



FISCAL YEAR
2018-2019 BUDGET



CLEVELAND
MUNICIPAL
SCHOOL DISTRICT

1111 Superior Avenue E, Suite 1800 • Cleveland, Cuyahoga County, Ohio 44114
216.838.0000 • ClevelandMetroSchools.org



ASSOCIATION OF
SCHOOL BUSINESS OFFICIALS
INTERNATIONAL

This Meritorious Budget Award is presented to

CLEVELAND METROPOLITAN SCHOOL DISTRICT

for excellence in the preparation and issuance of its budget
for the Fiscal Year 2017–2018.

The budget adheres to the principles and standards
of ASBO International's Meritorious Budget Award criteria.



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Anthony N. Dragona, Ed.D., RSBA
President

A handwritten signature in black ink, appearing to read 'John D. Musso', written over a horizontal line.

John D. Musso, CAE, RSBA
Executive Director

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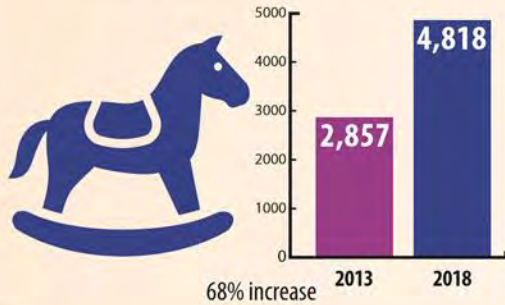
CLEVELAND SCHOOLS PROGRESS

The Cleveland Metropolitan School District is improving under *The Cleveland Plan*



ClevelandMetroSchools.org/TrackOurProgress

Increased Enrollment in High-Quality Preschool



K-3 Literacy Improvement



Ranked higher than 113 Ohio districts

Third Grade Reading Guarantee



83.9%

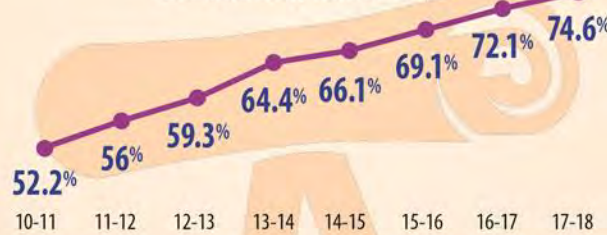
of students were promoted to 4th grade this year

4.3% increase

74.3%

graduation rate for Hispanic Students

Increased Graduation Rate 22.4%



Fastest growing graduation rate among Ohio's urban districts and fourth fastest among all Ohio districts

75.2%

graduation rate for African-American Students



Report Card Gains

Increased on **19 of 21** test score indicators

6.7% average gain on test scores

Reduction in Off-Track Attendance

22% fewer students missing more than 10 days in a school year over the last 3 years



Active Parent Engagement

86.6% of CMSD parents met with their children's teachers last year



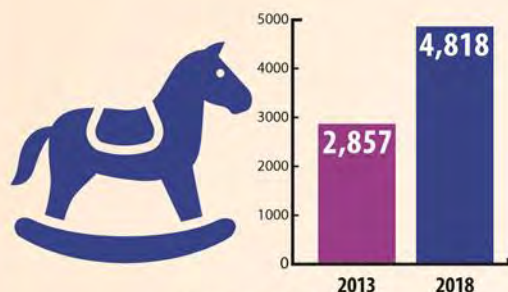
EL PROGRESO ESCOLAR DE CLEVELAND

El Distrito Escolar Metropolitano de Cleveland ha mejorado bajo *The Cleveland Plan*



ClevelandMetroSchools.org/TrackOurProgress

Más estudiantes inscritos en preescolares de alta calidad



Un aumento del 68%

Mejoría de la alfabetización K-3



Clasificado más alto que 113 distritos de Ohio

Incremento en la aptitud de lectura del tercer grado



de alumnos fueron promovidos al cuarto grado este año

Un aumento del 4.3%

El índice de graduación ha incrementado en un 22.4%



La tasa de graduación que ha crecido más rápido entre los distritos urbanos de Ohio y el cuarto más rápido entre todos los distritos de Ohio

Tasa de graduación de estudiantes latinos del **74.3%**

Tasa de graduación de estudiantes afroamericanos del **75.2%**

Logros en la boleta de calificaciones

Aumentos en **19** de los **21** indicadores basados en resultados de exámenes



Aumento promedio del 6.7% en los resultados de exámenes

Aumento en la asistencia escolar

22% menos de los estudiantes faltaron más de 10 días en un año escolar durante los últimos 3 años



Participación activa de los padres

El **86.6%** de los padres se reunieron con los maestros de sus hijos el año pasado



Introductory Section



Introductory Section

Message from CMSD Leadership

September 28, 2018

We are pleased to present the 2018-2019 budget for the Cleveland Municipal School District's (CMSD). Our budget supports sound financial management and long-term planning while reflecting our values and investments aligned to the key strategies articulated in *The Cleveland Plan*, which include:

1. Growing the number of high-performing District and charter schools in Cleveland and closing and replacing failing schools;
2. Focusing District's central office on key supports and governance roles and transferring authority and resources to schools;
3. Investing and phasing in high-leverage system reforms across all schools from preschool to college and career; and
4. Creating the Cleveland Transformation Alliance to ensure accountability for all public schools in the city.

This budget document is a comprehensive source of information for parents, educators, students, and community members to obtain a better understanding of the financial plan and health of the District. It also enables stakeholders to see investments related to the academic improvement strategies described in *The Cleveland Plan*.

In 2018-2019, we are estimating revenues of \$1.08 billion from local, state, and federal sources with \$739.3 million from general operating revenue sources. We are also projecting expenses of \$1.16 billion across all funds (e.g., general operating, debt, capital projects, grants, etc.) with \$795.5 million projected in general operating fund expenses. The budget document explains the comprehensive information about our budget process, timeline, and assumptions as well as detailed revenue and expenditure information by funding, by funding sources, and by school and department. This budget was developed with the best and most recent information available to District administrators. Anticipated expenditures and revenue are estimated based on this information and revisions may be made during the fiscal year to reflect new or changing information or unforeseen circumstances.

The information presented is structured to meet the requirements of the Meritorious Budget Award established by the Association of School Business Officials (ASBO), which is the highest form of recognition in budgeting for school entities. Award attainment represents a significant accomplishment by a school entity and its management. To receive this award, a governmental unit must publish a budget document that meets program criteria as a policy document, an operations guide, a financial plan, and as a communications medium. CMSD has earned a Meritorious Budget Award for its 2017-18 submission and has worked to ensure this submission meets those same high standards.

The preparation of this budget document could not have been accomplished without the diligent and dedicated services of the Finance department and the District schools and departments involved in the budgeting processes. We express our appreciation and gratitude to the administrators striving to maintain a tradition of educational excellence in a fiscally responsible manner. We would also want to acknowledge

and thank our Board of Education and community for providing the fiscal support needed to develop, implement, and maintain the high quality of educational programs that allows CMSD to focus on fulfilling the academic and operational outcomes detailed in *The Cleveland Plan*. This support was evident on November 8, 2016 when Cleveland voters overwhelmingly voted with a 68% approval rate to support Issue 108 to renew the 4-year, 15-mill levy used to support *The Cleveland Plan*. We intend to maintain that trust with targeted, intentional investments and accurate, detailed, and transparent reporting of those investments.

We are proud of this budget book, which provides information that allows the reader to understand the District's financial operations as well as its goals and objectives, and how they relate to our education programs and services for the 2018-2019 fiscal year and beyond.

Respectfully submitted,

A handwritten signature in black ink, appearing to read 'D. Richey', with a small dot below it.

Derek M. Richey
Chief Financial Officer

Executive Summary

Budget Development Process

The budget development process enables an annual cycle of reflecting on the efficacy of past and present investments and their alignment to organizational strategies and focus areas. Each year, CMSD strives to improve its budget development process. For example, last planning cycle, department leaders were asked to identify and classify investments against their duration and alignment to strategies. This year, certain departments developed multi-year, multi-fund budgets. Strategic financial planning is challenging. Each year we strive to introduce new components to add value to the overall process as well as add complementary supports to improve organizational capacity.

The initial step of the budget development process is preparing an estimated tax budget for the fiscal year. This is required by Ohio law. The tax budget is prepared using the budget template received from the County Budget Commission. The District conducts a public hearing on the proposed tax budget prior to submission to the County Budget Commission. After the public hearing, the Board of Education approves the proposed tax budget through enactment of a resolution. The tax budget package is then forwarded to the County Budget Commission, who certifies its receipt.

Using estimated revenues, existing cash balances and fund balance targets as guides, the District begins developing an annual general operating budget and budgets for grant funds. Developing the general operating budget is comprised of two work streams. The first, which begins in January, involves schools developing budget proposals based on an allocation generated primarily through a Student-Based Budgeting (SBB) formula. The SBB formula allocates resources based on unique student characteristics and projected enrollment. It includes both general funds, and federal funds. The school-developed budget proposals reflect their strategic school designs and academic achievement plans.

The second work stream involves central office administrative and support departments developing budget proposals aligned to schools' plans, expenditure targets, strategic plans, and other investments. These budgets are reviewed by department leaders, then merged and iterated upon until the budget target is reached. These activities enable the District to develop a unified budget to foster alignment among schools, central office, and different funding sources.

There were no significant changes to our budget process or budget policies from last year; though cost center managers in the Academic department developed multi-year, multi-fund budgets. The only other material change was migrating AS400 budget account strings to Workday worktag accounts, reflecting the implementation of a new financial system.

District Goals and Strategies

The budget development process is the annual vehicle to align the District's financial and human resources with the goals and strategies associated with *The Cleveland Plan*, which are enumerated below.

Cleveland Plan Goals

- By 2018-19, triple the number of High Performing Seats (from 3,568 to 10,704).
- By 2018-19, triple the number of High/Mid Performing Seats (from 8857 to 26,571).
- By 2018-19, eliminate all failing schools (from 41 to 0).
- By 2016-17, increase city-wide pre-school enrollment by 2,000 seats (from 1,200 to 3,200).
- Annually, reduce by 20% the percent of students who failed to meet the Third Grade Reading Guarantee (from 85% to 88%).
- Annually, increase the high school graduation rate by 4% (from 64.3% to 68.3%).
- By 2016-17, increase the District high school graduation rate to 71% (from 52.2% to 71.0%).

- By 2016-17, increase college enrollment within one year's time to 66% (from 61% to 66%).
- By October 2016, present a 5-year financial forecast with a positive ending cash balance through December 2020, including levy renewal.
- By 2019-2020, complete Issue 4 construction and remodeling projects.
- By 2016-17, maintain or exceed enrollment of 37,879 students.
- Annually, increase parent engagement as measured by HB 525 by 7.5% (from 80% to 87.5%).
- Annually, reduce by 10% the percentage of students who are chronically absent (10+ days) over the prior three-year average (from 57% to 51.3%).

Cleveland Plan Strategies

The Cleveland Plan was grounded in an emerging national approach known as the “portfolio strategy,” which showed promising results in cities such as Baltimore, Denver, and New York. The focus of this work is to significantly increase the number of high-performing schools, and reduce and eventually eliminate low performing schools. To do this, the School District has employed four distinct strategies:

1. Promote, expand, and replicate existing high-performing District and charter schools. Effective schools, measured by a consistent standard of quality now have full autonomy over school budgets, staff selection and assignment, academic and student support programs, school calendar and school schedules in exchange for high accountability standards and access to financial and other resources.
2. Start new schools. The School District continues to utilize the best national education models, invent schools that are unique to the City and encourage local community partners and teachers within the School district to co-create new and innovative school models.
3. Refocus and strengthen mid-performing schools. For those schools that met minimum state standards and have some critical academic and social conditions in place, the School District has employed precise, customized and differentiated interventions and investments, and granted some levels of autonomy.
4. Repurpose and address low-performing schools. The lowest performing schools were targeted for immediate and dramatic action, including closure and reassignment of student to better schools, closure and start-up of a new school, phase-in of a new program and phase-out of the old program, or turning the school over to a capable charter operator.

The Budget Timeline

The district’s fiscal year runs from July to June. The following activities, which occurred during SY17-18, contributed to the SY18-19 budget development:

- The Ohio Department of Education releases its annual report card data on 9/14/17. This data supports strategic school design and district portfolio planning.
- Principals received preliminary SY18-19 enrollment projections on 12/5/17. They had until 12/15/17 to propose changes with justification. The enrollment planning team, consisting of the budget, student enrollment, and academic departments, reviewed and adjudicated their proposed changes before finalizing the enrollment projections. The final enrollment projections were inputted into the Student-Based Budgeting formula.
- Principals received their SY18-19 budget allocation on 2/1/18. They had until 3/9/18 to finalize

their budget. Budget review meetings were held the weeks of 2/26 and 3/5 to allow principals to review their proposals with their network leaders, finance and talent partners, and academic support services.

- On February 1, 2018, the budget template for department managers was also opened. They also had until March 9th to propose a budget, inclusive of investment requests. All academic budgets were submitted through an Excel file that enabled multi-year, multi-fund budgets; our online budget tool, MyBudgetFile, was used for non-academic budgets. Investment requests from departments were evaluated and adjudicated by the Chief Financial Officer and Chief Executive Officer.
- After aggregating all of the budgets and investment requests, the five-year forecast was presented to the Board of Education on May 1, 2018 and approved on May 29, 2018. The SY18-19 budget and appropriation measure was presented to the Board of Education on June 12, 2018 and approved on June 26, 2018. Between the two June meetings, were two community presentations on June 18th and June 20th.

Student-Based Budgeting (SBB)

In May 2013, CMSD principals worked with District leaders to design a set of budgeting rules and procedures that would support building-level autonomy as outlined in *The Cleveland Plan*. Since then, network leaders and network support teams have supported principals and their leadership teams in academic goal setting, strategic school design, and resource reallocation. Together, principals and their leadership teams constructed academic achievement plans and budgets suited to the unique needs of their students.

Under the previous budget process:

- There was significant unplanned variation among different schools' per pupil levels of funding.
- Small schools received more (per pupil) than large schools.
- Underutilized schools tended to receive more than those filled to capacity did.
- Some schools simply received more because of years-old staffing decisions.
- Schools with higher student need did not necessarily receive more (excluding temporary SIG grants).

Under the Student-Based Budgeting (SBB) process:

- A more equitable distribution of resources results in all schools funded at a more similar level to one another (per pupil), and remaining differences will be directly tied to student need.
- A more equitable distribution means that some schools receive more than they did in prior years, while others receive less.
- Money follows the student, based on the individual student's need.
- Principals have autonomy to build increasingly diverse and customized budget plans.
- Budget plans are designed to support and reflect that building's academic plan.
- Dollars (rather than staff) are allocated to schools, based on the number of students enrolled.

The SBB formula for 2018-19 distributes resources via weights. All students receive a base weight. Service-based weights are for students identified as special education and English language learners. Performance-based weights are for advanced students and students who score below proficient. Needs-based social emotional weights are for chronically absent and highly mobile students. While the components weighted remain unchanged from 2017-18, the value of each weight adjusted slightly for some weights.

Board of Education

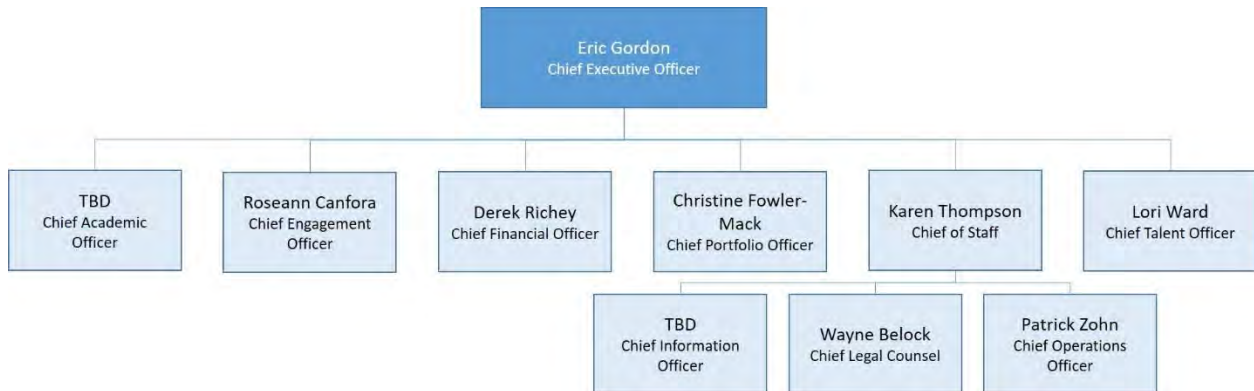
Cleveland's current school governance structure was created by Ohio House Bill 269 in 1997, and took effect September 9, 1998. The Board of Education is made up of nine voting members appointed by the

Mayor of Cleveland from a slate of nominees selected by a local nominating panel, established under State law. At least four of the nine members must have significant expertise in either education, finance, or business management. Board members must be residents of the School District, and at least one of the nine members must reside in part of the School District that is outside the City of Cleveland (Bratenahl, Linndale, Newburgh Heights, and parts of Brook Park and Garfield Heights). State law also provides that the presidents of Cleveland State University and Cuyahoga Community College serve as nonvoting ex officio members of the Board. At the time of this publication, there are eight Board members.

Name	Began Service as a Board Member	Present Term Expires on June 30
Anne E. Bingham, Board Chair	2014	2021
Robert M. Heard, Sr., Vice Chair	2004	2021
Louise P. Dempsey	1998	2019
Jasmine Fryer	2017	2019
Denise W. Link	2007	2019
Willetta A. Milam	2003	2021
Shaletha T. Mitchell	2011	2019
Lisa Thomas, Ph.D.	2011	2021
Ronald M. Berkman, ex-officio		
Dr. Alex Johnson, ex-officio		

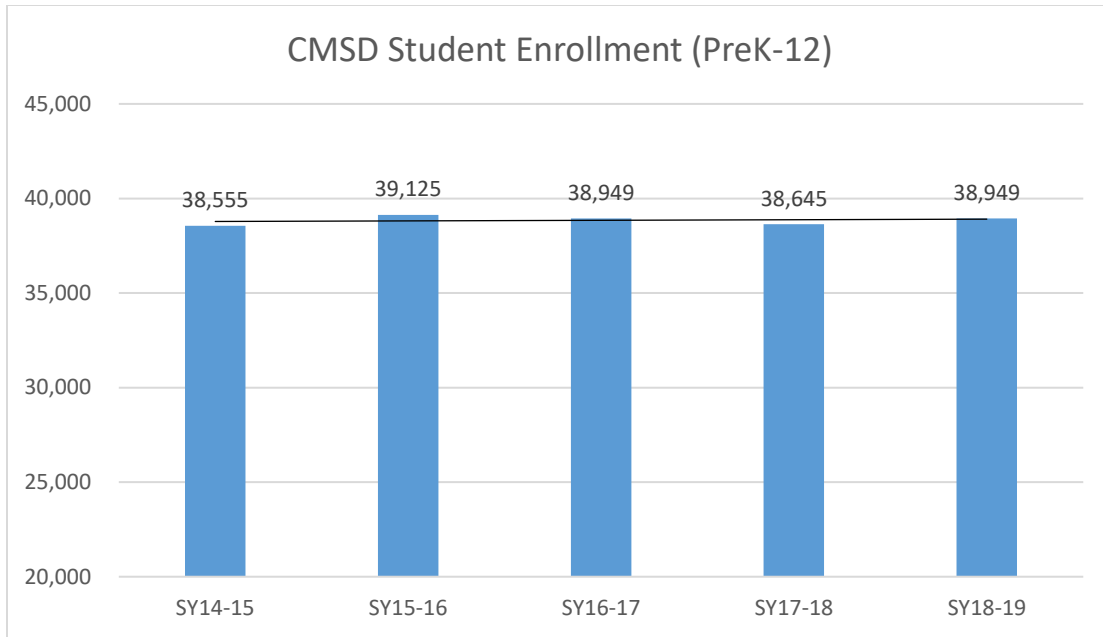
District Leadership and Administration

The Board of Education employs a Chief Executive Officer (CEO) to lead the day-to-day operations of the District. Eric Gordon has been the CEO since 2011.



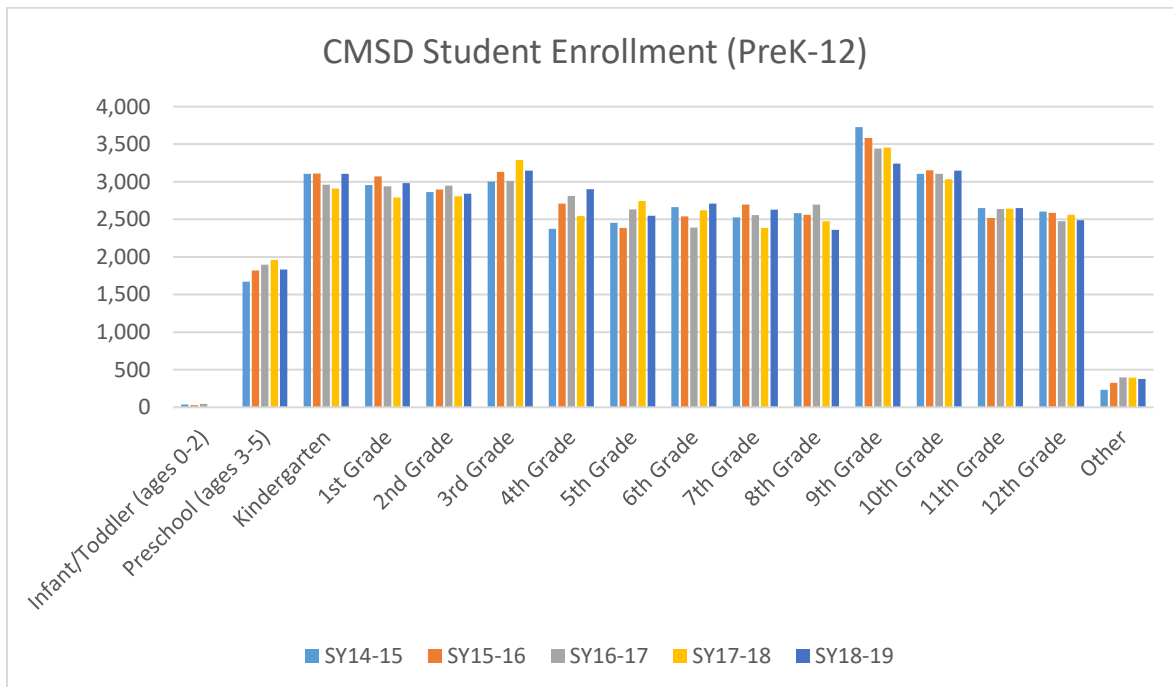
Student Enrollment

CMSD is the second largest school district in Ohio, educating scholars in Cleveland as well as the surrounding suburbs of Bratenahl, Linndale, Newburgh Heights and parts of Garfield Heights and Brook Park. In 2018-19, the District expects to serve approximately 39,000 scholars. Our budget includes pass-through revenue for another 16,000 Cleveland students served by community schools (charters) and students served at private schools and special education schools through voucher programs. CMSD’s enrollment has been increasing slightly over the past few years and we forecast no material changes in enrollment over the next few years.



SOURCE: Ohio Department of Education for SY2014-15, SY2015-16, SY2016-17, and SY2017-18. CMSD PowerBI tool for SY2018-19.

The following graphic reflects grade-by-grade enrollment changes over the past four years and the projection for this school year. The material trends include an investment in preschool, a relatively steady K-8 enrollment but with higher enrollment levels in K-3 as compared with 4-8, and the decline of enrollment from 9th to 12th grade.

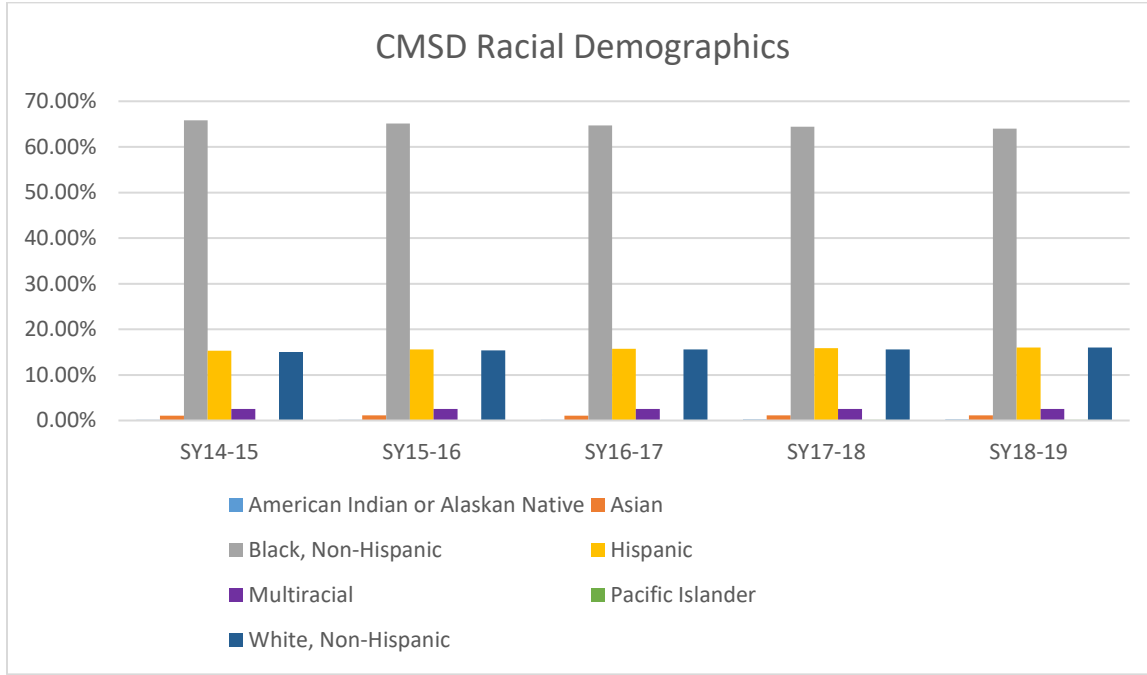


Student Demographics

CMSD educates a very diverse population, including scholars from over 50 countries speaking more than 30 different languages. The following graphics show the trend line for different demographic trends over the past several year. This data comes from the Ohio Department of Education’s database.

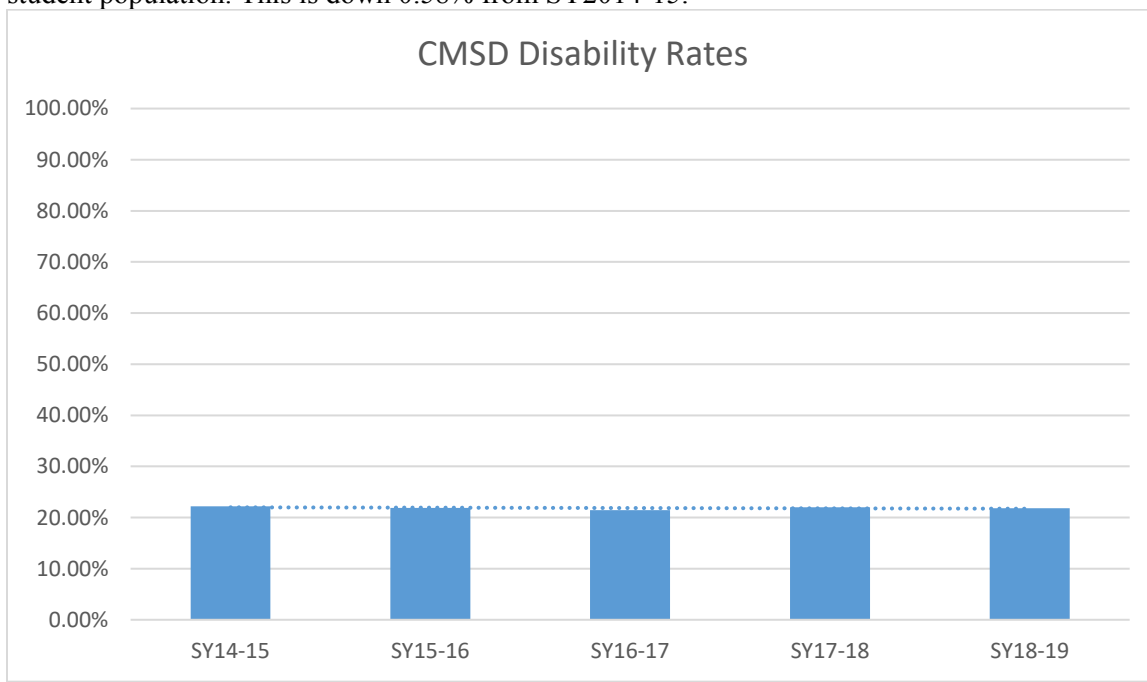
Racial Demographics

CMSD student population is majority Black, Non-Hispanic. Over the past five years, CMSD Black, Non-Hispanic student population has decreased from 66% to 64% with Hispanic and White, Non-Hispanic growing by 3%.



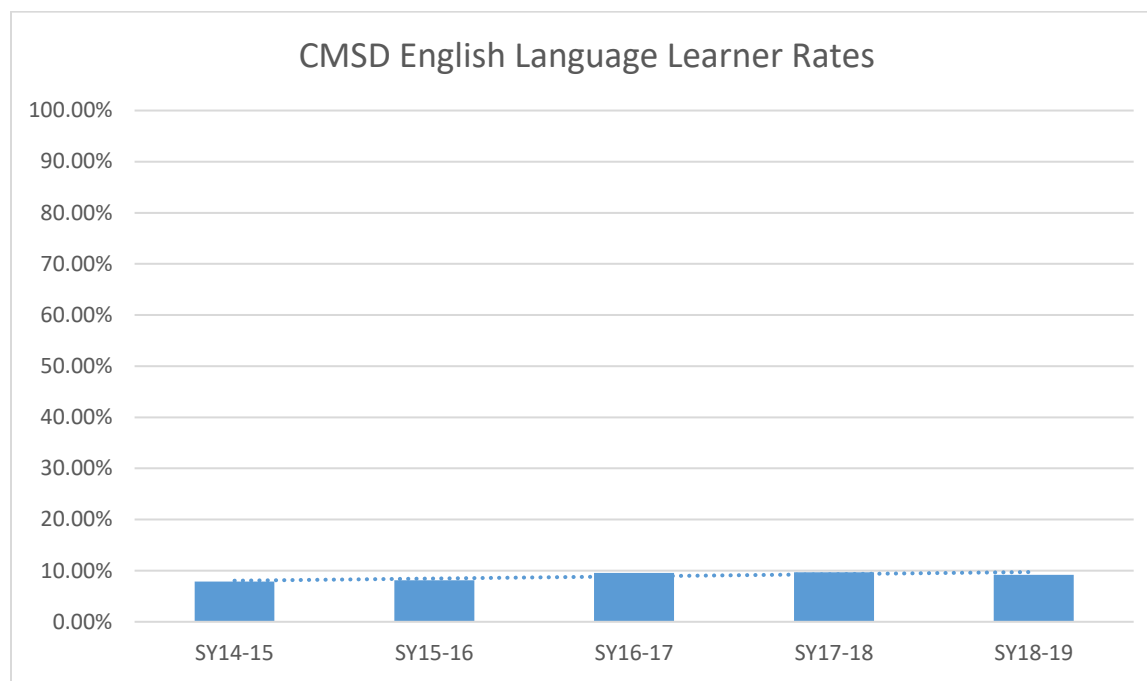
Disability Demographics

In SY2018-19, over 8,000 CMSD students had a diagnosed disability, reflecting over 21% of the total student population. This is down 0.58% from SY2014-15.



English Language Learner Demographics

In SY2018-19, roughly 3,600 CMSD students were classified as English language learners, reflecting over 9.2% of the total student population. There are 600 more English language learners in CMSD in SY2018-19 than in SY2014-15.



Personnel Allocations

CMSD employs a broad range of different professionals to provide educational services to students, support to educators, and administrative and operational services. Normally, changes in staffing are tied closely with enrollment fluctuation, which has been largely consistent over this period; though the increase in staffing from SY15-16 to SY16-17 reflects a deliberate investment in additional school-based and central-office positions.

The following table reflects position classifications across the organization, inclusive of all funding sources. The table does not include supplemental positions such as athletic coaches and extracurricular roles.

Job Profile	SY14-15 Actual	SY15-16 Actual	SY16-17 Actual	SY17-18 Est. Actual	SY18-19 Budgeted
<u>Certificated</u>					
Administrator On Assignment	0	2	3	4	3
Assistant Principal	69	78	79	94	96
Audiologist	2	2	2	2	2
Chief Executive Officer	1	1	1	1	1
Curriculum & Instruction Specialist	27	27	31	55	39
Dean	0	2	2	2	2
Department Chief	2	2	2	2	1
Deputy Chief	2	2	2	2	2
Director	8	15	17	6	2
Executive Director	2	2	2	4	3
Flexible Content Expert	6	4	5	4	3

Job Profile	SY14-15 Actual	SY15-16 Actual	SY16-17 Actual	SY17-18 Est. Actual	SY18-19 Budgeted
Guidance Counselor	51	50	54	49	3
Interpreter	25	24	24	21	51
Manager	1	2	2	2	23
Network Support Leader	6	8	8	8	2
Nurse	39	42	56	66	3
Peer Coach	35	38	53	52	70
Peer Review Liaison	1	1	1	1	1
Principal	108	109	110	114	1
Program Administrator	2	2	2	4	101
Psychologist	78	77	79	76	4
Teacher	2,934	2,953	3,052	3,092	3,205
<u>Classified</u>					
Action Team Coach	7	12	12	10	10
Administrative Lieutenant	3	3	3	2	1
Administrator On Assignment	1	2	2	2	4
Ambassador, Customer Service	1	1	1	1	1
Analyst	6	6	6	11	9
Artist In Residence	13	7	7		
Aspiring Principal	9	9	9	9	10
Assistant	7	8	8	7	11
Assistant Controller	1	1	1		
Assistant Cook	87	90	142		
Assistant Coordinator		1	1	1	1
Assistant Custodian	69	63	64	67	67
Assistant Manager	19	22	32	85	99
Attendance Liaison	16	12	12	10	12
Attorney	5	5	5	5	1
Auditor	1	1	1	1	
AV/Archivist	1	1	2	2	2
Barrier Breaker	8	9	9	5	6
Bus Attendant	26	26	22	22	24
Campus Coordinator	6	7	7	4	7
Campus Data Coordinator	1	1	1	2	2
Captain	2	2	2	2	2
Cashier	37	42	24	18	34
Central Monitoring Station Operator		1	1	1	1
College Registrar				1	1
Computer Operator	2	2	2	2	2
Coordinator	29	28	28	55	22
Custodian	83	82	95	79	94
Data Strategist	2	2	2		1
Dean	19	31	31	46	46
Department Chief	7	8	8	7	8
Deputy	18	22	22	16	16

Job Profile	SY14-15 Actual	SY15-16 Actual	SY16-17 Actual	SY17-18 Est. Actual	SY18-19 Budgeted
Deputy Chief	5	4	4	5	5
Design Team Leader		2	2		
Dietary	9	8	8	5	4
Director	17	15	15	39	37
Dispatcher	5	5	5	5	6
Driver	15	13	13	15	1
Driver Trainee	3	2	2	5	5
Driver Truck	6	8	8	7	7
Enterprise App Developer	1	1	1	2	1
Environmental Service Specialist	196	205	203	192	205
Executive Coach		1	1	1	
Executive Director	19	21	21	27	21
Facilities Equipment Tech	1	1	1		
Facilities Manager	2	2	2	3	4
Fellow				1	
Financial Partner	6	9	16	26	11
First Cook	17	19	23	90	105
Fiscal Liaison	12	12	23	11	12
Flexible Content Expert	39	33	33	26	20
Food Specialist	3	3	3	5	6
Furniture Crew	1	3	3	2	2
Garage Mechanic	15	18	18	17	18
Hearing Officer	4	4	4	3	3
Homeless Associate, Project Act	1	1	1	1	1
Internal Account Administrator	1	1	1	1	1
Internal Auditor	3	2	2	3	2
Investigator	6	7	7	7	6
Journalist	1	1	1	1	1
Laborer	60	65	65	62	30
Lieutenant		1	1	2	3
Life Skills Coach	11	10	10	9	9
Lunchroom Attendant	157	172	172	169	189
Lunchroom General Prep	36	33	18	33	85
Manager	27	28	29	37	23
Media/Marketing Copywriter		1	1	1	1
Network Administrator	1	1	2		2
Para / Aide	644	657	701	673	741
Paralegal	1	1	1	1	
Parent Mentor	2	2	2	2	2
Parts Counterman	1	1	1	1	2
Policy And Labor Liaison	1	1	1	1	
Professional Driver	223	220	192	208	232
Program Manager	1	11	12	16	17
Project Manager	7	8	8	7	6
Records Retention Clerk	1	1	1		

Job Profile	SY14-15 Actual	SY15-16 Actual	SY16-17 Actual	SY17-18 Est. Actual	SY18-19 Budgeted
Recruiter	2	5	4	5	2
Residency Officer	1	1	1	1	1
Satellite Cook	72	69	112		
School Secretary	101	101	101	117	74
Secretary / Admin & Exec. Assistant	59	62	62	52	87
Security Officer	179	174	174	160	174
Security Officer, PT	27	22	22	15	2
Senior Talent Partner		2	2	2	2
Sergeant	9	9	9	10	10
Shipping Clerk	1	1	1	1	1
Solution Specialist	22	25	25	19	23
Specialist	71	81	82	78	81
Sr. Administrator	1				
Sr. Analyst	5	6	8	10	1
Sr. Director				1	1
Sr. Engineer				1	1
Sr. Specialist	6	6	6	7	4
Stationary Engineer Trainer	1	1	1	1	1
Strategist	1	1	1	1	1
Supervisor	2	1	1	1	1
Support Specialist	7	6	7	6	7
Systems Engineer	1	1	1	3	2
Talent Partner	10	10	10	10	2
Teacher	49	48	48	72	77
Translator				2	1
Transportation Dispatcher	2	1	1	2	2
Treasurer, Charter School	1				
Totals	6,076	6,197	6,465	6,432	6,577

Revenues and Expenditures for All Funds

CMSD's 2018-2019 budget includes an estimated \$1.08 billion in revenue and \$1.16 billion in expenses across all sources and categories.

	FY 2015 Actual	FY 2016 Actual	FY 2017 Actual	FY 2018 Est. Actual	FY 2019 Budget
Revenues					
Local	\$ 545,516,438	\$ 349,023,691	\$ 372,206,012	\$391,496,155	\$404,142,887
State	504,089,037	472,262,677	511,336,971	555,668,829	578,068,428
Federal	99,663,169	121,244,543	101,165,165	95,476,049	93,250,000
Other	17,537,197	16,262,586	12,721,041	11,370,918	4,250,000
Total Revenue	\$ 1,166,805,840	\$ 958,793,496	\$ 997,429,189	\$1,054,011,950	\$1,079,711,315
Expenditures (by object)					
Salaries	\$ 362,467,009	\$ 361,109,899	\$371,027,531	\$410,263,892	\$429,960,794
Benefits	148,986,517	147,462,133	151,512,078	149,806,013	156,998,248
Purchase Services	336,393,437	341,643,023	351,026,010	372,354,352	390,231,205
Materials & Supplies	29,117,079	34,676,721	35,629,093	42,104,763	44,126,226
Capital Outlay	74,129,925	35,792,623	36,775,642	89,659,426	93,964,004
Other Objects	58,535,573	45,322,776	46,567,534	32,846,147	34,423,101
Other Uses of Funds	15,552,761	16,168,673	16,612,734	9,111,000	9,548,422
Total Expenditures	\$ 1,025,182,301	\$ 982,175,849	\$1,009,150,622	\$1,106,145,592	\$1,159,252,000
Expenditures (by function)					
Instruction	\$ 526,602,549	\$ 515,933,614	\$530,103,371	\$555,667,957	\$578,424,049
Supporting Services	326,139,375	342,888,327	352,305,516	395,155,878	410,170,374
Non-Instructional	33,846,681	36,291,133	37,287,844	38,969,410	40,768,370
Extracurricular Activities	7,313,864	6,902,911	7,092,495	6,622,556	6,882,037
Facilities & Construction	70,310,337	32,875,362	33,778,261	91,288,237	93,557,484
Debt Service	45,416,735	31,115,827	31,970,402	18,989,512	19,901,245
Other Uses of Funds	15,552,761	16,168,673	16,612,734	9,111,000	9,548,441
Total Expenditures	\$ 1,025,182,301	\$ 982,175,849	\$1,009,150,623	\$1,115,804,550	\$1,159,252,000

Revenue by Fund

The following table identifies fund-level detail on prior and projected revenue. Following each fund name is the numeric indicator used with CMSD's financial management system.

