements	\$ -	\$ -	\$ -	\$ -	\$ -
<b>Grant &amp; Gift Funds</b>	<b>\$ 48,063</b>	<b>\$ 62,584</b>	<b>\$ 429,459</b>	<b>\$ 798,731</b>	<b>\$ 107,840</b>
<b>Student Activity Funds</b>	<b>\$ 9,086</b>	<b>\$ 4,497</b>	<b>\$ 18,340</b>	<b>\$ 21,136</b>	<b>\$ 15,316</b>

Cost Center 0109CC

Cost Center Description Daniel E Morgan

	2014 Actual	2015 Actual	2016 Actual	2017 Est. Actual	2018 Budget
<b>General Operating Fund</b>	<b>\$ 2,646,463</b>	<b>\$ 2,517,732</b>	<b>\$ 2,433,155</b>	<b>\$ 2,367,268</b>	<b>\$ 2,512,919</b>
<b><u>School Controlled</u></b>	<b>\$ 2,333,520</b>	<b>\$ 1,980,435</b>	<b>\$ 1,836,502</b>	<b>\$ 1,723,483</b>	<b>\$ 1,926,705</b>
School Budget	\$ 2,331,150	\$ 1,976,150	\$ 1,833,829	\$ 1,721,031	\$ 1,874,100
Substitutes	\$ -	\$ 169	\$ 207	\$ -	\$ 49,290
City Funds - Extracurriculars	\$ 2,370	\$ 4,116	\$ 2,466	\$ 2,453	\$ 3,315
<b><u>Centrally Managed</u></b>	<b>\$ 312,943</b>	<b>\$ 537,297</b>	<b>\$ 596,652</b>	<b>\$ 643,785</b>	<b>\$ 586,215</b>
Special Education	\$ -	\$ 244,703	\$ 206,331	\$ 303,415	\$ 270,371
Gifted & Talented	\$ -	\$ -	\$ -	\$ -	\$ -
Early Childhood	\$ 6,984	\$ 10,218	\$ 123,198	\$ 145,785	\$ 147,726
Humanware / SEL	\$ -	\$ -	\$ -	\$ -	\$ -
Athletics & Extracurriculars	\$ 7,582	\$ 3,631	\$ 5,781	\$ 6,792	\$ -
Summer School	\$ -	\$ -	\$ -	\$ -	\$ -
Facilities	\$ 263,925	\$ 220,065	\$ 245,037	\$ 187,266	\$ 168,118
Safety and Security	\$ 34,452	\$ 34,808	\$ 15,803	\$ -	\$ -
Trades	\$ -	\$ 263	\$ 216	\$ 527	\$ -
Department Budget	\$ -	\$ 23,609	\$ 287	\$ -	\$ -
Grievances & Settlements	\$ -	\$ -	\$ -	\$ -	\$ -
<b>Grant &amp; Gift Funds</b>	<b>\$ 306</b>	<b>\$ -</b>	<b>\$ 129,639</b>	<b>\$ 286,499</b>	<b>\$ 182,170</b>
<b>Student Activity Funds</b>	<b>\$ 4,896</b>	<b>\$ 2,612</b>	<b>\$ 1,463</b>	<b>\$ 474</b>	<b>\$ 6,363</b>

**Cost Center** 0112CC  
**Cost Center Description** Denison

		2014 Actual	2015 Actual	2016 Actual	2017 Est. Actual	2018 Budget
<b>General Operating Fund</b>	\$	<b>3,489,502</b>	\$ <b>3,414,537</b>	\$ <b>3,058,611</b>	\$ <b>3,188,637</b>	\$ <b>3,200,067</b>
<b><u>School Controlled</u></b>	\$	<b>3,068,292</b>	\$ <b>2,970,755</b>	\$ <b>2,607,730</b>	\$ <b>2,615,653</b>	\$ <b>2,553,632</b>
School Budget	\$	3,008,650	\$ 2,934,685	\$ 2,599,484	\$ 2,612,904	\$ 2,513,701
Substitutes	\$	57,497	\$ 34,783	\$ 3,088	\$ -	\$ 35,775
City Funds - Extracurriculars	\$	2,145	\$ 1,288	\$ 5,158	\$ 2,749	\$ 4,156
<b><u>Centrally Managed</u></b>	\$	<b>421,210</b>	\$ <b>443,782</b>	\$ <b>450,881</b>	\$ <b>572,985</b>	\$ <b>646,434</b>
Special Education	\$	-	\$ 65,640	\$ 68,573	\$ 130,985	\$ 135,185
Gifted & Talented	\$	-	\$ -	\$ -	\$ -	\$ -
Early Childhood	\$	-	\$ -	\$ -	\$ 17,519	\$ 95,012
Humanware / SEL	\$	-	\$ -	\$ -	\$ -	\$ -
Athletics & Extracurriculars	\$	-	\$ -	\$ -	\$ -	\$ -
Summer School	\$	-	\$ -	\$ -	\$ -	\$ -
Facilities	\$	265,757	\$ 294,649	\$ 304,287	\$ 336,472	\$ 315,448
Safety and Security	\$	77,116	\$ 53,493	\$ 57,095	\$ 87,133	\$ 100,789
Trades	\$	7,465	\$ -	\$ 525	\$ 875	\$ -
Department Budget	\$	70,872	\$ 30,000	\$ 20,401	\$ -	\$ -
Grievances & Settlements	\$	-	\$ -	\$ -	\$ -	\$ -
<b>Grant &amp; Gift Funds</b>	\$	<b>2,863</b>	\$ <b>-</b>	\$ <b>549,462</b>	\$ <b>647,909</b>	\$ <b>228,022</b>
<b>Student Activity Funds</b>	\$	<b>8,325</b>	\$ <b>9,788</b>	\$ <b>7,559</b>	\$ <b>7,420</b>	\$ <b>1,646</b>



Cost Center 0124CC

Cost Center Description Dike School of the Arts

	2014 Actual	2015 Actual	2016 Actual	2017 Est. Actual	2018 Budget
<b>General Operating Fund</b>	<b>\$ 2,340,095</b>	<b>\$ 2,437,319</b>	<b>\$ 2,462,615</b>	<b>\$ 2,769,597</b>	<b>\$ 3,107,374</b>
<b><u>School Controlled</u></b>	<b>\$ 2,040,515</b>	<b>\$ 2,076,428</b>	<b>\$ 2,096,757</b>	<b>\$ 2,425,205</b>	<b>\$ 2,457,797</b>
School Budget	\$ 1,961,276	\$ 2,026,678	\$ 2,037,171	\$ 2,403,013	\$ 2,311,447
Substitutes	\$ 79,240	\$ 49,750	\$ 56,723	\$ 18,359	\$ 146,350
City Funds - Extracurriculars	\$ -	\$ -	\$ 2,863	\$ 3,833	\$ -
<b><u>Centrally Managed</u></b>	<b>\$ 299,579</b>	<b>\$ 360,891</b>	<b>\$ 365,858</b>	<b>\$ 344,391</b>	<b>\$ 649,577</b>
Special Education	\$ -	\$ -	\$ -	\$ 22,781	\$ 136,865
Gifted & Talented	\$ -	\$ -	\$ -	\$ -	\$ -
Early Childhood	\$ -	\$ 10,755	\$ 65,153	\$ 78,733	\$ 147,726
Humanware / SEL	\$ -	\$ -	\$ -	\$ -	\$ -
Athletics & Extracurriculars	\$ -	\$ -	\$ 1,281	\$ 991	\$ -
Summer School	\$ -	\$ -	\$ -	\$ -	\$ -
Facilities	\$ 258,256	\$ 307,278	\$ 248,570	\$ 197,823	\$ 314,591
Safety and Security	\$ 40,225	\$ 42,858	\$ 41,516	\$ 44,064	\$ 50,395
Trades	\$ 1,098	\$ -	\$ 366	\$ -	\$ -
Department Budget	\$ -	\$ -	\$ 8,971	\$ -	\$ -
Grievances & Settlements	\$ -	\$ -	\$ -	\$ -	\$ -
<b>Grant &amp; Gift Funds</b>	<b>\$ 3,919</b>	<b>\$ 947</b>	<b>\$ 201,391</b>	<b>\$ 215,764</b>	<b>\$ 182,363</b>
<b>Student Activity Funds</b>	<b>\$ 606</b>	<b>\$ 1,185</b>	<b>\$ 1,367</b>	<b>\$ 6,395</b>	<b>\$ 1,927</b>

Cost Center 0130CC

Cost Center Description Douglas MacArthur Girls Leadership Academy

	2014 Actual	2015 Actual	2016 Actual	2017 Est. Actual	2018 Budget
<b>General Operating Fund</b>	<b>\$ 2,976,795</b>	<b>\$ 3,005,715</b>	<b>\$ 3,001,665</b>	<b>\$ 3,200,932</b>	<b>\$ 2,597,277</b>
<b><u>School Controlled</u></b>	<b>\$ 2,710,887</b>	<b>\$ 2,676,577</b>	<b>\$ 2,525,558</b>	<b>\$ 2,720,095</b>	<b>\$ 2,152,675</b>
School Budget	\$ 2,649,299	\$ 2,636,915	\$ 2,465,164	\$ 2,685,102	\$ 2,109,421
Substitutes	\$ 59,686	\$ 36,895	\$ 58,839	\$ 30,760	\$ 39,812
City Funds - Extracurriculars	\$ 1,902	\$ 2,767	\$ 1,555	\$ 4,234	\$ 3,442
<b><u>Centrally Managed</u></b>	<b>\$ 265,908</b>	<b>\$ 329,138</b>	<b>\$ 476,106</b>	<b>\$ 480,837</b>	<b>\$ 444,602</b>
Special Education	\$ -	\$ -	\$ -	\$ -	\$ -
Gifted & Talented	\$ -	\$ -	\$ -	\$ -	\$ -
Early Childhood	\$ -	\$ 52,382	\$ 195,942	\$ 190,457	\$ 147,726
Humanware / SEL	\$ -	\$ -	\$ -	\$ -	\$ -
Athletics & Extracurriculars	\$ 2,060	\$ 3,867	\$ 3,631	\$ 4,022	\$ -
Summer School	\$ -	\$ -	\$ -	\$ -	\$ -
Facilities	\$ 208,379	\$ 220,697	\$ 222,874	\$ 249,625	\$ 196,087
Safety and Security	\$ 55,470	\$ 52,191	\$ 41,362	\$ 36,592	\$ 100,789
Trades	\$ -	\$ -	\$ -	\$ 140	\$ -
Department Budget	\$ -	\$ -	\$ 12,298	\$ -	\$ -
Grievances & Settlements	\$ -	\$ -	\$ -	\$ -	\$ -
<b>Grant &amp; Gift Funds</b>	<b>\$ 13,633</b>	<b>\$ 4,101</b>	<b>\$ 296,494</b>	<b>\$ 297,781</b>	<b>\$ 174,354</b>
<b>Student Activity Funds</b>	<b>\$ 31,015</b>	<b>\$ 20,836</b>	<b>\$ 26,883</b>	<b>\$ 27,674</b>	<b>\$ 5,615</b>

**Cost Center** 0148CC  
**Cost Center Description** East Clark

	2014 Actual	2015 Actual	2016 Actual	2017 Est. Actual	2018 Budget
<b>General Operating Fund</b>	<b>\$ 2,908,673</b>	<b>\$ 2,645,110</b>	<b>\$ 2,190,566</b>	<b>\$ 2,434,108</b>	<b>\$ 2,656,488</b>
<b><u>School Controlled</u></b>	<b>\$ 2,522,727</b>	<b>\$ 2,132,122</b>	<b>\$ 1,713,820</b>	<b>\$ 1,729,974</b>	<b>\$ 1,797,813</b>
School Budget	\$ 2,502,193	\$ 2,127,870	\$ 1,706,627	\$ 1,727,600	\$ 1,747,474
Substitutes	\$ 16,277	\$ 580	\$ 3,521	\$ -	\$ 47,700
City Funds - Extracurriculars	\$ 4,257	\$ 3,672	\$ 3,672	\$ 2,375	\$ 2,639
<b><u>Centrally Managed</u></b>	<b>\$ 385,946</b>	<b>\$ 512,988</b>	<b>\$ 476,746</b>	<b>\$ 704,133</b>	<b>\$ 858,675</b>
Special Education	\$ -	\$ 125,354	\$ 163,899	\$ 337,366	\$ 405,556
Gifted & Talented	\$ -	\$ -	\$ -	\$ -	\$ -
Early Childhood	\$ 3,018	\$ 16,798	\$ 39,494	\$ 52,792	\$ 147,726
Humanware / SEL	\$ -	\$ -	\$ -	\$ -	\$ -
Athletics & Extracurriculars	\$ 6,543	\$ 4,805	\$ 6,133	\$ -	\$ -
Summer School	\$ -	\$ -	\$ -	\$ 806	\$ -
Facilities	\$ 276,733	\$ 290,403	\$ 251,206	\$ 279,102	\$ 254,998
Safety and Security	\$ 94,408	\$ 51,006	\$ 16,014	\$ 30,149	\$ 50,395
Trades	\$ -	\$ -	\$ -	\$ -	\$ -
Department Budget	\$ 5,243	\$ 24,623	\$ -	\$ 3,894	\$ -
Grievances & Settlements	\$ -	\$ -	\$ -	\$ 24	\$ -
<b>Grant &amp; Gift Funds</b>	<b>\$ 83,997</b>	<b>\$ 102,929</b>	<b>\$ 419,321</b>	<b>\$ 733,224</b>	<b>\$ 665,902</b>
<b>Student Activity Funds</b>	<b>\$ 1,572</b>	<b>\$ 277</b>	<b>\$ 1,365</b>	<b>\$ 281</b>	<b>\$ 1,698</b>

Cost Center 0159CC

Cost Center Description Cleveland Early College High School

	2014 Actual	2015 Actual	2016 Actual	2017 Est. Actual	2018 Budget
<b>General Operating Fund</b>	<b>\$ 1,840,663</b>	<b>\$ 1,776,937</b>	<b>\$ 2,031,294</b>	<b>\$ 2,493,190</b>	<b>\$ 2,475,332</b>
<b><u>School Controlled</u></b>	<b>\$ 1,536,092</b>	<b>\$ 1,467,015</b>	<b>\$ 1,719,271</b>	<b>\$ 2,151,593</b>	<b>\$ 2,200,685</b>
School Budget	\$ 1,505,035	\$ 1,451,511	\$ 1,719,271	\$ 2,151,593	\$ 2,184,785
Substitutes	\$ 31,057	\$ 15,504	\$ -	\$ -	\$ 15,900
City Funds - Extracurriculars	\$ -	\$ -	\$ -	\$ -	\$ -
<b><u>Centrally Managed</u></b>	<b>\$ 304,572</b>	<b>\$ 309,922</b>	<b>\$ 312,023</b>	<b>\$ 341,597</b>	<b>\$ 274,647</b>
Special Education	\$ -	\$ -	\$ -	\$ -	\$ -
Gifted & Talented	\$ -	\$ -	\$ -	\$ -	\$ -
Early Childhood	\$ -	\$ -	\$ -	\$ -	\$ -
Humanware / SEL	\$ -	\$ -	\$ -	\$ -	\$ -
Athletics & Extracurriculars	\$ 49,417	\$ 50,448	\$ 51,088	\$ 44,805	\$ -
Summer School	\$ -	\$ -	\$ -	\$ -	\$ -
Facilities	\$ 191,908	\$ 194,145	\$ 191,404	\$ 229,494	\$ 207,460
Safety and Security	\$ 63,246	\$ 64,984	\$ 65,253	\$ 67,298	\$ 67,187
Trades	\$ -	\$ 344	\$ -	\$ -	\$ -
Department Budget	\$ -	\$ -	\$ 4,277	\$ -	\$ -
Grievances & Settlements	\$ -	\$ -	\$ -	\$ -	\$ -
<b>Grant &amp; Gift Funds</b>	<b>\$ 23,280</b>	<b>\$ 11,995</b>	<b>\$ 143,381</b>	<b>\$ 206,158</b>	<b>\$ 337,788</b>
<b>Student Activity Funds</b>	<b>\$ -</b>	<b>\$ -</b>	<b>\$ -</b>	<b>\$ 14,773</b>	<b>\$ 20,729</b>

Cost Center 0161CC

Cost Center Description East Tech High School

	2014 Actual	2015 Actual	2016 Actual	2017 Est. Actual	2018 Budget
<b>General Operating Fund</b>	<b>\$ 6,456,680</b>	<b>\$ 6,306,658</b>	<b>\$ 4,968,903</b>	<b>\$ 4,608,415</b>	<b>\$ 3,886,200</b>
<b><u>School Controlled</u></b>	<b>\$ 5,368,481</b>	<b>\$ 4,636,108</b>	<b>\$ 3,423,308</b>	<b>\$ 3,076,483</b>	<b>\$ 2,800,703</b>
School Budget	\$ 5,356,374	\$ 4,472,213	\$ 3,317,582	\$ 3,066,394	\$ 2,744,578
Substitutes	\$ -	\$ 154,616	\$ 96,847	\$ -	\$ 39,750
City Funds - Extracurriculars	\$ 12,107	\$ 9,279	\$ 8,879	\$ 10,090	\$ 16,375
<b><u>Centrally Managed</u></b>	<b>\$ 1,088,199</b>	<b>\$ 1,670,549</b>	<b>\$ 1,545,595</b>	<b>\$ 1,531,932</b>	<b>\$ 1,085,497</b>
Special Education	\$ -	\$ 674,269	\$ 511,393	\$ 539,401	\$ 630,305
Gifted & Talented	\$ -	\$ -	\$ -	\$ -	\$ -
Early Childhood	\$ -	\$ -	\$ -	\$ -	\$ -
Humanware / SEL	\$ -	\$ -	\$ 4,933	\$ 5,000	\$ 4,900
Athletics & Extracurriculars	\$ 119,199	\$ 101,356	\$ 113,570	\$ 90,078	\$ -
Summer School	\$ -	\$ -	\$ -	\$ 10,303	\$ -
Facilities	\$ 666,905	\$ 631,212	\$ 660,737	\$ 675,381	\$ 349,502
Safety and Security	\$ 289,524	\$ 261,195	\$ 240,338	\$ 189,757	\$ 100,790
Trades	\$ 8,339	\$ 2,517	\$ 13,683	\$ 8,956	\$ -
Department Budget	\$ 4,232	\$ -	\$ 940	\$ 13,056	\$ -
Grievances & Settlements	\$ -	\$ -	\$ -	\$ -	\$ -
<b>Grant &amp; Gift Funds</b>	<b>\$ 522</b>	<b>\$ 5,689</b>	<b>\$ 291,716</b>	<b>\$ 557,537</b>	<b>\$ 733,155</b>
<b>Student Activity Funds</b>	<b>\$ 37,150</b>	<b>\$ 40,778</b>	<b>\$ 24,995</b>	<b>\$ 15,849</b>	<b>\$ 28,707</b>



**Cost Center** 0168CC  
**Cost Center Description** Euclid Park

		2014 Actual	2015 Actual	2016 Actual	2017 Est. Actual	2018 Budget
<b>General Operating Fund</b>	\$	<b>2,630,222</b>	\$ <b>2,660,036</b>	\$ <b>2,735,935</b>	\$ <b>3,105,855</b>	\$ <b>3,196,987</b>
<b><u>School Controlled</u></b>	\$	<b>2,237,472</b>	\$ <b>2,212,752</b>	\$ <b>2,269,498</b>	\$ <b>2,414,204</b>	\$ <b>2,472,609</b>
School Budget	\$	2,142,203	\$ 2,101,877	\$ 2,197,403	\$ 2,400,166	\$ 2,398,645
Substitutes	\$	92,634	\$ 110,661	\$ 71,120	\$ 12,228	\$ 69,960
City Funds - Extracurriculars	\$	2,635	\$ 214	\$ 975	\$ 1,810	\$ 4,004
<b><u>Centrally Managed</u></b>	\$	<b>392,750</b>	\$ <b>447,284</b>	\$ <b>466,438</b>	\$ <b>691,650</b>	\$ <b>724,378</b>
Special Education	\$	-	\$ 77,699	\$ 147,243	\$ 307,379	\$ 270,371
Gifted & Talented	\$	-	\$ -	\$ -	\$ -	\$ -
Early Childhood	\$	3,584	\$ 5,006	\$ 10,586	\$ 60,288	\$ 147,726
Humanware / SEL	\$	-	\$ -	\$ -	\$ -	\$ -
Athletics & Extracurriculars	\$	-	\$ 2,840	\$ 1,816	\$ -	\$ -
Summer School	\$	-	\$ -	\$ -	\$ -	\$ -
Facilities	\$	334,521	\$ 297,030	\$ 250,910	\$ 266,246	\$ 256,426
Safety and Security	\$	54,645	\$ 57,451	\$ 55,883	\$ 57,706	\$ 49,855
Trades	\$	-	\$ -	\$ -	\$ 31	\$ -
Department Budget	\$	-	\$ 7,257	\$ -	\$ -	\$ -
Grievances & Settlements	\$	-	\$ -	\$ -	\$ -	\$ -
<b>Grant &amp; Gift Funds</b>	\$	<b>54,849</b>	\$ <b>103,744</b>	\$ <b>268,096</b>	\$ <b>319,383</b>	\$ <b>889,407</b>
<b>Student Activity Funds</b>	\$	<b>12,471</b>	\$ <b>7,748</b>	\$ <b>1,301</b>	\$ <b>6,660</b>	\$ <b>10,859</b>

Cost Center 0172CC

Cost Center Description Franklin D Roosevelt

		2014 Actual	2015 Actual	2016 Actual	2017 Est. Actual	2018 Budget
<b>General Operating Fund</b>	\$	<b>4,344,828</b>	\$ <b>3,908,350</b>	\$ <b>4,237,025</b>	\$ <b>4,572,387</b>	\$ <b>4,170,441</b>
<b><u>School Controlled</u></b>	\$	<b>3,769,080</b>	\$ <b>2,682,652</b>	\$ <b>2,712,240</b>	\$ <b>2,813,249</b>	\$ <b>2,731,491</b>
School Budget	\$	3,623,665	\$ 2,469,429	\$ 2,553,705	\$ 2,802,605	\$ 2,679,578
Substitutes	\$	137,425	\$ 209,247	\$ 153,916	\$ 3,596	\$ 47,700
City Funds - Extracurriculars	\$	7,990	\$ 3,976	\$ 4,620	\$ 7,048	\$ 4,213
<b><u>Centrally Managed</u></b>	\$	<b>575,748</b>	\$ <b>1,225,698</b>	\$ <b>1,524,785</b>	\$ <b>1,759,138</b>	\$ <b>1,438,950</b>
Special Education	\$	-	\$ 524,986	\$ 700,084	\$ 990,451	\$ 675,927
Gifted & Talented	\$	-	\$ -	\$ -	\$ -	\$ -
Early Childhood	\$	2,945	\$ 38,473	\$ 153,542	\$ 159,685	\$ 147,726
Humanware / SEL	\$	-	\$ -	\$ -	\$ -	\$ -
Athletics & Extracurriculars	\$	12,373	\$ 10,807	\$ 15,872	\$ 7,980	\$ -
Summer School	\$	-	\$ -	\$ -	\$ -	\$ -
Facilities	\$	487,746	\$ 485,043	\$ 528,143	\$ 496,549	\$ 514,508
Safety and Security	\$	72,684	\$ 121,915	\$ 126,697	\$ 95,101	\$ 100,789
Trades	\$	-	\$ 1,102	\$ 180	\$ 1,084	\$ -
Department Budget	\$	-	\$ 43,371	\$ 267	\$ 8,288	\$ -
Grievances & Settlements	\$	-	\$ -	\$ -	\$ -	\$ -
<b>Grant &amp; Gift Funds</b>	\$	<b>124,035</b>	\$ <b>31,274</b>	\$ <b>599,202</b>	\$ <b>760,626</b>	\$ <b>1,348,761</b>
<b>Student Activity Funds</b>	\$	<b>3,862</b>	\$ <b>5,212</b>	\$ <b>6,763</b>	\$ <b>3,696</b>	\$ <b>2,449</b>

Cost Center 0174CC

Cost Center Description Facing History New Tech High School

	2014 Actual	2015 Actual	2016 Actual	2017 Est. Actual	2018 Budget
<b>General Operating Fund</b>	<b>\$ 1,650,299</b>	<b>\$ 2,431,713</b>	<b>\$ 3,078,916</b>	<b>\$ 3,036,915</b>	<b>\$ 3,101,002</b>
<b><u>School Controlled</u></b>	<b>\$ 1,650,112</b>	<b>\$ 2,418,710</b>	<b>\$ 3,067,570</b>	<b>\$ 2,909,167</b>	<b>\$ 2,862,619</b>
School Budget	\$ 1,603,559	\$ 2,361,826	\$ 3,016,046	\$ 2,887,966	\$ 2,814,919
Substitutes	\$ 46,552	\$ 56,884	\$ 51,525	\$ 21,201	\$ 47,700
City Funds - Extracurriculars	\$ -	\$ -	\$ -	\$ -	\$ -
<b><u>Centrally Managed</u></b>	<b>\$ 187</b>	<b>\$ 13,002</b>	<b>\$ 11,346</b>	<b>\$ 127,749</b>	<b>\$ 238,383</b>
Special Education	\$ -	\$ -	\$ -	\$ -	\$ -
Gifted & Talented	\$ -	\$ -	\$ -	\$ -	\$ -
Early Childhood	\$ -	\$ -	\$ -	\$ -	\$ -
Humanware / SEL	\$ -	\$ -	\$ -	\$ -	\$ -
Athletics & Extracurriculars	\$ -	\$ -	\$ -	\$ -	\$ -
Summer School	\$ -	\$ -	\$ -	\$ -	\$ -
Facilities	\$ 187	\$ 10,319	\$ 9,378	\$ 50,669	\$ 187,988
Safety and Security	\$ -	\$ 2,683	\$ 1,969	\$ 77,079	\$ 50,395
Trades	\$ -	\$ -	\$ -	\$ -	\$ -
Department Budget	\$ -	\$ -	\$ -	\$ -	\$ -
Grievances & Settlements	\$ -	\$ -	\$ -	\$ -	\$ -
<b>Grant &amp; Gift Funds</b>	<b>\$ 82,272</b>	<b>\$ 118,601</b>	<b>\$ 13,468</b>	<b>\$ 1,452</b>	<b>\$ 212,143</b>
<b>Student Activity Funds</b>	<b>\$ 534</b>	<b>\$ -</b>	<b>\$ 2,925</b>	<b>\$ -</b>	<b>\$ 1,075</b>

**Cost Center** 0184CC  
**Cost Center Description** Fullerton

	2014 Actual	2015 Actual	2016 Actual	2017 Est. Actual	2018 Budget
<b>General Operating Fund</b>	<b>\$ 2,022,013</b>	<b>\$ 2,237,912</b>	<b>\$ 1,857,318</b>	<b>\$ 1,680,713</b>	<b>\$ 1,818,012</b>
<b><u>School Controlled</u></b>	<b>\$ 1,769,834</b>	<b>\$ 2,002,745</b>	<b>\$ 1,631,142</b>	<b>\$ 1,433,913</b>	<b>\$ 1,525,563</b>
School Budget	\$ 1,769,834	\$ 1,970,328	\$ 1,628,845	\$ 1,433,687	\$ 1,507,087
Substitutes	\$ -	\$ 32,008	\$ 512	\$ 226	\$ 15,900
City Funds - Extracurriculars	\$ -	\$ 409	\$ 1,785	\$ -	\$ 2,576
<b><u>Centrally Managed</u></b>	<b>\$ 252,179</b>	<b>\$ 235,167</b>	<b>\$ 226,176</b>	<b>\$ 246,800</b>	<b>\$ 292,449</b>
Special Education	\$ -	\$ -	\$ -	\$ -	\$ -
Gifted & Talented	\$ -	\$ -	\$ -	\$ -	\$ -
Early Childhood	\$ -	\$ -	\$ -	\$ -	\$ -
Humanware / SEL	\$ -	\$ -	\$ -	\$ -	\$ -
Athletics & Extracurriculars	\$ 4,861	\$ 1,051	\$ 2,566	\$ 410	\$ -
Summer School	\$ -	\$ -	\$ -	\$ -	\$ -
Facilities	\$ 207,178	\$ 187,793	\$ 196,905	\$ 203,491	\$ 242,054
Safety and Security	\$ 39,970	\$ 32,551	\$ 26,405	\$ 42,766	\$ 50,395
Trades	\$ 170	\$ 47	\$ 300	\$ 134	\$ -
Department Budget	\$ -	\$ 13,724	\$ -	\$ -	\$ -
Grievances & Settlements	\$ -	\$ -	\$ -	\$ -	\$ -
<b>Grant &amp; Gift Funds</b>	<b>\$ 213,768</b>	<b>\$ 51,680</b>	<b>\$ 437,342</b>	<b>\$ 391,288</b>	<b>\$ 659,885</b>
<b>Student Activity Funds</b>	<b>\$ 1,246</b>	<b>\$ 87</b>	<b>\$ -</b>	<b>\$ -</b>	<b>\$ 6,844</b>

**Cost Center** 0188CC  
**Cost Center Description** Garfield

		2014 Actual	2015 Actual	2016 Actual	2017 Est. Actual	2018 Budget
<b>General Operating Fund</b>	\$	<b>3,850,513</b>	\$ <b>3,943,746</b>	\$ <b>4,000,997</b>	\$ <b>4,508,732</b>	\$ <b>4,794,174</b>
<b><u>School Controlled</u></b>	\$	<b>3,506,398</b>	\$ <b>3,087,664</b>	\$ <b>2,960,072</b>	\$ <b>3,103,853</b>	\$ <b>3,389,319</b>
School Budget	\$	3,464,317	\$ 3,032,918	\$ 2,874,562	\$ 3,062,291	\$ 3,303,770
Substitutes	\$	37,557	\$ 48,394	\$ 79,123	\$ 34,411	\$ 79,620
City Funds - Extracurriculars	\$	4,524	\$ 6,351	\$ 6,387	\$ 7,151	\$ 5,929
<b><u>Centrally Managed</u></b>	\$	<b>344,116</b>	\$ <b>856,082</b>	\$ <b>1,040,925</b>	\$ <b>1,404,879</b>	\$ <b>1,404,856</b>
Special Education	\$	-	\$ 11,274	\$ 41,116	\$ 225,007	\$ 315,992
Gifted & Talented	\$	-	\$ 531,865	\$ 560,653	\$ 565,704	\$ 475,062
Early Childhood	\$	3,135	\$ 38,550	\$ 126,586	\$ 227,355	\$ 242,738
Humanware / SEL	\$	-	\$ -	\$ -	\$ -	\$ -
Athletics & Extracurriculars	\$	6,786	\$ 8,678	\$ 7,393	\$ 6,000	\$ -
Summer School	\$	-	\$ 597	\$ -	\$ -	\$ -
Facilities	\$	291,484	\$ 236,014	\$ 271,430	\$ 346,479	\$ 320,668
Safety and Security	\$	40,593	\$ 28,870	\$ 30,065	\$ 33,071	\$ 50,395
Trades	\$	161	\$ 235	\$ 154	\$ 675	\$ -
Department Budget	\$	1,957	\$ -	\$ 3,528	\$ -	\$ -
Grievances & Settlements	\$	-	\$ -	\$ -	\$ 589	\$ -
<b>Grant &amp; Gift Funds</b>	\$	<b>244</b>	\$ <b>10,354</b>	\$ <b>228,861</b>	\$ <b>267,939</b>	\$ <b>308,426</b>
<b>Student Activity Funds</b>	\$	<b>22,967</b>	\$ <b>13,799</b>	\$ <b>4,150</b>	\$ <b>4,823</b>	\$ <b>8,187</b>



Cost Center 0198CC

Cost Center Description George Washington Carver

	2014 Actual	2015 Actual	2016 Actual	2017 Est. Actual	2018 Budget
<b>General Operating Fund</b>	<b>\$ 3,355,859</b>	<b>\$ 2,775,533</b>	<b>\$ 2,756,824</b>	<b>\$ 3,345,180</b>	<b>\$ 3,297,298</b>
<b><u>School Controlled</u></b>	<b>\$ 2,994,286</b>	<b>\$ 2,081,513</b>	<b>\$ 2,139,590</b>	<b>\$ 2,571,849</b>	<b>\$ 2,400,741</b>
School Budget	\$ 2,921,077	\$ 1,942,862	\$ 1,924,858	\$ 2,490,667	\$ 2,371,157
Substitutes	\$ 67,706	\$ 138,651	\$ 212,417	\$ 78,840	\$ 25,440
City Funds - Extracurriculars	\$ 5,503	\$ -	\$ 2,315	\$ 2,342	\$ 4,144
<b><u>Centrally Managed</u></b>	<b>\$ 361,573</b>	<b>\$ 694,020</b>	<b>\$ 617,234</b>	<b>\$ 773,331</b>	<b>\$ 896,557</b>
Special Education	\$ -	\$ 315,407	\$ 264,486	\$ 342,205	\$ 359,934
Gifted & Talented	\$ -	\$ -	\$ -	\$ -	\$ -
Early Childhood	\$ 4,177	\$ 5,009	\$ -	\$ 22,292	\$ 147,726
Humanware / SEL	\$ -	\$ -	\$ -	\$ -	\$ -
Athletics & Extracurriculars	\$ 1,702	\$ -	\$ -	\$ -	\$ -
Summer School	\$ -	\$ 48	\$ 155	\$ 259	\$ -
Facilities	\$ 309,249	\$ 329,409	\$ 308,408	\$ 356,386	\$ 338,502
Safety and Security	\$ 46,446	\$ 43,972	\$ 42,570	\$ 43,845	\$ 50,395
Trades	\$ -	\$ 176	\$ -	\$ -	\$ -
Department Budget	\$ -	\$ -	\$ 1,615	\$ 5,775	\$ -
Grievances & Settlements	\$ -	\$ -	\$ -	\$ 2,568	\$ -
<b>Grant &amp; Gift Funds</b>	<b>\$ 71,784</b>	<b>\$ 168,054</b>	<b>\$ 393,806</b>	<b>\$ 548,680</b>	<b>\$ 956,544</b>
<b>Student Activity Funds</b>	<b>\$ 833</b>	<b>\$ -</b>	<b>\$ -</b>	<b>\$ -</b>	<b>\$ 385</b>

Cost Center 0208CC

Cost Center Description Cleveland High School for Digital Arts

	2014 Actual	2015 Actual	2016 Actual	2017 Est. Actual	2018 Budget
<b>General Operating Fund</b>	\$ -	\$ 939,684	\$ 1,926,429	\$ 2,796,126	\$ 3,627,695
<b><u>School Controlled</u></b>	\$ -	\$ 894,862	\$ 1,839,384	\$ 2,692,985	\$ 3,422,050
School Budget	\$ -	\$ 894,862	\$ 1,839,384	\$ 2,692,985	\$ 3,387,780
Substitutes	\$ -	\$ -	\$ -	\$ -	\$ 28,620
City Funds - Extracurriculars	\$ -	\$ -	\$ -	\$ -	\$ 5,650
<b><u>Centrally Managed</u></b>	\$ -	\$ 44,823	\$ 87,045	\$ 103,141	\$ 205,645
Special Education	\$ -	\$ 8,045	\$ 39,130	\$ 41,161	\$ -
Gifted & Talented	\$ -	\$ -	\$ -	\$ -	\$ -
Early Childhood	\$ -	\$ -	\$ -	\$ -	\$ -
Humanware / SEL	\$ -	\$ -	\$ -	\$ -	\$ -
Athletics & Extracurriculars	\$ -	\$ -	\$ -	\$ -	\$ -
Summer School	\$ -	\$ -	\$ -	\$ -	\$ -
Facilities	\$ -	\$ 155	\$ -	\$ -	\$ 155,251
Safety and Security	\$ -	\$ 36,623	\$ 47,915	\$ 47,220	\$ 50,395
Trades	\$ -	\$ -	\$ -	\$ -	\$ -
Department Budget	\$ -	\$ -	\$ -	\$ -	\$ -
Grievances & Settlements	\$ -	\$ -	\$ -	\$ 14,760	\$ -
<b>Grant &amp; Gift Funds</b>	\$ 13,593	\$ 381,140	\$ 637,527	\$ 301,983	\$ 31,550
<b>Student Activity Funds</b>	\$ -	\$ -	\$ -	\$ -	\$ 495

Cost Center 0209CC

Cost Center Description Bard High School Early College Cleveland

	2014 Actual	2015 Actual	2016 Actual	2017 Est. Actual	2018 Budget
<b>General Operating Fund</b>	\$ -	\$ 986,585	\$ 1,954,764	\$ 2,633,329	\$ 4,032,471
<b><u>School Controlled</u></b>	\$ -	\$ 854,665	\$ 1,759,097	\$ 2,302,223	\$ 3,685,047
School Budget	\$ -	\$ 853,311	\$ 1,754,663	\$ 2,302,223	\$ 3,662,772
Substitutes	\$ -	\$ -	\$ -	\$ -	\$ 15,900
City Funds - Extracurriculars	\$ -	\$ 1,354	\$ 4,434	\$ -	\$ 6,375
<b><u>Centrally Managed</u></b>	\$ -	\$ 131,920	\$ 195,667	\$ 331,106	\$ 347,424
Special Education	\$ -	\$ -	\$ -	\$ -	\$ -
Gifted & Talented	\$ -	\$ -	\$ -	\$ -	\$ -
Early Childhood	\$ -	\$ -	\$ -	\$ -	\$ -
Humanware / SEL	\$ -	\$ -	\$ -	\$ -	\$ -
Athletics & Extracurriculars	\$ -	\$ -	\$ -	\$ -	\$ -
Summer School	\$ -	\$ -	\$ -	\$ -	\$ -
Facilities	\$ -	\$ 131,787	\$ 186,719	\$ 257,616	\$ 246,635
Safety and Security	\$ -	\$ 133	\$ 5,708	\$ 69,062	\$ 100,789
Trades	\$ -	\$ -	\$ 3,240	\$ 1,089	\$ -
Department Budget	\$ -	\$ -	\$ -	\$ 3,340	\$ -
Grievances & Settlements	\$ -	\$ -	\$ -	\$ -	\$ -
<b>Grant &amp; Gift Funds</b>	\$ 1,617	\$ 122,999	\$ 99,169	\$ 79,907	\$ 144,298
<b>Student Activity Funds</b>	\$ -	\$ -	\$ 885	\$ -	\$ 1,145

**Cost Center** 0210CC  
**Cost Center Description** JFK PACT

	2014 Actual	2015 Actual	2016 Actual	2017 Est. Actual	2018 Budget
<b>General Operating Fund</b>	\$ -	\$ 1,194,307	\$ 1,870,469	\$ 2,662,993	\$ 3,631,297
<b><u>School Controlled</u></b>	\$ -	\$ 1,013,752	\$ 1,678,126	\$ 2,434,229	\$ 2,689,515
School Budget	\$ -	\$ 995,830	\$ 1,670,123	\$ 2,434,229	\$ 2,641,815
Substitutes	\$ -	\$ 17,921	\$ 8,003	\$ -	\$ 47,700
City Funds - Extracurriculars	\$ -	\$ -	\$ -	\$ -	\$ -
<b><u>Centrally Managed</u></b>	\$ -	\$ 180,556	\$ 192,343	\$ 228,764	\$ 941,783
Special Education	\$ -	\$ 81,911	\$ 74,599	\$ 145,759	\$ 540,741
Gifted & Talented	\$ -	\$ -	\$ -	\$ -	\$ -
Early Childhood	\$ -	\$ -	\$ -	\$ -	\$ -
Humanware / SEL	\$ -	\$ -	\$ 2,250	\$ 2,029	\$ 4,900
Athletics & Extracurriculars	\$ -	\$ -	\$ -	\$ -	\$ -
Summer School	\$ -	\$ -	\$ -	\$ -	\$ -
Facilities	\$ -	\$ 71,736	\$ 77,649	\$ 8,821	\$ 295,352
Safety and Security	\$ -	\$ 26,909	\$ 37,845	\$ 38,783	\$ 100,790
Trades	\$ -	\$ -	\$ -	\$ -	\$ -
Department Budget	\$ -	\$ -	\$ -	\$ -	\$ -
Grievances & Settlements	\$ -	\$ -	\$ -	\$ 33,372	\$ -
<b>Grant &amp; Gift Funds</b>	\$ -	\$ -	\$ 59,627	\$ 81,184	\$ 107,641
<b>Student Activity Funds</b>	\$ -	\$ -	\$ -	\$ 47	\$ 816

Cost Center 0211CC

Cost Center Description JFK E3gle Academy

	2014 Actual	2015 Actual	2016 Actual	2017 Est. Actual	2018 Budget
<b>General Operating Fund</b>	\$ -	\$ 1,297,638	\$ 1,776,076	\$ 2,478,435	\$ 3,067,721
<b><u>School Controlled</u></b>	\$ -	\$ 1,168,810	\$ 1,635,346	\$ 2,213,980	\$ 2,402,888
School Budget	\$ -	\$ 1,162,844	\$ 1,632,156	\$ 2,213,980	\$ 2,371,088
Substitutes	\$ -	\$ 5,966	\$ 3,190	\$ -	\$ 31,800
City Funds - Extracurriculars	\$ -	\$ -	\$ -	\$ -	\$ -
<b><u>Centrally Managed</u></b>	\$ -	\$ 128,828	\$ 140,731	\$ 264,455	\$ 664,832
Special Education	\$ -	\$ 20,314	\$ -	\$ 213,833	\$ 268,691
Gifted & Talented	\$ -	\$ -	\$ -	\$ -	\$ -
Early Childhood	\$ -	\$ -	\$ -	\$ -	\$ -
Humanware / SEL	\$ -	\$ -	\$ -	\$ -	\$ -
Athletics & Extracurriculars	\$ -	\$ -	\$ 3,309	\$ -	\$ -
Summer School	\$ -	\$ -	\$ -	\$ -	\$ -
Facilities	\$ -	\$ 76,639	\$ 96,079	\$ 289	\$ 295,352
Safety and Security	\$ -	\$ 31,875	\$ 41,342	\$ 13,107	\$ 100,790
Trades	\$ -	\$ -	\$ -	\$ -	\$ -
Department Budget	\$ -	\$ -	\$ -	\$ -	\$ -
Grievances & Settlements	\$ -	\$ -	\$ -	\$ 37,226	\$ -
<b>Grant &amp; Gift Funds</b>	\$ -	\$ -	\$ 118,218	\$ 107,566	\$ 197,327
<b>Student Activity Funds</b>	\$ -	\$ -	\$ -	\$ -	\$ 3,700



Cost Center 0220CC

Cost Center Description Glenville High School

	2014 Actual	2015 Actual	2016 Actual	2017 Est. Actual	2018 Budget
<b>General Operating Fund</b>	<b>\$ 6,013,447</b>	<b>\$ 6,253,476</b>	<b>\$ 5,228,217</b>	<b>\$ 4,348,299</b>	<b>\$ 4,008,542</b>
<b><u>School Controlled</u></b>	<b>\$ 4,948,411</b>	<b>\$ 4,651,785</b>	<b>\$ 3,571,256</b>	<b>\$ 2,723,668</b>	<b>\$ 2,772,172</b>
School Budget	\$ 4,931,470	\$ 4,438,046	\$ 3,553,421	\$ 2,710,846	\$ 2,692,064
Substitutes	\$ 39	\$ 188,845	\$ -	\$ -	\$ 63,733
City Funds - Extracurriculars	\$ 16,901	\$ 24,894	\$ 17,836	\$ 12,822	\$ 16,375
<b><u>Centrally Managed</u></b>	<b>\$ 1,065,036</b>	<b>\$ 1,601,691</b>	<b>\$ 1,656,960</b>	<b>\$ 1,624,631</b>	<b>\$ 1,236,370</b>
Special Education	\$ -	\$ 584,229	\$ 619,951	\$ 700,422	\$ 449,498
Gifted & Talented	\$ -	\$ -	\$ -	\$ -	\$ -
Early Childhood	\$ -	\$ -	\$ -	\$ -	\$ -
Humanware / SEL	\$ -	\$ -	\$ 4,575	\$ 4,991	\$ 4,900
Athletics & Extracurriculars	\$ 138,390	\$ 166,315	\$ 156,519	\$ 132,214	\$ -
Summer School	\$ 2	\$ -	\$ -	\$ -	\$ -
Facilities	\$ 634,409	\$ 619,382	\$ 613,086	\$ 607,229	\$ 630,788
Safety and Security	\$ 272,596	\$ 229,489	\$ 253,750	\$ 176,926	\$ 151,184
Trades	\$ 2,300	\$ 2,276	\$ 9,079	\$ 1,469	\$ -
Department Budget	\$ 17,340	\$ -	\$ -	\$ 1,380	\$ -
Grievances & Settlements	\$ -	\$ -	\$ -	\$ -	\$ -
<b>Grant &amp; Gift Funds</b>	<b>\$ 146,573</b>	<b>\$ 101,940</b>	<b>\$ 407,806</b>	<b>\$ 578,248</b>	<b>\$ 1,012,487</b>
<b>Student Activity Funds</b>	<b>\$ 113,496</b>	<b>\$ 72,327</b>	<b>\$ 89,846</b>	<b>\$ 66,809</b>	<b>\$ 39,372</b>

Cost Center 0224CC

Cost Center Description H Barbara Booker

	2014 Actual	2015 Actual	2016 Actual	2017 Est. Actual	2018 Budget
<b>General Operating Fund</b>	<b>\$ 3,429,324</b>	<b>\$ 3,171,479</b>	<b>\$ 3,359,099</b>	<b>\$ 3,499,059</b>	<b>\$ 3,731,433</b>
<b><u>School Controlled</u></b>	<b>\$ 3,147,837</b>	<b>\$ 2,428,267</b>	<b>\$ 2,459,052</b>	<b>\$ 2,386,704</b>	<b>\$ 2,610,826</b>
School Budget	\$ 3,143,170	\$ 2,425,176	\$ 2,449,436	\$ 2,384,884	\$ 2,571,398
Substitutes	\$ -	\$ 821	\$ 540	\$ -	\$ 35,616
City Funds - Extracurriculars	\$ 4,667	\$ 2,271	\$ 9,076	\$ 1,820	\$ 3,812
<b><u>Centrally Managed</u></b>	<b>\$ 281,486</b>	<b>\$ 743,212</b>	<b>\$ 900,048</b>	<b>\$ 1,112,355</b>	<b>\$ 1,120,607</b>
Special Education	\$ -	\$ 445,009	\$ 631,617	\$ 688,611	\$ 675,927
Gifted & Talented	\$ -	\$ -	\$ -	\$ -	\$ -
Early Childhood	\$ -	\$ -	\$ -	\$ 29,021	\$ 95,012
Humanware / SEL	\$ -	\$ -	\$ -	\$ -	\$ -
Athletics & Extracurriculars	\$ 3,080	\$ 3,358	\$ 2,104	\$ 2,082	\$ -
Summer School	\$ -	\$ -	\$ -	\$ -	\$ -
Facilities	\$ 218,196	\$ 199,769	\$ 206,214	\$ 329,229	\$ 299,273
Safety and Security	\$ 49,090	\$ 53,509	\$ 54,357	\$ 56,158	\$ 50,395
Trades	\$ 4,986	\$ 10,034	\$ 458	\$ 3,599	\$ -
Department Budget	\$ 6,136	\$ 31,535	\$ 5,299	\$ 3,655	\$ -
Grievances & Settlements	\$ -	\$ -	\$ -	\$ -	\$ -
<b>Grant &amp; Gift Funds</b>	<b>\$ 100,053</b>	<b>\$ 94,506</b>	<b>\$ 262,336</b>	<b>\$ 396,429</b>	<b>\$ 228,623</b>
<b>Student Activity Funds</b>	<b>\$ 1,450</b>	<b>\$ -</b>	<b>\$ -</b>	<b>\$ -</b>	<b>\$ 4,907</b>