Revenue	FY 2015 Actual	FY 2016 Actual	FY 2017 Actual	FY 2018 Est. Actual	FY 2019 Budget
General (001)	\$ 691,576,452	\$ 711,837,900	\$ 739,612,661	\$730,015,693	\$739,339,439
Bond Retirement (002)	35,660,636	23,684,592	23,774,256	\$25,566,259	22,089,876
Permanent Improvement (003)	156,590,900	5,556,797	3,987,480	\$4,199,138	2,612,000
Food Services (006)	22,176,895	24,012,681	21,700,063	\$24,331,323	25,000,000
Special Trust (007)	9,110,243	10,778,329	9,247,983	\$6,819,215	15,000,000
Classroom Facilities (010)	83,480,568	9,978,007	13,542,484	\$71,615,069	50,000,000
Public School Support (018)	430,708	326,747	451,573	\$471,222	800,000
Other Grants (019)	2,000,000	2,477,521	718,277	\$(1,064,127)	1,600,000
Liability Self-Insurance (023)	500,000	1,000,000	1,000,000	\$6,242	1,000,000
Employee Benefits Self-Insurance (024)	66,530,296	72,297,129	82,373,335	\$98,234,653	104,500,000
Classroom Facilities Maintenance (034)	4,226,742	4,134,325	4,153,652	\$4,290,325	4,000,000
Partnering Community School (036)	4,243,633	3,890,179	4,142,004	\$4,414,532	4,300,000
Student Managed Student Activity (200)	611,518	618,969	483,663	\$482,556	900,000
District Managed Student Activity (300)	132,412	183,234	114,001	\$89,011	400,000
Auxiliary Services (NPSS) (401)	8,041,634	8,816,350	9,449,900	\$8,713,675	9,500,000
Public School Preschool (439)	303,810	432,425	880,944	\$909,867	2,000,000
Vocational Education Enhancement (461)	15,532	18,848	31,940	\$28,312	20,000
Alternative Schools (463)	329,425	262,083	339,901	\$71,390	400,000
Straight A Earmark (466)	0	0	0	\$-	0
Miscellaneous State Grants (499)	549,693	896,093	1,879,253	\$1,068,530.31	3,000,000
Race to the Top (506)	9,189,725	4,288,686	0	\$-	0
School Maintenance and Operational Assistance (512)	115,250	58,653	0	\$177,858.99	300,000
IDEA, Part B Special Education (516)	19,881,527	21,013,875	21,902,649	\$16,069,009.05	20,000,000
Vocational Education: Carl D. Perkins (524)	1,641,242	1,994,607	2,332,525	\$1,420,990.31	2,100,000
Title 1 School Improvement Stimulus A (536)	3,024,570	3,212,366	4,820,153	\$5,478,673.90	5,600,000
Title 1 School Improvement Stimulus G (537)	3,656,102	3,450,081	4,112,624	\$5,264,054.71	5,000,000
Nutrition Education and Training Program (A) (542)	(10,432)	0	0	\$-	0

Revenue	FY 2015 Actual	FY 2016 Actual	FY 2017 Actual	FY 2018 Est. Actual	FY 2019 Budget
Title III - Limited English Proficiency (551)	368,794	880,122	881,300	\$628,909.06	900,000
Refugee Children School Impact Act (571)	96,620	52,882	57,980	\$68,000.00	200,000
Title I - Disadvantaged Children/Targeted Assistance (572)	35,683,049	36,221,716	38,382,135	\$40,039,841.09	47,000,000
IDEA Preschool Grant for the Handicapped (587)	362,773	412,096	535,752	\$251,656.66	550,000
Improving Teacher Quality (590)	5,750,570	5,753,631	5,591,222	\$2,399,269.45	6,600,000
Miscellaneous Federal Grants (599)	534,953	252,571	929,477	\$1,950,797.86	5,000,000
Total Revenue	\$ 1,166,805,840	\$ 958,793,496	\$ 997,429,189	\$1,054,011,950	\$1,079,711,315

Expenditures by Fund

The following table identifies fund-level detail on prior and estimated expenditures.

Expenditures	FY 2015 Actual	FY 2016 Actual	FY 2017 Actual	FY 2018 Est. Actual	FY 2019 Budget
General (001)	\$ 701,193,752	\$ 701,634,258	\$718,066,229	\$765,752,206	\$795,499,000
Bond Retirement (002)	23,434,304	30,457,288	19,422,657	19,535,063	19,600,000
Permanent Improvement (003)	17,946,529	18,819,439	21,995,201	39,514,992	15,000,000
Food Services (006)	21,890,119	22,280,692	22,882,184	23,682,752	25,000,000
Special Trust (007)	28,089,329	10,048,339	7,070,231	8,301,127	15,000,000
Classroom Facilities (010)	59,792,677	22,505,380	25,520,564	50,051,447	65,000,000
Public School Support (018)	364,029	325,567	330,218	258,042	800,000
Other Grants (019)	2,544,851	2,246,093	1,677,493	1,488,642	183,000
Liability Self-Insurance (023)	473,297	691,553	543,503	742,424	1,000,000
Employee Benefits Self-Insurance (024)	64,846,915	69,471,488	83,510,567	97,391,055	104,500,000
Classroom Facilities Maintenance (034)	9,062,227	11,670,777	10,131,804	4,359,496	4,000,000
Partnering Community School (036)	3,927,631	4,022,796	4,142,004	3,982,572	4,200,000
Student Managed Student Activity (200)	563,467	555,238	602,949	476,643	900,000
District Managed Student Activity (300)	146,313	135,231	156,138	109,773	400,000
Auxiliary Services (NPSS) (401)	6,701,839	9,586,513	7,847,607	9,975,662	9,500,000
Management Information System (432)	8,417	58	3	0	0
Public School Preschool (439)	220,733	640,918	827,303	0	2,000,000
Data Communications for School Buildings (451)	0	0	345,010	1,440,263	0
School Net Professional Development (452)	0	226	40	0	0

Expenditures	FY 2015 Actual	FY 2016 Actual	FY 2017 Actual	FY 2018 Est. Actual	FY 2019 Budget
Vocational Education Enhancement (461)	9,060	21,017	14,386	49,207	\$20,000
Alternative Schools (463)	277,938	290,041	306,017	68,601	400,000
Straight A Earmark (466)	143,000	0	0	0	0
Miscellaneous State Grants (499)	1,239,839	546,885	2,062,388	953,815	3,000,000
Race to the Top (506)	11,748,224	3,281,104	66,096	0	0
School Maintenance and Operational Assistance (512)	0	27,029	46,009	284,898	300,000
IDEA, Part B Special Education (516)	20,440,270	18,477,108	22,435,152	19,942,655	20,000,000
Vocational Education: Carl D. Perkins (524)	1,356,737	2,253,819	2,036,198	1,671,536	2,100,000
Title II D - Technology (533)	0	0	0	0	0
Title I School Improvement Stimulus A (536)	3,010,369	4,213,621	4,238,384	5,736,339	5,600,000
Title I School Improvement Stimulus G (537)	3,318,000	3,483,466	4,050,427	5,023,353	5,000,000
Nutrition Education and Training Program (A) (542)	346	0	0	0	0
Title III - Limited English Proficiency (551)	439,320	837,010	797,684	858,243	900,000
Refugee Children School Impact Act (571)	71,558	77,675	94,163	19,407	200,000
Title I - Disadvantaged Children/Targeted Assistance (572)	35,244,534	36,528,951	41,514,524	41,619,157	47,000,000
IDEA Preschool Grant for the Handicapped (587)	430,198	412,712	394,183	407,951	550,000
Improving Teacher Quality (590)	5,567,409	6,015,712	4,989,731	4,875,846	6,600,000
Miscellaneous Federal Grants (599)	679,070	617,845	1,033,577	1,390,520	5,000,000
Total Expenditures	\$ 1,025,182,301	\$ 982,175,849	\$1,009,150,624	\$1,109,963,687	\$1,159,252,000

Fund Balance by Fund

The following table identifies fund-level detail on prior fund balance and the estimated ending fund balance at the end of this fiscal year.

Ending Fund Balance	FY 2015 Actual	FY 2016 Actual	FY 2017 Actual	FY 2018 Est. Actual	FY 2019 Budget
General (001)	\$ 88,894,355	\$ 99,097,997	\$ 120,644,429	\$84,907,917	28,748,356
Bond Retirement (002)	38,747,071	31,974,375	36,325,974	42,357,171	242,847,047
Permanent Improvement (003)	167,459,083	154,196,441	136,188,720	100,872,866	88,484,866
Food Services (006)	514,019	2,246,008	1,063,887	1,712,458	1,712,458
Special Trust (007)	7,598,797	8,328,787	10,506,539	9,024,627	9,024,627
Classroom Facilities (010)	93,856,258	81,328,885	69,350,805	90,914,427	110,521,255
Public School Support (018)	417,551	418,731	540,086	753,266	753,266

Other Grants (019)	(544,851)	(313,423)	(1,272,639)	-	-
Liability Self-Insurance (023)	2,029,249	2,337,696	2,794,193	2,058,010	2,058,010
Employee Benefits Self-Insurance (024)	9,690,999	12,516,640	11,379,408	12,223,007	12,223,007
Classroom Facilities Maintenance (034)	19,576,551	12,040,099	6,061,947	5,992,777	5,992,777
Partnering Community School (036)	132,617	-	-	431,961	431,961
Student Managed Student Activity (200)	583,688	647,419	528,133	534,046	534,046
District Managed Student Activity (300)	141,824	189,827	147,690	127,428	127,428
Auxiliary Services (NPSS) (401)	3,591,768	2,821,605	4,423,898	3,161,911	3,161,911
Management Information System (432)	60	2	(1)	(1)	(1)
Public School Preschool (439)	40,785	(167,708)	(114,067)	(644,463)	(644,463)
Data Communications for School Buildings (451)	345,010	345,010	0	0	0
School Net Professional Development (452)	266	40	0	0	0
Vocational Education Enhancement (461)	1,071	(1,098)	16,456	(4,438)	(4,438)
Alternative Schools (463)	(3,852)	(31,810)	2,074	4,863	4,863
Straight A Earmark (466)	-	-	-	-	-
Miscellaneous State Grants (499)	112,858	462,066	278,931	393,646	393,646
Race to the Top (506)	(941,486)	66,096	(0)	(0)	(0)
School Maintenance and Operational Assistance (512)	142,228	173,852	127,843	20,804	20,804
IDEA, Part B Special Education (516)	(1,332,713)	1,204,054	671,551	(3,202,094)	(3,202,094)
Vocational Education: Carl D. Perkins (524)	170,054	(89,158)	207,169	(43,376)	(43,376)
Title 1 School Improvement Stimulus A (536)	(173,337)	(1,174,592)	(592,823)	(850,488)	(850,488)
Title 1 School Improvement Stimulus G (537)	365,004	331,619	393,816	634,518	634,518
Nutrition Education and Training Program (A) (542)	0	0	0	0	0
Title III - Limited English Proficiency (551)	(28,374)	14,738	98,354	(130,980)	(130,980)
Refugee Children School Impact Act (571)	25,310	517	(35,666)	12,927	12,927
Title I - Disadvantaged Children/Targeted Assistance (572)	1,872,283	1,565,048	(1,567,341)	(3,146,657)	(6,146,657)
IDEA Preschool Grant for the Handicapped (587)	(7,378)	(7,994)	133,575	(22,720)	(22,720)
Improving Teacher Quality (590)	(326,194)	(588,275)	13,216	(2,463,361)	(2,463,361)
Miscellaneous Federal Grants (599)	358,801	(6,473)	(110,573)	449,705	449,705

Per Pupil Expenditures

As the primary local education authority in Cleveland, CMSD receives pass-through revenue (and matched expenditures) for approximately 16,000 students served by charter, private, and special education schools. Except for the table in this sub-section about per pupil expenditures, the preceding tables and all remaining tables and figures in this budget book include these pass-through revenues and associated expenses.

This table reflects only those expenditures associated with students enrolled in CMSD schools.

	FY 2015 Actual	FY 2016 Actual	FY 2017 Actual	FY 2018 Est. Actual	FY 2019 Budget
Total Expenditures	\$ 757,357,038	\$ 718,156,624	\$ 730,514,227	\$762,972,914	\$799,495,000
Students	38,555	39,125	38,949	38,645	38,949
Per Pupil Expenditures	\$ 19,644	\$ 18,355	\$ 18,756	\$ 19,743	\$ 20,527

Determining the total expenditures for only the ~39,000 CMSD students involves “backing out” certain expenditures groups:

- All expenditures in objects 470-479 in the general operating fund because they represent the pass-through revenue to charter and special education schools.
- All of Fund 24. This is excluded because the self-insurance expenses are double-counted in other Funds.
- All of Funds 19, 36, and 401 because they represents expenses and pass-through revenue associated with charter and private schools.
- The portion of federal grants allocated to private schools in Funds 516 and 572.

It is possible some additional minor and miscellaneous non-CMSD expenditures are reflected in other funds, but this reflects a precise estimate.

Departmental Per-Pupil Spend

One of the components of the Portfolio Strategy is reflecting “common pricing of facilities and services across sectors.” The following table reflects the per pupil cost of central office managed resources. The data reflects only the general fund.

Cost Center	Cost Center Name	FY 2015 Actual	FY 2016 Actual	FY 2017 Actual	FY 2018 Est. Actual	FY 2019 Budget
Academics		\$1,291	\$1,358	\$1,382	\$2,193	\$4,221
2001CC	Chief Academic Officer	\$38	\$20	\$21	\$23	\$22
2002CC	Arts Education	\$11	\$11	\$12	\$14	\$17
2003CC	Multilingual-Multicultural Education	\$10	\$10	\$21	\$64	\$53
2004CC	Gifted and Talented Service	\$18	\$16	\$31	\$38	\$81
2005CC	Career and Technical Education	\$19	\$29	\$33	\$53	\$69
2006CC	Special Education Vocational Career Transition	\$31	\$30	\$32	\$30	\$38
2007CC	Nursing Services	\$87	\$88	\$99	\$207	\$3
2008CC	State and Federal Programs	\$2	\$1	\$9	\$318	\$466
2009CC	Curriculum and Instruction	\$28	\$15	\$26	\$180	\$98
2010CC	Third Grade Guarantee	\$3	\$3	\$1	\$4	\$36

2011CC	City Arts Education	\$6	\$6	\$6	\$6	\$6
2012CC	City Extracurricular Central	\$11	\$11	\$3	\$6	\$5
2013CC	Extracurricular Activities	\$9	\$10	\$9	\$11	\$14
2014CC	Interscholastic Athletics	\$71	\$63	\$62	\$59	\$64
2015CC	Academic Leadership Team	\$174	\$261	\$219	\$184	\$157
2016CC	Admissions and Attendance	\$25	\$24	\$22	\$29	\$32
2017CC	Full Day Kindergarten	\$1	\$0	\$-	\$-	\$4
2018CC	Professional Development	\$1	\$4	\$10	\$21	\$23
2019CC	Textbooks	\$102	\$74	\$113	\$-	\$118
2020CC	Youth Services	\$18	\$16	\$19	\$44	\$32
2021CC	Pre-Kindergarten Startup Costs	\$25	\$27	\$20	\$29	\$304
2022CC	Organizational Accountability	\$59	\$73	\$63	\$93	\$98
2023CC	Advancement Officer	\$4	\$5	\$5	\$5	\$7
2024CC	Closing the Achievement Gap	\$-	\$26	\$27	\$34	\$33
2026CC	Summer School	\$1	\$11	\$(10)	\$-	\$-
2027CC	Family and Community Engagement	\$16	\$15	\$12	\$-	\$37
2051CC	Credit Recovery	\$(1)	\$7	\$7	\$-	\$-
2101CC	Special Education Planning and Operations	\$37	\$40	\$39	\$112	\$1,773
2104CC	Special Education Home Instruction	\$17	\$17	\$19	\$16	\$17
2105CC	Special Education Related Services	\$268	\$260	\$275	\$400	\$386
2106CC	Psychological Services	\$180	\$174	\$167	\$215	\$230
2107CC	Transition Costs	\$22	\$11	\$12	\$16	\$-
	Board Office	\$7	\$7	\$7	\$8	\$8
1301CC	Board Office	\$7	\$7	\$7	\$8	\$8
	Chief Executive Officer	\$38	\$56	\$48	\$47	\$79
1001CC	Chief Executive Officer	\$34	\$40	\$40	\$27	\$57
1002CC	Policy and Labor Relations	\$4	\$4	\$3	\$5	\$6
1004CC	Chief Implementation Officer	\$-	\$12	\$0	\$-	\$-
1005CC	Customer Experience	\$-	\$-	\$5	\$15	\$16
	Communications	\$33	\$36	\$39	\$52	\$54
1501CC	District Communications	\$33	\$36	\$39	\$52	\$
	Finance	\$740	\$688	\$428	\$5,263	\$5,256
4001CC	Chief Financial and Administrative Officer	\$26	\$16	\$15	\$17	\$28
4002CC	Cash Management	\$3	\$3	\$4	\$4	\$4
4003CC	Accounts Payable	\$12	\$10	\$11	\$14	\$17
4004CC	Payroll	\$27	\$28	\$29	\$28	\$28

4005CC	Grants Management	\$3	\$3	\$4	\$7	\$17
4006CC	Budgets	\$18	\$25	\$29	\$193	\$27
4007CC	Purchasing	\$15	\$15	\$15	\$19	\$22
4010CC	Fixed Charges	\$505	\$395	\$160	\$353	\$376
4011CC	Finance Technical Support	\$3	\$3	\$3	\$3	\$(1)
4012CC	Financial Reporting	\$20	\$24	\$21	\$25	\$25
4013CC	Internal Audit	\$11	\$10	\$10	\$12	\$12
4014CC	Special Projects Financial	\$1	\$1	\$-	\$4,588	\$4,573
4016CC	Transfers and Advances	\$130	\$142	\$157	\$-	\$128
4017CC	Health and Life	\$(34)	\$12	\$(30)	\$-	\$-
Legal		\$147	\$169	\$171	\$215	\$223
6001CC	Legal Services	\$77	\$96	\$99	\$106	\$129
6002CC	Risk Management	\$28	\$27	\$29	\$32	\$36
6003CC	Workers Compensation	\$7	\$8	\$7	\$23	\$18
6004CC	Student Hearings and Appeals	\$15	\$15	\$15	\$15	\$16
6005CC	Cleveland Teachers Union	\$8	\$8	\$8	\$8	\$9
6006CC	Conflict Mediation	\$5	\$6	\$6	\$6	\$6
6007CC	Negotiation Costs	\$8	\$9	\$7	\$25	\$9
Information Technology		\$295	\$426	\$462	\$316	\$411
5002CC	Student Administrative Service	\$35	\$28	\$42	\$-	\$-
5003CC	Student Services - Administration	\$11	\$13	\$0	\$32	\$35
5004CC	MIS eRate	\$76	\$123	\$71	\$85	\$108
5005CC	MIS Software Systems	\$168	\$100	\$154	\$190	\$258
5006CC	EMIS Reporting	\$5	\$6	\$7	\$9	\$9
5007CC	Workday	\$-	\$156	\$187	\$61	\$-
Operations		\$1,316	\$1,260	\$1,303	\$2,063	\$2,826
3001CC	Chief Operating Officer	\$22	\$23	\$23	\$28	\$28
3002CC	Facilities Administration	\$128	\$136	\$152	\$256	\$746
3003CC	Trades	\$136	\$138	\$132	\$143	\$138
3004CC	Inventory and Distribution	\$8	\$10	\$12	\$25	\$14
3005CC	Construction Management	\$20	\$11	\$10	\$10	\$455
3006CC	School Closings	\$19	\$14	\$9	\$14	\$14
3007CC	Mail and Print Center	\$16	\$19	\$20	\$27	\$25
3008CC	Transportation Planning	\$340	\$286	\$297	\$319	\$390
3009CC	Safety and Security	\$147	\$155	\$149	\$176	\$420
3010CC	Transportation Depots	\$430	\$415	\$442	\$999	\$515
3011CC	Transportation Maintenance	\$50	\$53	\$58	\$66	\$83
	Grade Restructuring	\$0	\$-	\$-	\$-	\$-

Portfolio		\$39	\$93	\$119	\$84	\$105
6501CC	Portfolio Planning and Management	\$28	\$81	\$78	\$25	\$30
6502CC	Student Assignments	\$11	\$11	\$20	\$25	\$35
6503CC	School Performance	\$-	\$-	\$9	\$22	\$18
6504CC	New School Design	\$-	\$-	\$7	\$6	\$10
9886CC	Community School Sponsorship Fees	\$-	\$-	\$5	\$6	\$12
Talent		\$93	\$119	\$178	\$159	\$170
7001CC	Human Resources	\$93	\$115	\$125	\$159	\$170
7003CC	Resident Educator	\$-	\$4	\$53	\$-	\$-
Total		\$3,999	\$4,211	\$4,139	\$10,400	\$13,353

Trends, Events, Initiatives, and Financial Changes

The following assumptions were used in preparing the FY19 general operating budget and five-year forecast.

Revenue Assumptions

- Cuyahoga County completed its triennial update in 2015. They will conduct a reappraisal in 2018. No major changes are anticipated in the forecast. All property tax estimates use current valuation figures.
- A current collection rate of 86.9% for property taxes is assumed through 2021.
- On 11/8/16 residents renewed a 4-year, 15-mill levy with collection beginning January 2017. The forecast assumes the levy will expire December 31, 2020.
- Forecast utilizes the Governor’s version of the FY18-19 School Funding Formula.
- The current overall funding enrollment is 54,586, which includes CMSD students as well as charter and voucher students. The forecast assumes no change from this enrollment for FY17-FY21.

Expenditure Assumptions

- No changes in total or charter enrollment for FY19-FY21.
- Maintains current staffing levels on the General Fund with 230 teacher separations projected in FY18-21.
- Across-the-board salary increase of 2.75% in FY19.
- Includes potential equity / livable wage increases for some of our lowest earning employees. The budget was finalized before all collective bargaining agreements were complete.
- Healthcare rates are forecasted to increase annually by 7.5%, which is down from the previous assumption of 10.4%.
- Reflects an \$11.2M investment in schools and \$6.2M investment in departments in FY18 which is maintained each year.
- No reflection of potential decreases in Federal funds.

Capital Project initiatives are reflected in the Permanent Improvement Fund and Classroom Facilities Fund. They account for and report financial resources that are restricted, committed, or assigned to capital outlay expenditure. The District continually strives to improve schools and facilities for the betterment of the educators and students.

Segments 1-5 of the current Capital Projects program have been substantially completed; segments 6 and 7

are estimated to complete before December 31, 2017. Segments 8 and 9 have no accurate estimated completion date at this time. More detail about the construction segments, including the schools affected and actual or estimated costs are available in the Financial Section.

Budget Forecast

The following tables include forecasts of revenue and expenditures by Fund for the next three fiscal years.

Forecasted Revenue

Revenue	FY 2020 Forecast	FY 2021 Forecast	FY 2022 Forecast
General (001)	\$ 772,246,879	\$ 779,253,249	\$ 682,981,289
Bond Retirement (002)	22,062,899	22,019,071	22,020,000
Permanent Improvement (003)	2,512,000	2,412,000	2,312,000
Food Services (006)	25,000,000	25,000,000	25,000,000
Special Trust (007)	15,000,000	15,000,000	15,000,000
Classroom Facilities (010)	57,286,685	39,433,668	40,000,000
Public School Support (018)	500,000	500,000	800,000
Other Grants (019)	2,830,000	2,830,000	0
Liability Self-Insurance (023)	1,000,000	1,000,000	1,000,000
Employee Benefits Self-Insurance (024)	91,248,040	91,248,040	129,820,023
Classroom Facilities Maintenance (034)	4,100,000	4,100,000	4,000,000
Partnering Community School (036)	4,363,368	4,363,368	4,300,000
Student Managed Student Activity (200)	600,000	600,000	900,000
District Managed Student Activity (300)	325,000	325,000	400,000
Auxiliary Services (NPSS) (401)	10,406,065	10,406,065	9,500,000
Public School Preschool (439)	1,000,000	1,000,000	2,000,000
Vocational Education Enhancement (461)	37,380	37,380	20,000
Alternative Schools (463)	472,524	472,524	400,000
Miscellaneous State Grants (499)	3,000,000	3,000,000	3,000,000
School Maintenance and Operational Assistance (512)	150,000	150,000	300,000
IDEA, Part B Special Education (516)	20,000,000	20,000,000	20,000,000
Vocational Education: Carl D. Perkins (524)	2,100,000	2,100,000	2,100,000
Title 1 School Improvement Stimulus A (536)	5,000,000	5,000,000	5,600,000
Title 1 School Improvement Stimulus G (537)	4,983,347	4,983,347	5,000,000
Title III - Limited English Proficiency (551)	900,000	900,000	900,000
Refugee Children School Impact Act (571)	150,000	150,000	200,000
Title I - Disadvantaged Children/Targeted Assistance (572)	37,000,000	37,000,000	47,000,000
IDEA Preschool Grant for the Handicapped (587)	550,000	550,000	550,000
Improving Teacher Quality (590)	2,200,000	2,200,000	6,600,000
Miscellaneous Federal Grants (599)	1,500,000	1,500,000	5,000,000
Total Revenue	\$ 1,088,524,187	\$ 1,077,533,712	\$1,036,703,312

Forecasted Expenditures

Expenditure	FY 2020 Forecast	FY 2021 Forecast	FY 2022 Forecast
General (001)	\$ 772,246,879	\$ 779,253,249	\$807,600,000
Bond Retirement (002)	22,062,899	22,019,071	22,100,000
Permanent Improvement (003)	15,000,000	5,000,000	15,000,000
Food Services (006)	25,000,000	25,000,000	25,000,000
Special Trust (007)	15,000,000	15,000,000	15,000,000
Classroom Facilities (010)	100,277,797	57,255,394	35,000,000
Public School Support (018)	500,000	500,000	800,000
Other Grants (019)	2,830,000	2,830,000	0
Liability Self-Insurance (023)	1,000,000	1,000,000	1,000,000
Employee Benefits Self-Insurance (024)	91,248,040	91,248,040	129,820,023
Classroom Facilities Maintenance (034)	4,100,000	4,100,000	4,000,000
Partnering Community School (036)	4,363,368	4,363,368	4,200,000
Student Managed Student Activity (200)	600,000	600,000	900,000
District Managed Student Activity (300)	325,000	325,000	400,000
Auxiliary Services (NPSS) (401)	10,406,065	10,406,065	9,500,000
Public School Preschool (439)	1,000,000	1,000,000	2,000,000
Vocational Education Enhancement (461)	37,380	37,380	20,000
Alternative Schools (463)	472,524	472,524	400,000
Miscellaneous State Grants (499)	3,000,000	3,000,000	3,000,000
School Maintenance and Operational Assistance (512)	150,000	150,000	300,000
IDEA, Part B Special Education (516)	20,000,000	20,000,000	20,000,000
Vocational Education: Carl D. Perkins (524)	2,100,000	2,100,000	2,100,000
Title I School Improvement Stimulus A (536)	5,000,000	5,000,000	5,600,000
Title I School Improvement Stimulus G (537)	4,983,347	4,983,347	5,000,000
Title III - Limited English Proficiency (551)	900,000	900,000	900,000
Refugee Children School Impact Act (571)	150,000	150,000	200,000
Title I - Disadvantaged Children/Targeted Assistance (572)	40,000,000	40,000,000	47,000,000
IDEA Preschool Grant for the Handicapped (587)	550,000	550,000	550,000
Improving Teacher Quality (590)	2,200,000	2,200,000	6,600,000
Miscellaneous Federal Grants (599)	1,500,000	1,500,000	5,000,000
Total Expenditures	\$ 1,147,003,299	\$ 1,100,943,438	\$1,168,990,023

Debt Changes

Over the past years, the District's changes in debt have primarily been in the issuance of School Improvement Bonds. The District did not issue/refund any debt in fiscal year 2018, but did so in the following instances over recent years:

- On June 10, 2015, the School District issued \$200,000,000 of General Obligation School Improvement Bonds consisting of \$150,800,000 of Tax Exempt School Improvement Bonds, Series 2015A and \$49,200,000 of Federally Taxable Qualified School Construction Bonds, Series 2015B bearing interest at the rate of 2.00% - 5.02% per annum. The premium received on this bond issue was \$9,277,561 and after deducting the bond issuance costs, \$8,500,106 was transferred to the Debt Service Fund. Issue 4, which was approved by voters on November 4, 2014, will allow

for construction of 20-22 new schools and the refurbishing of 20-23 schools. This debt will be retired from the Debt Service Fund.

- On January 9, 2014, the School District issued \$10,525,000 of School Improvement Refunding Bonds, Series 2014, at a true interest cost of approximately 3%. Proceeds of this bond issue (including a portion of the original issue premium), together with \$6,124,354 of cash on hand in the District's bond retirement fund totaled \$16,913,400. This was deposited in an escrow fund that is being used ultimately to pay principal of and interest on \$10,789,045 in aggregate principal amount of certain of the District's School Improvement Bonds, Series 2004, through June 1, 2014, the date of optional early redemption of those series 2004 Bonds. As a result, those Series 2004 bonds were defeased and considered no longer outstanding for purposes of the School district's direct debt limitations. This refunding transaction resulted in a reduction in future debt of \$7,643,843, equivalent to then-present values savings (at the time of sale of the Refunding Bonds) of \$7,175,176, which, after deducting contributions to the escrow fund from sources other than the proceeds of the Refunding Bonds, yielded net present value savings of approximately \$1,050,822.
- On January 29, 2013, the School district issued \$45,600,000 of School Improvement Refunding Bonds, Series 2013, at a true interest cost of approximately 3%. Proceeds of this bond issue (including a portion of the original issue premium), together with \$12,000,000 of cash on hand in the District's bond retirement fund totaled \$63,366,472.36. This was deposited in an escrow fund that is being used ultimately to pay principal of and interest on \$59,020,000 in aggregate principal amount of certain of the District's School Improvement Bonds, Series 2004, through June 1, 2014, the date of optional early redemption of those Series 2004 Bonds. As a result, those Series 2004 Bonds were defeased and considered no longer outstanding for purposes of the District's direct debt limitations.

Current Debt Obligation by Fund

The Bond Retirement debt refers to debt issued for construction projects, while the general fund debt refers to an outstanding lease obligation for buses.

Fiscal Year	General Fund			Bond Retirement		
	Principal	Interest	Total	Principal	Interest	Total
2019	2,624,182	99,818	2,724,000	8,856,470	13,233,406	22,089,876
2020	2,668,096	55,904	2,724,000	9,049,118	13,013,781	22,062,899
2021	1,350,745	11,255	1,362,000	9,286,765	12,732,306	22,019,071

A more in-depth analysis of debt changes can be found under Debt Obligations in the Financial Section.

Tax Base

The School District's property tax base is broken down into three main categories, Class I Real Estate, Class II Real Estate and Tangible Personal Property.

Class I Real Estate Property

- *Agricultural Property* – Land and improvements used for agricultural purposes.
- *Residential Property* – Land used and occupied by one, two, or three families.

Class II Real Estate Property

- **Commercial Property** – The land and improvements to land which are owned or occupied for general commercial and income producing purposes. These purposes, where production of income is a factor to be considered in arriving at true value, include, but is not limited to, apartment houses, hotels, motels theaters, office buildings, warehouses, retail and wholesale stores, bank buildings, commercial garages, commercial parking lots, and shopping centers.
- **Mineral Property** – Land, and the buildings and improvements thereon, used for mining coal and other minerals as well as the production of oil and gas including the rights to mine and produce such minerals whether separated from the fee or not.
- **Industrial Property** – The land and improvements to land used for manufacturing, processing, or refining foods and materials, and warehouses used in connection therewith.

Tangible Personal Property and Public Utility

- **Tangible Personal Property** – Prior to calendar year (CY) 2009, all machinery, inventory, furniture, fixtures and other equipment used in the course of conducting business were classified as Tangible Personal Property, included in the School District’s assessed values and taxed accordingly. The tax rate for this type of property has been reduced over the years from a high of 88% in the 1960’s to 23% in CY05. House Bill (H.B.) 66 dramatically changed the phase-out of inventory taxes by reducing the tangible property tax assessment rate to 18.75% in CY06, 12.50% in CY07, 6.25% in CY08 and down to 0 in CY09. H.B. 66 completely phased out tangible taxes on machinery, equipment, furniture and fixtures by the same rates used for the inventory phase-out, which prior to H.B.66 were not scheduled to be reduced. The telephone tangible personal property tax assessment rate was reduced by 20% in CY07 and 5% each additional year until it was eliminated in CY11.
- **Public Utility – Personal Property** – Public utility companies, including electric, natural gas, pipelines, water works, water transportation, heating and telegraph companies are taxed (with a few exceptions) on all tangible personal property. The percent of true value at which this type of property is taxed varies according to the type of public utility. This taxable property is called public utility-personal property. This is now the only type of personal property that remains subject to taxation.

Total and Effective Tax Rates

The following table reflects total and effective tax rates. The year 2016 represents the most recent information because property taxes are paid in arrears.

Tax Year	2012	2013	2014	2015	2016
Total Millage	79.80	79.80	79.40	79.30	79.30
Total Millage Operating	73.20	73.20	73.20	73.20	73.20
Total PI Fund	0.50	0.50	1.00	1.00	1.00
Total Class I Residential Rate	52.12	52.43	52.20	52.48	52.53
Total Class II Commercial Rate	60.13	60.12	60.61	61.74	61.57
General Fund Inside Millage Rate	4.00	4.00	4.00	4.00	4.00
Bond Rate	6.10	6.10	5.20	5.10	5.10
Avg. Tax Burden on \$50,000 Home	798.09	802.83	799.31	803.36	804.37

Organizational Section

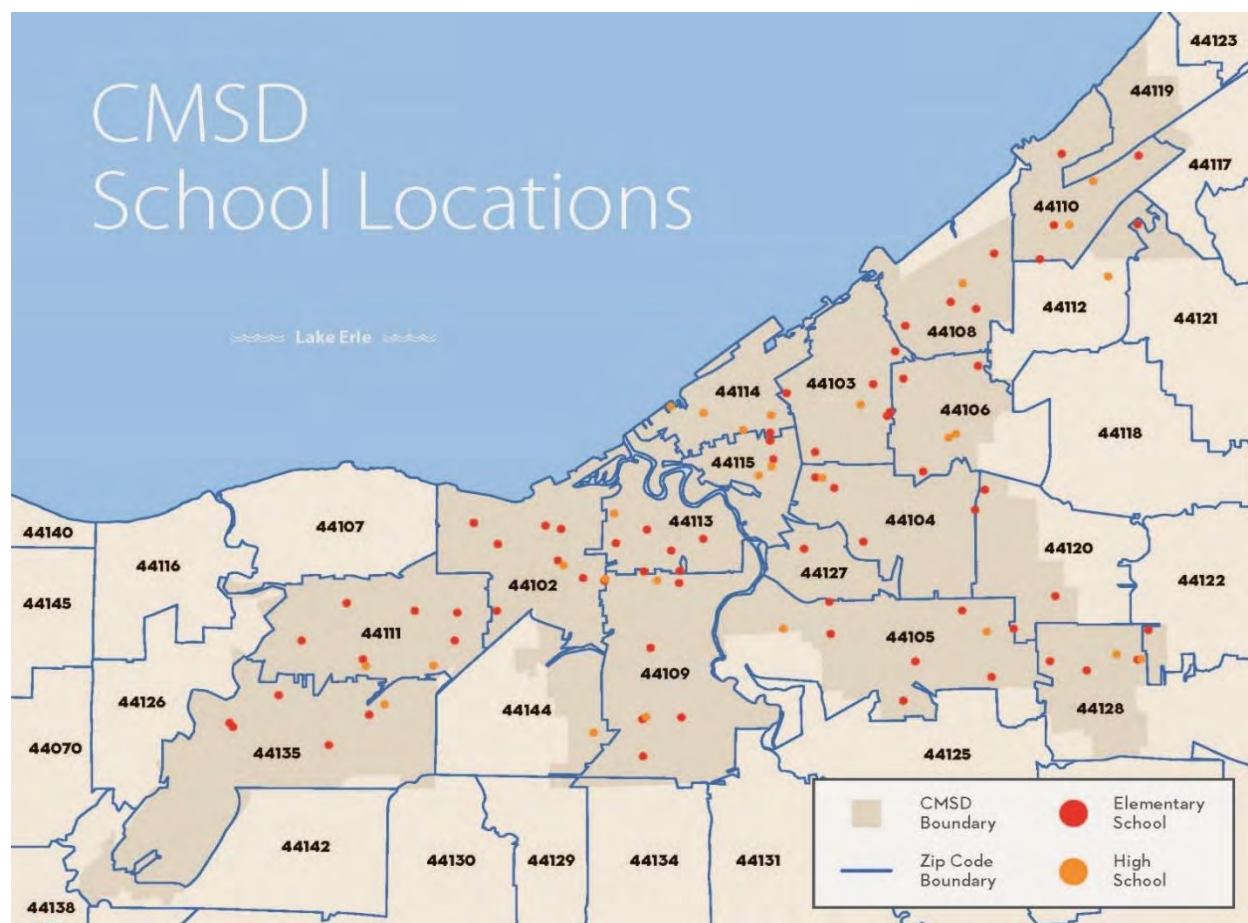


Organizational Section

About CMSD

The District currently provides approximately 39,000 Cleveland area students a public school education, whereby each child has access to programs and services that are appropriate to his or her needs. In addition to regular educational programs for Pre-K through 12th grade students, the District also offers comprehensive vocational education, special education, and bilingual education programs. In 2018-19, the District will offer 65 K-8 and Pre-K-8 schools, 36 high schools, one Pre-K-5 school, one K-12 school, and one school serving 5-12 grades. In addition, classes will be provided in four residential school programs.

The School District is an independent metropolitan school district and is not a component unit of another government.



Governance Structure

Cleveland’s current school governance structure was created by Ohio House Bill 269 in 1997, and took effect September 9, 1998. The Board of Education is made up of nine voting members appointed by the Mayor of Cleveland from a slate of nominees selected by a local nominating panel, established under State law. At least four of the nine members must have significant expertise in either education, finance, or business management. Board members must be residents of the School District, and at least one of the nine

members must reside in part of the School District that is outside the City of Cleveland (Bratenahl, Linndale, Newburgh Heights, and parts of Brook Park and Garfield Heights). State law also provides that the presidents of Cleveland State University and Cuyahoga Community College serve as nonvoting ex officio members of the Board. At the time of this publication, there are eight Board members.

The Board of Education functions as the governing body of the School District. Board responsibilities include hiring the School District Chief Executive Officer (with the concurrence of the Mayor); setting School District policy; approving the School District budget; establishing goals and accountability standards; and promoting parent, family, and community involvement in the schools.

The Board of Education meetings are held on two Tuesdays each month at 6:30pm. The first meeting of each month is a work session, held at the Board of Education Administration Building, 1111 Superior Avenue E, Cleveland, and devoted primarily to information gathering, discussion and deliberation on issues or topics for future Board business meetings. The second meeting of each month is a business meeting, held at various schools throughout the School District, and devoted primarily with the consideration of and voting on Board resolutions.

Parents and the community are encouraged to attend Board meetings. In addition to conducting the business of the School District at these meetings, the Board also provides for public participation (at Board business meetings) in order to hear community concerns, and recognizes the achievements of our students and staff, and the contributions of our community partners. The Board also holds a number of Community Forums throughout the year on policy issues of interest to the community.

Board of Education Members

The following identifies each Board member, the year they began service, and the year their present term expires (on June 30th of that year).



Anne E. Bingham
Board Chair
2014 – 2021



Robert M. Heard, Sr.
Board Vice Chair
2004 – 2021



Louise P. Dempsey, Esq.
1998 – 2019



Jasmine Fryer
2017 – 2019



Denise W. Link
2007 – 2019



Willetta A. Milam
2003 – 2021



Shaletha T. Mitchell
2011 – 2019



Lisa Thomas, Ph.D.
2011 – 2021



Alex Johnson, Ph.D.
Ex Officio



Harlan M. Sands, JD., MBA
Ex Officio

District Leadership and Administration

The Board of Education employs a Chief Executive Officer (CEO) to lead the day-to-day operations of the District. Eric Gordon has been the CEO since 2011.



CMSD Mission and Goals

Vision / Mission Statement

Vision: The Cleveland Municipal School district envisions 21st Century Schools of Choice where students will be challenged with a rigorous curriculum that considers the individual learning styles, program preferences and academic capabilities of each student, while utilizing the highest quality professional educators, administrators and support staff available.

Mission: The Cleveland Municipal School District will strive for nothing less than a school district of premier status that will be emulated for its best practices in the areas of academics, buildings and facilities, customer service, safety and security, and student services purposefully designed to produce graduates prepared to assume leadership roles as students in colleges and universities, as professionals in their chosen careers and as citizens in a global society.

The Cleveland Plan

CMSD has been executing *The Cleveland Plan* since 2012. At its core, *The Cleveland Plan* has the goal to ensure that every child in Cleveland attends a high-quality school and that every neighborhood has a multitude of great schools from which families can choose. To do this, Cleveland has been transitioning from a traditional, single-source school district to a new system of district and charter schools that are held to the highest standards and work in partnership to create dramatic student achievement gains for every child. The plan is built upon growing the number of excellent schools in Cleveland, regardless of provider, and giving these schools autonomy over staff and budgets in exchange for high accountability and performance. We will create an environment that empowers and values principals and teachers as professionals and makes certain that our students are held to the highest expectation.

Two equally compelling dynamics:

First, we are driven by a fierce sense of urgency. We know that students in Cleveland must have the knowledge, skills and attributes that position them to be successful and competitive in the 21st century global economy. We know that we must re-establish public trust and confidence in our schools and reverse the district's steep drop in enrollment over the last decade. We must position the District on a path toward financial sustainability to avoid draconian cuts in services that result in more students and families leaving the District and the city.