Cost Center 0229CC

Cost Center Description Hannah Gibbons

	2014 Actual	2015 Actual	2016 Actual	2017 Est. Actual	2018 Budget
<b>General Operating Fund</b>	<b>\$ 2,538,538</b>	<b>\$ 2,195,491</b>	<b>\$ 2,217,441</b>	<b>\$ 2,454,889</b>	<b>\$ 2,561,495</b>
<b><u>School Controlled</u></b>	<b>\$ 2,188,515</b>	<b>\$ 1,444,176</b>	<b>\$ 1,421,928</b>	<b>\$ 1,572,080</b>	<b>\$ 1,600,383</b>
School Budget	\$ 2,124,803	\$ 1,335,469	\$ 1,420,314	\$ 1,567,267	\$ 1,570,840
Substitutes	\$ 59,333	\$ 102,264	\$ 501	\$ 625	\$ 26,712
City Funds - Extracurriculars	\$ 4,379	\$ 6,443	\$ 1,113	\$ 4,188	\$ 2,831
<b><u>Centrally Managed</u></b>	<b>\$ 350,023</b>	<b>\$ 751,315</b>	<b>\$ 795,513</b>	<b>\$ 882,809</b>	<b>\$ 961,113</b>
Special Education	\$ -	\$ 400,161	\$ 404,206	\$ 499,808	\$ 496,800
Gifted & Talented	\$ -	\$ -	\$ -	\$ -	\$ -
Early Childhood	\$ 4,626	\$ 9,575	\$ 38,568	\$ 37,323	\$ 147,726
Humanware / SEL	\$ -	\$ -	\$ -	\$ -	\$ -
Athletics & Extracurriculars	\$ 699	\$ 1,093	\$ 2,109	\$ 2,109	\$ -
Summer School	\$ -	\$ -	\$ -	\$ -	\$ -
Facilities	\$ 290,474	\$ 261,719	\$ 261,710	\$ 297,397	\$ 266,192
Safety and Security	\$ 54,224	\$ 78,285	\$ 88,919	\$ 46,160	\$ 50,395
Trades	\$ -	\$ 319	\$ -	\$ -	\$ -
Department Budget	\$ -	\$ 162	\$ -	\$ -	\$ -
Grievances & Settlements	\$ -	\$ -	\$ -	\$ 13	\$ -
<b>Grant &amp; Gift Funds</b>	<b>\$ 82,043</b>	<b>\$ 107,062</b>	<b>\$ 572,654</b>	<b>\$ 611,627</b>	<b>\$ 904,496</b>
<b>Student Activity Funds</b>	<b>\$ 1,135</b>	<b>\$ 516</b>	<b>\$ 212</b>	<b>\$ -</b>	<b>\$ 1,144</b>

**Cost Center** 0240CC  
**Cost Center Description** Harvey Rice

		2014 Actual	2015 Actual	2016 Actual	2017 Est. Actual	2018 Budget
<b>General Operating Fund</b>	\$	<b>3,494,095</b>	\$ <b>3,934,283</b>	\$ <b>3,342,578</b>	\$ <b>3,410,209</b>	\$ <b>4,275,469</b>
<b><u>School Controlled</u></b>	\$	<b>3,089,596</b>	\$ <b>3,306,712</b>	\$ <b>2,754,307</b>	\$ <b>2,703,458</b>	\$ <b>3,365,509</b>
School Budget	\$	2,994,688	\$ 3,159,402	\$ 2,746,958	\$ 2,629,536	\$ 3,320,925
Substitutes	\$	94,648	\$ 143,408	\$ 477	\$ 71,842	\$ 39,828
City Funds - Extracurriculars	\$	260	\$ 3,902	\$ 6,872	\$ 2,080	\$ 4,756
<b><u>Centrally Managed</u></b>	\$	<b>404,498</b>	\$ <b>627,571</b>	\$ <b>588,271</b>	\$ <b>706,751</b>	\$ <b>909,960</b>
Special Education	\$	-	\$ 214,900	\$ 244,910	\$ 295,851	\$ 405,556
Gifted & Talented	\$	-	\$ -	\$ -	\$ -	\$ -
Early Childhood	\$	2,796	\$ 4,431	\$ 5,942	\$ 28,875	\$ 147,726
Humanware / SEL	\$	-	\$ -	\$ -	\$ -	\$ -
Athletics & Extracurriculars	\$	14,600	\$ 7,261	\$ 10,749	\$ -	\$ -
Summer School	\$	-	\$ -	\$ -	\$ -	\$ -
Facilities	\$	327,591	\$ 322,843	\$ 294,950	\$ 347,001	\$ 306,283
Safety and Security	\$	59,511	\$ 48,886	\$ 19,916	\$ 34,526	\$ 50,395
Trades	\$	-	\$ 426	\$ 183	\$ -	\$ -
Department Budget	\$	-	\$ 28,824	\$ 11,622	\$ 402	\$ -
Grievances & Settlements	\$	-	\$ -	\$ -	\$ 97	\$ -
<b>Grant &amp; Gift Funds</b>	\$	<b>182,865</b>	\$ <b>123,053</b>	\$ <b>446,057</b>	\$ <b>691,286</b>	\$ <b>1,010,605</b>
<b>Student Activity Funds</b>	\$	<b>8,993</b>	\$ <b>5,564</b>	\$ <b>5,809</b>	\$ <b>409</b>	\$ <b>5,813</b>

Cost Center 0243CC

Cost Center Description Rhodes Academy of Environmental Studies

	2014 Actual	2015 Actual	2016 Actual	2017 Est. Actual	2018 Budget
<b>General Operating Fund</b>	\$ -	\$ -	\$ -	\$ -	\$ 1,840,874
<b><u>School Controlled</u></b>	\$ -	\$ -	\$ -	\$ -	\$ 1,460,723
School Budget	\$ -	\$ -	\$ -	\$ -	\$ 1,426,873
Substitutes	\$ -	\$ -	\$ -	\$ -	\$ 33,850
City Funds - Extracurriculars	\$ -	\$ -	\$ -	\$ -	\$ -
<b><u>Centrally Managed</u></b>	\$ -	\$ -	\$ -	\$ -	\$ 380,151
Special Education	\$ -	\$ -	\$ -	\$ -	\$ 135,185
Gifted & Talented	\$ -	\$ -	\$ -	\$ -	\$ -
Early Childhood	\$ -	\$ -	\$ -	\$ -	\$ -
Humanware / SEL	\$ -	\$ -	\$ -	\$ -	\$ -
Athletics & Extracurriculars	\$ -	\$ -	\$ -	\$ -	\$ -
Summer School	\$ -	\$ -	\$ -	\$ -	\$ -
Facilities	\$ -	\$ -	\$ -	\$ -	\$ 160,982
Safety and Security	\$ -	\$ -	\$ -	\$ -	\$ 83,983
Trades	\$ -	\$ -	\$ -	\$ -	\$ -
Department Budget	\$ -	\$ -	\$ -	\$ -	\$ -
Grievances & Settlements	\$ -	\$ -	\$ -	\$ -	\$ -
<b>Grant &amp; Gift Funds</b>	\$ -	\$ -	\$ -	\$ -	\$ 83,735
<b>Student Activity Funds</b>	\$ -	\$ -	\$ -	\$ -	\$ -



Cost Center 0245CC

Cost Center Description Rhodes College and Career Academy

	2014 Actual	2015 Actual	2016 Actual	2017 Est. Actual	2018 Budget
<b>General Operating Fund</b>	\$ -	\$ -	\$ -	\$ -	\$ 1,956,170
<b><u>School Controlled</u></b>	\$ -	\$ -	\$ -	\$ -	\$ 1,575,945
School Budget	\$ -	\$ -	\$ -	\$ -	\$ 1,552,095
Substitutes	\$ -	\$ -	\$ -	\$ -	\$ 23,850
City Funds - Extracurriculars	\$ -	\$ -	\$ -	\$ -	\$ -
<b><u>Centrally Managed</u></b>	\$ -	\$ -	\$ -	\$ -	\$ 380,224
Special Education	\$ -	\$ -	\$ -	\$ -	\$ 135,185
Gifted & Talented	\$ -	\$ -	\$ -	\$ -	\$ -
Early Childhood	\$ -	\$ -	\$ -	\$ -	\$ -
Humanware / SEL	\$ -	\$ -	\$ -	\$ -	\$ -
Athletics & Extracurriculars	\$ -	\$ -	\$ -	\$ -	\$ -
Summer School	\$ -	\$ -	\$ -	\$ -	\$ -
Facilities	\$ -	\$ -	\$ -	\$ -	\$ 161,031
Safety and Security	\$ -	\$ -	\$ -	\$ -	\$ 84,008
Trades	\$ -	\$ -	\$ -	\$ -	\$ -
Department Budget	\$ -	\$ -	\$ -	\$ -	\$ -
Grievances & Settlements	\$ -	\$ -	\$ -	\$ -	\$ -
<b>Grant &amp; Gift Funds</b>	\$ -	\$ -	\$ -	\$ -	\$ -
<b>Student Activity Funds</b>	\$ -	\$ -	\$ -	\$ -	\$ -

Cost Center 0267CC

Cost Center Description Bard High School Early College Cleveland @ J Adams

	2014 Actual	2015 Actual	2016 Actual	2017 Est. Actual	2018 Budget
<b>General Operating Fund</b>	\$ -	\$ -	\$ -	\$ -	\$ 1,887,347
<b><u>School Controlled</u></b>	\$ -	\$ -	\$ -	\$ -	\$ 1,600,003
School Budget	\$ -	\$ -	\$ -	\$ -	\$ 1,576,153
Substitutes	\$ -	\$ -	\$ -	\$ -	\$ 23,850
City Funds - Extracurriculars	\$ -	\$ -	\$ -	\$ -	\$ -
<b><u>Centrally Managed</u></b>	\$ -	\$ -	\$ -	\$ -	\$ 287,343
Special Education	\$ -	\$ -	\$ -	\$ -	\$ -
Gifted & Talented	\$ -	\$ -	\$ -	\$ -	\$ -
Early Childhood	\$ -	\$ -	\$ -	\$ -	\$ -
Humanware / SEL	\$ -	\$ -	\$ -	\$ -	\$ -
Athletics & Extracurriculars	\$ -	\$ -	\$ -	\$ -	\$ -
Summer School	\$ -	\$ -	\$ -	\$ -	\$ -
Facilities	\$ -	\$ -	\$ -	\$ -	\$ 203,360
Safety and Security	\$ -	\$ -	\$ -	\$ -	\$ 83,983
Trades	\$ -	\$ -	\$ -	\$ -	\$ -
Department Budget	\$ -	\$ -	\$ -	\$ -	\$ -
Grievances & Settlements	\$ -	\$ -	\$ -	\$ -	\$ -
<b>Grant &amp; Gift Funds</b>	\$ -	\$ -	\$ -	\$ -	\$ -
<b>Student Activity Funds</b>	\$ -	\$ -	\$ -	\$ -	\$ -

**Cost Center** 0268CC  
**Cost Center Description** John Adams College and Career Academy

	2014 Actual	2015 Actual	2016 Actual	2017 Est. Actual	2018 Budget
<b>General Operating Fund</b>	\$ -	\$ -	\$ -	\$ -	\$ 2,145,920
<b><u>School Controlled</u></b>	\$ -	\$ -	\$ -	\$ -	\$ 1,588,206
School Budget	\$ -	\$ -	\$ -	\$ -	\$ 1,564,356
Substitutes	\$ -	\$ -	\$ -	\$ -	\$ 23,850
City Funds - Extracurriculars	\$ -	\$ -	\$ -	\$ -	\$ -
<b><u>Centrally Managed</u></b>	\$ -	\$ -	\$ -	\$ -	\$ 557,714
Special Education	\$ -	\$ -	\$ -	\$ -	\$ 270,371
Gifted & Talented	\$ -	\$ -	\$ -	\$ -	\$ -
Early Childhood	\$ -	\$ -	\$ -	\$ -	\$ -
Humanware / SEL	\$ -	\$ -	\$ -	\$ -	\$ -
Athletics & Extracurriculars	\$ -	\$ -	\$ -	\$ -	\$ -
Summer School	\$ -	\$ -	\$ -	\$ -	\$ -
Facilities	\$ -	\$ -	\$ -	\$ -	\$ 203,360
Safety and Security	\$ -	\$ -	\$ -	\$ -	\$ 83,983
Trades	\$ -	\$ -	\$ -	\$ -	\$ -
Department Budget	\$ -	\$ -	\$ -	\$ -	\$ -
Grievances & Settlements	\$ -	\$ -	\$ -	\$ -	\$ -
<b>Grant &amp; Gift Funds</b>	\$ -	\$ -	\$ -	\$ -	\$ -
<b>Student Activity Funds</b>	\$ -	\$ -	\$ -	\$ -	\$ -

**Cost Center** 0270CC  
**Cost Center Description** Iowa-Maple

		2014 Actual	2015 Actual	2016 Actual	2017 Est. Actual	2018 Budget
<b>General Operating Fund</b>	\$	<b>2,779,356</b>	\$ <b>2,581,029</b>	\$ <b>2,810,727</b>	\$ <b>2,647,686</b>	\$ <b>2,645,152</b>
<b><u>School Controlled</u></b>	\$	<b>2,452,755</b>	\$ <b>1,950,827</b>	\$ <b>1,981,554</b>	\$ <b>1,795,497</b>	\$ <b>1,799,360</b>
School Budget	\$	2,408,848	\$ 1,884,323	\$ 1,978,222	\$ 1,793,077	\$ 1,734,430
Substitutes	\$	43,775	\$ 65,723	\$ -	\$ -	\$ 62,010
City Funds - Extracurriculars	\$	132	\$ 780	\$ 3,332	\$ 2,420	\$ 2,920
<b><u>Centrally Managed</u></b>	\$	<b>326,601</b>	\$ <b>630,202</b>	\$ <b>829,173</b>	\$ <b>852,189</b>	\$ <b>845,792</b>
Special Education	\$	-	\$ 334,577	\$ 498,498	\$ 504,999	\$ 405,556
Gifted & Talented	\$	-	\$ -	\$ -	\$ -	\$ -
Early Childhood	\$	7,077	\$ 26,330	\$ 76,539	\$ 50,038	\$ 147,726
Humanware / SEL	\$	-	\$ -	\$ -	\$ -	\$ -
Athletics & Extracurriculars	\$	-	\$ 1,816	\$ 5,648	\$ 2,016	\$ -
Summer School	\$	-	\$ -	\$ -	\$ -	\$ -
Facilities	\$	279,364	\$ 225,710	\$ 204,624	\$ 270,920	\$ 242,115
Safety and Security	\$	40,160	\$ 41,770	\$ 33,236	\$ 21,631	\$ 50,395
Trades	\$	-	\$ -	\$ -	\$ 2,585	\$ -
Department Budget	\$	-	\$ -	\$ 10,628	\$ -	\$ -
Grievances & Settlements	\$	-	\$ -	\$ -	\$ -	\$ -
<b>Grant &amp; Gift Funds</b>	\$	<b>151,753</b>	\$ <b>118,332</b>	\$ <b>336,280</b>	\$ <b>459,027</b>	\$ <b>506,651</b>
<b>Student Activity Funds</b>	\$	<b>2,826</b>	\$ <b>313</b>	\$ <b>323</b>	\$ <b>(422)</b>	\$ <b>3,087</b>

Cost Center 0273CC

Cost Center Description James Ford Rhodes

	2014 Actual	2015 Actual	2016 Actual	2017 Est. Actual	2018 Budget
<b>General Operating Fund</b>	<b>\$ 9,166,094</b>	<b>\$ 10,396,014</b>	<b>\$ 10,411,398</b>	<b>\$ 8,719,666</b>	<b>\$ 8,034,738</b>
<b><u>School Controlled</u></b>	<b>\$ 8,233,460</b>	<b>\$ 8,781,052</b>	<b>\$ 8,690,070</b>	<b>\$ 6,691,343</b>	<b>\$ 6,794,633</b>
School Budget	\$ 8,017,044	\$ 8,533,208	\$ 8,629,054	\$ 6,650,275	\$ 6,666,958
Substitutes	\$ 194,155	\$ 234,782	\$ 48,268	\$ 26,735	\$ 111,300
City Funds - Extracurriculars	\$ 22,261	\$ 13,061	\$ 12,748	\$ 14,333	\$ 16,375
<b><u>Centrally Managed</u></b>	<b>\$ 932,634</b>	<b>\$ 1,614,962</b>	<b>\$ 1,721,328</b>	<b>\$ 2,028,323</b>	<b>\$ 1,240,105</b>
Special Education	\$ -	\$ 675,717	\$ 792,841	\$ 1,107,042	\$ 990,239
Gifted & Talented	\$ -	\$ -	\$ -	\$ -	\$ -
Early Childhood	\$ -	\$ -	\$ -	\$ -	\$ -
Humanware / SEL	\$ -	\$ -	\$ 385	\$ 4,330	\$ 4,900
Athletics & Extracurriculars	\$ 158,027	\$ 187,115	\$ 181,069	\$ 130,462	\$ -
Summer School	\$ -	\$ 125	\$ 671	\$ -	\$ -
Facilities	\$ 615,554	\$ 574,035	\$ 562,226	\$ 592,622	\$ 160,982
Safety and Security	\$ 147,491	\$ 177,435	\$ 177,274	\$ 192,477	\$ 83,983
Trades	\$ 652	\$ 535	\$ -	\$ 146	\$ -
Department Budget	\$ 10,910	\$ -	\$ 6,864	\$ -	\$ -
Grievances & Settlements	\$ -	\$ -	\$ -	\$ 1,244	\$ -
<b>Grant &amp; Gift Funds</b>	<b>\$ 160,437</b>	<b>\$ 50,294</b>	<b>\$ 611,284</b>	<b>\$ 1,037,745</b>	<b>\$ 707,752</b>
<b>Student Activity Funds</b>	<b>\$ 84,225</b>	<b>\$ 82,095</b>	<b>\$ 89,532</b>	<b>\$ 96,596</b>	<b>\$ 90,813</b>



Cost Center 0275CC

Cost Center Description Jane Addams Business Careers Center

	2014 Actual	2015 Actual	2016 Actual	2017 Est. Actual	2018 Budget
<b>General Operating Fund</b>	<b>\$ 4,448,319</b>	<b>\$ 5,003,781</b>	<b>\$ 5,007,835</b>	<b>\$ 4,621,457</b>	<b>\$ 3,662,609</b>
<b><u>School Controlled</u></b>	<b>\$ 3,756,728</b>	<b>\$ 4,068,891</b>	<b>\$ 4,136,523</b>	<b>\$ 3,593,645</b>	<b>\$ 2,799,088</b>
School Budget	\$ 3,750,798	\$ 4,066,634	\$ 4,122,930	\$ 3,589,603	\$ 2,732,058
Substitutes	\$ -	\$ 902	\$ 4,090	\$ -	\$ 54,378
City Funds - Extracurriculars	\$ 5,930	\$ 1,354	\$ 9,502	\$ 4,042	\$ 12,652
<b><u>Centrally Managed</u></b>	<b>\$ 691,591</b>	<b>\$ 934,891</b>	<b>\$ 871,312</b>	<b>\$ 1,027,812</b>	<b>\$ 863,522</b>
Special Education	\$ -	\$ 160,211	\$ 227,950	\$ 257,636	\$ 270,371
Gifted & Talented	\$ -	\$ -	\$ -	\$ -	\$ -
Early Childhood	\$ -	\$ -	\$ -	\$ -	\$ -
Humanware / SEL	\$ -	\$ -	\$ -	\$ -	\$ -
Athletics & Extracurriculars	\$ 66,193	\$ 72,101	\$ 72,571	\$ 56,926	\$ -
Summer School	\$ -	\$ 147	\$ 432	\$ 1,594	\$ -
Facilities	\$ 509,396	\$ 475,784	\$ 451,205	\$ 553,970	\$ 492,362
Safety and Security	\$ 93,920	\$ 146,788	\$ 114,975	\$ 125,499	\$ 100,789
Trades	\$ 22,082	\$ 1,833	\$ 4,178	\$ 5,800	\$ -
Department Budget	\$ -	\$ 78,027	\$ -	\$ 25,799	\$ -
Grievances & Settlements	\$ -	\$ -	\$ -	\$ 589	\$ -
<b>Grant &amp; Gift Funds</b>	<b>\$ 241,240</b>	<b>\$ 3,567</b>	<b>\$ 401,510</b>	<b>\$ 701,369</b>	<b>\$ 234,833</b>
<b>Student Activity Funds</b>	<b>\$ 38,542</b>	<b>\$ 39,706</b>	<b>\$ 47,368</b>	<b>\$ 41,083</b>	<b>\$ 63,064</b>

Cost Center 0276CC

Cost Center Description John Adams High School

		2014 Actual	2015 Actual	2016 Actual	2017 Est. Actual	2018 Budget
<b>General Operating Fund</b>	\$	<b>7,882,546</b>	\$ <b>8,117,535</b>	\$ <b>7,575,896</b>	\$ <b>6,263,837</b>	\$ <b>4,348,497</b>
<b><u>School Controlled</u></b>	\$	<b>6,819,648</b>	\$ <b>6,037,853</b>	\$ <b>5,693,565</b>	\$ <b>4,092,593</b>	\$ <b>3,109,870</b>
School Budget	\$	6,164,528	\$ 5,692,148	\$ 5,387,314	\$ 3,970,726	\$ 3,049,795
Substitutes	\$	646,079	\$ 336,804	\$ 287,991	\$ 113,732	\$ 47,700
City Funds - Extracurriculars	\$	9,041	\$ 8,901	\$ 18,260	\$ 8,135	\$ 12,375
<b><u>Centrally Managed</u></b>	\$	<b>1,062,898</b>	\$ <b>2,079,682</b>	\$ <b>1,882,331</b>	\$ <b>2,171,245</b>	\$ <b>1,238,627</b>
Special Education	\$	-	\$ 1,028,429	\$ 891,359	\$ 1,061,518	\$ 946,298
Gifted & Talented	\$	-	\$ -	\$ -	\$ -	\$ -
Early Childhood	\$	-	\$ -	\$ -	\$ -	\$ -
Humanware / SEL	\$	-	\$ -	\$ 3,449	\$ 3,895	\$ 4,900
Athletics & Extracurriculars	\$	122,816	\$ 172,048	\$ 138,460	\$ 127,013	\$ -
Summer School	\$	-	\$ -	\$ 524	\$ 128	\$ -
Facilities	\$	693,093	\$ 656,377	\$ 640,626	\$ 749,181	\$ 203,421
Safety and Security	\$	246,344	\$ 222,828	\$ 207,789	\$ 187,074	\$ 84,008
Trades	\$	645	\$ -	\$ -	\$ 265	\$ -
Department Budget	\$	-	\$ -	\$ 124	\$ 9,962	\$ -
Grievances & Settlements	\$	-	\$ -	\$ -	\$ 32,209	\$ -
<b>Grant &amp; Gift Funds</b>	\$	<b>64,756</b>	\$ <b>4,345</b>	\$ <b>747,611</b>	\$ <b>1,045,803</b>	\$ <b>574,462</b>
<b>Student Activity Funds</b>	\$	<b>34,250</b>	\$ <b>50,086</b>	\$ <b>29,586</b>	\$ <b>18,141</b>	\$ <b>37,852</b>

Cost Center 0279CC

Cost Center Description Joseph M Gallagher

		2014 Actual	2015 Actual	2016 Actual	2017 Est. Actual	2018 Budget
<b>General Operating Fund</b>	\$	5,991,561	\$ 5,767,276	\$ 6,016,749	\$ 6,268,869	\$ 7,666,386
<b><u>School Controlled</u></b>	\$	5,428,228	\$ 4,509,900	\$ 4,548,444	\$ 4,641,401	\$ 5,518,249
School Budget	\$	5,302,024	\$ 4,348,337	\$ 4,524,952	\$ 4,632,609	\$ 5,399,427
Substitutes	\$	120,795	\$ 157,419	\$ 18,208	\$ 2,738	\$ 111,300
City Funds - Extracurriculars	\$	5,409	\$ 4,143	\$ 5,284	\$ 6,053	\$ 7,522
<b><u>Centrally Managed</u></b>	\$	563,333	\$ 1,257,377	\$ 1,468,305	\$ 1,627,469	\$ 2,148,137
Special Education	\$	-	\$ 658,823	\$ 982,319	\$ 1,083,405	\$ 1,306,232
Gifted & Talented	\$	-	\$ -	\$ -	\$ -	\$ -
Early Childhood	\$	9,354	\$ 16,711	\$ 35,997	\$ 44,767	\$ 242,738
Humanware / SEL	\$	-	\$ -	\$ -	\$ -	\$ -
Athletics & Extracurriculars	\$	8,209	\$ 2,375	\$ 3,065	\$ 3,831	\$ -
Summer School	\$	-	\$ -	\$ -	\$ -	\$ -
Facilities	\$	421,137	\$ 429,476	\$ 374,356	\$ 394,353	\$ 447,983
Safety and Security	\$	107,341	\$ 89,587	\$ 67,514	\$ 92,468	\$ 151,184
Trades	\$	15,448	\$ -	\$ 1,250	\$ 1,900	\$ -
Department Budget	\$	1,845	\$ 60,405	\$ 3,805	\$ 5,108	\$ -
Grievances & Settlements	\$	-	\$ -	\$ -	\$ 1,637	\$ -
<b>Grant &amp; Gift Funds</b>	\$	158,556	\$ 115,534	\$ 1,227,272	\$ 1,569,555	\$ 772,416
<b>Student Activity Funds</b>	\$	1,970	\$ 2,694	\$ 2,475	\$ 7,586	\$ 5,057

Cost Center 0282CC

Cost Center Description Campus International High School

	2014 Actual	2015 Actual	2016 Actual	2017 Est. Actual	2018 Budget
<b>General Operating Fund</b>	\$ -	\$ -	\$ -	\$ -	\$ 1,408,451
<b><u>School Controlled</u></b>	\$ -	\$ -	\$ -	\$ -	\$ 1,408,451
School Budget	\$ -	\$ -	\$ -	\$ -	\$ 1,389,371
Substitutes	\$ -	\$ -	\$ -	\$ -	\$ 19,080
City Funds - Extracurriculars	\$ -	\$ -	\$ -	\$ -	\$ -
<b><u>Centrally Managed</u></b>	\$ -	\$ -	\$ -	\$ -	\$ -
Special Education	\$ -	\$ -	\$ -	\$ -	\$ -
Gifted & Talented	\$ -	\$ -	\$ -	\$ -	\$ -
Early Childhood	\$ -	\$ -	\$ -	\$ -	\$ -
Humanware / SEL	\$ -	\$ -	\$ -	\$ -	\$ -
Athletics & Extracurriculars	\$ -	\$ -	\$ -	\$ -	\$ -
Summer School	\$ -	\$ -	\$ -	\$ -	\$ -
Facilities	\$ -	\$ -	\$ -	\$ -	\$ -
Safety and Security	\$ -	\$ -	\$ -	\$ -	\$ -
Trades	\$ -	\$ -	\$ -	\$ -	\$ -
Department Budget	\$ -	\$ -	\$ -	\$ -	\$ -
Grievances & Settlements	\$ -	\$ -	\$ -	\$ -	\$ -
<b>Grant &amp; Gift Funds</b>	\$ -	\$ -	\$ -	\$ -	\$ -
<b>Student Activity Funds</b>	\$ -	\$ -	\$ -	\$ -	\$ -

Cost Center 0297CC

Cost Center Description Kenneth W Clement Boys Leadership Academy

	2014 Actual	2015 Actual	2016 Actual	2017 Est. Actual	2018 Budget
<b>General Operating Fund</b>	<b>\$ 2,175,639</b>	<b>\$ 2,189,292</b>	<b>\$ 2,427,064</b>	<b>\$ 2,237,879</b>	<b>\$ 2,039,515</b>
<b><u>School Controlled</u></b>	<b>\$ 1,951,914</b>	<b>\$ 1,911,666</b>	<b>\$ 2,085,666</b>	<b>\$ 1,879,178</b>	<b>\$ 1,591,727</b>
School Budget	\$ 1,819,528	\$ 1,855,652	\$ 2,084,030	\$ 1,871,979	\$ 1,573,694
Substitutes	\$ 131,307	\$ 55,280	\$ -	\$ 5,057	\$ 15,900
City Funds - Extracurriculars	\$ 1,079	\$ 734	\$ 1,636	\$ 2,141	\$ 2,133
<b><u>Centrally Managed</u></b>	<b>\$ 223,725</b>	<b>\$ 277,627</b>	<b>\$ 341,398</b>	<b>\$ 358,701</b>	<b>\$ 447,788</b>
Special Education	\$ -	\$ -	\$ -	\$ -	\$ -
Gifted & Talented	\$ -	\$ -	\$ -	\$ -	\$ -
Early Childhood	\$ -	\$ 40,805	\$ 74,180	\$ 86,410	\$ 147,726
Humanware / SEL	\$ -	\$ -	\$ -	\$ -	\$ -
Athletics & Extracurriculars	\$ 1,816	\$ 3,845	\$ 6,044	\$ 2,088	\$ -
Summer School	\$ -	\$ -	\$ -	\$ -	\$ -
Facilities	\$ 173,869	\$ 180,771	\$ 206,790	\$ 213,387	\$ 249,667
Safety and Security	\$ 46,242	\$ 52,206	\$ 53,668	\$ 53,606	\$ 50,395
Trades	\$ 1,798	\$ -	\$ 715	\$ 3,210	\$ -
Department Budget	\$ -	\$ -	\$ -	\$ -	\$ -
Grievances & Settlements	\$ -	\$ -	\$ -	\$ -	\$ -
<b>Grant &amp; Gift Funds</b>	<b>\$ 82,590</b>	<b>\$ 26,420</b>	<b>\$ 209,185</b>	<b>\$ 299,438</b>	<b>\$ 147,772</b>
<b>Student Activity Funds</b>	<b>\$ 3,047</b>	<b>\$ 13,991</b>	<b>\$ 7,520</b>	<b>\$ 3,515</b>	<b>\$ 4,196</b>



Cost Center 0298CC

Cost Center Description John Marshall School of Engineering

	2014 Actual	2015 Actual	2016 Actual	2017 Est. Actual	2018 Budget
<b>General Operating Fund</b>	\$ -	\$ -	\$ 1,543,552	\$ 2,385,310	\$ 3,200,563
<b><u>School Controlled</u></b>	\$ -	\$ -	\$ 1,348,506	\$ 2,283,197	\$ 2,591,830
School Budget	\$ -	\$ -	\$ 1,348,506	\$ 2,283,197	\$ 2,561,620
Substitutes	\$ -	\$ -	\$ -	\$ -	\$ 30,210
City Funds - Extracurriculars	\$ -	\$ -	\$ -	\$ -	\$ -
<b><u>Centrally Managed</u></b>	\$ -	\$ -	\$ 195,046	\$ 102,113	\$ 608,733
Special Education	\$ -	\$ -	\$ 47,710	\$ 97,189	\$ 270,371
Gifted & Talented	\$ -	\$ -	\$ -	\$ -	\$ -
Early Childhood	\$ -	\$ -	\$ -	\$ -	\$ -
Humanware / SEL	\$ -	\$ -	\$ 934	\$ 4,924	\$ 4,900
Athletics & Extracurriculars	\$ -	\$ -	\$ -	\$ -	\$ -
Summer School	\$ -	\$ -	\$ -	\$ -	\$ -
Facilities	\$ -	\$ -	\$ -	\$ -	\$ 266,256
Safety and Security	\$ -	\$ -	\$ -	\$ -	\$ 67,207
Trades	\$ -	\$ -	\$ -	\$ -	\$ -
Department Budget	\$ -	\$ -	\$ 146,402	\$ -	\$ -
Grievances & Settlements	\$ -	\$ -	\$ -	\$ -	\$ -
<b>Grant &amp; Gift Funds</b>	\$ -	\$ -	\$ 324,631	\$ 157,825	\$ 151,378
<b>Student Activity Funds</b>	\$ -	\$ -	\$ -	\$ -	\$ 2,307

Cost Center 0299CC

Cost Center Description John Marshall School of Information Technology

	2014 Actual	2015 Actual	2016 Actual	2017 Est. Actual	2018 Budget
<b>General Operating Fund</b>	\$ -	\$ -	\$ 1,600,376	\$ 2,720,690	\$ 3,519,132
<b><u>School Controlled</u></b>	\$ -	\$ -	\$ 1,271,085	\$ 2,645,304	\$ 2,858,307
School Budget	\$ -	\$ -	\$ 1,271,085	\$ 2,645,304	\$ 2,828,097
Substitutes	\$ -	\$ -	\$ -	\$ -	\$ 30,210
City Funds - Extracurriculars	\$ -	\$ -	\$ -	\$ -	\$ -
<b><u>Centrally Managed</u></b>	\$ -	\$ -	\$ 329,291	\$ 75,386	\$ 660,825
Special Education	\$ -	\$ -	\$ 24,934	\$ 75,386	\$ 327,463
Gifted & Talented	\$ -	\$ -	\$ -	\$ -	\$ -
Early Childhood	\$ -	\$ -	\$ -	\$ -	\$ -
Humanware / SEL	\$ -	\$ -	\$ -	\$ -	\$ -
Athletics & Extracurriculars	\$ -	\$ -	\$ -	\$ -	\$ -
Summer School	\$ -	\$ -	\$ -	\$ -	\$ -
Facilities	\$ -	\$ -	\$ -	\$ -	\$ 266,176
Safety and Security	\$ -	\$ -	\$ -	\$ -	\$ 67,187
Trades	\$ -	\$ -	\$ -	\$ -	\$ -
Department Budget	\$ -	\$ -	\$ 304,357	\$ -	\$ -
Grievances & Settlements	\$ -	\$ -	\$ -	\$ -	\$ -
<b>Grant &amp; Gift Funds</b>	\$ -	\$ -	\$ 180,204	\$ 193,843	\$ 287,876
<b>Student Activity Funds</b>	\$ -	\$ -	\$ -	\$ -	\$ 5,742

Cost Center 0300CC

Cost Center Description John Marshall School of Civic &amp; Business Leadership

	2014 Actual	2015 Actual	2016 Actual	2017 Est. Actual	2018 Budget
<b>General Operating Fund</b>	\$ -	\$ -	\$ 1,266,595	\$ 3,022,312	\$ 3,644,432
<b><u>School Controlled</u></b>	\$ -	\$ -	\$ 1,240,434	\$ 2,511,968	\$ 2,905,514
School Budget	\$ -	\$ -	\$ 1,240,434	\$ 2,511,968	\$ 2,870,852
Substitutes	\$ -	\$ -	\$ -	\$ -	\$ 34,662
City Funds - Extracurriculars	\$ -	\$ -	\$ -	\$ -	\$ -
<b><u>Centrally Managed</u></b>	\$ -	\$ -	\$ 26,160	\$ 510,344	\$ 738,918
Special Education	\$ -	\$ -	\$ 26,160	\$ 199,749	\$ 405,556
Gifted & Talented	\$ -	\$ -	\$ -	\$ -	\$ -
Early Childhood	\$ -	\$ -	\$ -	\$ -	\$ -
Humanware / SEL	\$ -	\$ -	\$ -	\$ -	\$ -
Athletics & Extracurriculars	\$ -	\$ -	\$ -	\$ -	\$ -
Summer School	\$ -	\$ -	\$ -	\$ -	\$ -
Facilities	\$ -	\$ -	\$ -	\$ -	\$ 266,176
Safety and Security	\$ -	\$ -	\$ -	\$ -	\$ 67,187
Trades	\$ -	\$ -	\$ -	\$ -	\$ -
Department Budget	\$ -	\$ -	\$ -	\$ -	\$ -
Grievances & Settlements	\$ -	\$ -	\$ -	\$ 310,595	\$ -
<b>Grant &amp; Gift Funds</b>	\$ -	\$ -	\$ 151,344	\$ 85,738	\$ 294,954
<b>Student Activity Funds</b>	\$ -	\$ -	\$ -	\$ -	\$ 7,881

Cost Center 0326CC

Cost Center Description Davis Aerospace and Maritime High School

	2014 Actual	2015 Actual	2016 Actual	2017 Est. Actual	2018 Budget
<b>General Operating Fund</b>	\$ -	\$ -	\$ -	\$ -	\$ 1,801,854
<b><u>School Controlled</u></b>	\$ -	\$ -	\$ -	\$ -	\$ 1,596,209
School Budget	\$ -	\$ -	\$ -	\$ -	\$ 1,572,359
Substitutes	\$ -	\$ -	\$ -	\$ -	\$ 23,850
City Funds - Extracurriculars	\$ -	\$ -	\$ -	\$ -	\$ -
<b><u>Centrally Managed</u></b>	\$ -	\$ -	\$ -	\$ -	\$ 205,645
Special Education	\$ -	\$ -	\$ -	\$ -	\$ -
Gifted & Talented	\$ -	\$ -	\$ -	\$ -	\$ -
Early Childhood	\$ -	\$ -	\$ -	\$ -	\$ -
Humanware / SEL	\$ -	\$ -	\$ -	\$ -	\$ -
Athletics & Extracurriculars	\$ -	\$ -	\$ -	\$ -	\$ -
Summer School	\$ -	\$ -	\$ -	\$ -	\$ -
Facilities	\$ -	\$ -	\$ -	\$ -	\$ 155,251
Safety and Security	\$ -	\$ -	\$ -	\$ -	\$ 50,395
Trades	\$ -	\$ -	\$ -	\$ -	\$ -
Department Budget	\$ -	\$ -	\$ -	\$ -	\$ -
Grievances & Settlements	\$ -	\$ -	\$ -	\$ -	\$ -
<b>Grant &amp; Gift Funds</b>	\$ -	\$ -	\$ -	\$ -	\$ -
<b>Student Activity Funds</b>	\$ -	\$ -	\$ -	\$ -	\$ -

Cost Center 0328CC

Cost Center Description Luis Munoz Marin

	2014 Actual	2015 Actual	2016 Actual	2017 Est. Actual	2018 Budget
<b>General Operating Fund</b>	<b>\$ 6,476,351</b>	<b>\$ 6,336,098</b>	<b>\$ 6,148,467</b>	<b>\$ 5,434,387</b>	<b>\$ 5,832,129</b>
<b><u>School Controlled</u></b>	<b>\$ 5,841,508</b>	<b>\$ 5,191,110</b>	<b>\$ 4,876,313</b>	<b>\$ 3,953,044</b>	<b>\$ 4,137,207</b>
School Budget	\$ 5,750,704	\$ 5,087,684	\$ 4,654,651	\$ 3,859,426	\$ 4,075,969
Substitutes	\$ 86,237	\$ 95,815	\$ 214,353	\$ 87,353	\$ 54,378
City Funds - Extracurriculars	\$ 4,568	\$ 7,611	\$ 7,309	\$ 6,266	\$ 6,860
<b><u>Centrally Managed</u></b>	<b>\$ 634,843</b>	<b>\$ 1,144,988</b>	<b>\$ 1,272,154</b>	<b>\$ 1,481,343</b>	<b>\$ 1,694,922</b>
Special Education	\$ -	\$ 530,855	\$ 664,968	\$ 843,151	\$ 946,298
Gifted & Talented	\$ -	\$ -	\$ -	\$ -	\$ -
Early Childhood	\$ -	\$ -	\$ -	\$ 25,156	\$ 147,726
Humanware / SEL	\$ -	\$ -	\$ -	\$ -	\$ -
Athletics & Extracurriculars	\$ 13,942	\$ 18,871	\$ 13,083	\$ 5,230	\$ -
Summer School	\$ -	\$ -	\$ -	\$ -	\$ -
Facilities	\$ 478,098	\$ 467,685	\$ 468,932	\$ 496,684	\$ 500,109
Safety and Security	\$ 141,450	\$ 105,318	\$ 105,796	\$ 96,757	\$ 100,789
Trades	\$ 1,352	\$ 3,190	\$ 13,483	\$ 2,844	\$ -
Department Budget	\$ -	\$ 19,068	\$ 5,891	\$ 11,508	\$ -
Grievances & Settlements	\$ -	\$ -	\$ -	\$ 13	\$ -
<b>Grant &amp; Gift Funds</b>	<b>\$ 4,563</b>	<b>\$ 1,393</b>	<b>\$ 473,277</b>	<b>\$ 645,980</b>	<b>\$ 672,446</b>
<b>Student Activity Funds</b>	<b>\$ 8,689</b>	<b>\$ 7,435</b>	<b>\$ 3,567</b>	<b>\$ 9,325</b>	<b>\$ 3,075</b>



Cost Center 0330CC

Cost Center Description Lincoln-West High School

	2014 Actual	2015 Actual	2016 Actual	2017 Est. Actual	2018 Budget
<b>General Operating Fund</b>	<b>\$ 10,305,320</b>	<b>\$ 10,841,751</b>	<b>\$ 10,101,654</b>	<b>\$ 6,401,323</b>	<b>\$ 3,995,247</b>
<b><u>School Controlled</u></b>	<b>\$ 8,993,006</b>	<b>\$ 7,919,328</b>	<b>\$ 7,460,496</b>	<b>\$ 3,682,078</b>	<b>\$ 2,107,651</b>
School Budget	\$ 8,551,795	\$ 7,624,009	\$ 7,266,358	\$ 3,637,409	\$ 2,050,731
Substitutes	\$ 426,571	\$ 284,718	\$ 177,746	\$ 29,437	\$ 40,545
City Funds - Extracurriculars	\$ 14,640	\$ 10,602	\$ 16,393	\$ 15,232	\$ 16,375
<b><u>Centrally Managed</u></b>	<b>\$ 1,312,314</b>	<b>\$ 2,922,423</b>	<b>\$ 2,641,158</b>	<b>\$ 2,719,245</b>	<b>\$ 1,887,596</b>
Special Education	\$ -	\$ 1,590,764	\$ 1,456,800	\$ 1,440,751	\$ 1,533,325
Gifted & Talented	\$ -	\$ -	\$ -	\$ -	\$ -
Early Childhood	\$ -	\$ -	\$ -	\$ -	\$ -
Humanware / SEL	\$ -	\$ -	\$ -	\$ 4,947	\$ 4,900
Athletics & Extracurriculars	\$ 183,551	\$ 198,109	\$ 185,473	\$ 118,148	\$ -
Summer School	\$ -	\$ 37	\$ 1,333	\$ -	\$ -
Facilities	\$ 885,356	\$ 894,009	\$ 775,249	\$ 923,041	\$ 282,184
Safety and Security	\$ 197,250	\$ 200,469	\$ 208,574	\$ 208,829	\$ 67,187
Trades	\$ 37,151	\$ 8,484	\$ 4,720	\$ 8,529	\$ -
Department Budget	\$ 9,006	\$ 30,551	\$ 9,009	\$ 14,999	\$ -
Grievances & Settlements	\$ -	\$ -	\$ -	\$ -	\$ -
<b>Grant &amp; Gift Funds</b>	<b>\$ 32,009</b>	<b>\$ 9,744</b>	<b>\$ 596,754</b>	<b>\$ 618,182</b>	<b>\$ 669,818</b>
<b>Student Activity Funds</b>	<b>\$ 54,551</b>	<b>\$ 27,365</b>	<b>\$ 38,518</b>	<b>\$ 35,724</b>	<b>\$ 30,100</b>

Cost Center 0333CC

Cost Center Description Lincoln-West School of Global Studies

	2014 Actual	2015 Actual	2016 Actual	2017 Est. Actual	2018 Budget
<b>General Operating Fund</b>	\$ -	\$ -	\$ 784	\$ 1,632,488	\$ 2,971,030
<b><u>School Controlled</u></b>	\$ -	\$ -	\$ 784	\$ 1,502,491	\$ 2,351,288
School Budget	\$ -	\$ -	\$ 784	\$ 1,502,491	\$ 2,339,338
Substitutes	\$ -	\$ -	\$ -	\$ -	\$ 11,950
City Funds - Extracurriculars	\$ -	\$ -	\$ -	\$ -	\$ -
<b><u>Centrally Managed</u></b>	\$ -	\$ -	\$ -	\$ 129,998	\$ 619,742
Special Education	\$ -	\$ -	\$ -	\$ 129,998	\$ 270,371
Gifted & Talented	\$ -	\$ -	\$ -	\$ -	\$ -
Early Childhood	\$ -	\$ -	\$ -	\$ -	\$ -
Humanware / SEL	\$ -	\$ -	\$ -	\$ -	\$ -
Athletics & Extracurriculars	\$ -	\$ -	\$ -	\$ -	\$ -
Summer School	\$ -	\$ -	\$ -	\$ -	\$ -
Facilities	\$ -	\$ -	\$ -	\$ -	\$ 282,184
Safety and Security	\$ -	\$ -	\$ -	\$ -	\$ 67,187
Trades	\$ -	\$ -	\$ -	\$ -	\$ -
Department Budget	\$ -	\$ -	\$ -	\$ -	\$ -
Grievances & Settlements	\$ -	\$ -	\$ -	\$ -	\$ -
<b>Grant &amp; Gift Funds</b>	\$ -	\$ -	\$ -	\$ 25,310	\$ 297,053
<b>Student Activity Funds</b>	\$ -	\$ -	\$ -	\$ -	\$ 315