Second, we are driven by an informed sense of hope, as Cleveland has already started this journey toward transformation. The last several years have shown investments in new and redesigned schools, partnerships

between the district and high-performing charter schools, differentiated investments in schools, a robust teacher support and evaluation system, and more. Cleveland already has innovative options that are achieving noteworthy results for many of our students. However, it won't be enough until every student is in a great school. We must work toward a new vision of education that will inspire and convince the public that our city and our schools are worthy from the investment from their children and dollars.

Cleveland Plan Strategies

The Plan was grounded in an emerging national approach known as the “portfolio strategy,” which showed promising results in cities such as Baltimore, Denver, and New York. The focus of this work is to significantly increase the number of high-performing schools and reduce and, eventually, eliminate low performing schools. To do this, CMSD is employing four distinct strategies:

1. Promote, expand, and replicate existing high-performing district and charter school. Effective schools, measured by a consistent standard of quality, now have full autonomy over school budgets, staff selection and assignment, academic and student support programs, school calendar and school schedules in exchange for high accountability standards and access to financial and other resources.
2. Start new schools. The School District continues to utilize the best national education models, invent schools that are unique to the city and encourage local community partners and teachers within the school district to co-create new and innovative school models.
3. Refocus and strengthen mid-performing schools. For those schools that met minimum state standards and have some critical academic and social conditions in place, the School District has employed precise, customized and differentiated interventions and investments, and granted some levels of autonomy.
4. Repurpose and address low-performing schools. The lowest performing schools were targeted for immediate and dramatic action, including closure and reassignment of students to better schools, closure and start-up of a new school, phase-in of a new program and phase-out of the old program, or turning the school over to a capable charter operator.

In addition, organizational roles and relationships have changed under *The Cleveland Plan* in four fundamental ways:

1. Central office oversees the portfolio of schools to ensure continuous improvement, provide system coordination for essential functions (enrollment, data systems, etc.) and provide some targeted services directly to schools.
2. Schools have varying levels of autonomy based on their level of performance and are accountable for delivering an excellent education.
3. All schools now have to abide by certain state and federal requirements, such as state testing, and serving students with disabilities, in addition to students who are English language learners, among others.
4. The School District has shifted from traditional budgeting to a weighted per-pupil funding system for all schools and has transferred a majority of spending control to schools based on the number and needs of the students they enroll. This includes the transfer of some locally generated tax

revenues to high-performing charter schools that are sponsored by or have agreements with the School District.

District Goals

- By 2018-19, triple the number of High Performing Seats (from 3,568 to 10,704).
- By 2018-19, triple the number of High/Mid Performing Seats (from 8857 to 26,571).
- By 2018-19, eliminate all failing schools (from 41 to 0).
- By 2016-17, increase city-wide pre-school enrollment by 2000 seats (from 1,200 to 3,200).
- Annually, reduce by 20% the amount of students who failed to meet the Third Grade Reading Guarantee (from 85% to 88%).
- Annually, increase the high school graduation rate by 4% (from 64.3% to 68.3%).
- By 2016-17, increase the District high school graduation rate to 71% (from 52.2% to 71.0%).
- By 2016-17, increase college enrollment within one year's time to 66% (from 61% to 66%).
- By October 2016, present a 5-year financial forecast with a positive ending cash balance through December 2020, including levy renewal.
- By 2019-2020, complete Issue 4 construction and remodeling projects.
- By 2016-17, maintain or exceed enrollment of 37,879 students.
- Annually, increase parent engagement as measured by HB 525 by 7.5% (from 80% to 87.5%).
- Annually, reduce by 10% the percentage of students who are chronically absent (10+ days) over the prior three-year average (from 57% to 51.3%).

Investments Related to District Goals

While many CMSD expenditures would remain the same regardless of district goals, there are specific investments tied to the specific goals outlined above. For example, the District has:

- Raised \$200 million in bond proceeds to fund the Issue 4 construction and remodeling projects.
- Budgeted nearly \$4 million towards a Portfolio Office to guide our annual accountability cycle, school choice process, portfolio planning, and new school design. These efforts encompass the goals around increasing the number of high performing seats.
- Budgeted \$2.3 million for Early Childhood teachers and support staff for Preschool.
- Budgeted nearly \$1 million for Family and Community Engagement activities and resources to increase parent engagement.

CMSD has also shifted and focused existing expenditures to address needed improvements in third grade reading, graduation rates, and chronic absenteeism.

Budget and Financial Items That Impact Our District

CMSD codes financial transactions in accordance with the Uniform School Accounting System (USAS) developed and maintained by the Ohio Auditor of State. The USAS is based upon the use of a combination of dimensions (different sets of codes, each of which supplies different elements of information). By selecting the most appropriate code within each required dimension, each financial transaction of the School District will be adequately identified.

The use of certain dimensions to identify each type of financial transaction is the responsibility of the financial management system of the School District. The determination should consider the informational needs of the school district, the Ohio Department of Education, and other regulatory agencies. For various reasons, certain financial transactions should be coded in more detail than others should.

With the implementation of CMSD's new financial management system, Workday, on July 1, 2017, nearly

every USAS-directed account code has been slightly altered to align with the data configuration in Workday. For example, USAS object 419 for Other Professional and Technical Services is reflected as 419SC in Workday. The “SC” referring to Spend Category as opposed to object.

The most recent version of the USAS User Manual can found on the Ohio Auditor of State’s website: https://ohioauditor.gov/publications/uniform_school_accounting_system_user_manual.pdf

Funds and Fund Types

The School District uses funds to maintain its financial records during the year. Fund accounting is designed to demonstrate legal compliance and to aid management by segregating transactions related to certain School District functions or activities. A fund is defined as a fiscal and accounting entity with a self-balancing set of accounts. The various funds of the School District are grouped into the categories of governmental, proprietary, and fiduciary. Each fund also has an associated fund number; for example, the General Fund is 001.

Governmental Funds

Governmental funds are those through which most governmental functions typically are financed. Governmental fund reporting focuses on the sources, uses and balances of current financial resources. Expendable assets are assigned to the various governmental funds according to the purposes for which they may or must be used. Current liabilities are assigned to the fund from which they will be paid. The difference between governmental fund assets and liabilities is reported as fund balance. The following are the School District’s major governmental funds:

General Fund 001

The general fund is used to account for all financial resources, except those required to be accounted for in another fund. The general fund is available to the School District for any purpose, provided it is expended or transferred according to the general laws of Ohio.

Debt Service Fund 002

The debt service fund is used to account for the accumulation of resources for, and the payment of, general long-term debt principal, interest and related costs. Debt service funds are used to account for and report financial resources that are restricted, committed, or assigned to expenditure for principal and interest.

Capital Projects Funds

Capital projects funds are used to account for and report financial resources that are restricted, committed, or assigned to expenditure for capital outlays, including the acquisition or construction of capital facilities and other capital assets.

Permanent Improvement 003

A fund provided to account for all transactions related to the acquiring, constructing, or improving of such permanent improvements

Classroom Facilities 010

A fund provided to account for monies received and expended in connection with contracts entered into by the School District and the Ohio School Facilities Commission for the building and equipping of classroom facilities.

Classroom Facilities Maintenance 034

A fund used to account for the proceeds of a levy for the maintenance of facilities. The classroom facilities fund is used to account for monies received and expended in connection with contracts entered into by the School District for the construction or renovation to classroom facilities.

Proprietary Funds

Proprietary funds focus on the determination of operating income, changes in net position, financial position and cash flows and are classified as either enterprise or internal service. The School District only has internal service funds.

Food Services 006

This fund is used to record financial transactions related to food service operations.

Special Revenue Funds

Special revenue funds are used to account for and report the proceeds of specific revenue sources that are restricted or committed to expenditure for specified purposes other than debt service or capital projects.

Special Trust 007

The special trust fund may be classified as a special revenue, permanent, or a private purpose trust fund. A special revenue fund should be used if the original contributions can be expended for School District programs. A permanent fund should be used if only the earnings on the original proceeds can be expended and not the principal. If the original contribution, whether required to be kept intact or not, and the earnings do not support the School District's programs, then the fund will be classified as a private purpose trust fund.

Public School Support 018

A fund provided to account for specific local revenue sources, other than taxes or expendable trusts (i.e. profits from vending machines, sales of pictures, etc.), that are restricted to expenditures for specified purposes approved by board resolution. Such expenditures may include curricular and extra-curricular related purchases.

Other Grants 019

A fund used to account for the proceeds of specific revenue sources, except for State and Federal grants that are legally restricted to expenditures for specified purposes. The purpose of this grant is to fund Promise Academy.

District Managed Student Activity 300

A fund provided to account for those student activity programs which have student participation in the activity but do not have student management of the programs. This fund would usually include athletic programs but could also include the band, cheerleaders, flag corps, and other similar types of activities.

Auxiliary Services 401

A fund used to account for monies that provide services and materials to pupils attending non-public schools within the school district.

Management Information System 432

A fund provided for hardware and software development, or other costs associated with the requirements of the management information system.

Public School Preschool 439

A fund to assist school districts in paying the cost of preschool programs for three and four year olds.

Data Communications 451

A fund provided to account for money appropriated for Ohio Educational Computer Network Connections.

School Net Professional Development 452

A fund provided to account for a limited number of professional development subsidy grants.

Vocational Education Enhancement 461

A fund used to account for Vocational Education Enhancements that: 1) expand the number of students enrolled in tech prep programs 2) enable students to develop career plans, to identify initial educational and career goals, and to develop a career passport which provides a clear understanding of the student's knowledge, skills, and credentials to present to future employers, universities, and other training institutes and 3) replace or update equipment essential for the instruction of students in job skills taught as part of a vocational program or programs approved for such instruction by the State Board of Education.

Alternative Schools 463

A fund used to account for alternative educational programs for existing and new at-risk and delinquent youth. Programs shall be focused on youth in one or more of the following categories: those who have been expelled or suspended, those who have dropped out of school or are at risk of dropping out of school, those who are habitually truant or disruptive, or those on probation or parole from a Department of Youth Services' facility.

Miscellaneous State Grants 499

A fund used to account for various monies received from state agencies which are not classified elsewhere. A separate special cost center must be used for each grant.

Race to the Top 506

To provide for either a new program or expansion of an existing program, support initiatives in the following areas: Standards and Assessments; Using Data to improve Instruction; Great Teachers and Leaders; and Turning Around the Lowest-Achieving Schools.

School Maintenance and Operational Assistance (Impact Aid/SAFA) 512

Funds to aid school districts significantly affected (1) by a loss of revenue from taxable real property acquired by the federal government; (2) by provision of public education to children who live on federal property; or (3) by a sudden and substantial increase in school attendance as a result of federal activities.

IDEA, Part B, Special Education, Education of Handicapped Children 516

Grants to assist states in providing an appropriate public education to all children with disabilities.

Vocational Education: Carl D. Perkins Vocational Education Act of 1984 524

Funds to boards of education, teacher training institutions, and the state administering agency for cooperating in development of vocational education programs in the following categories: secondary, post-secondary, adult, disadvantaged and handicapped persons, exemplary programs, cooperative education, construction of area vocational schools, ancillary services, research, advisory committees, and work-study projects, including sex equity grants.

Title II D Technology 533

To improve State academic achievement through technology in schools; to assist students in becoming technologically literate by the end of eighth grade, and; to encourage effective integration of technology with teacher training and curriculum development to establish successful research-based instructional methods.

Title I School Improvement Stimulus A 536

To help schools improve the teaching and learning of children failing, or at risk of failing to meet challenging State academic achievement standards.

Title I School Improvement Stimulus G 537

To raise the achievement of students in the lowest-performing schools.

Nutrition Education and Training Program 542

To encourage the effective dissemination of scientifically valid information to children participating or eligible to participate in the school lunch and related nutrition programs.

Title III, Limited English Proficiency 551

Funds to develop and carry out elementary and secondary school programs, including activities at the pre-school level, to meet the educational needs of children of limited English proficiency. These programs provide structured English language instruction, with respect to the years of study to which the program is applicable, and instruction in the child's native language to the extent necessary to allow a child to achieve competence in English. The instruction must incorporate the cultural heritage of these children and of other children in American society. The instruction must be, to the extent necessary, in all courses or subjects of study, which will allow a child to meet grade promotion and graduation standards.

Refugee Children School Impact Act 571

To provide educational services to meet educational needs of refugee children who are enrolled in public and non-profit private elementary and secondary schools.

Title I, Disadvantaged Children/Targeted Assistance 572

To provide financial assistance to State and Local educational agencies to meet the special needs of educationally deprived children. Included are the Even Start and Comprehensive School Reform programs.

IDEA Preschool Grant for the Handicapped 587

The Preschool Grant Program, Section 619 of Public Law 99 -457, addresses the improvement and expansion of services for handicapped children ages three (3) through five (5) years.

Improving Teacher Quality 590

A fund used to account for monies to hire additional classroom teachers in grades 1 through 3, so that the number of students per teacher will be reduced.

Schoolwide Building Program 599

The Schoolwide Building Program Fund allows for the pooling of Federal, State, and local funds to be used to upgrade the overall instructional program of a school building where at least 40 percent of children are from low-income families.

Internal Service Funds

The internal service funds account for the financing of services provided by one department or agency to other departments or agencies of the School District on a cost reimbursement basis. The internal service fund is used to account for and finance its uninsured risks of loss and associated expenses attributable to deductibles and self-insured retention limits for general liability, property damage claim settlements and judgments and self-insurance programs for employee medical benefits.

Liability Self-Insurance 023

This fund should have the self-insurance money deposited in it and all appropriate self-insurance payments made from it. The Self-Insurance Fund may be a fund that serves a pool of participating local governments or a pool of funds within a given local government. The Self-Insurance Fund does not require permission of the Auditor of State for establishment. The Board of Education should establish the fund by resolution.

Employee Benefits Self-Insurance 024

A fund provided to account for monies received from other funds as payment for providing medical, hospitalization, life, dental, vision, or any other similar employee benefits. The Employee Benefits Self-Insurance Fund may make payments for services provided to employees, for reimbursements to employees who have paid providers, to third party administrators for claim payment or administration, for stop-loss coverage or for any other reinsurance or other similar purposes.

Fiduciary Funds

Fiduciary fund reporting focuses on net position and changes in net position. The fiduciary fund category is split into four classifications: pension trust funds, investment trust funds, private-purpose trust funds and agency funds. Trust funds are used to account for assets held by the School District under a trust agreement for individuals, private organizations, or other governments and are therefore not available to support the School District's own programs. The School District has no trust funds. Agency funds are custodial in nature (assets equal liabilities) and do not involve measurement of results of operations. The School District has two agency funds, one that accounts for student activities and one that accounts for various payroll withholding items.

Student Managed Activity Account 200

A fund provided to account for those student activity programs, which have student participation in the activity and have students involved in the management of the program. This fund typically includes those student activities, which consist of a student body, student president, student treasurer, and faculty advisor.

Classification of Key Revenues and Expenditures

Revenues and expenditures are coded based on the following guidance provided in the USAS User Manual. The detailed revenue and expenditure codes and definitions can be found in the most current USAS User Manual, found here:

https://ohioauditor.gov/publications/uniform_school_accounting_system_user_manual.pdf

Revenues

All revenues must be attributed to some fund and received from a specified source. Some revenues must also be related to an applicable program (Special Cost Center or Subject). Revenues, which are attributed to applicable programs, are generally restricted, in that the monies received can only be spent for restricted purposes.

The requirements of revenue accounting and reporting are not as extensive as expenditure accounting and reporting, in terms of number of dimensions and required detail level within the receipt dimension. The dimensions used for revenue accounting are as follows with "x" indicating the number of values.

Dimension	USAS Reference	Used by CMSD
Transaction Indicator	XX	No (by EMIS)
Fund	XXX	Yes
Receipt	XXXX	Yes
Special Cost Center	XXXX	Yes
Subject Area / Subject	XXXXXX	No
Operational Unit	XXX	Yes

Expenditures

Expenditure accounting and reporting is based on a multi-dimensional system. A transaction requires the use of several dimensions, each of which has a separate meaning. No single dimension would provide enough information for accountability and responsive management. Objects of expenditure such as salaries, purchased services, supplies, and materials are meaningless unless they are directly related to at least the

fund and function dimensions. By relating a specific expenditure to all dimensions, accountability that is more complete is realized, and more information is available to management.

The Uniform School Accounting System uses nine dimensions in the following sequence:

Dimension	USAS Reference	Used by CMSD
Transaction Indicator	XX	No (by EMIS)
Fund	XXX	Yes
Function	XXXX	Yes
Object	XXX	Yes
Special Cost Center	XXXX	Yes
Subject Area / Subject	XXXXXXX	No
Operational Unit	XXX	Yes
Job Assignment	XXX	No

Reporting requirements determine the dimensions (and the level of detail within those dimensions) that must be used. Local needs determine extended usage of the remaining dimensions and associated levels of detail. CMSD does not presently utilize the Subject Area/Subject, Instructional Level, and Job Assignment dimensions.

Fund Balance

Fund Balance is divided into five classifications based primarily on the extent to which the District is bound to observe constraints imposed upon the use of the resources in the governmental funds. The classifications are as follows:

Non-spendable

The non-spendable fund balance category included amounts that cannot be spent because they are not in spendable form, or legally or contractually required to be maintained intact. The “not in spendable form” criterion includes items that are not expected to be converted to cash.

Restricted

Fund balance is reported as restricted when constraints placed on the use of resources are either externally imposed by creditors (such as through debt covenants), grantors, contributors, laws or regulations of other governments, or is imposed by law through constitutional provisions or enabling legislation.

Committed

The committed fund balance classification includes amounts that can be used only for the specific purposes imposed by a formal action (resolution) of the Board of Education. Those committed amounts cannot be used for any other purpose unless the Board of Education removes or changes the specified use by taking the same type of action (resolution) it employed to previously commit those amounts. In contrast, to fund balance that is restricted by enabling legislation, committed fund balance classification may be redeployed for other purposes with appropriate due process. Constraints imposed on the use of committed amounts are imposed by the Board of Education, separate from the authorization to raise the underlying revenue; therefore, compliance with these restraints is not considered to be legally enforceable. Committed fund balance also incorporates contractual obligations to the extent that existing resources in the fund have been specifically committed for use in satisfying those contractual requirements.

Assigned

Amounts in the assigned fund balance classification are intended to be used by the District for specific purposes but do not meet the criteria to be classified as restricted or committed. In governmental funds

other than the General Fund, assigned fund balance represents the remaining amount that is not restricted or committed. In the General Fund, assigned amounts represent intended uses established by the Board of Education or the Chief Financial Officer, who has been delegated that authority by the CEO.

Unassigned

Unassigned fund balance is the residual classification for the General Fund and includes all spendable amounts not contained in the other classifications. In other governmental funds, the unassigned classification is used only to report a deficit balance resulting from overspending for a specific purpose for which amounts had been restricted, committed, or assigned.

The District applies restricted resources first when expenditures are incurred for purposes which either restricted or unrestricted (committed, assigned, and unassigned) amounts are available. Similarly, within unrestricted fund balance, committed amounts are reduced first, followed by assigned, then unassigned when expenditures are incurred for purposes which amounts in any of the unrestricted fund balance classifications could be used.

There are no policies on any minimum or maximum fund balance; however districts in Ohio cannot submit a five-year forecast to the State of Ohio with a negative fund balance projected in the current fiscal year.

Basis of Accounting and Budgeting

Basis of Accounting

Basis of accounting determines when transactions are recorded in the financial records and reported on the financial statements. Government-wide financial statements are prepared using the accrual basis of accounting. Governmental funds use the modified accrual basis of accounting. Proprietary and fiduciary funds also use the accrual basis of accounting. Differences in the accrual and the modified accrual basis of accounting arise in the recognition of revenue, the recording of deferred inflows of resources, and in the presentation of expenses versus expenditures.

Revenues - Exchange and Non-Exchange Transactions

Revenue resulting from exchange transactions, in which each party gives and receives essentially equal value, is recorded on the accrual basis when the exchange takes place. On a modified accrual basis, revenue is recorded in the fiscal year in which the resources are measurable and become available. Available means that the resources will be collected within the current fiscal year or are expected to be collected soon enough thereafter to be used to pay liabilities of the current fiscal year. For the School District, “available” means expected to be received within sixty days of the fiscal year-end.

Non-exchange transactions, in which the school district receives value without directly giving equal value in return, include property taxes, grants, entitlements and donations. On an accrual basis, revenue from property taxes is recognized in the fiscal year for which the taxes are levied. Revenue from grants, entitlements and donations is recognized in the fiscal year in which all eligibility requirements have been satisfied. Eligibility requirements include timing, matching and expenditure requirements. Timing requirements specify the year when the resources are required to be used or the fiscal year when use is first permitted. Matching requirements instruct that the School District must provide local resources to be used for a specified purpose. Expenditure requirements entail that resources are provided to the School District on a reimbursement basis. On a modified accrual basis, revenue from non-exchange transactions must also be available before it can be recognized.

Under the modified accrual basis, the following revenue sources are considered to be both measurable and available at fiscal year-end: advance on property taxes, investment income, the State’s share of the

classroom facility project, tuition, grants and student fees.

Deferred Outflows/Inflows of Resources

In addition to assets, the statements of financial position will sometimes report a separate section for deferred outflows of resources. Deferred outflows of resources represent a consumption of net position that applies to a future period and will not be recognized as an outflow of resources (expense/expenditure) until then. For the School District, deferred outflows of resources are reported on the government-wide statement of net position for deferred charges on refunding and for pension. A deferred charge on refunding results from the difference in the carrying value of refunded debt and its reacquisition price. The amount is deferred and amortized over the shorter of the life of the refunded or refunding debt.

In addition to liabilities, the statements of financial position report a separate section for deferred inflows of resources. Deferred inflows of resources represent an acquisition of net position that applies to a future period and will not be recognized until that time. For the School District, deferred inflows of resources included property taxes, pension, and unavailable revenue. Property Taxes represent amounts for which there is an enforceable legal claim as of June 30, 2015, but which were levied to finance fiscal year 2016 operations. These amounts have been recorded as a deferred inflow on both the government-wide statement of net position and governmental fund financial statements. Unavailable revenue is reported only on the governmental funds balance sheet, and represents receivables which will not be collected within the available period. For the School District, unavailable revenue includes delinquent property taxes, intergovernmental grants, and miscellaneous revenues. These amounts are deferred and recognized as an inflow of resources in the period the amounts become available. Deferred inflows of resources related to pension are reported on the government-wide statement of net pension.

Expenses/Expenditures

On the accrual basis of accounting, expenses are recognized at the time they are incurred. The fair value of donated commodities used during the year is reported on the operating statement as an expense with a like amount reported as donated commodities revenue. Unused donated commodities are also reported as donated commodities revenue.

The measurement focus, of governmental fund accounting, is on decreases in net financial resources (expenditures) rather than expenses. Expenditures are generally recognized in the accounting period in which the related fund liability is incurred, if measurable. Allocations of cost, such as depreciation and amortization, are not recognized in governmental funds.

Basis of Budgeting

Since the 2014-2015 academic year, the Cleveland Municipal School District has adopted the Student-Based Budgeting model. This model budgets funds based upon student enrollment and need—to allow greater equity to each scholar, more school autonomy and a portfolio school strategy. Individual funds are separated according to fund source, which Special Cost Centers identify the purpose. Object codes further differentiate spending. The differentiated District budget funds are:

General Purpose Fund

This is the District's primary operating fund for all financial resources except where otherwise accounted in another fund.

Federal and State Grant Categorical Funds

These funds are isolated for expenditure of Federal and State grants.

Special Trust Funds

Both originating from government and private sources, Special Trust Funds are relegated to specific programming or as a supplement to general purpose funds.

Account numbers are made in accordance to the Uniform School Accounting System administered by the Auditor of State.

Long-Term Financial Planning

The Board of Education has assigned responsibility for annual and long-term financial planning to the Chief Financial Officer/Treasurer. The policies require that the first objective of financial management planning is to provide for the education of the School District's children. We are expected to use the best available techniques for budget development and management, as well as engage in strategic, long-term financial planning which attempts to forecast the need for future educational and capital expenditures.

The School District prepares a Five Year Forecast along with assumptions prior to October 31st of each fiscal year and updates this forecast between April 1 and May 31st of each fiscal year.

The long-term planning includes consideration of changes in our portfolio of schools, enrollment and demographic patterns as well as potential changes in compensation and fringe benefits.

Relevant Financial Policies

At the beginning of each fiscal year, the School District adopts either a temporary or permanent appropriation measure for that fiscal year. If a temporary appropriation measure is first adopted, the permanent appropriation measure must be adopted upon receipt from the County Auditor of an amended certificate of estimated resources based on final assessed values and tax rates, which is usually within the first three months of the fiscal year.

Annual appropriations may not exceed the County Budget Commission's official estimate of resources. The County Auditor must certify that the School District's appropriation measures, including any supplements or amendments, do not exceed the amount set forth in the latest of those official estimates. All disbursements and transfers of cash between funds require appropriation authority. Budgets are controlled at the fund level. All purchase order requests must be approved by the appropriate levels of authority and certified by the Chief Financial Officer/Treasurer; necessary funds are then encumbered and purchase orders are released to vendors.

The accounting system used by the School District provides interim financial reports which detail year-to-date expenditures and encumbrances versus the original appropriation and additional appropriations made to date.

Each administrator and school principal has furnished monthly reports showing the status of the budget accounts for which they are responsible. In addition, an on-line inquiry system is available for each cost center site.

The School District pursues an aggressive cash management program by expediting the receipt of revenues and prudently investing and depositing available cash in obligations collateralized by instruments issued by the United States Government, governmental agencies, corporations or the State of Ohio or insured by the Federal Deposit Insurance Corporation (FDIC) and/or the Securities Investor Protection Corporation (SIPC).

Protection of the School District's deposits are provided by the FDIC and/or by qualified securities pledged by the institution holding the assets. By law, financial institutions may establish a collateral pool to cover all public deposits. The market value of the pooled collateral must equal at least 105 percent of

public funds deposited. Collateral is held by trustees including the Federal Reserve Bank and other designated third-party trustees of the financial institutions.

FY19 Budget Development Process

The District's Budgets and Grants department is comprised of an Executive Director, Director, Manager of Budgets, Sr. Financial Analysts, Finance Partners, and Budget Specialist. The Budgets and Grants department is responsible for financial planning, analysis, and ongoing management of District funds.

The budget development process enables an annual cycle of reflecting on efficacy of past and present investments and their alignment to organizational strategies and focus areas. Each year, CMSD strives to improve its budget development process. For example, last planning cycle, department leaders were asked to identify and classify investments against their duration and alignment to strategies. This year, certain departments developed multi-year, multi-fund budgets. Strategic financial planning is challenging. Each year we strive to introduce new components to add value to the overall process as well as complementary supports to improve organizational capacity.

The initial step of the budget development process is preparing an estimated tax budget for the fiscal year. This is required by Ohio law. The tax budget is prepared using the budget template received from the County Budget Commission. The District conducts a public hearing on the proposed tax budget prior to submission to the County Budget Commission. After the public hearing, the Board of Education approves the proposed tax budget through enactment of a resolution. The tax budget package is then forwarded to the County Budget Commission, who certifies its receipt. The prior year actual Average Daily Membership (ADM), the State biennium budget and estimates from the Dept. of Education, are the bases for estimating State Foundation Program revenue.

Using estimated revenues, existing cash balances, and fund balance targets as guides, the District begins developing an annual general operating budget and budgets for grant funds. Developing the general operating budget is comprised of two work streams. The first, which begins in January, involves schools developing budget proposals based on an allocation generated primarily through a Student-Based Budgeting (SBB) formula. The SBB formula allocates resources based on unique student characteristics and projected enrollment, and includes both general funds, and federal funds. The school-developed budget proposals reflect their strategic school designs and academic achievement plans.

The second work stream involves central office administrative and support departments developing budget proposals aligned to schools' plans, expenditure targets, strategic plans, and other investments. These budgets are reviewed by department leaders, then merged and iterated upon until the budget target is reached. These activities enable the District to develop a unified budget to foster alignment among schools and central office, and between different funding sources.

The Food Services budget is developed using the same timeline as the general operating budget. For state and federal grants, we develop an estimated appropriation amount based on guidance from the state and federal departments of education, but those budgets are developed on a timeline dictated by the grants. Many of the recurring federal grants, such as Title I, Title II, IDEA, etc. are developed on the same timeline as the general operating budget, though they are amended later in the fiscal year if there is carryover from the prior year.

An FY18-19 appropriation was presented to the Board of Education on June 12, 2018 and approved on June 26, 2018. Between Board meetings, two community events were held to present budget information.

The Capital Projects budgets for Funds 003, 010, and 034 follow a project-based timeline rather than a strict

fiscal year. Because CMSD's capital programs are co-funded with the State of Ohio, each segment is negotiated with the State of Ohio. The planning cycle involves lengthy discussions of enrollment projections, project scope, etc., but it does not follow a predictable or time-bound cycle. At the time of finalizing this budget book, CMSD was in active discussions with the State of Ohio about the construction projects envisioned for Segment 8.

There were no significant changes to our budget process or budget policies from last year; though cost center managers in the Academic department developed multi-year, multi-fund budgets. The only other material change was migrating AS400 budget account strings to Workday worktag accounts, reflecting the implementation of a new financial platform.

Student-Based Budgeting

In May 2013, CMSD principals worked with District leaders to design a set of budgeting rules and procedures that would support building-level autonomy as outlined in *The Cleveland Plan*. Since then, Network Leaders and School Design coaches have implemented CMSD's Portfolio Strategy, the centerpiece of *The Cleveland Plan*. Their support for principals in academic goal setting, strategic school design and resource reallocation is an integral part of the work. Together, principals and their academic teams are now able to design academic achievement plans and budgets suited to the unique needs of their students.

CMSD schools now have much larger discretionary budgets – encompassing both General Fund and Title-funded resources – such that the budgeting endeavor has significantly grown in impact and complexity. School leaders and their administrative teams must familiarize themselves with the SBB guidelines in order to maintain responsibility for autonomous budgeting. Each school's budget partner will be the primary point of contact for helping schools navigate the rules and guidelines that follow. The CMSD Finance Department has developed a set of rules that will help schools spend their discretionary budgets in an effective, responsible and legally compliant manner.

Under the previous budget process:

- There was significant unplanned variation among different schools' per pupil levels of funding.
- Small schools received more (per pupil) than large schools.
- Underutilized schools tended to receive more than those filled to capacity did.
- Some schools simply received more because of years-old staffing decisions.
- Schools with higher student need did not necessarily receive more.

Under the Student-Based Budgeting process:

- A more equitable distribution of resources will see all schools funded at a more similar level to one another (per pupil), and remaining differences will be directly tied to student need.
- A more equitable distribution means that some schools will receive more than they did in prior years, while others will receive less.

In Student-Based Budgeting:

- Money follows the student, based on the individual student's need.
- Principals have autonomy to build increasingly diverse and customized budget plans.
- Budget plans are designed to support and reflect that building's academic plan.
- Dollars (rather than staff) are allocated to schools, based on the number of students enrolled.
- Budget needs are weighted using objective, measurable facts about each individual student that are known to drive educational costs.

Essentially, dollars follow the student, based on each student's need, where each need has a weight characteristic and amount.

The previous “one-size-fits-all” approach to school budget allocations has been replaced with the SBB philosophy that it costs a different amount of money to provide an appropriate education for different types of students. Accordingly, schools with the neediest populations are better served with “categorical weights.”

The money a school receives on behalf of each student, therefore, is calculated by adding the “base weight” (the amount each student receives) to the “categorical weights” (the special values for which each student qualifies based on his needs):



Where does the money come from?

Each school will receive the majority of its dollars through Student-Based Budgeting and will have discretion to spend those dollars within a set of boundaries. Each school will also receive a small set of non-instructional staff FTEs according to the district’s objectives and receive certain grant dollars according to the terms of the grant.

The SBB Pool:

- The total dollar sum that goes directly to schools through the Student-Based Budgeting process.
- The sum total of all the resources that schools are responsible for budgeting.

The Non-SBB Pool:

- Money schools continue to receive from state and federal grants.
- Certain staff FTE’s according to the District’s support plan (staff for which schools are not responsible for budgeting. (Note: Principals still have the ability to interview and staff candidates for some staff positions allocated by central office departments.)

Type of Resource	In SBB?	Follows the Student?	School Chooses?
SBB Pool Dollars	Yes	Yes	Yes
Grant Dollars	No	Depends on Grant Terms	Sometimes
Non-SBB Staff Positions	No	No	No

Through investigating multiple years of student achievement data, the SBB Design Team recommended a set of student characteristics that the District should prioritize in directing extra resources to the highest need schools. The Design Team looked for characteristics that were:

- **Relevant:** The characteristic must represent a real student need that demands more resources to educate.
- **Measurable:** The characteristic must be indisputably and objectively measurable, so we can all agree on which students qualify for it.
- **Student-Based:** The characteristic must be linked to an individual student, not a school’s decisions, such that any student will trigger the same funding level regardless of which school he or she attends. For this reason, the Design Team chose “incoming” student characteristics (e.g. 8th grade performance for HS students) when possible.

SY2018-19 SBB Formula

Student Characteristic		SY17-18	SY18-19	Change Driver
Foundation Amount for All Students	K-12	\$4,860	\$4,887	Decrease in small school and gain/loss protections resulted in more dollars to the base weight
	Pre-K*	\$729	\$733	
Grade Level	K-3	\$489	\$489	
	9-12	\$65	\$65	
Special Education (based on disability type and service model)	CC R/I K8	\$7,918	\$7,918	
	CC SC K8	\$4,524	\$4,524	
	CC R/I HS	\$5,938	\$5,938	
	CC SC HS	\$2,545	\$2,545	
	IBI/ED*	\$729	\$729	
ELL (based on LAU code)	LAU A K8	\$2,399	\$2,399	
	LAU B K8	\$2,000	\$2,000	
	LAU C K8	\$1,600	\$1,600	
	LAU A HS	\$2,399	\$2,399	
	LAU B HS	\$2,240	\$2,240	
	LAU C HS	\$2,000	\$2,000	
Below Proficient in Reading (based on 3rd and 8th grade proficiency)	K8	\$1,500	\$1,500	
	HS	\$1,500	\$1,500	
Above Proficient in Reading (based on 3rd and 8th grade proficiency)	K8	\$750	\$750	
	HS	\$1,500	\$1,500	
Attendance (based on students absent)	HS	\$750	\$750	
Mobility (based on students who have transferred schools in past year)	K8	\$750	\$750	

*These student groups receive less funding through the SBB formula because the resources supporting these students are controlled centrally.

Enrollment Projections & Fall Adjustments

School-by-school enrollment cannot be measured until the beginning of the school year but budget planning must begin the previous winter. The District, therefore, relies on projected enrollment figures to apply the aforementioned student weights and generate school budgets and subsequent adjustments once enrollment figures stabilize. Toward that end:

- The District puts a high premium on accurate projection numbers to give schools accurate preliminary budgets and enable targeted planning.
- The District adjusts school budgets in late August/early September in a manner, that balances equitable distribution of resources with minimal disruption to existing budgets.
- In November/December of the planning year, the District will calculate estimated enrollment for September of the following school year.
- Enrollment estimates are provided for each school, both in total and for each student subgroup that corresponds to a weighted characteristic (e.g. total students, students by grade, students by Special Education code, etc.).
- The projection method used predicts whether a student will remain in a school from one year to the next. It also measures cohort level trends to predict beginning and mid-year entry of students not currently attending a school. These measures combined predict the next year's enrollment for each grade in a school.

- This set of raw enrollment projections will be presented to each building principal for review and feedback over a period of 7-10 days. It is each principal’s responsibility to suggest revisions to the enrollment projections in order to better estimate the actual enrollment in September of the following year.
- If suggesting revisions, principals must provide justification and documentation for why enrollment will vary from the historical trend. The Academics Office will bear final responsibility for incorporating this feedback into final enrollment projections and ensuring that total projected enrollment is consistent with the District’s aggregate growth trajectory and independent third party estimates.
- Once finalized, projected enrollment figures will be used to calculate each school’s preliminary budget allocation and will not be changed until September of the following school year.
- The following August/September, the District will generate an enrollment report to assess the actual number of students by school, both in total and for each subgroup included in the SBB formula.
- In pursuit of equity, schools that had been over-projected (i.e., fewer students than projected) would have to reduce their budgets commensurately, which may entail releasing staff positions to necessary transfer.
- Schools in this position will have the flexibility to choose which resources should be removed from the roster (using necessary transfer provisions for staff), pursuant to the autonomy rules outlined in this document.
- Schools that had been under-projected (i.e. more students than projected) will be credited a supplemental budget total and will have the flexibility to choose which resources to purchase, pursuant to the autonomy rules outlined in this document.
- In pursuit of stability, however, school budgets will not necessarily be adjusted fully implied by the difference between projected and actual enrollment. Rather, fall budget adjustments will be capped at 10% (gain or loss) of a school’s initial budget allocation.

Baseline Services and Baseline Supplement

The District is committed to ensuring that schools have enough money to purchase “baseline services” – defined as a standard set of resources traditionally present in most CMSD schools. This is the minimum set of services the SBB allocation will provide for all schools, regardless of their size and characteristics. Every school will receive sufficient funds to budget for the following resources. However, principals still have the flexibility to choose how they want to use their budget – they can opt to use it differently than the baseline definition below.

For K8 schools, a baseline service was defined as follows:

Category	SY 2018-19 Baseline Policy
Resulting K8 Classroom Teacher Staff Ratio	26:1 with the following minimums: <ul style="list-style-type: none"> ▪ 8.0 FTEs if <275 students ▪ 11.0 FTEs if 275-300 ▪ 12.0 FTEs if 300-350 ▪ 13.0 FTEs if 350+
K8 Encore Staff Ratio	5:1 ratio with Classroom Teachers with a minimum of 2.0 FTEs
Special Education Teachers	Minimum of 2.0 FTEs
Principal	1.0 FTE
School Secretary	1.0 FTE
Instructional Aide, PCIA	1.0 FTE
Supplies, Textbooks, Materials	\$78 per student
Subs/Class Coverage	\$2,385 per teacher

Class Overage	\$63 per student
Differentials (NOW, WAVE, Proficiency Test Consultant)	\$4,280

For high schools, a baseline service was defined as follows:

Category	SY 2018-19 Baseline Policy
HS Teacher Ratio	26:1 ratio; minimum of 13.0 FTEs (unless in a transition status.
Principal	1.0 FTE
School Secretary	1.0 FTE
Guidance Counselor	1.0 FTE
Instructional Aide, PCIA	1.0 FTE
Supplies, Textbooks, Materials	\$92 per student
Subs/Class Coverage	\$2,385 per teacher
Class Overage	\$53 per student
Differentials (NOW, WAVE, Proficiency Test Consultant)	\$5,597

Baseline services are provided for all schools, regardless of whether a school’s initial SBB allocation (i.e., student enrollment multiplied by student weights) is insufficient to pay for these services. Essentially, the District will add money to the school’s allocation, bringing it up to the baseline.

The Finance Department holds a reserve from the SBB Pool sufficient to cover this “baseline supplement”. Very small schools are those most likely to fall short of being able to afford “baseline services” on their own. Therefore, the baseline services listed should be considered appropriate in the context of a small school with 300 students.

Other Uses of the SBB Pool

The majority of the dollars in the SBB Pool are allocated on a per-pupil basis based on each school’s enrollment and student need characteristics and the “baseline supplement” represents one exception to this rule, as some dollars are allocated to small schools in spite of their enrollment and student need characteristics. A few other small portions of the SBB Pool are reserved for distribution on a different basis:

- **Specialty School Allocation:** Some schools in CMSD operate unique academic models that are fundamentally more resource-intensive than others are. The Portfolio Office makes deliberate choices to offer a diverse array of academic options to all Cleveland students within the practical boundaries of cost and accessibility. A small set of schools in the SY16-17 school year received an allocation of dollars in addition to their SBB allocation to allow the maintenance of these higher-cost academic models, such as Career and Technical Education or Arts programs:

Model Type	List of Special Purpose Schools
New Tech Models	Collinwood
	New Tech West
	Facing History New Tech
	New Tech East
One-off Unique Models	MC2STEM
	Dike School of the Arts

Model Type	List of Special Purpose Schools
CTE Models	Cleveland School of the Arts
	Garrett Morgan School of Science
	Jane Addams Business Careers Center
	Washington Park Environmental Studies
	Max S. Hayes High School
	Martin Luther King Jr. Campus

- New School Transition Funding:** On a regular basis, the Portfolio Office introduces new school models to the District. New schools typically require a set of start-up costs different from the operating costs of other schools, such as leadership training, staff professional development, and technology infrastructure investments. Toward this end, the Finance Department will reserve some money based on the approved budgets submitted by each new school. New school transition funding typically spans three or four years, depending on the agreement between the District and the new school’s leadership team. The District expects that all new schools will be able to maintain their expenses sustainably on normal SBB dollars after four years of operation. Eleven schools will receive new school transition funding next year. These schools are Bard Early College East, Campus International High School, Davis Aerospace and Maritime High School, John Adams College and Career, John Marshall School of Business and Civic Leadership, John Marshall School of Information Technology, Lincoln-West Global Studies, Lincoln-West Science & Health, Rhodes College and Career, Rhodes School of Environmental Studies, and William Rainey Harper.