Cost Center 0334CC

Cost Center Description Lincoln-West School of Science &amp; Health

	2014 Actual	2015 Actual	2016 Actual	2017 Est. Actual	2018 Budget
<b>General Operating Fund</b>	\$ -	\$ -	\$ -	\$ 1,691,373	\$ 2,654,865
<b><u>School Controlled</u></b>	\$ -	\$ -	\$ -	\$ 1,632,543	\$ 2,170,203
School Budget	\$ -	\$ -	\$ -	\$ 1,632,543	\$ 2,146,353
Substitutes	\$ -	\$ -	\$ -	\$ -	\$ 23,850
City Funds - Extracurriculars	\$ -	\$ -	\$ -	\$ -	\$ -
<b><u>Centrally Managed</u></b>	\$ -	\$ -	\$ -	\$ 58,830	\$ 484,661
Special Education	\$ -	\$ -	\$ -	\$ 58,830	\$ 135,185
Gifted & Talented	\$ -	\$ -	\$ -	\$ -	\$ -
Early Childhood	\$ -	\$ -	\$ -	\$ -	\$ -
Humanware / SEL	\$ -	\$ -	\$ -	\$ -	\$ -
Athletics & Extracurriculars	\$ -	\$ -	\$ -	\$ -	\$ -
Summer School	\$ -	\$ -	\$ -	\$ -	\$ -
Facilities	\$ -	\$ -	\$ -	\$ -	\$ 282,269
Safety and Security	\$ -	\$ -	\$ -	\$ -	\$ 67,207
Trades	\$ -	\$ -	\$ -	\$ -	\$ -
Department Budget	\$ -	\$ -	\$ -	\$ -	\$ -
Grievances & Settlements	\$ -	\$ -	\$ -	\$ -	\$ -
<b>Grant &amp; Gift Funds</b>	\$ -	\$ -	\$ -	\$ 114,499	\$ 448,553
<b>Student Activity Funds</b>	\$ -	\$ -	\$ -	\$ -	\$ -

Cost Center 0338CC

Cost Center Description Louis Agassiz

	2014 Actual	2015 Actual	2016 Actual	2017 Est. Actual	2018 Budget
<b>General Operating Fund</b>	<b>\$ 2,482,279</b>	<b>\$ 2,456,476</b>	<b>\$ 2,456,449</b>	<b>\$ 2,461,644</b>	<b>\$ 3,149,321</b>
<b><u>School Controlled</u></b>	<b>\$ 2,229,780</b>	<b>\$ 2,046,754</b>	<b>\$ 2,053,732</b>	<b>\$ 2,044,697</b>	<b>\$ 2,247,204</b>
School Budget	\$ 2,178,035	\$ 1,934,295	\$ 1,976,440	\$ 2,004,675	\$ 2,191,717
Substitutes	\$ 51,469	\$ 111,386	\$ 74,277	\$ 39,762	\$ 51,675
City Funds - Extracurriculars	\$ 276	\$ 1,073	\$ 3,016	\$ 260	\$ 3,812
<b><u>Centrally Managed</u></b>	<b>\$ 252,499</b>	<b>\$ 409,721</b>	<b>\$ 402,717</b>	<b>\$ 416,946</b>	<b>\$ 902,117</b>
Special Education	\$ -	\$ 156,370	\$ 186,747	\$ 143,917	\$ 405,556
Gifted & Talented	\$ -	\$ -	\$ -	\$ -	\$ -
Early Childhood	\$ -	\$ -	\$ -	\$ 44,371	\$ 242,738
Humanware / SEL	\$ -	\$ -	\$ -	\$ -	\$ -
Athletics & Extracurriculars	\$ 1,655	\$ -	\$ -	\$ 1,816	\$ -
Summer School	\$ -	\$ -	\$ -	\$ -	\$ -
Facilities	\$ 193,006	\$ 186,490	\$ 186,318	\$ 190,442	\$ 203,428
Safety and Security	\$ 49,515	\$ 36,222	\$ 27,773	\$ 34,898	\$ 50,395
Trades	\$ 250	\$ 45	\$ 1,879	\$ 1,502	\$ -
Department Budget	\$ 8,074	\$ 30,595	\$ -	\$ -	\$ -
Grievances & Settlements	\$ -	\$ -	\$ -	\$ -	\$ -
<b>Grant &amp; Gift Funds</b>	<b>\$ -</b>	<b>\$ -</b>	<b>\$ 194,314</b>	<b>\$ 246,582</b>	<b>\$ 200,238</b>
<b>Student Activity Funds</b>	<b>\$ 5,137</b>	<b>\$ 5,980</b>	<b>\$ 12,788</b>	<b>\$ 3,897</b>	<b>\$ 2,145</b>

Cost Center 0340CC

Cost Center Description Louisa May Alcott

	2014 Actual	2015 Actual	2016 Actual	2017 Est. Actual	2018 Budget
<b>General Operating Fund</b>	<b>\$ 1,971,733</b>	<b>\$ 2,099,304</b>	<b>\$ 1,856,063</b>	<b>\$ 2,231,645</b>	<b>\$ 2,253,277</b>
<b><u>School Controlled</u></b>	<b>\$ 1,724,422</b>	<b>\$ 1,566,824</b>	<b>\$ 1,428,560</b>	<b>\$ 1,667,221</b>	<b>\$ 1,687,487</b>
School Budget	\$ 1,719,558	\$ 1,548,152	\$ 1,414,195	\$ 1,659,889	\$ 1,644,232
Substitutes	\$ 4,244	\$ 18,672	\$ 14,364	\$ 3,961	\$ 40,693
City Funds - Extracurriculars	\$ 620	\$ -	\$ -	\$ 3,370	\$ 2,562
<b><u>Centrally Managed</u></b>	<b>\$ 247,310</b>	<b>\$ 532,480</b>	<b>\$ 427,504</b>	<b>\$ 564,425</b>	<b>\$ 565,789</b>
Special Education	\$ -	\$ 269,391	\$ 265,986	\$ 370,865	\$ 315,992
Gifted & Talented	\$ -	\$ -	\$ -	\$ -	\$ -
Early Childhood	\$ -	\$ -	\$ -	\$ -	\$ -
Humanware / SEL	\$ -	\$ -	\$ -	\$ -	\$ -
Athletics & Extracurriculars	\$ -	\$ -	\$ -	\$ -	\$ -
Summer School	\$ -	\$ -	\$ -	\$ -	\$ -
Facilities	\$ 197,850	\$ 210,825	\$ 151,632	\$ 167,713	\$ 199,402
Safety and Security	\$ 49,460	\$ 52,264	\$ 5,749	\$ 25,847	\$ 50,395
Trades	\$ -	\$ -	\$ 51	\$ -	\$ -
Department Budget	\$ -	\$ -	\$ 4,085	\$ -	\$ -
Grievances & Settlements	\$ -	\$ -	\$ -	\$ -	\$ -
<b>Grant &amp; Gift Funds</b>	<b>\$ 5,861</b>	<b>\$ 1,620</b>	<b>\$ 432,273</b>	<b>\$ 373,455</b>	<b>\$ 165,689</b>
<b>Student Activity Funds</b>	<b>\$ 15,551</b>	<b>\$ 10,816</b>	<b>\$ 13,013</b>	<b>\$ 8,165</b>	<b>\$ 9,529</b>



Cost Center 0347CC

Cost Center Description Mary B Martin

	2014 Actual	2015 Actual	2016 Actual	2017 Est. Actual	2018 Budget
<b>General Operating Fund</b>	<b>\$ 3,639,498</b>	<b>\$ 3,623,469</b>	<b>\$ 3,633,832</b>	<b>\$ 3,565,934</b>	<b>\$ 3,714,312</b>
<b><u>School Controlled</u></b>	<b>\$ 3,279,734</b>	<b>\$ 2,514,692</b>	<b>\$ 2,263,643</b>	<b>\$ 2,024,096</b>	<b>\$ 2,266,560</b>
School Budget	\$ 3,158,131	\$ 2,376,233	\$ 2,086,542	\$ 1,978,076	\$ 2,239,561
Substitutes	\$ 120,211	\$ 135,467	\$ 173,778	\$ 45,137	\$ 23,850
City Funds - Extracurriculars	\$ 1,392	\$ 2,993	\$ 3,323	\$ 883	\$ 3,149
<b><u>Centrally Managed</u></b>	<b>\$ 359,764</b>	<b>\$ 1,108,776</b>	<b>\$ 1,370,189</b>	<b>\$ 1,541,838</b>	<b>\$ 1,447,752</b>
Special Education	\$ -	\$ 711,051	\$ 867,255	\$ 1,059,852	\$ 946,298
Gifted & Talented	\$ -	\$ -	\$ -	\$ -	\$ -
Early Childhood	\$ 9,349	\$ 51,827	\$ 167,712	\$ 160,492	\$ 147,726
Humanware / SEL	\$ -	\$ -	\$ -	\$ -	\$ -
Athletics & Extracurriculars	\$ 5,780	\$ 5,447	\$ 6,299	\$ 6,504	\$ -
Summer School	\$ -	\$ -	\$ -	\$ -	\$ -
Facilities	\$ 284,175	\$ 266,404	\$ 279,046	\$ 273,844	\$ 303,333
Safety and Security	\$ 49,682	\$ 52,325	\$ 49,679	\$ 41,066	\$ 50,395
Trades	\$ 214	\$ 161	\$ 198	\$ 79	\$ -
Department Budget	\$ 10,563	\$ 21,562	\$ -	\$ -	\$ -
Grievances & Settlements	\$ -	\$ -	\$ -	\$ -	\$ -
<b>Grant &amp; Gift Funds</b>	<b>\$ 136,142</b>	<b>\$ 18,428</b>	<b>\$ 491,959</b>	<b>\$ 616,599</b>	<b>\$ 415,025</b>
<b>Student Activity Funds</b>	<b>\$ -</b>	<b>\$ -</b>	<b>\$ -</b>	<b>\$ -</b>	<b>\$ 1,902</b>

Cost Center 0349CC

Cost Center Description Max S Hayes High School

	2014 Actual	2015 Actual	2016 Actual	2017 Est. Actual	2018 Budget
<b>General Operating Fund</b>	<b>\$ 6,978,189</b>	<b>\$ 7,719,088</b>	<b>\$ 8,472,892</b>	<b>\$ 8,211,767</b>	<b>\$ 7,320,047</b>
<b><u>School Controlled</u></b>	<b>\$ 6,137,278</b>	<b>\$ 5,532,417</b>	<b>\$ 6,331,877</b>	<b>\$ 5,956,472</b>	<b>\$ 5,232,328</b>
School Budget	\$ 5,940,737	\$ 5,332,485	\$ 6,325,559	\$ 5,901,869	\$ 5,180,998
Substitutes	\$ 189,010	\$ 194,688	\$ 940	\$ 51,181	\$ 38,955
City Funds - Extracurriculars	\$ 7,532	\$ 5,244	\$ 5,377	\$ 3,421	\$ 12,375
<b><u>Centrally Managed</u></b>	<b>\$ 840,911</b>	<b>\$ 2,186,670</b>	<b>\$ 2,141,016</b>	<b>\$ 2,255,296</b>	<b>\$ 2,087,718</b>
Special Education	\$ -	\$ 1,154,751	\$ 1,205,744	\$ 1,434,137	\$ 1,385,382
Gifted & Talented	\$ -	\$ -	\$ -	\$ -	\$ -
Early Childhood	\$ -	\$ -	\$ -	\$ -	\$ -
Humanware / SEL	\$ -	\$ -	\$ -	\$ -	\$ -
Athletics & Extracurriculars	\$ 122,938	\$ 125,896	\$ 106,633	\$ 86,143	\$ -
Summer School	\$ -	\$ -	\$ 308	\$ 1,486	\$ -
Facilities	\$ 524,222	\$ 699,936	\$ 621,609	\$ 630,587	\$ 601,547
Safety and Security	\$ 170,493	\$ 187,692	\$ 183,921	\$ 89,809	\$ 100,789
Trades	\$ 5,414	\$ 1,082	\$ 6,895	\$ -	\$ -
Department Budget	\$ 17,844	\$ 17,314	\$ 15,906	\$ 13,134	\$ -
Grievances & Settlements	\$ -	\$ -	\$ -	\$ -	\$ -
<b>Grant &amp; Gift Funds</b>	<b>\$ 82,158</b>	<b>\$ 36,733</b>	<b>\$ 499,274</b>	<b>\$ 713,398</b>	<b>\$ 643,063</b>
<b>Student Activity Funds</b>	<b>\$ 37,674</b>	<b>\$ 18,621</b>	<b>\$ 16,940</b>	<b>\$ 25,360</b>	<b>\$ 29,304</b>

Cost Center 0350CC

Cost Center Description Mary M Bethune

	2014 Actual	2015 Actual	2016 Actual	2017 Est. Actual	2018 Budget
<b>General Operating Fund</b>	<b>\$ 3,339,715</b>	<b>\$ 3,018,946</b>	<b>\$ 3,034,271</b>	<b>\$ 3,349,490</b>	<b>\$ 3,550,819</b>
<b><u>School Controlled</u></b>	<b>\$ 2,994,975</b>	<b>\$ 1,827,524</b>	<b>\$ 1,936,102</b>	<b>\$ 1,941,814</b>	<b>\$ 2,009,165</b>
School Budget	\$ 2,877,882	\$ 1,779,962	\$ 1,936,102	\$ 1,934,918	\$ 1,979,459
Substitutes	\$ 111,343	\$ 47,106	\$ -	\$ 2,648	\$ 26,735
City Funds - Extracurriculars	\$ 5,750	\$ 455	\$ -	\$ 4,248	\$ 2,971
<b><u>Centrally Managed</u></b>	<b>\$ 344,740</b>	<b>\$ 1,191,422</b>	<b>\$ 1,098,169</b>	<b>\$ 1,407,676</b>	<b>\$ 1,541,654</b>
Special Education	\$ -	\$ 842,140	\$ 724,089	\$ 989,839	\$ 1,035,861
Gifted & Talented	\$ -	\$ -	\$ -	\$ -	\$ -
Early Childhood	\$ 4,355	\$ 23,486	\$ 63,952	\$ 58,398	\$ 147,726
Humanware / SEL	\$ -	\$ -	\$ -	\$ -	\$ -
Athletics & Extracurriculars	\$ -	\$ -	\$ -	\$ 1,816	\$ -
Summer School	\$ -	\$ -	\$ -	\$ -	\$ -
Facilities	\$ 290,308	\$ 273,836	\$ 258,270	\$ 305,095	\$ 307,672
Safety and Security	\$ 49,698	\$ 51,896	\$ 51,820	\$ 52,528	\$ 50,395
Trades	\$ 378	\$ 63	\$ 38	\$ -	\$ -
Department Budget	\$ -	\$ -	\$ -	\$ -	\$ -
Grievances & Settlements	\$ -	\$ -	\$ -	\$ -	\$ -
<b>Grant &amp; Gift Funds</b>	<b>\$ 682,198</b>	<b>\$ 40,689</b>	<b>\$ 618,047</b>	<b>\$ 621,559</b>	<b>\$ 431,943</b>
<b>Student Activity Funds</b>	<b>\$ 2,309</b>	<b>\$ 366</b>	<b>\$ 2,801</b>	<b>\$ 2,975</b>	<b>\$ 2,440</b>

**Cost Center** 0352CC  
**Cost Center Description** McKinley

		2014 Actual	2015 Actual	2016 Actual	2017 Est. Actual	2018 Budget
<b>General Operating Fund</b>	\$	<b>2,318,901</b>	\$ <b>2,489,309</b>	\$ <b>2,483,853</b>	\$ <b>2,447,109</b>	\$ -
<b><u>School Controlled</u></b>	\$	<b>2,026,455</b>	\$ <b>1,676,520</b>	\$ <b>1,694,104</b>	\$ <b>1,571,374</b>	\$ -
School Budget	\$	1,931,543	\$ 1,633,589	\$ 1,645,860	\$ 1,516,072	\$ -
Substitutes	\$	92,824	\$ 38,935	\$ 42,936	\$ 52,876	\$ -
City Funds - Extracurriculars	\$	2,088	\$ 3,996	\$ 5,308	\$ 2,426	\$ -
<b><u>Centrally Managed</u></b>	\$	<b>292,445</b>	\$ <b>812,789</b>	\$ <b>789,750</b>	\$ <b>875,735</b>	\$ -
Special Education	\$	-	\$ 516,076	\$ 412,738	\$ 554,208	\$ -
Gifted & Talented	\$	-	\$ -	\$ -	\$ -	\$ -
Early Childhood	\$	-	\$ -	\$ -	\$ -	\$ -
Humanware / SEL	\$	-	\$ -	\$ -	\$ -	\$ -
Athletics & Extracurriculars	\$	4,829	\$ 6,161	\$ 8,358	\$ -	\$ -
Summer School	\$	-	\$ -	\$ -	\$ -	\$ -
Facilities	\$	245,763	\$ 246,630	\$ 322,655	\$ 278,669	\$ -
Safety and Security	\$	41,853	\$ 43,241	\$ 41,343	\$ 42,689	\$ -
Trades	\$	-	\$ 681	\$ 4,656	\$ -	\$ -
Department Budget	\$	-	\$ -	\$ -	\$ -	\$ -
Grievances & Settlements	\$	-	\$ -	\$ -	\$ 170	\$ -
<b>Grant &amp; Gift Funds</b>	\$	<b>101,162</b>	\$ <b>15,446</b>	\$ <b>346,086</b>	\$ <b>443,999</b>	\$ <b>26,991</b>
<b>Student Activity Funds</b>	\$	<b>4,541</b>	\$ <b>2,436</b>	\$ <b>3,069</b>	\$ <b>3,054</b>	\$ <b>4,590</b>

Cost Center 0353CC

Cost Center Description Marion C Seltzer

	2014 Actual	2015 Actual	2016 Actual	2017 Est. Actual	2018 Budget
<b>General Operating Fund</b>	<b>\$ 3,673,619</b>	<b>\$ 3,538,830</b>	<b>\$ 3,257,349</b>	<b>\$ 3,305,775</b>	<b>\$ 3,410,468</b>
<b><u>School Controlled</u></b>	<b>\$ 3,423,253</b>	<b>\$ 2,973,514</b>	<b>\$ 2,599,922</b>	<b>\$ 2,713,328</b>	<b>\$ 2,513,192</b>
School Budget	\$ 3,367,738	\$ 2,927,057	\$ 2,522,562	\$ 2,653,968	\$ 2,479,951
Substitutes	\$ 54,926	\$ 44,927	\$ 72,747	\$ 53,763	\$ 29,415
City Funds - Extracurriculars	\$ 589	\$ 1,530	\$ 4,612	\$ 5,597	\$ 3,826
<b><u>Centrally Managed</u></b>	<b>\$ 250,367</b>	<b>\$ 565,316</b>	<b>\$ 657,427</b>	<b>\$ 592,448</b>	<b>\$ 897,276</b>
Special Education	\$ -	\$ 280,941	\$ 280,664	\$ 242,158	\$ 224,749
Gifted & Talented	\$ -	\$ -	\$ -	\$ -	\$ -
Early Childhood	\$ -	\$ -	\$ 2,856	\$ 45,791	\$ 295,452
Humanware / SEL	\$ -	\$ -	\$ -	\$ -	\$ -
Athletics & Extracurriculars	\$ -	\$ 5,794	\$ 2,100	\$ 2,099	\$ -
Summer School	\$ -	\$ -	\$ -	\$ -	\$ -
Facilities	\$ 210,916	\$ 224,940	\$ 320,562	\$ 253,014	\$ 326,680
Safety and Security	\$ 38,923	\$ 40,576	\$ 50,964	\$ 49,320	\$ 50,395
Trades	\$ 527	\$ 1,022	\$ 145	\$ 66	\$ -
Department Budget	\$ -	\$ 12,044	\$ 136	\$ -	\$ -
Grievances & Settlements	\$ -	\$ -	\$ -	\$ -	\$ -
<b>Grant &amp; Gift Funds</b>	<b>\$ -</b>	<b>\$ -</b>	<b>\$ 208,472</b>	<b>\$ 318,623</b>	<b>\$ 349,590</b>
<b>Student Activity Funds</b>	<b>\$ 167</b>	<b>\$ 325</b>	<b>\$ -</b>	<b>\$ 1,862</b>	<b>\$ 7,696</b>



Cost Center 0354CC

Cost Center Description Marion-Sterling

	2014 Actual	2015 Actual	2016 Actual	2017 Est. Actual	2018 Budget
<b>General Operating Fund</b>	<b>\$ 3,296,519</b>	<b>\$ 3,537,019</b>	<b>\$ 2,795,781</b>	<b>\$ 2,926,712</b>	<b>\$ 3,375,243</b>
<b><u>School Controlled</u></b>	<b>\$ 2,929,818</b>	<b>\$ 2,683,521</b>	<b>\$ 1,825,757</b>	<b>\$ 1,735,775</b>	<b>\$ 2,168,045</b>
School Budget	\$ 2,838,906	\$ 2,554,390	\$ 1,819,528	\$ 1,733,965	\$ 2,141,339
Substitutes	\$ 90,213	\$ 126,025	\$ 4,499	\$ 397	\$ 23,850
City Funds - Extracurriculars	\$ 699	\$ 3,106	\$ 1,730	\$ 1,414	\$ 2,856
<b><u>Centrally Managed</u></b>	<b>\$ 366,701</b>	<b>\$ 853,498</b>	<b>\$ 970,023</b>	<b>\$ 1,190,937</b>	<b>\$ 1,207,198</b>
Special Education	\$ -	\$ 392,657	\$ 351,602	\$ 605,984	\$ 675,927
Gifted & Talented	\$ -	\$ -	\$ -	\$ -	\$ -
Early Childhood	\$ 11,511	\$ 85,356	\$ 271,150	\$ 246,662	\$ 237,760
Humanware / SEL	\$ -	\$ -	\$ -	\$ -	\$ -
Athletics & Extracurriculars	\$ 2,363	\$ -	\$ 1,816	\$ -	\$ -
Summer School	\$ -	\$ -	\$ -	\$ -	\$ -
Facilities	\$ 296,831	\$ 302,852	\$ 296,306	\$ 282,587	\$ 243,116
Safety and Security	\$ 48,497	\$ 40,410	\$ 38,494	\$ 43,153	\$ 50,395
Trades	\$ 7,307	\$ 91	\$ 5,106	\$ 820	\$ -
Department Budget	\$ 192	\$ 32,133	\$ 5,549	\$ 11,730	\$ -
Grievances & Settlements	\$ -	\$ -	\$ -	\$ -	\$ -
<b>Grant &amp; Gift Funds</b>	<b>\$ 627,331</b>	<b>\$ 143,854</b>	<b>\$ 520,403</b>	<b>\$ 520,906</b>	<b>\$ 477,230</b>
<b>Student Activity Funds</b>	<b>\$ 1,697</b>	<b>\$ 271</b>	<b>\$ -</b>	<b>\$ 2,602</b>	<b>\$ 6,338</b>

**Cost Center** 0368CC  
**Cost Center Description** Miles

		2014 Actual	2015 Actual	2016 Actual	2017 Est. Actual	2018 Budget
<b>General Operating Fund</b>	\$	<b>2,047,903</b>	\$ <b>2,714,981</b>	\$ <b>2,898,067</b>	\$ <b>3,324,779</b>	\$ <b>3,996,056</b>
<b><u>School Controlled</u></b>	\$	<b>1,734,295</b>	\$ <b>2,033,134</b>	\$ <b>2,105,120</b>	\$ <b>2,269,362</b>	\$ <b>2,766,941</b>
School Budget	\$	1,709,789	\$ 1,921,618	\$ 2,019,352	\$ 2,239,645	\$ 2,731,240
Substitutes	\$	23,332	\$ 108,840	\$ 83,329	\$ 24,225	\$ 31,800
City Funds - Extracurriculars	\$	1,174	\$ 2,676	\$ 2,440	\$ 5,492	\$ 3,901
<b><u>Centrally Managed</u></b>	\$	<b>313,609</b>	\$ <b>681,846</b>	\$ <b>792,946</b>	\$ <b>1,055,417</b>	\$ <b>1,229,114</b>
Special Education	\$	-	\$ 321,548	\$ 429,447	\$ 562,004	\$ 630,305
Gifted & Talented	\$	-	\$ -	\$ -	\$ -	\$ -
Early Childhood	\$	3,246	\$ 5,580	\$ 7,382	\$ 7,797	\$ 147,726
Humanware / SEL	\$	-	\$ -	\$ -	\$ -	\$ -
Athletics & Extracurriculars	\$	4,520	\$ 1,816	\$ 3,041	\$ 1,816	\$ -
Summer School	\$	-	\$ -	\$ -	\$ -	\$ -
Facilities	\$	251,256	\$ 298,059	\$ 271,841	\$ 383,066	\$ 350,294
Safety and Security	\$	54,354	\$ 53,579	\$ 81,236	\$ 86,461	\$ 100,789
Trades	\$	-	\$ 1,264	\$ -	\$ -	\$ -
Department Budget	\$	232	\$ -	\$ -	\$ 14,078	\$ -
Grievances & Settlements	\$	-	\$ -	\$ -	\$ 194	\$ -
<b>Grant &amp; Gift Funds</b>	\$	<b>1,220</b>	\$ <b>-</b>	\$ <b>484,214</b>	\$ <b>608,258</b>	\$ <b>611,746</b>
<b>Student Activity Funds</b>	\$	<b>3,780</b>	\$ <b>5,611</b>	\$ <b>2,779</b>	\$ <b>1,718</b>	\$ <b>2,304</b>

**Cost Center** 0372CC  
**Cost Center Description** Miles Park

	2014 Actual	2015 Actual	2016 Actual	2017 Est. Actual	2018 Budget
<b>General Operating Fund</b>	<b>\$ 4,255,771</b>	<b>\$ 4,110,210</b>	<b>\$ 4,051,604</b>	<b>\$ 3,514,414</b>	<b>\$ 4,627,793</b>
<b><u>School Controlled</u></b>	<b>\$ 3,824,950</b>	<b>\$ 3,106,610</b>	<b>\$ 3,116,017</b>	<b>\$ 2,447,739</b>	<b>\$ 3,503,624</b>
School Budget	\$ 3,760,391	\$ 2,960,702	\$ 3,020,143	\$ 2,373,481	\$ 3,435,197
Substitutes	\$ 57,848	\$ 139,608	\$ 89,466	\$ 69,320	\$ 62,805
City Funds - Extracurriculars	\$ 6,711	\$ 6,299	\$ 6,409	\$ 4,939	\$ 5,622
<b><u>Centrally Managed</u></b>	<b>\$ 430,821</b>	<b>\$ 1,003,601</b>	<b>\$ 935,588</b>	<b>\$ 1,066,675</b>	<b>\$ 1,124,169</b>
Special Education	\$ -	\$ 527,481	\$ 477,206	\$ 521,929	\$ 405,556
Gifted & Talented	\$ -	\$ -	\$ -	\$ -	\$ -
Early Childhood	\$ -	\$ -	\$ 10,484	\$ 103,741	\$ 147,726
Humanware / SEL	\$ -	\$ -	\$ -	\$ -	\$ -
Athletics & Extracurriculars	\$ 4,252	\$ 6,459	\$ 5,169	\$ 3,754	\$ -
Summer School	\$ -	\$ -	\$ -	\$ -	\$ -
Facilities	\$ 371,732	\$ 400,111	\$ 368,083	\$ 339,550	\$ 419,703
Safety and Security	\$ 43,613	\$ 69,549	\$ 70,660	\$ 97,700	\$ 151,184
Trades	\$ 179	\$ -	\$ -	\$ -	\$ -
Department Budget	\$ 11,045	\$ -	\$ 3,986	\$ -	\$ -
Grievances & Settlements	\$ -	\$ -	\$ -	\$ -	\$ -
<b>Grant &amp; Gift Funds</b>	<b>\$ 102,596</b>	<b>\$ 99,149</b>	<b>\$ 340,347</b>	<b>\$ 410,298</b>	<b>\$ 389,487</b>
<b>Student Activity Funds</b>	<b>\$ 4,183</b>	<b>\$ 4,904</b>	<b>\$ 5,127</b>	<b>\$ 2,944</b>	<b>\$ 5,099</b>

Cost Center 0376CC

Cost Center Description Michael R White

	2014 Actual	2015 Actual	2016 Actual	2017 Est. Actual	2018 Budget
<b>General Operating Fund</b>	<b>\$ 2,912,257</b>	<b>\$ 2,875,409</b>	<b>\$ 2,411,443</b>	<b>\$ 2,655,574</b>	<b>\$ 2,174,749</b>
<b><u>School Controlled</u></b>	<b>\$ 2,585,878</b>	<b>\$ 2,412,660</b>	<b>\$ 1,963,275</b>	<b>\$ 2,004,569</b>	<b>\$ 1,600,166</b>
School Budget	\$ 2,463,840	\$ 2,330,980	\$ 1,900,825	\$ 1,965,698	\$ 1,573,332
Substitutes	\$ 119,143	\$ 78,844	\$ 56,358	\$ 36,620	\$ 23,850
City Funds - Extracurriculars	\$ 2,894	\$ 2,836	\$ 6,092	\$ 2,252	\$ 2,984
<b><u>Centrally Managed</u></b>	<b>\$ 326,379</b>	<b>\$ 462,750</b>	<b>\$ 448,168</b>	<b>\$ 651,005</b>	<b>\$ 574,583</b>
Special Education	\$ -	\$ 159,115	\$ 145,414	\$ 294,372	\$ 270,371
Gifted & Talented	\$ -	\$ -	\$ -	\$ -	\$ -
Early Childhood	\$ -	\$ -	\$ -	\$ -	\$ -
Humanware / SEL	\$ -	\$ -	\$ -	\$ -	\$ -
Athletics & Extracurriculars	\$ 2,075	\$ 2,156	\$ 2,239	\$ 1,816	\$ -
Summer School	\$ -	\$ -	\$ -	\$ -	\$ -
Facilities	\$ 269,380	\$ 254,636	\$ 242,039	\$ 278,972	\$ 253,817
Safety and Security	\$ 43,331	\$ 37,937	\$ 50,714	\$ 37,799	\$ 50,395
Trades	\$ 7,018	\$ 8,905	\$ 6,871	\$ 1,927	\$ -
Department Budget	\$ 4,576	\$ -	\$ 891	\$ 36,119	\$ -
Grievances & Settlements	\$ -	\$ -	\$ -	\$ -	\$ -
<b>Grant &amp; Gift Funds</b>	<b>\$ 102,001</b>	<b>\$ 15,685</b>	<b>\$ 385,077</b>	<b>\$ 231,175</b>	<b>\$ 306,494</b>
<b>Student Activity Funds</b>	<b>\$ 4,950</b>	<b>\$ 338</b>	<b>\$ -</b>	<b>\$ -</b>	<b>\$ 3,058</b>

**Cost Center** 0396CC  
**Cost Center Description** Mound

		2014 Actual	2015 Actual	2016 Actual	2017 Est. Actual	2018 Budget
<b>General Operating Fund</b>	\$	<b>3,474,732</b>	\$ <b>3,388,450</b>	\$ <b>3,258,887</b>	\$ <b>3,455,093</b>	\$ <b>3,797,068</b>
<b><u>School Controlled</u></b>	\$	<b>3,178,469</b>	\$ <b>2,868,423</b>	\$ <b>2,763,180</b>	\$ <b>2,830,785</b>	\$ <b>3,219,065</b>
School Budget	\$	3,005,452	\$ 2,835,284	\$ 2,651,401	\$ 2,804,754	\$ 3,174,096
Substitutes	\$	167,726	\$ 32,406	\$ 106,695	\$ 23,234	\$ 40,545
City Funds - Extracurriculars	\$	5,290	\$ 734	\$ 5,085	\$ 2,797	\$ 4,424
<b><u>Centrally Managed</u></b>	\$	<b>296,263</b>	\$ <b>520,027</b>	\$ <b>495,707</b>	\$ <b>624,307</b>	\$ <b>578,003</b>
Special Education	\$	-	\$ 196,424	\$ 148,217	\$ 216,735	\$ -
Gifted & Talented	\$	-	\$ -	\$ -	\$ -	\$ -
Early Childhood	\$	-	\$ 14,010	\$ 7,192	\$ 37,601	\$ 147,726
Humanware / SEL	\$	-	\$ -	\$ -	\$ -	\$ -
Athletics & Extracurriculars	\$	3,927	\$ 5,671	\$ 8,241	\$ 9,506	\$ -
Summer School	\$	-	\$ 46	\$ 307	\$ 331	\$ -
Facilities	\$	257,830	\$ 261,911	\$ 288,665	\$ 312,157	\$ 379,957
Safety and Security	\$	34,507	\$ 35,969	\$ 35,177	\$ 47,614	\$ 50,320
Trades	\$	-	\$ 96	\$ -	\$ -	\$ -
Department Budget	\$	-	\$ 5,901	\$ 7,909	\$ 363	\$ -
Grievances & Settlements	\$	-	\$ -	\$ -	\$ -	\$ -
<b>Grant &amp; Gift Funds</b>	\$	<b>145,569</b>	\$ <b>110,220</b>	\$ <b>328,833</b>	\$ <b>477,956</b>	\$ <b>415,582</b>
<b>Student Activity Funds</b>	\$	<b>5,123</b>	\$ <b>750</b>	\$ <b>6,704</b>	\$ <b>12,346</b>	\$ <b>3,644</b>



**Cost Center** 0404CC  
**Cost Center Description** School Of One

	2014 Actual	2015 Actual	2016 Actual	2017 Est. Actual	2018 Budget
<b>General Operating Fund</b>	<b>\$ 1,460,790</b>	<b>\$ 1,408,348</b>	<b>\$ 1,836,606</b>	<b>\$ 2,040,558</b>	<b>\$ 1,741,349</b>
<b><u>School Controlled</u></b>	<b>\$ 1,458,914</b>	<b>\$ 1,399,212</b>	<b>\$ 1,823,422</b>	<b>\$ 2,038,082</b>	<b>\$ 1,740,786</b>
School Budget	\$ 1,446,083	\$ 1,383,975	\$ 1,817,333	\$ 2,031,232	\$ 1,739,037
Substitutes	\$ 12,832	\$ 15,237	\$ 6,089	\$ 6,850	\$ 1,749
City Funds - Extracurriculars	\$ -	\$ -	\$ -	\$ -	\$ -
<b><u>Centrally Managed</u></b>	<b>\$ 1,875</b>	<b>\$ 9,136</b>	<b>\$ 13,184</b>	<b>\$ 2,476</b>	<b>\$ 563</b>
Special Education	\$ -	\$ -	\$ -	\$ -	\$ -
Gifted & Talented	\$ -	\$ -	\$ -	\$ -	\$ -
Early Childhood	\$ -	\$ -	\$ -	\$ -	\$ -
Humanware / SEL	\$ -	\$ -	\$ -	\$ -	\$ -
Athletics & Extracurriculars	\$ -	\$ -	\$ -	\$ -	\$ -
Summer School	\$ -	\$ -	\$ -	\$ -	\$ -
Facilities	\$ 1,875	\$ 2,215	\$ 940	\$ 2,146	\$ 563
Safety and Security	\$ -	\$ 6,921	\$ 12,244	\$ 330	\$ -
Trades	\$ -	\$ -	\$ -	\$ -	\$ -
Department Budget	\$ -	\$ -	\$ -	\$ -	\$ -
Grievances & Settlements	\$ -	\$ -	\$ -	\$ -	\$ -
<b>Grant &amp; Gift Funds</b>	<b>\$ 618,985</b>	<b>\$ 292,429</b>	<b>\$ 136,455</b>	<b>\$ 290,819</b>	<b>\$ 217,959</b>
<b>Student Activity Funds</b>	<b>\$ 80</b>	<b>\$ -</b>	<b>\$ -</b>	<b>\$ -</b>	<b>\$ 461</b>

**Cost Center** 0411CC  
**Cost Center Description** Nathan Hale

	2014 Actual	2015 Actual	2016 Actual	2017 Est. Actual	2018 Budget
<b>General Operating Fund</b>	<b>\$ 3,147,457</b>	<b>\$ 3,120,462</b>	<b>\$ 3,394,143</b>	<b>\$ 3,890,024</b>	<b>\$ 4,623,379</b>
<b><u>School Controlled</u></b>	<b>\$ 2,692,132</b>	<b>\$ 2,494,248</b>	<b>\$ 2,816,529</b>	<b>\$ 3,068,284</b>	<b>\$ 3,709,482</b>
School Budget	\$ 2,686,938	\$ 2,488,612	\$ 2,808,648	\$ 3,063,541	\$ 3,656,134
Substitutes	\$ 2,230	\$ -	\$ 1,011	\$ -	\$ 47,700
City Funds - Extracurriculars	\$ 2,963	\$ 5,637	\$ 6,870	\$ 4,743	\$ 5,648
<b><u>Centrally Managed</u></b>	<b>\$ 455,325</b>	<b>\$ 626,214</b>	<b>\$ 577,614</b>	<b>\$ 821,741</b>	<b>\$ 913,897</b>
Special Education	\$ -	\$ 187,933	\$ 156,140	\$ 383,648	\$ 405,556
Gifted & Talented	\$ -	\$ -	\$ -	\$ -	\$ -
Early Childhood	\$ 2,564	\$ 14,646	\$ 47,600	\$ 85,765	\$ 147,726
Humanware / SEL	\$ -	\$ -	\$ -	\$ -	\$ -
Athletics & Extracurriculars	\$ 10,098	\$ 9,079	\$ 7,104	\$ 5,754	\$ -
Summer School	\$ -	\$ -	\$ -	\$ -	\$ -
Facilities	\$ 400,766	\$ 358,383	\$ 323,490	\$ 303,238	\$ 310,220
Safety and Security	\$ 40,301	\$ 42,001	\$ 41,205	\$ 43,335	\$ 50,395
Trades	\$ -	\$ 635	\$ 125	\$ -	\$ -
Department Budget	\$ 1,596	\$ 13,537	\$ 1,949	\$ -	\$ -
Grievances & Settlements	\$ -	\$ -	\$ -	\$ -	\$ -
<b>Grant &amp; Gift Funds</b>	<b>\$ 195,903</b>	<b>\$ 112,158</b>	<b>\$ 468,810</b>	<b>\$ 523,040</b>	<b>\$ 567,715</b>
<b>Student Activity Funds</b>	<b>\$ 13,700</b>	<b>\$ 8,237</b>	<b>\$ 11,956</b>	<b>\$ 12,109</b>	<b>\$ 8,654</b>

Cost Center 0415CC

Cost Center Description Newton D Baker School of the Arts

	2014 Actual	2015 Actual	2016 Actual	2017 Est. Actual	2018 Budget
<b>General Operating Fund</b>	<b>\$ 3,477,625</b>	<b>\$ 3,519,827</b>	<b>\$ 3,842,637</b>	<b>\$ 4,365,691</b>	<b>\$ 4,475,979</b>
<b><u>School Controlled</u></b>	<b>\$ 3,088,166</b>	<b>\$ 2,242,627</b>	<b>\$ 2,385,927</b>	<b>\$ 2,606,524</b>	<b>\$ 2,726,416</b>
School Budget	\$ 3,024,977	\$ 2,158,602	\$ 2,344,177	\$ 2,551,714	\$ 2,687,522
Substitutes	\$ 62,006	\$ 82,518	\$ 37,656	\$ 50,896	\$ 34,980
City Funds - Extracurriculars	\$ 1,184	\$ 1,508	\$ 4,095	\$ 3,913	\$ 3,914
<b><u>Centrally Managed</u></b>	<b>\$ 389,459</b>	<b>\$ 1,277,199</b>	<b>\$ 1,456,710</b>	<b>\$ 1,759,168</b>	<b>\$ 1,749,563</b>
Special Education	\$ -	\$ 860,889	\$ 930,423	\$ 1,270,044	\$ 1,262,290
Gifted & Talented	\$ -	\$ -	\$ -	\$ -	\$ -
Early Childhood	\$ 4,539	\$ 46,007	\$ 144,024	\$ 142,781	\$ 147,726
Humanware / SEL	\$ -	\$ -	\$ -	\$ -	\$ -
Athletics & Extracurriculars	\$ 2,237	\$ 4,698	\$ 1,816	\$ 2,747	\$ -
Summer School	\$ -	\$ -	\$ -	\$ -	\$ -
Facilities	\$ 320,612	\$ 314,134	\$ 328,636	\$ 288,632	\$ 289,152
Safety and Security	\$ 48,879	\$ 51,423	\$ 51,500	\$ 54,963	\$ 50,395
Trades	\$ -	\$ 49	\$ 311	\$ -	\$ -
Department Budget	\$ 13,192	\$ -	\$ -	\$ -	\$ -
Grievances & Settlements	\$ -	\$ -	\$ -	\$ -	\$ -
<b>Grant &amp; Gift Funds</b>	<b>\$ 38,113</b>	<b>\$ 32,504</b>	<b>\$ 249,929</b>	<b>\$ 400,059</b>	<b>\$ 204,720</b>
<b>Student Activity Funds</b>	<b>\$ 4,728</b>	<b>\$ 14,604</b>	<b>\$ 10,774</b>	<b>\$ 14,908</b>	<b>\$ 2,422</b>

**Cost Center** 0428CC  
**Cost Center Description** Oliver H Perry

		2014 Actual	2015 Actual	2016 Actual	2017 Est. Actual	2018 Budget
<b>General Operating Fund</b>	\$	<b>2,430,092</b>	\$ <b>2,329,230</b>	\$ <b>2,016,902</b>	\$ <b>2,234,369</b>	\$ <b>2,598,496</b>
<b><u>School Controlled</u></b>	\$	<b>2,175,858</b>	\$ <b>1,536,572</b>	\$ <b>1,357,456</b>	\$ <b>1,491,453</b>	\$ <b>1,731,378</b>
School Budget	\$	2,112,267	\$ 1,450,880	\$ 1,286,780	\$ 1,438,007	\$ 1,704,672
Substitutes	\$	60,704	\$ 83,562	\$ 67,340	\$ 53,276	\$ 23,850
City Funds - Extracurriculars	\$	2,887	\$ 2,130	\$ 3,337	\$ 171	\$ 2,856
<b><u>Centrally Managed</u></b>	\$	<b>254,234</b>	\$ <b>792,658</b>	\$ <b>659,446</b>	\$ <b>742,916</b>	\$ <b>867,118</b>
Special Education	\$	-	\$ 224,867	\$ 180,481	\$ 232,484	\$ 451,178
Gifted & Talented	\$	-	\$ 240,606	\$ 92,258	\$ 105,606	\$ -
Early Childhood	\$	2,243	\$ 42,011	\$ 136,120	\$ 117,826	\$ 147,726
Humanware / SEL	\$	-	\$ -	\$ -	\$ -	\$ -
Athletics & Extracurriculars	\$	6,732	\$ 4,378	\$ 3,348	\$ 6,820	\$ -
Summer School	\$	-	\$ -	\$ -	\$ -	\$ -
Facilities	\$	241,665	\$ 259,916	\$ 245,164	\$ 243,631	\$ 217,819
Safety and Security	\$	-	\$ 241	\$ -	\$ 35,812	\$ 50,395
Trades	\$	3,523	\$ 3,919	\$ 312	\$ 723	\$ -
Department Budget	\$	70	\$ 16,721	\$ 1,764	\$ -	\$ -
Grievances & Settlements	\$	-	\$ -	\$ -	\$ 13	\$ -
<b>Grant &amp; Gift Funds</b>	\$	<b>7,030</b>	\$ <b>1,913</b>	\$ <b>212,368</b>	\$ <b>291,483</b>	\$ <b>171,567</b>
<b>Student Activity Funds</b>	\$	<b>595</b>	\$ <b>990</b>	\$ <b>4,854</b>	\$ <b>12,456</b>	\$ <b>2,836</b>

**Cost Center** 0436CC  
**Cost Center Description** Orchard

	2014 Actual	2015 Actual	2016 Actual	2017 Est. Actual	2018 Budget
<b>General Operating Fund</b>	<b>\$ 2,772,365</b>	<b>\$ 3,189,758</b>	<b>\$ 3,571,281</b>	<b>\$ 3,839,628</b>	<b>\$ 4,353,353</b>
<b><u>School Controlled</u></b>	<b>\$ 2,437,125</b>	<b>\$ 2,475,265</b>	<b>\$ 2,884,494</b>	<b>\$ 3,110,531</b>	<b>\$ 3,299,032</b>
School Budget	\$ 2,387,274	\$ 2,363,865	\$ 2,758,158	\$ 3,065,383	\$ 3,254,551
Substitutes	\$ 46,075	\$ 108,706	\$ 117,864	\$ 42,886	\$ 39,750
City Funds - Extracurriculars	\$ 3,775	\$ 2,694	\$ 8,472	\$ 2,262	\$ 4,731
<b><u>Centrally Managed</u></b>	<b>\$ 335,241</b>	<b>\$ 714,493</b>	<b>\$ 686,788</b>	<b>\$ 729,097</b>	<b>\$ 1,054,321</b>
Special Education	\$ -	\$ 342,350	\$ 314,121	\$ 445,802	\$ 540,741
Gifted & Talented	\$ -	\$ -	\$ -	\$ -	\$ -
Early Childhood	\$ 2,734	\$ 968	\$ 2,869	\$ 3,496	\$ 147,726
Humanware / SEL	\$ -	\$ -	\$ -	\$ -	\$ -
Athletics & Extracurriculars	\$ 2,298	\$ 3,631	\$ 4,407	\$ -	\$ -
Summer School	\$ -	\$ -	\$ -	\$ -	\$ -
Facilities	\$ 277,191	\$ 282,677	\$ 308,560	\$ 249,766	\$ 315,459
Safety and Security	\$ 52,917	\$ 54,462	\$ 53,253	\$ 28,281	\$ 50,395
Trades	\$ 101	\$ -	\$ 51	\$ -	\$ -
Department Budget	\$ -	\$ 30,405	\$ 3,528	\$ 575	\$ -
Grievances & Settlements	\$ -	\$ -	\$ -	\$ 1,178	\$ -
<b>Grant &amp; Gift Funds</b>	<b>\$ 6,448</b>	<b>\$ 1,772</b>	<b>\$ 384,828</b>	<b>\$ 546,635</b>	<b>\$ 456,688</b>
<b>Student Activity Funds</b>	<b>\$ 5,216</b>	<b>\$ 2,921</b>	<b>\$ 5,926</b>	<b>\$ 3,407</b>	<b>\$ 4,023</b>