The Budget Timeline

The District’s fiscal year runs from July to June. The following activities, which occurred during SY17-18, contributed to the SY18-19 budget development:

- The Ohio Department of Education releases its annual report card data on 9/14/18. This data supports strategic school design and district portfolio planning.
- Principals received preliminary SY18-19 enrollment projections on 12/5/17. They had until 12/15/17 to propose changes with justification. The enrollment planning team, consisting of the budget, student enrollment, and academic departments, reviewed and adjudicated their proposed changes before finalizing the enrollment projections. The final enrollment projections were inputted into the Student-Based Budgeting formula.
- Principals received their SY18-19 budget allocation on 2/1/18. They had until 3/9/18 to finalize their budget. Budget review meetings were held the weeks of 2/26 and 3/5 to allow principals to review their proposals with their network leaders, finance and talent partners, and academic support services.
- On February 1, 2017, the budget template for department managers was also opened. They also had until March 9th to propose a budget, inclusive of investment requests. All academic budgets were submitted through an Excel file that enabled multi-year, multi-fund budgets; our online budget tool, MyBudgetFile, was used for non-academic budgets. Investment requests from departments were evaluated and adjudicated by the Chief Financial Officer and Chief Executive Officer.
- After aggregating all of the budgets and investment requests, the five-year forecast was presented to the Board of Education on May 1, 2018 and approved on May 29, 2018. The SY18-19 budget and appropriation measure was presented to the Board of Education on June 12, 2018 and approved

on June 26, 2018. Between the two June meetings, there were two community presentation on June 18th and June 20th.

Budget Management

The Budgets and Grants department provides ongoing budget and expenses management through a team of Finance Partners and Sr. Financial Analysts who are assigned to support individual schools/departments and individual funds, respectively. This matrix team of finance professionals provide ongoing budget-to-actual reporting as well as track personnel expenses, forecast and anticipate school, department, and fund needs, and help resolve issues and concerns.

All District purchases – all goods and services – are processed through procurement. Purchase orders and supplier contracts are created only when funds are available and all authorized approvals are given.

Other Sustaining Revenues

The District does not have any other sustaining revenue sources, such as cell towers, partnerships, tuition based programs, alternative schools that generate income, etc.

Finance Section



Financial Section

This section contains detailed information about past, budgeted, and projected future expenditures. It contains visibility to expenditures at the fund, object, and function level as well as detailed information at the cost center level for the general operating fund budget. There is also a subsection providing more detail on the capital projects budget.

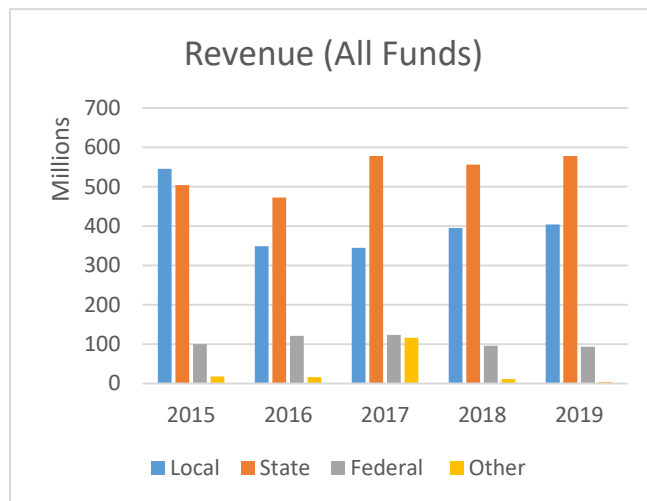
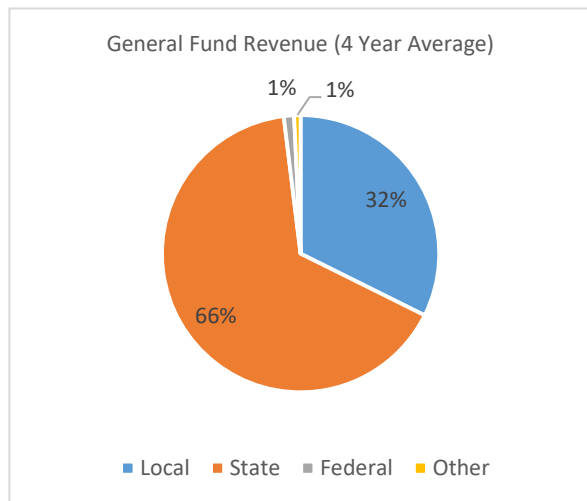
It is important to note the information contained herein about current and future budgets reflects accurate information known at publication. Individual department budgets will adjust throughout the fiscal year and assumptions about future events will change.

Major Revenue Sources and Expenditure Drivers

There are certain revenue sources and expenditure drivers that account for a significant portion of District financial activity.

Revenue

CMSD’s revenue derives from a combination of state funds, local sources such as property taxes (and in some cases income taxes) and federal funds. The amount of state funds that CMSD receives is based on a formula that takes into account the student enrollment and the property wealth of the district. The majority of our general operating funds comes from the State of Ohio (66%). Local sources of revenue account for 32.0% and other miscellaneous sources (e.g., reimbursements, advances, etc.) account for the balance. State and Federal grants and state construction funding account for the majority of non-general operating revenue.

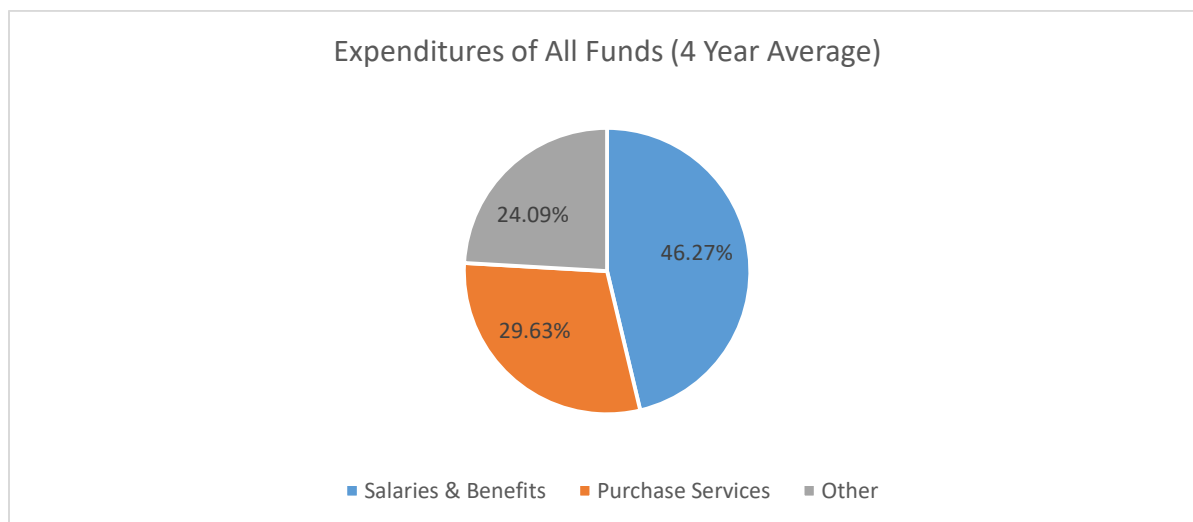
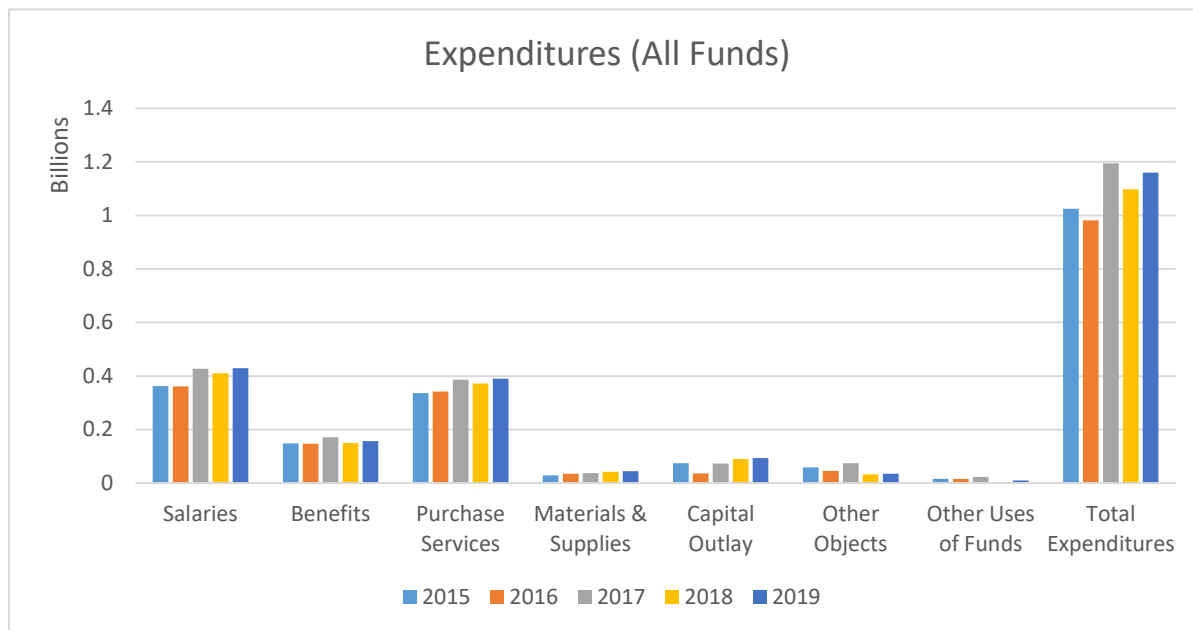


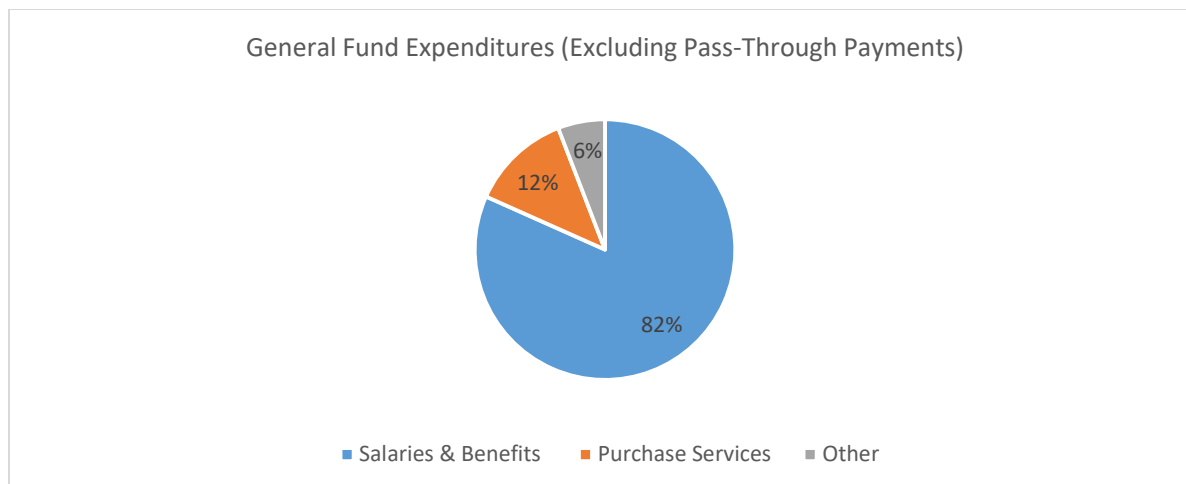
The Ohio Department of Education’s General Revenue Fund budget represents the largest component of CMSD’s revenue. These funds, along with profits from the Ohio Lottery are used to fund all of Ohio’s 612 public school districts, 49 joint vocational school districts, and approximately 370 public community schools. They also fund the activities of the Ohio Department of Education, including funding for early childhood education, pre-school special education, assessments, and the A-F report card. In addition to state aid through the foundation program, many school districts receive reimbursements payments for lost property tax revenue caused by the phase out of the general business tangible personal property tax (TPP) and the reduction of property tax assessment rates on utility property (KwH). Finally, the state pays 10% of locally levied property taxes for residential and agricultural real property owners, an additional 2.5% for homeowners, and represents property tax relief to individual property taxpayers in Ohio.

Expenditures

Across all funds, salary and benefits account for ~50% of total expenditures with purchased services accounting for another ~33%. Community school (charter) pass-through expenditures and tuition payments to other provides accounts for more than 50% of the purchased services total, or roughly 18% of total expenditures. Supplies and materials, capital outlay, and other uses account for the balance.

Excluding pass-through payments to charter schools and other providers, salaries and benefits have historically accounted for 81-85% of expenditures within the general operating fund over the past few years. As a percent of salaries and wages, fringe benefits costs average around 40%.





Assumptions Used to Develop Budgets

The following assumptions were used in preparing the FY19 general operating budget and five-year forecast.

Revenue Assumptions

- Cuyahoga County is currently finalizing the reappraisal they performed this year. Currently we are projecting a 9.5% increase in total property values from last year. No major changes are anticipated in the forecast. All property tax estimates use current valuation figures.
- A current collection rate of 88.4% for property taxes is assumed through 2022.
- On 11/8/16 residents renewed a 4-year, 15-mill levy with collection beginning January 2017. The forecast assumes the levy will expire December 31, 2020.
- Forecast utilizes the Governor’s version of the FY18-19 School Funding Formula.
- The current overall funding enrollment is 52,319, which includes CMSD students as well as charter and voucher students. The forecast assumes no change from this enrollment for FY19-FY22.

Expenditure Assumptions

- No changes in total or charter enrollment for FY18-FY22.
- Maintains current staffing levels on the General Fund with 230 teacher separations projected in FY18-22.
- 1.13% for step increases and other incentive pay for teachers.
- Includes potential equity / livable wage increases for some of our lowest earning employees. The budget was finalized before all collective bargained agreements were complete.
- Healthcare rates are forecasted to increase annually by 7.5%, which is down from the previous assumption of 10.4%.
- Reflects an \$11.2M investment in schools and \$6.2M investment in departments in FY18, which is maintained each year.
- No reflection of potential decreases in Federal funds.

Changes in Fund Balances

The District has been diligent about monitoring its fund balance. Prior to the levy renewal on November 8, 2016, CMSD was forecasting a negative fund balance in FY2018-19. Following the passage of that levy, CMSD is now projecting a negative fund balance in FY2021-22. We will actively engage district leadership, Board members, and the community in solutions over the coming fiscal years to “right-size” expenses and/or revenue to ensure a healthy fund balance.

Capital Projects

The capital projects funds are used to account for and report financial resources that are restricted, committed, or assigned to expenditure for capital outlays, including the acquisition or construction of capital facilities and other capital assets.

The individual fund types that make up the capital projects funds are as follows:

- Permanent Improvement Fund
- Classroom Facilities Fund

In 2000, a Facilities Assessment Commission was established to review the condition of the School District's facilities. The Commission recommended that a complete renovation program of all School District facilities be undertaken and that a substantial contribution from the State of Ohio (through the Ohio School Facilities Commission) could be included in the proposed construction and renovation plan by participation in the Classroom Facilities Assistance Program (CFAP).

The approval of a bond issue and tax levy by the voters on May 8, 2001, made the School District eligible for participation in the programs of the Commission. These programs provide assistance to Ohio school districts in the assessment of a school district's facilities and funding for a portion of the cost of upgrading said school district's facilities by renovating or constructing new facilities. Since passage of the bond issue, the School District and the Commission have worked together to create a Master Facilities Plan (henceforth referred to as the Project) for the construction, renovation and acquisition of classroom facilities that has been approved by the Board and State. The Project is currently estimated to cost \$1.2 billion in aggregate, not including over \$193 million of locally funded initiatives (i.e., permanent improvements the costs of which are not matched by State contributions).

The Project is divided into seven overlapping "segments." The cost of each segment is to be borne by the State and District in the same proportion – 68% by the State and 32% by the District. Before the State will agree to fund its share of a given segment of the Project, the District must produce its full share of the cost of that segment. Appropriations for the State's share of a given segment of the Project are made on a fiscal biennium basis, with the Commission determining biennial amounts based on the District's estimated construction schedule. The Revised Code and the Commission's regulations require that any increase in costs above the amount agreed to and budgeted be paid first from interest earned and available in the construction fund and then borne by the State and the District in the same proportion as the initial cost.

Construction Segments

To date, the District has entered into seven segment agreements with the Commission. These seven segments are currently estimated to cost, and to be funded with District and State dollars, as follows:

Segment	Total Cost	District Share	State Share
One	\$218,634,101	\$69,962,912	\$148,671,189
Two	99,998,886	31,999,644	67,999,242
Three	132,209,511	42,307,043	89,902,468
Four	135,924,569	43,495,862	92,428,707
Five	193,876,826	62,040,585	131,836,241
Six	32,401,145	10,368,366	22,032,779
Seven	196,493,861	62,878,036	133,615,825

The first, second, third, fourth and fifth segments of the Project have been completed substantially, and included the following improvements at the following costs (including, in all cases, both the District's share

of the cost and the State's share of the cost), as of June 30, 2017.

Segment One

Building(s)	Type of Improvement	Approximate Cost
Districtwide Buildings	Heating and Safety Repairs	\$53.7 million
Andrew J. Rickoff (K-8) Elementary School	New Construction	17.5 million
East High School; Gymnasium Addition	Addition	6.3 million
John Adams (K-8) Elementary School	New Construction	16.5 million
John Adams High School	New Construction	37.5 million
John Hay High School	Renovation	35.4 million
SuccessTech Academy (9-12)	Renovation	6.1 million
Memorial (K-8) Elementary School	New Construction	15.0 million
Riverside (K-8) Elementary School	New Construction	12.3 million
Warner Road (K-8) Elementary School Site	Abatement/Demolition	0.3 million
Woodhill Quincy Administration Center Site	Abatement/Demolition	0.7 million
Miscellaneous Improvements		15.5 million
Security Enhancements		1.8 million
Total		\$218.6 million

Segment Two

Building	Type of Improvement	Approximate Cost
Warner Road (K-8) Elementary School	New Construction	\$15.3 million
Mound (K-8) Elementary School	New Construction	0.1 million
Daniel E. Morgan (K-8) Elementary School	New Construction	13.1 million
Mary B. Martin (K-8) Elementary School	Renovation	9.0 million
Franklin D. Roosevelt (K-8) Elementary School	Renovation	15.4 million
Hanna Gibbons (K-8) Elementary School	New Construction	10.2 million
Mary M. Bethune (K-8) Elementary School	Renovation/Addition	9.8 million
Max S. Hayes Vocational High School	New Construction	0.8 million
Thomas Jefferson (K-8) Elementary School	Swing Space Related to New Construction	0.2 million
Willson (K-8) Elementary School	New Construction	0.4 million
James Ford Rhodes High School	Renovation	24.8 million
Miles Park @ Moses Cleveland (K-8) Elementary School	New Construction	0.4 million
New West Side High School	Swing Space Related to	0.5 million
Total		\$100 million

Segment Three

Building	Type of Improvement	Approximate Cost
Artemus Ward (K-8) Elementary School	New Construction	\$13.8 million
Willson (K-8) Elementary School	New Construction	14.9 million
Harvey Rice (K-8) Elementary School	New Construction	16.0 million

Building	Type of Improvement	Approximate Cost
Wade Park (K-8) Elementary School	New Construction	15.1 million
East Clark (K-8) Elementary School	New Construction	14.2 million
Patrick Henry (K-8) Elementary School	New Construction	15.8 million
Buhrer (K-8) Elementary School	New Construction	13.1 million
Charles A. Mooney (K-8) Elementary School	New Construction	0.3 million
Garfield (K-8) Elementary School	New Construction	14.8 million
New West Side High School	Architectural Design for New Construction	0.6 million
Robinson G. Jones (K-8) Elementary School	New Construction	13.6 million
Total		\$132.2 million

Segment Four

Building	Type of Improvement	Approximate Cost
Adlai Stevenson (K-8) Elementary School	New Construction	\$14.7 million
Anton Grdina (K-8) Elementary School	New Construction	15.9 million
Audubon (K-8) Elementary School	New Construction	0.3 million
Charles Dickens (K-8) Elementary School	New Construction	14.0 million
Charles H. Lake (K-8) Elementary School	New Construction	1.7 million
Euclid Park (K-8) Elementary School	New Construction	13.6 million
George W. Carver (K-8) Elementary School	New Construction	14.4 million
Mound (K-8) Elementary School	New Construction	13.4 million
Nathan Hale (K-8) Elementary School	New Construction	13.1 million
Robert H. Jamison (K-8) Elementary School	New Construction	14.6 million
Thomas Jefferson (K-8) Elementary School	New Construction	18.5 million
Corlett Elementary School	Demolition (for the Charles Dickens (K-8) Elementary School)	0.7 million
Moses Cleveland Elementary School	Demolition (for the Robert H. Jamison (K-8) Elementary School)	1.0 million
Total		\$135.9 million

Segment Five

Building	Type of Improvement	Estimated Cost
Almira (K-8) Elementary School	New Construction	\$15.9 million
Charles Mooney (K-8) Elementary School	New Construction	0.3 million
Forest Hill (K-8) Elementary School	New Construction	0.6 million
John Marshall (9-12) High School	New Construction	46.7 million
Louisa M Alcott (K-8) Elementary School	Renovation	6.3 million
Max Hayes (9-12) High School	New Construction	39.2 million
Miles (K-8) Elementary School	New Construction	17.3 million
Orchard (K-8) Elementary School	New Construction	16.1 million
Paul Dunbar (K-8) Elementary School	New Construction	15.8 million

Building	Type of Improvement	Estimated Cost
Cleveland School of the Arts (9-12) High School	New Construction	33.6 million
West Side Relief High School	New Construction	0.6 million
Shuler @ Hawthorne	Renovation	1.0 million
AG Bell	Demolition	0.5 million
Total		\$193.9 million

Segment Six

Building	Type of Improvement	Estimated Cost
Albert B. Hart (K-8) Elementary School	Demolition	\$0.8 million
Alexander Hamilton (K-8) Elementary School	Demolition	0.5 million
Campus International Elementary School	New Construction	21.4 million
Emile B. DeSauze Elementary School	Demolition	1.2 million
Giddings Elementary School	Demolition	1.3 million
Gracemount (K-8) Elementary School	Demolition	0.3 million
John Raper (K-8) Elementary School	Demolition	0.4 million
John D. Rockefeller Elementary School	Demolition	1.1 million
Louis Pasteur (K-8) Elementary School	Demolition	0.4 million
Robert Jamison Elementary School	Demolition	2.7 million
Stephen Howe (K-8) Elementary School	Demolition	0.2 million
Union Elementary School	Demolition	1.3 million
William Rainey Harper Elementary School	Demolition	0.4 million
Wilson Middle School	Demolition	0.4 million
Total		\$32.4 million

The seventh segment was recently amended by the Board of Education and the State of Ohio. The School District has set aside its share of the cost of that segment. The District is completing construction on William Rainey Harper. This school will be in use by the start of the school year. The estimated completion date of this segment is December 2018. The elements of this segment include the following:

Segment Seven

Building	Type of Improvement	Estimated Cost
Buckeye-Woodland Elementary School	Demolition	\$0.3 million
Charles Eliot (PreK-8) Elementary School	New Construction	15.6 million
Fullerton (PreK-8) Elementary School	New Construction	15.9 million
H. Barbara Booker (PreK-8) Elementary School	New Construction	16.1 million
Halle Elementary School	Demolition	0.3 million
Henry Longfellow	Demolition	0.4 million
Jessie Owens Elementary School	Demolition	0.3 million
John F. Kennedy High School	New Construction	35.8 million
Max Hayes High School (old site)	Demolition	2.3 million
Mt. Pleasant Elementary School (A.J. Rickoff swing space)	Demolition	1.3 million
Oliver Hazard Perry (K-8) Elementary School	Demolition	0.7 million

Building	Type of Improvement	Estimated Cost
Oliver Hazard Perry (K-8) Elementary School	New Construction	16.3 million
Paul Revere Elementary School*	Demolition	0.6 million
Sunbeam (PreK-8) Elementary School	New Construction	25.5 million
Waverly Elementary School	Demolition	0.5 million
Waverly Elementary School	New Construction	15.5 million
West Side High School	New Construction	32.6 million
Whitney Young	Demolition	0.9 million
William Rainey Harper (PreK-8) Elementary School	New Construction	15.6 million
Total		\$196.5 million(a)

In May of each year, the Commission adjusts its construction cost calculator to reflect inflationary growth in Ohio construction for the previous year. Each future segment of the Project will have the construction budget adjusted to reflect inflationary growth.

To date, the District has funded its obligations relating to the Project in large part through the issuance of securities pursuant to the aforementioned voter approval in May 2001 and November 2014. Specifically, the following principal amounts of voter-approved securities have funded the District's obligations with respect to the following segments of the Project, to date:

Segment 1	Segment 2	Segment 3	Segment 4	Segment 5	Segment 6	Segment 7
\$54,394,300	\$26,393,849	\$41,869,562	\$44,079,363	\$61,658,467	\$9,680,766	\$59,119,443

The principal amounts shown above for the first three segments are less than the respective District shares because other available funds were also used. District contributions to segments in excess of ultimately required amounts are returned to the District and applied to future segments or LFIs.

\$148,333,496 of voter-approved securities (not including any portion of the Bonds) have been allocated to locally funded initiatives (LFIs), which do not qualify for State matching funds. LFIs include real estate acquisition, auditorium improvements, enhanced use of brick and sloped roofs, and additional square footage renovations beyond what the OSFC will co-fund. As mentioned above, completed and currently planned LFIs are expected to ultimately cost more than \$200,000,000.

Revenue, Expenditure, and Fund Balance Detail for All Funds

This section contains detailed information about fund-level expenditures, budgets, projections, and fund balances. It begins with the aggregate view of revenue and expenditures, by object and function, for all funds combined. This is followed by a detailed view of all individual funds, beginning with the operating fund and then the other individual funds. This section concludes with the presentation of fund balances by fund. The Appendix contains additional detailed information about individual school and department cost centers within the general operating fund.

The themes and trends associated with these funds are:

Overall – in aggregate – revenue and expenses are stable with some modest increases. This is due to a relatively stable state funding formula and flat-to-slightly increasing student enrollment.

Funds 003 and 010 follow construction patterns and are linked to state-approved plans, which is why the revenue and expenses fluctuate each year.

Fund 024, Employee Benefits Self-Insurance, shows a steady increase as tied to rising healthcare costs.

- Funds 018, 200, and 300 reflect fund raising by individual schools.
- Increases in Funds 401, 439, and 463 reflect increased state investment in non-public schools, preschool, and alternative education respectively.
- Funds 432, 451, 452, 466, 506, and 542 are no longer active revenue sources, but all are included in the budget book due to actual expenses occurred in the past four years.

All Funds

The following table represents all aggregate revenues & expenditures of The District from all funds.

	FY 2015 Actual	FY 2016 Actual	FY 2017 Actual	FY 2018 Est. Actual	FY 2019 Budget	FY 2020 Forecast	FY 2021 Forecast	FY 2022 Forecast
<i>Revenues</i>								
Local	\$545,516,438	\$349,023,691	\$372,206,012	\$393,538,100	\$404,142,887	\$512,462,657	\$472,541,802	\$459,922,023
State	504,089,037	472,262,677	511,336,971	556,130,304	578,068,428	518,906,601	477,417,855	465,705,297
Federal	99,663,169	121,244,543	101,165,165	95,476,049	93,250,000	111,388,119	105,756,214	99,967,965
Other	17,537,197	16,262,586	12,721,041	11,370,918	4,250,000	12,376,987	36,477,262	11,108,027
<i>Total Revenue</i>	<i>\$1,166,805,841</i>	<i>\$958,793,497</i>	<i>\$997,429,189</i>	<i>\$1,056,515,371</i>	<i>\$1,079,711,315</i>	<i>\$1,089,050,034</i>	<i>\$1,057,584,443</i>	<i>\$1,036,703,312</i>
<i>Expenditures (by object)</i>								
Salaries	\$362,467,009	\$361,109,899	\$371,027,531	\$410,263,892	\$429,960,794	\$451,283,254	\$414,985,813	\$450,470,458
Benefits	148,986,517	147,462,133	151,512,078	149,806,013	156,998,248	180,673,373	166,386,776	180,347,966
Purchase Services	336,393,437	341,643,023	351,026,010	372,354,352	390,231,205	404,797,046	371,379,752	404,067,975
Materials & Supplies	29,117,079	34,676,721	35,629,093	42,104,763	44,126,226	33,551,255	32,404,872	33,490,827
Capital Outlay	74,129,925	35,792,623	36,775,642	89,659,426	93,964,004	5,861,707	4,025,335	5,851,150
Other Objects	58,535,573	45,322,776	46,567,534	32,846,147	34,423,101	79,146,932	72,621,328	79,004,382
Other Uses of Funds	15,552,761	16,168,673	16,612,734	9,111,000	9,548,422	15,785,697	14,299,988	15,757,266
<i>Total Expenditures</i>	<i>\$1,025,182,301</i>	<i>\$982,175,848</i>	<i>\$1,009,150,622</i>	<i>\$1,106,145,592</i>	<i>\$1,159,252,000</i>	<i>\$1,199,848,196</i>	<i>\$1,179,107,278</i>	<i>\$1,168,990,023</i>
<i>Expenditures (by function)</i>								
Instruction	\$526,602,549	\$515,933,614	\$530,103,371	\$555,667,957	\$578,424,049	\$578,658,885	\$531,720,140	\$577,616,679
Supporting Services	326,139,375	342,888,327	352,305,516	395,155,878	410,170,374	410,585,844	377,280,585	409,846,350
Non-Instructional	33,846,681	36,291,133	37,287,844	38,969,410	40,768,370	42,359,536	38,923,481	42,283,243
Extracurricular Activities	7,313,864	6,902,911	7,092,495	6,622,556	6,882,037	5,451,531	5,009,322	5,441,712
Facilities & Construction	70,310,337	32,875,362	33,778,261	91,288,237	93,557,484	90,828,526	83,460,839	90,664,936
Debt Service	45,416,735	31,115,827	31,970,402	18,989,512	19,901,245	21,029,646	19,323,795	20,991,769
Other Uses of Funds	15,552,761	16,168,673	16,612,734	9,111,000	9,548,441	22,185,295	20,385,700	22,145,334
<i>Total Expenditures</i>	<i>\$1,025,182,302</i>	<i>\$982,175,847</i>	<i>\$1,009,150,623</i>	<i>\$1,115,804,550</i>	<i>\$1,159,252,000</i>	<i>\$1,199,848,196</i>	<i>\$1,179,107,278</i>	<i>\$1,168,990,023</i>

General Fund (001)

This is a set of accounts used to show all ordinary operations of a school system, generally all transactions which do not have to be accounted for in another fund. Revenues and expenditures for this fund have increased steadily for the past four years and are predicted to continue to increase over the next three years. The FY 2021 revenue forecast reflects the 15-mill evening ending on December 31, 2020.

	FY 2015 Actual	FY 2016 Actual	FY 2017 Actual	FY 2018 Est. Actual	FY 2019 Budget	FY 2020 Forecast	FY 2021 Forecast	FY 2022 Forecast
Revenues								
Local	\$227,542,908	\$231,467,730	\$245,721,760	\$253,146,961	\$245,630,987	\$246,375,191	\$220,154,732	\$226,907,101
State	456,550,511	452,628,927	483,486,294	468,253,505	483,307,688	491,252,504	492,950,555	446,466,251
Federal	1,776,346	25,086,763	5,450,333	1,246,560	5,448,320	0	0	5,033,007
Other	5,706,686	2,654,481	4,954,274	7,368,668	4,952,444	4,250,000	4,250,000	4,574,930
Total Revenue	\$691,576,451	\$711,837,901	\$739,612,661	\$730,015,693	\$739,339,439	\$742,567,635	\$712,820,559	\$682,981,289
Expenditures (by object)								
Salaries	\$303,364,148	\$304,237,922	\$328,882,482	\$355,114,504	\$352,654,167	\$341,905,528	\$341,254,108	\$341,254,108
Benefits	124,735,351	125,796,033	116,713,408	127,613,615	137,254,263	154,497,295	160,812,220	163,812,220
Purchased Services	243,604,165	240,809,561	242,058,803	246,128,074	272,541,679	244,646,914	245,988,504	245,988,504
Materials & Supplies	11,828,932	13,221,225	13,491,983	18,283,105	14,897,374	15,100,066	15,100,066	15,100,066
Capital Outlay	4,532,633	3,948,198	3,314,043	4,258,917	5,416,166	4,081,749	4,081,749	4,081,749
Other Objects	8,133,129	8,064,317	7,494,511	7,574,698	7,735,350	7,015,327	7,016,602	7,016,602
Other Uses of Funds	4,995,394	5,557,000	6,111,000	4,000,000	5,000,000	5,000,000	5,000,000	5,000,000
Total Expenditures	\$701,193,752	\$701,634,256	\$718,066,230	\$762,972,914	\$795,499,000	\$790,700,000	\$804,600,000	\$807,600,000
Expenditures (by function)								
Instruction	\$478,243,232	\$465,907,795	\$474,984,156	\$508,189,522	\$524,436,236	\$506,968,066	\$511,567,639	\$513,567,639
Support Services	209,581,982	222,516,388	230,457,241	251,313,274	259,775,626	255,765,728	258,086,216	259,086,216
Non-Instructional	864,570	617,402	1,021,713	613,516	634,175	615,523	621,108	621,108
Extracurricular	6,240,056	5,873,256	4,910,617	5,468,814	5,652,963	3,322,589	3,352,734	3,352,734
Facilities & Construction	31,531	23,299	12,234	0	0	\$0	0	0
Debt Service	1,236,988	1,139,118	569,267	0	0	583,479	588,772	588,772
Other Uses of Funds	4,995,394	5,557,000	6,111,000	4,000,000	5,000,000	4,991,490	5,036,776	5,036,776
Total Expenditures	\$701,193,753	\$701,634,258	\$718,066,228	\$769,585,126	\$795,499,000	\$790,700,000	\$804,600,000	\$807,600,000

Bond Retirement Fund (002)

A fund provided for the retirement of serial bonds and short-term notes and loans. All revenue derived from general or special levies, within or exceeding the ten-mill limitation, which is levied for debt charges on bonds, notes, or loans, shall be paid into this fund.

	FY 2015 Actual	FY 2016 Actual	FY 2017 Actual	FY 2018 Est. Actual	FY 2019 Budget	FY 2020 Forecast	FY 2021 Forecast	FY 2022 Forecast
Revenues								
Local	\$32,193,536	\$20,813,989	\$21,805,579	\$22,466,301	\$20,260,678	\$19,388,847	\$19,350,331	\$19,421,452
State	3,467,100	2,870,603	1,968,677	3,099,958	1,829,198	2,674,052	2,668,740	2,678,548
Federal	0	0	0	0	0	0	0	0
Other	0	0	0	0	0	0	0	0
Total Revenue	\$35,660,636	\$23,684,592	\$23,774,256	\$25,566,259	\$22,089,876	\$22,062,899	\$22,019,071	\$22,100,000
Expenditures (by object)								
Salaries	\$0	\$0	\$0	\$0	\$0	\$0	\$0	\$0
Benefits	0	0	0	0	0	0	0	0
Purchased Services	0	0	0	0	0	0	0	0
Materials & Supplies	0	0	0	0	0	0	0	0
Capital Outlay	0	0	0	0	0	0	0	0
Other Objects	23,434,304	30,457,288	19,422,657	19,535,063	19,600,000	22,062,899	22,019,071	22,100,000
Other Uses of Funds	0	0	0	0	0	0	0	0
Total	\$23,434,304	\$30,457,288	\$19,422,657	\$19,535,063	\$19,600,000	\$22,062,899	\$22,019,071	\$22,100,000
Expenditures (by function)								
Instruction	\$0	\$0	\$0	\$0	\$0	\$0	\$0	\$0
Support Services	553,756	480,579	469,722	545,551	0	348,126	347,434	0
Non-Instructional	0	0	0	0	0	0	0	0
Extracurricular	0	0	0	0	0	0	0	0
Facilities & Construction	0	0	0	0	0	0	0	0
Debt Service	22,880,547	29,976,709	18,952,935	18,989,512	19,600,000	21,714,773	21,671,637	22,100,000
Other Uses of Funds	0	0	0	0	0	0	0	0
Total	\$23,434,303	\$30,457,288	\$19,422,657	\$19,535,063	\$19,600,000	\$22,062,899	\$22,019,071	\$22,100,000

Parental Improvement Fund (003)

A fund provided to account for all transactions related to the acquiring, constructing, or improving of such permanent improvements as are authorized by Chapter 5705, Revised Code.

	FY 2015 Actual	FY 2016 Actual	FY 2017 Actual	FY 2018 Est. Actual	FY 2019 Budget	FY 2020 Forecast	FY 2021 Forecast	FY 2022 Forecast
Revenues								
Local	\$156,553,135	\$3,112,668	\$3,915,344	\$4,091,133	\$1,069,815	\$2,440,000	\$2,340,000	\$2,240,000
State	37,765	74,683	72,136	108,005	72,000	72,000	72,000	72,000
Federal	0	0	0	0	0	0	0	0
Other	0	2,369,446	0	0	0	0	0	0
Total Revenue	\$156,590,900	\$5,556,797	\$3,987,480	\$4,199,138	\$2,612,000	\$2,512,000	\$2,412,000	\$2,312,000
Expenditures (by object)								
Salaries	\$435,780	\$336,171	\$391,342	\$177,774	\$0	\$0	\$0	\$0
Benefits	109,723	128,731	145,166	62,751.77	0	0	0	0
Purchase Services	2,337,214	1,333,026	3,205,575	5,960,284.15	0	0	0	0
Materials & Supplies	843,987	1,132,192	585,873	2,196,148.17	0	0	0	0
Capital Outlay	7,304,928	10,250,912	15,965,341	31,063,469	15,000,000	15,000,000	15,000,000	15,000,000
Other Objects	79,780	47,181	46,137	54,564.64	0	0	0	0
Other Uses of Funds	6,835,117	5,591,227	1,655,767	0	0	0	0	0
Total Expenditures	\$17,946,529	\$18,819,440	\$21,995,201	\$39,514,992	\$15,000,000	\$15,000,000	\$15,000,000	\$15,000,000
Expenditures (by function)								
Instruction	\$0	\$0	\$0	\$0	\$0	\$0	\$0	\$0
Supporting Services	576,084	512,082	582,645	54,565	0	0	0	0
Non-Instructional	0	0	0	0	0	0	0	0
Extracurricular Activities	0	0	0	0	0	0	0	0
Facilities & Construction	9,583,728	12,716,129	19,756,788	39,460,427	15,000,000	15,000,000	15,000,000	15,000,000
Debt Service	951,601	0	0	0	0	0	0	0
Other Uses of Funds	6,835,117	5,591,227	1,655,767	0	0	0	0	0
Total Expenditures	\$17,946,530	\$18,819,438	\$21,995,200	\$39,514,992	\$15,000,000	\$15,000,000	\$15,000,000	\$15,000,000

Food Services Fund (006)

A fund used to record financial transactions related to food service operation.

	FY 2015Actual	FY 2016 Actual	FY 2017 Actual	FY 2018 Est. Actual	FY 2019 Budget	FY 2020 Forecast	FY 2021 Forecast	FY 2022 Forecast
Revenues								
Local	\$584,803	\$817,660	\$1,159,339	\$229,461	\$851,261	\$851,261	\$851,261	\$851,261
State	466,013	23,095	35,710	91,196	24,045	24,045	24,045	24,045
Federal	20,226,079	23,081,494	20,505,014	24,008,416	24,030,526	24,030,526	24,030,526	24,030,526
Other	900,000	90,432	0	2,250	94,168	94,168	94,168	94,168
Total Revenue	\$22,176,895	\$24,012,681	\$21,700,063	\$24,331,323	\$25,000,000	\$25,000,000	\$25,000,000	\$25,000,000
Expenditures (by object)								
Salaries	\$7,422,604	\$7,355,364	\$7,816,604	\$8,215,404	\$8,540,055	\$8,540,055	\$8,540,055	\$8,540,055
Benefits	3,997,655	4,196,686	4,316,427	4,504,507	4,715,925	4,715,925	4,715,925	4,715,925
Purchase Services	828,689	742,842	702,172	162,048	767,160	767,160	767,160	767,160
Materials & Supplies	9,554,334	9,841,374	9,662,101	10,620,591	10,556,358	10,556,358	10,556,358	10,556,358
Capital Outlay	63,031	110,001	342,976	105,059	374,719	374,719	374,719	374,719
Other Objects	23,807	34,426	41,904	75,144	45,783	45,783	45,783	45,783
Other Uses of Funds	0	0	0	0	0	0	0	0
Total Expenditures	\$21,890,120	\$22,280,693	\$22,882,184	\$23,682,753	\$25,000,000	\$25,000,000	\$25,000,000	\$25,000,000
Expenditures (by function)								
Instruction	\$0	\$0	\$0	\$0	\$0	\$0	\$0	\$0
Supporting Services	0	0	0	0	0	0	0	0
Non-Instructional	21,890,119	22,280,692	22,882,184	23,682,752	25,000,000	25,000,000	25,000,000	25,000,000
Extracurricular Activities	0	0	0	0	0	0	0	0
Facilities & Construction	0	0	0	0	0	0	0	0
Debt Service	0	0	0	0	0	0	0	0
Other Uses of Funds	0	0	0	0	0	0	0	0
Total Expenditures	\$21,890,119	\$22,280,692	\$22,882,184	\$23,682,752	\$25,000,000	\$25,000,000	\$25,000,000	\$25,000,000

Special Trust Fund (007)

Fund 007 reflects grants, gifts, and donations made to CMSD at-large, CMSD schools and CMSD employees (mostly teachers) from local (i.e., non-federal, non-state) sources.

	FY 2015 Actual	FY 2016 Actual	FY 2017 Actual	FY 2018 Est. Actual	FY 2019 Budget	FY 2020 Forecast	FY 2021 Forecast	FY 2022 Forecast
Revenues								
Local	\$8,165,849	\$10,778,329	\$9,247,983	\$6,819,215	\$15,000,000	\$15,000,000	\$15,000,000	\$15,000,000
State	0	0	0	0	0	0	0	0
Federal	0	0	0	0	0	0	0	0
Other	9,44,394	0	0	0	0	0	0	0
Total Revenue	\$9,110,243	\$10,778,329	\$9,247,983	\$6,819,215	\$15,000,000	\$15,000,000	\$15,000,000	\$15,000,000
Expenditures (by object)								
Salaries	\$2,391,493	\$1,747,891	\$1,193,039	\$1,022,656	\$2,152,114	\$2,152,114	\$2,152,114	\$2,152,114
Benefits	810,243	482,827	337,960	398,210	656,936	656,936	656,936	656,936
Purchase Services	2,206,782	5,290,806	3,228,093	3,211,224	3,348,384	3,348,384	3,348,384	3,348,384
Materials & Supplies	431,186	738,147	817,816	1,177,519	645,225	645,225	645,225	645,225
Capital Outlay	881,740	1,630,752	1,227,406	2,190,728	995,045	995,045	995,045	995,045
Other Objects	21,367,884	157,917	265,917	300,790	7,202,296	7,202,296	7,202,296	7,202,296
Other Uses of Funds	0	0	0	0	0	0	0	0
Total Expenditures	\$28,089,328	\$10,048,340	\$7,070,231	\$8,301,127	\$15,000,000	\$15,000,000	\$15,000,000	\$15,000,000
Expenditures (by function)								
Instruction	\$89,516	\$(53,172)	\$72,737	\$404,619	\$0	\$0	\$0	\$0
Supporting Services	6,749,813	10,087,891	6,855,866	7,422,268	14,979,670	14,979,670	14,979,670	14,979,670
Non-Instructional	0	0	19,440	76,300	0	0	0	0
Extracurricular Activities	0	13,619	122,188	397,940	20,330	20,330	20,330	20,330
Facilities & Construction	0	0	0	0	0	0	0	0
Debt Service	21,250,000	0	0	0	0	0	0	0
Other Uses of Funds	0	0	0	0	0	0	0	0
Total Expenditures	\$28,089,329	\$10,048,338	\$7,070,231	\$8,301,127	\$15,000,000	\$15,000,000	\$15,000,000	\$15,000,000

Classroom Facilities Fund (010)

A fund provided to account for monies received and expended in connection with contracts entered into by the School District and the Ohio School Facilities Commission for the building and equipping of classroom facilities.

	FY 2015 Actual	FY 2016 Actual	FY 2017 Actual	FY 2018 Est. Actual	FY 2019 Budget	FY 2020 Forecast	FY 2021 Forecast	FY 2022 Forecast
Revenues								
Local	\$44,980,413	\$258,898	\$459,225	\$595,132	\$500,000	\$500,000	\$500,000	\$500,000
State	31,665,038	\$4,127,881	11,427,492	71,019,938	49,500,000	49,500,000	39,500,000	39,500,000
Federal	0	0	0	0	0	0	0	0
Other	6,835,117	5,591,227	1,655,767	0	0	0	0	0
Total Revenue	\$83,480,568	\$9,978,006	\$13,542,484	\$71,615,069	\$50,000,000	\$50,000,000	\$40,000,000	\$40,000,000
Expenditures (by object)								
Salaries	\$0	\$0	\$0	\$0	\$0	\$0	\$0	\$0
Benefits	0	0	0	0	0	0	0	0
Purchase Services	4,157,536	5,571,965	3,327,745	0	0	0	0	0
Materials & Supplies	47,856	483	0	0	0	0	0	0
Capital Outlay	55,587,287	14,563,486	22,192,819	50,051,447	65,000,000	100,277,797	57,255,394	35,000,000
Other Objects	0	0	0	0	0	0	0	0
Other Uses of Funds	0	2,369,446	0	0	0	0	0	0
Total Expenditures	\$59,792,677	\$22,505,380	\$25,520,564	\$50,051,447	\$65,000,000	\$100,277,797	\$57,255,394	\$35,000,000
Expenditures (by function)								
Instruction	\$0	\$0	\$0	\$0	\$0	\$0	\$0	\$0
Supporting Services	0	0	0	0	0	0	0	0
Non-Instructional	0	0	0	0	0	0	0	0
Extracurricular Activities	0	0	0	0	0	0	0	0
Facilities & Construction	60,695,078	20,135,934	25,520,564	50,051,447	65,000,000	100,277,797	57,255,394	35,000,000
Debt Service	-902,401	0	0	0	0	0	0	0
Other Uses of Funds	0	2,369,446	0	0	0	0	0	0
Total Expenditures	\$59,792,677	\$22,505,380	\$25,520,564	\$50,051,447	\$65,000,000	\$100,277,797	\$57,255,394	\$35,000,000

Public School Support Fund (018)

A fund provided to account for specific local revenue sources, other than taxes or expendable trusts (i.e. profits from vending machines, sales of pictures, etc.), that are restricted to expenditures for specified purposes approved by board resolution. Such expenditures may include curricular and extra-curricular related purchases.

	FY 2015 Actual	FY 2016 Actual	FY 2017 Actual	FY 2018 Est. Actual	FY 2019 Budget	FY 2020 Forecast	FY 2021 Forecast	FY 2022 Forecast
Revenues								
Local	\$430,708	\$326,747	\$451,573	\$471,222	\$800,000	\$800,000	\$800,000	\$800,000
State	0	0	0	0	0	0	0	0
Federal	0	0	0	0	0	0	0	0
Other	0	0	0	0	0	0	0	0
Total Revenue	\$430,708	\$326,747	\$451,573	\$471,222	\$800,000	\$800,000	\$800,000	\$800,000
Expenditures (by object)								
Salaries	\$940	\$1,693	\$(2,248)	\$0	\$0	\$0	\$0	\$0
Benefits	259	1,016	-44	0	0	0	0	0
Purchase Services	357,080	319,858	333,110	243,161	790,000	790,000	790,000	790,000
Materials & Supplies	0	0	0	8,945	0	0	0	0
Capital Outlay	0	0	0	188	0	0	0	0
Other Objects	5,750	3,000	-600	5,749	10,000	10,000	10,000	10,000
Other Uses of Funds	0	0	0	0	0	0	0	0
Total Expenditures	\$364,029	\$325,567	\$330,218	\$258,043	\$800,000	\$800,000	\$800,000	\$800,000
Expenditures (by function)								
Instruction	\$0	\$0	\$0	\$15,732	\$0	\$0	\$0	\$0
Supporting Services	0	0	0	1,403	0	0	0	0
Non-Instructional	0	0	0	0	0	0	0	0
Extracurricular Activities	364,029	325,567	330,218	240,908	800,000	800,000	800,000	800,000
Facilities & Construction	0	0	0	0	0	0	0	0
Debt Service	0	0	0	0	0	0	0	0
Other Uses of Funds	0	0	0	0	0	0	0	0
Total Expenditures	\$364,029	\$325,567	\$330,218	\$258,043	\$800,000	\$800,000	\$800,000	\$800,000

Other Grants Fund (019)

A fund used to account for the proceeds of specific revenue sources, except for State and Federal grants that are legally restricted to expenditures for specified purposes. These funds reflect revenue paid to CMSD from Promise Academy and associated expenses for providing business office services, such as payroll and human resources processing.

	FY 2015 Actual	FY 2016 Actual	FY 2017 Actual	FY 2018 Est. Actual	FY 2019 Budget	FY 2020 Forecast	FY 2021 Forecast	FY 2022 Forecast
Revenues								
Local	\$2,000,000	\$2,477,521	\$718,277	\$634,910	\$1,600,000	\$0	\$0	\$0
State	0	0	0	0	0	0	0	0
Federal	0	0	0	0	0	0	0	0
Other	0	0	0	0	0	0	0	0
Total Revenue	\$2,000,000	\$2,477,521	\$718,277	\$634,910	\$1,600,000	\$0	\$0	\$0
Expenditures (by object)								
Salaries	\$1,812,913	\$1,611,041	\$1,223,785	\$1,078,530	\$148,786	\$0	\$0	\$0
Benefits	731,939	630,722	453,708	410,112	34,214	0	0	0
Purchase Services	0	3,344	0	0	0	0	0	0
Materials & Supplies	0	987	0	0	0	0	0	0
Capital Outlay	0	0	0	0	0	0	0	0
Other Objects	0	0	0	0	0	0	0	0
Other Uses of Funds	0	0	0	0	0	0	0	0
Total Expenditures	\$2,544,852	\$2,246,094	\$1,677,493	\$1,488,642	\$183,000	\$0	\$0	\$0
Expenditures (by function)								
Instruction	\$1,520,801	\$1,344,907	\$1,101,898	\$1,005,204	\$123,571	\$0	\$0	\$0
Supporting Services	1,024,050	901,186	575,594	483,438	59,429	0	0	0
Non-Instructional	0	0	0	0	0	0	0	0
Extracurricular Activities	0	0	0	0	0	0	0	0
Facilities & Construction	0	0	0	0	0	0	0	0
Debt Service	0	0	0	0	0	0	0	0
Other Uses of Funds	0	0	0	0	0	0	0	0
Total Expenditures	\$2,544,851	\$2,246,093	\$1,677,492	\$1,488,642	\$183,000	\$0	\$0	\$0

Liability Self-Insurance Fund (023)

This fund should have the self-insurance money deposited in it and all appropriate self-insurance payments made from it. The Self-Insurance Fund may be a fund that serves a pool of participating local governments or a pool of funds within a given local government. The Self-Insurance Fund does not require permission of the Auditor of State for establishment. The Board of Education should establish the fund by resolution.

	FY 2015 Actual	FY 2016 Actual	FY 2017 Actual	FY 2018 Est. Actual	FY 2019 Budget	FY 2020 Forecast	FY 2021 Forecast	FY 2022 Forecast
<i>Revenues</i>								
Local	\$0	\$0	\$0	\$6,242	\$0	\$0	\$0	\$0
State	0	0	0	0	0	0	0	0
Federal	0	0	0	0	0	0	0	0
Other	500,000	1,000,000	1,000,000	0	1,000,000	1,000,000	1,000,000	1,000,000
<i>Total Revenue</i>	<i>\$500,000</i>	<i>\$1,000,000</i>	<i>\$1,000,000</i>	<i>\$6,242</i>	<i>\$1,000,000</i>	<i>\$1,000,000</i>	<i>\$1,000,000</i>	<i>\$1,000,000</i>
<i>Expenditures (by object)</i>								
Salaries	\$0	\$0	\$0	\$0	\$0	\$0	\$0	\$0
Benefits	0	0	0	0	0	0	0	0
Purchase Services	0	0	0	0	0	0	0	0
Materials & Supplies	0	0	0	0	0	0	0	0
Capital Outlay	0	0	0	0	0	0	0	0
Other Objects	473,297	691,553	543,503	742,424	1,000,000	1,000,000	1,000,000	1,000,000
Other Uses of Funds	0	0	0	0	0	0	0	0
<i>Total Expenditures</i>	<i>\$473,297</i>	<i>\$691,553</i>	<i>\$543,503</i>	<i>\$742,424</i>	<i>\$1,000,000</i>	<i>\$1,000,000</i>	<i>\$1,000,000</i>	<i>\$1,000,000</i>
<i>Expenditures (by function)</i>								
Instruction	\$0	\$0	\$0	\$0	\$0	\$0	\$0	\$0
Supporting Services	473,297	691,553	543,503	742,424	1,000,000	1,000,000	1,000,000	1,000,000
Non-Instructional	0	0	0	0	0	0	0	0
Extracurricular Activities	0	0	0	0	0	0	0	0
Facilities & Construction	0	0	0	0	0	0	0	0
Debt Service	0	0	0	0	0	0	0	0
Other Uses of Funds	0	0	0	0	0	0	0	0
<i>Total Expenditures</i>	<i>\$473,297</i>	<i>\$691,553</i>	<i>\$543,503</i>	<i>\$742,424</i>	<i>\$1,000,000</i>	<i>\$1,000,000</i>	<i>\$1,000,000</i>	<i>\$1,000,000</i>

Employee Benefits Self-Insurance Fund (024)

A fund provided to account for monies received from other funds as payment for providing medical, hospitalization, life, dental, vision, or any other similar employee benefits.

	FY 2015 Actual	FY 2016 Actual	FY 2017 Actual	FY 2018 Est. Actual	FY 2019 Budget	FY 2020 Forecast	FY 2021 Forecast	FY 2022 Forecast
Revenues								
Local	\$ 66,530,296	\$ 72,297,129	\$ 82,373,335	\$ 98,234,653	\$ 104,500,000	\$ 112,337,500	\$ 120,762,813	\$ 129,820,023
State	0	0	0	0	0	0	0	0
Federal	0	0	0	0	0	0	0	0
Other	0	0	0	0	0	0	0	0
Total Revenue	\$ 66,530,296	\$ 72,297,129	\$ 82,373,335	\$ 98,234,653	\$ 104,500,000	\$ 112,337,500	\$ 120,762,813	\$ 129,820,023
Expenditures (by object)								
Salaries	\$ 0	\$ 0	\$ 0	\$ 0	\$ 0	\$ 0	\$ 0	\$ 0
Benefits	0	0	0	0	0	0	0	0
Purchase Services	64,846,915	69,471,488	83,510,567	97,391,055	104,500,000	112,337,500	120,762,813	129,820,023
Materials & Supplies	0	0	0	0	0	0	0	0
Capital Outlay	0	0	0	0	0	0	0	0
Other Objects	0	0	0	0	0	0	0	0
Other Uses of Funds	0	0	0	0	0	0	0	0
Total Expenditures	\$ 64,846,915	\$ 69,471,488	\$ 83,510,567	\$ 97,391,055	\$ 104,500,000	\$ 112,337,500	\$ 120,762,813	\$ 129,820,023
Expenditures (by function)								
Instruction	\$ 0	\$ 0	\$ 0	\$ 0	\$ 0	\$ 0	\$ 0	\$ 0
Supporting Services	64,846,915	69,471,488	83,510,567	97,391,055	104,500,000	112,337,500	120,762,813	129,820,023
Non-Instructional	0	0	0	0	0	0	0	0
Extracurricular Activities	0	0	0	0	0	0	0	0
Facilities & Construction	0	0	0	0	0	0	0	0
Debt Service	0	0	0	0	0	0	0	0
Other Uses of Funds	0	0	0	0	0	0	0	0
Total Expenditures	\$ 64,846,915	\$ 69,471,488	\$ 83,510,567	\$ 97,391,055	\$ 104,500,000	\$ 112,337,500	\$ 120,762,813	\$ 129,820,023

Classroom Facilities Maintenance Fund (034)

A fund used to account for the proceeds of a levy for the maintenance of facilities.

	FY 2015 Actual	FY 2016 Actual	FY 2017 Actual	FY 2018 Est. Actual	FY 2019 Forecast	FY 2020 Forecast	FY 2021 Forecast	FY 2022 Forecast
<i>Revenues</i>								
Local	\$1,925,346	\$1,922,943	\$2,031,382	\$2,073,389	\$2,000,000	\$2,000,000	\$2,000,000	\$2,000,000
State	2,301,396	2,211,381	2,122,270	2,216,936	2,000,000	2,100,000	2,100,000	2,100,000
Federal	0	0	0	0	0	0	0	0
Other	0	0	0	0	0	0	0	0
<i>Total Revenue</i>	<i>\$4,226,742</i>	<i>\$4,134,324</i>	<i>\$4,153,652</i>	<i>\$4,290,325</i>	<i>\$4,000,000</i>	<i>\$4,100,000</i>	<i>\$4,100,000</i>	<i>\$4,100,000</i>
<i>Expenditures (by object)</i>								
Salaries	\$0	\$0	\$0	\$0	\$0	\$0	\$0	\$0
Benefits	0	0	0	0	0	0	0	0
Purchase Services	6,726,629	10,228,700	9,020,149	3,469,040	0	0	0	0
Materials & Supplies	0	0	0	37,617	0	0	0	0
Capital Outlay	2,287,958	1,396,996	1,066,739	802,319	4,000,000	4,100,000	4,100,000	4,100,000
Other Objects	47,640	45,081	44,916	50,520	0	0	0	0
Other Uses of Funds	0	0	0	0	0	0	0	0
<i>Total Expenditures</i>	<i>\$9,062,227</i>	<i>\$11,670,777</i>	<i>\$10,131,804</i>	<i>\$4,359,496</i>	<i>\$4,000,000</i>	<i>\$4,100,000</i>	<i>\$4,100,000</i>	<i>\$4,100,000</i>
<i>Expenditures (by function)</i>								
Instruction	\$0	\$0	\$0	\$0	\$0	\$0	\$0	\$0
Supporting Services	9,062,227	11,670,777	10,131,804	4,359,496	0	0	0	0
Non-Instructional	0	0	0	0	0	0	0	0
Extracurricular Activities	0	0	0	0	0	0	0	0
Facilities & Construction	0	0	0	0	4,000,000	4,100,000	4,100,000	4,100,000
Debt Service	0	0	0	0	0	0	0	0
Other Uses of Funds	0	0	0	0	0	0	0	0
<i>Total Expenditures</i>	<i>\$9,062,227</i>	<i>\$11,670,777</i>	<i>\$10,131,804</i>	<i>\$4,359,496</i>	<i>\$4,000,000</i>	<i>\$4,100,000</i>	<i>\$4,100,000</i>	<i>\$4,100,000</i>

Partnering Community School Fund (036)

As part of the 2012 15-mill levy and subsequent re-approval in 2016, CMSD distributes one of the 15-mill to collaborating charter schools.

	FY 2015 Actual	FY 2016 Actual	FY 2017 Actual	FY 2018 Est. Actual	FY 2019 Budget	FY 2020 Forecast	FY 2021 Forecast	FY 2022 Forecast
Revenues								
Local	\$3,843,106	\$3,599,335	\$3,757,838	\$3,841,003	\$3,916,000	\$3,979,268	\$3,979,268	\$3,979,268
State	400,527	290,844	384,167	573,529	384,000	384,000	384,000	384,000
Federal	0	0	0	0	0	0	0	0
Other	0	0	0	0	0	0	0	0
Total Revenue	\$4,243,633	\$3,890,179	\$4,142,005	\$4,414,532	\$4,300,000	\$4,363,268	\$4,363,268	\$4,363,268
Expenditures (by object)								
Salaries	\$0	\$0	\$0	\$0	\$0	\$0	\$0	\$0
Benefits	0	0	0	0	0	0	0	0
Purchase Services	0	0	0	0	0	0	0	0
Materials & Supplies	0	0	0	0	0	0	0	0
Capital Outlay	0	0	0	0	0	0	0	0
Other Objects	3,927,631	4,022,796	4,142,004	3,982,572	4,200,000	4,363,638	4,363,638	4,363,638
Other Uses of Funds	0	0	0	0	0	0	0	0
Total Expenditures	\$3,927,631	\$4,022,796	\$4,142,004	\$3,982,572	\$4,200,000	\$4,363,638	\$4,363,638	\$4,363,638
Expenditures (by function)								
Instruction	\$0	\$0	\$0	\$0	\$0	\$0	\$0	\$0
Supporting Services	3,927,631	4,022,796	4,142,004	3,982,572	4,200,000	4,363,638	4,363,638	4,363,638
Non-Instructional	0	0	0	0	0	0	0	0
Extracurricular Activities	0	0	0	0	0	0	0	0
Facilities & Construction	0	0	0	0	0	0	0	0
Debt Service	0	0	0	0	0	0	0	0
Other Uses of Funds	0	0	0	0	0	0	0	0
Total Expenditures	\$3,927,631	\$4,022,796	\$4,142,004	\$3,982,572	\$4,200,000	\$4,363,638	\$4,363,638	\$4,363,638

Student Managed Student Activity Fund (200)

A fund provided to account for those student activity programs, which have student participation in the activity and have students involved in the management of the program. This fund typically includes those student activities, which consist of a student body, student president, student treasurer, and faculty advisor.

	FY 2015 Actual	FY 2016 Actual	FY 2017 Actual	FY 2018 Est. Actual	FY 2019 Budget	FY 2020 Forecast	FY 2021 Forecast	FY 2022 Forecast
Revenues								
Local	\$611,518	\$618,969	\$483,663	\$482,556	\$900,000	\$600,000	\$600,000	\$600,000
State	0	0	0	0	0	0	0	0
Federal	0	0	0	0	0	0	0	0
Other	0	0	0	0	0	0	0	0
Total Revenue	\$611,518	\$618,969	\$483,663	\$482,556	\$900,000	\$600,000	\$600,000	\$600,000
Expenditures (by object)								
Salaries	\$6,203	\$16,117	\$(13,457)	\$94	\$0	\$0	\$0	\$0
Benefits	3,918	\$7,175	-2,990	48	0	0	0	0
Purchase Services	0	0	0	2,832	0	0	0	0
Materials & Supplies	0	0	0	24,357	0	0	0	0
Capital Outlay	0	0	0	0	0	0	0	0
Other Objects	553,347	531,947	619,396	449,312	900,000	600,000	600,000	600,000
Other Uses of Funds	0	0	0	0	0	0	0	0
Total Expenditures	\$563,468	\$555,239	\$602,949	\$476,643	\$900,000	\$600,000	\$600,000	\$600,000
Expenditures (by function)								
Instruction	\$0	\$0	\$0	\$57,277	\$0	\$0	\$0	\$0
Supporting Services	0	0	0	3,402	0	0	0	0
Non-Instructional	0	0	0	0	0	0	0	0
Extracurricular Activities	563,467	555,238	602,949	415,964	900,000	600,000	600,000	600,000
Facilities & Construction	0	0	0	0	0	0	0	0
Debt Service	0	0	0	0	0	0	0	0
Other Uses of Funds	0	0	0	0	0	0	0	0
Total Expenditures	\$563,467	\$555,238	\$602,949	\$476,643	\$900,000	\$600,000	\$600,000	\$600,000

District Managed Student Activity Fund (300)

A fund provided to account for those student activity programs, which have student participation in the activity but do not have student management of the programs. This fund would usually include athletic programs but could also include band, cheerleaders, flag corps, and other similar types of activities.

	FY 2015 Actual	FY 2016 Actual	FY 2017 Actual	FY 2018 Est. Actual	FY 2019 Budget	FY 2020 Forecast	FY 2021 Forecast	FY 2022 Forecast
<i>Revenues</i>								
Local	\$ 132,412	\$ 183,234	\$ 114,001	\$ 89,511	\$ 400,000	\$ 400,000	\$ 400,000	\$ 400,000
State	0	0	0	0	0	0	0	0
Federal	0	0	0	0	0	0	0	0
Other	0	0	0	0	0	0	0	0
Total Revenue	\$ 132,412	\$ 183,234	\$ 114,001	\$ 89,511	\$ 400,000	\$ 400,000	\$ 400,000	\$ 400,000
<i>Expenditures (by object)</i>								
Salaries	\$ 2,280	\$ 6,263	\$ (1,023)	\$ 75	\$ 5,912	\$ 5,912	\$ 5,912	\$ 5,912
Benefits	763	1,958	(497)	26	1,876	1,876	1,876	1,876
Purchase Services	0	0	0	0	0	0	0	0
Materials & Supplies	143,270	127,009	157,658	109,671	392,212	392,212	392,212	392,212
Capital Outlay	0	0	0	0	0	0	0	0
Other Objects	0	0	0	0	0	0	0	0
Other Uses of Funds	0	0	0	0	0	0	0	0
Total Expenditures	\$ 146,313	\$ 135,231	\$ 156,138	\$ 109,772	\$ 400,000	\$ 400,000	\$ 400,000	\$ 400,000
<i>Expenditures (by function)</i>								
Instruction	\$ 0	\$ 0	\$ 0	\$ 364	\$ 0	\$ 0	\$ 0	\$ 0
Supporting Services	0	0	0	26	0	0	0	0
Non-Instructional	0	0	0	0	0	0	0	0
Extracurricular Activities	146,313	135,231	156,138	109,383	400,000	400,000	400,000	400,000
Facilities & Construction	0	0	0	0	0	0	0	0
Debt Service	0	0	0	0	0	0	0	0
Other Uses of Funds	0	0	0	0	0	0	0	0
Total Expenditures	\$ 146,313	\$ 135,231	\$ 156,138	\$ 109,773	\$ 400,000	\$ 400,000	\$ 400,000	\$ 400,000

Auxiliary Services (NPSS) Fund (401)

A fund used to account for monies, which provide services and materials to pupils attending non-public schools within the school district.

	FY 2015 Actual	FY 2016 Actual	FY 2017 Actual	FY 2018 Est. Actual	FY 2019 Budget	FY 2020 Forecast	FY 2021 Forecast	FY 2022 Forecast
<i>Revenues</i>								
Local	\$ 2,019	\$ 348,537	\$ 19,304	\$13,009	\$ 306,452	\$ 306,452	\$ 306,452	\$ 306,452
State	8,039,615	8,467,813	8,935,596	8,700,666	9,193,548	9,193,548	9,193,548	9,193,548
Federal	0	0	0	0	0	0	0	0
Other	0	0	495,000	0	0	0	0	0
Total Revenue	\$ 8,041,634	\$ 8,816,350	\$ 9,449,900	\$ 8,713,675	\$ 9,500,000	\$ 9,500,000	\$ 9,500,000	\$ 9,500,000
<i>Expenditures (by object)</i>								
Salaries	\$ 1,347,802	\$ 1,362,879	\$ 1,475,442	\$ 1,604,082	\$1,350,580	\$1,350,580	\$1,350,580	\$1,350,580
Benefits	591,097	605,464	647,819	698,861	600,000	600,000	600,000	600,000
Purchase Services	1,378,142	1,764,418	1,448,035	1,518,097	1,748,495	1,748,495	1,748,495	1,748,495
Materials & Supplies	2,175,167	3,425,080	2,797,232	3,515,938	3,394,170	3,394,170	3,394,170	3,394,170
Capital Outlay	1,209,054	2,089,383	1,817,242	2,143,134	2,070,527	2,070,527	2,070,527	2,070,527
Other Objects	578	339,290	(338,163)	550	336,228	336,228	336,228	336,228
Other Uses of Funds	0	0	0	495,000	0	0	0	0
Total Expenditures	\$ 6,701,839	\$ 9,586,513	\$ 7,847,607	\$ 9,975,662	\$ 9,500,000	\$ 9,500,000	\$ 9,500,000	\$ 9,500,000
<i>Expenditures (by function)</i>								
Instruction	\$ 0	\$ 0	\$ 0	\$ 0	\$ 0	\$ 0	\$ 0	\$ 0
Supporting Services	255,435	485,954	269,968	298,367	326,812	326,812	326,812	326,812
Non-Instructional	6,446,404	9,100,559	7,577,639	9,677,295	9,173,188	9,173,188	9,173,188	9,173,188
Extracurricular Activities	0	0	0	0	0	0	0	0
Facilities & Construction	0	0	0	0	0	0	0	0
Debt Service	0	0	0	0	0	0	0	0
Other Uses of Funds	0	0	0	495,000	0	0	0	0
Total Expenditures	\$ 6,701,839	\$ 9,586,513	\$ 7,847,607	\$ 10,470,662	\$ 9,500,000	\$ 9,500,000	\$ 9,500,000	\$ 9,500,000

Management Information System Fund (432)

A fund provided for hardware and software development, or other costs associated with the requirements of the management information system. This funding source expired prior to FY 2014 with some carryover expenses in FY2014, FY2015, and FY2016.

	FY 2015 Actual	FY 2016 Actual	FY 2017 Actual	FY 2018 Est. Actual	FY 2019 Budget	FY 2020 Forecast	FY 2021 Forecast	FY 2022 Forecast
Revenues								
Local	\$ 0	\$ 0	\$ 0	\$ 0	\$ 0	\$ 0	\$ 0	\$ 0
State	0	0	0	0	0	0	0	0
Federal	0	0	0	0	0	0	0	0
Other	0	0	0	0	0	0	0	0
Total Revenue	\$ 0	\$ 0	\$ 0	\$ 0	\$ 0	\$ 0	\$ 0	\$ 0
Expenditures (by object)	\$ 0	\$ 0	\$ 0	\$ 0	\$ 0	\$ 0	\$ 0	\$ 0
Salaries	0	0	0	0	0	0	0	0
Benefits	0	0	3	0	0	0	0	0
Purchase Services	\$ 8,417	\$ 58	0	0	0	0	0	0
Materials & Supplies	0	0	0	0	0	0	0	0
Capital Outlay	0	0	0	0	0	0	0	0
Other Objects	0	0	0	0	0	0	0	0
Other Uses of Funds	0	0	0	0	0	0	0	0
Total Expenditures	\$ 8,417	\$ 58	\$ 3	\$ 0	\$ 0	\$ 0	\$ 0	\$ 0
Expenditures (by function)								
Instruction	\$ 0	\$ 0	\$ 0	\$ 0	\$ 0	\$ 0	\$ 0	\$ 0
Supporting Services	8,417	58	3	0	0	0	0	0
Non-Instructional	0	0	0	0	0	0	0	0
Extracurricular Activities	0	0	0	0	0	0	0	0
Facilities & Construction	0	0	0	0	0	0	0	0
Debt Service	0	0	0	0	0	0	0	0
Other Uses of Funds	0	0	0	0	0	0	0	0
Total Expenditures	\$ 8,417	\$ 58	\$ 3	\$ 0	\$ 0	\$ 0	\$ 0	\$ 0

Public School Preschool Fund (439)

A fund to assist school districts in paying the cost of preschool programs for three and four year olds.

	FY 2015 Actual	FY 2016 Actual	FY 2017 Actual	FY 2018 Est. Actual	FY 2019 Budget	FY 2020 Forecast	FY 2021 Forecast	FY 2022 Forecast
Revenues								
Local	\$ 20,390	\$ 0	\$ (52,590)	\$ 0	\$ 0	\$ 0	\$ 0	\$ 0
State	268,420	432,425	717,534	909,796	2,000,000	2,000,000	2,000,000	2,000,000
Federal	0	0	0	282,652	0	0	0	0
Other	15,000	0	216,000	145,000	0	0	0	0
Total Revenue	\$ 303,810	\$ 432,425	\$ 880,944	\$ 1,337,447	\$ 2,000,000	\$ 2,000,000	\$ 2,000,000	\$ 2,000,000
Expenditures (by object)								
Salaries	\$ 141,368	\$ 233,098	\$ 427,649	\$ 611,741	\$ 1,000,000	\$ 1,000,000	\$ 1,000,000	\$ 1,000,000
Benefits	71,417	108,715	177,555	233,414	500,000	500,000	500,000	500,000
Purchase Services	7,949	35,055	116,582	117,976	200,000	200,000	200,000	200,000
Materials & Supplies	0	249,049	105,516	261,133	300,000	300,000	300,000	300,000
Capital Outlay	0	0	0	0	0	0	0	0
Other Objects	0	0	0	0	0	0	0	0
Other Uses of Funds	0	15,000	0	216,000	0	0	0	0
Total Expenditures	\$ 220,733	\$ 640,918	\$ 827,303	\$ 1,440,264	\$ 2,000,000	\$ 2,000,000	\$ 2,000,000	\$ 2,000,000
Expenditures (by function)								
Instruction	\$ 212,785	\$ 625,918	\$ 827,303	\$ 1,018,468	\$ 2,000,000	\$ 2,000,000	\$ 2,000,000	\$ 2,000,000
Supporting Services	7,949	0	0	205,796	0	0	0	0
Non-Instructional	0	0	0	0	0	0	0	0
Extracurricular Activities	0	0	0	0	0	0	0	0
Facilities & Construction	0	0	0	0	0	0	0	0
Debt Service	0	0	0	0	0	0	0	0
Other Uses of Funds	0	\$ 15,000	0	216,000	0	0	0	0
Total Expenditures	\$ 220,733	\$ 640,918	\$ 827,303	\$ 1,440,264	\$ 2,000,000	\$ 2,000,000	\$ 2,000,000	\$ 2,000,000

Data Communications for Schools Buildings Fund (451)

A fund provided to account for money appropriated for Ohio Educational Computer Network Connections.

	FY 2015 Actual	FY 2016 Actual	FY 2017 Actual	FY 2018 Est. Actual	FY 2019 Budget	FY 2020 Forecast	FY 2021 Forecast	FY 2022 Forecast
Revenues								
Local	\$ 0	\$ 0	\$ 0	\$ 0	\$ 0	\$ 0	\$ 0	\$ 0
State	0	0	0	0	0	0	0	0
Federal	0	0	0	0	0	0	0	0
Other	0	0	0	0	0	0	0	0
Total Revenue	\$ 0	\$ 0	\$ 0	\$ 0	\$ 0	\$ 0	\$ 0	\$ 0
Expenditures (by object)								
Salaries	\$ 0	\$ 0	\$ 0	\$ 0	\$ 0	\$ 0	\$ 0	\$ 0
Benefits	0	0	0	0	0	0	0	0
Purchase Services	0	0	345,010	0	0	0	0	0
Materials & Supplies	0	0	0	0	0	0	0	0
Capital Outlay	0	0	0	0	0	0	0	0
Other Objects	0	0	0	0	0	0	0	0
Other Uses of Funds	0	0	0	0	0	0	0	0
Total Expenditures	\$ 0	\$ 0	\$ 345,010	\$ 0	\$ 0	\$ 0	\$ 0	\$ 0
Expenditures (by function)								
Instruction	\$ 0	\$ 0	\$ 0	\$ 0	\$ 0	\$ 0	\$ 0	\$ 0
Supporting Services	0	0	345,010	0	0	0	0	0
Non-Instructional	0	0	0	0	0	0	0	0
Extracurricular Activities	0	0	0	0	0	0	0	0
Facilities & Construction	0	0	0	0	0	0	0	0
Debt Service	0	0	0	0	0	0	0	0
Other Uses of Funds	0	0	0	0	0	0	0	0
Total Expenditures	\$ 0	\$ 0	\$ 345,010	\$ 0	\$ 0	\$ 0	\$ 0	\$ 0

School Net Professional Development Fund (452)

A fund provided to account for a limited number of professional development subsidy grants.

	FY 2015 Actual	FY 2016 Actual	FY 2017 Est. Actual	FY 2018 Budget	FY 2019 Forecast	FY 2020 Forecast	FY 2021 Forecast	FY 2022 Forecast
Revenues								
Local	\$ 0	\$ 0	\$ 0	\$ 0	\$ 0	\$ 0	\$ 0	\$ 0
State	0	0	0	0	0	0	0	0
Federal	0	0	0	0	0	0	0	0
Other	0	0	0	0	0	0	0	0
Total Revenue	\$ 0	\$ 0	\$ 0	\$ 0	\$ 0	\$ 0	\$ 0	\$ 0
Expenditures (by object)								
Salaries	\$ 0	\$ 0	\$ 0	\$ 0	\$ 0	\$ 0	\$ 0	\$ 0
Benefits	0	0	0	0	0	0	0	0
Purchase Services	0	150	40	0	0	0	0	0
Materials & Supplies	0	0	0	0	0	0	0	0
Capital Outlay	0	76	0	0	0	0	0	0
Other Objects	0	0	0	0	0	0	0	0
Other Uses of Funds	0	0	0	0	0	0	0	0
Total Expenditures	\$ 0	\$ 226	\$ 40	\$ 0	\$ 0	\$ 0	\$ 0	\$ 0
Expenditures (by function)								
Instruction	\$ 0	\$ 0	\$ 0	\$ 0	\$ 0	\$ 0	\$ 0	\$ 0
Supporting Services	0	226	40	0	0	0	0	0
Non-Instructional	0	0	0	0	0	0	0	0
Extracurricular Activities	0	0	0	0	0	0	0	0
Facilities & Construction	0	0	0	0	0	0	0	0
Debt Service	0	0	0	0	0	0	0	0
Other Uses of Funds	0	0	0	0	0	0	0	0
Total Expenditures	\$ 0	\$ 226	\$ 40	\$ 0	\$ 0	\$ 0	\$ 0	\$ 0

Vocational Education Enhancement Fund (461)

This fund reflects state grants to advance vocational education programs, such as school-based agricultural education.

	FY 2015 Actual	FY 2016 Actual	FY 2017 Actual	FY 2018 Est Actual	FY 2019 Budget	FY 2020 Forecast	FY 2021 Forecast	FY 2022 Forecast
Revenues								
Local	\$ 0	\$ 0	\$ 0	\$ 0	\$ 0	\$ 0	\$ 0	\$ 0
State	13,532	8,848	11,940	8,700	9,000	9,000	9,000	9,000
Federal	0	0	0	7,612	0	0	0	0
Other	2,000	10,000	20,000	12,000	11,000	11,000	11,000	11,000
Total Revenue	\$ 15,532	\$ 18,848	\$ 31,940	\$ 28,312	\$ 20,000	\$ 20,000	\$ 20,000	\$ 20,000
Expenditures (by object)								
Salaries	\$ 0	\$ 0	\$ 2,858	\$ 0	\$ 0	\$ 0	\$ 0	\$ 0
Benefits	0	0	507	0	0	0	0	0
Purchase Services	8,810	17,848	0	29,207	16,436	16,436	16,436	16,436
Materials & Supplies	0	1,170	1,020	0	311	311	311	311
Capital Outlay	0	0	0	0	0	0	0	0
Other Objects	0	0	0	0	0	0	0	0
Other Uses of Funds	250	2,000	10,000	20,000	3,253	3,253	3,253	3,253
Total Expenditures	\$ 9,060	\$ 21,017	\$ 14,386	\$ 49,207	\$ 20,000	\$ 20,000	\$ 20,000	\$ 20,000
Expenditures (by function)								
Instruction	\$ 0	\$ 0	\$ 0	\$ 0	\$ 0	\$ 0	\$ 0	\$ 0
Supporting Services	8,810	19,017	4,386	29,207	18,097	18,097	18,097	18,097
Non-Instructional	0	0	0	0	0	0	0	0
Extracurricular Activities	0	0	0	0	0	0	0	0
Facilities & Constr. Services	0	0	0	0	0	0	0	0
Debt Service	0	0	0	0	0	0	0	0
Other Uses of Funds	250	2,000	10,000	20,000	1,903	1,903	1,903	1,903
Total Expenditures	\$ 9,060	\$ 21,017	\$ 14,386	\$ 49,207	\$ 20,000	\$ 20,000	\$ 20,000	\$ 20,000

Alternative Schools Fund (463)

A fund used to account for alternative educational programs for existing and new at-risk and delinquent youth. Programs shall be focused on youth in one or more of the following categories: those who have been expelled or suspended dropped out of school or are at risk of dropping out of school, habitually truant or disruptive, or probation or on parole from a Department of Youth Services' facility.

	FY 2015 Actual	FY 2016 Actual	FY 2017 Budget	FY 2018 Est. Actual	FY 2019 Budget	FY 2020 Forecast	FY 2021 Forecast	FY 2022 Forecast
<i>Revenues</i>								
Local	\$ 0	\$ 0	\$ 0	\$ 0	\$ 0	\$ 0	\$ 0	\$ 0
State	329,425	230,083	295,901	51,390	348,220	348,220	348,220	348,220
Federal	0	0	0	0	0	0	0	0
Other	0	32,000	44,000	20,000	51,780	51,780	51,780	51,780
Total Revenue	\$ 329,425	\$ 262,083	\$ 339,901	\$ 71,390	\$ 400,000	\$ 400,000	\$ 400,000	\$ 400,000
<i>Expenditures (by object)</i>								
Salaries	\$ 80,000	\$ 62,323	\$ 129,801	\$ 19,925	\$ 169,665	\$ 169,665	\$ 169,665	\$ 169,665
Benefits	31,790	25,752	49,974	1,618	65,322	65,322	65,322	65,322
Purchase Services	166,148	201,150	90,757	3,059	118,630	118,630	118,630	118,630
Materials & Supplies	0	815	3,485	0	4,555	4,555	4,555	4,555
Capital Outlay	0	0	0	0	0	0	0	0
Other Objects	0	0	0	0	0	0	0	0
Other Uses of Funds	0	0	32,000	44,000	41,828	41,828	41,828	41,828
Total Expenditures	\$ 277,938	\$ 290,041	\$ 306,017	\$ 68,602	\$ 400,000	\$ 400,000	\$ 400,000	\$ 400,000
<i>Expenditures (by function)</i>								
Instruction	\$ 0	\$ 0	\$ 0	\$ 7,438	\$ 0	\$ 0	\$ 0	\$ 0
Supporting Services	277,938	290,041	274,017	17,163	358,172	358,172	358,172	358,172
Non-Instructional	0	0	0	0	0	0	0	0
Extracurricular Activities	0	0	0	0	0	0	0	0
Facilities & Construction	0	0	0	0	0	0	0	0
Debt Service	0	0	0	0	0	0	0	0
Other Uses of Funds	0	0	32,000	44,000	41,828	41,828	41,828	41,828
Total Expenditures	\$ 277,938	\$ 290,041	\$ 306,017	\$ 68,601	\$ 400,000	\$ 400,000	\$ 400,000	\$ 400,000

Straight A. Earmark Fund (466)

This fund accounts for grant monies received through the Straight A Program. These grant monies are restricted for projects that will provide advancement in student achievement, achieve spending reductions in the five-year forecast, or allow a greater share of resources to be utilized in the classroom.