Cost Center 0448CC

Cost Center Description Patrick Henry

	2014 Actual	2015 Actual	2016 Actual	2017 Est. Actual	2018 Budget
<b>General Operating Fund</b>	<b>\$ 2,556,255</b>	<b>\$ 2,989,508</b>	<b>\$ 2,671,901</b>	<b>\$ 2,901,633</b>	<b>\$ 3,152,606</b>
<b><u>School Controlled</u></b>	<b>\$ 2,159,680</b>	<b>\$ 2,364,434</b>	<b>\$ 2,005,685</b>	<b>\$ 2,195,088</b>	<b>\$ 2,346,925</b>
School Budget	\$ 2,078,287	\$ 2,224,898	\$ 1,940,497	\$ 2,086,602	\$ 2,303,363
Substitutes	\$ 79,819	\$ 135,632	\$ 58,900	\$ 106,156	\$ 39,750
City Funds - Extracurriculars	\$ 1,574	\$ 3,904	\$ 6,287	\$ 2,331	\$ 3,812
<b><u>Centrally Managed</u></b>	<b>\$ 396,575</b>	<b>\$ 625,074</b>	<b>\$ 666,217</b>	<b>\$ 706,545</b>	<b>\$ 805,681</b>
Special Education	\$ -	\$ 227,102	\$ 135,307	\$ 184,781	\$ 270,371
Gifted & Talented	\$ -	\$ -	\$ -	\$ -	\$ -
Early Childhood	\$ 3,852	\$ 26,341	\$ 138,620	\$ 116,435	\$ 147,726
Humanware / SEL	\$ -	\$ -	\$ -	\$ -	\$ -
Athletics & Extracurriculars	\$ 6,651	\$ 14,399	\$ 17,873	\$ 6,766	\$ -
Summer School	\$ -	\$ 192	\$ 651	\$ 1,093	\$ -
Facilities	\$ 335,030	\$ 305,402	\$ 327,657	\$ 341,030	\$ 337,189
Safety and Security	\$ 48,989	\$ 51,543	\$ 45,812	\$ 50,047	\$ 50,395
Trades	\$ 2,054	\$ 95	\$ 142	\$ 89	\$ -
Department Budget	\$ -	\$ -	\$ 155	\$ 6,303	\$ -
Grievances & Settlements	\$ -	\$ -	\$ -	\$ -	\$ -
<b>Grant &amp; Gift Funds</b>	<b>\$ 86,401</b>	<b>\$ 12,400</b>	<b>\$ 670,711</b>	<b>\$ 772,836</b>	<b>\$ 695,991</b>
<b>Student Activity Funds</b>	<b>\$ (150)</b>	<b>\$ 646</b>	<b>\$ 94</b>	<b>\$ 901</b>	<b>\$ 1,259</b>

**Cost Center** 0451CC  
**Cost Center Description** Paul L Dunbar

	2014 Actual	2015 Actual	2016 Actual	2017 Est. Actual	2018 Budget
<b>General Operating Fund</b>	<b>\$ 2,157,662</b>	<b>\$ 2,347,804</b>	<b>\$ 2,866,968</b>	<b>\$ 3,347,378</b>	<b>\$ 3,830,602</b>
<b><u>School Controlled</u></b>	<b>\$ 1,792,508</b>	<b>\$ 1,488,863</b>	<b>\$ 1,991,701</b>	<b>\$ 2,259,429</b>	<b>\$ 2,482,913</b>
School Budget	\$ 1,792,508	\$ 1,486,532	\$ 1,989,738	\$ 2,240,467	\$ 2,440,167
Substitutes	\$ -	\$ 507	\$ 153	\$ 17,664	\$ 39,750
City Funds - Extracurriculars	\$ -	\$ 1,824	\$ 1,810	\$ 1,298	\$ 2,996
<b><u>Centrally Managed</u></b>	<b>\$ 365,154</b>	<b>\$ 858,941</b>	<b>\$ 875,267</b>	<b>\$ 1,087,949</b>	<b>\$ 1,347,689</b>
Special Education	\$ -	\$ 489,748	\$ 500,447	\$ 679,464	\$ 856,734
Gifted & Talented	\$ -	\$ -	\$ -	\$ -	\$ -
Early Childhood	\$ 2,133	\$ -	\$ -	\$ 28,527	\$ 147,726
Humanware / SEL	\$ -	\$ -	\$ -	\$ -	\$ -
Athletics & Extracurriculars	\$ 1,816	\$ 6,102	\$ 4,554	\$ 2,456	\$ -
Summer School	\$ -	\$ -	\$ 1,123	\$ 710	\$ -
Facilities	\$ 311,484	\$ 292,021	\$ 314,047	\$ 311,911	\$ 292,834
Safety and Security	\$ 49,722	\$ 56,847	\$ 55,097	\$ 56,057	\$ 50,395
Trades	\$ -	\$ -	\$ -	\$ -	\$ -
Department Budget	\$ -	\$ 14,223	\$ -	\$ 8,824	\$ -
Grievances & Settlements	\$ -	\$ -	\$ -	\$ -	\$ -
<b>Grant &amp; Gift Funds</b>	<b>\$ 170,413</b>	<b>\$ 31,763</b>	<b>\$ 347,309</b>	<b>\$ 699,451</b>	<b>\$ 229,993</b>
<b>Student Activity Funds</b>	<b>\$ -</b>	<b>\$ 9,169</b>	<b>\$ 1,498</b>	<b>\$ 1,021</b>	<b>\$ 2,578</b>

Cost Center 0482CC

Cost Center Description Robert H Jamison

	2014 Actual	2015 Actual	2016 Actual	2017 Est. Actual	2018 Budget
<b>General Operating Fund</b>	<b>\$ 3,146,182</b>	<b>\$ 3,132,852</b>	<b>\$ 2,699,546</b>	<b>\$ 3,186,410</b>	<b>\$ 3,540,063</b>
<b><u>School Controlled</u></b>	<b>\$ 2,752,010</b>	<b>\$ 2,289,000</b>	<b>\$ 1,925,193</b>	<b>\$ 2,232,448</b>	<b>\$ 2,513,302</b>
School Budget	\$ 2,657,896	\$ 2,284,308	\$ 1,918,269	\$ 2,226,541	\$ 2,469,830
Substitutes	\$ 91,880	\$ -	\$ 2,574	\$ 2,432	\$ 39,750
City Funds - Extracurriculars	\$ 2,234	\$ 4,692	\$ 4,350	\$ 3,476	\$ 3,722
<b><u>Centrally Managed</u></b>	<b>\$ 394,172</b>	<b>\$ 843,852</b>	<b>\$ 774,353</b>	<b>\$ 953,962</b>	<b>\$ 1,026,760</b>
Special Education	\$ -	\$ 474,237	\$ 385,346	\$ 478,768	\$ 540,741
Gifted & Talented	\$ -	\$ -	\$ -	\$ -	\$ -
Early Childhood	\$ 4,639	\$ 14,719	\$ 41,367	\$ 90,038	\$ 147,726
Humanware / SEL	\$ -	\$ -	\$ -	\$ -	\$ -
Athletics & Extracurriculars	\$ 3,797	\$ 9,311	\$ 5,748	\$ 3,753	\$ -
Summer School	\$ -	\$ -	\$ -	\$ 457	\$ -
Facilities	\$ 319,534	\$ 303,565	\$ 300,587	\$ 333,534	\$ 287,898
Safety and Security	\$ 66,202	\$ 42,021	\$ 41,190	\$ 45,874	\$ 50,395
Trades	\$ -	\$ -	\$ 116	\$ 119	\$ -
Department Budget	\$ -	\$ -	\$ -	\$ 1,420	\$ -
Grievances & Settlements	\$ -	\$ -	\$ -	\$ -	\$ -
<b>Grant &amp; Gift Funds</b>	<b>\$ -</b>	<b>\$ 37,826</b>	<b>\$ 692,932</b>	<b>\$ 1,015,228</b>	<b>\$ 771,333</b>
<b>Student Activity Funds</b>	<b>\$ 2,864</b>	<b>\$ 8,930</b>	<b>\$ 787</b>	<b>\$ 293</b>	<b>\$ 2,759</b>

**Cost Center** 0485CC  
**Cost Center Description** Riverside

	2014 Actual	2015 Actual	2016 Actual	2017 Est. Actual	2018 Budget
<b>General Operating Fund</b>	\$ 3,795,108	\$ 4,127,206	\$ 4,024,326	\$ 3,980,657	\$ 4,317,596
<b><u>School Controlled</u></b>	\$ 3,467,480	\$ 2,767,697	\$ 2,731,318	\$ 2,474,277	\$ 2,612,860
School Budget	\$ 3,399,748	\$ 2,635,684	\$ 2,726,621	\$ 2,471,042	\$ 2,550,696
Substitutes	\$ 63,079	\$ 130,025	\$ 492	\$ 171	\$ 56,491
City Funds - Extracurriculars	\$ 4,653	\$ 1,987	\$ 4,205	\$ 3,064	\$ 5,673
<b><u>Centrally Managed</u></b>	\$ 327,628	\$ 1,359,509	\$ 1,293,008	\$ 1,506,380	\$ 1,704,736
Special Education	\$ -	\$ 473,197	\$ 435,623	\$ 681,576	\$ 814,472
Gifted & Talented	\$ -	\$ 498,908	\$ 375,641	\$ 395,709	\$ 475,062
Early Childhood	\$ -	\$ 47,417	\$ 164,744	\$ 152,131	\$ 147,726
Humanware / SEL	\$ -	\$ -	\$ -	\$ -	\$ -
Athletics & Extracurriculars	\$ 7,776	\$ 8,103	\$ 9,372	\$ 7,263	\$ -
Summer School	\$ -	\$ -	\$ -	\$ -	\$ -
Facilities	\$ 267,093	\$ 265,834	\$ 271,823	\$ 259,529	\$ 267,476
Safety and Security	\$ 52,760	\$ 66,050	\$ 35,782	\$ 6,458	\$ -
Trades	\$ -	\$ -	\$ 23	\$ -	\$ -
Department Budget	\$ -	\$ -	\$ -	\$ 3,713	\$ -
Grievances & Settlements	\$ -	\$ -	\$ -	\$ -	\$ -
<b>Grant &amp; Gift Funds</b>	\$ 286	\$ -	\$ 426,781	\$ 589,218	\$ 202,086
<b>Student Activity Funds</b>	\$ 1,082	\$ 961	\$ 1,812	\$ 519	\$ 5,419

Cost Center 0487CC

Cost Center Description Robinson G Jones

		2014 Actual	2015 Actual	2016 Actual	2017 Est. Actual	2018 Budget
<b>General Operating Fund</b>	\$	<b>3,928,044</b>	\$ <b>4,260,873</b>	\$ <b>4,525,219</b>	\$ <b>4,793,642</b>	\$ <b>4,717,709</b>
<b><u>School Controlled</u></b>	\$	<b>3,568,914</b>	\$ <b>2,949,922</b>	\$ <b>3,325,553</b>	\$ <b>3,369,143</b>	\$ <b>3,497,297</b>
School Budget	\$	3,513,074	\$ 2,790,736	\$ 3,277,683	\$ 3,360,817	\$ 3,444,841
Substitutes	\$	54,671	\$ 159,185	\$ 44,223	\$ 3,413	\$ 47,700
City Funds - Extracurriculars	\$	1,170	\$ -	\$ 3,647	\$ 4,913	\$ 4,756
<b><u>Centrally Managed</u></b>	\$	<b>359,129</b>	\$ <b>1,310,951</b>	\$ <b>1,199,666</b>	\$ <b>1,424,500</b>	\$ <b>1,220,412</b>
Special Education	\$	-	\$ 879,382	\$ 758,634	\$ 873,108	\$ 630,305
Gifted & Talented	\$	-	\$ -	\$ -	\$ -	\$ -
Early Childhood	\$	4,775	\$ 5,012	\$ 6,266	\$ 44,799	\$ 147,726
Humanware / SEL	\$	-	\$ -	\$ -	\$ -	\$ -
Athletics & Extracurriculars	\$	4,134	\$ 5,766	\$ 1,976	\$ 4,112	\$ -
Summer School	\$	-	\$ 191	\$ 1,107	\$ 788	\$ -
Facilities	\$	300,799	\$ 267,977	\$ 319,735	\$ 383,014	\$ 341,592
Safety and Security	\$	49,422	\$ 92,942	\$ 104,864	\$ 112,029	\$ 100,789
Trades	\$	-	\$ -	\$ 212	\$ -	\$ -
Department Budget	\$	-	\$ 59,682	\$ 6,872	\$ 6,650	\$ -
Grievances & Settlements	\$	-	\$ -	\$ -	\$ -	\$ -
<b>Grant &amp; Gift Funds</b>	\$	<b>88,222</b>	\$ <b>121,186</b>	\$ <b>428,293</b>	\$ <b>796,687</b>	\$ <b>493,799</b>
<b>Student Activity Funds</b>	\$	<b>14,444</b>	\$ <b>13,678</b>	\$ <b>3,358</b>	\$ <b>12,015</b>	\$ <b>5,213</b>



**Cost Center** 0500CC  
**Cost Center Description** Scranton

	2014 Actual	2015 Actual	2016 Actual	2017 Est. Actual	2018 Budget
<b>General Operating Fund</b>	<b>\$ 3,187,806</b>	<b>\$ 3,160,254</b>	<b>\$ 3,189,614</b>	<b>\$ 3,773,621</b>	<b>\$ 4,176,709</b>
<b><u>School Controlled</u></b>	<b>\$ 2,866,150</b>	<b>\$ 2,403,656</b>	<b>\$ 2,494,572</b>	<b>\$ 3,042,697</b>	<b>\$ 3,305,655</b>
School Budget	\$ 2,800,563	\$ 2,339,558	\$ 2,489,019	\$ 3,038,639	\$ 3,249,479
Substitutes	\$ 62,854	\$ 58,397	\$ -	\$ 97	\$ 51,675
City Funds - Extracurriculars	\$ 2,734	\$ 5,701	\$ 5,554	\$ 3,962	\$ 4,501
<b><u>Centrally Managed</u></b>	<b>\$ 321,655</b>	<b>\$ 756,599</b>	<b>\$ 695,042</b>	<b>\$ 730,923</b>	<b>\$ 871,054</b>
Special Education	\$ -	\$ 458,256	\$ 406,373	\$ 435,996	\$ 405,556
Gifted & Talented	\$ -	\$ -	\$ -	\$ -	\$ -
Early Childhood	\$ 4,736	\$ 4,584	\$ -	\$ 42,401	\$ 147,726
Humanware / SEL	\$ -	\$ -	\$ -	\$ -	\$ -
Athletics & Extracurriculars	\$ 2,889	\$ 973	\$ 1,969	\$ -	\$ -
Summer School	\$ -	\$ -	\$ -	\$ -	\$ -
Facilities	\$ 253,827	\$ 225,131	\$ 229,895	\$ 195,903	\$ 267,377
Safety and Security	\$ 52,375	\$ 54,960	\$ 54,404	\$ 54,627	\$ 50,395
Trades	\$ 7,829	\$ 248	\$ 2,400	\$ -	\$ -
Department Budget	\$ -	\$ 12,447	\$ -	\$ -	\$ -
Grievances & Settlements	\$ -	\$ -	\$ -	\$ 1,997	\$ -
<b>Grant &amp; Gift Funds</b>	<b>\$ 97,707</b>	<b>\$ 17,940</b>	<b>\$ 273,100</b>	<b>\$ 364,932</b>	<b>\$ 439,116</b>
<b>Student Activity Funds</b>	<b>\$ 1,377</b>	<b>\$ -</b>	<b>\$ 15,451</b>	<b>\$ 1,716</b>	<b>\$ 22,778</b>

**Cost Center** 0532CC  
**Cost Center Description** Sunbeam

		2014 Actual	2015 Actual	2016 Actual	2017 Est. Actual	2018 Budget
<b>General Operating Fund</b>	\$	<b>2,877,575</b>	\$ <b>3,154,009</b>	\$ <b>3,322,182</b>	\$ <b>3,924,703</b>	\$ <b>4,787,163</b>
<b><u>School Controlled</u></b>	\$	<b>2,502,822</b>	\$ <b>1,412,607</b>	\$ <b>1,663,456</b>	\$ <b>1,924,710</b>	\$ <b>2,501,257</b>
School Budget	\$	2,473,873	\$ 1,365,140	\$ 1,595,508	\$ 1,922,365	\$ 2,450,089
Substitutes	\$	27,455	\$ 45,475	\$ 65,956	\$ 908	\$ 47,700
City Funds - Extracurriculars	\$	1,494	\$ 1,992	\$ 1,992	\$ 1,437	\$ 3,468
<b><u>Centrally Managed</u></b>	\$	<b>374,753</b>	\$ <b>1,741,402</b>	\$ <b>1,658,726</b>	\$ <b>1,999,992</b>	\$ <b>2,285,906</b>
Special Education	\$	9,681	\$ 1,341,585	\$ 1,319,056	\$ 1,729,416	\$ 1,846,973
Gifted & Talented	\$	-	\$ -	\$ -	\$ -	\$ -
Early Childhood	\$	1,823	\$ -	\$ 2,706	\$ 40,108	\$ 95,012
Humanware / SEL	\$	-	\$ -	\$ -	\$ -	\$ -
Athletics & Extracurriculars	\$	867	\$ -	\$ -	\$ -	\$ -
Summer School	\$	-	\$ -	\$ -	\$ -	\$ -
Facilities	\$	289,742	\$ 295,440	\$ 281,699	\$ 178,872	\$ 243,132
Safety and Security	\$	51,444	\$ 54,726	\$ 54,259	\$ 51,268	\$ 100,789
Trades	\$	21,195	\$ 49,652	\$ 1,005	\$ 280	\$ -
Department Budget	\$	-	\$ -	\$ -	\$ -	\$ -
Grievances & Settlements	\$	-	\$ -	\$ -	\$ 49	\$ -
<b>Grant &amp; Gift Funds</b>	\$	<b>81,501</b>	\$ <b>17,764</b>	\$ <b>730,505</b>	\$ <b>898,759</b>	\$ <b>357,478</b>
<b>Student Activity Funds</b>	\$	<b>487</b>	\$ <b>430</b>	\$ -	\$ -	\$ <b>4,101</b>

Cost Center 0537CC

Cost Center Description Thomas Jefferson International Newcomers Academy

	2014 Actual	2015 Actual	2016 Actual	2017 Est. Actual	2018 Budget
<b>General Operating Fund</b>	<b>\$ 3,109,692</b>	<b>\$ 3,844,810</b>	<b>\$ 4,476,434</b>	<b>\$ 4,982,630</b>	<b>\$ 5,770,431</b>
<b><u>School Controlled</u></b>	<b>\$ 2,725,160</b>	<b>\$ 3,442,758</b>	<b>\$ 3,989,410</b>	<b>\$ 4,363,727</b>	<b>\$ 4,852,873</b>
School Budget	\$ 2,578,997	\$ 3,271,812	\$ 3,802,134	\$ 4,311,203	\$ 4,753,024
Substitutes	\$ 144,354	\$ 161,757	\$ 184,983	\$ 50,504	\$ 95,400
City Funds - Extracurriculars	\$ 1,808	\$ 9,189	\$ 2,292	\$ 2,020	\$ 4,449
<b><u>Centrally Managed</u></b>	<b>\$ 384,533</b>	<b>\$ 402,053</b>	<b>\$ 487,024</b>	<b>\$ 618,903</b>	<b>\$ 917,558</b>
Special Education	\$ -	\$ -	\$ 16,454	\$ 121,963	\$ 226,429
Gifted & Talented	\$ -	\$ -	\$ -	\$ -	\$ -
Early Childhood	\$ 3,354	\$ 14,566	\$ 41,698	\$ 44,913	\$ 147,726
Humanware / SEL	\$ -	\$ -	\$ -	\$ -	\$ -
Athletics & Extracurriculars	\$ -	\$ -	\$ 1,816	\$ -	\$ -
Summer School	\$ -	\$ -	\$ 346	\$ 919	\$ -
Facilities	\$ 311,963	\$ 348,264	\$ 365,964	\$ 318,891	\$ 341,823
Safety and Security	\$ 69,147	\$ 38,346	\$ 59,702	\$ 128,952	\$ 201,580
Trades	\$ 68	\$ -	\$ 1,046	\$ -	\$ -
Department Budget	\$ -	\$ 877	\$ -	\$ 3,266	\$ -
Grievances & Settlements	\$ -	\$ -	\$ -	\$ -	\$ -
<b>Grant &amp; Gift Funds</b>	<b>\$ 80,370</b>	<b>\$ 106,784</b>	<b>\$ 201,285</b>	<b>\$ 433,547</b>	<b>\$ 454,436</b>
<b>Student Activity Funds</b>	<b>\$ 2,001</b>	<b>\$ 284</b>	<b>\$ 2,753</b>	<b>\$ 5,510</b>	<b>\$ 4,462</b>

Cost Center 0544CC

Cost Center Description Tremont Montessori

	2014 Actual	2015 Actual	2016 Actual	2017 Est. Actual	2018 Budget
<b>General Operating Fund</b>	<b>\$ 4,770,041</b>	<b>\$ 4,569,866</b>	<b>\$ 4,147,115</b>	<b>\$ 4,877,953</b>	<b>\$ 5,749,314</b>
<b><u>School Controlled</u></b>	<b>\$ 4,365,487</b>	<b>\$ 3,497,734</b>	<b>\$ 3,341,982</b>	<b>\$ 3,414,889</b>	<b>\$ 3,606,880</b>
School Budget	\$ 4,342,931	\$ 3,425,123	\$ 3,336,640	\$ 3,413,929	\$ 3,513,832
Substitutes	\$ 17,688	\$ 70,368	\$ 548	\$ -	\$ 87,450
City Funds - Extracurriculars	\$ 4,868	\$ 2,244	\$ 4,794	\$ 960	\$ 5,598
<b><u>Centrally Managed</u></b>	<b>\$ 404,555</b>	<b>\$ 1,072,132</b>	<b>\$ 805,133</b>	<b>\$ 1,463,064</b>	<b>\$ 2,142,434</b>
Special Education	\$ -	\$ 639,491	\$ 393,184	\$ 931,064	\$ 903,020
Gifted & Talented	\$ -	\$ -	\$ -	\$ -	\$ -
Early Childhood	\$ -	\$ 62,115	\$ 106,545	\$ 124,515	\$ 808,752
Humanware / SEL	\$ -	\$ -	\$ -	\$ -	\$ -
Athletics & Extracurriculars	\$ 293	\$ -	\$ 1,987	\$ 1,816	\$ -
Summer School	\$ -	\$ -	\$ -	\$ -	\$ -
Facilities	\$ 327,186	\$ 331,081	\$ 261,803	\$ 316,678	\$ 329,873
Safety and Security	\$ 68,997	\$ 39,260	\$ 39,783	\$ 88,531	\$ 100,789
Trades	\$ 8,079	\$ 186	\$ 1,240	\$ 460	\$ -
Department Budget	\$ -	\$ -	\$ 591	\$ -	\$ -
Grievances & Settlements	\$ -	\$ -	\$ -	\$ -	\$ -
<b>Grant &amp; Gift Funds</b>	<b>\$ 121,773</b>	<b>\$ 68,540</b>	<b>\$ 1,024,378</b>	<b>\$ 760,942</b>	<b>\$ 656,036</b>
<b>Student Activity Funds</b>	<b>\$ 22,628</b>	<b>\$ 21,790</b>	<b>\$ 24,607</b>	<b>\$ 16,925</b>	<b>\$ 22,864</b>

Cost Center 0550CC

Cost Center Description Valley View Boys Leadership Academy

	2014 Actual	2015 Actual	2016 Actual	2017 Est. Actual	2018 Budget
<b>General Operating Fund</b>	<b>\$ 2,091,883</b>	<b>\$ 2,129,065</b>	<b>\$ 2,477,082</b>	<b>\$ 2,475,701</b>	<b>\$ 2,138,435</b>
<b><u>School Controlled</u></b>	<b>\$ 1,836,793</b>	<b>\$ 1,810,652</b>	<b>\$ 2,016,613</b>	<b>\$ 2,054,529</b>	<b>\$ 1,759,122</b>
School Budget	\$ 1,820,933	\$ 1,778,233	\$ 2,016,177	\$ 2,051,816	\$ 1,731,762
Substitutes	\$ 15,692	\$ 30,998	\$ 306	\$ 2,713	\$ 25,281
City Funds - Extracurriculars	\$ 167	\$ 1,422	\$ 130	\$ -	\$ 2,079
<b><u>Centrally Managed</u></b>	<b>\$ 255,090</b>	<b>\$ 318,413</b>	<b>\$ 460,469</b>	<b>\$ 421,173</b>	<b>\$ 379,313</b>
Special Education	\$ -	\$ -	\$ 7,137	\$ 54,373	\$ -
Gifted & Talented	\$ -	\$ -	\$ -	\$ -	\$ -
Early Childhood	\$ -	\$ 47,461	\$ 185,744	\$ 86,056	\$ 147,726
Humanware / SEL	\$ -	\$ -	\$ -	\$ -	\$ -
Athletics & Extracurriculars	\$ 6,804	\$ 7,250	\$ 7,452	\$ 1,930	\$ -
Summer School	\$ -	\$ -	\$ -	\$ -	\$ -
Facilities	\$ 195,482	\$ 207,921	\$ 202,883	\$ 212,485	\$ 181,192
Safety and Security	\$ 52,805	\$ 55,781	\$ 55,959	\$ 65,887	\$ 50,395
Trades	\$ -	\$ -	\$ 1,293	\$ -	\$ -
Department Budget	\$ -	\$ -	\$ -	\$ -	\$ -
Grievances & Settlements	\$ -	\$ -	\$ -	\$ 441	\$ -
<b>Grant &amp; Gift Funds</b>	<b>\$ 16,170</b>	<b>\$ 16,991</b>	<b>\$ 117,100</b>	<b>\$ 129,367</b>	<b>\$ 110,901</b>
<b>Student Activity Funds</b>	<b>\$ 11,305</b>	<b>\$ 5,086</b>	<b>\$ 3,615</b>	<b>\$ 1,044</b>	<b>\$ 1,249</b>



**Cost Center** 0556CC  
**Cost Center Description** Wade Park

		2014 Actual	2015 Actual	2016 Actual	2017 Est. Actual	2018 Budget
<b>General Operating Fund</b>	\$	2,946,996	\$ 2,832,965	\$ 3,059,118	\$ 3,456,842	\$ 3,940,148
<b><u>School Controlled</u></b>	\$	2,608,142	\$ 1,919,637	\$ 2,085,930	\$ 2,394,235	\$ 2,675,739
School Budget	\$	2,605,607	\$ 1,917,435	\$ 1,882,808	\$ 2,316,633	\$ 2,639,680
Substitutes	\$	390	\$ 94	\$ 198,036	\$ 73,288	\$ 31,800
City Funds - Extracurriculars	\$	2,145	\$ 2,108	\$ 5,087	\$ 4,314	\$ 4,259
<b><u>Centrally Managed</u></b>	\$	338,855	\$ 913,328	\$ 973,187	\$ 1,062,607	\$ 1,264,409
Special Education	\$	-	\$ 207,764	\$ 271,348	\$ 390,626	\$ 496,800
Gifted & Talented	\$	-	\$ 354,149	\$ 305,532	\$ 248,528	\$ 285,037
Early Childhood	\$	4,103	\$ 14,434	\$ 62,301	\$ 123,400	\$ 147,726
Humanware / SEL	\$	-	\$ -	\$ -	\$ -	\$ -
Athletics & Extracurriculars	\$	2,161	\$ 7,477	\$ 1,939	\$ 2,130	\$ -
Summer School	\$	-	\$ -	\$ -	\$ -	\$ -
Facilities	\$	268,681	\$ 258,528	\$ 265,770	\$ 258,665	\$ 284,451
Safety and Security	\$	57,579	\$ 64,700	\$ 66,260	\$ 39,112	\$ 50,395
Trades	\$	-	\$ -	\$ 36	\$ -	\$ -
Department Budget	\$	6,331	\$ 6,275	\$ -	\$ -	\$ -
Grievances & Settlements	\$	-	\$ -	\$ -	\$ 146	\$ -
<b>Grant &amp; Gift Funds</b>	\$	96,960	\$ 14,002	\$ 456,977	\$ 429,350	\$ 404,684
<b>Student Activity Funds</b>	\$	1,887	\$ 3,421	\$ 6,504	\$ 16,307	\$ 6,082

**Cost Center** 0560CC  
**Cost Center Description** Walton

		2014 Actual	2015 Actual	2016 Actual	2017 Est. Actual	2018 Budget
<b>General Operating Fund</b>	\$	<b>2,797,433</b>	\$ <b>3,162,140</b>	\$ <b>2,581,858</b>	\$ <b>2,053,186</b>	\$ <b>2,468,568</b>
<b><u>School Controlled</u></b>	\$	<b>2,514,560</b>	\$ <b>2,767,287</b>	\$ <b>2,170,422</b>	\$ <b>1,622,752</b>	\$ <b>1,945,276</b>
School Budget	\$	2,407,002	\$ 2,711,145	\$ 2,117,787	\$ 1,622,969	\$ 1,913,222
Substitutes	\$	107,428	\$ 54,224	\$ 51,136	\$ 512	\$ 29,415
City Funds - Extracurriculars	\$	130	\$ 1,919	\$ 1,499	\$ (730)	\$ 2,639
<b><u>Centrally Managed</u></b>	\$	<b>282,873</b>	\$ <b>394,853</b>	\$ <b>411,436</b>	\$ <b>430,434</b>	\$ <b>523,292</b>
Special Education	\$	-	\$ 130,182	\$ 85,757	\$ 79,475	\$ 135,185
Gifted & Talented	\$	-	\$ -	\$ -	\$ -	\$ -
Early Childhood	\$	-	\$ -	\$ -	\$ 65,053	\$ 147,726
Humanware / SEL	\$	-	\$ -	\$ -	\$ -	\$ -
Athletics & Extracurriculars	\$	6,467	\$ 4,676	\$ 6,985	\$ 1,907	\$ -
Summer School	\$	-	\$ -	\$ -	\$ -	\$ -
Facilities	\$	234,492	\$ 232,984	\$ 277,072	\$ 275,394	\$ 240,381
Safety and Security	\$	39,169	\$ 27,010	\$ 36,486	\$ 2,734	\$ -
Trades	\$	2,745	\$ -	\$ 4,451	\$ 509	\$ -
Department Budget	\$	-	\$ -	\$ 685	\$ 5,362	\$ -
Grievances & Settlements	\$	-	\$ -	\$ -	\$ -	\$ -
<b>Grant &amp; Gift Funds</b>	\$	<b>132,593</b>	\$ <b>19,572</b>	\$ <b>346,210</b>	\$ <b>308,917</b>	\$ <b>177,881</b>
<b>Student Activity Funds</b>	\$	<b>2,195</b>	\$ <b>2,095</b>	\$ <b>103</b>	\$ <b>-</b>	\$ <b>809</b>

Cost Center 0572CC

Cost Center Description Warner Girls Leadership Academy

	2014 Actual	2015 Actual	2016 Actual	2017 Est. Actual	2018 Budget
<b>General Operating Fund</b>	<b>\$ 3,093,459</b>	<b>\$ 3,273,937</b>	<b>\$ 2,959,183</b>	<b>\$ 3,425,878</b>	<b>\$ 3,355,718</b>
<b><u>School Controlled</u></b>	<b>\$ 2,708,875</b>	<b>\$ 2,869,310</b>	<b>\$ 2,425,964</b>	<b>\$ 2,837,611</b>	<b>\$ 2,795,016</b>
School Budget	\$ 2,657,917	\$ 2,819,047	\$ 2,409,754	\$ 2,808,530	\$ 2,752,457
Substitutes	\$ 49,818	\$ 44,926	\$ 14,318	\$ 22,471	\$ 38,160
City Funds - Extracurriculars	\$ 1,140	\$ 5,337	\$ 1,892	\$ 6,609	\$ 4,399
<b><u>Centrally Managed</u></b>	<b>\$ 384,584</b>	<b>\$ 404,627</b>	<b>\$ 533,219</b>	<b>\$ 588,267</b>	<b>\$ 560,702</b>
Special Education	\$ -	\$ -	\$ -	\$ 11,116	\$ -
Gifted & Talented	\$ -	\$ -	\$ -	\$ -	\$ -
Early Childhood	\$ -	\$ 52,108	\$ 194,010	\$ 195,840	\$ 147,726
Humanware / SEL	\$ -	\$ -	\$ -	\$ -	\$ -
Athletics & Extracurriculars	\$ 3,752	\$ 5,148	\$ 7,175	\$ 6,336	\$ -
Summer School	\$ -	\$ -	\$ -	\$ -	\$ -
Facilities	\$ 330,179	\$ 292,851	\$ 277,548	\$ 316,693	\$ 362,581
Safety and Security	\$ 50,653	\$ 54,521	\$ 54,487	\$ 58,229	\$ 50,395
Trades	\$ -	\$ -	\$ -	\$ 53	\$ -
Department Budget	\$ -	\$ -	\$ -	\$ -	\$ -
Grievances & Settlements	\$ -	\$ -	\$ -	\$ -	\$ -
<b>Grant &amp; Gift Funds</b>	<b>\$ 28,057</b>	<b>\$ 21,729</b>	<b>\$ 338,338</b>	<b>\$ 217,969</b>	<b>\$ 238,531</b>
<b>Student Activity Funds</b>	<b>\$ 25,723</b>	<b>\$ 18,696</b>	<b>\$ 11,510</b>	<b>\$ 21,814</b>	<b>\$ 9,697</b>

Cost Center 0587CC

Cost Center Description Washington Park Environmental Studies

	2014 Actual	2015 Actual	2016 Actual	2017 Est. Actual	2018 Budget
<b>General Operating Fund</b>	<b>\$ 2,531,177</b>	<b>\$ 2,919,471</b>	<b>\$ 3,135,108</b>	<b>\$ 3,221,732</b>	<b>\$ 2,942,735</b>
<b><u>School Controlled</u></b>	<b>\$ 221,709</b>	<b>\$ 2,387,381</b>	<b>\$ 1,542,060</b>	<b>\$ 2,494,177</b>	<b>\$ 2,328,322</b>
School Budget	\$ 86,458	\$ 2,315,888	\$ 1,425,309	\$ 2,494,177	\$ 2,288,795
Substitutes	\$ 135,250	\$ 71,492	\$ 116,751	\$ -	\$ 35,804
City Funds - Extracurriculars	\$ -	\$ -	\$ -	\$ -	\$ 3,723
<b><u>Centrally Managed</u></b>	<b>\$ 2,309,469</b>	<b>\$ 532,090</b>	<b>\$ 1,593,048</b>	<b>\$ 727,555</b>	<b>\$ 614,413</b>
Special Education	\$ -	\$ 142,542	\$ 200,809	\$ 319,949	\$ 224,749
Gifted & Talented	\$ -	\$ -	\$ -	\$ -	\$ -
Early Childhood	\$ -	\$ -	\$ -	\$ -	\$ -
Humanware / SEL	\$ -	\$ -	\$ -	\$ -	\$ -
Athletics & Extracurriculars	\$ -	\$ -	\$ -	\$ -	\$ -
Summer School	\$ -	\$ -	\$ -	\$ -	\$ -
Facilities	\$ 223,330	\$ 239,033	\$ 240,858	\$ 289,911	\$ 288,875
Safety and Security	\$ 45,917	\$ 41,925	\$ 54,611	\$ 76,584	\$ 100,789
Trades	\$ 4,205	\$ 1,222	\$ 4,468	\$ 2,030	\$ -
Department Budget	\$ 2,036,017	\$ 107,368	\$ 1,092,303	\$ 39,080	\$ -
Grievances & Settlements	\$ -	\$ -	\$ -	\$ -	\$ -
<b>Grant &amp; Gift Funds</b>	<b>\$ 5,861</b>	<b>\$ 1,613</b>	<b>\$ 109,486</b>	<b>\$ 153,248</b>	<b>\$ 188,661</b>
<b>Student Activity Funds</b>	<b>\$ 9,788</b>	<b>\$ 26,005</b>	<b>\$ 28,859</b>	<b>\$ 40,741</b>	<b>\$ 74,721</b>

**Cost Center** 0596CC  
**Cost Center Description** Waverly

		2014 Actual	2015 Actual	2016 Actual	2017 Est. Actual	2018 Budget
<b>General Operating Fund</b>	\$	<b>2,306,868</b>	\$ <b>2,246,226</b>	\$ <b>2,241,452</b>	\$ <b>2,800,476</b>	\$ <b>3,133,205</b>
<b><u>School Controlled</u></b>	\$	<b>2,061,587</b>	\$ <b>1,499,130</b>	\$ <b>1,657,017</b>	\$ <b>2,338,071</b>	\$ <b>2,327,180</b>
School Budget	\$	2,022,505	\$ 1,457,562	\$ 1,653,289	\$ 2,320,267	\$ 2,309,444
Substitutes	\$	35,201	\$ 38,512	\$ 1,648	\$ 14,629	\$ 15,900
City Funds - Extracurriculars	\$	3,881	\$ 3,056	\$ 2,080	\$ 3,174	\$ 1,836
<b><u>Centrally Managed</u></b>	\$	<b>245,281</b>	\$ <b>747,096</b>	\$ <b>584,435</b>	\$ <b>462,406</b>	\$ <b>806,025</b>
Special Education	\$	-	\$ 439,233	\$ 402,694	\$ 245,809	\$ 405,556
Gifted & Talented	\$	-	\$ -	\$ -	\$ -	\$ -
Early Childhood	\$	254	\$ 9,075	\$ 537	\$ 5,057	\$ 95,012
Humanware / SEL	\$	-	\$ -	\$ -	\$ -	\$ -
Athletics & Extracurriculars	\$	4,005	\$ 3,631	\$ 1,941	\$ 3,631	\$ -
Summer School	\$	-	\$ -	\$ -	\$ -	\$ -
Facilities	\$	221,814	\$ 217,759	\$ 97,965	\$ 103,673	\$ 204,668
Safety and Security	\$	19,096	\$ 77,398	\$ 81,298	\$ 103,407	\$ 100,789
Trades	\$	111	\$ -	\$ -	\$ 731	\$ -
Department Budget	\$	-	\$ -	\$ -	\$ -	\$ -
Grievances & Settlements	\$	-	\$ -	\$ -	\$ 97	\$ -
<b>Grant &amp; Gift Funds</b>	\$	<b>113,609</b>	\$ <b>19,935</b>	\$ <b>412,500</b>	\$ <b>625,516</b>	\$ <b>338,786</b>
<b>Student Activity Funds</b>	\$	<b>4,678</b>	\$ <b>2,923</b>	\$ -	\$ <b>867</b>	\$ <b>6,858</b>



**Cost Center** 0605CC  
**Cost Center Description** Willow

		2014 Actual	2015 Actual	2016 Actual	2017 Est. Actual	2018 Budget
<b>General Operating Fund</b>	\$	<b>2,440,902</b>	\$ <b>2,283,533</b>	\$ <b>2,339,861</b>	\$ <b>2,378,853</b>	\$ <b>2,798,672</b>
<b><u>School Controlled</u></b>	\$	<b>2,216,834</b>	\$ <b>1,502,030</b>	\$ <b>1,422,383</b>	\$ <b>1,368,156</b>	\$ <b>1,702,807</b>
School Budget	\$	2,192,885	\$ 1,499,451	\$ 1,420,118	\$ 1,367,031	\$ 1,675,350
Substitutes	\$	21,557	\$ 167	\$ 783	\$ -	\$ 24,486
City Funds - Extracurriculars	\$	2,392	\$ 2,412	\$ 1,482	\$ 1,125	\$ 2,971
<b><u>Centrally Managed</u></b>	\$	<b>224,067</b>	\$ <b>781,503</b>	\$ <b>917,478</b>	\$ <b>1,010,697</b>	\$ <b>1,095,865</b>
Special Education	\$	-	\$ 536,092	\$ 567,732	\$ 681,063	\$ 674,247
Gifted & Talented	\$	-	\$ -	\$ -	\$ -	\$ -
Early Childhood	\$	-	\$ -	\$ 256	\$ 26,731	\$ 95,012
Humanware / SEL	\$	-	\$ -	\$ -	\$ -	\$ -
Athletics & Extracurriculars	\$	-	\$ -	\$ -	\$ -	\$ -
Summer School	\$	-	\$ -	\$ -	\$ -	\$ -
Facilities	\$	174,470	\$ 180,877	\$ 298,284	\$ 246,153	\$ 276,211
Safety and Security	\$	49,533	\$ 52,652	\$ 48,996	\$ 53,862	\$ 50,395
Trades	\$	64	\$ 556	\$ 2,210	\$ 2,718	\$ -
Department Budget	\$	-	\$ 11,326	\$ -	\$ -	\$ -
Grievances & Settlements	\$	-	\$ -	\$ -	\$ 170	\$ -
<b>Grant &amp; Gift Funds</b>	\$	<b>-</b>	\$ <b>-</b>	\$ <b>588,762</b>	\$ <b>736,846</b>	\$ <b>631,670</b>
<b>Student Activity Funds</b>	\$	<b>6,886</b>	\$ <b>953</b>	\$ <b>30</b>	\$ <b>4,071</b>	\$ <b>1,573</b>

Cost Center 0615CC

Cost Center Description Whitney M Young Leadership Academy

	2014 Actual	2015 Actual	2016 Actual	2017 Est. Actual	2018 Budget
<b>General Operating Fund</b>	<b>\$ 3,403,620</b>	<b>\$ 3,598,556</b>	<b>\$ 3,692,073</b>	<b>\$ 3,786,165</b>	<b>\$ 2,737,104</b>
<b><u>School Controlled</u></b>	<b>\$ 2,864,060</b>	<b>\$ 1,949,989</b>	<b>\$ 2,085,282</b>	<b>\$ 1,919,791</b>	<b>\$ 1,617,703</b>
School Budget	\$ 2,810,555	\$ 1,824,198	\$ 2,070,353	\$ 1,908,443	\$ 1,567,909
Substitutes	\$ 41,893	\$ 111,856	\$ -	\$ -	\$ 31,800
City Funds - Extracurriculars	\$ 11,612	\$ 13,936	\$ 14,929	\$ 11,348	\$ 17,994
<b><u>Centrally Managed</u></b>	<b>\$ 539,559</b>	<b>\$ 1,648,566</b>	<b>\$ 1,606,792</b>	<b>\$ 1,866,374</b>	<b>\$ 1,119,400</b>
Special Education	\$ -	\$ 657,657	\$ 598,215	\$ 835,375	\$ 314,313
Gifted & Talented	\$ -	\$ 378,515	\$ 397,376	\$ 327,957	\$ 285,037
Early Childhood	\$ -	\$ -	\$ -	\$ -	\$ -
Humanware / SEL	\$ -	\$ -	\$ -	\$ -	\$ -
Athletics & Extracurriculars	\$ 95,951	\$ 110,447	\$ 99,021	\$ 95,467	\$ -
Summer School	\$ -	\$ -	\$ -	\$ -	\$ -
Facilities	\$ 345,687	\$ 398,529	\$ 416,893	\$ 505,181	\$ 419,261
Safety and Security	\$ 97,233	\$ 101,903	\$ 94,428	\$ 102,043	\$ 100,789
Trades	\$ 688	\$ 1,516	\$ 859	\$ 350	\$ -
Department Budget	\$ -	\$ -	\$ -	\$ -	\$ -
Grievances & Settlements	\$ -	\$ -	\$ -	\$ -	\$ -
<b>Grant &amp; Gift Funds</b>	<b>\$ 24,877</b>	<b>\$ 10,691</b>	<b>\$ 352,425</b>	<b>\$ 400,646</b>	<b>\$ 344,901</b>
<b>Student Activity Funds</b>	<b>\$ 9,738</b>	<b>\$ 5,992</b>	<b>\$ 14,740</b>	<b>\$ 16,372</b>	<b>\$ 15,126</b>

**Cost Center** 0616CC  
**Cost Center Description** Wilbur Wright

		2014 Actual	2015 Actual	2016 Actual	2017 Est. Actual	2018 Budget
<b>General Operating Fund</b>	\$	<b>3,347,197</b>	\$ <b>3,650,043</b>	\$ <b>3,755,996</b>	\$ <b>3,805,684</b>	\$ <b>5,062,494</b>
<b><u>School Controlled</u></b>	\$	<b>2,928,314</b>	\$ <b>2,382,364</b>	\$ <b>2,495,181</b>	\$ <b>2,496,059</b>	\$ <b>3,155,157</b>
School Budget	\$	2,854,567	\$ 2,290,040	\$ 2,351,358	\$ 2,448,424	\$ 3,127,775
Substitutes	\$	70,204	\$ 87,942	\$ 138,406	\$ 46,037	\$ 23,850
City Funds - Extracurriculars	\$	3,544	\$ 4,382	\$ 5,417	\$ 1,598	\$ 3,532
<b><u>Centrally Managed</u></b>	\$	<b>418,883</b>	\$ <b>1,267,679</b>	\$ <b>1,260,815</b>	\$ <b>1,309,625</b>	\$ <b>1,907,337</b>
Special Education	\$	-	\$ 778,730	\$ 746,965	\$ 819,617	\$ 1,081,483
Gifted & Talented	\$	-	\$ -	\$ -	\$ -	\$ -
Early Childhood	\$	2,407	\$ 12,708	\$ 38,959	\$ 9,434	\$ 147,726
Humanware / SEL	\$	-	\$ -	\$ -	\$ -	\$ -
Athletics & Extracurriculars	\$	7,445	\$ 8,506	\$ 6,716	\$ 7,496	\$ -
Summer School	\$	-	\$ -	\$ -	\$ -	\$ -
Facilities	\$	310,914	\$ 356,950	\$ 351,624	\$ 371,332	\$ 526,944
Safety and Security	\$	96,050	\$ 106,879	\$ 99,701	\$ 99,829	\$ 151,184
Trades	\$	2,068	\$ -	\$ 2,164	\$ 1,868	\$ -
Department Budget	\$	-	\$ 3,905	\$ 14,687	\$ -	\$ -
Grievances & Settlements	\$	-	\$ -	\$ -	\$ 49	\$ -
<b>Grant &amp; Gift Funds</b>	\$	<b>94,083</b>	\$ <b>12,220</b>	\$ <b>504,793</b>	\$ <b>667,668</b>	\$ <b>577,783</b>
<b>Student Activity Funds</b>	\$	<b>6,345</b>	\$ <b>5,316</b>	\$ <b>576</b>	\$ <b>744</b>	\$ <b>7,924</b>

Cost Center 0622CC

Cost Center Description William Cullen Bryant

	2014 Actual	2015 Actual	2016 Actual	2017 Est. Actual	2018 Budget
<b>General Operating Fund</b>	<b>\$ 2,865,711</b>	<b>\$ 3,097,961</b>	<b>\$ 3,310,448</b>	<b>\$ 3,769,324</b>	<b>\$ 3,815,689</b>
<b><u>School Controlled</u></b>	<b>\$ 2,613,718</b>	<b>\$ 2,556,632</b>	<b>\$ 2,651,280</b>	<b>\$ 2,960,915</b>	<b>\$ 2,805,159</b>
School Budget	\$ 2,545,359	\$ 2,500,562	\$ 2,537,940	\$ 2,913,065	\$ 2,771,632
Substitutes	\$ 66,599	\$ 54,500	\$ 108,315	\$ 42,542	\$ 29,256
City Funds - Extracurriculars	\$ 1,760	\$ 1,570	\$ 5,025	\$ 5,308	\$ 4,271
<b><u>Centrally Managed</u></b>	<b>\$ 251,993</b>	<b>\$ 541,328</b>	<b>\$ 659,168</b>	<b>\$ 808,409</b>	<b>\$ 1,010,530</b>
Special Education	\$ -	\$ 323,517	\$ 425,154	\$ 473,552	\$ 586,363
Gifted & Talented	\$ -	\$ -	\$ -	\$ -	\$ -
Early Childhood	\$ -	\$ -	\$ 975	\$ 33,208	\$ 95,012
Humanware / SEL	\$ -	\$ -	\$ -	\$ -	\$ -
Athletics & Extracurriculars	\$ -	\$ -	\$ 4,066	\$ -	\$ -
Summer School	\$ -	\$ -	\$ -	\$ -	\$ -
Facilities	\$ 200,203	\$ 180,754	\$ 195,018	\$ 251,421	\$ 228,366
Safety and Security	\$ 51,790	\$ 32,918	\$ 29,857	\$ 50,228	\$ 100,789
Trades	\$ -	\$ 680	\$ -	\$ -	\$ -
Department Budget	\$ -	\$ 3,460	\$ 4,098	\$ -	\$ -
Grievances & Settlements	\$ -	\$ -	\$ -	\$ -	\$ -
<b>Grant &amp; Gift Funds</b>	<b>\$ -</b>	<b>\$ -</b>	<b>\$ 202,408</b>	<b>\$ 152,206</b>	<b>\$ 200,300</b>
<b>Student Activity Funds</b>	<b>\$ 12,893</b>	<b>\$ 10,096</b>	<b>\$ 8,427</b>	<b>\$ 9,550</b>	<b>\$ 13,732</b>

**Cost Center** 0624CC  
**Cost Center Description** Willson

		2014 Actual	2015 Actual	2016 Actual	2017 Est. Actual	2018 Budget
<b>General Operating Fund</b>	\$	<b>3,458,921</b>	\$ <b>3,225,144</b>	\$ <b>3,577,871</b>	\$ <b>3,795,816</b>	\$ <b>4,151,707</b>
<b><u>School Controlled</u></b>	\$	<b>3,036,784</b>	\$ <b>1,986,958</b>	\$ <b>2,174,802</b>	\$ <b>2,329,323</b>	\$ <b>2,676,856</b>
School Budget	\$	2,992,614	\$ 1,853,883	\$ 2,160,431	\$ 2,302,834	\$ 2,626,491
Substitutes	\$	40,846	\$ 130,011	\$ 10,588	\$ 20,552	\$ 47,700
City Funds - Extracurriculars	\$	3,324	\$ 3,064	\$ 3,783	\$ 5,937	\$ 2,665
<b><u>Centrally Managed</u></b>	\$	<b>422,138</b>	\$ <b>1,238,186</b>	\$ <b>1,403,069</b>	\$ <b>1,466,493</b>	\$ <b>1,474,851</b>
Special Education	\$	-	\$ 838,342	\$ 1,125,911	\$ 1,116,846	\$ 1,075,249
Gifted & Talented	\$	-	\$ -	\$ -	\$ -	\$ -
Early Childhood	\$	-	\$ -	\$ -	\$ -	\$ -
Humanware / SEL	\$	-	\$ -	\$ -	\$ -	\$ -
Athletics & Extracurriculars	\$	2,049	\$ 10,894	\$ 2,286	\$ -	\$ -
Summer School	\$	-	\$ -	\$ -	\$ -	\$ -
Facilities	\$	370,434	\$ 302,597	\$ 242,320	\$ 315,900	\$ 349,207
Safety and Security	\$	49,655	\$ 46,237	\$ 28,970	\$ 33,606	\$ 50,395
Trades	\$	-	\$ 127	\$ -	\$ 142	\$ -
Department Budget	\$	-	\$ 39,990	\$ 3,581	\$ -	\$ -
Grievances & Settlements	\$	-	\$ -	\$ -	\$ -	\$ -
<b>Grant &amp; Gift Funds</b>	\$	<b>23,676</b>	\$ <b>3,788</b>	\$ <b>887,778</b>	\$ <b>900,079</b>	\$ <b>927,229</b>
<b>Student Activity Funds</b>	\$	<b>8,154</b>	\$ <b>4,737</b>	\$ <b>4,702</b>	\$ <b>5,565</b>	\$ <b>6,512</b>



Cost Center 0691CC

Cost Center Description Cleveland School of Science and Medicine

	2014 Actual	2015 Actual	2016 Actual	2017 Est. Actual	2018 Budget
<b>General Operating Fund</b>	<b>\$ 3,537,769</b>	<b>\$ 3,501,403</b>	<b>\$ 3,925,777</b>	<b>\$ 3,813,963</b>	<b>\$ 3,248,447</b>
<b><u>School Controlled</u></b>	<b>\$ 3,200,584</b>	<b>\$ 2,714,462</b>	<b>\$ 2,668,522</b>	<b>\$ 2,907,150</b>	<b>\$ 2,520,942</b>
School Budget	\$ 3,071,515	\$ 2,454,364	\$ 2,545,075	\$ 2,862,628	\$ 2,466,723
Substitutes	\$ 125,146	\$ 255,948	\$ 116,358	\$ 42,431	\$ 54,219
City Funds - Extracurriculars	\$ 3,923	\$ 4,150	\$ 7,090	\$ 2,092	\$ -
<b><u>Centrally Managed</u></b>	<b>\$ 337,184</b>	<b>\$ 786,942</b>	<b>\$ 1,257,254</b>	<b>\$ 906,813</b>	<b>\$ 727,505</b>
Special Education	\$ -	\$ 461,550	\$ 510,622	\$ 554,330	\$ 452,858
Gifted & Talented	\$ -	\$ -	\$ -	\$ -	\$ -
Early Childhood	\$ -	\$ -	\$ -	\$ -	\$ -
Humanware / SEL	\$ -	\$ -	\$ -	\$ -	\$ -
Athletics & Extracurriculars	\$ 54,447	\$ 56,361	\$ 58,568	\$ 49,950	\$ -
Summer School	\$ -	\$ -	\$ -	\$ -	\$ -
Facilities	\$ 203,347	\$ 203,703	\$ 209,454	\$ 234,934	\$ 207,460
Safety and Security	\$ 79,391	\$ 64,984	\$ 65,253	\$ 67,600	\$ 67,187
Trades	\$ -	\$ 344	\$ -	\$ -	\$ -
Department Budget	\$ -	\$ -	\$ 413,357	\$ -	\$ -
Grievances & Settlements	\$ -	\$ -	\$ -	\$ -	\$ -
<b>Grant &amp; Gift Funds</b>	<b>\$ 4,408</b>	<b>\$ 2,210</b>	<b>\$ 87,354</b>	<b>\$ 242,912</b>	<b>\$ 131,825</b>
<b>Student Activity Funds</b>	<b>\$ 23,131</b>	<b>\$ 22,693</b>	<b>\$ 7,088</b>	<b>\$ 56,254</b>	<b>\$ 53,293</b>

Cost Center 0692CC

Cost Center Description Cleveland School of Architecture &amp; Design

	2014 Actual	2015 Actual	2016 Actual	2017 Est. Actual	2018 Budget
<b>General Operating Fund</b>	<b>\$ 2,760,602</b>	<b>\$ 2,904,324</b>	<b>\$ 2,981,228</b>	<b>\$ 3,018,121</b>	<b>\$ 2,448,299</b>
<b><u>School Controlled</u></b>	<b>\$ 2,455,278</b>	<b>\$ 2,593,516</b>	<b>\$ 2,671,837</b>	<b>\$ 2,673,383</b>	<b>\$ 2,173,569</b>
School Budget	\$ 2,424,133	\$ 2,547,401	\$ 2,669,925	\$ 2,673,383	\$ 2,142,882
Substitutes	\$ 31,144	\$ 46,115	\$ 1,912	\$ -	\$ 30,687
City Funds - Extracurriculars	\$ -	\$ -	\$ -	\$ -	\$ -
<b><u>Centrally Managed</u></b>	<b>\$ 305,325</b>	<b>\$ 310,809</b>	<b>\$ 309,391</b>	<b>\$ 344,738</b>	<b>\$ 274,729</b>
Special Education	\$ -	\$ -	\$ -	\$ -	\$ -
Gifted & Talented	\$ -	\$ -	\$ -	\$ -	\$ -
Early Childhood	\$ -	\$ -	\$ -	\$ -	\$ -
Humanware / SEL	\$ -	\$ -	\$ -	\$ -	\$ -
Athletics & Extracurriculars	\$ 49,432	\$ 50,464	\$ 51,104	\$ 44,818	\$ -
Summer School	\$ -	\$ -	\$ -	\$ -	\$ -
Facilities	\$ 192,544	\$ 194,219	\$ 192,529	\$ 231,645	\$ 207,522
Safety and Security	\$ 63,348	\$ 65,782	\$ 65,272	\$ 68,275	\$ 67,207
Trades	\$ -	\$ 344	\$ -	\$ -	\$ -
Department Budget	\$ -	\$ -	\$ 486	\$ -	\$ -
Grievances & Settlements	\$ -	\$ -	\$ -	\$ -	\$ -
<b>Grant &amp; Gift Funds</b>	<b>\$ 44,131</b>	<b>\$ 14,210</b>	<b>\$ 71,144</b>	<b>\$ 118,996</b>	<b>\$ 138,489</b>
<b>Student Activity Funds</b>	<b>\$ -</b>	<b>\$ -</b>	<b>\$ -</b>	<b>\$ 20,133</b>	<b>\$ 10,479</b>

Cost Center 0801CC

Cost Center Description Cleveland School of the Arts

	2014 Actual	2015 Actual	2016 Actual	2017 Est. Actual	2018 Budget
<b>General Operating Fund</b>	<b>\$ 3,611,982</b>	<b>\$ 3,982,126</b>	<b>\$ 4,497,133</b>	<b>\$ 4,586,513</b>	<b>\$ 4,733,948</b>
<b><u>School Controlled</u></b>	<b>\$ 3,400,150</b>	<b>\$ 3,632,453</b>	<b>\$ 3,883,231</b>	<b>\$ 3,935,122</b>	<b>\$ 4,164,740</b>
School Budget	\$ 3,374,301	\$ 3,630,551	\$ 3,879,792	\$ 3,922,303	\$ 3,795,788
Substitutes	\$ 24,067	\$ 152	\$ 88	\$ 12,234	\$ 366,300
City Funds - Extracurriculars	\$ 1,783	\$ 1,750	\$ 3,351	\$ 585	\$ 2,652
<b><u>Centrally Managed</u></b>	<b>\$ 211,831</b>	<b>\$ 349,673</b>	<b>\$ 613,902</b>	<b>\$ 651,390</b>	<b>\$ 569,208</b>
Special Education	\$ -	\$ 50,263	\$ 59,249	\$ 80,528	\$ -
Gifted & Talented	\$ -	\$ -	\$ -	\$ -	\$ -
Early Childhood	\$ -	\$ -	\$ -	\$ -	\$ -
Humanware / SEL	\$ -	\$ -	\$ -	\$ -	\$ -
Athletics & Extracurriculars	\$ 1,816	\$ 7,466	\$ 214	\$ -	\$ -
Summer School	\$ -	\$ -	\$ -	\$ -	\$ -
Facilities	\$ 139,324	\$ 206,304	\$ 467,781	\$ 434,464	\$ 468,419
Safety and Security	\$ 70,563	\$ 85,574	\$ 86,020	\$ 136,398	\$ 100,789
Trades	\$ -	\$ -	\$ 60	\$ -	\$ -
Department Budget	\$ 129	\$ 67	\$ 577	\$ -	\$ -
Grievances & Settlements	\$ -	\$ -	\$ -	\$ -	\$ -
<b>Grant &amp; Gift Funds</b>	<b>\$ 4,973</b>	<b>\$ -</b>	<b>\$ 139,884</b>	<b>\$ 408,737</b>	<b>\$ 595,642</b>
<b>Student Activity Funds</b>	<b>\$ 32,112</b>	<b>\$ 46,795</b>	<b>\$ 29,610</b>	<b>\$ 39,958</b>	<b>\$ 10,070</b>

Cost Center 0802CC

Cost Center Description Garrett Morgan

	2014 Actual	2015 Actual	2016 Actual	2017 Est. Actual	2018 Budget
<b>General Operating Fund</b>	<b>\$ 2,908,785</b>	<b>\$ 2,995,653</b>	<b>\$ 3,096,099</b>	<b>\$ 3,600,022</b>	<b>\$ 3,479,043</b>
<b><u>School Controlled</u></b>	<b>\$ 2,508,600</b>	<b>\$ 2,004,619</b>	<b>\$ 2,037,202</b>	<b>\$ 2,292,607</b>	<b>\$ 2,320,941</b>
School Budget	\$ 2,469,064	\$ 1,936,176	\$ 2,022,094	\$ 2,283,749	\$ 2,286,512
Substitutes	\$ 36,465	\$ 64,461	\$ 10,224	\$ 8,858	\$ 29,415
City Funds - Extracurriculars	\$ 3,072	\$ 3,982	\$ 4,884	\$ -	\$ 5,014
<b><u>Centrally Managed</u></b>	<b>\$ 400,185</b>	<b>\$ 991,034</b>	<b>\$ 1,058,897</b>	<b>\$ 1,307,415</b>	<b>\$ 1,158,102</b>
Special Education	\$ -	\$ 612,699	\$ 635,767	\$ 846,552	\$ 719,869
Gifted & Talented	\$ -	\$ -	\$ -	\$ -	\$ -
Early Childhood	\$ -	\$ -	\$ -	\$ -	\$ -
Humanware / SEL	\$ -	\$ -	\$ -	\$ -	\$ -
Athletics & Extracurriculars	\$ -	\$ 9,969	\$ 8,940	\$ 2,138	\$ -
Summer School	\$ -	\$ -	\$ -	\$ -	\$ -
Facilities	\$ 313,453	\$ 278,018	\$ 324,423	\$ 364,848	\$ 337,444
Safety and Security	\$ 84,893	\$ 88,756	\$ 88,415	\$ 93,027	\$ 100,789
Trades	\$ 1,839	\$ 1,592	\$ 1,352	\$ 368	\$ -
Department Budget	\$ -	\$ -	\$ -	\$ 482	\$ -
Grievances & Settlements	\$ -	\$ -	\$ -	\$ -	\$ -
<b>Grant &amp; Gift Funds</b>	<b>\$ 4,604</b>	<b>\$ 1,316</b>	<b>\$ 244,623</b>	<b>\$ 192,596</b>	<b>\$ 192,601</b>
<b>Student Activity Funds</b>	<b>\$ 13,292</b>	<b>\$ 11,955</b>	<b>\$ 14,327</b>	<b>\$ 13,655</b>	<b>\$ 6,989</b>

Cost Center 0804CC

Cost Center Description Martin Luther King Jr Campus

	2014 Actual	2015 Actual	2016 Actual	2017 Est. Actual	2018 Budget
<b>General Operating Fund</b>	<b>\$ 5,209,655</b>	<b>\$ 5,352,108</b>	<b>\$ 5,235,517</b>	<b>\$ 5,201,038</b>	<b>\$ 4,407,099</b>
<b><u>School Controlled</u></b>	<b>\$ 4,455,403</b>	<b>\$ 3,895,543</b>	<b>\$ 3,811,920</b>	<b>\$ 3,746,717</b>	<b>\$ 2,919,586</b>
School Budget	\$ 4,320,974	\$ 3,839,179	\$ 3,805,209	\$ 3,708,817	\$ 2,868,097
Substitutes	\$ 129,519	\$ 48,199	\$ -	\$ 26,652	\$ 39,114
City Funds - Extracurriculars	\$ 4,910	\$ 8,166	\$ 6,712	\$ 11,248	\$ 12,375
<b><u>Centrally Managed</u></b>	<b>\$ 754,252</b>	<b>\$ 1,456,565</b>	<b>\$ 1,423,597</b>	<b>\$ 1,454,322</b>	<b>\$ 1,487,513</b>
Special Education	\$ -	\$ 638,345	\$ 652,304	\$ 648,992	\$ 767,170
Gifted & Talented	\$ -	\$ -	\$ -	\$ -	\$ -
Early Childhood	\$ -	\$ -	\$ -	\$ -	\$ -
Humanware / SEL	\$ -	\$ -	\$ 4,638	\$ 4,143	\$ 4,900
Athletics & Extracurriculars	\$ 92,105	\$ 91,599	\$ 63,812	\$ 68,499	\$ -
Summer School	\$ -	\$ -	\$ -	\$ -	\$ -
Facilities	\$ 558,521	\$ 596,606	\$ 568,319	\$ 566,303	\$ 564,259
Safety and Security	\$ 103,337	\$ 127,856	\$ 130,944	\$ 160,862	\$ 151,184
Trades	\$ 288	\$ 2,159	\$ 3,579	\$ 4,933	\$ -
Department Budget	\$ -	\$ -	\$ -	\$ -	\$ -
Grievances & Settlements	\$ -	\$ -	\$ -	\$ 589	\$ -
<b>Grant &amp; Gift Funds</b>	<b>\$ 228,811</b>	<b>\$ 129,507</b>	<b>\$ 221,367</b>	<b>\$ 230,466</b>	<b>\$ 8,734</b>
<b>Student Activity Funds</b>	<b>\$ 25,402</b>	<b>\$ 33,045</b>	<b>\$ 18,522</b>	<b>\$ 24,000</b>	<b>\$ 21,864</b>



**Cost Center** 0805CC  
**Cost Center Description** Ginn Academy

	2014 Actual	2015 Actual	2016 Actual	2017 Est. Actual	2018 Budget
<b>General Operating Fund</b>	\$ 2,336,100	\$ 2,501,450	\$ 3,138,616	\$ 3,459,117	\$ 4,197,962
<b><u>School Controlled</u></b>	\$ 2,037,992	\$ 2,172,095	\$ 2,675,467	\$ 2,949,283	\$ 3,512,665
School Budget	\$ 2,009,047	\$ 2,129,188	\$ 2,639,579	\$ 2,922,463	\$ 3,488,660
Substitutes	\$ 25,864	\$ 40,262	\$ 32,808	\$ 26,596	\$ 23,214
City Funds - Extracurriculars	\$ 3,080	\$ 2,646	\$ 3,080	\$ 225	\$ 791
<b><u>Centrally Managed</u></b>	\$ 298,108	\$ 329,355	\$ 463,149	\$ 509,834	\$ 685,297
Special Education	\$ -	\$ 36,389	\$ 78,788	\$ 133,545	\$ 270,371
Gifted & Talented	\$ -	\$ -	\$ -	\$ -	\$ -
Early Childhood	\$ -	\$ -	\$ -	\$ -	\$ -
Humanware / SEL	\$ -	\$ -	\$ -	\$ -	\$ -
Athletics & Extracurriculars	\$ 2,201	\$ 863	\$ 2,979	\$ -	\$ -
Summer School	\$ -	\$ -	\$ -	\$ -	\$ -
Facilities	\$ 219,612	\$ 238,792	\$ 317,744	\$ 292,809	\$ 314,137
Safety and Security	\$ 76,295	\$ 53,311	\$ 56,927	\$ 83,480	\$ 100,789
Trades	\$ -	\$ -	\$ 6,711	\$ -	\$ -
Department Budget	\$ -	\$ -	\$ -	\$ -	\$ -
Grievances & Settlements	\$ -	\$ -	\$ -	\$ -	\$ -
<b>Grant &amp; Gift Funds</b>	\$ 49,067	\$ 35,187	\$ 203,131	\$ 172,385	\$ 203,525
<b>Student Activity Funds</b>	\$ 17,717	\$ 14,225	\$ 17,381	\$ 17,757	\$ 27,863

Cost Center 0933CC

Cost Center Description High Tech Academy

	2014 Actual	2015 Actual	2016 Actual	2017 Est. Actual	2018 Budget
<b>General Operating Fund</b>	<b>\$ 299,976</b>	<b>\$ 306,971</b>	<b>\$ 323,537</b>	<b>\$ 335,779</b>	<b>\$ 351,463</b>
<b><u>School Controlled</u></b>	<b>\$ 299,976</b>	<b>\$ 306,971</b>	<b>\$ 323,537</b>	<b>\$ 335,779</b>	<b>\$ 351,463</b>
School Budget	\$ 299,976	\$ 306,971	\$ 323,537	\$ 335,779	\$ 351,035
Substitutes	\$ -	\$ -	\$ -	\$ -	\$ -
City Funds - Extracurriculars	\$ -	\$ -	\$ -	\$ -	\$ 428
<b><u>Centrally Managed</u></b>	<b>\$ -</b>	<b>\$ -</b>	<b>\$ -</b>	<b>\$ -</b>	<b>\$ -</b>
Special Education	\$ -	\$ -	\$ -	\$ -	\$ -
Gifted & Talented	\$ -	\$ -	\$ -	\$ -	\$ -
Early Childhood	\$ -	\$ -	\$ -	\$ -	\$ -
Humanware / SEL	\$ -	\$ -	\$ -	\$ -	\$ -
Athletics & Extracurriculars	\$ -	\$ -	\$ -	\$ -	\$ -
Summer School	\$ -	\$ -	\$ -	\$ -	\$ -
Facilities	\$ -	\$ -	\$ -	\$ -	\$ -
Safety and Security	\$ -	\$ -	\$ -	\$ -	\$ -
Trades	\$ -	\$ -	\$ -	\$ -	\$ -
Department Budget	\$ -	\$ -	\$ -	\$ -	\$ -
Grievances & Settlements	\$ -	\$ -	\$ -	\$ -	\$ -
<b>Grant &amp; Gift Funds</b>	<b>\$ -</b>	<b>\$ -</b>	<b>\$ -</b>	<b>\$ -</b>	<b>\$ 5,357</b>
<b>Student Activity Funds</b>	<b>\$ -</b>	<b>\$ 1,100</b>	<b>\$ -</b>	<b>\$ -</b>	<b>\$ 1,284</b>



# Non-Public & Residential Schools





## Non-Public Schools

	2014 Actual	2015 Actual	2016 Actual	2017 Est. Actual	2018 Budget
<b><u>4008CC Auxiliary Services Administration</u></b>	\$ -	\$ -	\$ -	\$ -	\$ 407,199
Auxiliary Services Funds	\$ -	\$ -	\$ -	\$ -	\$ 407,199
Grant & Gift Funds	\$ -	\$ -	\$ -	\$ -	\$ -
<b><u>0704CC Benedictine</u></b>	\$ 258,987	\$ 264,332	\$ 462,539	\$ 270,667	\$ 169,110
Auxiliary Services Funds	\$ 258,987	\$ 264,332	\$ 422,299	\$ 223,396	\$ 117,828
Grant & Gift Funds	\$ -	\$ -	\$ 40,240	\$ 47,271	\$ 51,282
<b><u>0708CC Birchwood</u></b>	\$ 150,176	\$ 90,633	\$ 131,730	\$ 120,763	\$ 74,429
Auxiliary Services Funds	\$ 150,176	\$ 90,633	\$ 131,730	\$ 120,763	\$ 72,488
Grant & Gift Funds	\$ -	\$ -	\$ -	\$ -	\$ 1,941
<b><u>0713CC Holy Name Elementary</u></b>	\$ 144,295	\$ 160,547	\$ 298,398	\$ 236,618	\$ 356,034
Auxiliary Services Funds	\$ 144,295	\$ 160,547	\$ 193,767	\$ 158,671	\$ 101,533
Grant & Gift Funds	\$ -	\$ -	\$ 104,631	\$ 77,948	\$ 254,501
<b><u>0714CC Gerson</u></b>	\$ 17,516	\$ 44,690	\$ 48,198	\$ 20,966	\$ 11,310
Auxiliary Services Funds	\$ 17,516	\$ 44,690	\$ 48,198	\$ 20,966	\$ 10,927
Grant & Gift Funds	\$ -	\$ -	\$ -	\$ -	\$ 384
<b><u>0720CC Lutheran Memorial School</u></b>	\$ 107,569	\$ 103,641	\$ 298,643	\$ 172,917	\$ 341,158
Auxiliary Services Funds	\$ 107,569	\$ 103,641	\$ 217,700	\$ 81,149	\$ 152,351
Grant & Gift Funds	\$ -	\$ -	\$ 80,943	\$ 91,768	\$ 188,807
<b><u>0725CC Our Lady of Angels</u></b>	\$ 333,895	\$ 283,316	\$ 484,465	\$ 551,012	\$ 389,278
Auxiliary Services Funds	\$ 333,895	\$ 283,316	\$ 381,312	\$ 444,972	\$ 111,275
Grant & Gift Funds	\$ -	\$ -	\$ 103,153	\$ 106,039	\$ 278,003
<b><u>0726CC Mary Queen of Peace</u></b>	\$ 141,246	\$ 136,540	\$ 350,623	\$ 370,939	\$ 368,095
Auxiliary Services Funds	\$ 141,246	\$ 136,540	\$ 243,784	\$ 212,324	\$ 58,828
Grant & Gift Funds	\$ -	\$ -	\$ 106,839	\$ 158,615	\$ 309,267
<b><u>0728CC Cleveland Central Catholic</u></b>	\$ 329,649	\$ 402,059	\$ 846,808	\$ 798,275	\$ 706,065
Auxiliary Services Funds	\$ 329,649	\$ 402,059	\$ 658,866	\$ 488,126	\$ 153,352
Grant & Gift Funds	\$ -	\$ -	\$ 187,942	\$ 310,149	\$ 552,713
<b><u>0731CC Our Lady of Mount Carmel West</u></b>	\$ 139,282	\$ 139,719	\$ 242,038	\$ 228,555	\$ 265,251
Auxiliary Services Funds	\$ 139,282	\$ 139,719	\$ 190,419	\$ 124,028	\$ 78,630
Grant & Gift Funds	\$ -	\$ -	\$ 51,618	\$ 104,527	\$ 186,620
<b><u>0735CC St Adalbert</u></b>	\$ 212,353	\$ 182,608	\$ 323,240	\$ 382,633	\$ 267,354
Auxiliary Services Funds	\$ 212,353	\$ 182,608	\$ 242,736	\$ 282,780	\$ 11,840
Grant & Gift Funds	\$ -	\$ -	\$ 80,504	\$ 99,854	\$ 255,514
<b><u>0736CC Cleveland Montessori</u></b>	\$ 56,341	\$ 27,727	\$ 114,542	\$ 69,199	\$ 35,313
Auxiliary Services Funds	\$ 56,341	\$ 27,727	\$ 100,550	\$ 60,446	\$ 26,186
Grant & Gift Funds	\$ -	\$ -	\$ 13,993	\$ 8,753	\$ 9,127
<b><u>0738CC St Agatha-St Aloysius</u></b>	\$ 102,176	\$ 86,695	\$ 206,712	\$ 206,468	\$ 197,220
Auxiliary Services Funds	\$ 102,176	\$ 86,695	\$ 143,831	\$ 115,232	\$ 59,889
Grant & Gift Funds	\$ -	\$ -	\$ 62,881	\$ 91,236	\$ 137,330
<b><u>0742CC Cleveland Clinic Center for Autism</u></b>	\$ 33,659	\$ 49,085	\$ 81,304	\$ 47,616	\$ 27,694
Auxiliary Services Funds	\$ 33,659	\$ 49,085	\$ 81,304	\$ 47,616	\$ 24,830
Grant & Gift Funds	\$ -	\$ -	\$ -	\$ -	\$ 2,864

## Non-Public Schools

	2014 Actual	2015 Actual	2016 Actual	2017 Est. Actual	2018 Budget
<b><u>0744CC Archbishop Lyke-St Timothy</u></b>	\$ 129,712	\$ 108,913	\$ 126,179	\$ 34,509	\$ -
Auxilliary Services Funds	\$ 129,712	\$ 108,913	\$ 72,984	\$ 28,567	\$ -
Grant & Gift Funds	\$ -	\$ -	\$ 53,195	\$ 5,943	\$ -
<b><u>0747CC St Francis</u></b>	\$ 126,193	\$ 106,442	\$ 266,702	\$ 248,548	\$ 315,077
Auxilliary Services Funds	\$ 126,193	\$ 106,442	\$ 199,551	\$ 156,661	\$ 87,697
Grant & Gift Funds	\$ -	\$ -	\$ 67,151	\$ 91,887	\$ 227,380
<b><u>0749CC Archbishop Lyke-St Henry</u></b>	\$ 140,634	\$ 157,105	\$ 226,901	\$ 335,302	\$ 186,047
Auxilliary Services Funds	\$ 140,634	\$ 157,105	\$ 150,828	\$ 182,789	\$ 15,574
Grant & Gift Funds	\$ -	\$ -	\$ 76,073	\$ 152,512	\$ 170,473
<b><u>0751CC St Ignatius Elementary</u></b>	\$ 279,951	\$ 257,471	\$ 310,689	\$ 354,558	\$ 529,930
Auxilliary Services Funds	\$ 279,951	\$ 257,471	\$ 203,928	\$ 176,993	\$ 213,009
Grant & Gift Funds	\$ -	\$ -	\$ 106,761	\$ 177,565	\$ 316,920
<b><u>0752CC St Ignatius High School</u></b>	\$ 1,104,404	\$ 934,154	\$ 1,261,459	\$ 1,056,052	\$ 660,655
Auxilliary Services Funds	\$ 1,104,404	\$ 934,154	\$ 1,203,662	\$ 963,075	\$ 568,673
Grant & Gift Funds	\$ -	\$ -	\$ 57,797	\$ 92,977	\$ 91,982
<b><u>0753CC St Jerome</u></b>	\$ 145,876	\$ 123,942	\$ 208,516	\$ 212,244	\$ 371,122
Auxilliary Services Funds	\$ 145,876	\$ 123,942	\$ 145,045	\$ 117,917	\$ 174,394
Grant & Gift Funds	\$ -	\$ -	\$ 63,470	\$ 94,327	\$ 196,727
<b><u>0757CC St John Lutheran</u></b>	\$ 120,429	\$ 104,147	\$ 192,447	\$ 153,228	\$ 198,561
Auxilliary Services Funds	\$ 120,429	\$ 104,147	\$ 130,315	\$ 89,393	\$ 105,925
Grant & Gift Funds	\$ -	\$ -	\$ 62,132	\$ 63,836	\$ 92,636
<b><u>0759CC St Joseph Academy</u></b>	\$ 519,008	\$ 366,983	\$ 720,446	\$ 809,575	\$ 215,802
Auxilliary Services Funds	\$ 519,008	\$ 366,983	\$ 663,252	\$ 722,178	\$ 136,019
Grant & Gift Funds	\$ -	\$ -	\$ 57,194	\$ 87,397	\$ 79,784
<b><u>0764CC Villa Angela-St Joseph High School</u></b>	\$ 318,823	\$ 197,533	\$ 407,772	\$ 511,166	\$ 347,591
Auxilliary Services Funds	\$ 318,823	\$ 197,533	\$ 346,614	\$ 462,251	\$ 95,229
Grant & Gift Funds	\$ -	\$ -	\$ 61,158	\$ 48,916	\$ 252,362
<b><u>0765CC Office of Catholic Education</u></b>	\$ -	\$ -	\$ 214,003	\$ 346,198	\$ 182,343
Auxilliary Services Funds	\$ -	\$ -	\$ -	\$ -	\$ -
Grant & Gift Funds	\$ -	\$ -	\$ 214,003	\$ 346,198	\$ 182,343
<b><u>0766CC St Leo the Great</u></b>	\$ 131,951	\$ 153,176	\$ 209,518	\$ 301,779	\$ 236,819
Auxilliary Services Funds	\$ 131,951	\$ 153,176	\$ 162,881	\$ 178,858	\$ 54,325
Grant & Gift Funds	\$ -	\$ -	\$ 46,637	\$ 122,921	\$ 182,495
<b><u>0767CC Urban Community School</u></b>	\$ 321,788	\$ 318,990	\$ 555,211	\$ 592,900	\$ 390,247
Auxilliary Services Funds	\$ 321,788	\$ 318,990	\$ 423,439	\$ 381,607	\$ 25,664
Grant & Gift Funds	\$ -	\$ -	\$ 131,772	\$ 211,293	\$ 364,583
<b><u>0769CC St Mark</u></b>	\$ 288,075	\$ 257,550	\$ 396,951	\$ 421,124	\$ 249,580
Auxilliary Services Funds	\$ 288,075	\$ 257,550	\$ 333,774	\$ 306,757	\$ 100,051
Grant & Gift Funds	\$ -	\$ -	\$ 63,177	\$ 114,368	\$ 149,528
<b><u>0772CC St Mary Byzantine</u></b>	\$ 129,554	\$ 111,418	\$ 160,001	\$ 217,989	\$ 230,298
Auxilliary Services Funds	\$ 129,554	\$ 111,418	\$ 119,238	\$ 125,146	\$ 49,126
Grant & Gift Funds	\$ -	\$ -	\$ 40,763	\$ 92,843	\$ 181,172



## Non-Public Schools

	2014 Actual	2015 Actual	2016 Actual	2017 Est. Actual	2018 Budget
<b><u>0776CC Montessori High School at University Circle</u></b>	\$ 64,606	\$ 44,394	\$ 51,657	\$ 34,076	\$ 52,316
Auxilliary Services Funds	\$ 64,606	\$ 44,394	\$ 51,657	\$ 34,076	\$ 52,316
Grant & Gift Funds	\$ -	\$ -	\$ -	\$ -	\$ -
<b><u>0777CC Lakewood Lutheran</u></b>	\$ -	\$ -	\$ -	\$ 1,101	\$ 1,759
Auxilliary Services Funds	\$ -	\$ -	\$ -	\$ -	\$ -
Grant & Gift Funds	\$ -	\$ -	\$ -	\$ 1,101	\$ 1,759
<b><u>0785CC St Rocco</u></b>	\$ 142,327	\$ 100,599	\$ 213,991	\$ 184,449	\$ 239,526
Auxilliary Services Funds	\$ 142,327	\$ 100,599	\$ 153,193	\$ 97,587	\$ 23,599
Grant & Gift Funds	\$ -	\$ -	\$ 60,798	\$ 86,862	\$ 215,928
<b><u>0787CC St Stanislaus Elementary</u></b>	\$ 227,397	\$ 139,006	\$ 371,247	\$ 285,647	\$ 366,983
Auxilliary Services Funds	\$ 227,397	\$ 139,006	\$ 264,427	\$ 184,339	\$ 98,934
Grant & Gift Funds	\$ -	\$ -	\$ 106,820	\$ 101,308	\$ 268,049
<b><u>0789CC Metro Catholic School</u></b>	\$ 355,460	\$ 357,916	\$ 634,060	\$ 764,516	\$ 857,398
Auxilliary Services Funds	\$ 355,460	\$ 357,916	\$ 395,209	\$ 360,537	\$ 193,003
Grant & Gift Funds	\$ -	\$ -	\$ 238,851	\$ 403,979	\$ 664,395
<b><u>0792CC St Thomas Aquinas</u></b>	\$ 189,241	\$ 123,917	\$ 229,476	\$ 229,771	\$ 464,225
Auxilliary Services Funds	\$ 189,241	\$ 123,917	\$ 150,854	\$ 83,433	\$ 165,853
Grant & Gift Funds	\$ -	\$ -	\$ 78,622	\$ 146,338	\$ 298,372
<b><u>0795CC Communion of Saints School</u></b>	\$ -	\$ -	\$ 776	\$ 1,267	\$ -
Auxilliary Services Funds	\$ -	\$ -	\$ -	\$ -	\$ -
Grant & Gift Funds	\$ -	\$ -	\$ 776	\$ 1,267	\$ -
<b><u>0798CC Holy Name High School</u></b>	\$ -	\$ -	\$ 14,603	\$ 29,283	\$ 59,710
Auxilliary Services Funds	\$ -	\$ -	\$ -	\$ -	\$ -
Grant & Gift Funds	\$ -	\$ -	\$ 14,603	\$ 29,283	\$ 59,710
<b><u>0799CC Lakewood Catholic Academy</u></b>	\$ -	\$ -	\$ 2,827	\$ 3,566	\$ 7,994
Auxilliary Services Funds	\$ -	\$ -	\$ -	\$ -	\$ -
Grant & Gift Funds	\$ -	\$ -	\$ 2,827	\$ 3,566	\$ 7,994
<b><u>0800CC Magnificat</u></b>	\$ -	\$ -	\$ -	\$ 13,230	\$ 6,148
Auxilliary Services Funds	\$ -	\$ -	\$ -	\$ -	\$ -
Grant & Gift Funds	\$ -	\$ -	\$ -	\$ 13,230	\$ 6,148
<b><u>0806CC Our Lady of the Lake</u></b>	\$ -	\$ -	\$ 500	\$ 4,032	\$ 4,392
Auxilliary Services Funds	\$ -	\$ -	\$ -	\$ -	\$ -
Grant & Gift Funds	\$ -	\$ -	\$ 500	\$ 4,032	\$ 4,392
<b><u>0809CC St Bridget of Kildare</u></b>	\$ -	\$ -	\$ 273	\$ 4,410	\$ 1,779
Auxilliary Services Funds	\$ -	\$ -	\$ -	\$ -	\$ -
Grant & Gift Funds	\$ -	\$ -	\$ 273	\$ 4,410	\$ 1,779
<b><u>0811CC St Charles Borromeo</u></b>	\$ -	\$ -	\$ 1,407	\$ 4,204	\$ 1,118
Auxilliary Services Funds	\$ -	\$ -	\$ -	\$ -	\$ -
Grant & Gift Funds	\$ -	\$ -	\$ 1,407	\$ 4,204	\$ 1,118
<b><u>0812CC St Martin de Porres High School</u></b>	\$ 461,040	\$ 327,461	\$ 380,503	\$ 565,238	\$ 535,337
Auxilliary Services Funds	\$ 461,040	\$ 327,461	\$ 281,659	\$ 340,463	\$ 199,600
Grant & Gift Funds	\$ -	\$ -	\$ 98,844	\$ 224,775	\$ 335,737
<b><u>0816CC St Dominic</u></b>	\$ -	\$ -	\$ 2,898	\$ 4,648	\$ 2,639

**Non-Public Schools**

	<b>2014</b>		<b>2015</b>		<b>2016</b>		<b>2017</b>		<b>2018</b>	
	<b>Actual</b>		<b>Actual</b>		<b>Actual</b>		<b>Est. Actual</b>		<b>Budget</b>	
Auxiliary Services Funds	\$	-	\$	-	\$	-	\$	-	\$	-
Grant & Gift Funds	\$	-	\$	-	\$	2,898	\$	4,648	\$	2,639
<b><u>0819CC St Mary-Berea</u></b>	<b>\$</b>	<b>-</b>	<b>\$</b>	<b>-</b>	<b>\$</b>	<b>280</b>	<b>\$</b>	<b>229</b>	<b>\$</b>	<b>-</b>
Auxiliary Services Funds	\$	-	\$	-	\$	-	\$	-	\$	-
Grant & Gift Funds	\$	-	\$	-	\$	280	\$	229	\$	-

## Non-Public Schools

	2014 Actual	2015 Actual	2016 Actual	2017 Est. Actual	2018 Budget
<b><u>0820CC St Thomas More</u></b>	\$ -	\$ -	\$ 13,430	\$ 20,879	\$ 16,924
Auxilliary Services Funds	\$ -	\$ -	\$ -	\$ -	\$ -
Grant & Gift Funds	\$ -	\$ -	\$ 13,430	\$ 20,879	\$ 16,924
<b><u>0822CC Trinity</u></b>	\$ -	\$ -	\$ 10,626	\$ 7,380	\$ 32,913
Auxilliary Services Funds	\$ -	\$ -	\$ -	\$ -	\$ -
Grant & Gift Funds	\$ -	\$ -	\$ 10,626	\$ 7,380	\$ 32,913
<b><u>0824CC Bethany Lutheran</u></b>	\$ -	\$ -	\$ 3,220	\$ 5,264	\$ 2,696
Auxilliary Services Funds	\$ -	\$ -	\$ -	\$ -	\$ -
Grant & Gift Funds	\$ -	\$ -	\$ 3,220	\$ 5,264	\$ 2,696
<b><u>0825CC Bethel Christian Academy</u></b>	\$ -	\$ -	\$ -	\$ 2,019	\$ 4,392
Auxilliary Services Funds	\$ -	\$ -	\$ -	\$ -	\$ -
Grant & Gift Funds	\$ -	\$ -	\$ -	\$ 2,019	\$ 4,392
<b><u>0829CC John Paul II Academy</u></b>	\$ -	\$ -	\$ 956	\$ -	\$ -
Auxilliary Services Funds	\$ -	\$ -	\$ -	\$ -	\$ -
Grant & Gift Funds	\$ -	\$ -	\$ 956	\$ -	\$ -
<b><u>0830CC St Benedict</u></b>	\$ -	\$ -	\$ 876	\$ 1,968	\$ 1,771
Auxilliary Services Funds	\$ -	\$ -	\$ -	\$ -	\$ -
Grant & Gift Funds	\$ -	\$ -	\$ 876	\$ 1,968	\$ 1,771
<b><u>0850CC West Park Lutheran</u></b>	\$ 33,935	\$ 23,777	\$ 45,963	\$ 33,949	\$ 94,778
Auxilliary Services Funds	\$ 33,935	\$ 23,777	\$ 37,598	\$ 21,296	\$ 35,037
Grant & Gift Funds	\$ -	\$ -	\$ 8,365	\$ 12,653	\$ 59,741
<b><u>0887CC The Bridge Avenue School</u></b>	\$ -	\$ -	\$ -	\$ 9,302	\$ 15,096
Auxilliary Services Funds	\$ -	\$ -	\$ -	\$ 9,302	\$ 4,859
Grant & Gift Funds	\$ -	\$ -	\$ -	\$ -	\$ 10,237
<b><u>0899CC Ramah Junior Academy</u></b>	\$ 75,788	\$ 61,906	\$ 119,675	\$ 132,979	\$ 166,099
Auxilliary Services Funds	\$ 75,788	\$ 61,906	\$ 73,137	\$ 89,140	\$ 32,698
Grant & Gift Funds	\$ -	\$ -	\$ 46,538	\$ 43,839	\$ 133,402
<b><u>0956CC Al Ihsan Islamic School</u></b>	\$ 102,174	\$ 56,714	\$ 167,155	\$ 118,281	\$ 187,298
Auxilliary Services Funds	\$ 102,174	\$ 56,714	\$ 118,592	\$ 80,166	\$ 100,487
Grant & Gift Funds	\$ -	\$ -	\$ 48,563	\$ 38,114	\$ 86,811

## Residential Schools

	2014 Actual	2015 Actual	2016 Actual	2017 Est. Actual	2018 Budget
<b><u>0085CC Children's Aid Society</u></b>	\$ 534,080	\$ 599,319	\$ 728,643	\$ 715,048	\$ 83,196
General Operating Fund	\$ 534,080	\$ 599,319	\$ 721,135	\$ 663,711	\$ -
Grant & Gift Funds	\$ -	\$ -	\$ 7,508	\$ 51,338	\$ 83,196
<b><u>0086CC Health Hill</u></b>	\$ -	\$ -	\$ -	\$ -	\$ -
General Operating Fund	\$ 163,621	\$ 169,362	\$ 170,710	\$ 176,109	\$ -
Grant & Gift Funds	\$ -	\$ -	\$ -	\$ -	\$ -
<b><u>0091CC Cleveland Christian Home</u></b>	\$ 419,892	\$ 463,445	\$ 728,513	\$ 665,162	\$ 78,524
General Operating Fund	\$ 419,892	\$ 463,445	\$ 620,438	\$ 501,651	\$ -
Grant & Gift Funds	\$ -	\$ -	\$ 108,075	\$ 163,511	\$ 78,524
<b><u>0093CC Cleveland Clinic</u></b>	\$ 145,876	\$ 180,513	\$ 182,226	\$ 185,165	\$ -
General Operating Fund	\$ 145,876	\$ 180,513	\$ 182,226	\$ 185,165	\$ -
Grant & Gift Funds	\$ -	\$ -	\$ -	\$ -	\$ -
<b><u>0101CC In-Focus</u></b>	\$ -	\$ -	\$ 19,936	\$ 95	\$ 8,766
General Operating Fund	\$ -	\$ -	\$ -	\$ -	\$ -
Grant & Gift Funds	\$ -	\$ -	\$ 19,936	\$ 95	\$ 8,766
<b><u>0116CC Downtown Education Center</u></b>	\$ 896,539	\$ 1,014,921	\$ 1,349,405	\$ 1,853,910	\$ 2,412,157
General Operating Fund	\$ 896,539	\$ 1,014,921	\$ 1,040,865	\$ 1,390,177	\$ 1,550,231
Grant & Gift Funds	\$ -	\$ -	\$ 308,540	\$ 463,733	\$ 861,926
<b><u>0191CC Providence House</u></b>	\$ -	\$ -	\$ 4,757	\$ 2,180	\$ 32,623
General Operating Fund	\$ -	\$ -	\$ -	\$ -	\$ -
Grant & Gift Funds	\$ -	\$ -	\$ 4,757	\$ 2,180	\$ 32,623
<b><u>0290CC Jones Home</u></b>	\$ (17,612)	\$ -	\$ 2,928	\$ 71,854	\$ -
General Operating Fund	\$ (17,612)	\$ -	\$ 2,928	\$ 71,854	\$ -
Grant & Gift Funds	\$ -	\$ -	\$ -	\$ -	\$ -
<b><u>0366CC MetroHealth</u></b>	\$ 26,345	\$ 93,574	\$ 107,498	\$ 107,765	\$ -
General Operating Fund	\$ 26,345	\$ 93,574	\$ 107,498	\$ 107,765	\$ -
Grant & Gift Funds	\$ -	\$ -	\$ -	\$ -	\$ -
<b><u>0478CC Rainbow Babies and Childrens Hospital</u></b>	\$ 202,511	\$ 208,942	\$ 140,629	\$ 205,028	\$ -
General Operating Fund	\$ 202,511	\$ 208,942	\$ 140,629	\$ 205,028	\$ -
Grant & Gift Funds	\$ -	\$ -	\$ -	\$ -	\$ -

**Promise Academy**

		<b>2014</b>		<b>2015</b>		<b>2016</b>		<b>2017</b>		<b>2018</b>
		<b>Actual</b>		<b>Actual</b>		<b>Actual</b>		<b>Est. Actual</b>		<b>Budget</b>
<b><u>0911CC Promise Academy</u></b>	\$	<b>2,577,209</b>	\$	<b>2,549,412</b>	\$	<b>2,269,636</b>	\$	<b>1,683,650</b>	\$	<b>-</b>
General Operating Fund	\$	62,836	\$	4,560	\$	225,848	\$	6,157		
Other Funds	\$	2,514,373	\$	2,544,851	\$	2,043,788	\$	1,677,493		