	FY 2015 Actual	FY 2016 Actual	FY 2017 Actual	FY 2018 Est. Actual	FY 2019 Budget	FY 2020 Forecast	FY 2021 Forecast	FY 2022 Forecast
<i>Revenues</i>								
Local	\$ 0	\$ 0	\$ 0	\$ 0	\$ 0	\$ 0	\$ 0	\$ 0
State	0	0	0	0	0	0	0	0
Federal	0	0	0	0	0	0	0	0
Other	0	0	0	0	0	0	0	0
<i>Total Revenue</i>	\$ 0	\$ 0	\$ 0	\$ 0	\$ 0	\$ 0	\$ 0	\$ 0
<i>Expenditures (by object)</i>								
Salaries	\$ 0	\$ 0	\$ 0	\$ 0	\$ 0	\$ 0	\$ 0	\$ 0
Benefits	0	0	0	0	0	0	0	0
Purchase Services	143,000	0	0	0	0	0	0	0
Materials & Supplies	0	0	0	0	0	0	0	0
Capital Outlay	0	0	0	0	0	0	0	0
Other Objects	0	0	0	0	0	0	0	0
Other Uses of Funds	0	0	0	0	0	0	0	0
<i>Total Expenditures</i>	\$ 143,000	\$ 0	\$ 0	\$ 0	\$ 0	\$ 0	\$ 0	\$ 0
<i>Expenditures (by function)</i>								
Instruction	\$ 0	\$ 0	\$ 0	\$ 0	\$ 0	\$ 0	\$ 0	\$ 0
Supporting Services	143,000	0	0	0	0	0	0	0
Non-Instructional	0	0	0	0	0	0	0	0
Extracurricular Activities	0	0	0	0	0	0	0	0
Facilities & Construction	0	0	0	0	0	0	0	0
Debt Service	0	0	0	0	0	0	0	0
Other Uses of Funds	0	0	0	0	0	0	0	0
<i>Total Expenditures</i>	\$ 143,000	\$ 0	\$ 0	\$ 0	\$ 0	\$ 0	\$ 0	\$ 0

Miscellaneous State Grants Fund (499)

A fund used to account for various monies received from state agencies, which are not classified elsewhere. A separate special cost center must be used for each grant.

	FY 2015 Actual	FY 2016 Actual	FY 2017 Actual	FY 2018 Est. Actual	FY 2019 Budget	FY 2020 Forecast	FY 2021 Forecast	FY 2022 Forecast
Revenues								
Local	\$ 0	\$ 0	\$ 0	\$520	\$ 0	\$ 0	\$ 0	\$ 0
State	549,693	896,093	1,879,253	1,096,683	3,000,000	3,000,000	3,000,000	3,000,000
Federal	0	0	0	5,222	0	0	0	0
Other	0	0	0	0	0	0	0	0
Total Revenue	\$ 549,693	\$ 896,093	\$ 1,879,253	\$ 1,106,495	\$ 3,000,000	\$ 3,000,000	\$ 3,000,000	\$ 3,000,000
Expenditures (by object)								
Salaries	\$ 81,194	\$ 76,579	\$ 52,937	\$ 43,704	\$ 77,003	\$ 77,003	\$ 77,003	\$ 77,003
Benefits	18,519	26,707	15,390	23,002	22,386	22,386	22,386	22,386
Purchase Services	274,515	98,705	153,516	518,945	223,309	223,309	223,309	223,309
Materials & Supplies	298,579	296,960	1,168,615	352,983	1,699,896	1,699,896	1,699,896	1,699,896
Capital Outlay	562,027	47,126	668,463	8,183	972,363	972,363	972,363	972,363
Other Objects	5,004	808	3,467	6,997	5,043	5,043	5,043	5,043
Other Uses of Funds	0	0	0	0	0	0	0	0
Total Expenditures	\$ 1,239,839	\$ 546,885	\$ 2,062,388	\$ 953,814	\$ 3,000,000	\$ 3,000,000	\$ 3,000,000	\$ 3,000,000
Expenditures (by function)								
Instruction	\$ 716,840	\$ 205,468	\$ 127,862	\$ 726,749	\$ 185,991	\$ 185,991	\$ 185,991	\$ 185,991
Supporting Services	520,117	341,418	1,934,526	226,636	2,814,009	2,814,009	2,814,009	2,814,009
Non-Instructional	2,882	0	0	430	0	0	0	0
Extracurricular Activities	0	0	0	0	0	0	0	0
Facilities & Construction	0	0	0	0	0	0	0	0
Debt Service	0	0	0	0	0	0	0	0
Other Uses of Funds	0	0	0	0	0	0	0	0
Total Expenditures	\$ 1,239,839	\$ 546,885	\$ 2,062,388	\$ 953,815	\$ 3,000,000	\$ 3,000,000	\$ 3,000,000	\$ 3,000,000

Race to the Top Fund (506)

To provide, for either a new program or expansion of an existing program, support initiatives in the following areas: Standards and Assessments; Using Data to improve Instruction; Great Teachers and Leaders; and Turning Around the Lowest-Achieving Schools.

	FY 2015 Actual	FY 2016 Actual	FY 2017 Actual	FY 2018 Est. Actual	FY 2019 Budget	FY 2020 Forecast	FY 2021 Forecast	FY 2022 Forecast
<i>Revenues</i>								
Local	\$ 0	\$ 0	\$ 0	\$ 0	\$ 0	\$ 0	\$ 0	\$ 0
State	0	0	0	0	0	0	0	0
Federal	7,843,725	4,288,686	0	0	0	0	0	0
Other	1,346,000	0	0	0	0	0	0	0
Total Revenue	\$ 9,189,725	\$ 4,288,686	\$ 0	\$ 0	\$ 0	\$ 0	\$ 0	\$ 0
<i>Expenditures (by object)</i>								
Salaries	\$ 2,875,042	\$ 805,921	\$ 56,429	\$ 0	\$ 0	\$ 0	\$ 0	\$ 0
Benefits	796,221	147,667	9,667	0	0	0	0	0
Purchase Services	4,789,301	574,677	0	0	0	0	0	0
Materials & Supplies	173,427	180,663	0	0	0	0	0	0
Capital Outlay	134,233	226,177	0	0	0	0	0	0
Other Objects	0	0	0	0	0	0	0	0
Other Uses of Funds	2,980,000	1,346,000	0	0	0	0	0	0
Total Expenditures	\$ 11,748,224	\$ 3,281,104	\$ 66,096	\$ 0	\$ 0	\$ 0	\$ 0	\$ 0
<i>Expenditures (by function)</i>								
Instruction	\$ 278,068	\$ 103,968	\$ 0	\$ 0	\$ 0	\$ 0	\$ 0	\$ 0
Supporting Services	8,490,156	1,831,136	66,096	0	0	0	0	0
Non-Instructional	0	0	0	0	0	0	0	0
Extracurricular Activities	0	0	0	0	0	0	0	0
Facilities & Construction	0	0	0	0	0	0	0	0
Debt Service	0	0	0	0	0	0	0	0
Other Uses of Funds	2,980,000	1,346,000	0	0	0	0	0	0
Total Expenditures	\$ 11,748,224	\$ 3,281,104	\$ 66,096	\$ 0	\$ 0	\$ 0	\$ 0	\$ 0

School Maintenance and Operational Assistance (Impact Aid/SAFA) Fund (512)

Maintenance and operational funds aid school districts significantly affected (1) by a loss of revenue from taxable real property acquired by the federal government; (2) by provision of public education to children who live on federal property; or (3) by a sudden and substantial increase in school attendance because of federal activities.

	FY 2015 Actual	FY 2016 Actual	FY 2017 Actual	FY 2018 Est. Actual	FY 2019 Budget	FY 2020 Forecast	FY 2021 Forecast	FY 2022 Forecast
Revenues								
Local	\$ 0	\$ 0	\$ 0	\$ 0	\$ 0	\$ 0	\$ 0	\$ 0
State	0	0	0	0	0	0	0	0
Federal	115,250	58,653	0	177,859	300,000	300,000	300,000	300,000
Other	0	0	0	0	0	0	0	0
Total Revenue	\$ 115,250	\$ 58,653	\$ 0	\$ 177,859	\$ 300,000	\$ 300,000	\$ 300,000	\$ 300,000
Expenditures (by object)								
Salaries	\$ 0	\$ 18,646	\$ 8,441	0	0	0	0	0
Benefits	0	8,383	3,348	0	0	0	0	0
Purchase Services	0	0	34,220	284,898	300,000	300,000	300,000	300,000
Materials & Supplies	0	0	0	0	0	0	0	0
Capital Outlay	0	0	0	0	0	0	0	0
Other Objects	0	0	0	0	0	0	0	0
Other Uses of Funds	0	0	0	0	0	0	0	0
Total Expenditures	\$ 0	\$ 27,029	\$ 46,009	\$ 284,898	\$ 300,000	\$ 300,000	\$ 300,000	\$ 300,000
Expenditures (by function)								
Instruction	\$ 0	\$ 0	\$ 0	\$ 0	\$ 0	\$ 0	\$ 0	\$ 0
Supporting Services	0	27,029	46,009	284,898	300,000	300,000	300,000	300,000
Non-Instructional	0	0	0	0	0	0	0	0
Extracurricular Activities	0	0	0	0	0	0	0	0
Facilities & Construction	0	0	0	0	0	0	0	0
Debt Service	0	0	0	0	0	0	0	0
Other Uses of Funds	0	0	0	0	0	0	0	0
Total Expenditures	\$ 0	\$ 27,029	\$ 46,009	\$ 284,898	\$ 300,000	\$ 300,000	\$ 300,000	\$ 300,000

IDEA, Part B Special Education, Education of Handicapped Children Fund (516)

Grants to assist states in providing an appropriate public education to all children with disabilities.

	FY 2015 Actual	FY 2016 Actual	FY 2017 Actual	FY 2018 Est. Actual	FY 2019 Budget	FY 2020 Forecast	FY 2021 Forecast	FY 2022 Forecast
Revenues								
Local	\$ 0	\$ 0	\$ 0	\$ 0	\$ 0	\$ 0	\$ 0	\$ 0
State	0	0	0	0	0	0	0	0
Federal	19,706,527	17,676,875	19,584,649	14,814,009	17,883,361	17,883,361	17,883,361	17,883,361
Other	175,000	3,337,000	2,318,000	1,255,000	2,116,639	2,116,639	2,116,639	2,116,639
Total Revenue	\$ 19,881,527	\$ 21,013,875	\$ 21,902,649	\$ 16,069,009	\$ 20,000,000	\$ 20,000,000	\$ 20,000,000	\$ 20,000,000
Expenditures (by object)								
Salaries	\$ 12,539,200	\$ 11,587,056	\$ 10,676,767	\$ 9,658,421	\$ 9,517,891	\$ 9,517,891	\$ 9,517,891	\$ 9,517,891
Benefits	5,876,426	3,267,382	4,656,580	4,296,565	4,151,146	4,151,146	4,151,146	4,151,146
Purchase Services	337,495	321,691	422,164	565,547	376,341	376,341	376,341	376,341
Materials & Supplies	360,604	2,791,262	1,670,536	2,576,174	1,489,213	1,489,213	1,489,213	1,489,213
Capital Outlay	1,109,491	161,275	1,369,670	527,947	1,221,003	1,221,003	1,221,003	1,221,003
Other Objects	67,053	173,441	302,436	0	269,609	269,609	269,609	269,609
Other Uses of Funds	150,000	175,000	3,337,000	2,318,000	2,974,796	2,974,796	2,974,796	2,974,796
Total Expenditures	\$ 20,440,270	\$ 18,477,108	\$ 22,435,152	\$ 19,942,654	\$ 20,000,000	\$ 20,000,000	\$ 20,000,000	\$ 20,000,000
Expenditures (by function)								
Instruction	\$ 4,958,528	\$ 13,988,184	\$ 13,198,510	\$ 11,087,724	\$ 11,765,920	\$ 11,765,920	\$ 11,765,920	\$ 11,765,920
Supporting Services	4,661,555	3,703,707	5,112,216	5,541,622	4,557,327	4,557,327	4,557,327	4,557,327
Non-Instructional	670,187	610,216	787,426	995,309	701,958	701,958	701,958	701,958
Extracurricular Activities	0	0	0	0	0	0	0	0
Facilities & Construction	0	0	0	0	0	0	0	0
Debt Service	0	0	0	0	0	0	0	0
Other Uses of Funds	150,000	175,000	3,337,000	2,318,000	2,974,796	2,974,796	2,974,796	2,974,796
Total Expenditures	\$ 20,440,270	\$ 18,477,108	\$ 22,435,152	\$ 19,942,655	\$ 20,000,000	\$ 20,000,000	\$ 20,000,000	\$ 20,000,000

Vocational Education: Carl D. Perkins Vocational Education Act of 1984 Fund (524)

Funds to boards of education, teacher-training institutions, and the state administering agency for cooperating in development of vocational education programs.

	FY 2015 Actual	FY 2016 Actual	FY 2017 Actual	FY 2018 Est. Actual	FY 2019 Budget	FY 2020 Forecast	FY 2021 Forecast	FY 2022 Forecast
<i>Revenues</i>								
Local	\$ 0	\$ 0	\$ 0	\$ 0	\$ 0	\$ 0	\$ 0	\$ 0
State	0	0	0	0	0	0	0	0
Federal	1,478,242	1,771,607	1,904,525	1,310,990	1,714,667	1,714,667	1,714,667	1,714,667
Other	163,000	223,000	428,000	110,000	385,333	385,333	385,333	385,333
<i>Total Revenue</i>	\$ 1,641,242	\$ 1,994,607	\$ 2,332,525	\$ 1,420,990	\$ 2,100,000	\$ 2,100,000	\$ 2,100,000	\$ 2,100,000
<i>Expenditures (by object)</i>								
Salaries	\$ 458,859	\$ 531,217	\$ 503,274	\$ 387,904	\$ 519,044	\$ 519,044	\$ 519,044	\$ 519,044
Benefits	186,095	205,432	191,569	165,207	197,571	197,571	197,571	197,571
Purchase Services	250,818	169,838	350,102	211,665	361,072	361,072	361,072	361,072
Materials & Supplies	168,960	338,174	333,864	149,035	344,325	344,325	344,325	344,325
Capital Outlay	210,955	842,328	413,185	329,425	426,132	426,132	426,132	426,132
Other Objects	50	3,830	21,205	300	21,869	21,869	21,869	21,869
Other Uses of Funds	81,000	163,000	223,000	428,000	229,987	229,987	229,987	229,987
<i>Total Expenditures</i>	\$ 1,356,737	\$ 2,253,819	\$ 2,036,198	\$ 1,671,536	\$ 2,100,000	\$ 2,100,000	\$ 2,100,000	\$ 2,100,000
<i>Expenditures (by function)</i>								
Instruction	\$ 482,225	\$ 1,302,265	\$ 1,003,998	\$ 612,683	\$ 1,035,457	\$ 1,035,457	\$ 1,035,457	\$ 1,035,457
Supporting Services	793,512	788,554	809,200	630,853	834,555	834,555	834,555	834,555
Non-Instructional	0	0	0	0	0	0	0	0
Extracurricular Activities	0	0	0	0	0	0	0	0
Facilities & Constr. Services	0	0	0	0	0	0	0	0
Debt Service	0	0	0	0	0	0	0	0
Other Uses of Funds	81,000	163,000	223,000	428,000	229,987	229,987	229,987	229,987
<i>Total Expenditures</i>	\$ 1,356,737	\$ 2,253,819	\$ 2,036,198	\$ 1,671,536	\$ 2,100,000	\$ 2,100,000	\$ 2,100,000	\$ 2,100,000

Title I School Improvement Stimulus A Fund (536)

To help schools improve the teaching and learning of children failing, or at risk of failing to meet challenging State academic achievement standards.

	FY 2015 Actual	FY 2016 Actual	FY 2017 Actual	FY 2018 Est. Actual	FY 2019 Budget	FY 2020 Forecast	FY 2021 Forecast	FY 2022 Forecast
<i>Revenues</i>								
Local	\$ 0	\$ 0	\$ 0	\$ 0	\$ 0	\$ 0	\$ 0	\$ 0
State	0	0	0	0	0	0	0	0
Federal	3,024,570	3,201,366	4,573,153	4,378,674	5,600,000	5,600,000	5,600,000	5,600,000
Other	0	11,000	247,000	1,100,000	0	0	0	0
<i>Total Revenue</i>	\$ 3,024,570	\$ 3,212,366	\$ 4,820,153	\$ 5,478,674	\$ 5,600,000	\$ 5,000,000	\$ 5,000,000	\$ 5,000,000
<i>Expenditures (by object)</i>								
Salaries	\$ 1,984,248	\$ 3,038,471	\$ 2,787,205	\$1,773,468	\$3,360,000	\$3,360,000	\$3,360,000	\$3,360,000
Benefits	770,944	1,155,584	1,050,606	653,201	1,680,000	1,680,000	1,680,000	1,680,000
Purchase Services	2,320	0	112,732	946,673	280,000	280,000	280,000	280,000
Materials & Supplies	64,231	0	92,082	988,124	112,000	112,000	112,000	112,000
Capital Outlay	27,729	0	37,527	1,127,872	112,000	112,000	112,000	112,000
Other Objects	20,897	19,566	147,233	0	56,000	56,000	56,000	56,000
Other Uses of Funds	140,000	0	11,000	247,000	0	0	0	0
<i>Total Expenditures</i>	\$ 3,010,369	\$ 4,213,621	\$ 4,238,384	\$ 5,736,338	\$ 5,600,000	\$ 5,600,000	\$ 5,600,000	\$ 5,600,000
<i>Expenditures (by function)</i>								
Instruction	\$ 91,960	\$ 0	\$ 175,074	\$ 2,200,159	\$ 310,000	\$ 310,000	\$ 310,000	\$ 310,000
Supporting Services	2,778,409	4,213,621	4,052,310	3,281,014	5,290,000	5,290,000	5,290,000	5,290,000
Non-Instructional	0	0	0	8,166	0	0	0	0
Extracurricular Activities	0	0	0	0	0	0	0	0
Facilities & Construction	0	0	0	0	0	0	0	0
Debt Service	0	0	0	0	0	0	0	0
Other Uses of Funds	140,000	0	11,000	247,000	0	0	0	0
<i>Total Expenditures</i>	\$ 3,010,369	\$ 4,213,621	\$ 4,238,384	\$ 5,736,339	\$ 5,600,000	\$ 5,600,000	\$ 5,600,000	\$ 5,600,000

Title I School Improvement Stimulus G Fund (537)

To raise the achievement of students in the lowest-performing schools.

	FY 2015 Actual	FY 2016 Actual	FY 2017 Est. Actual	FY 2018 Est. Actual	FY 2019 Budget	FY 2020 Forecast	FY 2021 Forecast	FY 2022 Forecast
<i>Revenues</i>								
Local	\$ 0	\$ 0	\$ 0	\$ 0	\$ 0	\$ 0	\$ 0	\$ 0
State	0	0	0	0	0	0	0	0
Federal	2,968,102	2,591,081	3,262,624	4,564,055	3,759,248	3,759,248	3,759,248	3,759,248
Other	688,000	859,000	850,000	700,000	1,240,752	1,240,752	1,240,752	1,240,752
<i>Total Revenue</i>	\$ 3,656,102	\$ 3,450,081	\$ 4,112,624	\$ 5,264,055	\$ 5,000,000	\$ 5,000,000	\$ 5,000,000	\$ 5,000,000
<i>Expenditures (by object)</i>								
Salaries	\$ 1,338,559	\$ 1,061,096	\$ 1,231,887	\$ 1,547,083	\$ 1,774,850	\$ 1,774,850	\$ 1,774,850	\$ 1,774,850
Benefits	505,665	432,566	448,445	534,393	687,430	687,430	687,430	687,430
Purchase Services	756,498	931,201	574,910	1,317,654	1,236,556	1,236,556	1,236,556	1,236,556
Materials & Supplies	356,974	218,576	800,561	242,421	421,698	421,698	421,698	421,698
Capital Outlay	85,303	152,027	135,624	531,803	173,889	173,889	173,889	173,889
Other Objects	0	0	0	0	0	0	0	0
Other Uses of Funds	275,000	688,000	859,000	850,000	705,578	705,578	705,578	705,578
<i>Total Expenditures</i>	\$ 3,318,000	\$ 3,483,466	\$ 4,050,427	\$ 5,023,354	\$ 5,000,000	\$ 5,000,000	\$ 5,000,000	\$ 5,000,000
<i>Expenditures (by function)</i>								
Instruction	\$ 1,203,670	\$ 1,541,058	\$ 1,819,899	\$ 1,536,265	\$ 2,221,247	\$ 2,221,247	\$ 2,221,247	\$ 2,221,247
Supporting Services	1,839,330	1,253,507	1,371,183	2,629,290	1,793,232	1,793,232	1,793,232	1,793,232
Non-Instructional	0	900	345	7,799	1,288	1,288	1,288	1,288
Extracurricular Activities	0	0	0	0	0	0	0	0
Facilities & Construction	0	0	0	0	0	0	0	0
Debt Service	0	0	0	0	0	0	0	0
Other Uses of Funds	275,000	688,000	859,000	850,000	984,233	984,233	984,233	984,233
<i>Total Expenditures</i>	\$ 3,318,000	\$ 3,483,466	\$ 4,050,427	\$ 5,023,354	\$ 5,000,000	\$ 5,000,000	\$ 5,000,000	\$ 5,000,000

Nutrition Education and Training Program (A) Fund (542)

To encourage the effective dissemination of scientifically valid information to children participating or eligible to participate in the school lunch and related nutrition programs.

	FY 2015 Actual	FY 2016 Actual	FY 2017 Actual	FY 2018 Est. Actual	FY 2019 Budget	FY 2020 Forecast	FY 2021 Forecast	FY 2022 Forecast
<i>Revenues</i>								
Local	\$ 0	\$ 0	\$ 0	\$ 0	\$ 0	\$ 0	\$ 0	\$ 0
State	0	0	0	0	0	0	0	0
Federal	\$ (10,432)	0	0	0	0	0	0	0
Other	0	0	0	0	0	0	0	0
<i>Total Revenue</i>	<i>\$ (10,432)</i>	<i>\$ 0</i>	<i>\$ 0</i>	<i>\$ 0</i>	<i>\$ 0</i>	<i>\$ 0</i>	<i>\$ 0</i>	<i>\$ 0</i>
<i>Expenditures (by object)</i>								
Salaries	\$ 0	\$ 0	\$ 0	\$ 0	\$ 0	\$ 0	\$ 0	\$ 0
Benefits	0	0	0	0	0	0	0	0
Purchase Services	0	0	0	0	0	0	0	0
Materials & Supplies	0	0	0	0	0	0	0	0
Capital Outlay	0	0	0	0	0	0	0	0
Other Objects	\$ 346	0	0	0	0	0	0	0
Other Uses of Funds	0	0	0	0	0	0	0	0
<i>Total Expenditures</i>	<i>\$ 346</i>	<i>\$ 0</i>	<i>\$ 0</i>	<i>\$ 0</i>	<i>\$ 0</i>	<i>\$ 0</i>	<i>\$ 0</i>	<i>\$ 0</i>
<i>Expenditures (by function)</i>								
Instruction	\$ 0	\$ 0	\$ 0	\$ 0	\$ 0	\$ 0	\$ 0	\$ 0
Supporting Services	\$ 346	0	0	0	0	0	0	0
Non-Instructional	0	0	0	0	0	0	0	0
Extracurricular Activities	0	0	0	0	0	0	0	0
Facilities & Construction	0	0	0	0	0	0	0	0
Debt Service	0	0	0	0	0	0	0	0
Other Uses of Funds	0	0	0	0	0	0	0	0
<i>Total Expenditures</i>	<i>\$ 346</i>	<i>\$ 0</i>	<i>\$ 0</i>	<i>\$ 0</i>	<i>\$ 0</i>	<i>\$ 0</i>	<i>\$ 0</i>	<i>\$ 0</i>

Title III – Limited English Proficiency Fund (551)

Funds to develop and carry out elementary and secondary school programs, including activities at pre-school level, to meet the educational needs of children with limited English proficiency.

	FY 2015 Actual	FY 2016 Actual	FY 2017 Actual	FY 2018 Est. Actual	FY 2019 Budget	FY 2020 Forecast	FY 2021 Forecast	FY 2022 Forecast
Revenues								
Local	\$ 0	\$ 0	\$ 0	\$ 0	\$ 0	\$ 0	\$ 0	\$ 0
State	0	0	0	0	0	0	0	0
Federal	368,794	880,122	722,300	598,909	737,626	737,626	737,626	737,626
Other	0	0	159,000	30,000	162,374	162,374	162,374	162,374
Total Revenue	\$ 368,794	\$ 880,122	\$ 881,300	\$ 628,909	\$ 900,000	\$ 900,000	\$ 900,000	\$ 900,000
Expenditures (by object)								
Salaries	\$ 224,188	\$ 258,378	\$ 474,191	\$ 292,293	\$ 535,014	\$ 535,014	\$ 535,014	\$ 535,014
Benefits	65,854	85,332	157,050	114,443	177,195	177,195	177,195	177,195
Purchase Services	71,073	119,257	74,474	84,901	84,027	84,027	84,027	84,027
Materials & Supplies	74,169	274,330	51,868	135,173	58,521	58,521	58,521	58,521
Capital Outlay	0	87,035	28,631	67,280	32,303	32,303	32,303	32,303
Other Objects	2,036	12,678	11,469	5,153	12,940	12,940	12,940	12,940
Other Uses of Funds	2,000	0	0	0	0	0	0	0
Total Expenditures	\$ 439,320	\$ 837,010	\$ 797,684	\$ 858,243	\$ 900,000	\$ 900,000	\$ 900,000	\$ 900,000
Expenditures (by function)								
Instruction	\$ 149,760	\$ 485,265	\$ 267,483	\$ 143,576	\$ 301,793	\$ 301,793	\$ 301,793	\$ 301,793
Supporting Services	259,319	351,745	426,309	409,057	480,991	480,991	480,991	480,991
Non-Instructional	28,242	0	103,891	146,610	117,217	117,217	117,217	117,217
Extracurricular Activities	0	0	0	0	0	0	0	0
Facilities & Construction	0	0	0	0	0	0	0	0
Debt Service	0	0	0	0	0	0	0	0
Other Uses of Funds	\$ 2,000	0	0	159,000	0	0	0	0
Total Expenditures	\$ 439,320	\$ 837,010	\$ 797,684	\$ 858,243	\$ 900,000	\$ 900,000	\$ 900,000	\$ 900,000

Refugee Children School Impact Act Fund (571)

To provide educational services to meet educational needs of refugee children who are enrolled in public and non-profit private elementary and secondary schools.

	FY 2015 Actual	FY 2016 Actual	FY 2017 Actual	FY 2018 Est. Actual	FY 2019 Budget	FY 2020 Forecast	FY 2021 Forecast	FY 2022 Forecast
<i>Revenues</i>								
Local	\$ 0	\$ 0	\$ 0	\$ 0	\$ 0	\$ 0	\$ 0	\$ 0
State	0	0	0	0	0	0	0	0
Federal	43,620	51,882	57,980	0	200,000	200,000	200,000	200,000
Other	53,000	1,000	0	68,000	0	0	0	0
<i>Total Revenue</i>	\$ 96,620	\$ 52,882	\$ 57,980	\$ 68,000	\$ 200,000	\$ 200,000	\$ 200,000	\$ 200,000
<i>Expenditures (by object)</i>								
Salaries	\$ 45,043	\$ 19,562	\$ 47,746	\$ 11,182	\$ 130,000	\$ 130,000	\$ 130,000	\$ 130,000
Benefits	7,516	5,113	9,751	4,225	70,000	70,000	70,000	70,000
Purchase Services	0	0	29,948	0	0	0	0	0
Materials & Supplies	0	0	5,718	4,000	0	0	0	0
Capital Outlay	0	0	0	0	0	0	0	0
Other Objects	0	0	0	0	0	0	0	0
Other Uses of Funds	19,000	53,000	1,000	0	0	0	0	0
<i>Total Expenditures</i>	\$ 71,558	\$ 77,675	\$ 94,163	\$ 19,407	\$ 200,000	\$ 200,000	\$ 200,000	\$ 200,000
<i>Expenditures (by function)</i>								
Instruction	\$ 52,558	\$ 19,443	\$ 93,163	\$ 19,407	\$ 200,000	\$ 200,000	\$ 200,000	\$ 200,000
Supporting Services	0	5,232	0	0	0	0	0	0
Non-Instructional	0	0	0	0	0	0	0	0
Extracurricular Activities	0	0	0	0	0	0	0	0
Facilities & Construction	0	0	0	0	0	0	0	0
Debt Service	0	0	0	0	0	0	0	0
Other Uses of Funds	19,000	53,000	1,000	0	0	0	0	0
<i>Total Expenditures</i>	\$ 71,558	\$ 77,675	\$ 94,163	\$ 19,407	\$ 200,000	\$ 200,000	\$ 200,000	\$ 200,000

Title I – Disadvantaged Children/Targeted Assistance Fund (572)

To provide financial assistance to State and Local educational agencies to meet the special needs of educationally deprived children. Included are the Even Start and Comprehensive School Reform programs.

	FY 2015 Actual	FY 2016 Actual	FY 2017 Actual	FY 2018 Est. Actual	FY 2019 Budget	FY 2020 Forecast	FY 2021 Forecast	FY 2022 Forecast
Revenues								
Local	\$ 0	\$ 0	\$ 0	\$ 0	\$ 0	\$ 0	\$ 0	\$ 0
State	0	0	0	0	0	0	0	0
Federal	35,538,049	36,221,716	38,382,135	40,039,841	47,000,000	47,000,000	47,000,000	47,000,000
Other	145,000	0	0	0	0	0	0	0
Total Revenue	\$ 35,683,049	\$ 36,221,716	\$ 38,382,135	\$ 40,039,841	\$ 47,000,000	\$ 47,000,000	\$ 47,000,000	\$ 47,000,000
Expenditures (by object)								
Salaries	\$ 21,632,598	\$ 22,110,442	\$ 22,327,551	\$ 24,985,964	\$ 27,351,388	\$ 27,351,388	\$ 27,351,388	\$ 27,351,388
Benefits	7,996,175	8,414,275	7,983,242	8,983,000	9,444,766	9,444,766	9,444,766	9,444,766
Purchase Services	2,805,398	3,381,009	4,063,298	4,680,312	3,055,233	3,055,233	3,055,233	3,055,233
Materials & Supplies	2,456,002	1,636,185	3,347,602	1,833,501	3,278,171	3,278,171	3,278,171	3,278,171
Capital Outlay	56,473	250,004	2,899,321	1,127,240	2,681,843	2,681,843	2,681,843	2,681,843
Other Objects	297,888	592,036	893,510	9,140	1,188,598	1,188,598	1,188,598	1,188,598
Other Uses of Funds	0	145,000	0	0	0	0	0	0
Total Expenditures	\$ 35,244,534	\$ 36,528,951	\$ 41,514,524	\$ 41,619,157	\$ 47,000,000	\$ 47,000,000	\$ 47,000,000	\$ 47,000,000
Expenditures (by function)								
Instruction	\$ 22,741,978	\$ 24,296,516	\$ 27,293,949	\$ 27,483,750	\$ 32,782,976	\$ 32,782,976	\$ 32,782,976	\$ 32,782,976
Supporting Services	8,558,279	8,467,048	10,554,959	10,180,724	9,340,811	9,340,811	9,340,811	9,340,811
Non-Instructional	3,944,277	3,620,387	3,665,617	3,954,682	4,876,213	4,876,213	4,876,213	4,876,213
Extracurricular Activities	0	0	0	0	0	0	0	0
Facilities & Construction	0	0	0	0	0	0	0	0
Debt Service	0	0	0	0	0	0	0	0
Other Uses of Funds	0	145,000	0	0	0	0	0	0
Total Expenditures	\$ 35,244,534	\$ 36,528,951	\$ 41,514,524	\$ 41,619,156	\$ 47,000,000	\$ 47,000,000	\$ 47,000,000	\$ 47,000,000

IDEA Preschool Grant for the Handicapped Fund (587)

The Preschool Grant Program, Section 619 of Public Law 99 -457, addresses the improvement and expansion of services for handicapped children ages three (3) through five (5) years.

	FY 2015 Actual	FY 2016 Actual	FY 2017 Actual	FY 2018 Est. Actual	FY 2019 Budget	FY 2020 Forecast	FY 2021 Forecast	FY 2022 Forecast
Revenues								
Local	\$ 0	\$ 0	\$ 0	\$ 0	\$ 0	\$ 0	\$ 0	\$ 0
State	0	0	0	0	0	0	0	0
Federal	317,773	367,096	361,752	251,657	371,373	371,373	371,373	371,373
Other	45,000	45,000	174,000	0	178,627	178,627	178,627	178,627
Total Revenue	\$ 362,773	\$ 412,096	\$ 535,752	\$ 251,657	\$ 550,000	\$ 550,000	\$ 550,000	\$ 550,000
Expenditures (by object)								
Salaries	\$ 152,508	\$ 131,650	\$ 202,106	\$ 97,285	\$ 281,997	\$ 281,997	\$ 281,997	\$ 281,997
Benefits	52,610	47,820	62,685	34,572	87,464	87,464	87,464	87,464
Purchase Services	7,420	28,112	10,065	6,493	14,044	14,044	14,044	14,044
Materials & Supplies	66,810	123,162	48,625	84,799	67,845	67,845	67,845	67,845
Capital Outlay	74,459	31,031	17,626	9,793	24,594	24,594	24,594	24,594
Other Objects	1,391	5,937	8,076	1,010	11,268	11,268	11,268	11,268
Other Uses of Funds	75,000	45,000	45,000	174,000	62,788	62,788	62,788	62,788
Total Expenditures	\$ 430,198	\$ 412,712	\$ 394,183	\$ 407,952	\$ 550,000	\$ 550,000	\$ 550,000	\$ 550,000
Expenditures (by function)								
Instruction	\$ 346,386	\$ 323,866	\$ 336,694	\$ 208,163	\$ 469,787	\$ 469,787	\$ 469,787	\$ 469,787
Supporting Services	8,812	43,846	12,488	25,788	17,425	17,425	17,425	17,425
Non-Instructional	0	0	0	0	0	0	0	0
Extracurricular Activities	0	0	0	0	0	0	0	0
Facilities & Construction	0	0	0	0	0	0	0	0
Debt Service	0	0	0	0	0	0	0	0
Other Uses of Funds	75,000	45,000	45,000	174,000	62,788	62,788	62,788	62,788
Total Expenditures	\$ 430,198	\$ 412,712	\$ 394,183	\$ 407,951	\$ 550,000	\$ 550,000	\$ 550,000	\$ 550,000

Improving Teacher Quality Fund (590)

A fund used to account for monies to hire additional classroom teachers in grades 1 through 3, to reduce the number of students per teacher.

	FY 2015 Actual	FY 2016 Actual	FY 2017 Actual	FY 2018 Est. Actual	FY 2019 Forecast	FY 2020 Forecast	FY 2021 Forecast	FY 2022 Forecast
<i>Revenues</i>								
Local	\$ 0	\$ 0	\$ 0	\$ 0	\$ 0	\$ 0	\$ 0	\$ 0
State	0	0	0	0	0	0	0	0
Federal	5,746,570	5,714,631	5,431,222	2,399,269	6,600,000	6,600,000	6,600,000	6,600,000
Other	4,000	39,000	160,000	0	0	0	0	0
<i>Total Revenue</i>	\$ 5,750,570	\$ 5,753,631	\$ 5,591,222	\$ 2,399,269	\$ 6,600,000	\$ 6,600,000	\$ 6,600,000	\$ 6,600,000
<i>Expenditures (by object)</i>								
Salaries	\$ 3,908,670	\$ 4,259,767	\$ 3,369,064	\$3,042,740	\$3,750,000	\$3,750,000	\$3,750,000	\$3,750,000
Benefits	1,565,980	1,586,140	1,304,296	806,207	1,500,000	1,500,000	1,500,000	1,500,000
Purchase Services	0	60,977	149,522	846,936	750,000	750,000	750,000	750,000
Materials & Supplies	0	0	750	14,963	600,000	600,000	600,000	600,000
Capital Outlay	0	0	0	0	0	0	0	0
Other Objects	92,759	104,828	127,100	5,000	0	0	0	0
Other Uses of Funds	0	4,000	39,000	160,000	0	0	0	0
<i>Total Expenditures</i>	\$ 5,567,409	\$ 6,015,712	\$ 4,989,731	\$ 4,875,846	\$ 6,600,000	\$ 6,600,000	\$ 6,600,000	\$ 6,600,000
<i>Expenditures (by function)</i>								
Instruction	\$ 5,413,597	\$ 5,802,600	\$ 4,673,360	\$ 422,371	\$ 1,500,000	\$ 1,500,000	\$ 1,500,000	\$ 1,500,000
Supporting Services	153,812	148,134	127,100	4,041,037	5,100,000	5,100,000	5,100,000	5,100,000
Non-Instructional	0	60,977	150,272	252,438	0	0	0	0
Extracurricular Activities	0	0	0	0	0	0	0	0
Facilities & Construction	0	0	0	0	0	0	0	0
Debt Service	0	0	0	0	0	0	0	0
Other Uses of Funds	0	4,000	39,000	160,000	0	0	0	0
<i>Total Expenditures</i>	\$ 5,567,409	\$ 6,015,712	\$ 4,989,731	\$ 4,875,846	\$ 6,600,000	\$ 6,600,000	\$ 6,600,000	\$ 6,600,000

Miscellaneous Federal Grants Fund (599)

A fund used to account for various monies received through state agencies from the federal government or directly from the federal government, which are not classified elsewhere. A separate cost center must be used for each grant.

	FY 2015 Actual	FY 2016 Actual	FY 2017 Actual	FY 2018 Est. Actual	FY 2019 Budget	FY 2020 Forecast	FY 2021 Forecast	FY 2022 Forecast
<i>Revenues</i>								
Local	\$ 0	\$ 0	\$ 0	\$ 0	\$ 0	\$ 0	\$ 0	\$ 0
State	0	0	0	0	0	0	0	0
Federal	519,953	252,571	929,477	1,950,798	5,000,000	5,000,000	5,000,000	5,000,000
Other	15,000	0	0	0	0	0	0	0
<i>Total Revenue</i>	\$ 534,953	\$ 252,571	\$ 929,477	\$ 1,950,798	\$ 5,000,000	\$ 5,000,000	\$ 5,000,000	\$ 5,000,000
<i>Expenditures (by object)</i>								
Salaries	\$ 221,371	\$ 240,351	\$ 335,514	\$ 318,987	\$ 2,500,000	\$ 2,500,000	\$ 2,500,000	\$ 2,500,000
Benefits	60,358	94,654	119,513	118,559	833,334	833,334	833,334	833,334
Purchase Services	321,123	167,288	364,238	435,611	1,333,333	1,333,333	1,333,333	1,333,333
Materials & Supplies	72,592	79,878	182,603	284,379	333,333	333,333	333,333	333,333
Capital Outlay	2,625	5,816	27,747	226,006	0	0	0	0
Other Objects	1,002	14,858	3,962	6,978	0	0	0	0
Other Uses of Funds	0	15,000	0	0	0	0	0	0
<i>Total Expenditures</i>	\$ 679,070	\$ 617,845	\$ 1,033,577	\$ 1,390,520	\$ 5,000,000	\$ 5,000,000	\$ 5,000,000	\$ 5,000,000
<i>Expenditures (by function)</i>								
Instruction	\$ 100,645	\$ 39,532	\$ 162,344	\$ 528,487	\$ 0	\$ 0	\$ 0	\$ 0
Supporting Services	578,425	563,313	851,787	814,249	5,000,000	5,000,000	5,000,000	5,000,000
Non-Instructional	0	0	19,446	47,784	0	0	0	0
Extracurricular Activities	0	0	0	0	0	0	0	0
Facilities & Construction	0	0	0	0	0	0	0	0
Debt Service	0	0	0	0	0	0	0	0
Other Uses of Funds	0	15,000	0	0	0	0	0	0
<i>Total Expenditures</i>	\$ 679,070	\$ 617,845	\$ 1,033,577	\$ 1,390,520	\$ 5,000,000	\$ 5,000,000	\$ 5,000,000	\$ 5,000,000

Fund Balances

The follow table identifies historical and forecasted fund balances by fund. With the exception of the Operation Fund (001), all of the negative fund balances are attributed to the timing of outstanding receivables. Most grants, funds 400-599, operate on a reimbursement basis so CMSD has expenses and encumbrances during the fiscal year with reimbursement in the next year.

The forecasted negative fund balance in the general fund will be address through some combination of additional revenue (e.g., a levy) or managed reduction in expenditures. By statutes, CMSD cannot submit a five-year forecast to the State of Ohio with a negative fund balance in the current fiscal year.