# Board of Education & CEO





**Cost Center** 1001CC  
**Cost Center Name** Chief Executive Officer

		2014 Actual	2015 Actual	2016 Actual	2017 Est. Actual	2018 Budget
<b>General Operating Fund</b>	\$	<b>1,231,536</b>	\$ <b>1,325,838</b>	\$ <b>1,576,858</b>	\$ <b>1,574,336</b>	\$ <b>1,035,298</b>
100 - Salary & Wages	\$	489,937	\$ 432,697	\$ 420,779	\$ 599,666	\$ 710,348
200 - Fringe Benefits	\$	150,250	\$ 140,921	\$ 130,753	\$ 184,137	\$ 231,969
400 - Purchased Services	\$	564,917	\$ 741,140	\$ 1,011,210	\$ 745,694	\$ 43,652
500 - Supplies & Materials	\$	11,276	\$ 7,378	\$ 7,120	\$ 27,509	\$ 29,390
600 - Capital Outlay	\$	9,799	\$ 2,877	\$ 4,833	\$ 5,678	\$ 7,448
800 - Other Uses of Funds	\$	5,357	\$ 825	\$ 2,164	\$ 11,652	\$ 12,492
900 - Other	\$	-	\$ -	\$ -	\$ -	\$ -
<b>Grant &amp; Gift Funds</b>	\$	-	\$ -	\$ -	\$ -	\$ <b>105,939</b>

**Cost Center** 1002CC  
**Cost Center Name** Policy and Labor Relations

		2014 Actual	2015 Actual	2016 Actual	2017 Est. Actual	2018 Budget
<b>General Operating Fund</b>	<b>\$</b>	<b>6,085</b>	<b>\$ 135,501</b>	<b>\$ 140,242</b>	<b>\$ 135,383</b>	<b>\$ 200,843</b>
100 - Salary & Wages	\$	-	\$ 69,577	\$ 91,000	\$ 84,932	\$ 101,925
200 - Fringe Benefits	\$	-	\$ 28,698	\$ 36,610	\$ 31,759	\$ 32,108
400 - Purchased Services	\$	5,435	\$ 35,177	\$ 11,065	\$ 18,466	\$ 54,950
500 - Supplies & Materials	\$	650	\$ 2,049	\$ 1,567	\$ 226	\$ 11,760
600 - Capital Outlay	\$	-	\$ -	\$ -	\$ -	\$ -
800 - Other Uses of Funds	\$	-	\$ -	\$ -	\$ -	\$ 100
900 - Other	\$	-	\$ -	\$ -	\$ -	\$ -
<b>Grant &amp; Gift Funds</b>	<b>\$</b>	<b>-</b>	<b>\$ -</b>	<b>\$ -</b>	<b>\$ -</b>	<b>\$ -</b>

**Cost Center** 1005CC  
**Cost Center Name** Customer Experience

	2014 Actual	2015 Actual	2016 Actual	2017 Est. Actual	2018 Budget
<b>General Operating Fund</b>	\$ -	\$ -	\$ -	\$ 210,069	\$ 587,743
100 - Salary & Wages	\$ -	\$ -	\$ -	\$ 139,107	\$ 358,440
200 - Fringe Benefits	\$ -	\$ -	\$ -	\$ 47,269	\$ 155,038
400 - Purchased Services	\$ -	\$ -	\$ -	\$ 1,789	\$ 26,264
500 - Supplies & Materials	\$ -	\$ -	\$ -	\$ 19,229	\$ 39,935
600 - Capital Outlay	\$ -	\$ -	\$ -	\$ 2,674	\$ 6,566
800 - Other Uses of Funds	\$ -	\$ -	\$ -	\$ -	\$ 1,500
900 - Other	\$ -	\$ -	\$ -	\$ -	\$ -
<b>Grant &amp; Gift Funds</b>	\$ -	\$ -	\$ -	\$ -	\$ -

**Cost Center** 1301CC  
**Cost Center Name** Board Office

		<b>2014</b>		<b>2015</b>		<b>2016</b>		<b>2017</b>		<b>2018</b>
		<b>Actual</b>		<b>Actual</b>		<b>Actual</b>		<b>Est. Actual</b>		<b>Budget</b>
<b>General Operating Fund</b>	<b>\$</b>	<b>262,432</b>	<b>\$</b>	<b>260,318</b>	<b>\$</b>	<b>268,390</b>	<b>\$</b>	<b>281,254</b>	<b>\$</b>	<b>305,719</b>
100 - Salary & Wages	\$	157,882	\$	161,635	\$	164,810	\$	174,512	\$	180,785
200 - Fringe Benefits	\$	56,943	\$	56,399	\$	56,934	\$	54,880	\$	60,409
400 - Purchased Services	\$	27,617	\$	22,742	\$	28,857	\$	20,155	\$	33,025
500 - Supplies & Materials	\$	4,281	\$	5,902	\$	3,843	\$	5,270	\$	2,000
600 - Capital Outlay	\$	-	\$	-	\$	-	\$	1,223	\$	4,500
800 - Other Uses of Funds	\$	15,709	\$	13,640	\$	13,945	\$	25,213	\$	25,000
900 - Other	\$	-	\$	-	\$	-	\$	-	\$	-
<b>Grant &amp; Gift Funds</b>	<b>\$</b>	<b>21,360</b>	<b>\$</b>	<b>5,566</b>	<b>\$</b>	<b>18,980</b>	<b>\$</b>	<b>18,447</b>	<b>\$</b>	<b>5,777</b>



# Communications





**Cost Center** 1501CC  
**Cost Center Name** District Communications

		2014 Actual	2015 Actual	2016 Actual	2017 Est. Actual	2018 Budget
<b>General Operating Fund</b>	<b>\$</b>	<b>875,673</b>	<b>\$ 1,258,519</b>	<b>\$ 1,400,305</b>	<b>\$ 1,518,796</b>	<b>\$ 1,991,076</b>
100 - Salary & Wages	\$	518,363	\$ 616,223	\$ 775,453	\$ 842,424	\$ 1,078,823
200 - Fringe Benefits	\$	171,835	\$ 205,964	\$ 280,107	\$ 288,195	\$ 422,796
400 - Purchased Services	\$	119,128	\$ 311,140	\$ 267,623	\$ 336,564	\$ 450,339
500 - Supplies & Materials	\$	15,557	\$ 12,074	\$ 19,264	\$ 16,487	\$ 19,749
600 - Capital Outlay	\$	49,635	\$ 111,414	\$ 56,611	\$ 33,097	\$ 17,639
800 - Other Uses of Funds	\$	1,155	\$ 1,705	\$ 1,247	\$ 2,030	\$ 1,730
900 - Other	\$	-	\$ -	\$ -	\$ -	\$ -
<b>Grant &amp; Gift Funds</b>	<b>\$</b>	<b>-</b>	<b>\$ -</b>	<b>\$ -</b>	<b>\$ -</b>	<b>\$ 160,000</b>



# School Support – Academics





**Cost Center** 2001CC  
**Cost Center Name** Chief Academic Officer

		2014 Actual	2015 Actual	2016 Actual	2017 Est. Actual	2018 Budget
<b>General Operating Fund</b>	<b>\$</b>	<b>716,887</b>	<b>\$ 1,460,197</b>	<b>\$ 773,063</b>	<b>\$ 803,841</b>	<b>\$ 885,408</b>
100 - Salary & Wages	\$	511,453	\$ 665,967	\$ 533,666	\$ 585,623	\$ 593,483
200 - Fringe Benefits	\$	141,114	\$ 197,477	\$ 176,719	\$ 177,523	\$ 233,348
400 - Purchased Services	\$	45,013	\$ 427,124	\$ 47,167	\$ 40,695	\$ 52,576
500 - Supplies & Materials	\$	5,993	\$ 28,056	\$ 15,241	\$ -	\$ -
600 - Capital Outlay	\$	4,313	\$ 54,200	\$ 270	\$ -	\$ 2,000
800 - Other Uses of Funds	\$	9,000	\$ 87,372	\$ -	\$ -	\$ 4,000
900 - Other	\$	-	\$ -	\$ -	\$ -	\$ -
<b>Grant &amp; Gift Funds</b>	<b>\$</b>	<b>128,598</b>	<b>\$ 50,204</b>	<b>\$ 4,889</b>	<b>\$ 543,330</b>	<b>\$ 139,325</b>

**Cost Center** 2002CC  
**Cost Center Name** Arts Education

		2014 Actual	2015 Actual	2016 Actual	2017 Est. Actual	2018 Budget
<b>General Operating Fund</b>	<b>\$</b>	<b>427,372</b>	<b>\$ 434,834</b>	<b>\$ 428,069</b>	<b>\$ 457,419</b>	<b>\$ 545,778</b>
100 - Salary & Wages	\$	210,538	\$ 205,870	\$ 205,911	\$ 223,878	\$ 265,108
200 - Fringe Benefits	\$	66,161	\$ 71,252	\$ 52,191	\$ 62,162	\$ 111,395
400 - Purchased Services	\$	143,457	\$ 152,720	\$ 168,454	\$ 163,990	\$ 166,775
500 - Supplies & Materials	\$	7,216	\$ 4,943	\$ 1,513	\$ 701	\$ 2,500
600 - Capital Outlay	\$	-	\$ -	\$ -	\$ 6,689	\$ -
800 - Other Uses of Funds	\$	-	\$ 50	\$ -	\$ -	\$ -
900 - Other	\$	-	\$ -	\$ -	\$ -	\$ -
<b>Grant &amp; Gift Funds</b>	<b>\$</b>	<b>-</b>	<b>\$ -</b>	<b>\$ -</b>	<b>\$ -</b>	<b>\$ 2,252,048</b>



Cost Center

2003CC

Cost Center Name

Multilingual-Multicultural Education

		2014		2015		2016		2017		2018
		Actual		Actual		Actual		Est. Actual		Budget
<b>General Operating Fund</b>	<b>\$</b>	<b>285,623</b>	<b>\$</b>	<b>368,764</b>	<b>\$</b>	<b>394,808</b>	<b>\$</b>	<b>812,188</b>	<b>\$</b>	<b>1,019,896</b>
100 - Salary & Wages	\$	187,500	\$	249,930	\$	275,650	\$	554,571	\$	638,893
200 - Fringe Benefits	\$	82,025	\$	93,327	\$	109,301	\$	216,122	\$	290,712
400 - Purchased Services	\$	9,177	\$	15,555	\$	5,457	\$	15,060	\$	50,390
500 - Supplies & Materials	\$	6,921	\$	7,721	\$	3,269	\$	12,540	\$	22,593
600 - Capital Outlay	\$	-	\$	1,231	\$	931	\$	12,948	\$	14,308
800 - Other Uses of Funds	\$	-	\$	999	\$	200	\$	948	\$	3,000
900 - Other	\$	-	\$	-	\$	-	\$	-	\$	-
<b>Grant &amp; Gift Funds</b>	<b>\$</b>	<b>15,000</b>	<b>\$</b>	<b>48,204</b>	<b>\$</b>	<b>384,630</b>	<b>\$</b>	<b>559,392</b>	<b>\$</b>	<b>880,863</b>

Cost Center 2004CC

Cost Center Name Gifted and Talented Service

		2014 Actual	2015 Actual	2016 Actual	2017 Est. Actual	2018 Budget
<b>General Operating Fund</b>	\$	<b>474,612</b>	\$ <b>3,075,521</b>	\$ <b>2,601,649</b>	\$ <b>3,138,941</b>	\$ <b>3,377,613</b>
<b><u>Administrative Costs</u></b>	\$	<b>474,612</b>	\$ <b>697,531</b>	\$ <b>616,968</b>	\$ <b>1,199,825</b>	\$ <b>1,572,376</b>
100 - Salary & Wages	\$	302,979	\$ 430,336	\$ 417,989	\$ 842,645	\$ 1,039,738
200 - Fringe Benefits	\$	130,482	\$ 178,236	\$ 171,569	\$ 309,294	\$ 425,337
400 - Purchased Services	\$	15,320	\$ 19,122	\$ 4,859	\$ 16,374	\$ 57,091
500 - Supplies & Materials	\$	25,831	\$ 69,782	\$ 22,551	\$ 7,960	\$ 46,050
600 - Capital Outlay	\$	-	\$ -	\$ -	\$ 8,091	\$ 2,000
800 - Other Uses of Funds	\$	-	\$ 55	\$ -	\$ 15,462	\$ 2,160
900 - Other	\$	-	\$ -	\$ -	\$ -	\$ -
<b><u>School Based Costs</u></b>	\$	<b>-</b>	\$ <b>2,377,990</b>	\$ <b>1,984,681</b>	\$ <b>1,939,115</b>	\$ <b>1,805,237</b>
<b>Grant &amp; Gift Funds</b>	\$	<b>-</b>	\$ <b>-</b>	\$ <b>-</b>	\$ <b>-</b>	\$ <b>-</b>

**Cost Center** 2005CC  
**Cost Center Name** Career and Technical Education

		2014 Actual	2015 Actual	2016 Actual	2017 Est. Actual	2018 Budget				
<b>General Operating Fund</b>	\$	<b>2,378,049</b>	\$	<b>741,824</b>	\$	<b>1,142,784</b>	\$	<b>1,294,680</b>	\$	<b>1,283,817</b>
100 - Salary & Wages	\$	63,592	\$	49,892	\$	17,503	\$	59,098	\$	248,551
200 - Fringe Benefits	\$	5,105	\$	3,927	\$	4,124	\$	11,782	\$	91,844
400 - Purchased Services	\$	778,427	\$	480,671	\$	631,294	\$	765,076	\$	448,775
500 - Supplies & Materials	\$	1,154,738	\$	76,972	\$	452,701	\$	263,940	\$	322,309
600 - Capital Outlay	\$	352,675	\$	110,253	\$	5,819	\$	110,294	\$	139,468
800 - Other Uses of Funds	\$	23,513	\$	20,111	\$	31,343	\$	84,488	\$	32,870
900 - Other	\$	-	\$	-	\$	-	\$	-	\$	-
<b>Grant &amp; Gift Funds</b>	\$	<b>7,054</b>	\$	<b>1,125,207</b>	\$	<b>865,167</b>	\$	<b>1,786,063</b>	\$	<b>2,375,421</b>

Cost Center 2006CC

Cost Center Name Special Education Vocational Career Transition

		2014 Actual	2015 Actual	2016 Actual	2017 Est. Actual	2018 Budget
<b>General Operating Fund</b>	<b>\$</b>	<b>1,228,055</b>	<b>\$ 1,187,302</b>	<b>\$ 1,187,781</b>	<b>\$ 1,235,468</b>	<b>\$ 1,160,938</b>
100 - Salary & Wages	\$	888,001	\$ 837,714	\$ 856,000	\$ 904,140	\$ 796,160
200 - Fringe Benefits	\$	317,216	\$ 316,450	\$ 317,539	\$ 321,951	\$ 358,114
400 - Purchased Services	\$	17,866	\$ 15,725	\$ 10,576	\$ 9,377	\$ 6,664
500 - Supplies & Materials	\$	3,563	\$ 2,813	\$ 3,666	\$ -	\$ -
600 - Capital Outlay	\$	1,409	\$ 14,600	\$ -	\$ -	\$ -
800 - Other Uses of Funds	\$	-	\$ -	\$ -	\$ -	\$ -
900 - Other	\$	-	\$ -	\$ -	\$ -	\$ -
<b>Grant &amp; Gift Funds</b>	<b>\$</b>	<b>-</b>	<b>\$ -</b>	<b>\$ -</b>	<b>\$ -</b>	<b>\$ 35,500</b>

**Cost Center** 2007CC  
**Cost Center Name** Nursing Services

		<b>2014</b>	<b>2015</b>	<b>2016</b>	<b>2017</b>	<b>2018</b>
		<b>Actual</b>	<b>Actual</b>	<b>Actual</b>	<b>Est. Actual</b>	<b>Budget</b>
<b>General Operating Fund</b>	<b>\$</b>	<b>3,113,134</b>	<b>\$ 3,348,008</b>	<b>\$ 3,425,816</b>	<b>\$ 3,861,961</b>	<b>\$ 4,122,023</b>
100 - Salary & Wages	\$	2,250,359	\$ 2,371,125	\$ 2,430,408	\$ 2,800,320	\$ 2,968,828
200 - Fringe Benefits	\$	861,864	\$ 962,297	\$ 973,986	\$ 1,051,416	\$ 1,153,195
400 - Purchased Services	\$	574	\$ 1,958	\$ 2,557	\$ 4,605	\$ -
500 - Supplies & Materials	\$	248	\$ 5,013	\$ 1,819	\$ 226	\$ -
600 - Capital Outlay	\$	90	\$ 7,615	\$ 17,046	\$ 5,394	\$ -
800 - Other Uses of Funds	\$	-	\$ -	\$ -	\$ -	\$ -
900 - Other	\$	-	\$ -	\$ -	\$ -	\$ -
<b>Grant &amp; Gift Funds</b>	<b>\$</b>	<b>-</b>	<b>\$ -</b>	<b>\$ -</b>	<b>\$ -</b>	<b>\$ -</b>



Cost Center

2008CC

Cost Center Name

State and Federal Programs

		2014		2015		2016		2017		2018
		Actual		Actual		Actual		Est. Actual		Budget
<b>General Operating Fund</b>	<b>\$</b>	<b>76,207</b>	<b>\$</b>	<b>75,980</b>	<b>\$</b>	<b>32,437</b>	<b>\$</b>	<b>333,863</b>	<b>\$</b>	<b>4,514,670</b>
100 - Salary & Wages	\$	2,750	\$	10,877	\$	7,203	\$	81,418	\$	124,083
200 - Fringe Benefits	\$	1,264	\$	5,120	\$	2,685	\$	27,884	\$	54,284
400 - Purchased Services	\$	42,232	\$	41,863	\$	14,594	\$	20,491	\$	3,934,404
500 - Supplies & Materials	\$	11,651	\$	6,913	\$	5,394	\$	4,453	\$	302,999
600 - Capital Outlay	\$	15,564	\$	9,242	\$	2,445	\$	199,477	\$	98,000
800 - Other Uses of Funds	\$	2,746	\$	1,965	\$	117	\$	140	\$	900
900 - Other	\$	-	\$	-	\$	-	\$	-	\$	-
<b>Grant &amp; Gift Funds</b>	<b>\$</b>	<b>2,856,332</b>	<b>\$</b>	<b>2,981,469</b>	<b>\$</b>	<b>8,136</b>	<b>\$</b>	<b>(4,965,600)</b>	<b>\$</b>	<b>11,015,070</b>

Cost Center

2009CC

Cost Center Name

Curriculum and Instruction

		2014		2015		2016		2017		2018
		Actual		Actual		Actual		Est. Actual		Budget
<b>General Operating Fund</b>	<b>\$</b>	<b>507,055</b>	<b>\$</b>	<b>1,069,477</b>	<b>\$</b>	<b>579,792</b>	<b>\$</b>	<b>1,000,017</b>	<b>\$</b>	<b>5,784,451</b>
100 - Salary & Wages	\$	230,840	\$	248,435	\$	373,031	\$	480,728	\$	636,492
200 - Fringe Benefits	\$	71,758	\$	82,840	\$	137,870	\$	156,659	\$	257,314
400 - Purchased Services	\$	191,502	\$	727,710	\$	48,386	\$	350,414	\$	1,044,987
500 - Supplies & Materials	\$	8,691	\$	10,492	\$	11,734	\$	12,216	\$	3,831,858
600 - Capital Outlay	\$	3,369	\$	-	\$	8,672	\$	-	\$	12,800
800 - Other Uses of Funds	\$	895	\$	-	\$	100	\$	-	\$	1,000
900 - Other	\$	-	\$	-	\$	-	\$	-	\$	-
<b>Grant &amp; Gift Funds</b>	<b>\$</b>	<b>98,717</b>	<b>\$</b>	<b>15,383</b>	<b>\$</b>	<b>412,233</b>	<b>\$</b>	<b>1,460,477</b>	<b>\$</b>	<b>4,425,011</b>

Cost Center

2010CC

Cost Center Name

Third Grade Guarantee

		2014 Actual	2015 Actual	2016 Actual	2017 Est. Actual	2018 Budget
<b>General Operating Fund</b>	<b>\$</b>	<b>12,116</b>	<b>\$ 132,865</b>	<b>\$ 122,387</b>	<b>\$ 44,441</b>	<b>\$ 150,451</b>
100 - Salary & Wages	\$	-	\$ 55,983	\$ 6,172	\$ 741	\$ 41,495
200 - Fringe Benefits	\$	-	\$ 10,582	\$ 1,133	\$ 131	\$ 6,926
400 - Purchased Services	\$	5,522	\$ 22,975	\$ 80,883	\$ 17,957	\$ 77,530
500 - Supplies & Materials	\$	6,594	\$ 19,106	\$ 34,199	\$ 25,612	\$ 24,500
600 - Capital Outlay	\$	-	\$ 24,218	\$ -	\$ -	\$ -
800 - Other Uses of Funds	\$	-	\$ -	\$ -	\$ -	\$ -
900 - Other	\$	-	\$ -	\$ -	\$ -	\$ -
<b>Grant &amp; Gift Funds</b>	<b>\$</b>	<b>-</b>	<b>\$ -</b>	<b>\$ -</b>	<b>\$ -</b>	<b>\$ -</b>

Cost Center

2011CC

Cost Center Name

City Arts Education

		2014		2015		2016		2017		2018
		Actual		Actual		Actual		Est. Actual		Budget
<b>General Operating Fund</b>	<b>\$</b>	<b>221,015</b>	<b>\$</b>	<b>216,788</b>	<b>\$</b>	<b>226,773</b>	<b>\$</b>	<b>240,027</b>	<b>\$</b>	<b>226,968</b>
100 - Salary & Wages	\$	2,353	\$	-	\$	-	\$	-	\$	-
200 - Fringe Benefits	\$	418	\$	-	\$	-	\$	-	\$	-
400 - Purchased Services	\$	205,746	\$	203,786	\$	207,252	\$	213,422	\$	211,288
500 - Supplies & Materials	\$	11,632	\$	8,580	\$	13,903	\$	19,204	\$	15,680
600 - Capital Outlay	\$	868	\$	4,422	\$	5,618	\$	7,401	\$	-
800 - Other Uses of Funds	\$	-	\$	-	\$	-	\$	-	\$	-
900 - Other	\$	-	\$	-	\$	-	\$	-	\$	-
<b>Grant &amp; Gift Funds</b>	<b>\$</b>	<b>-</b>	<b>\$</b>	<b>-</b>	<b>\$</b>	<b>-</b>	<b>\$</b>	<b>-</b>	<b>\$</b>	<b>75,258</b>

Cost Center

2012CC

Cost Center Name

City Extracurricular Central

		2014		2015		2016		2017		2018
		Actual		Actual		Actual		Est. Actual		Budget
<b>General Operating Fund</b>	<b>\$</b>	<b>407,597</b>	<b>\$</b>	<b>416,793</b>	<b>\$</b>	<b>427,884</b>	<b>\$</b>	<b>124,545</b>	<b>\$</b>	<b>216,700</b>
100 - Salary & Wages	\$	-	\$	-	\$	660	\$	-	\$	-
200 - Fringe Benefits	\$	-	\$	-	\$	116	\$	-	\$	-
400 - Purchased Services	\$	398,491	\$	411,308	\$	422,692	\$	121,502	\$	203,200
500 - Supplies & Materials	\$	-	\$	-	\$	-	\$	-	\$	-
600 - Capital Outlay	\$	5,764	\$	-	\$	1,985	\$	253	\$	10,000
800 - Other Uses of Funds	\$	3,342	\$	5,485	\$	2,431	\$	2,789	\$	3,500
900 - Other	\$	-	\$	-	\$	-	\$	-	\$	-
<b>Grant &amp; Gift Funds</b>	<b>\$</b>	<b>-</b>	<b>\$</b>	<b>-</b>	<b>\$</b>	<b>-</b>	<b>\$</b>	<b>-</b>	<b>\$</b>	<b>-</b>



Cost Center

2013CC

Cost Center Name

Extracurricular Activities

		2014		2015		2016		2017		2018
		Actual		Actual		Actual		Est. Actual		Budget
<b>General Operating Fund</b>	<b>\$</b>	<b>285,006</b>	<b>\$</b>	<b>347,746</b>	<b>\$</b>	<b>406,659</b>	<b>\$</b>	<b>348,803</b>	<b>\$</b>	<b>421,806</b>
100 - Salary & Wages	\$	191,441	\$	239,015	\$	284,220	\$	244,694	\$	258,555
200 - Fringe Benefits	\$	57,138	\$	72,354	\$	89,668	\$	77,241	\$	110,304
400 - Purchased Services	\$	33,894	\$	33,190	\$	30,980	\$	23,721	\$	44,447
500 - Supplies & Materials	\$	2,089	\$	765	\$	856	\$	938	\$	2,000
600 - Capital Outlay	\$	-	\$	1,970	\$	498	\$	316	\$	4,000
800 - Other Uses of Funds	\$	444	\$	452	\$	438	\$	1,896	\$	2,500
900 - Other	\$	-	\$	-	\$	-	\$	-	\$	-
<b>Grant &amp; Gift Funds</b>	<b>\$</b>	<b>64,325</b>	<b>\$</b>	<b>35,902</b>	<b>\$</b>	<b>12,865</b>	<b>\$</b>	<b>28,893</b>	<b>\$</b>	<b>5,312</b>

<b>Cost Center</b>	<b>2014CC</b>					
<b>Cost Center Name</b>	<b>Interscholastic Athletics</b>					
	<b>2014</b>	<b>2015</b>	<b>2016</b>	<b>2017</b>	<b>2018</b>	
	<b>Actual</b>	<b>Actual</b>	<b>Actual</b>	<b>Est. Actual</b>	<b>Budget</b>	
<b>General Operating Fund</b>	<b>\$ 3,038,490</b>	<b>\$ 3,105,272</b>	<b>\$ 2,895,656</b>	<b>\$ 2,778,713</b>	<b>\$ 2,797,490</b>	
<b><u>Administrative Costs</u></b>	<b>\$ 2,667,478</b>	<b>\$ 2,729,080</b>	<b>\$ 2,469,009</b>	<b>\$ 2,396,738</b>	<b>\$ 2,296,079</b>	
100 - Salary & Wages	\$ 403,567	\$ 410,745	\$ 408,671	\$ 402,182	\$ 381,609	
200 - Fringe Benefits	\$ 125,485	\$ 137,770	\$ 133,887	\$ 163,204	\$ 108,307	
400 - Purchased Services	\$ 1,975,287	\$ 2,041,676	\$ 1,791,926	\$ 1,708,220	\$ 1,692,813	
500 - Supplies & Materials	\$ 34,242	\$ 35,533	\$ 40,715	\$ 20,215	\$ 28,480	
600 - Capital Outlay	\$ 53,818	\$ 39,386	\$ 24,480	\$ 33,524	\$ 55,370	
800 - Other Uses of Funds	\$ 75,079	\$ 63,971	\$ 69,330	\$ 69,393	\$ 29,500	
900 - Other	\$ -	\$ -	\$ -	\$ -	\$ -	
<b><u>School Based Costs</u></b>	<b>\$ 371,012</b>	<b>\$ 376,191</b>	<b>\$ 426,647</b>	<b>\$ 381,975</b>	<b>\$ 501,411</b>	
<b>Grant &amp; Gift Funds</b>	<b>\$ -</b>	<b>\$ -</b>	<b>\$ -</b>	<b>\$ -</b>	<b>\$ 166,000</b>	

Cost Center

2015CC

Cost Center Name

Academic Leadership Team

		2014 Actual	2015 Actual	2016 Actual	2017 Est. Actual	2018 Budget
<b>General Operating Fund</b>	<b>\$</b>	<b>2,804,365</b>	<b>\$ 6,693,575</b>	<b>\$ 10,219,837</b>	<b>\$ 8,527,244</b>	<b>\$ 3,672,893</b>
100 - Salary & Wages	\$	1,969,885	\$ 2,911,617	\$ 4,109,868	\$ 3,702,456	\$ 2,564,318
200 - Fringe Benefits	\$	618,474	\$ 1,010,855	\$ 1,414,030	\$ 1,220,835	\$ 931,595
400 - Purchased Services	\$	141,402	\$ 2,464,777	\$ 3,311,321	\$ 3,807,162	\$ 148,616
500 - Supplies & Materials	\$	39,237	\$ 54,145	\$ 1,360,042	\$ (229,263)	\$ 8,564
600 - Capital Outlay	\$	32,002	\$ 248,489	\$ 19,089	\$ 8,048	\$ 9,800
800 - Other Uses of Funds	\$	3,365	\$ 3,692	\$ 5,488	\$ 18,005	\$ 10,000
900 - Other	\$	-	\$ -	\$ -	\$ -	\$ -
<b>Grant &amp; Gift Funds</b>	<b>\$</b>	<b>-</b>	<b>\$ -</b>	<b>\$ -</b>	<b>\$ -</b>	<b>\$ 527,987</b>

Cost Center

2016CC

Cost Center Name

Admissions and Attendance

		2014 Actual	2015 Actual	2016 Actual	2017 Est. Actual	2018 Budget
<b>General Operating Fund</b>	<b>\$</b>	<b>946,551</b>	<b>\$ 950,275</b>	<b>\$ 923,636</b>	<b>\$ 850,387</b>	<b>\$ 1,104,263</b>
100 - Salary & Wages	\$	620,977	\$ 617,015	\$ 601,936	\$ 571,988	\$ 674,606
200 - Fringe Benefits	\$	297,687	\$ 320,597	\$ 296,240	\$ 265,155	\$ 396,541
400 - Purchased Services	\$	3,971	\$ 5,032	\$ 16,000	\$ 7,555	\$ 22,266
500 - Supplies & Materials	\$	4,302	\$ 6,075	\$ 5,861	\$ 2,791	\$ 8,850
600 - Capital Outlay	\$	19,614	\$ 1,556	\$ 3,600	\$ 2,899	\$ 2,000
800 - Other Uses of Funds	\$	-	\$ -	\$ -	\$ -	\$ -
900 - Other	\$	-	\$ -	\$ -	\$ -	\$ -
<b>Grant &amp; Gift Funds</b>	<b>\$</b>	<b>-</b>	<b>\$ -</b>	<b>\$ -</b>	<b>\$ 103,283</b>	<b>\$ 63,304</b>

Cost Center

2018CC

Cost Center Name

Professional Development

		2014		2015		2016		2017		2018
		Actual		Actual		Actual		Est. Actual		Budget
<b>General Operating Fund</b>	<b>\$</b>	<b>69,116</b>	<b>\$</b>	<b>52,241</b>	<b>\$</b>	<b>164,493</b>	<b>\$</b>	<b>399,420</b>	<b>\$</b>	<b>582,106</b>
100 - Salary & Wages	\$	21,043	\$	983	\$	90,878	\$	61,624	\$	209,294
200 - Fringe Benefits	\$	30,877	\$	30,880	\$	42,407	\$	32,334	\$	51,718
400 - Purchased Services	\$	11,797	\$	14,175	\$	18,865	\$	123,866	\$	56,880
500 - Supplies & Materials	\$	5,399	\$	6,203	\$	7,775	\$	181,596	\$	238,714
600 - Capital Outlay	\$	-	\$	-	\$	4,567	\$	-	\$	24,500
800 - Other Uses of Funds	\$	-	\$	-	\$	-	\$	-	\$	1,000
900 - Other	\$	-	\$	-	\$	-	\$	-	\$	-
<b>Grant &amp; Gift Funds</b>	<b>\$</b>	<b>2,705</b>	<b>\$</b>	<b>-</b>	<b>\$</b>	<b>-</b>	<b>\$</b>	<b>-</b>	<b>\$</b>	<b>4,352,893</b>



**Cost Center** 2020CC  
**Cost Center Name** Youth Services

		2014 Actual	2015 Actual	2016 Actual	2017 Est. Actual	2018 Budget
<b>General Operating Fund</b>	<b>\$</b>	<b>335,221</b>	<b>\$ 697,152</b>	<b>\$ 628,387</b>	<b>\$ 743,099</b>	<b>\$ 974,414</b>
100 - Salary & Wages	\$	166,585	\$ 302,381	\$ 331,034	\$ 451,896	\$ 605,955
200 - Fringe Benefits	\$	56,416	\$ 99,193	\$ 112,052	\$ 147,845	\$ 117,921
400 - Purchased Services	\$	106,028	\$ 270,415	\$ 171,971	\$ 129,994	\$ 233,103
500 - Supplies & Materials	\$	476	\$ 13,324	\$ 6,907	\$ 6,777	\$ 7,880
600 - Capital Outlay	\$	5,716	\$ 11,839	\$ 6,422	\$ 6,587	\$ 9,555
800 - Other Uses of Funds	\$	-	\$ -	\$ -	\$ -	\$ -
900 - Other	\$	-	\$ -	\$ -	\$ -	\$ -
<b>Grant &amp; Gift Funds</b>	<b>\$</b>	<b>257,222</b>	<b>\$ 264,871</b>	<b>\$ 349,894</b>	<b>\$ 207,571</b>	<b>\$ 313,259</b>

## Cost Center

2021CC

## Cost Center Name

Pre-Kindergarten Startup Costs

		2014 Actual	2015 Actual	2016 Actual	2017 Est. Actual	2018 Budget
<b>General Operating Fund</b>	\$	<b>452,319</b>	\$ <b>1,981,257</b>	\$ <b>4,365,123</b>	\$ <b>5,068,789</b>	\$ <b>10,074,387</b>
<b><u>Administrative Costs</u></b>	\$	<b>305,802</b>	\$ <b>961,872</b>	\$ <b>1,054,593</b>	\$ <b>781,593</b>	\$ <b>606,859</b>
100 - Salary & Wages	\$	188,955	\$ 627,373	\$ 727,751	\$ 549,708	\$ 401,184
200 - Fringe Benefits	\$	63,501	\$ 283,482	\$ 286,196	\$ 195,258	\$ 83,745
400 - Purchased Services	\$	13,120	\$ 20,482	\$ 11,131	\$ 30,244	\$ 66,280
500 - Supplies & Materials	\$	29,172	\$ 23,212	\$ 27,360	\$ 5,139	\$ 49,750
600 - Capital Outlay	\$	11,053	\$ 7,323	\$ 2,155	\$ 1,116	\$ 4,900
800 - Other Uses of Funds	\$	-	\$ -	\$ -	\$ 129	\$ 1,000
900 - Other	\$	-	\$ -	\$ -	\$ -	\$ -
<b><u>School Based Costs</u></b>	\$	<b>146,517</b>	\$ <b>1,019,386</b>	\$ <b>3,310,530</b>	\$ <b>4,287,196</b>	\$ <b>9,467,528</b>
<b>Grant &amp; Gift Funds</b>	\$	<b>-</b>	\$ <b>-</b>	\$ <b>-</b>	\$ <b>254,769</b>	\$ <b>1,317,634</b>

## Cost Center

2022CC

## Cost Center Name

## Organizational Accountability

		2014		2015		2016		2017		2018
		Actual		Actual		Actual		Est. Actual		Budget
<b>General Operating Fund</b>	<b>\$</b>	<b>2,396,452</b>	<b>\$</b>	<b>2,257,103</b>	<b>\$</b>	<b>2,873,931</b>	<b>\$</b>	<b>2,454,818</b>	<b>\$</b>	<b>3,606,361</b>
100 - Salary & Wages	\$	581,096	\$	764,215	\$	827,644	\$	813,011	\$	1,063,972
200 - Fringe Benefits	\$	227,470	\$	307,125	\$	310,197	\$	266,996	\$	446,169
400 - Purchased Services	\$	1,574,595	\$	1,172,673	\$	1,730,690	\$	1,359,841	\$	2,080,540
500 - Supplies & Materials	\$	8,744	\$	7,194	\$	3,745	\$	11,373	\$	9,800
600 - Capital Outlay	\$	4,547	\$	5,896	\$	1,655	\$	3,596	\$	5,880
800 - Other Uses of Funds	\$	-	\$	-	\$	-	\$	-	\$	-
900 - Other	\$	-	\$	-	\$	-	\$	-	\$	-
<b>Grant &amp; Gift Funds</b>	<b>\$</b>	<b>-</b>	<b>\$</b>	<b>-</b>	<b>\$</b>	<b>-</b>	<b>\$</b>	<b>-</b>	<b>\$</b>	<b>-</b>

Cost Center

2023CC

Cost Center Name

Advancement Officer

		2014 Actual	2015 Actual	2016 Actual	2017 Est. Actual	2018 Budget
<b>General Operating Fund</b>	\$	<b>176,253</b>	\$ <b>170,321</b>	\$ <b>181,814</b>	\$ <b>205,275</b>	\$ <b>202,921</b>
100 - Salary & Wages	\$	86,461	\$ 87,382	\$ 93,361	\$ 104,592	\$ 97,381
200 - Fringe Benefits	\$	30,265	\$ 31,187	\$ 34,449	\$ 35,538	\$ 33,040
400 - Purchased Services	\$	57,503	\$ 49,427	\$ 54,003	\$ 63,250	\$ 68,600
500 - Supplies & Materials	\$	2,024	\$ 372	\$ -	\$ 1,895	\$ 2,400
600 - Capital Outlay	\$	-	\$ 1,953	\$ -	\$ -	\$ 1,500
800 - Other Uses of Funds	\$	-	\$ -	\$ -	\$ -	\$ -
900 - Other	\$	-	\$ -	\$ -	\$ -	\$ -
<b>Grant &amp; Gift Funds</b>	\$	<b>-</b>	\$ <b>-</b>	\$ <b>-</b>	\$ <b>-</b>	\$ <b>476,581</b>

Cost Center

2024CC

Cost Center Name

Closing the Achievement Gap

	2014 Actual	2015 Actual	2016 Actual	2017 Est. Actual	2018 Budget
<b>General Operating Fund</b>	\$ -	\$ -	\$ 1,047,894	\$ 1,096,858	\$ 1,291,526
<b><u>Administrative Costs</u></b>	\$ -	\$ -	\$ 1,023,214	\$ 1,061,305	\$ 1,247,426
100 - Salary & Wages	\$ -	\$ -	\$ 607,195	\$ 636,308	\$ 647,167
200 - Fringe Benefits	\$ -	\$ -	\$ 249,368	\$ 275,090	\$ 309,456
400 - Purchased Services	\$ -	\$ -	\$ 160,100	\$ 134,578	\$ 225,688
500 - Supplies & Materials	\$ -	\$ -	\$ 6,550	\$ 12,484	\$ 61,615
600 - Capital Outlay	\$ -	\$ -	\$ -	\$ 2,844	\$ 3,500
800 - Other Uses of Funds	\$ -	\$ -	\$ -	\$ -	\$ -
900 - Other	\$ -	\$ -	\$ -	\$ -	\$ -
<b><u>School Based Costs</u></b>	\$ -	\$ -	\$ 24,680	\$ 35,553	\$ 44,100
<b>Grant &amp; Gift Funds</b>	\$ -	\$ -	\$ -	\$ -	\$ 141,513



Cost Center

2027CC

Cost Center Name

Family and Community Engagement

		2014		2015		2016		2017		2018
		Actual		Actual		Actual		Est. Actual		Budget
<b>General Operating Fund</b>	<b>\$</b>	<b>443,125</b>	<b>\$</b>	<b>597,845</b>	<b>\$</b>	<b>597,758</b>	<b>\$</b>	<b>474,076</b>	<b>\$</b>	<b>707,508</b>
100 - Salary & Wages	\$	235,010	\$	363,560	\$	363,622	\$	213,338	\$	294,368
200 - Fringe Benefits	\$	105,782	\$	135,411	\$	133,441	\$	95,061	\$	86,378
400 - Purchased Services	\$	59,411	\$	75,647	\$	75,303	\$	124,031	\$	242,795
500 - Supplies & Materials	\$	23,811	\$	18,311	\$	17,236	\$	27,680	\$	69,934
600 - Capital Outlay	\$	11,862	\$	2,511	\$	2,141	\$	5,394	\$	5,733
800 - Other Uses of Funds	\$	7,250	\$	2,405	\$	6,015	\$	8,573	\$	8,300
900 - Other	\$	-	\$	-	\$	-	\$	-	\$	-
<b>Grant &amp; Gift Funds</b>	<b>\$</b>	<b>812</b>	<b>\$</b>	<b>10,683</b>	<b>\$</b>	<b>425</b>	<b>\$</b>	<b>-</b>	<b>\$</b>	<b>256,247</b>

Cost Center 2101CC

Cost Center Name Special Education Planning and Operations

		2014 Actual	2015 Actual	2016 Actual	2017 Est. Actual	2018 Budget
<b>General Operating Fund</b>	<b>\$</b>	<b>1,062,620</b>	<b>\$ 36,353,517</b>	<b>\$ 37,555,715</b>	<b>\$ 46,611,383</b>	<b>\$ 48,094,769</b>
<b><u>Administrative Costs</u></b>	<b>\$</b>	<b>1,052,939</b>	<b>\$ 1,445,007</b>	<b>\$ 1,559,891</b>	<b>\$ 1,508,753</b>	<b>\$ 1,837,393</b>
100 - Salary & Wages	\$	528,637	\$ 672,353	\$ 694,870	\$ 736,818	\$ 883,006
200 - Fringe Benefits	\$	192,276	\$ 252,649	\$ 259,991	\$ 301,979	\$ 382,284
400 - Purchased Services	\$	265,248	\$ 359,389	\$ 445,337	\$ 379,405	\$ 468,637
500 - Supplies & Materials	\$	58,331	\$ 137,742	\$ 75,415	\$ 77,220	\$ 95,466
600 - Capital Outlay	\$	1,146	\$ 17,776	\$ 84,278	\$ 13,331	\$ -
800 - Other Uses of Funds	\$	7,300	\$ 5,100	\$ -	\$ -	\$ 8,000
900 - Other	\$	-	\$ -	\$ -	\$ -	\$ -
<b><u>School Based Costs</u></b>	<b>\$</b>	<b>9,681</b>	<b>\$ 34,908,510</b>	<b>\$ 35,995,824</b>	<b>\$ 45,102,629</b>	<b>\$ 46,257,376</b>
<b>Grant &amp; Gift Funds</b>	<b>\$</b>	<b>82,467</b>	<b>\$ 174,795</b>	<b>\$ 175,000</b>	<b>\$ 7,226,887</b>	<b>\$ 11,941,491</b>

Cost Center 2104CC

Cost Center Name Special Education Home Instruction

		2014 Actual	2015 Actual	2016 Actual	2017 Est. Actual	2018 Budget
<b>General Operating Fund</b>	<b>\$</b>	<b>585,400</b>	<b>\$ 666,957</b>	<b>\$ 676,836</b>	<b>\$ 726,702</b>	<b>\$ 633,215</b>
100 - Salary & Wages	\$	449,762	\$ 501,123	\$ 508,786	\$ 549,473	\$ 542,647
200 - Fringe Benefits	\$	133,179	\$ 164,788	\$ 165,928	\$ 177,229	\$ 90,568
400 - Purchased Services	\$	2,459	\$ 1,045	\$ 2,122	\$ -	\$ -
500 - Supplies & Materials	\$	-	\$ -	\$ -	\$ -	\$ -
600 - Capital Outlay	\$	-	\$ -	\$ -	\$ -	\$ -
800 - Other Uses of Funds	\$	-	\$ -	\$ -	\$ -	\$ -
900 - Other	\$	-	\$ -	\$ -	\$ -	\$ -
<b>Grant &amp; Gift Funds</b>	<b>\$</b>	<b>-</b>	<b>\$ -</b>	<b>\$ -</b>	<b>\$ -</b>	<b>\$ -</b>

**Cost Center** 2105CC  
**Cost Center Name** Special Education Related Services

		<b>2014</b>	<b>2015</b>	<b>2016</b>	<b>2017</b>	<b>2018</b>
		<b>Actual</b>	<b>Actual</b>	<b>Actual</b>	<b>Est. Actual</b>	<b>Budget</b>
<b>General Operating Fund</b>	<b>\$</b>	<b>9,678,860</b>	<b>\$ 10,328,338</b>	<b>\$ 10,174,265</b>	<b>\$ 10,720,797</b>	<b>\$ 11,835,403</b>
100 - Salary & Wages	\$	6,864,000	\$ 7,178,372	\$ 7,169,187	\$ 7,654,012	\$ 8,263,355
200 - Fringe Benefits	\$	2,725,288	\$ 2,980,252	\$ 2,904,525	\$ 3,010,968	\$ 3,512,432
400 - Purchased Services	\$	34,859	\$ 114,706	\$ 57,824	\$ 25,815	\$ 34,344
500 - Supplies & Materials	\$	7,740	\$ 20,839	\$ 14,981	\$ 30,002	\$ 25,272
600 - Capital Outlay	\$	46,973	\$ 34,169	\$ 27,748	\$ -	\$ -
800 - Other Uses of Funds	\$	-	\$ -	\$ -	\$ -	\$ -
900 - Other	\$	-	\$ -	\$ -	\$ -	\$ -
<b>Grant &amp; Gift Funds</b>	<b>\$</b>	<b>-</b>	<b>\$ -</b>	<b>\$ -</b>	<b>\$ -</b>	<b>\$ 1,197,493</b>

**Cost Center** 2106CC  
**Cost Center Name** Psychological Services

		<b>2014</b>	<b>2015</b>	<b>2016</b>	<b>2017</b>	<b>2018</b>
		<b>Actual</b>	<b>Actual</b>	<b>Actual</b>	<b>Est. Actual</b>	<b>Budget</b>
<b>General Operating Fund</b>	<b>\$</b>	<b>6,893,357</b>	<b>\$ 6,922,423</b>	<b>\$ 6,805,051</b>	<b>\$ 6,514,955</b>	<b>\$ 7,069,498</b>
100 - Salary & Wages	\$	5,039,672	\$ 4,901,184	\$ 4,926,974	\$ 4,758,658	\$ 4,805,316
200 - Fringe Benefits	\$	1,842,743	\$ 1,900,978	\$ 1,872,869	\$ 1,749,892	\$ 2,256,082
400 - Purchased Services	\$	6,142	\$ 18,045	\$ 1,281	\$ 4,302	\$ 5,600
500 - Supplies & Materials	\$	4,800	\$ 71,798	\$ 3,928	\$ 2,102	\$ 2,500
600 - Capital Outlay	\$	-	\$ 30,418	\$ -	\$ -	\$ -
800 - Other Uses of Funds	\$	-	\$ -	\$ -	\$ -	\$ -
900 - Other	\$	-	\$ -	\$ -	\$ -	\$ -
<b>Grant &amp; Gift Funds</b>	<b>\$</b>	<b>-</b>	<b>\$ -</b>	<b>\$ -</b>	<b>\$ -</b>	<b>\$ 785,506</b>



**Cost Center** 2108CC  
**Cost Center Name** Alternative Schools Management

		<b>2014</b>	<b>2015</b>	<b>2016</b>	<b>2017</b>	<b>2018</b>
		<b>Actual</b>	<b>Actual</b>	<b>Actual</b>	<b>Est. Actual</b>	<b>Budget</b>
<b>General Operating Fund</b>	<b>\$</b>	<b>-</b>	<b>\$ -</b>	<b>\$ -</b>	<b>\$ -</b>	<b>\$ 955,958</b>
100 - Salary & Wages	\$	-	\$ -	\$ -	\$ -	\$ 567,816
200 - Fringe Benefits	\$	-	\$ -	\$ -	\$ -	\$ 245,852
400 - Purchased Services	\$	-	\$ -	\$ -	\$ -	\$ 128,490
500 - Supplies & Materials	\$	-	\$ -	\$ -	\$ -	\$ 4,000
600 - Capital Outlay	\$	-	\$ -	\$ -	\$ -	\$ 9,800
800 - Other Uses of Funds	\$	-	\$ -	\$ -	\$ -	\$ -
900 - Other	\$	-	\$ -	\$ -	\$ -	\$ -
<b>Grant &amp; Gift Funds</b>	<b>\$</b>	<b>-</b>	<b>\$ -</b>	<b>\$ -</b>	<b>\$ -</b>	<b>\$ -</b>



# School Support – Operations





**Cost Center** 3001CC  
**Cost Center Name** Chief Operating Officer

		2014 Actual	2015 Actual	2016 Actual	2017 Est. Actual	2018 Budget
<b>General Operating Fund</b>	\$	<b>684,857</b>	\$ <b>831,024</b>	\$ <b>885,435</b>	\$ <b>914,077</b>	\$ <b>1,094,182</b>
100 - Salary & Wages	\$	292,145	\$ 294,467	\$ 305,916	\$ 336,467	\$ 410,977
200 - Fringe Benefits	\$	78,628	\$ 86,361	\$ 88,503	\$ 96,866	\$ 113,497
400 - Purchased Services	\$	306,210	\$ 443,932	\$ 480,235	\$ 469,178	\$ 521,388
500 - Supplies & Materials	\$	6,800	\$ 6,264	\$ 10,781	\$ 7,497	\$ 22,320
600 - Capital Outlay	\$	1,074	\$ -	\$ -	\$ 4,071	\$ 26,000
800 - Other Uses of Funds	\$	-	\$ -	\$ -	\$ -	\$ -
900 - Other	\$	-	\$ -	\$ -	\$ -	\$ -
<b>Grant &amp; Gift Funds</b>	\$	-	\$ -	\$ -	\$ <b>72,800</b>	\$ <b>20,000</b>

Cost Center 3002CC

Cost Center Name Facilities Administration

	2014 Actual	2015 Actual	2016 Actual	2017 Est. Actual	2018 Budget
<b>General Operating Fund</b>	<b>\$ 33,923,295</b>	<b>\$ 33,910,599</b>	<b>\$ 34,911,696</b>	<b>\$ 37,073,126</b>	<b>\$ 34,747,475</b>
<b><u>Administrative Costs</u></b>	<b>\$ 5,007,645</b>	<b>\$ 4,940,753</b>	<b>\$ 5,331,851</b>	<b>\$ 5,905,535</b>	<b>\$ 9,656,249</b>
100 - Salary & Wages	\$ 1,735,247	\$ 1,730,703	\$ 1,940,766	\$ 2,446,345	\$ 3,993,534
200 - Fringe Benefits	\$ 614,071	\$ 653,037	\$ 792,091	\$ 887,697	\$ 1,232,487
400 - Purchased Services	\$ 1,777,853	\$ 1,550,097	\$ 1,534,063	\$ 1,617,209	\$ 3,156,871
500 - Supplies & Materials	\$ 869,561	\$ 957,114	\$ 836,588	\$ 874,564	\$ 1,045,507
600 - Capital Outlay	\$ 10,913	\$ 49,802	\$ 228,342	\$ 79,719	\$ 227,850
800 - Other Uses of Funds	\$ -	\$ -	\$ -	\$ -	\$ -
900 - Other	\$ -	\$ -	\$ -	\$ -	\$ -
<b><u>School Based Costs</u></b>	<b>\$ 28,915,650</b>	<b>\$ 28,969,846</b>	<b>\$ 29,579,846</b>	<b>\$ 31,167,591</b>	<b>\$ 25,091,226</b>
<b>Grant &amp; Gift Funds</b>	<b>\$ -</b>	<b>\$ -</b>	<b>\$ -</b>	<b>\$ -</b>	<b>\$ 10,000</b>

Cost Center 3003CC  
 Cost Center Name Trades

		2014 Actual	2015 Actual	2016 Actual	2017 Est. Actual	2018 Budget
<b>General Operating Fund</b>	\$	<b>5,431,103</b>	\$ <b>5,391,523</b>	\$ <b>5,687,539</b>	\$ <b>5,223,624</b>	\$ <b>5,544,450</b>
<b><u>Administrative Costs</u></b>	\$	<b>5,101,483</b>	\$ <b>5,260,476</b>	\$ <b>5,406,851</b>	\$ <b>5,130,438</b>	\$ <b>5,544,450</b>
100 - Salary & Wages	\$	2,926,236	\$ 3,092,248	\$ 3,176,657	\$ 3,074,367	\$ 3,126,267
200 - Fringe Benefits	\$	1,073,639	\$ 1,159,928	\$ 1,166,471	\$ 1,117,919	\$ 1,210,137
400 - Purchased Services	\$	924,823	\$ 816,651	\$ 828,545	\$ 771,235	\$ 924,875
500 - Supplies & Materials	\$	176,785	\$ 191,649	\$ 235,178	\$ 166,917	\$ 268,863
600 - Capital Outlay	\$	-	\$ -	\$ -	\$ -	\$ 14,308
800 - Other Uses of Funds	\$	-	\$ -	\$ -	\$ -	\$ -
900 - Other	\$	-	\$ -	\$ -	\$ -	\$ -
<b><u>School Based Costs</u></b>	\$	<b>329,619</b>	\$ <b>131,046</b>	\$ <b>280,689</b>	\$ <b>93,185</b>	\$ -
<b>Grant &amp; Gift Funds</b>	\$	<b>-</b>	\$ <b>-</b>	\$ <b>-</b>	\$ <b>-</b>	\$ <b>-</b>



**Cost Center** 3004CC  
**Cost Center Name** Inventory and Distribution

		2014 Actual	2015 Actual	2016 Actual	2017 Est. Actual	2018 Budget
<b>General Operating Fund</b>	\$	<b>223,693</b>	\$ <b>326,468</b>	\$ <b>378,139</b>	\$ <b>468,201</b>	\$ <b>500,033</b>
100 - Salary & Wages	\$	133,325	\$ 187,987	\$ 231,749	\$ 303,440	\$ 300,829
200 - Fringe Benefits	\$	70,692	\$ 105,063	\$ 131,645	\$ 159,382	\$ 167,059
400 - Purchased Services	\$	12,578	\$ 29,766	\$ 4,488	\$ (4,651)	\$ 13,668
500 - Supplies & Materials	\$	3,302	\$ 3,831	\$ 7,361	\$ 10,030	\$ 15,477
600 - Capital Outlay	\$	3,796	\$ (180)	\$ 2,896	\$ -	\$ 3,000
800 - Other Uses of Funds	\$	-	\$ -	\$ -	\$ -	\$ -
900 - Other	\$	-	\$ -	\$ -	\$ -	\$ -
<b>Grant &amp; Gift Funds</b>	\$	-	\$ -	\$ -	\$ -	\$ <b>65,352</b>

**Cost Center** 3005CC  
**Cost Center Name** Construction Management

		2014 Actual	2015 Actual	2016 Actual	2017 Est. Actual	2018 Budget
<b>General Operating Fund</b>	\$	29,883	\$ 781,791	\$ 430,789	\$ 403,983	\$ 390,514
100 - Salary & Wages	\$	3,575	\$ 4,309	\$ 6,193	\$ 696	\$ 7,181
200 - Fringe Benefits	\$	1,343	\$ 1,633	\$ 2,604	\$ 220	\$ -
400 - Purchased Services	\$	10,568	\$ 762,385	\$ 414,067	\$ 394,045	\$ 374,333
500 - Supplies & Materials	\$	13,213	\$ 1,181	\$ 7,575	\$ 4,710	\$ 6,000
600 - Capital Outlay	\$	1,184	\$ 12,283	\$ 350	\$ 4,311	\$ 3,000
800 - Other Uses of Funds	\$	-	\$ -	\$ -	\$ -	\$ -
900 - Other	\$	-	\$ -	\$ -	\$ -	\$ -
<b>Grant &amp; Gift Funds</b>	\$	-	\$ -	\$ -	\$ -	\$ -

## Capital Projects

		2014 Actual	2015 Actual	2016 Actual	2017 Est. Actual	2018 Budget
0004CC	0004CC Adlai E Stevenson	\$ 49,347	\$ 112,665	\$ 25,837	\$ 104,836	\$ 83,111
0005CC	0005CC Albert B Hart	\$ 667,686	\$ 72,522	\$ 29,184	\$ 25,608	\$ -
0009CC	0009CC Alexander Hamilton	\$ 35,307	\$ 2,852	\$ 28,915	\$ 18,109	\$ -
0010CC	0010CC A. G. Bell	\$ 362,274		\$ 0		\$ -
0012CC	0012CC Almira	\$ 6,455,160	\$ 202,148	\$ 132,870	\$ 71,392	\$ 104,746
0016CC	0016CC Andrew J Rickoff	\$ 87,532	\$ 122,825	\$ 42,970	\$ 137,299	\$ 401,289
0020CC	0020CC Jesse Owens Academy	\$ 13,963		\$ 57,763	\$ 676,970	\$ -
0021CC	0021CC Anton Grdina	\$ 21,437	\$ 56,446	\$ 41,158	\$ 151,645	\$ 120,467
0023CC	0023CC Artemus Ward	\$ 128,355	\$ 223,047	\$ 113,212	\$ 101,270	\$ 92,418
0024CC	0024CC Audubon	\$ 36,486				\$ -
0027CC	0027CC Memorial	\$ 133,699	\$ 217,254	\$ 75,793	\$ 143,652	\$ 380,575
0030CC	0030CC West Side Relief	\$ 10,191	\$ 7,018	\$ 2,978	\$ 519,090	\$ 25,300
0032CC	0032CC Design Lab Early College	\$ 806	\$ 269		\$ 32,714	\$ 35,412
0035CC	0035CC MC2STEM Great Lakes Science Center	\$ 2,417	\$ 19,519	\$ 1,626	\$ 74,822	\$ 3,131
0036CC	0036CC Benjamin Franklin	\$ 8,956	\$ 36,766	\$ 16,711	\$ 1,062,165	\$ 2,314,304
0041CC	0041CC Bolton	\$ 24,464	\$ 21,272	\$ 38,731	\$ 54,065	\$ 23,465
0058CC	0058CC Brooklawn	\$ 10,183	\$ 544,212	\$ 307,421	\$ 2,526,051	\$ 742,718
0064CC	0064CC Buhner Dual Language	\$ 102,408	\$ 97,828	\$ 64,088	\$ 99,435	\$ 94,428
0065CC	0065CC Captain Arthur Roth		\$ 15			\$ -
0066CC	0066CC Carl F Shuler	\$ 76,343	\$ 3,075	\$ 216,147	\$ 599,532	\$ 208,704
0068CC	0068CC Case	\$ 103,350	\$ 2,429	\$ 6,000	\$ 139,193	\$ 172,578
0076CC	0076CC Alfred A Benesch	\$ 420,931	\$ 35,264	\$ 25,203	\$ 106,593	\$ 113,066
0077CC	0077CC Charles Dickens	\$ 54,690	\$ 56,653	\$ 36,296	\$ 88,157	\$ 71,072
0078CC	0078CC Charles W Eliot	\$ 4,415	\$ 16,188	\$ 424,311	\$ 404,979	\$ 721,406
0080CC	0080CC Charles Mooney	\$ 61,474	\$ 75,123	\$ 324,212	\$ 572,205	\$ 77,970
0088CC	0088CC Clark	\$ 17,288	\$ 47,357	\$ 3,045	\$ 36,735	\$ 33,774
0090CC	0090CC Clara E Westropp	\$ 13,024	\$ 6,384	\$ 29,084	\$ 69,190	\$ 94,721
0094CC	0094CC John D. Rockefeller	\$ 18,679	\$ 505,756	\$ 116,154	\$ 63,149	\$ -
0096CC	0096CC Collinwood High School	\$ 208,027	\$ 146,233	\$ 87,518	\$ 186,645	\$ 279,458
0102CC	0102CC Campus International North	\$ 806	\$ 223,926	\$ 1,351,567	\$ 17,326,815	\$ 6,969,601
0107CC	0107CC Cranwood	\$ 360	\$ 711,893	\$ 286,941	\$ 167,891	\$ 7,042
0109CC	0109CC Daniel E Morgan	\$ 119,930	\$ 128,503	\$ 55,370	\$ 116,799	\$ 364,943
0112CC	0112CC Denison	\$ 8,366	\$ 246,935	\$ 89,510	\$ 102,082	\$ 23,609
0124CC	0124CC Dike School of the Arts	\$ 7,401	\$ 8,158	\$ 28,488	\$ 76,639	\$ 9,589
0130CC	0130CC Douglas MacArthur Girls Leadership Academy	\$ 168,726	\$ 314,307	\$ 424,683	\$ 58,311	\$ 41,133
0135CC	0135CC MC2STEM GE Lighting Nela Park	\$ -	\$ -	\$ -	\$ -	\$ 7,134
0148CC	0148CC East Clark	\$ 94,555	\$ 158,336	\$ 49,171	\$ 98,681	\$ 85,176
0159CC	0159CC Cleveland Early College High School				\$ 150	\$ 800
0161CC	0161CC East Tech High School	\$ 1,805,241	\$ 181,946	\$ 746,103	\$ 180,658	\$ 114,217
0164CC	0164CC Empire Computech	\$ 7,776	\$ 3,000		\$ 1,465	\$ -
0165CC	0165CC E Desauze Contemporary Academy	\$ 22,953	\$ 438,915	\$ 40,511	\$ 121,179	\$ -
0168CC	0168CC Euclid Park	\$ 56,782	\$ 115,870	\$ 40,003	\$ 139,107	\$ 104,870
0171CC	0171CC Forest Hill Parkway	\$ 218,831	\$ 31,621	\$ 7,730		\$ -
0172CC	0172CC Franklin D Roosevelt	\$ 317,859	\$ 467,375	\$ 1,668,470	\$ 2,636,829	\$ 480,206
0184CC	0184CC Fullerton	\$ 1,252	\$ 4,395	\$ 415,277	\$ 406,066	\$ 933,187
0188CC	0188CC Garfield	\$ 116,137	\$ 129,307	\$ 107,589	\$ 210,929	\$ 111,387
0198CC	0198CC George Washington Carver	\$ 50,571	\$ 71,787	\$ 40,524	\$ 189,746	\$ 125,784
0200CC	0200CC Giddings	\$ 16,988	\$ 424,556	\$ 32,428	\$ 38,809	\$ -
0208CC	0208CC Cleveland High School for Digital Arts		\$ 198,137	\$ 301,761	\$ 109,847	\$ 453,762
0218CC	0218CC Campus International South	\$ -	\$ -	\$ -	\$ -	\$ 4,383,744
0220CC	0220CC Glenville High School	\$ 104,221	\$ 21,084	\$ 39,028	\$ 112,058	\$ 263,534
0224CC	0224CC H Barbara Booker	\$ 5,410	\$ 128,054	\$ 388,457	\$ 371,939	\$ 932,089
0225CC	0225CC Gracemount	\$ 102,847		\$ 28,730	\$ 18,906	\$ -
0227CC	0227CC Halle Senior High School	\$ 4,795	\$ 15	\$ 78	\$ 571,981	\$ -
0229CC	0229CC Hannah Gibbons	\$ 121,234	\$ 159,318	\$ 43,170	\$ 120,921	\$ 350,224
0233CC	0233CC Harry E Davis	\$ 3,050	\$ 49,427	\$ 116,438	\$ 16,005	\$ -
0240CC	0240CC Harvey Rice	\$ 110,808	\$ 171,208	\$ 43,311	\$ 132,647	\$ 106,534
0252CC	0252CC Henry Longfellow	\$ 9,491	\$ 9,345	\$ 53,949	\$ 26,572	\$ -
0270CC	0270CC Iowa-Maple	\$ 806	\$ 3,711	\$ 4,189	\$ 88,090	\$ 27,132
0273CC	0273CC James Ford Rhodes	\$ 259,835	\$ 232,962	\$ 88,444	\$ 203,028	\$ 1,639,927
0275CC	0275CC Jane Addams Business Careers Center	\$ 123,977	\$ 94,598	\$ 60,647	\$ 81,603	\$ 22,598
0276CC	0276CC John Adams High School	\$ 315,407	\$ 185,083	\$ 146,512	\$ 186,899	\$ 983,531
0279CC	0279CC Joseph M Gallagher	\$ 44,786	\$ 47,655	\$ 68,944	\$ 252,964	\$ 28,824

## Capital Projects

		2014 Actual	2015 Actual	2016 Actual	2017 Est. Actual	2018 Budget
0284CC	0284CC John Hay	\$ 480,788	\$ 150,893	\$ 247,939	\$ 317,513	\$ 1,205,524
0285CC	0285CC John F Kennedy	\$ 75,202	\$ 115,125	\$ 419,598	\$ 2,131,485	\$ 308,436
0292CC	0292CC John Marshall High School	\$ 12,749,243	\$ 22,128,412	\$ 8,667,386	\$ 1,440,431	\$ 465,103
0294CC	0294CC John W Raper	\$ 294,469	\$ 23,968	\$ 27,460	\$ 27,559	\$ -
0295CC	0295CC Joseph F Landis	\$ 6,687				\$ -
0297CC	0297CC Kenneth W Clement Boys Leadership Academy	\$ 10,698	\$ 22,274	\$ 13,214	\$ 72,570	\$ 21,630
0301CC	0301CC Kentucky				\$ 22,539	\$ 2,366
0326CC	0326CC Davis Aerospace and Maritime High School				\$ 52,072	\$ 3,519,857
0328CC	0328CC Luis Munoz Marin	\$ 127,378	\$ 76,846	\$ 114,191	\$ 434,416	\$ 60,856
0330CC	0330CC Lincoln-West High School	\$ 46,804	\$ 114,809	\$ 49,868	\$ 518,039	\$ 293,159
0338CC	0338CC Louis Agassiz	\$ 147,955	\$ 61,685	\$ 209,719	\$ 218,679	\$ 1,647,106
0339CC	0339CC Louis Pasteur	\$ 65,983		\$ 30,310	\$ 17,326	\$ -
0340CC	0340CC Louisa May Alcott	\$ 213,412	\$ 256,297	\$ 63,322	\$ 78,465	\$ 85,915
0343CC	0343CC Margaret Spellacy	\$ 5,950		\$ 1,138,041	\$ 113,989	\$ 10,910
0345CC	0345CC Margaret A Ireland				\$ 6,347	\$ 1,925
0347CC	0347CC Mary B Martin	\$ 111,828	\$ 252,714	\$ 93,749	\$ 120,318	\$ 82,228
0349CC	0349CC Max S Hayes High School	\$ 23,299,359	\$ 16,043,724	\$ 3,487,240	\$ 3,279,552	\$ 134,822
0350CC	0350CC Mary M Bethune	\$ 138,252	\$ 203,162	\$ 159,889	\$ 152,831	\$ 105,645
0352CC	0352CC McKinley	\$ 806	\$ 57,832	\$ 5,400	\$ 26,302	\$ 9,630
0353CC	0353CC Marion C Seltzer	\$ 3,482	\$ 60,208	\$ 21,435	\$ 25,712	\$ 13,781
0354CC	0354CC Marion-Sterling	\$ 37,594	\$ 51,671	\$ 25,078	\$ 72,096	\$ 53,384
0368CC	0368CC Miles	\$ 8,722,831	\$ 581,448	\$ 127,493	\$ 73,258	\$ 67,117
0372CC	0372CC Miles Park	\$ 277,751	\$ 79,726	\$ 143,452	\$ 165,602	\$ 338,776
0376CC	0376CC Michael R White	\$ 3,306	\$ 92,742	\$ 63,165	\$ 53,848	\$ 75,995
0396CC	0396CC Mound	\$ 37,429	\$ 115,701	\$ 55,907	\$ 39,624	\$ 75,682
0400CC	0400CC Mt Auburn	\$ 6,991				\$ -
0404CC	0404CC School Of One		\$ 12,728	\$ 14	\$ 720	\$ 600
0411CC	0411CC Nathan Hale	\$ 55,757	\$ 62,267	\$ 28,051	\$ 54,345	\$ 69,849
0415CC	0415CC Newton D Baker School of the Arts	\$ 6,355	\$ 6,669	\$ 10,168	\$ 51,147	\$ 24,058
0428CC	0428CC Oliver H Perry	\$ 11,859	\$ 3,216	\$ 415,937	\$ 349,988	\$ 1,908,208
0436CC	0436CC Orchard	\$ 6,756,472	\$ 782,329	\$ 112,979	\$ 74,961	\$ 73,100
0448CC	0448CC Patrick Henry	\$ 107,860	\$ 169,892	\$ 169,744	\$ 311,182	\$ 464,009
0451CC	0451CC Paul L Dunbar	\$ 7,432,677	\$ 468,778	\$ 232,255	\$ 65,586	\$ 75,662
0452CC	0452CC Paul Revere	\$ 9,682	\$ 42,290	\$ 89,766	\$ 16,688	\$ -
0482CC	0482CC Robert H Jamison	\$ 89,864	\$ 974,746	\$ 220,157	\$ 225,440	\$ 82,856
0485CC	0485CC Riverside	\$ 78,571	\$ 107,121	\$ 60,927	\$ 125,729	\$ 350,056
0486CC	0486CC Robert Fulton	\$ 6,991				\$ -
0487CC	0487CC Robinson G Jones	\$ 109,544	\$ 156,052	\$ 40,396	\$ 98,110	\$ 102,131
0500CC	0500CC Scranton	\$ 9,463	\$ 17,789	\$ 23,175	\$ 39,990	\$ 20,520
0512CC	0512CC South High		\$ 3,850	\$ 121,498	\$ 51,097	\$ 787,016
0514CC	0514CC SuccessTech Academy	\$ 46,699	\$ 327,999	\$ 300,936	\$ 246,458	\$ 51,523
0525CC	0525CC Stephen Howe	\$ 409,883	\$ 49,457	\$ 28,984	\$ 18,906	\$ -
0532CC	0532CC Sunbeam	\$ 7,791	\$ 77,643	\$ 662,633	\$ 926,887	\$ 5,911,769
0537CC	0537CC Thomas Jefferson International Newcomers Academy	\$ 96,229	\$ 91,499	\$ 80,035	\$ 95,866	\$ 83,803
0544CC	0544CC Tremont Montessori	\$ 17,813	\$ 34,063	\$ 49,312	\$ 69,154	\$ 29,879
0548CC	0548CC Union	\$ 17,854	\$ 489,477	\$ 148,114	\$ 14,131	\$ -
0550CC	0550CC Valley View Boys Leadership Academy	\$ 115,630	\$ 31,567	\$ 855	\$ 40,927	\$ 27,546
0556CC	0556CC Wade Park	\$ 125,505	\$ 171,946	\$ 56,410	\$ 149,089	\$ 109,485
0560CC	0560CC Walton	\$ 615,816	\$ 63,784	\$ 20,604	\$ 76,198	\$ 21,892
0572CC	0572CC Warner Girls Leadership Academy	\$ 205,154	\$ 135,749	\$ 61,705	\$ 182,277	\$ 322,876
0587CC	0587CC Washington Park Environmental Studies	\$ 806	\$ 7,337	\$ 340,497	\$ 93,847	\$ 23,675
0592CC	0592CC Watterson-Lake	\$ 110,048	\$ 17,141	\$ 519,381	\$ 153,857	\$ 27,762
0596CC	0596CC Waverly	\$ 7,526	\$ 15,866	\$ 341,933	\$ 905,677	\$ 803,671
0605CC	0605CC Willow	\$ 806	\$ 5,259	\$ 804,614	\$ 178,268	\$ 35,133
0615CC	0615CC Whitney M Young Leadership Academy	\$ 10,961	\$ 45,941	\$ 150,343	\$ 77,573	\$ 20,745
0616CC	0616CC Wilbur Wright	\$ 2,493	\$ 88,251	\$ 222,920	\$ 2,432,106	\$ 13,094,425
0621CC	0621CC William Rainey Harper	\$ 12,849	\$ 87,101	\$ 919,141	\$ 209,650	\$ 740,673
0622CC	0622CC William Cullen Bryant	\$ 1,315	\$ 19,377	\$ 233,597	\$ 3,017,183	\$ 14,327,042
0624CC	0624CC Willson	\$ 161,678	\$ 131,092	\$ 94,513	\$ 163,145	\$ 95,907
0636CC	0636CC Buckeye Woodland	\$ 157,608	\$ 17,668	\$ 36,978	\$ 16,796	\$ -
0801CC	0801CC Cleveland School of the Arts	\$ 7,136,441	\$ 20,275,512	\$ 10,289,867	\$ 1,033,503	\$ 695,156
0802CC	0802CC Garrett Morgan	\$ 4,419	\$ 23,032	\$ 6,733	\$ 39,419	\$ 43,406
0803CC	0803CC Law and Municipal Centers at Martin Luther King Jr.	\$ -	\$ -	\$ -	\$ -	\$ 7,020
0804CC	0804CC Martin Luther King Jr Campus	\$ 32,427	\$ 125,081	\$ 84,450	\$ 127,447	\$ 73,239

**Capital Projects**

		<b>2014 Actual</b>	<b>2015 Actual</b>	<b>2016 Actual</b>	<b>2017 Est. Actual</b>	<b>2018 Budget</b>
0805CC	0805CC Ginn Academy	\$ 2,882	\$ 767	\$ 4,641		\$ -
0911CC	0911CC Promise Academy	\$ 806	\$ 269			\$ -
3015CC	3015CC East Professional Center	\$ 102,002			\$ 3,229	\$ 73,557
3018CC	3018CC Woodland Data Center			\$ 9,379		\$ 51,811
Admini	Administrative & Other Projects	\$ 10,423,556	\$ 10,928,399	\$ 9,448,982	\$ 4,219,309	\$ 1,880,092
	<b>Grand Total</b>	<b>\$ 94,716,382</b>	<b>\$ 84,150,787</b>	<b>\$ 50,621,723</b>	<b>\$ 57,647,568</b>	<b>\$ 75,854,692</b>



**Cost Center** 3006CC  
**Cost Center Name** School Closings

		<b>2014</b>	<b>2015</b>	<b>2016</b>	<b>2017</b>	<b>2018</b>
		<b>Actual</b>	<b>Actual</b>	<b>Actual</b>	<b>Est. Actual</b>	<b>Budget</b>
<b>General Operating Fund</b>	<b>\$</b>	<b>621,525</b>	<b>\$ 726,154</b>	<b>\$ 536,964</b>	<b>\$ 356,965</b>	<b>\$ 525,788</b>
100 - Salary & Wages	\$	-	\$ 49,501	\$ 54,390	\$ 45,663	\$ 75,430
200 - Fringe Benefits	\$	-	\$ 8,791	\$ 9,664	\$ 8,013	\$ 28,958
400 - Purchased Services	\$	621,525	\$ 667,863	\$ 289,840	\$ 303,289	\$ 372,400
500 - Supplies & Materials	\$	-	\$ -	\$ -	\$ -	\$ -
600 - Capital Outlay	\$	-	\$ -	\$ 183,070	\$ -	\$ 49,000
800 - Other Uses of Funds	\$	-	\$ -	\$ -	\$ -	\$ -
900 - Other	\$	-	\$ -	\$ -	\$ -	\$ -
<b>Grant &amp; Gift Funds</b>	<b>\$</b>	<b>-</b>	<b>\$ -</b>	<b>\$ -</b>	<b>\$ -</b>	<b>\$ -</b>

**Cost Center** 3007CC  
**Cost Center Name** Mail and Print Center

		<b>2014</b>		<b>2015</b>		<b>2016</b>		<b>2017</b>		<b>2018</b>
		<b>Actual</b>		<b>Actual</b>		<b>Actual</b>		<b>Est. Actual</b>		<b>Budget</b>
<b>General Operating Fund</b>	<b>\$</b>	<b>1,054,410</b>	<b>\$</b>	<b>628,167</b>	<b>\$</b>	<b>757,748</b>	<b>\$</b>	<b>767,412</b>	<b>\$</b>	<b>1,032,048</b>
100 - Salary & Wages	\$	68,293	\$	73,666	\$	63,406	\$	74,480	\$	69,573
200 - Fringe Benefits	\$	23,534	\$	26,035	\$	23,748	\$	35,217	\$	45,079
400 - Purchased Services	\$	870,704	\$	513,253	\$	648,801	\$	639,435	\$	869,350
500 - Supplies & Materials	\$	6,389	\$	14,714	\$	15,351	\$	14,938	\$	30,929
600 - Capital Outlay	\$	85,490	\$	498	\$	6,442	\$	3,343	\$	17,117
800 - Other Uses of Funds	\$	-	\$	-	\$	-	\$	-	\$	-
900 - Other	\$	-	\$	-	\$	-	\$	-	\$	-
<b>Grant &amp; Gift Funds</b>	<b>\$</b>	<b>-</b>	<b>\$</b>	<b>-</b>	<b>\$</b>	<b>-</b>	<b>\$</b>	<b>-</b>	<b>\$</b>	<b>-</b>

**Cost Center** 3008CC  
**Cost Center Name** Transportation Planning

		<b>2014</b>	<b>2015</b>	<b>2016</b>	<b>2017</b>	<b>2018</b>
		<b>Actual</b>	<b>Actual</b>	<b>Actual</b>	<b>Est. Actual</b>	<b>Budget</b>
<b>General Operating Fund</b>	<b>\$</b>	<b>11,169,132</b>	<b>\$ 13,097,456</b>	<b>\$ 11,197,792</b>	<b>\$ 11,559,255</b>	<b>\$ 12,345,776</b>
100 - Salary & Wages	\$	465,455	\$ 517,249	\$ 554,364	\$ 584,208	\$ 580,954
200 - Fringe Benefits	\$	184,374	\$ 233,607	\$ 243,419	\$ 233,185	\$ 281,452
400 - Purchased Services	\$	10,519,303	\$ 12,346,601	\$ 10,400,009	\$ 10,741,861	\$ 11,483,370
500 - Supplies & Materials	\$	-	\$ -	\$ -	\$ -	\$ -
600 - Capital Outlay	\$	-	\$ -	\$ -	\$ -	\$ -
800 - Other Uses of Funds	\$	-	\$ -	\$ -	\$ -	\$ -
900 - Other	\$	-	\$ -	\$ -	\$ -	\$ -
<b>Grant &amp; Gift Funds</b>	<b>\$</b>	<b>-</b>	<b>\$ -</b>	<b>\$ -</b>	<b>\$ -</b>	<b>\$ 5,527</b>

Cost Center 3009CC

Cost Center Name Safety and Security

	2014 Actual	2015 Actual	2016 Actual	2017 Est. Actual	2018 Budget
<b>General Operating Fund</b>	<b>\$ 11,672,022</b>	<b>\$ 12,630,900</b>	<b>\$ 12,772,946</b>	<b>\$ 12,824,650</b>	<b>\$ 12,171,185</b>
<b><u>Administrative Costs</u></b>	<b>\$ 4,982,671</b>	<b>\$ 5,657,292</b>	<b>\$ 6,056,730</b>	<b>\$ 5,803,810</b>	<b>\$ 6,023,642</b>
100 - Salary & Wages	\$ 3,193,560	\$ 3,297,845	\$ 3,708,386	\$ 3,707,302	\$ 3,716,164
200 - Fringe Benefits	\$ 1,398,605	\$ 1,451,248	\$ 1,676,376	\$ 1,623,424	\$ 1,785,232
400 - Purchased Services	\$ 220,354	\$ 271,089	\$ 294,948	\$ 274,511	\$ 308,142
500 - Supplies & Materials	\$ 54,615	\$ 141,156	\$ 93,245	\$ 89,288	\$ 107,269
600 - Capital Outlay	\$ 115,182	\$ 495,404	\$ 283,170	\$ 108,834	\$ 105,705
800 - Other Uses of Funds	\$ 355	\$ 550	\$ 606	\$ 450	\$ 1,130
900 - Other	\$ -	\$ -	\$ -	\$ -	\$ -
<b><u>School Based Costs</u></b>	<b>\$ 6,689,352</b>	<b>\$ 6,973,608</b>	<b>\$ 6,716,216</b>	<b>\$ 7,020,840</b>	<b>\$ 6,147,543</b>
<b>Grant &amp; Gift Funds</b>	<b>\$ -</b>	<b>\$ -</b>	<b>\$ -</b>	<b>\$ -</b>	<b>\$ 10,000</b>

Cost Center 3010CC

Cost Center Name Transportation Depots

		2014 Actual	2015 Actual	2016 Actual	2017 Est. Actual	2018 Budget
<b>General Operating Fund</b>	<b>\$</b>	<b>17,028,328</b>	<b>\$ 16,564,159</b>	<b>\$ 16,235,382</b>	<b>\$ 17,196,505</b>	<b>\$ 21,027,775</b>
100 - Salary & Wages	\$	9,878,263	\$ 9,771,841	\$ 9,926,015	\$ 11,299,094	\$ 12,258,822
200 - Fringe Benefits	\$	4,547,469	\$ 4,881,758	\$ 4,608,816	\$ 4,926,556	\$ 6,705,445
400 - Purchased Services	\$	549,951	\$ 279,543	\$ 3,383	\$ (208,795)	\$ 482,152
500 - Supplies & Materials	\$	2,047,075	\$ 1,628,343	\$ 1,274,441	\$ 1,177,674	\$ 1,442,693
600 - Capital Outlay	\$	5,570	\$ 2,674	\$ 422,728	\$ 1,976	\$ 138,663
800 - Other Uses of Funds	\$	-	\$ -	\$ -	\$ -	\$ -
900 - Other	\$	-	\$ -	\$ -	\$ -	\$ -
<b>Grant &amp; Gift Funds</b>	<b>\$</b>	<b>-</b>	<b>\$ -</b>	<b>\$ -</b>	<b>\$ -</b>	<b>\$ 1,000,000</b>



Cost Center 3011CC

Cost Center Name Transportation Maintenance

		2014 Actual	2015 Actual	2016 Actual	2017 Est. Actual	2018 Budget
<b>General Operating Fund</b>	<b>\$</b>	<b>2,920,630</b>	<b>\$ 1,942,750</b>	<b>\$ 2,077,188</b>	<b>\$ 2,244,674</b>	<b>\$ 2,553,146</b>
100 - Salary & Wages	\$	813,381	\$ 783,451	\$ 865,526	\$ 1,007,957	\$ 951,440
200 - Fringe Benefits	\$	349,018	\$ 406,898	\$ 413,789	\$ 427,433	\$ 488,100
400 - Purchased Services	\$	851	\$ 10,790	\$ 13,661	\$ 10,388	\$ 15,288
500 - Supplies & Materials	\$	1,744,380	\$ 701,469	\$ 659,326	\$ 677,313	\$ 980,000
600 - Capital Outlay	\$	13,000	\$ 40,143	\$ 124,886	\$ 121,584	\$ 118,318
800 - Other Uses of Funds	\$	-	\$ -	\$ -	\$ -	\$ -
900 - Other	\$	-	\$ -	\$ -	\$ -	\$ -
<b>Grant &amp; Gift Funds</b>	<b>\$</b>	<b>-</b>	<b>\$ -</b>	<b>\$ -</b>	<b>\$ -</b>	<b>\$ -</b>

## Food Services

		2014 Actual	2015 Actual	2016 Actual	2017 Est. Actual	2018 Budget
Food Service Administration	\$	13,195,670	\$ 12,647,127	\$ 12,922,428	\$ 12,926,834	\$ 24,918,014
A. G. Bell	\$	728				
Adlai E Stevenson	\$	97,346	\$ 86,167	\$ 79,995	\$ 99,242	
Alfred A Benesch	\$	87,005	\$ 78,156	\$ 75,982	\$ 75,417	
Almira	\$	75,687	\$ 63,235	\$ 97,290	\$ 92,569	
Andrew J Rickoff	\$	121,249	\$ 120,765	\$ 113,495	\$ 139,428	
Anton Grdina	\$	79,167	\$ 84,036	\$ 100,209	\$ 123,155	
Artemus Ward	\$	90,417	\$ 83,471	\$ 87,609	\$ 86,904	
Audubon	\$	6				
Bard High School Early College Cleveland			\$ 31,321	\$ 103,840	\$ 100,376	
Benjamin Franklin	\$	83,788	\$ 87,552	\$ 90,889	\$ 105,647	
Bolton	\$	71,335	\$ 41,598	\$ 48,309	\$ 61,031	
Buckeye Woodland	\$	53,910	\$ 49,918	\$ 8,146		
Buhrer Dual Language	\$	61,619	\$ 48,515	\$ 85,312	\$ 96,153	
Campus International North	\$	77,203	\$ 91,045	\$ 98,289	\$ 101,461	
Carl F Shuler	\$	92,608	\$ 64,854	\$ 13,262	\$ 4,869	
Case	\$	100,976	\$ 97,060	\$ 100,341	\$ 78,348	
Charles Dickens	\$	87,769	\$ 92,397	\$ 107,236	\$ 108,064	
Charles Mooney	\$	122,684	\$ 120,391	\$ 141,445	\$ 123,990	
Charles W Eliot	\$	77,640	\$ 78,972	\$ 89,656	\$ 86,329	
Clara E Westropp	\$	172,268	\$ 158,895	\$ 163,844	\$ 114,558	
Clark	\$	95,696	\$ 93,033	\$ 96,009	\$ 103,082	
Cleveland School of the Arts	\$	234,047	\$ 224,578	\$ 155,748	\$ 160,824	
Collinwood High School	\$	178,198	\$ 142,340	\$ 112,765	\$ 110,481	
Cranwood	\$	1,093	\$ 1,763	\$ 2,501	\$ 842	
Daniel E Morgan	\$	89,031	\$ 94,413	\$ 99,567	\$ 99,695	
Denison	\$	94,622	\$ 83,368	\$ 86,474	\$ 78,354	
Design Lab Early College	\$	37,815	\$ 42,283	\$ 37,717	\$ 43,669	
Dike School of the Arts	\$	71,039	\$ 70,437	\$ 74,590	\$ 80,486	
Douglas MacArthur Girls Leadership Acade	\$	95,577	\$ 94,609	\$ 102,029	\$ 88,139	
E Desauze Contemporary Academy	\$	6,912	\$ 3,584			
East Clark	\$	73,701	\$ 60,336	\$ 68,534	\$ 97,996	
East Tech High School	\$	196,482	\$ 167,471	\$ 151,874	\$ 156,072	
Euclid Park	\$	75,381	\$ 82,053	\$ 86,531	\$ 86,260	
Franklin D Roosevelt	\$	162,363	\$ 119,555	\$ 87,497	\$ 102,139	
Fullerton	\$	89,947	\$ 73,004	\$ 74,998	\$ 81,003	
Garfield	\$	81,006	\$ 86,423	\$ 91,957	\$ 104,328	
Garrett Morgan	\$	126,770	\$ 142,666	\$ 153,964	\$ 169,618	
George Washington Carver	\$	75,063	\$ 88,225	\$ 114,613	\$ 131,048	
Ginn Academy	\$	158,720	\$ 130,409	\$ 114,560	\$ 85,938	
Glenville High School	\$	146,970	\$ 129,819	\$ 146,995	\$ 128,175	
H Barbara Booker	\$	66,354	\$ 67,383	\$ 60,424	\$ 70,983	
Hannah Gibbons	\$	85,039	\$ 113,759	\$ 111,287	\$ 87,903	
Harvey Rice	\$	82,217	\$ 87,248	\$ 92,462	\$ 107,675	
Iowa-Maple	\$	82,222	\$ 79,858	\$ 63,051	\$ 70,906	
James Ford Rhodes	\$	190,370	\$ 233,405	\$ 257,186	\$ 302,135	
Jane Addams Business Careers Center	\$	132,764	\$ 138,746	\$ 135,308	\$ 163,730	
Jesse Owens Academy			\$ 1,307		\$ 229	
JFK E3gle Academy			\$ 35,918	\$ 44,112	\$ 8,352	
John Adams High School	\$	216,204	\$ 203,478	\$ 221,224	\$ 257,469	
John D. Rockefeller	\$	152				
John F Kennedy	\$	182,153	\$ 172,223	\$ 127,970	\$ 184,432	

## Food Services

		2014 Actual	2015 Actual	2016 Actual	2017 Est. Actual	2018 Budget
John Hay Shared Costs	\$	130,337	\$ 125,223	\$ 136,842	\$ 169,681	
John Marshall High School	\$	251,592	\$ 216,575	\$ 225,725	\$ 281,338	
Joseph M Gallagher	\$	164,774	\$ 161,503	\$ 172,082	\$ 183,156	
Kenneth W Clement Boys Leadership Academy	\$	55,491	\$ 54,812	\$ 44,719	\$ 48,037	
Kentucky	\$	103				
Lincoln-West High School	\$	235,663	\$ 174,819	\$ 156,689	\$ 235,568	
Louis Agassiz	\$	72,811	\$ 59,008	\$ 59,561	\$ 62,290	
Louisa May Alcott	\$	60,230	\$ 59,492	\$ 62,852	\$ 64,298	
Luis Munoz Marin	\$	208,323	\$ 182,977	\$ 189,740	\$ 175,937	
Marion C Seltzer	\$	63,451	\$ 73,914	\$ 66,022	\$ 50,778	
Marion-Sterling	\$	75,369	\$ 75,866	\$ 98,898	\$ 114,812	
Martin Luther King Jr Campus	\$	149,102	\$ 140,800	\$ 119,562	\$ 89,399	
Mary B Martin	\$	27,724	\$ 50,310	\$ 70,809	\$ 85,776	
Mary M Bethune	\$	86,204	\$ 77,957	\$ 82,851	\$ 104,999	
Max S Hayes High School	\$	186,328	\$ 180,509	\$ 189,983	\$ 221,876	
MC2STEM Great Lakes Science Center	\$	79,123	\$ 62,469	\$ 65,821	\$ 77,196	
McKinley	\$	56,331	\$ 52,828	\$ 59,568	\$ 64,505	
Memorial	\$	147,673	\$ 140,797	\$ 145,109	\$ 128,097	
Michael R White	\$	74,083	\$ 55,238	\$ 68,277	\$ 76,616	
Miles	\$	80,233	\$ 63,712	\$ 86,014	\$ 67,611	
Miles Park	\$	73,572	\$ 59,848	\$ 83,043	\$ 141,593	
Mound	\$	86,203	\$ 90,995	\$ 111,522	\$ 118,634	
Nathan Hale	\$	109,076	\$ 98,934	\$ 112,366	\$ 138,411	
New Tech West				\$ 1,802	\$ 39,975	
Newton D Baker School of the Arts	\$	120,945	\$ 125,265	\$ 119,753	\$ 96,837	
Oliver H Perry	\$	87,841	\$ 88,097	\$ 83,888	\$ 71,015	
Orchard	\$	77,504	\$ 97,750	\$ 121,745	\$ 114,780	
Patrick Henry	\$	105,382	\$ 86,661	\$ 92,404	\$ 109,459	
Paul L Dunbar	\$	69,211	\$ 76,022	\$ 91,379	\$ 96,278	
Paul Revere	\$	71,851	\$ 61,902	\$ 10,333		
Riverside	\$	103,788	\$ 103,552	\$ 110,524	\$ 119,300	
Robert H Jamison	\$	111,147	\$ 115,059	\$ 116,986	\$ 131,161	
Robinson G Jones	\$	57,187	\$ 60,335	\$ 91,658	\$ 109,093	
Scranton	\$	98,121	\$ 89,174	\$ 68,491	\$ 91,781	
South High	\$	16,022	\$ 15,196	\$ 3,325		
SuccessTech Academy	\$	96,036	\$ 108,557	\$ 94,689	\$ 104,432	
Sunbeam	\$	72,971	\$ 64,170	\$ 61,798	\$ 72,559	
Thomas Jefferson International Newcomer	\$	168,098	\$ 144,344	\$ 145,995	\$ 162,819	
Tremont Montessori	\$	141,370	\$ 141,468	\$ 137,819	\$ 125,662	
Valley View Boys Leadership Academy	\$	49,097	\$ 40,973	\$ 34,176	\$ 43,406	
Wade Park	\$	134,459	\$ 104,743	\$ 121,981	\$ 119,061	
Walton	\$	70,512	\$ 77,953	\$ 53,294	\$ 80,013	
Warner Girls Leadership Academy	\$	85,544	\$ 83,833	\$ 85,428	\$ 79,340	
Washington Park Environmental Studies	\$	44,265	\$ 50,048	\$ 79,452	\$ 81,021	
Watterson-Lake	\$	87,288	\$ 86,265	\$ 81,245	\$ 15,547	
Waverly	\$	91,689	\$ 96,952	\$ 12,899	\$ 68,001	
Whitney M Young Leadership Academy	\$	137,510	\$ 142,570	\$ 141,004	\$ 154,773	
Wilbur Wright	\$	150,562	\$ 114,414	\$ 118,969	\$ 106,692	
William Cullen Bryant	\$	101,764	\$ 74,084	\$ 83,437	\$ 70,899	
Willow	\$	78,715	\$ 69,794	\$ 77,034	\$ 82,599	
Willson	\$	118,354	\$ 123,182	\$ 131,612	\$ 148,742	
<b>Total</b>	<b>\$</b>	<b>21,608,890</b>	<b>\$ 20,685,855</b>	<b>\$ 21,124,359</b>	<b>\$ 21,708,447</b>	<b>\$ 24,920,032</b>



# Finance





**Cost Center** 4001CC  
**Cost Center Name** Chief Financial and Administrative Officer

		2014 Actual	2015 Actual	2016 Actual	2017 Est. Actual	2018 Budget
<b>General Operating Fund</b>	\$	<b>528,338</b>	\$ <b>1,011,872</b>	\$ <b>633,905</b>	\$ <b>595,760</b>	\$ <b>673,464</b>
100 - Salary & Wages	\$	256,798	\$ 256,900	\$ 282,885	\$ 328,006	\$ 346,000
200 - Fringe Benefits	\$	70,413	\$ 73,216	\$ 87,797	\$ 95,522	\$ 103,102
400 - Purchased Services	\$	125,329	\$ 449,221	\$ 159,638	\$ 114,594	\$ 142,598
500 - Supplies & Materials	\$	15,939	\$ 16,240	\$ 6,936	\$ 18,418	\$ 14,204
600 - Capital Outlay	\$	6,843	\$ 197,548	\$ 43,397	\$ 1,920	\$ 23,860
800 - Other Uses of Funds	\$	53,016	\$ 18,746	\$ 53,252	\$ 37,299	\$ 43,700
900 - Other	\$	-	\$ -	\$ -	\$ -	\$ -
<b>Grant &amp; Gift Funds</b>	\$	-	\$ -	\$ -	\$ -	\$ -