	FY 2015 Actual	FY 2016 Actual	FY 2017 Actual	FY 2018 Est. Actual	FY 2019 Budget	FY 2020 Forecast	FY 2021 Forecast	FY 2022 Forecast
General (001)								
Beginning Balance	\$98,511,655	\$88,894,355	\$99,097,997	\$120,644,429	\$84,911,863	\$28,752,302	\$(19,290,063)	\$(111,069,504)
Revenue	\$691,576,452	\$711,837,900	\$739,612,661	\$730,019,639	\$739,339,439	\$742,657,635	\$712,820,559	\$682,981,289
Expense	\$701,193,752	\$701,634,258	\$718,066,229	\$765,752,206	\$795,499,000	\$790,700,000	\$804,600,000	\$807,600,000
Ending Balance	\$88,894,355	\$99,097,997	\$120,644,429	\$84,911,863	\$28,752,302	\$(19,290,063)	\$(111,069,504)	\$(235,688,215)
Bond Retirement (002)								
Beginning Balance	\$26,520,739	\$38,747,071	\$31,974,375	\$36,325,974	\$42,357,171	\$44,847,047	\$44,847,047	\$44,847,047
Revenue	\$35,660,636	\$23,684,592	\$23,774,256	\$25,566,259	\$22,089,876	\$22,062,899	\$22,019,071	\$22,020,000
Expense	\$23,434,304	\$30,457,288	\$19,422,657	\$19,535,063	\$19,600,000	\$22,062,899	\$22,019,071	\$22,100,000
Ending Balance	\$38,747,071	\$31,974,375	\$36,325,974	\$42,357,171	\$44,847,047	\$44,847,047	\$44,847,047	\$44,927,047
Permanent Improvement (003)								
Beginning Balance	\$28,814,712	\$167,459,083	\$154,196,441	\$136,188,720	\$100,872,866	\$88,484,866	\$75,996,866	\$63,408,866
Revenue	\$156,590,900	\$5,556,797	\$3,987,480	\$4,199,138	\$2,612,000	\$2,512,000	\$2,412,000	\$2,312,000
Expense	\$17,946,529	\$18,819,439	\$21,995,201	\$39,514,992	\$15,000,000	\$15,000,000	\$15,000,000	\$15,000,000
Ending Balance	\$167,459,083	\$154,196,441	\$136,188,720	\$100,872,866	\$88,484,866	\$75,996,866	\$63,408,866	\$50,720,866
Food Services (006)								
Beginning Balance	\$227,243	\$514,019	\$2,246,008	\$1,063,887	\$1,712,458	\$1,712,458	\$1,712,458	\$1,712,458
Revenue	\$22,176,895	\$24,012,681	\$21,700,063	\$24,331,323	\$25,000,000	\$25,000,000	\$25,000,000	\$25,000,000
Expense	\$21,890,119	\$22,280,692	\$22,882,184	\$23,682,752	\$25,000,000	\$25,000,000	\$25,000,000	\$25,000,000

	FY 2015 Actual	FY 2016 Actual	FY 2017 Actual	FY 2018 Est. Actual	FY 2019 Budget	FY 2020 Forecast	FY 2021 Forecast	FY 2022 Forecast
Ending Balance	\$514,019	\$2,246,008	\$1,063,887	\$1,712,458	\$1,712,458	\$1,712,458	\$1,712,458	\$1,712,458
Special Trust (007)								
Beginning Balance	\$26,577,883	\$7,598,797	\$8,328,787	\$10,506,539	\$9,024,627	\$9,024,627	\$9,024,627	\$9,024,627
Revenue	\$9,110,243	\$10,778,329	\$9,247,983	\$6,819,215	\$15,000,000	\$15,000,000	\$15,000,000	\$15,000,000
Expense	\$28,089,329	\$10,048,339	\$7,070,231	\$8,301,127	\$15,000,000	\$15,000,000	\$15,000,000	\$15,000,000
Ending Balance	\$7,598,797	\$8,328,787	\$10,506,539	\$9,024,627	\$9,024,627	\$9,024,627	\$9,024,627	\$9,024,627
Classroom Facilities (010)								
Beginning Balance	\$70,168,367	\$93,856,258	\$81,328,885	\$69,350,805	\$90,914,427	\$110,521,255	\$67,530,143	\$49,708,417
Revenue	\$83,480,568	\$9,978,007	\$13,542,484	\$71,615,069	\$107,470,828	\$57,286,685	\$39,433,668	\$39,433,668
Expense	\$59,792,677	\$22,505,380	\$25,520,564	\$50,051,447	\$87,864,000	\$100,277,797	\$57,255,394	\$57,255,394
Ending Balance	\$93,856,258	\$81,328,885	\$69,350,805	\$90,914,427	\$110,521,255	\$67,530,143	\$49,708,417	\$31,886,691
Public School Support (018)								
Beginning Balance	\$350,872	\$417,551	\$418,731	\$540,086	\$753,266	\$753,266	\$753,266	\$753,266
Revenue	\$430,708	\$326,747	\$451,573	\$471,222	\$500,000	\$500,000	\$500,000	\$500,000
Expense	\$364,029	\$325,567	\$330,218	\$258,042	\$500,000	\$500,000	\$500,000	\$500,000
Ending Balance	\$417,551	\$418,731	\$540,086	\$753,266	\$753,266	\$753,266	\$753,266	\$753,266
Other Grants (019)								
Beginning Balance	\$(0)	\$(544,851)	\$(313,423)	\$(1,272,639)	\$(2,126,372)	\$(2,126,372)	\$(2,126,372)	\$(2,126,372)
Revenue	\$2,000,000	\$2,477,521	\$718,277	\$634,910	\$2,830,000	\$2,830,000	\$2,830,000	\$2,830,000
Expense	\$2,544,851	\$2,246,093	\$1,677,493	\$1,488,642	\$2,830,000	\$2,830,000	\$2,830,000	\$2,830,000
Ending Balance	\$(544,851)	\$(313,423)	\$(1,272,639)	\$(2,126,372)	\$(2,126,372)	\$(2,126,372)	\$(2,126,372)	\$(2,126,372)
Liability Self-Insurance (023)								
Beginning Balance	\$2,002,546	\$2,029,249	\$2,337,696	\$2,794,193	\$2,058,010	\$2,058,010	\$2,058,010	\$2,058,010
Revenue	\$500,000	\$1,000,000	\$1,000,000	\$6,242	\$1,000,000	\$1,000,000	\$1,000,000	\$1,000,000
Expense	\$473,297	\$691,553	\$543,503	\$742,424	\$1,000,000	\$1,000,000	\$1,000,000	\$1,000,000
Ending Balance	\$2,029,249	\$2,337,696	\$2,794,193	\$2,058,010	\$2,058,010	\$2,058,010	\$2,058,010	\$2,058,010

	FY 2015 Actual	FY 2016 Actual	FY 2017 Actual	FY 2018 Est. Actual	FY 2019 Budget	FY 2020 Forecast	FY 2021 Forecast	FY 2022 Forecast
Employee Benefits Self-Insurance (024)								
Beginning Balance	\$8,007,618	\$9,690,999	\$12,516,640	\$11,379,408	\$12,223,007	\$12,223,007	\$12,223,007	\$12,223,007
Revenue	\$66,530,296	\$72,297,129	\$82,373,335	\$98,234,653	\$87,298,693	\$91,248,040	\$91,248,040	\$91,248,040
Expense	\$64,846,915	\$69,471,488	\$83,510,567	\$97,391,055	\$87,298,693	\$91,248,040	\$91,248,040	\$91,248,040
Ending Balance	\$9,690,999	\$12,516,640	\$11,379,408	\$12,223,007	\$12,223,007	\$12,223,007	\$12,223,007	\$12,223,007
Classroom Facilities Maintenance (034)								
Beginning Balance	\$24,412,036	\$19,576,551	\$12,040,099	\$6,061,947	\$5,992,777	\$5,992,777	\$5,992,777	\$5,992,777
Revenue	\$4,226,742	\$4,134,325	\$4,153,652	\$4,290,325	\$4,100,000	\$4,100,000	\$4,100,000	\$4,100,000
Expense	\$9,062,227	\$11,670,777	\$10,131,804	\$4,359,496	\$4,100,000	\$4,100,000	\$4,100,000	\$4,100,000
Ending Balance	\$19,576,551	\$12,040,099	\$6,061,947	\$5,992,777	\$5,992,777	\$5,992,777	\$5,992,777	\$5,992,777
Partnering Community School (036)								
Beginning Balance	\$(183,385)	\$132,617	\$-	\$-	\$431,961	\$431,961	\$431,961	\$431,961
Revenue	\$4,243,633	\$3,890,179	\$4,142,004	\$4,414,532	\$4,363,368	\$4,363,368	\$4,363,368	\$4,363,368
Expense	\$3,927,631	\$4,022,796	\$4,142,004	\$3,982,572	\$4,363,368	\$4,363,368	\$4,363,368	\$4,363,368
Ending Balance	\$132,617	\$-	\$-	\$431,961	\$431,961	\$431,961	\$431,961	\$431,961
Student Managed Student Activity (200)								
Beginning Balance	\$535,637	\$583,688	\$647,419	\$528,133	\$534,046	\$534,046	\$534,046	\$534,046
Revenue	\$611,518	\$618,969	\$483,663	\$482,556	\$600,000	\$600,000	\$600,000	\$600,000
Expense	\$563,467	\$555,238	\$602,949	\$476,643	\$600,000	\$600,000	\$600,000	\$600,000
Ending Balance	\$583,688	\$647,419	\$528,133	\$534,046	\$534,046	\$534,046	\$534,046	\$534,046
District Managed Student Activity (300)								
Beginning Balance	\$155,725	\$141,824	\$189,827	\$147,690	\$127,428	\$127,428	\$127,428	\$127,428
Revenue	\$132,412	\$183,234	\$114,001	\$89,511	\$325,000	\$325,000	\$325,000	\$325,000
Expense	\$146,313	\$135,231	\$156,138	\$109,773	\$325,000	\$325,000	\$325,000	\$325,000
Ending Balance	\$141,824	\$189,827	\$147,690	\$127,428	\$127,428	\$127,428	\$127,428	\$127,428

	FY 2015 Actual	FY 2016 Actual	FY 2017 Actual	FY 2018 Est. Actual	FY 2019 Budget	FY 2020 Forecast	FY 2021 Forecast	FY 2022 Forecast
Auxiliary Services (NPSS) (401)								
Beginning Balance	\$2,251,973	\$3,591,768	\$2,821,605	\$4,423,898	\$3,161,911	\$3,161,911	\$3,161,911	\$3,161,911
Revenue	\$8,041,634	\$8,816,350	\$9,449,900	\$8,713,675	\$9,837,377	\$10,406,065	\$10,406,065	\$10,406,065
Expense	\$6,701,839	\$9,586,513	\$7,847,607	\$9,975,662	\$9,837,377	\$10,406,065	\$10,406,065	\$10,406,065
Ending Balance	\$3,591,768	\$2,821,605	\$4,423,898	\$3,161,911	\$3,161,911	\$3,161,911	\$3,161,911	\$3,161,911
Management Information System (432)								
Beginning Balance	\$8,477	\$60	\$2	\$(1)	\$(1)	\$(1)	\$(1)	\$(1)
Revenue	\$-	\$-	\$-	\$-	\$-	\$-	\$-	\$-
Expense	\$8,417	\$58	\$3	\$-	\$-	\$-	\$-	\$-
Ending Balance	\$60	\$2	\$(1)	\$(1)	\$(1)	\$(1)	\$(1)	\$(1)
Public School Preschool (439)								
Beginning Balance	\$(42,292)	\$40,785	\$(167,708)	\$(114,067)	\$(216,883)	\$(216,883)	\$(216,883)	\$(216,883)
Revenue	\$303,810	\$432,425	\$880,944	\$1,337,447	\$1,000,000	\$1,000,000	\$1,000,000	\$1,000,000
Expense	\$220,733	\$640,918	\$827,303	\$1,440,263	\$1,000,000	\$1,000,000	\$1,000,000	\$1,000,000
Ending Balance	\$40,785	\$(167,708)	\$(114,067)	\$(216,883)	\$(216,883)	\$(216,883)	\$(216,883)	\$(216,883)
Data Communications for School Buildings (451)								
Beginning Balance	\$345,010	\$345,010	\$345,010	\$0	\$0	\$0	\$0	\$0
Revenue	\$-	\$-	\$-	\$-	\$-	\$-	\$-	\$-
Expense	\$-	\$-	\$345,010	\$-	\$-	\$-	\$-	\$-
Ending Balance	\$345,010	\$345,010	\$0	\$0	\$0	\$0	\$0	\$0
School Net Professional Development (452)								
Beginning Balance	\$266	\$266	\$40	\$0	\$0	\$0	\$0	\$0
Revenue	\$-	\$-	\$-	\$-	\$-	\$-	\$-	\$-
Expense	\$-	\$226	\$40	\$-	\$-	\$-	\$-	\$-
Ending Balance	\$266	\$40	\$0	\$0	\$0	\$0	\$0	\$0

	FY 2015 Actual	FY 2016 Actual	FY 2017 Actual	FY 2018 Est. Actual	FY 2019 Budget	FY 2020 Forecast	FY 2021 Forecast	FY 2022 Forecast
Vocational Education Enhancement (461)								
Beginning Balance	\$(5,401)	\$1,071	\$(1,098)	\$16,456	\$(4,438)	\$(4,438)	\$(4,438)	\$(4,438)
Revenue	\$15,532	\$18,848	\$31,940	\$28,312	\$37,380	\$37,380	\$37,380	\$37,380
Expense	\$9,060	\$21,017	\$14,386	\$49,207	\$37,380	\$37,380	\$37,380	\$37,380
Ending Balance	\$1,071	\$(1,098)	\$16,456	\$(4,438)	\$(4,438)	\$(4,438)	\$(4,438)	\$(4,438)
Alternative Schools (463)								
Beginning Balance	\$(55,339)	\$(3,852)	\$(31,810)	\$2,074	\$4,863	\$4,863	\$4,863	\$4,863
Revenue	\$329,425	\$262,083	\$339,901	\$71,390	\$452,000	\$472,524	\$472,524	\$472,524
Expense	\$277,938	\$290,041	\$306,017	\$68,601	\$452,000	\$472,524	\$472,524	\$472,524
Ending Balance	\$(3,852)	\$(31,810)	\$2,074	\$4,863	\$4,863	\$4,863	\$4,863	\$4,863
Straight A Earmark (466)								
Beginning Balance	\$143,000	\$-	\$-	\$-	\$-	\$-	\$-	\$-
Revenue	\$-	\$-	\$-	\$-	\$-	\$-	\$-	\$-
Expense	\$143,000	\$-	\$-	\$-	\$-	\$-	\$-	\$-
Ending Balance	\$-	\$-	\$-	\$-	\$-	\$-	\$-	\$-
Miscellaneous State Grants (499)								
Beginning Balance	\$803,004	\$112,858	\$462,066	\$278,931	\$427,541	\$427,541	\$427,541	\$427,541
Revenue	\$549,693	\$896,093	\$1,879,253	\$1,102,424	\$3,000,000	\$3,000,000	\$3,000,000	\$3,000,000
Expense	\$1,239,839	\$546,885	\$2,062,388	\$953,815	\$3,000,000	\$3,000,000	\$3,000,000	\$3,000,000
Ending Balance	\$112,858	\$462,066	\$278,931	\$427,541	\$427,541	\$427,541	\$427,541	\$427,541
Race to the Top (506)								
Beginning Balance	\$1,617,013	\$(941,486)	\$66,096	\$(0)	\$(0)	\$(0)	\$(0)	\$(0)
Revenue	\$9,189,725	\$4,288,686	\$-	\$-	\$-	\$-	\$-	\$-
Expense	\$11,748,224	\$3,281,104	\$66,096	\$-	\$-	\$-	\$-	\$-
Ending Balance	\$(941,486)	\$66,096	\$(0)	\$(0)	\$(0)	\$(0)	\$(0)	\$(0)
School Maintenance and Operational Assistance (512)								

	FY 2015 Actual	FY 2016 Actual	FY 2017 Actual	FY 2018 Est. Actual	FY 2019 Budget	FY 2020 Forecast	FY 2021 Forecast	FY 2022 Forecast
Beginning Balance	\$26,978	\$142,228	\$173,852	\$127,843	\$20,804	\$20,804	\$20,804	\$20,804
Revenue	\$115,250	\$58,653	\$-	\$177,859	\$150,000	\$150,000	\$150,000	\$150,000
Expense	\$-	\$27,029	\$46,009	\$284,898	\$150,000	\$150,000	\$150,000	\$150,000
Ending Balance	\$142,228	\$173,852	\$127,843	\$20,804	\$20,804	\$20,804	\$20,804	\$20,804
IDEA, Part B Special Education (516)								
Beginning Balance	\$(773,970)	\$(1,332,713)	\$1,204,054	\$671,551	\$(3,202,094)	\$(3,202,094)	\$(3,202,094)	\$(3,202,094)
Revenue	\$19,881,527	\$21,013,875	\$21,902,649	\$16,069,009	\$20,000,000	\$20,000,000	\$20,000,000	\$20,000,000
Expense	\$20,440,270	\$18,477,108	\$22,435,152	\$19,942,655	\$20,000,000	\$20,000,000	\$20,000,000	\$20,000,000
Ending Balance	\$(1,332,713)	\$1,204,054	\$671,551	\$(3,202,094)	\$(3,202,094)	\$(3,202,094)	\$(3,202,094)	\$(3,202,094)
Vocational Education: Carl D. Perkins (524)								
Beginning Balance	\$(114,451)	\$170,054	\$(89,158)	\$207,169	\$(43,376)	\$(43,376)	\$(43,376)	\$(43,376)
Revenue	\$1,641,242	\$1,994,607	\$2,332,525	\$1,420,990	\$2,100,000	\$2,100,000	\$2,100,000	\$2,100,000
Expense	\$1,356,737	\$2,253,819	\$2,036,198	\$1,671,536	\$2,100,000	\$2,100,000	\$2,100,000	\$2,100,000
Ending Balance	\$170,054	\$(89,158)	\$207,169	\$(43,376)	\$(43,376)	\$(43,376)	\$(43,376)	\$(43,376)
Title 1 School Improvement Stimulus A (536)								
Beginning Balance	\$(187,538)	\$(173,337)	\$(1,174,592)	\$(592,823)	\$(850,488)	\$(850,488)	\$(850,488)	\$(850,488)
Revenue	\$3,024,570	\$3,212,366	\$4,820,153	\$5,478,674	\$5,000,000	\$5,000,000	\$5,000,000	\$5,000,000
Expense	\$3,010,369	\$4,213,621	\$4,238,384	\$5,736,339	\$5,000,000	\$5,000,000	\$5,000,000	\$5,000,000
Ending Balance	\$(173,337)	\$(1,174,592)	\$(592,823)	\$(850,488)	\$(850,488)	\$(850,488)	\$(850,488)	\$(850,488)
Title 1 School Improvement Stimulus G (537)								
Beginning Balance	\$26,902	\$365,004	\$331,619	\$393,816	\$634,518	\$634,518	\$634,518	\$634,518
Revenue	\$3,656,102	\$3,450,081	\$4,112,624	\$5,264,055	\$4,650,277	\$4,983,347	\$4,983,347	\$4,983,347
Expense	\$3,318,000	\$3,483,466	\$4,050,427	\$5,023,353	\$4,650,277	\$4,983,347	\$4,983,347	\$4,983,347
Ending Balance	\$365,004	\$331,619	\$393,816	\$634,518	\$634,518	\$634,518	\$634,518	\$634,518
Nutrition Education and Training Program (A) (542)								
Beginning Balance	\$10,778	\$0	\$0	\$0	\$0	\$0	\$0	\$0

	FY 2015 Actual	FY 2016 Actual	FY 2017 Actual	FY 2018 Est. Actual	FY 2019 Budget	FY 2020 Forecast	FY 2021 Forecast	FY 2022 Forecast
Revenue	\$(10,432)	\$-	\$-	\$-	\$-	\$-	\$-	\$-
Expense	\$346	\$-	\$-	\$-	\$-	\$-	\$-	\$-
Ending Balance	\$0	\$0	\$0	\$0	\$0	\$0	\$0	\$0
Title III - Limited English Proficiency (551)								
Beginning Balance	\$42,152	\$(28,374)	\$14,738	\$98,354	\$(130,980)	\$(130,980)	\$(130,980)	\$(130,980)
Revenue	\$368,794	\$880,122	\$881,300	\$628,909	\$900,000	\$900,000	\$900,000	\$900,000
Expense	\$439,320	\$837,010	\$797,684	\$858,243	\$900,000	\$900,000	\$900,000	\$900,000
Ending Balance	\$(28,374)	\$14,738	\$98,354	\$(130,980)	\$(130,980)	\$(130,980)	\$(130,980)	\$(130,980)
Refugee Children School Impact Act (571)								
Beginning Balance	\$248	\$25,310	\$517	\$(35,666)	\$12,927	\$12,927	\$12,927	\$12,927
Revenue	\$96,620	\$52,882	\$57,980	\$68,000	\$150,000	\$150,000	\$150,000	\$150,000
Expense	\$71,558	\$77,675	\$94,163	\$19,407	\$150,000	\$150,000	\$150,000	\$150,000
Ending Balance	\$25,310	\$517	\$(35,666)	\$12,927	\$12,927	\$12,927	\$12,927	\$12,927
Title I - Disadvantaged Children/Targeted Assistance (572)								
Beginning Balance	\$1,433,768	\$1,872,283	\$1,565,048	\$(1,567,341)	\$(3,146,657)	\$(6,146,657)	\$(9,146,657)	\$(12,146,657)
Revenue	\$35,683,049	\$36,221,716	\$38,382,135	\$40,039,841	\$37,000,000	\$37,000,000	\$37,000,000	\$37,000,000
Expense	\$35,244,534	\$36,528,951	\$41,514,524	\$41,619,157	\$40,000,000	\$40,000,000	\$40,000,000	\$40,000,000
Ending Balance	\$1,872,283	\$1,565,048	\$(1,567,341)	\$(3,146,657)	\$(6,146,657)	\$(9,146,657)	\$(12,146,657)	\$(15,146,657)
IDEA Preschool Grant for the Handicapped (587)								
Beginning Balance	\$60,047	\$(7,378)	\$(7,994)	\$133,575	\$(22,720)	\$(22,720)	\$(22,720)	\$(22,720)
Revenue	\$362,773	\$412,096	\$535,752	\$251,657	\$550,000	\$550,000	\$550,000	\$550,000
Expense	\$430,198	\$412,712	\$394,183	\$407,951	\$550,000	\$550,000	\$550,000	\$550,000
Ending Balance	\$(7,378)	\$(7,994)	\$133,575	\$(22,720)	\$(22,720)	\$(22,720)	\$(22,720)	\$(22,720)
Improving Teacher Quality (590)								
Beginning Balance	\$(509,355)	\$(326,194)	\$(588,275)	\$13,216	\$(2,463,361)	\$(2,463,361)	\$(2,463,361)	\$(2,463,361)
Revenue	\$5,750,570	\$5,753,631	\$5,591,222	\$2,399,269	\$2,200,000	\$2,200,000	\$2,200,000	\$2,200,000

	FY 2015 Actual	FY 2016 Actual	FY 2017 Actual	FY 2018 Est. Actual	FY 2019 Budget	FY 2020 Forecast	FY 2021 Forecast	FY 2022 Forecast
Expense	\$5,567,409	\$6,015,712	\$4,989,731	\$4,875,846	\$2,200,000	\$2,200,000	\$2,200,000	\$2,200,000
Ending Balance	\$(326,194)	\$(588,275)	\$13,216	\$(2,463,361)	\$(2,463,361)	\$(2,463,361)	\$(2,463,361)	\$(2,463,361)
Miscellaneous Federal Grants (599)								
Beginning Balance	\$502,918	\$358,801	\$(6,473)	\$(110,573)	\$449,705	\$449,705	\$449,705	\$449,705
Revenue	\$534,953	\$252,571	\$929,477	\$1,950,798	\$1,500,000	\$1,500,000	\$1,500,000	\$1,500,000
Expense	\$679,070	\$617,845	\$1,033,577	\$1,390,520	\$1,500,000	\$1,500,000	\$1,500,000	\$1,500,000
Ending Balance	\$358,801	\$(6,473)	\$(110,573)	\$449,705	\$449,705	\$449,705	\$449,705	\$449,705

Debt Obligations

The District has issued/refunded the following debt over the past years:

- On June 10, 2015, the School District issued \$200,000,000 of General Obligation School Improvement Bonds consisting of \$150,800,000 of Tax Exempt School Improvement Bonds, Series 2015A and \$49,200,000 of Federally Taxable Qualified School Construction Bonds, Series 2015B bearing interest at the rate of 2.00% - 5.02% per annum. The premium received on this bond issue was \$9,277,561 and after deducting the bond issuance costs, \$8,500,106 was transferred to the Debt Service Fund. Issue 4, which was approved by voters on November 4, 2014, will allow for construction of 20-22 new schools and the refurbishing of 20-23 schools. This debt will be retired from the Debt Service Fund.
- On January 9, 2014, the School District issued \$10,525,000 of School Improvement Refunding Bonds, Series 2014, at a true interest cost of approximately 3%. Proceeds of this bond issue (including a portion of the original issue premium), together with \$6,124,354 of cash on hand in the District's bond retirement fund, for a total of \$16,913,400, was deposited in an escrow fund. This fund is being used ultimately to pay principal of, and interest on, \$10,789,045 in aggregate principal amount of certain on the District's School Improvement Bonds, Series 2004, through June 1, 2014, the date of optional early redemption of those series 2004 Bonds. As a result, those Series 2004 bonds were defeased and considered no longer outstanding for purposes of the School District's direct debt limitations. This refunding transaction resulted in a reduction in future debt of \$7,643,843, equivalent to then-present values savings (at the time of sale of the Refunding Bonds) of \$7,175,176, which, after deducting contributions to the escrow fund from sources other than the proceeds of the Refunding Bonds, yielded net present value savings of approximately \$1,050,822.
- In fiscal year 2014, the School District entered into an agreement to lease 225 buses. The cost of this lease was \$19,068,000. This agreement is, in substance, a lease purchase (capital lease) and is classified as a long-term lease obligation in the financial statements. \$17,929,613 was added to vehicles and equipment.
- On January 29, 2013, the School District issued \$45,600,000 of School Improvement Refunding Bonds, Series 2013, at a true interest cost of approximately 3%. Proceeds of this bond issue (including a portion of the original issue premium), together with \$12,000,000 of cash on hand in the District's bond retirement fund, for a total of \$63,366,472.36, was deposited in an escrow fund. This fund is being used ultimately to pay principal of, and interest on, \$59,020,000 in aggregate principal amount on certain of the District's School Improvement Bonds, Series 2004, through June 1, 2014, the date of optional early redemption of those Series 2004 Bonds. As a result, those Series 2004 Bonds were defeased and considered no longer outstanding for purposes of the District's direct debt limitations.
- On January 11, 2012, the School District issued \$20,855,000 of School Improvement Refunding Bonds, Series 2012, at a true interest cost of approximately 3%. Proceeds of this bond issue (including a portion of the original issue premium), together with \$8,000,000 of cash on hand in the District's bond retirement fund, for a total of \$29,998,078, was deposited in an escrow fund. This fund will be used to pay principal of, and interest on, \$28,600,000 in aggregate principal amount on certain of the District's Various Purpose Improvement and Refunding Bonds, Series 2002, through December 1, 2012, the date of optional early redemption of those Series 2002 Bonds.

As a result, those Series 2002 Bonds were defeased and considered no longer outstanding for purposes of the District's direct debt limitations.

- On December 21, 2010, the School District utilized cash on hand to defease \$14,675,000 principal amount of outstanding 2002 School Facilities Improvement Bonds. The School District placed \$15,848,185 from the debt service fund in an escrow account, which was used to pay principal and interest on the defeased bonds. As a result, the bonds are considered defeased and the liability for those bonds was removed from long-term debt. The defeasance will result in a reduction in future debt service of \$25,172,925.
- On September 29, 2010, the School District issued \$55,000,000 of School Improvement Bonds, bearing interest at the rate of 5.20% per annum. The series 2010 bond issue is the third long term financing bond issue related to the School District's participation in the Ohio School Facilities Assistance Program. The District made mandatory sinking fund payments to an escrow fund, which is part of the District's Bond Retirement Fund, held by The Bank of New York Mellon Trust Company, N.A., as escrow agent, for \$3,235,294 on December 1st of each year starting in 2010. This reduced the outstanding principal amount of this series of bonds by that aggregate amount pursuant to Sections 133.01 and 133.04 of the Revised Code.
- On July 12, 2001, the School District entered into a 15-year installment payment agreement with Citicorp North America, Incorporated for \$11,500,000, bearing interest at the rate of 5.20% per annum. The proceeds will be used for the purpose of renovating and otherwise improving environmental controls at school facilities. This agreement was made in accordance with Ohio H.B. 264 and is therefore exempt from the debt limit set by Ohio bond statute. This debt will be retired from the General Fund.

Current Debt Obligations

The bond retirement refers to the bonds issued for the construction program, while the general fund obligations referring to a lease obligation for buses.

Fiscal Year	General Fund			Bond Retirement		
	Principal	Interest	Total	Principal	Fund Interest	Total
2019	\$2,624,182	\$99,818	\$2,724,000	\$9,115,294	\$13,233,406	\$22,348,700
2020	\$2,668,096	\$55,904	\$2,724,000	\$9,340,294	\$13,013,781	\$22,354,075
2021	\$1,350,745	\$11,255	\$1,362,000	\$9,610,294	\$12,732,306	\$22,342,600
2022				\$9,960,294	\$12,431,431	\$22,391,725
2023				\$10,270,294	\$12,133,131	\$22,403,425
2024				\$10,610,294	\$11,801,294	\$22,411,588
2025				\$11,010,294	\$11,431,881	\$22,442,175
2026				\$11,615,294	\$11,028,006	\$22,643,300
2027				\$12,060,294	\$9,167,881	\$22,228,175
2028				\$14,150,000	\$7,163,506	\$21,313,506
2029				\$5,795,000	\$6,664,881	\$12,459,881
2030				\$6,085,000	\$6,367,881	\$12,452,881
2031				\$6,390,000	\$6,056,006	\$12,446,006
2032				\$6,710,000	\$5,728,506	\$12,438,506

Fiscal Year	General Fund			Bond Retirement		
	Principal	Interest	Total	Principal	Fund Interest	Total
2033				\$7,045,000	\$5,384,631	\$12,429,631
2034				\$7,395,000	\$5,023,631	\$12,418,631
2035				\$7,765,000	\$4,822,661	\$12,587,661
2036				\$7,800,000	\$4,789,710	\$12,589,710
2037				\$7,830,000	\$4,755,454	\$12,585,454
2038				\$7,865,000	\$4,719,892	\$12,584,892
2039				\$7,905,000	\$4,682,700	\$12,587,700
2040				\$7,940,000	\$4,643,876	\$12,583,876
2041				\$7,980,000	\$3,367,763	\$11,347,763
2042				\$4,475,000	\$2,014,111	\$6,489,111
2043				\$4,670,000	\$1,815,208	\$6,485,208
2044				\$4,870,000	\$1,607,713	\$6,477,713
2045				\$5,085,000	\$1,391,191	\$6,476,191
2046				\$5,305,000	\$1,165,209	\$6,470,209
2047				\$5,535,000	\$911,450	\$6,446,450
2048				\$5,815,000	\$649,506	\$6,464,506
2049				\$6,060,000	\$397,163	\$6,457,163
2050				\$6,315,000	\$134,194	\$6,449,194

Debt Levels vs. Legal Debt Limits

Based on the existing debt margins, the existing debt of the District will have little impact on future budgets. There are two different types of debt limits under Ohio Revised Code:

- Voted Debt Limit – may not exceed 9% of total tax assessed valuation.
- Un-voted Debt Limit – may not exceed 1/10 of 1% of total tax assessed valuation.

The following calculations identifies the debt limit and debt margin for each type of debt:

Debt Margins By Debt	
Voted Debt Margin	
Assessed Valuation (Tax Year 2016)	\$ 4,787,008,390
Rate	9%
Total Voted Debt Limit	430,830,755
Less: Amount of Debt Applicable	(282,903,024)
Total Voted Debt Leeway within 9% debt limitation	\$ 179,722,707
Un-voted Debt Margin	
Assessed Valuation (Tax Year 2016)	\$ 4,787,008,390
Rate	0.10%
Total Un-voted Debt Margin	4,787,008
Less: Amount of Debt Applicable	-
Total Un-voted Debt Leeway within 1/10th of 1% debt limitation	\$4,787,008

Classification of Fund Balances (GASB 54)

Fund Balance is divided into five classifications based primarily on the extent to which the District is bound to observe constraints imposed upon the use of the resources in the governmental funds. The classifications are as follows:

- **Non-spendable:** The non-spendable fund balance category included amounts that cannot be spent because they are not in spendable form, or legally or contractually required to be maintained intact. The “not in spendable form” criterion includes items that are not expected to be converted to cash.
- **Restricted:** Fund balance is reported as restricted when constraints placed on the use of resources are either externally imposed by creditors (such as through debt covenants), grantors, contributors, or laws or regulations of other governments or is imposed by law through constitutional provisions or enabling legislation.
- **Committed:** The committed fund balance classification includes amounts that can be used only for the specific purposes imposed by a formal action (resolution) of the Board of Education. Those committed amounts cannot be used for any other purpose unless the Board of Education removes or changes the specified use by taking the same type of action (resolution) it employed to previously commit those amounts. In contrast to fund balance that is restricted by enabling legislation, committed fund balance classification may be redeployed for other purposes with appropriate due process. Constraints imposed on the use of committed amounts are imposed by the Board of Education, separate from the authorization to raise the underlying revenue; therefore, compliance with these restraints is not considered to be legally enforceable. Committed fund balance also incorporates contractual obligations to the extent that existing resources in the fund have been specifically committed for use in satisfying those contractual requirements.
- **Assigned:** Amounts in the assigned fund balance classification are intended to be used by the District for specific purposes but do not meet the criteria to be classified as restricted or committed. In governmental funds other than the General Fund, assigned fund balance represents the remaining amount that is not restricted or committed. In the General Fund, assigned amounts represent intended uses established by the Board of Education or the Chief Financial Officer, who has been delegated that authority by the CEO, and represents obligations with vendors at year-end.
- **Unassigned:** Unassigned fund balance is the residual classification for the General Fund and includes all spendable amounts not contained in the other classifications. In other governmental funds, the unassigned classification is used only to report a deficit balance resulting from overspending for a specific purpose for which amounts had been restricted, committed, or assigned.

The District applies restricted resources first when expenditures are incurred for purposes which either restricted or unrestricted (committed, assigned, and unassigned) amounts are available. Similarly, within unrestricted fund balance, committed amounts are reduced first, followed by assigned, then unassigned when expenditures are incurred for purposes which amounts in any of the unrestricted fund balance classifications could be used.

Informational Section



Informational Section

Taxable Property

Tax Base

Per the Ohio Revised Code, property is grouped into three separate categories and assessed a tax rate based on the grouping. The Ohio Revised Code defines the following classifications:

Class I Real Estate Property

- ***Agricultural Property*** – Land and improvements used for agricultural purposes.
- ***Residential Property*** – Land used and occupied by one, two, or three families.

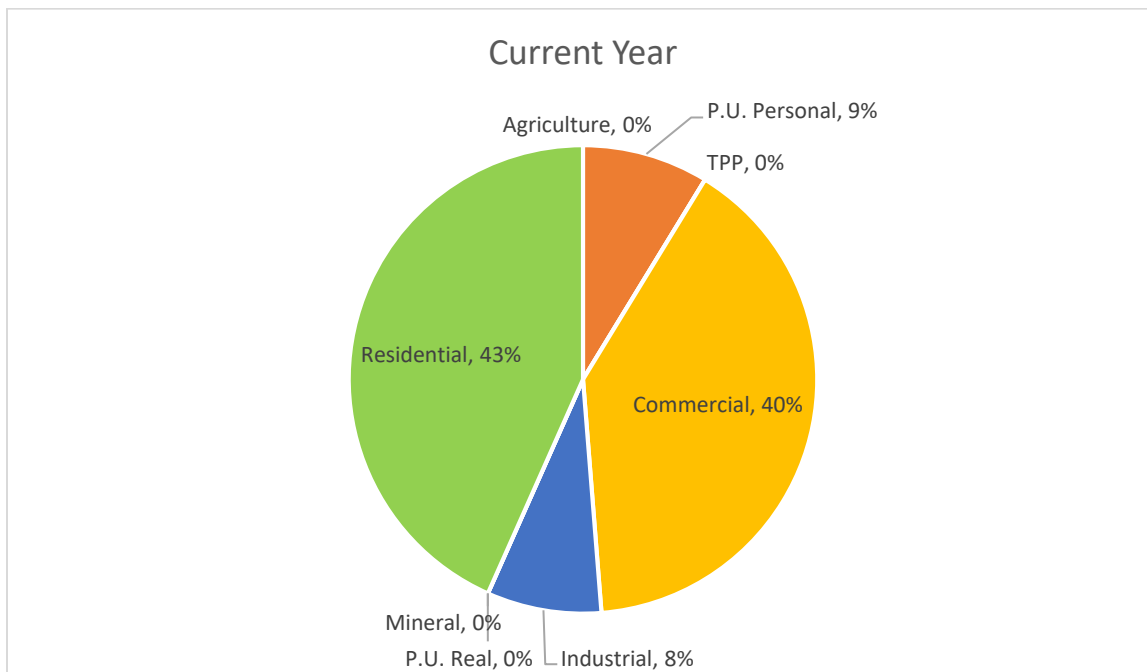
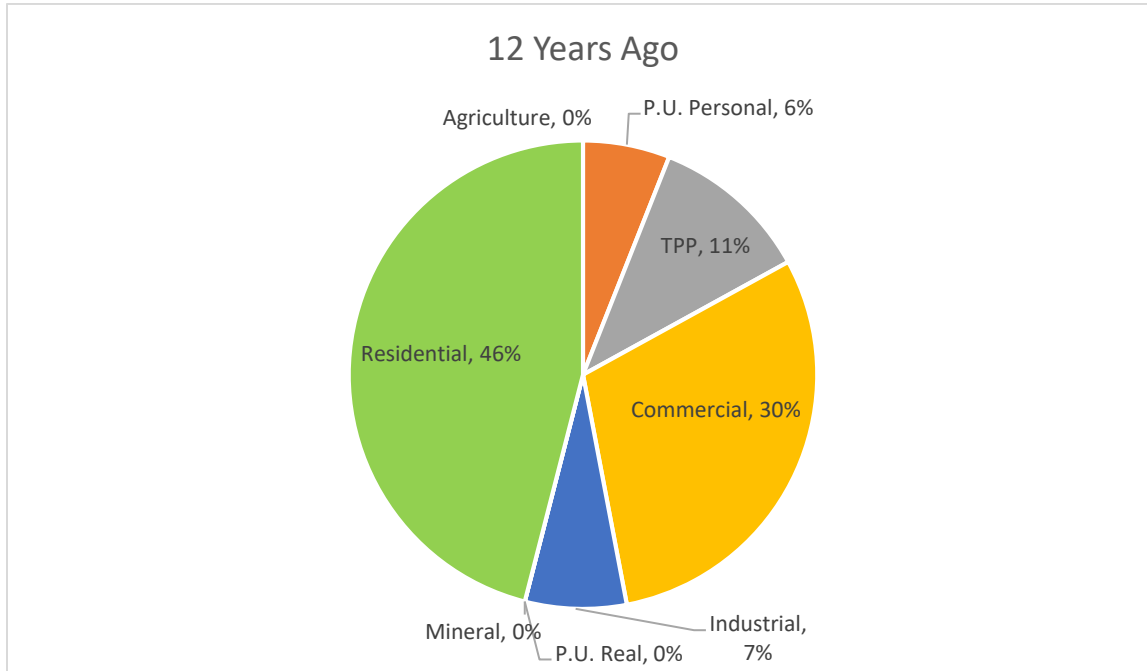
Class II Real Estate Property

- ***Commercial Property*** – The land and improvements to land which are owned or occupied for general commercial and income producing purposes. These purposes, where production of income is a factor to be considered in arriving at true value, include, but is not limited to, apartment houses, hotels, motels, theaters, office buildings, warehouses, retail and wholesale stores, bank buildings, commercial garages, commercial parking lots, and shopping centers.
- ***Mineral Property*** – Land, and the buildings and improvements thereon, used for mining coal and other minerals as well as the production of oil and gas, including the rights to mine and produce such minerals whether separated from the fee or not.
- ***Industrial Property*** – The land and improvements to land used for manufacturing, processing, or refining foods and materials, and warehouses used in connection therewith.