Cost Center 4002CC

Cost Center Name Cash Management

		2014 Actual	2015 Actual	2016 Actual	2017 Est. Actual	2018 Budget
<b>General Operating Fund</b>	<b>\$</b>	<b>130,770</b>	<b>\$ 129,350</b>	<b>\$ 135,865</b>	<b>\$ 141,113</b>	<b>\$ 148,012</b>
100 - Salary & Wages	\$	86,474	\$ 85,491	\$ 90,824	\$ 97,031	\$ 94,300
200 - Fringe Benefits	\$	42,951	\$ 43,123	\$ 44,566	\$ 43,882	\$ 49,312
400 - Purchased Services	\$	685	\$ 561	\$ -	\$ 200	\$ 1,900
500 - Supplies & Materials	\$	300	\$ 175	\$ 474	\$ -	\$ -
600 - Capital Outlay	\$	360	\$ -	\$ -	\$ -	\$ 2,500
800 - Other Uses of Funds	\$	-	\$ -	\$ -	\$ -	\$ -
900 - Other	\$	-	\$ -	\$ -	\$ -	\$ -
<b>Grant &amp; Gift Funds</b>	<b>\$</b>	<b>-</b>	<b>\$ -</b>	<b>\$ -</b>	<b>\$ -</b>	<b>\$ -</b>

**Cost Center** 4003CC  
**Cost Center Name** Accounts Payable

		<b>2014</b>		<b>2015</b>		<b>2016</b>		<b>2017</b>		<b>2018</b>
		<b>Actual</b>		<b>Actual</b>		<b>Actual</b>		<b>Est. Actual</b>		<b>Budget</b>
<b>General Operating Fund</b>	<b>\$</b>	<b>466,783</b>	<b>\$</b>	<b>447,007</b>	<b>\$</b>	<b>403,249</b>	<b>\$</b>	<b>443,460</b>	<b>\$</b>	<b>548,854</b>
100 - Salary & Wages	\$	268,979	\$	272,252	\$	258,099	\$	270,752	\$	314,460
200 - Fringe Benefits	\$	129,163	\$	118,341	\$	94,471	\$	88,340	\$	152,370
400 - Purchased Services	\$	52,890	\$	49,605	\$	37,912	\$	77,015	\$	69,004
500 - Supplies & Materials	\$	8,368	\$	6,073	\$	8,802	\$	6,828	\$	8,820
600 - Capital Outlay	\$	7,383	\$	67	\$	3,744	\$	-	\$	3,500
800 - Other Uses of Funds	\$	-	\$	670	\$	221	\$	525	\$	700
900 - Other	\$	-	\$	-	\$	-	\$	-	\$	-
<b>Grant &amp; Gift Funds</b>	<b>\$</b>	<b>-</b>	<b>\$</b>	<b>-</b>	<b>\$</b>	<b>-</b>	<b>\$</b>	<b>-</b>	<b>\$</b>	<b>-</b>

**Cost Center** 4004CC  
**Cost Center Name** Payroll

		<b>2014</b>	<b>2015</b>	<b>2016</b>	<b>2017</b>	<b>2018</b>
		<b>Actual</b>	<b>Actual</b>	<b>Actual</b>	<b>Est. Actual</b>	<b>Budget</b>
<b>General Operating Fund</b>	<b>\$</b>	<b>939,259</b>	<b>\$ 1,044,842</b>	<b>\$ 1,097,055</b>	<b>\$ 1,137,285</b>	<b>\$ 1,070,401</b>
100 - Salary & Wages	\$	654,772	\$ 743,808	\$ 765,102	\$ 798,306	\$ 713,178
200 - Fringe Benefits	\$	253,672	\$ 264,323	\$ 295,430	\$ 288,608	\$ 290,334
400 - Purchased Services	\$	14,200	\$ 20,917	\$ 9,896	\$ 32,013	\$ 45,740
500 - Supplies & Materials	\$	16,537	\$ 15,794	\$ 12,694	\$ 7,345	\$ 11,280
600 - Capital Outlay	\$	78	\$ -	\$ 13,933	\$ 11,012	\$ 8,869
800 - Other Uses of Funds	\$	-	\$ -	\$ -	\$ -	\$ 1,000
900 - Other	\$	-	\$ -	\$ -	\$ -	\$ -
<b>Grant &amp; Gift Funds</b>	<b>\$</b>	<b>-</b>	<b>\$ -</b>	<b>\$ -</b>	<b>\$ -</b>	<b>\$ -</b>

**Cost Center** 4005CC  
**Cost Center Name** Grants Management

		<b>2014</b>		<b>2015</b>		<b>2016</b>		<b>2017</b>		<b>2018</b>
		<b>Actual</b>		<b>Actual</b>		<b>Actual</b>		<b>Est. Actual</b>		<b>Budget</b>
<b>General Operating Fund</b>	<b>\$</b>	<b>133,624</b>	<b>\$</b>	<b>120,894</b>	<b>\$</b>	<b>117,847</b>	<b>\$</b>	<b>137,107</b>	<b>\$</b>	<b>140,034</b>
100 - Salary & Wages	\$	96,428	\$	80,950	\$	79,036	\$	97,469	\$	95,854
200 - Fringe Benefits	\$	32,921	\$	36,827	\$	37,570	\$	38,159	\$	41,180
400 - Purchased Services	\$	3,501	\$	2,180	\$	620	\$	1,241	\$	3,000
500 - Supplies & Materials	\$	774	\$	938	\$	621	\$	237	\$	-
600 - Capital Outlay	\$	-	\$	-	\$	-	\$	-	\$	-
800 - Other Uses of Funds	\$	-	\$	-	\$	-	\$	-	\$	-
900 - Other	\$	-	\$	-	\$	-	\$	-	\$	-
<b>Grant &amp; Gift Funds</b>	<b>\$</b>	<b>1,214,462</b>	<b>\$</b>	<b>11,978,122</b>	<b>\$</b>	<b>7,903,407</b>	<b>\$</b>	<b>12,064,875</b>	<b>\$</b>	<b>4,832,830</b>

**Cost Center** 4006CC  
**Cost Center Name** Budgets

		<b>2014</b>		<b>2015</b>		<b>2016</b>		<b>2017</b>		<b>2018</b>
		<b>Actual</b>		<b>Actual</b>		<b>Actual</b>		<b>Est. Actual</b>		<b>Budget</b>
<b>General Operating Fund</b>	<b>\$</b>	<b>625,627</b>	<b>\$</b>	<b>677,933</b>	<b>\$</b>	<b>990,161</b>	<b>\$</b>	<b>1,138,795</b>	<b>\$</b>	<b>6,644,256</b>
100 - Salary & Wages	\$	400,019	\$	469,598	\$	656,026	\$	495,522	\$	6,302,817
200 - Fringe Benefits	\$	146,491	\$	188,468	\$	245,230	\$	196,291	\$	250,239
400 - Purchased Services	\$	72,950	\$	9,542	\$	70,843	\$	148,907	\$	84,800
500 - Supplies & Materials	\$	1,351	\$	149	\$	15,756	\$	292,577	\$	-
600 - Capital Outlay	\$	4,105	\$	9,957	\$	1,705	\$	4,769	\$	4,900
800 - Other Uses of Funds	\$	711	\$	219	\$	600	\$	730	\$	1,500
900 - Other	\$	-	\$	-	\$	-	\$	-	\$	-
<b>Grant &amp; Gift Funds</b>	<b>\$</b>	<b>-</b>	<b>\$</b>	<b>-</b>	<b>\$</b>	<b>-</b>	<b>\$</b>	<b>-</b>	<b>\$</b>	<b>137,801</b>



**Cost Center** 4007CC  
**Cost Center Name** Purchasing

		<b>2014</b>		<b>2015</b>		<b>2016</b>		<b>2017</b>		<b>2018</b>
		<b>Actual</b>		<b>Actual</b>		<b>Actual</b>		<b>Est. Actual</b>		<b>Budget</b>
<b>General Operating Fund</b>	<b>\$</b>	<b>565,340</b>	<b>\$</b>	<b>566,398</b>	<b>\$</b>	<b>579,592</b>	<b>\$</b>	<b>595,858</b>	<b>\$</b>	<b>748,342</b>
100 - Salary & Wages	\$	406,521	\$	385,015	\$	415,907	\$	427,357	\$	469,169
200 - Fringe Benefits	\$	150,296	\$	155,129	\$	154,193	\$	151,972	\$	212,601
400 - Purchased Services	\$	5,645	\$	20,318	\$	5,804	\$	10,011	\$	61,172
500 - Supplies & Materials	\$	2,351	\$	2,458	\$	1,926	\$	1,832	\$	1,200
600 - Capital Outlay	\$	302	\$	3,378	\$	978	\$	3,671	\$	2,800
800 - Other Uses of Funds	\$	225	\$	100	\$	785	\$	1,015	\$	1,400
900 - Other	\$	-	\$	-	\$	-	\$	-	\$	-
<b>Grant &amp; Gift Funds</b>	<b>\$</b>	<b>-</b>	<b>\$</b>	<b>-</b>	<b>\$</b>	<b>-</b>	<b>\$</b>	<b>-</b>	<b>\$</b>	<b>-</b>

**Cost Center** 4010CC  
**Cost Center Name** Fixed Charges

		<b>2014</b>	<b>2015</b>	<b>2016</b>	<b>2017</b>	<b>2018</b>
		<b>Actual</b>	<b>Actual</b>	<b>Actual</b>	<b>Est. Actual</b>	<b>Budget</b>
<b>General Operating Fund</b>	<b>\$</b>	<b>17,276,929</b>	<b>\$ 19,488,284</b>	<b>\$ 15,445,775</b>	<b>\$ 6,239,397</b>	<b>\$ 13,645,920</b>
100 - Salary & Wages	\$	1,272,088	\$ 1,305,276	\$ 1,248,264	\$ 2,002,241	\$ 2,000,000
200 - Fringe Benefits	\$	7,210,425	\$ 7,193,510	\$ 3,166,840	\$ (6,196,219)	\$ 1,880,000
400 - Purchased Services	\$	2,421,594	\$ 4,601,761	\$ 4,904,624	\$ 4,905,704	\$ 4,727,520
500 - Supplies & Materials	\$	-	\$ -	\$ -	\$ -	\$ -
600 - Capital Outlay	\$	-	\$ -	\$ -	\$ -	\$ -
800 - Other Uses of Funds	\$	6,372,822	\$ 6,387,736	\$ 6,126,047	\$ 5,527,672	\$ 5,038,400
900 - Other	\$	-	\$ -	\$ -	\$ -	\$ -
<b>Grant &amp; Gift Funds</b>	<b>\$</b>	<b>-</b>	<b>\$ -</b>	<b>\$ -</b>	<b>\$ -</b>	<b>\$ -</b>

**Cost Center** 4011CC  
**Cost Center Name** Finance Technical Support

		<b>2014</b>	<b>2015</b>	<b>2016</b>	<b>2017</b>	<b>2018</b>
		<b>Actual</b>	<b>Actual</b>	<b>Actual</b>	<b>Est. Actual</b>	<b>Budget</b>
<b>General Operating Fund</b>	<b>\$</b>	<b>106,422</b>	<b>\$ 103,381</b>	<b>\$ 104,934</b>	<b>\$ 104,876</b>	<b>\$ 116,808</b>
100 - Salary & Wages	\$	83,433	\$ 81,094	\$ 82,094	\$ 82,597	\$ 82,716
200 - Fringe Benefits	\$	21,894	\$ 22,287	\$ 22,840	\$ 22,279	\$ 30,592
400 - Purchased Services	\$	-	\$ -	\$ -	\$ -	\$ 1,000
500 - Supplies & Materials	\$	75	\$ -	\$ -	\$ -	\$ -
600 - Capital Outlay	\$	1,021	\$ -	\$ -	\$ -	\$ 2,500
800 - Other Uses of Funds	\$	-	\$ -	\$ -	\$ -	\$ -
900 - Other	\$	-	\$ -	\$ -	\$ -	\$ -
<b>Grant &amp; Gift Funds</b>	<b>\$</b>	<b>-</b>	<b>\$ -</b>	<b>\$ -</b>	<b>\$ -</b>	<b>\$ -</b>

Cost Center

4012CC

Cost Center Name

Financial Reporting

		2014		2015		2016		2017		2018
		Actual		Actual		Actual		Est. Actual		Budget
<b>General Operating Fund</b>	<b>\$</b>	<b>753,352</b>	<b>\$</b>	<b>767,911</b>	<b>\$</b>	<b>957,072</b>	<b>\$</b>	<b>828,355</b>	<b>\$</b>	<b>951,996</b>
100 - Salary & Wages	\$	283,110	\$	277,294	\$	324,085	\$	314,344	\$	420,546
200 - Fringe Benefits	\$	105,381	\$	98,210	\$	117,871	\$	104,002	\$	120,550
400 - Purchased Services	\$	217,445	\$	266,015	\$	283,676	\$	298,170	\$	252,600
500 - Supplies & Materials	\$	949	\$	1,803	\$	861	\$	10	\$	1,000
600 - Capital Outlay	\$	5,210	\$	2,900	\$	12,325	\$	132	\$	4,900
800 - Other Uses of Funds	\$	141,257	\$	121,688	\$	218,252	\$	111,697	\$	152,400
900 - Other	\$	-	\$	-	\$	-	\$	-	\$	-
<b>Grant &amp; Gift Funds</b>	<b>\$</b>	<b>-</b>	<b>\$</b>	<b>-</b>	<b>\$</b>	<b>-</b>	<b>\$</b>	<b>-</b>	<b>\$</b>	<b>-</b>

**Cost Center** 4013CC  
**Cost Center Name** Internal Audit

		<b>2014</b>		<b>2015</b>		<b>2016</b>		<b>2017</b>		<b>2018</b>
		<b>Actual</b>		<b>Actual</b>		<b>Actual</b>		<b>Est. Actual</b>		<b>Budget</b>
<b>General Operating Fund</b>	<b>\$</b>	<b>330,330</b>	<b>\$</b>	<b>422,440</b>	<b>\$</b>	<b>372,454</b>	<b>\$</b>	<b>374,107</b>	<b>\$</b>	<b>445,010</b>
100 - Salary & Wages	\$	231,418	\$	287,625	\$	225,714	\$	264,113	\$	288,857
200 - Fringe Benefits	\$	80,741	\$	118,377	\$	84,452	\$	88,580	\$	115,358
400 - Purchased Services	\$	12,310	\$	9,579	\$	60,058	\$	18,751	\$	36,295
500 - Supplies & Materials	\$	1,922	\$	478	\$	550	\$	247	\$	1,000
600 - Capital Outlay	\$	1,343	\$	4,147	\$	233	\$	500	\$	1,500
800 - Other Uses of Funds	\$	2,596	\$	2,235	\$	1,448	\$	1,915	\$	2,000
900 - Other	\$	-	\$	-	\$	-	\$	-	\$	-
<b>Grant &amp; Gift Funds</b>	<b>\$</b>	<b>-</b>	<b>\$</b>	<b>-</b>	<b>\$</b>	<b>-</b>	<b>\$</b>	<b>-</b>	<b>\$</b>	<b>-</b>



**Cost Center** 4014CC  
**Cost Center Name** Special Projects Financial

	2014 Actual	2015 Actual	2016 Actual	2017 Est. Actual	2018 Budget
<b>General Operating Fund</b>	<b>\$ 183,693,544</b>	<b>\$ 186,226,119</b>	<b>\$ 175,147,857</b>	<b>\$ 175,298,419</b>	<b>\$ 177,300,000</b>
100 - Salary & Wages	\$ -	\$ -	\$ -	\$ -	\$ -
200 - Fringe Benefits	\$ -	\$ -	\$ -	\$ -	\$ -
400 - Purchased Services	\$ 183,693,544	\$ 186,226,119	\$ 175,147,857	\$ 175,298,419	\$ 177,300,000
500 - Supplies & Materials	\$ -	\$ -	\$ -	\$ -	\$ -
600 - Capital Outlay	\$ -	\$ -	\$ -	\$ -	\$ -
800 - Other Uses of Funds	\$ -	\$ -	\$ -	\$ -	\$ -
900 - Other	\$ -	\$ -	\$ -	\$ -	\$ -
<b>Grant &amp; Gift Funds</b>	<b>\$ -</b>	<b>\$ -</b>	<b>\$ -</b>	<b>\$ -</b>	<b>\$ -</b>

**Cost Center** 4016CC  
**Cost Center Name** Transfers and Advances

	2014 Actual	2015 Actual	2016 Actual	2017 Est. Actual	2018 Budget
<b>General Operating Fund</b>	<b>\$ 6,044,644</b>	<b>\$ 4,995,394</b>	<b>\$ 5,557,000</b>	<b>\$ 6,111,000</b>	<b>\$ 4,750,000</b>
100 - Salary & Wages	\$ -	\$ -	\$ -	\$ -	\$ -
200 - Fringe Benefits	\$ -	\$ -	\$ -	\$ -	\$ -
400 - Purchased Services	\$ -	\$ -	\$ -	\$ -	\$ -
500 - Supplies & Materials	\$ -	\$ -	\$ -	\$ -	\$ -
600 - Capital Outlay	\$ -	\$ -	\$ -	\$ -	\$ -
800 - Other Uses of Funds	\$ -	\$ -	\$ -	\$ -	\$ -
900 - Other	\$ 6,044,644	\$ 4,995,394	\$ 5,557,000	\$ 6,111,000	\$ 4,750,000
<b>Grant &amp; Gift Funds</b>	<b>\$ -</b>	<b>\$ -</b>	<b>\$ -</b>	<b>\$ -</b>	<b>\$ -</b>



# Information Technology





**Cost Center** 5003CC  
**Cost Center Name** Student Services - Administration

		2014 Actual	2015 Actual	2016 Actual	2017 Est. Actual	2018 Budget
<b>General Operating Fund</b>	\$	<b>420,371</b>	\$ <b>423,461</b>	\$ <b>505,396</b>	\$ <b>7,064</b>	\$ <b>1,740,659</b>
100 - Salary & Wages	\$	315,730	\$ 304,771	\$ 371,783	\$ -	\$ 776,401
200 - Fringe Benefits	\$	97,720	\$ 114,383	\$ 129,691	\$ -	\$ 347,111
400 - Purchased Services	\$	92	\$ 1,603	\$ -	\$ -	\$ 597,036
500 - Supplies & Materials	\$	2,571	\$ 2,452	\$ 936	\$ 274	\$ 10,311
600 - Capital Outlay	\$	4,259	\$ 252	\$ 2,985	\$ 6,789	\$ 9,800
800 - Other Uses of Funds	\$	-	\$ -	\$ -	\$ -	\$ -
900 - Other	\$	-	\$ -	\$ -	\$ -	\$ -
<b>Grant &amp; Gift Funds</b>	\$	-	\$ -	\$ -	\$ -	\$ -

**Cost Center** 5004CC  
**Cost Center Name** MIS eRate

		<b>2014</b>	<b>2015</b>	<b>2016</b>	<b>2017</b>	<b>2018</b>
		<b>Actual</b>	<b>Actual</b>	<b>Actual</b>	<b>Est. Actual</b>	<b>Budget</b>
<b>General Operating Fund</b>	<b>\$</b>	<b>2,837,413</b>	<b>\$ 2,929,923</b>	<b>\$ 4,810,741</b>	<b>\$ 2,754,401</b>	<b>\$ 3,291,954</b>
100 - Salary & Wages	\$	-	\$ -	\$ -	\$ -	\$ -
200 - Fringe Benefits	\$	-	\$ -	\$ -	\$ -	\$ -
400 - Purchased Services	\$	2,837,413	\$ 2,929,923	\$ 4,810,741	\$ 2,754,401	\$ 3,291,954
500 - Supplies & Materials	\$	-	\$ -	\$ -	\$ -	\$ -
600 - Capital Outlay	\$	-	\$ -	\$ -	\$ -	\$ -
800 - Other Uses of Funds	\$	-	\$ -	\$ -	\$ -	\$ -
900 - Other	\$	-	\$ -	\$ -	\$ -	\$ -
<b>Grant &amp; Gift Funds</b>	<b>\$</b>	<b>-</b>	<b>\$ -</b>	<b>\$ -</b>	<b>\$ -</b>	<b>\$ -</b>



**Cost Center** 5005CC  
**Cost Center Name** MIS Software Systems

		<b>2014</b>	<b>2015</b>	<b>2016</b>	<b>2017</b>	<b>2018</b>
		<b>Actual</b>	<b>Actual</b>	<b>Actual</b>	<b>Est. Actual</b>	<b>Budget</b>
<b>General Operating Fund</b>	<b>\$</b>	<b>4,536,251</b>	<b>\$ 6,493,158</b>	<b>\$ 3,912,949</b>	<b>\$ 6,011,745</b>	<b>\$ 7,343,777</b>
100 - Salary & Wages	\$	714,934	\$ 935,089	\$ 1,114,578	\$ 1,405,164	\$ 1,950,875
200 - Fringe Benefits	\$	280,367	\$ 356,902	\$ 400,645	\$ 491,439	\$ 729,391
400 - Purchased Services	\$	3,375,053	\$ 3,303,318	\$ 2,251,554	\$ 3,300,973	\$ 4,307,486
500 - Supplies & Materials	\$	99,548	\$ 204,982	\$ 16,805	\$ 493,887	\$ 189,570
600 - Capital Outlay	\$	66,347	\$ 1,692,867	\$ 129,366	\$ 320,282	\$ 166,455
800 - Other Uses of Funds	\$	-	\$ -	\$ -	\$ -	\$ -
900 - Other	\$	-	\$ -	\$ -	\$ -	\$ -
<b>Grant &amp; Gift Funds</b>	<b>\$</b>	<b>-</b>	<b>\$ -</b>	<b>\$ 5,000</b>	<b>\$ 4,999</b>	<b>\$ -</b>

**Cost Center** 5006CC  
**Cost Center Name** EMIS Reporting

		<b>2014</b>		<b>2015</b>		<b>2016</b>		<b>2017</b>		<b>2018</b>
		<b>Actual</b>		<b>Actual</b>		<b>Actual</b>		<b>Est. Actual</b>		<b>Budget</b>
<b>General Operating Fund</b>	<b>\$</b>	<b>91,535</b>	<b>\$</b>	<b>177,030</b>	<b>\$</b>	<b>217,600</b>	<b>\$</b>	<b>273,929</b>	<b>\$</b>	<b>328,813</b>
100 - Salary & Wages	\$	47,187	\$	123,294	\$	153,228	\$	189,913	\$	207,109
200 - Fringe Benefits	\$	23,468	\$	37,912	\$	52,974	\$	67,607	\$	101,714
400 - Purchased Services	\$	11,602	\$	7,595	\$	6,878	\$	8,884	\$	10,834
500 - Supplies & Materials	\$	3,189	\$	3,035	\$	3,194	\$	2,222	\$	3,423
600 - Capital Outlay	\$	6,089	\$	4,054	\$	1,327	\$	5,303	\$	5,733
800 - Other Uses of Funds	\$	-	\$	1,140	\$	-	\$	-	\$	-
900 - Other	\$	-	\$	-	\$	-	\$	-	\$	-
<b>Grant &amp; Gift Funds</b>	<b>\$</b>	<b>-</b>	<b>\$</b>	<b>-</b>	<b>\$</b>	<b>-</b>	<b>\$</b>	<b>-</b>	<b>\$</b>	<b>-</b>



# Legal





**Cost Center** 6001CC  
**Cost Center Name** Legal Services

		<b>2014</b>	<b>2015</b>	<b>2016</b>	<b>2017</b>	<b>2018</b>
		<b>Actual</b>	<b>Actual</b>	<b>Actual</b>	<b>Est. Actual</b>	<b>Budget</b>
<b>General Operating Fund</b>	<b>\$</b>	<b>2,507,096</b>	<b>\$ 2,953,798</b>	<b>\$ 3,749,100</b>	<b>\$ 3,868,071</b>	<b>\$ 4,091,317</b>
100 - Salary & Wages	\$	774,820	\$ 770,375	\$ 885,242	\$ 1,058,819	\$ 1,065,130
200 - Fringe Benefits	\$	254,382	\$ 275,247	\$ 295,940	\$ 347,447	\$ 386,774
400 - Purchased Services	\$	1,376,694	\$ 1,845,255	\$ 2,510,566	\$ 2,407,728	\$ 2,559,343
500 - Supplies & Materials	\$	30,299	\$ 39,480	\$ 40,168	\$ 40,116	\$ 48,514
600 - Capital Outlay	\$	10,869	\$ 11,085	\$ 3,566	\$ 10,016	\$ 11,956
800 - Other Uses of Funds	\$	60,031	\$ 12,357	\$ 13,618	\$ 3,945	\$ 19,600
900 - Other	\$	-	\$ -	\$ -	\$ -	\$ -
<b>Grant &amp; Gift Funds</b>	<b>\$</b>	<b>-</b>	<b>\$ -</b>	<b>\$ -</b>	<b>\$ -</b>	<b>\$ -</b>

**Cost Center** 6002CC  
**Cost Center Name** Risk Management

		<b>2014</b>	<b>2015</b>	<b>2016</b>	<b>2017</b>	<b>2018</b>
		<b>Actual</b>	<b>Actual</b>	<b>Actual</b>	<b>Est. Actual</b>	<b>Budget</b>
<b>General Operating Fund</b>	<b>\$</b>	<b>602,179</b>	<b>\$ 1,072,822</b>	<b>\$ 1,072,663</b>	<b>\$ 1,147,508</b>	<b>\$ 1,245,750</b>
100 - Salary & Wages	\$	-	\$ -	\$ -	\$ -	\$ -
200 - Fringe Benefits	\$	-	\$ -	\$ -	\$ -	\$ -
400 - Purchased Services	\$	500	\$ 15,000	\$ 47,500	\$ 48,139	\$ 147,000
500 - Supplies & Materials	\$	-	\$ -	\$ -	\$ -	\$ -
600 - Capital Outlay	\$	-	\$ -	\$ -	\$ -	\$ -
800 - Other Uses of Funds	\$	601,679	\$ 1,057,822	\$ 1,025,163	\$ 1,099,369	\$ 1,098,750
900 - Other	\$	-	\$ -	\$ -	\$ -	\$ -
<b>Grant &amp; Gift Funds</b>	<b>\$</b>	<b>-</b>	<b>\$ -</b>	<b>\$ -</b>	<b>\$ -</b>	<b>\$ -</b>



**Cost Center** 6003CC  
**Cost Center Name** Workers Compensation

		<b>2014</b>		<b>2015</b>		<b>2016</b>		<b>2017</b>		<b>2018</b>
		<b>Actual</b>		<b>Actual</b>		<b>Actual</b>		<b>Est. Actual</b>		<b>Budget</b>
<b>General Operating Fund</b>	<b>\$</b>	<b>453,221</b>	<b>\$</b>	<b>280,890</b>	<b>\$</b>	<b>304,903</b>	<b>\$</b>	<b>264,294</b>	<b>\$</b>	<b>896,687</b>
100 - Salary & Wages	\$	48,398	\$	48,834	\$	44,418	\$	35,445	\$	90,464
200 - Fringe Benefits	\$	191,114	\$	179,059	\$	203,805	\$	27,115	\$	231,173
400 - Purchased Services	\$	207,427	\$	50,242	\$	55,509	\$	200,652	\$	563,500
500 - Supplies & Materials	\$	2,515	\$	2,144	\$	1,170	\$	555	\$	4,550
600 - Capital Outlay	\$	-	\$	589	\$	-	\$	-	\$	2,000
800 - Other Uses of Funds	\$	3,767	\$	22	\$	-	\$	527	\$	5,000
900 - Other	\$	-	\$	-	\$	-	\$	-	\$	-
<b>Grant &amp; Gift Funds</b>	<b>\$</b>	<b>-</b>	<b>\$</b>	<b>-</b>	<b>\$</b>	<b>-</b>	<b>\$</b>	<b>-</b>	<b>\$</b>	<b>-</b>

Cost Center 6004CC

Cost Center Name Student Hearings and Appeals

		2014 Actual	2015 Actual	2016 Actual	2017 Est. Actual	2018 Budget
<b>General Operating Fund</b>	<b>\$</b>	<b>546,967</b>	<b>\$ 561,836</b>	<b>\$ 575,896</b>	<b>\$ 586,191</b>	<b>\$ 598,832</b>
100 - Salary & Wages	\$	363,995	\$ 366,672	\$ 379,514	\$ 395,825	\$ 385,760
200 - Fringe Benefits	\$	158,354	\$ 168,027	\$ 172,584	\$ 166,154	\$ 181,892
400 - Purchased Services	\$	20,760	\$ 24,574	\$ 21,180	\$ 23,539	\$ 26,680
500 - Supplies & Materials	\$	3,708	\$ 2,494	\$ 2,619	\$ 672	\$ 3,000
600 - Capital Outlay	\$	150	\$ 70	\$ -	\$ -	\$ 1,500
800 - Other Uses of Funds	\$	-	\$ -	\$ -	\$ -	\$ -
900 - Other	\$	-	\$ -	\$ -	\$ -	\$ -
<b>Grant &amp; Gift Funds</b>	<b>\$</b>	<b>-</b>	<b>\$ -</b>	<b>\$ -</b>	<b>\$ -</b>	<b>\$ -</b>

**Cost Center** 6005CC  
**Cost Center Name** Cleveland Teachers Union

		<b>2014</b>	<b>2015</b>	<b>2016</b>	<b>2017</b>	<b>2018</b>
		<b>Actual</b>	<b>Actual</b>	<b>Actual</b>	<b>Est. Actual</b>	<b>Budget</b>
<b>General Operating Fund</b>	<b>\$</b>	<b>295,455</b>	<b>\$ 309,099</b>	<b>\$ 331,763</b>	<b>\$ 312,410</b>	<b>\$ 304,738</b>
100 - Salary & Wages	\$	252,381	\$ 255,059	\$ 266,407	\$ 241,438	\$ 275,944
200 - Fringe Benefits	\$	43,074	\$ 54,040	\$ 65,355	\$ 70,972	\$ 28,794
400 - Purchased Services	\$	-	\$ -	\$ -	\$ -	\$ -
500 - Supplies & Materials	\$	-	\$ -	\$ -	\$ -	\$ -
600 - Capital Outlay	\$	-	\$ -	\$ -	\$ -	\$ -
800 - Other Uses of Funds	\$	-	\$ -	\$ -	\$ -	\$ -
900 - Other	\$	-	\$ -	\$ -	\$ -	\$ -
<b>Grant &amp; Gift Funds</b>	<b>\$</b>	<b>-</b>	<b>\$ -</b>	<b>\$ -</b>	<b>\$ -</b>	<b>\$ -</b>

**Cost Center** 6006CC  
**Cost Center Name** Conflict Mediation

		<b>2014</b>		<b>2015</b>		<b>2016</b>		<b>2017</b>		<b>2018</b>
		<b>Actual</b>		<b>Actual</b>		<b>Actual</b>		<b>Est. Actual</b>		<b>Budget</b>
<b>General Operating Fund</b>	<b>\$</b>	<b>166,278</b>	<b>\$</b>	<b>177,877</b>	<b>\$</b>	<b>216,851</b>	<b>\$</b>	<b>218,994</b>	<b>\$</b>	<b>212,996</b>
100 - Salary & Wages	\$	92,050	\$	93,185	\$	118,969	\$	125,690	\$	124,848
200 - Fringe Benefits	\$	59,682	\$	69,303	\$	80,292	\$	82,669	\$	71,198
400 - Purchased Services	\$	1,613	\$	1,667	\$	2,989	\$	3,430	\$	2,200
500 - Supplies & Materials	\$	4,952	\$	3,351	\$	5,908	\$	2,955	\$	4,750
600 - Capital Outlay	\$	184	\$	3,777	\$	2,627	\$	-	\$	1,500
800 - Other Uses of Funds	\$	7,798	\$	6,594	\$	6,068	\$	4,250	\$	8,500
900 - Other	\$	-	\$	-	\$	-	\$	-	\$	-
<b>Grant &amp; Gift Funds</b>	<b>\$</b>	<b>-</b>	<b>\$</b>	<b>-</b>	<b>\$</b>	<b>-</b>	<b>\$</b>	<b>-</b>	<b>\$</b>	<b>-</b>

**Cost Center** 6007CC  
**Cost Center Name** Negotiation Costs

		<b>2014</b>	<b>2015</b>	<b>2016</b>	<b>2017</b>	<b>2018</b>
		<b>Actual</b>	<b>Actual</b>	<b>Actual</b>	<b>Est. Actual</b>	<b>Budget</b>
<b>General Operating Fund</b>	<b>\$</b>	<b>991,067</b>	<b>\$ 318,821</b>	<b>\$ 361,738</b>	<b>\$ 280,092</b>	<b>\$ 953,638</b>
100 - Salary & Wages	\$	-	\$ -	\$ -	\$ -	\$ -
200 - Fringe Benefits	\$	-	\$ -	\$ -	\$ -	\$ -
400 - Purchased Services	\$	991,067	\$ 318,821	\$ 361,738	\$ 280,092	\$ 953,638
500 - Supplies & Materials	\$	-	\$ -	\$ -	\$ -	\$ -
600 - Capital Outlay	\$	-	\$ -	\$ -	\$ -	\$ -
800 - Other Uses of Funds	\$	-	\$ -	\$ -	\$ -	\$ -
900 - Other	\$	-	\$ -	\$ -	\$ -	\$ -
<b>Grant &amp; Gift Funds</b>	<b>\$</b>	<b>-</b>	<b>\$ -</b>	<b>\$ -</b>	<b>\$ -</b>	<b>\$ -</b>



# Portfolio Management





Cost Center 6501CC

Cost Center Name Portfolio Planning and Management

		2014 Actual	2015 Actual	2016 Actual	2017 Est. Actual	2018 Budget
<b>General Operating Fund</b>	<b>\$</b>	<b>644,063</b>	<b>\$ 1,086,288</b>	<b>\$ 3,176,669</b>	<b>\$ 3,041,341</b>	<b>\$ 979,893</b>
100 - Salary & Wages	\$	353,852	\$ 575,728	\$ 1,302,178	\$ 1,068,209	\$ 387,578
200 - Fringe Benefits	\$	106,514	\$ 169,469	\$ 401,675	\$ 361,807	\$ 130,855
400 - Purchased Services	\$	171,110	\$ 309,548	\$ 1,442,708	\$ 1,576,440	\$ 424,102
500 - Supplies & Materials	\$	8,333	\$ 6,360	\$ 9,195	\$ 12,933	\$ 14,540
600 - Capital Outlay	\$	3,560	\$ 21,226	\$ 17,098	\$ 20,903	\$ 20,818
800 - Other Uses of Funds	\$	694	\$ 3,959	\$ 3,815	\$ 1,049	\$ 2,000
900 - Other	\$	-	\$ -	\$ -	\$ -	\$ -
<b>Grant &amp; Gift Funds</b>	<b>\$</b>	<b>3,735,405</b>	<b>\$ 1,613,126</b>	<b>\$ 304,929</b>	<b>\$ 1,224,288</b>	<b>\$ 554,127</b>

**Cost Center** 6502CC  
**Cost Center Name** Student Assignments

		<b>2014</b>		<b>2015</b>		<b>2016</b>		<b>2017</b>		<b>2018</b>
		<b>Actual</b>		<b>Actual</b>		<b>Actual</b>		<b>Est. Actual</b>		<b>Budget</b>
<b>General Operating Fund</b>	<b>\$</b>	<b>410,994</b>	<b>\$</b>	<b>419,067</b>	<b>\$</b>	<b>444,128</b>	<b>\$</b>	<b>761,423</b>	<b>\$</b>	<b>964,654</b>
100 - Salary & Wages	\$	243,979	\$	278,254	\$	291,063	\$	495,126	\$	601,634
200 - Fringe Benefits	\$	111,169	\$	134,095	\$	139,770	\$	187,147	\$	259,889
400 - Purchased Services	\$	48,694	\$	2,573	\$	5,703	\$	66,804	\$	93,484
500 - Supplies & Materials	\$	1,723	\$	4,144	\$	4,023	\$	9,661	\$	5,862
600 - Capital Outlay	\$	5,430	\$	-	\$	3,570	\$	2,685	\$	3,784
800 - Other Uses of Funds	\$	-	\$	-	\$	-	\$	-	\$	-
900 - Other	\$	-	\$	-	\$	-	\$	-	\$	-
<b>Grant &amp; Gift Funds</b>	<b>\$</b>	<b>-</b>	<b>\$</b>	<b>-</b>	<b>\$</b>	<b>-</b>	<b>\$</b>	<b>-</b>	<b>\$</b>	<b>-</b>

**Cost Center** 6503CC  
**Cost Center Name** School Performance

	2014 Actual	2015 Actual	2016 Actual	2017 Est. Actual	2018 Budget
<b>General Operating Fund</b>	\$ -	\$ -	\$ -	\$ 341,721	\$ 847,616
100 - Salary & Wages	\$ -	\$ -	\$ -	\$ 267,447	\$ 336,173
200 - Fringe Benefits	\$ -	\$ -	\$ -	\$ 74,274	\$ 140,043
400 - Purchased Services	\$ -	\$ -	\$ -	\$ -	\$ 367,500
500 - Supplies & Materials	\$ -	\$ -	\$ -	\$ -	\$ 1,100
600 - Capital Outlay	\$ -	\$ -	\$ -	\$ -	\$ 2,800
800 - Other Uses of Funds	\$ -	\$ -	\$ -	\$ -	\$ -
900 - Other	\$ -	\$ -	\$ -	\$ -	\$ -
<b>Grant &amp; Gift Funds</b>	\$ -	\$ -	\$ -	\$ -	\$ -

Cost Center 6504CC

Cost Center Name New School Design

	2014 Actual	2015 Actual	2016 Actual	2017 Est. Actual	2018 Budget
<b>General Operating Fund</b>	\$ -	\$ -	\$ -	\$ 270,826	\$ 230,556
100 - Salary & Wages	\$ -	\$ -	\$ -	\$ 183,924	\$ 147,296
200 - Fringe Benefits	\$ -	\$ -	\$ -	\$ 58,880	\$ 73,019
400 - Purchased Services	\$ -	\$ -	\$ -	\$ 21,799	\$ 10,241
500 - Supplies & Materials	\$ -	\$ -	\$ -	\$ 5,009	\$ -
600 - Capital Outlay	\$ -	\$ -	\$ -	\$ 1,125	\$ -
800 - Other Uses of Funds	\$ -	\$ -	\$ -	\$ 89	\$ -
900 - Other	\$ -	\$ -	\$ -	\$ -	\$ -
<b>Grant &amp; Gift Funds</b>	\$ -	\$ -	\$ -	\$ 295,516	\$ 2,273,964



**Cost Center** 6505CC  
**Cost Center Name** Research and Evaluation

		<b>2014</b>	<b>2015</b>	<b>2016</b>	<b>2017</b>	<b>2018</b>
		<b>Actual</b>	<b>Actual</b>	<b>Actual</b>	<b>Est. Actual</b>	<b>Budget</b>
<b>General Operating Fund</b>	<b>\$</b>	<b>-</b>	<b>\$ -</b>	<b>\$ -</b>	<b>\$ -</b>	<b>\$ 226,691</b>
100 - Salary & Wages	\$	-	\$ -	\$ -	\$ -	\$ 114,924
200 - Fringe Benefits	\$	-	\$ -	\$ -	\$ -	\$ 35,967
400 - Purchased Services	\$	-	\$ -	\$ -	\$ -	\$ 69,900
500 - Supplies & Materials	\$	-	\$ -	\$ -	\$ -	\$ 1,000
600 - Capital Outlay	\$	-	\$ -	\$ -	\$ -	\$ 4,900
800 - Other Uses of Funds	\$	-	\$ -	\$ -	\$ -	\$ -
900 - Other	\$	-	\$ -	\$ -	\$ -	\$ -
<b>Grant &amp; Gift Funds</b>	<b>\$</b>	<b>-</b>	<b>\$ -</b>	<b>\$ -</b>	<b>\$ -</b>	<b>\$ -</b>

**Cost Center** 6506CC  
**Cost Center Name** Portfolio Network

	2014 Actual	2015 Actual	2016 Actual	2017 Est. Actual	2018 Budget
<b>General Operating Fund</b>	\$ -	\$ -	\$ -	\$ -	\$ 356,166
100 - Salary & Wages	\$ -	\$ -	\$ -	\$ -	\$ 245,869
200 - Fringe Benefits	\$ -	\$ -	\$ -	\$ -	\$ 91,397
400 - Purchased Services	\$ -	\$ -	\$ -	\$ -	\$ 12,400
500 - Supplies & Materials	\$ -	\$ -	\$ -	\$ -	\$ 1,500
600 - Capital Outlay	\$ -	\$ -	\$ -	\$ -	\$ -
800 - Other Uses of Funds	\$ -	\$ -	\$ -	\$ -	\$ 5,000
900 - Other	\$ -	\$ -	\$ -	\$ -	\$ -
<b>Grant &amp; Gift Funds</b>	\$ -	\$ -	\$ -	\$ -	\$ -

**Cost Center** 6507CC  
**Cost Center Name** Portfolio Engagement

	2014 Actual	2015 Actual	2016 Actual	2017 Est. Actual	2018 Budget
<b>General Operating Fund</b>	\$ -	\$ -	\$ -	\$ -	\$ 121,603
100 - Salary & Wages	\$ -	\$ -	\$ -	\$ -	\$ 27,000
200 - Fringe Benefits	\$ -	\$ -	\$ -	\$ -	\$ 48,413
400 - Purchased Services	\$ -	\$ -	\$ -	\$ -	\$ 37,290
500 - Supplies & Materials	\$ -	\$ -	\$ -	\$ -	\$ 8,900
600 - Capital Outlay	\$ -	\$ -	\$ -	\$ -	\$ -
800 - Other Uses of Funds	\$ -	\$ -	\$ -	\$ -	\$ -
900 - Other	\$ -	\$ -	\$ -	\$ -	\$ -
<b>Grant &amp; Gift Funds</b>	\$ -	\$ -	\$ -	\$ -	\$ -

Cost Center 6508CC

Cost Center Name Portfolio Policy and Planning

	2014 Actual	2015 Actual	2016 Actual	2017 Est. Actual	2018 Budget
<b>General Operating Fund</b>	\$ -	\$ -	\$ -	\$ -	\$ 197,135
100 - Salary & Wages	\$ -	\$ -	\$ -	\$ -	\$ 147,360
200 - Fringe Benefits	\$ -	\$ -	\$ -	\$ -	\$ 49,775
400 - Purchased Services	\$ -	\$ -	\$ -	\$ -	\$ -
500 - Supplies & Materials	\$ -	\$ -	\$ -	\$ -	\$ -
600 - Capital Outlay	\$ -	\$ -	\$ -	\$ -	\$ -
800 - Other Uses of Funds	\$ -	\$ -	\$ -	\$ -	\$ -
900 - Other	\$ -	\$ -	\$ -	\$ -	\$ -
<b>Grant &amp; Gift Funds</b>	\$ -	\$ -	\$ -	\$ -	\$ -

Cost Center 9886CC

Cost Center Name Community School Sponsorship Fees

	2014 Actual	2015 Actual	2016 Actual	2017 Est. Actual	2018 Budget
<b>General Operating Fund</b>	\$ -	\$ -	\$ -	\$ 213,234	\$ 230,319
100 - Salary & Wages	\$ -	\$ -	\$ -	\$ 115,560	\$ 121,783
200 - Fringe Benefits	\$ -	\$ -	\$ -	\$ 36,157	\$ 38,791
400 - Purchased Services	\$ -	\$ -	\$ -	\$ 39,518	\$ 48,125
500 - Supplies & Materials	\$ -	\$ -	\$ -	\$ 19,000	\$ 18,620
600 - Capital Outlay	\$ -	\$ -	\$ -	\$ -	\$ -
800 - Other Uses of Funds	\$ -	\$ -	\$ -	\$ 3,000	\$ 3,000
900 - Other	\$ -	\$ -	\$ -	\$ -	\$ -
<b>Grant &amp; Gift Funds</b>	\$ -	\$ -	\$ -	\$ -	\$ -



# Talent





**Cost Center** 7001CC  
**Cost Center Name** Human Resources

		<b>2014</b>	<b>2015</b>	<b>2016</b>	<b>2017</b>	<b>2018</b>
		<b>Actual</b>	<b>Actual</b>	<b>Actual</b>	<b>Est. Actual</b>	<b>Budget</b>
<b>General Operating Fund</b>	<b>\$</b>	<b>2,065,603</b>	<b>\$ 3,568,013</b>	<b>\$ 4,487,540</b>	<b>\$ 4,866,016</b>	<b>\$ 6,147,593</b>
100 - Salary & Wages	\$	1,348,072	\$ 1,743,653	\$ 2,264,977	\$ 2,809,849	\$ 2,995,057
200 - Fringe Benefits	\$	495,951	\$ 667,827	\$ 868,678	\$ 985,934	\$ 1,147,571
400 - Purchased Services	\$	158,863	\$ 1,096,970	\$ 1,289,762	\$ 986,341	\$ 1,772,165
500 - Supplies & Materials	\$	19,502	\$ 31,041	\$ 35,698	\$ 34,289	\$ 126,420
600 - Capital Outlay	\$	17,558	\$ 25,912	\$ 26,846	\$ 49,603	\$ 79,380
800 - Other Uses of Funds	\$	25,658	\$ 2,610	\$ 1,580	\$ -	\$ 27,000
900 - Other	\$	-	\$ -	\$ -	\$ -	\$ -
<b>Grant &amp; Gift Funds</b>	<b>\$</b>	<b>-</b>	<b>\$ -</b>	<b>\$ -</b>	<b>\$ -</b>	<b>\$ -</b>

Cost Center 7002CC  
 Cost Center Name Substitutes

	2014 Actual	2015 Actual	2016 Actual	2017 Est. Actual	2018 Budget
<b>General Operating Fund</b>	<b>\$ 1,976,449</b>	<b>\$ 2,108,170</b>	<b>\$ 2,376,021</b>	<b>\$ 10,077,389</b>	<b>\$ 6,000,000</b>
100 - Salary & Wages	\$ 1,486,231	\$ 1,625,872	\$ 1,785,490	\$ 7,831,513	\$ 5,141,829
200 - Fringe Benefits	\$ 490,218	\$ 482,298	\$ 590,531	\$ 2,245,876	\$ 858,171
400 - Purchased Services	\$ -	\$ -	\$ -	\$ -	\$ -
500 - Supplies & Materials	\$ -	\$ -	\$ -	\$ -	\$ -
600 - Capital Outlay	\$ -	\$ -	\$ -	\$ -	\$ -
800 - Other Uses of Funds	\$ -	\$ -	\$ -	\$ -	\$ -
900 - Other	\$ -	\$ -	\$ -	\$ -	\$ -
<b>Grant &amp; Gift Funds</b>	<b>\$ -</b>	<b>\$ -</b>	<b>\$ -</b>	<b>\$ -</b>	<b>\$ -</b>

# Cleveland Municipal School District

**Eric S. Gordon, Chief Executive Officer**

**Derek Richey**

Chief Financial Officer

**Dennis Kubick**

Deputy Chief Financial Officer

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