Tangible Personal Property and Public Utility

- ***Tangible Personal Property*** – Prior to CY 2009, all machinery, inventory, furniture, fixtures and other equipment used in the course of conducting business was classified as Tangible Personal Property, included in the School District's assessed values and taxed accordingly. The tax rate for this type of property has been reduced over the years from a high of 88% in the 1960's to 23% in CY05. House Bill (H.B.) 66 dramatically changed the phase-out of inventory taxes by reducing the tangible property tax assessment rate to 18.75% in CY06, 12.50% in CY07, 6.25% in CY08 and 0 in CY09. H.B. 66 completely phased out tangible taxes on machinery, equipment, furniture and fixtures by the same rates used for the inventory phase-out, which prior to H.B.66 were not scheduled to be reduced. The telephone tangible personal property tax assessment rate was reduced by 20% in CY07 and 5% each additional year until it was eliminated in CY11.
- ***Public Utility – Personal Property*** – Public utility companies, including electric, natural gas, pipelines, water works, water transportation, heating and telegraph companies are taxed (with a few exceptions) on all tangible personal property. The percent of true value at which this type of property is taxed varies according to the type of public utility. This taxable property is called public utility-personal property. This is now the only type of personal property that remains subject to taxation.

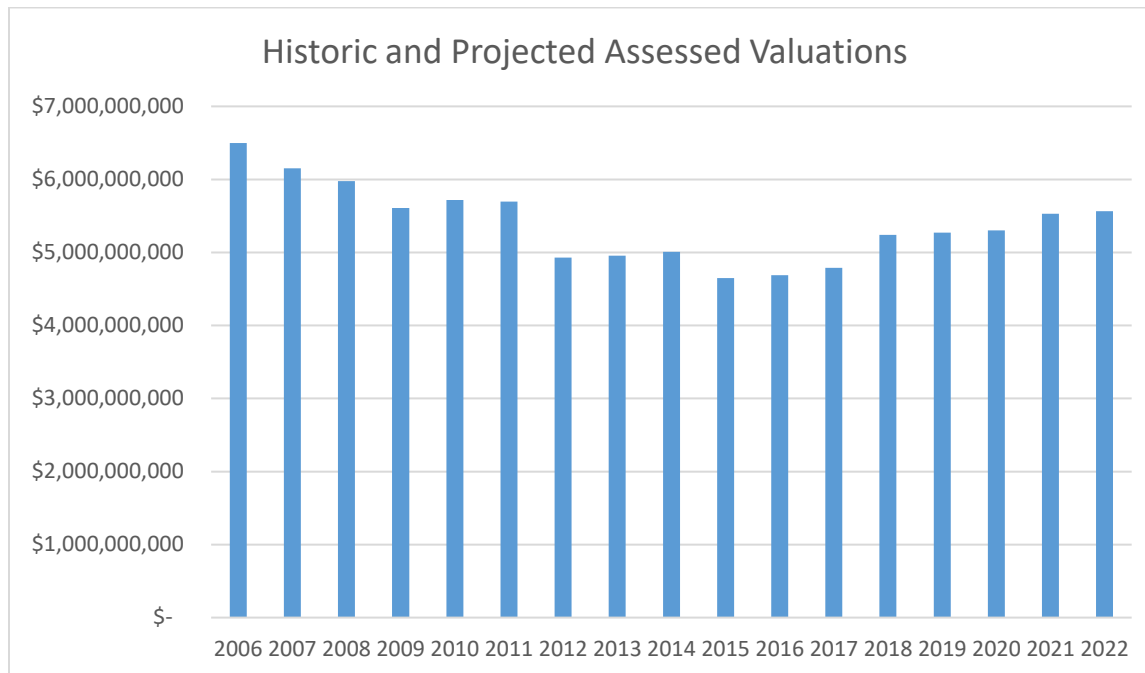
Within the last decade, there has been a substantial change in the District’s tax base. As noted above, a large portion of the tax base, tangible personal property was eliminated and the recession of 2008 caused a reduction in residential and commercial property values. The illustrations below detail the effect these factors had on the District.



Taxable Value

The taxable value of property is also referred to the assessed valuation of property. This value is derived by taking 35% of the market value of property. The market value of a piece of property is set by the County Auditor and is only adjusted every three years during the County Re-appraisal (occurs once every six years)

or Triennial Update (occurs once every six years, three years after re-appraisal).



Tax Years: 2006-2017 Actuals; 2018-2022 Projected

Re-appraisal years: 2006, 2012, 2018

Triennial update years: 2009, 2015, 2021

Historic and Projected Assessed Valuations

Tax Year	Class I	Class II	TPP	P.U. Personal	Total
2006	\$3,165,233,960	\$2,464,446,020	\$549,870,395	\$318,144,770	\$6,497,695,145
2007	\$3,151,380,470	\$2,375,125,200	\$414,606,217	\$212,297,240	\$6,153,409,127
2008	\$3,172,514,560	\$2,371,683,330	\$209,115,382	\$222,204,080	\$5,975,517,352
2009	\$2,796,094,950	\$2,540,255,530	\$34,805,070	\$235,305,430	\$5,606,460,980
2010	\$2,778,537,270	\$2,678,374,700	\$16,627,120	\$243,660,000	\$5,717,199,090
2011	\$2,744,283,400	\$2,705,037,350	\$0	\$247,613,470	\$5,696,934,220
2012	\$2,169,817,680	\$2,489,812,600	\$0	\$268,250,450	\$4,927,880,730
2013	\$2,145,454,810	\$2,511,033,840	\$0	\$300,460,010	\$4,956,948,660
2014	\$2,127,960,040	\$2,558,282,800	\$0	\$320,762,670	\$5,007,005,510
2015	\$2,091,147,610	\$2,224,577,210	\$0	\$333,942,400	\$4,649,667,220
2016	\$2,090,575,250	\$2,207,187,580	\$0	\$390,043,860	\$4,687,806,690
2017	\$2,074,827,110	\$2,294,021,390	\$0	\$481,109,840	\$4,787,008,390
2018	\$2,226,343,150	\$2,581,147,450	\$0	\$434,335,665	\$5,241,826,265
2019	\$2,215,517,005	\$2,603,917,243	\$0	\$451,210,522	\$5,270,644,769
2020	\$2,204,744,990	\$2,626,916,299	\$0	\$468,760,374	\$5,300,421,663
2021	\$2,318,357,429	\$2,723,897,294	\$0	\$487,012,220	\$5,529,266,943
2022	\$2,309,084,199	\$2,751,136,267	\$0	\$506,005,697	\$5,566,226,163

Property Tax Rates

With the exception of the passage of new levies, the only changes made to the tax rates annually are a result of House Bill 920, which adjusts millage rates to generate the level of income that was established when

the property tax levy was passed. As valuations continued to increase, the County Auditor’s office has had to decrease the millage rate to bring in the same level of revenue as the previous year.

Real Estate Property Homestead and Rollback Exemptions – The Ohio Revised Code provides for two tax relief measures known as rollback. The 10% rollback exemption grants most residential and agricultural property owners to a 10% reduction credit on their tax bill. The owner occupied rollback is an additional 2.5% rollback reduction credit on tax bills of owner-occupied properties. In 2013, the state legislature eliminated the homestead and rollback exemption for any levy passed after July 1, 2013. This legislation will not affect any existing levy the District is currently collecting.

Additionally, a \$25,000 Homestead Exemption is granted to the residential property owners that meet certain age and/or disability requirements. The State of Ohio makes a payment to the School District twice a year to reimburse School Districts for the homestead and rollback credits issued to property owners during the tax year.

Total Rates and Effective Tax Rates

Tax Year	2012	2013	2014	2015	2016
Total Millage	79.80	79.80	79.40	79.30	79.30
Total Millage Operating	73.20	73.20	73.20	73.20	73.20
Total PI Fund	0.50	0.50	1.00	1.00	1.00
Total Class I Residential Rate	52.12	52.43	52.20	52.48	52.53
Total Class II Commercial Rate	60.13	60.12	60.61	61.74	61.57
General Fund Inside Millage Rate	4.00	4.00	4.00	4.00	4.00
Bond Rate	6.10	6.10	5.20	5.10	5.10
Avg. Tax Burden on \$50,000 Home	789.09	802.83	799.31	803.36	804.37

H.B. 920 Limitations on Tax Collections

In 1976, H.B. 920 was passed into law and later became part of an amendment to Ohio Constitution. Under this law, a property tax levy’s millage rate is adjusted so that taxpayers, as a whole, pay no more in taxes for a property levy as they did when it passed into law. As property values rise, the millage rate for a tax levy is reduced to ensure the levy only collects the amount it did when the voters passed it. However, if property values decrease, the millage rate for a property tax levy could never be increased to a rate higher than it was when voted into law. This is called the voted millage rate. If a property tax levy reaches the voted millage, it will permanently bring in less than the amount when it passed into law.

Inside Millage is the only type of property tax millage that is exempt from H.B. 920. The State of Ohio’s Constitution allows for all local governments within a political subdivision to be allocated 10 mills without a vote of the people. The allocation each local government receives can vary between political subdivisions and is documented in the local government’s charter.

Calculation of Property Tax Rates - In Ohio, a school district’s property tax rate is computed in mills. One property mill is equal to 1/1000 of a dollar, and therefore a property owner pays \$1.00 for every \$1,000 of their property’s taxable value. For levies passed prior to July 1, 2013, homeowners get a 10% credit on residential property and an additional 2.5% credit for an owner occupied home. The following calculations are examples of School District only related property taxes for an owner-occupied property with a market value of \$100,000 for tax years 2011 through 2016.

Tax Collection Rates and Delinquent Tax Collections – For Class I – Residential Property, Class II – Commercial and Industrial Property and Public Utility, the District had an average collection rate over the last five years of 83.8%. Calendar year 2017 had a collection rate of 89.4% and is the forecast for the current

and projected years.

The actual collection rate for both of these classes of property will not only affect the current year tax revenues, but it will also affect the future year's revenues when the delinquent taxes are collected. The District tracks this information on an annual basis and uses it as a factor when making future year tax projections. Listed in the tables below are the historic and projected collection rates and delinquency collections for the District.

The collection rates in the table above have been adjusted to take into consideration the refund of taxes to property tax owners due to reductions in values granted by the County Board of Revisions or the State Board of Tax Appeals. When refunds are issued to property tax owners, the refund is adjusted against the current tax collections. As a result, the current collection rate can be understood.

Class I and Class II Real Estate Billed and Collections

Collection Year	Current Amount Billed	Current Amount Collected	Current Collection Rate	Prior Year Delinquencies Collected	Total Collected	Gross Collection Rate
2018	294,195,697	259,935,980	88.36%	18,927,750	278,863,980	94.79%
2017	284,689,147	254,540,190	89.41%	16,954,617	271,494,807	95.37%
2016	279,407,085	242,941,167	86.95%	16,304,356	259,245,522	92.78%
2015	300,289,104	239,052,036	79.61%	20,106,561	259,158,587	86.30%
2014	294,107,408	236,057,580	80.26%	19,822,239	255,879,819	87.00%

Student Enrollment

Enrollment Prediction Model

CMSD utilizes an Enrollment Prediction Model (EPM) for projecting future grade-by-grade enrollment. EPM consists of three distinct parts. The first part captures the idea of student retention. It predicts whether a student in a school returns to that school in the following year. The second part captures the idea of mid-year entry. It predicts how many new students that arrive mid-year will remain in a school the following year. The third and final part predicts the number of students arriving in entry grades (Pre-K, KG, and 9th grade). The combination of these three parts is the projection of a school's future enrollment.

Student Retention

The student retention portion rests on the idea that student and school characteristics are related to whether or not a student that begins the year in a school will return to that school the following year. The types of characteristics EPM considers are:

Student Level Factors:

- Number of transfers
- Attendance rate
- English Language Learner status
- Special Education status

Building Level Factors:

- Percent feeling safe (from previous year CFL)
- Previous year performance index Score
- Number of District and charter schools within 1 mile serving similar grades
- Building age

Incoming Students

The number of students that arrived mid-year and finish the school year in a building are assumed to return for the following year.

Entry Grades

The number of students arriving in entry grades (Pre-K, K, and 9th grade) are based on the number of students currently in that grade in a school, in addition to historical trends.

Enrollment by School

The following table contains historical and projected enrollment on a school-by-school basis.

School	SY 14-15	SY 15-16	SY 16-17	SY 17-18	SY 18-19	SY 19-20	SY 20-21	SY 21-22	Notes
Adlai Stevenson School	411	430	395	443	400	400	400	400	
Alfred Benesch	388	376	299	319	292	292	292	292	
Almira	448	499	439	547	439	439	439	439	
Andrew J Rickoff	442	477	386	442	389	389	389	389	
Anton Grdina	341	371	311	395	322	322	322	322	
Artemus Ward	480	491	465	513	460	460	460	460	
Bard Early College Cleveland West	128	248	339	428	431	431	431	431	New in SY14-15
Bard Early College Cleveland East				56	55	55	55	55	New in SY17-18
Benjamin Franklin	586	602	581	615	488	488	488	488	
Bolton	306	346	277	329	261	261	261	261	
Buckeye-Woodland School	258								Closed in SY14-15
Buhrer	373	393	343	395	396	396	396	396	
Campus International High School				94	195	195	195	195	New in SY17-18
Campus International K-8	468	538	532	715	780	780	780	780	
Case	315	361	297	301	236	236	236	236	
Charles A Mooney School	457	512	455	455	343	343	343	343	
Charles Dickens School	322	387	373	404	352	352	352	352	
Charles W Eliot School	342	342	287	326	253	253	253	253	
Clara E Westropp School	427	406	372	345	239	239	239	239	
Clark School	595	606	510	590	574	574	574	574	
Cleveland Early College High	270	281	288	303	305	305	305	305	
Cleveland High School for the Digital Arts	83	152	241	310	341	341	341	341	New in SY14-15
Cleveland Municipal	252	292	327						
Cleveland School of Architecture & Design	320	326	313	327	323	323	323	323	
Cleveland School of Science & Medicine	364	382	404	401	387	387	387	387	
Cleveland School Of The Arts HS	552	584	537	469	499	499	499	499	
Collinwood High School	516	436	369	329	230	230	230	230	
Daniel E Morgan School	292	288	237	248	221	221	221	221	
Davis Aerospace & Maritime HS				48	120	120	120	120	New in SY17-18

School	SY 14-15	SY 15-16	SY 16-17	SY 17-18	SY 18-19	SY 19-20	SY 20-21	SY 21-22	Notes
Denison	431	375	312	323	277	277	277	277	
Design Lab @ Health Careers	211	196	225	243	259	259	259	259	
Dike School of the Arts	300	362	338	381	370	370	370	370	
Douglas MacArthur	317	326	294	346	334	334	334	334	
E3agle Academy	109	185	207	259	159	159	159	159	New in SY14-15
East Clark	264	242	244	236	192	192	192	192	
East Technical High School	427	368	362	358	235	235	235	235	
Euclid Park Elementary School	359	367	303	333	325	325	325	325	
Facing History High School @ Charles Mooney	188	261	307	315	341	341	341	341	
Franklin D. Roosevelt	420	445	397	435	344	344	344	344	
Fullerton School	247	220	186	221	188	188	188	188	
Garfield Elementary School	490	554	534	584	428	428	428	428	
Garrett Morgan High School	260	252	250	223	192	192	192	192	
George Washington Carver	371	402	347	341	287	287	287	287	
Ginn Academy	319	381	404	379	359	359	359	359	
Glenville High School	565	469	401	386	239	239	239	239	
H Barbara Booker Elementary	373	380	313	378	301	301	301	301	
Hannah Gibbons-Nottingham ES	263	274	245	257	211	211	211	211	
Harvey Rice Elementary School	450	444	428	457	423	423	423	423	
Iowa-Maple Elementary School	307	291	257	266	209	209	209	209	
James Ford Rhodes High School	1,350	1,252	1,270	954	561	561	561	561	Phase out began in SY17-18
Jane Addams Business Careers HS	372	338	292	234	175	175	175	175	
John Adams College & Career HS				98	190	190	190	190	New in SY17-18
John Adams High School	894	833	693	541	266	266	266	266	Phase out began in SY17-18
John F Kennedy High School	558	319	159						Closed in SY16-17
John Marshall 9th Grade Academy	289								Closed in SY14-15
John Marshall High School	915	621	352						Closed in SY16-17
John Marshall School of Business and Civic Leadership		196	297	406	406	406	406	406	New in SY15-16
John Marshall School of Engineering		196	260	389	382	382	382	382	New in SY15-16
John Marshall School of Information Technology		213	294	375	342	342	342	342	New in SY15-16
Joseph M Gallagher School	682	741	705	753	590	590	590	590	
Kenneth W Clement	187	200	174	172	155	155	155	155	
Lincoln-West High School	841	717	466	320	83	83	83	83	Phase out began in SY16-17
Lincoln-West School of Global Studies			95	191	271	271	271	271	New in SY16-17
Lincoln-West School of Science & Health			126	171	192	192	192	192	New in SY16-17

School	SY 14-15	SY 15-16	SY 16-17	SY 17-18	SY 18-19	SY 19-20	SY 20-21	SY 21-22	Notes
Louis Agassiz School	328	335	292	319	286	286	286	286	
Louisa May Alcott Elementary	237	258	201	244	250	250	250	250	
Luis Munoz Marin School	554	588	506	529	474	474	474	474	
Marion C Seltzer Elementary	359	360	360	430	379	379	379	379	
Marion-Sterling Elementary School	304	318	275	336	258	258	258	258	
Martin Luther King	428	434	379	339	238	238	238	238	
Mary B Martin School	366	346	308	311	222	222	222	222	
Mary M Bethune	290	280	264	312	225	225	225	225	
Max S Hayes High School	640	650	609	636	565	565	565	565	
MC^2 STEM High School	375	396	397	377	370	370	370	370	
McKinley School	304	255	185						Merged with Wilbur Wright in SY17-18
Memorial School	425	404	374	414	378	378	378	378	
Michael R. White	286	258	217	202	161	161	161	161	
Miles Park School	491	513	460	489	428	428	428	428	
Miles School	350	418	370	419	369	369	369	369	
Mound Elementary School	391	398	359	402	352	352	352	352	
Nathan Hale School	368	505	460	524	466	466	466	466	
New Technology HS @ East Tech	130	137	143	149	156	156	156	156	
New Technology West	274	289	391	285	268	268	268	268	
Newton D Baker School	359	400	399	492	420	420	420	420	
Oliver H Perry Elementary School	240	275	214	288	250	250	250	250	
Orchard School	425	445	430	480	433	433	433	433	
PACT @ JFK	124	176	244	266	210	210	210	210	New in SY14-15
Patrick Henry School	348	361	282	291	256	256	256	256	
Paul L Dunbar Elementary School	296	334	307	384	324	324	324	324	
Paul Revere Elementary School	301								Closed in SY14-15
Rhodes College and Career Academy				128	244	244	244	244	New in SY17-18
Rhodes School of Environmental Studies				134	256	256	256	256	New in SY17-18
Riverside School	497	519	448	492	321	321	321	321	
Robert H Jamison School	363	375	348	365	337	337	337	337	
Robinson G Jones Elementary	454	477	450	491	446	446	446	446	
Scranton School	392	434	432	488	430	430	430	430	
SuccessTech Academy School	144	85	45						Closed in SY16-17
Sunbeam	268	380	347	397	296	296	296	296	
The School of One	345	316	292	271					
Thomas Jefferson School	513	720	749	820	790	790	790	790	
Tremont Montessori School	561	585	467	545	416	416	416	416	
Valley View Elementary School	186	205	168	191	174	174	174	174	

School	SY 14-15	SY 15-16	SY 16-17	SY 17-18	SY 18-19	SY 19-20	SY 20-21	SY 21-22	Notes
Wade Park	351	399	334	405	313	313	313	313	
Walton School	292	239	230	290	256	256	256	256	
Warner Girls Leadership Academy	371	425	374	479	474	474	474	474	
Washington Park	232	282	258	260	225	225	225	225	
Watterson-Lake School	245	189							Merged with Waverly in SY16-17
Waverly Elementary School	203	166	270	271	248	248	248	248	
Whitney Young School	265	239	224	185	72	72	72	72	
Wilbur Wright School	390	380	342	485	387	387	387	387	
William C Bryant Elementary	381	407	378	422	388	388	388	388	
William Rainey Harper					201	201	201	201	New in SY18-19
Willow School	259	259	215	211	151	151	151	151	
Willson School	358	368	316	348	278	278	278	278	

Staff / Personnel Allocations

CMSD employs a broad range of different professionals to provide educational services to students, support to educators, and administrative and operational services. Changes in staffing are tied closely with enrollment fluctuation, which has been largely consistent over this period; though the increase in staffing from SY15-16 to SY16-17 reflects a deliberate investment in additional school-based and central-office positions.

The following table reflects position classifications across the organization, inclusive of all funding sources. The table does not include supplemental positions such as athletic coaches and extracurricular roles.

Job Profile	SY14-15 Actual	SY15-16 Actual	SY16-17 Actual	SY17-18 Est. Actual	SY18-19 Budgeted
<u>Certificated</u>					
Administrator On Assignment	0	2	3	4	3
Assistant Principal	69	78	79	94	96
Audiologist	2	2	2	2	2
Chief Executive Officer	1	1	1	1	1
Curriculum & Instruction Specialist	27	27	31	55	39
Dean	0	2	2	2	2
Department Chief	2	2	2	2	1
Deputy Chief	2	2	2	2	2
Director	8	15	17	6	2
Executive Director	2	2	2	4	3
Flexible Content Expert	6	4	5	4	3
Guidance Counselor	51	50	54	49	51
Interpreter	25	24	24	21	23
Manager	1	2	2	2	2
Network Support Leader	6	8	8	8	3
Nurse	39	42	56	66	70
Peer Coach	35	38	53	52	1

Job Profile	SY14-15 Actual	SY15-16 Actual	SY16-17 Actual	SY17-18 Est. Actual	SY18-19 Budgeted
Peer Review Liaison	1	1	1	1	1
Principal	108	109	110	114	101
Program Administrator	2	2	2	4	4
Psychologist	78	77	79	76	84
Teacher	2,934	2,953	3,052	3,092	3,205
<u>Classified</u>					
Action Team Coach	7	12	12	10	10
Administrative Lieutenant	3	3	3	2	1
Administrator On Assignment	1	2	2	2	4
Ambassador, Customer Service	1	1	1	1	1
Analyst	6	6	6	11	9
Artist In Residence	13	7	7		
Aspiring Principal	9	9	9	9	10
Assistant	7	8	8	7	11
Assistant Controller	1	1	1		
Assistant Cook	87	90	142		
Assistant Coordinator		1	1	1	1
Assistant Custodian	69	63	64	67	67
Assistant Manager	19	22	32	85	99
Attendance Liaison	16	12	12	10	12
Attorney	5	5	5	5	1
Auditor	1	1	1	1	
AV/Archivist	1	1	2	2	2
Barrier Breaker	8	9	9	5	6
Bus Attendant	26	26	22	22	24
Campus Coordinator	6	7	7	4	7
Campus Data Coordinator	1	1	1	2	2
Captain	2	2	2	2	2
Cashier	37	42	24	18	34
Central Monitoring Station Operator		1	1	1	1
College Registrar				1	1
Computer Operator	2	2	2	2	2
Coordinator	29	28	28	55	22
Custodian	83	82	95	79	94
Data Strategist	2	2	2		1
Dean	19	31	31	46	46
Department Chief	7	8	8	7	8
Deputy	18	22	22	16	16
Deputy Chief	5	4	4	5	5
Design Team Leader		2	2		
Dietary	9	8	8	5	4
Director	17	15	15	39	37
Dispatcher	5	5	5	5	6

Job Profile	SY14-15 Actual	SY15-16 Actual	SY16-17 Actual	SY17-18 Est. Actual	SY18-19 Budgeted
Driver	15	13	13	15	1
Driver Trainee	3	2	2	5	5
Driver Truck	6	8	8	7	7
Enterprise App Developer	1	1	1	2	1
Environmental Service Specialist	196	205	203	192	205
Executive Coach		1	1	1	
Executive Director	19	21	21	27	21
Facilities Equipment Tech	1	1	1		
Facilities Manager	2	2	2	3	4
Fellow				1	
Financial Partner	6	9	16	26	11
First Cook	17	19	23	90	105
Fiscal Liaison	12	12	23	11	12
Flexible Content Expert	39	33	33	26	20
Food Specialist	3	3	3	5	6
Furniture Crew	1	3	3	2	2
Garage Mechanic	15	18	18	17	18
Hearing Officer	4	4	4	3	3
Homeless Associate, Project Act	1	1	1	1	1
Internal Account Administrator	1	1	1	1	1
Internal Auditor	3	2	2	3	2
Investigator	6	7	7	7	6
Journalist	1	1	1	1	1
Laborer	60	65	65	62	30
Lieutenant		1	1	2	3
Life Skills Coach	11	10	10	9	9
Lunchroom Attendant	157	172	172	169	189
Lunchroom General Prep	36	33	18	33	85
Manager	27	28	29	37	23
Media/Marketing Copywriter		1	1	1	1
Network Administrator	1	1	2		2
Para / Aide	644	657	701	673	741
Paralegal	1	1	1	1	
Parent Mentor	2	2	2	2	2
Parts Counterman	1	1	1	1	2
Policy And Labor Liaison	1	1	1	1	
Professional Driver	223	220	192	208	232
Program Manager	1	11	12	16	17
Project Manager	7	8	8	7	6
Records Retention Clerk	1	1	1		
Recruiter	2	5	4	5	2
Residency Officer	1	1	1	1	1
Satellite Cook	72	69	112		74
School Secretary	101	101	101	117	87

Job Profile	SY14-15 Actual	SY15-16 Actual	SY16-17 Actual	SY17-18 Est. Actual	SY18-19 Budgeted
Secretary / Admin & Exec. Assistant	59	62	62	52	174
Security Officer	179	174	174	160	2
Security Officer, PT	27	22	22	15	2
Senior Talent Partner		2	2	2	10
Sergeant	9	9	9	10	1
Shipping Clerk	1	1	1	1	1
Solution Specialist	22	25	25	19	23
Specialist	71	81	82	78	81
Sr. Administrator	1				
Sr. Analyst	5	6	8	10	1
Sr. Director				1	1
Sr. Engineer				1	1
Sr. Specialist	6	6	6	7	4
Stationary Engineer Trainer	1	1	1	1	1
Strategist	1	1	1	1	1
Supervisor	2	1	1	1	1
Support Specialist	7	6	7	6	7
Systems Engineer	1	1	1	3	2
Talent Partner	10	10	10	10	2
Teacher	49	48	48	72	77
Translator				2	1
Transportation Dispatcher	2	1	1	2	2
Treasurer, Charter School	1				
Totals	6,076	6,197	6,465	6,432	6,577

Student Achievement

The following table and charts identify proficiency rates for the past five years. The State of Ohio has not released results from the SY16-17 school year. It is important to note the State of Ohio has increased its standards for proficiency and changed its state assessment several times during this period.

Grade	Subject	SY13-14	SY14-15	SY15-16	SY16-17	SY17-18
3	Reading	57.8%	53.9%	23.4%	35.6%	36.3%
3	Mathematics	52.9%	40.4%	34.2%	44.3%	40.6%
4	Reading	61.3%	47.6%	22.9%	29.5%	36.9%
4	Mathematics	50.3%	32.9%	31.1%	38.3%	42.4%
4	Social Studies	N/A	36.2%	40.7%	45.7%	N/A
5	Reading	38.9%	43.2%	25.8%	33.1%	38.1%
5	Mathematics	36.7%	33.9%	25.8%	24.8%	30.5%
5	Science	29.2%	24.6%	27.7%	29.2%	34.2%
6	Reading	58.7%	44.9%	19.9%	26.9%	26.3%
6	Mathematics	44.7%	29.4%	21.5%	24.9%	25.9%
6	Social Studies	N/A	19.9%	24.1%	30.4%	N/A
7	Reading	56.8%	43.6%	20.2%	24.5%	34.4%

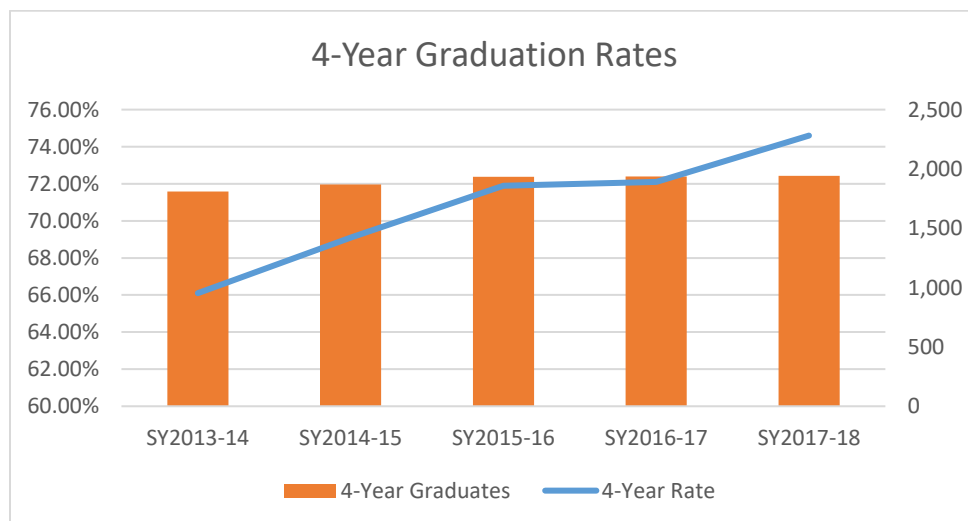
Grade	Subject	SY13-14	SY14-15	SY15-16	SY16-17	SY17-18
7	Mathematics	44.4%	32.3%	23.5%	25.3%	28.2%
8	Reading	62.6%	47.7%	17.4%	16.8%	24.5%
8	Mathematics	51.1%	28.7%	25.6%	25.3%	27.3%
8	Science	28.7%	22.7%	24.0%	26.3%	33.9%
10	Reading	72.8%	66.2%	N/A	N/A	N/A
10	Writing	69.4%	66.2%	N/A	N/A	N/A
10	Mathematics	55.4%	58.2%	N/A	N/A	N/A
10	Social Studies	54.0%	56.3%	N/A	N/A	N/A
10	Science	45.8%	42.2%	N/A	N/A	N/A
11	Reading	79.8%	81.9%	80.3%	N/A	N/A
11	Writing	78.2%	79.5%	75.7%	N/A	N/A
11	Mathematics	69.1%	70.4%	70.6%	N/A	N/A
11	Social Studies	67.8%	70.7%	67.3%	N/A	N/A
11	Science	57.7%	61.1%	58.7%	N/A	N/A
HS	Algebra I		26.0%	17.5%	17.1%	27.8%
HS	Amer. History		30.1%	38.6%	33.5%	58.2%
HS	Amer. Government		8.9%	27.8%	41.0%	46.5%
HS	Biology			34.5%	28.5%	46.3%
HS	English I		40.6%	26.5%	29.0%	38.8%
HS	English II		7.7%	17.6%	25.5%	35.8%
HS	Geometry		44.9%	14.0%	10.1%	17.3%
HS	Physical Science		31.4%	25.9%	15.5%	N/A

Free or Reduce-Price Meals

With a dedicated staff of over 350 employees, CMSD Food and Child Nutrition Services serves approximately 19,200 breakfasts per day and 28,000 lunches per day for a daily total of 47,200 meals per day. For the last several years, CMSD has participated in the USDA Community Eligibility Option. This program allows all students to receive breakfast and lunch at no cost regardless of family size or income.

Graduation Rates and Counts

The following chart shows the 4-year graduation rates and graduate counts from SY 2013-14 to SY 2017-18. CMSD’s graduation rate reached a new record high of 71.9% this year.



Glossary of Terms and Acronyms

Actual - the amount spent in the last complete fiscal year

Agricultural Property - land and improvements used for agricultural purposes

Allocation - the process by which staffing and other resources are given to each, individual school based upon factors such as enrollment, types of programs, and other identified needs of school

Appropriation - authority to spend money within a specified dollar limit for an approved work program during a fiscal year

Assigned - amounts in the assigned fund balance classification are intended to be used by the District for specific purposes but do not meet the criteria to be classified as restricted or committed. In governmental funds other than the General Fund, assigned fund balance represents the remaining amount that is not restricted or committed. In the General Fund, assigned amount represents intended uses established by the Board of Education or the Chief Financial Officer, who has been delegated that authority by the CEO

Board of Education - an elected board, created according to State law and vested with the responsibilities for educational activities within a geographical area, who establish policies, hires a superintendent and governs the operations of a school district

Bond - written promise, generally under seal, to pay a specific sum of money, called the face value, at a fixed time in the future, called the date of maturity and carrying interest at a fixed rate, usually payable periodically

Budget - a plan of financial operation including an estimate of proposed expenditures, for a given period

Budgeted Funds - money available to schools, included in the operating budget of the system that is comprised of all fiscal resources

Capital Budget - a plan of proposed capital expenditures and the means of financing them

Capital Outlay - includes, but not limited to, new and replacement equipment such as furnishing additional classrooms, additional computers, replacement band uniforms, purchase of buses and maintenance of vehicles

Capital Projects Funds - funds that are used to account for and report financial resources that are restricted, committed, or assigned to expenditure for capital outlays, including the acquisition or construction of capital facilities and other capital assets

Classification of Property - per the Ohio Revised Code, property is grouped into three separate categories and assessed a tax rate based on the grouping

Classified - support service employees of the public school system (clerical, maintenance, custodial, etc.)

Commercial Property - the land and improvements to land which are owned or occupied for general commercial and income producing purposes. These purposes, where production of income is a factor to be considered in arriving at true value, include, but is not limited to, apartment houses, hotels, motels, theaters, office buildings, warehouses, retail and wholesale stores, bank buildings, commercial garages, commercial parking lots, and shopping centers

Debt - an obligation resulting from the borrowing of money or from the purchase of goods and services

Debt Service - expenditures for the retirement of debt and expenditures for the interest on debt

Enrollment Prediction Model (EMP) - a method for projecting future grade-by-grade enrollment for the Cleveland Municipal School District. EPM consists of three distinct parts. The first part captures the idea of student retention. It predicts whether a student in a school returns to that school in the following year. The second part captures the idea of mid-year entry and predicts how many new students that arrive mid-year will stay in a school for the following year. The third and final part predicts the number of students arriving in entry grades (Pre-K, KG, and 9th grade).

Expenses/Expenditures - the cost required for something, the action of spending funds. On the accrual basis of accounting, expenses are recognized at the time they are incurred.

Fiduciary Funds - funds used to account for assets held in a trustee or agency capacity for others and which, therefore, cannot be used to support the School District's own programs. The fiduciary fund category is split into four classifications: pension trust funds, investment trust funds, private-purpose trust funds and agency funds.

Food Service - an enterprise fund, which includes the costs and revenues associated with school cafeterias

Fund - a group of programs budgeted and paid by one or more revenue sources

Fund Balance - the difference between assets and liabilities

FY - "Fiscal Year" - any period at the end of which a school district determines its financial position and the results of its operations

General Fund - the fund that includes most day-to-day operating expenses of the school system (teacher salaries, school grounds maintenance, administration, etc.). Local, state and other revenues support the general fund.

Grants Fund - non-repayable funds given by a party such as a corporation, foundation or trust, the State, Federal government and other sources. These are budgeted separately in the grants fund.

Increment - a salary increase granted to eligible employees (usually each year) based on satisfactory performance. Also known as a step increase.

Industrial Property - the land and improvements to land used for manufacturing, processing, or refining foods and materials, and warehouses used in connection therewith

Internal Service Fund - a fund used to account for the costs of maintaining the school systems self-insured programs for health, dental, workers compensation and benefits for its employees and to account for the costs of printing, duplicating and data processing services

Mineral Property - land, and the buildings and improvements thereon, used for mining coal and other minerals as well as the production of oil and gas, including the rights to mine and produce such minerals whether separated from the fee or not

Non-spendable - the non-spendable fund balance category included amounts that cannot be spent because they are not in spendable form, or legally or contractually required to be maintained intact. The “not in spendable form” criterion includes items that are not expected to be converted to cash

Object - also known as spend category, further identifies expenditures as it defines the goods and services for which the school district pays

Ohio Achievement Tests - test given to public school district students to show the grade level attained by the District education

Ohio Graduation Tests - test given to public school district students, those who pass receive High School Graduation Diplomas

Operating Budget - the school systems budget for annual operating expenses. By contrast, the Capital Budget includes multi-year construction projects

Positions - identified permanent jobs into which persons may be hired on a full-time basis or less than full time basis

Proprietary Funds - funds focused on the determination of operating income, changes in net position, financial position and cash flows and are classified as either enterprise or internal service. The School District only has internal service funds.

Race to the top - incentive program designed by the United States Department of Education to spur reforms in state and local k-12 education. The ED Recovery Act funds it as part of the American Recovery and Reinvestment Act of 2009

Residential Property - land used and occupied by one, two, or three families

Restricted - fund balance is reported as restricted when constraints placed on the use of resources are either externally imposed by creditors (such as through debt covenants), grantors, contributors, or laws or regulations of other governments, or is imposed by law through constitutional provisions or legislation

Special Revenue Funds - funds used to account for and report the proceeds of specific revenue sources that are restricted or committed to expenditure for specified purposes other than debt service or capital projects

Student Retention - whether or not a student that begins the year in a school will return to that school the following year

Unassigned - the residual classification for the General Fund and includes all spendable amounts not contained in the other classifications. In other governmental funds, the unassigned classification is used only to report a deficit balance resulting from overspending for a specific purpose for which amounts had been restricted, committed, or assigned.

Appendix Section



Appendix

Detailed General Operating Budgets by Cost Center

The Appendix contains detailed information about individual school and department cost centers across all funding sources. There is a page for each school and department cost center.

The prior year's expenditures reflect actual amounts, while the current budget year reflects projected expenses utilizing average position costs and average health care elections. In many cases, actual expenses will be higher or lower than reflected in the budget due to the actual, average salaries and health care decision deviating from the average.

The Appendix is organized in the following sections:

- CMSD Schools
- Non-Public and Residential Schools
- CMSD Departments

The following notes will guide the reader to understand how the data is laid out and nuances about how some data is presented:

- CMSD transitioned to a new financial system in FY2018. The FY15-FY17 data is from AS400 (prior system) and converted into Workday (new system) account worktags. The FY18 budget information is from Workday. The conversion of account strings result in some imperfect output. In addition, the financial data model (i.e., internal chart of accounts) has been slightly modified to reflect new nomenclature for special cost centers and operational units.
- For FY18, some planned school-based expenses have their budgets attributed to a central location rather than the individual schools where the expenses will actually be attributed. This is the case for the food services budget as well as the athletics and extracurricular expenses for athletic coaches and stipends for leading extracurricular enrichment activities.
- CMSD pages reflect information by “program”, which is a Workday construct CMSD uses to delineate the school-based expenses directed by the school principal, their leadership team, and school-based expenses managed by a central office department. For example, Facilities expenses for custodial services are attributed to individual schools, but controlled by a central office department. These expenses are reflected on the detailed pages of individual schools as well as on the Facilities department information page.
- The Non-Public, Residential, Food Services, and Capital Programs pages show detailed information by school in aggregate rather than object or program.

CMSD Schools



Cost Center	0004CC				
Cost Center Description	Almira				
	2015	2016	2017	2018	2019
	Actual	Actual	Actual	Est. Actual	Budget
General Operating Fund	\$ 3,275,975	\$ 3,332,407	\$ 3,621,398	\$ 4,037,815	\$ 3,065,035
<u>School Controlled</u>	\$ 2,371,588	\$ 2,562,640	\$ 2,634,001	\$ 3,026,953	\$ 2,894,245
School Budget	\$ 2,292,195	\$ 2,522,691	\$ 2,598,770	\$ 2,832,735	\$ 2,883,994
Substitutes	\$ 78,913	\$ 38,610	\$ 31,228	\$ 191,046	\$ -
City Funds - Extracurriculars	\$ 480	\$ 1,340	\$ 4,002	\$ 3,172	\$ 10,251
				\$ -	\$ -
<u>Centrally Managed</u>	\$ 904,387	\$ 769,767	\$ 987,397	\$ 1,010,862	\$ 170,790
Special Education	\$ 599,318	\$ 506,156	\$ 606,195	\$ 533,990	\$ -
Gifted & Talented	\$ -	\$ -	\$ -	\$ -	\$ -
Early Childhood	\$ -	\$ 3,360	\$ 32,890	\$ 122,710	\$ -
Humanware / SEL	\$ -	\$ -	\$ -	\$ -	\$ -
Athletics & Extracurriculars	\$ 9,076	\$ 2,244	\$ 5,447	\$ 6,217	\$ -
Summer School	\$ -	\$ -	\$ -	\$ -	\$ -
Facilities	\$ 253,703	\$ 229,405	\$ 298,125	\$ 287,745	\$ 170,790
Safety and Security	\$ 41,861	\$ 27,067	\$ 42,826	\$ 59,364	\$ -
Trades	\$ -	\$ -	\$ -	\$ -	\$ -
Department Budget	\$ 429	\$ 1,536	\$ 1,914	\$ -	\$ -
Grievances & Settlements	\$ -	\$ -	\$ -	\$ 836	\$ -
Academic Resources	\$ -	\$ -	\$ -	\$ 255	\$ -
Grant & Gift Funds	\$ 16,034	\$ 771,075	\$ 836,961	\$ 1,114,444	\$ 189,872
Student Activity Funds	\$ 3,305	\$ 1,562	\$ 2,907	\$ -	\$ 3,240

Cost Center	0012CC				
Cost Center Description	Almira				
	2015	2016	2017	2018	2019
	Actual	Actual	Actual	Est. Actual	Budget
General Operating Fund	\$ 3,416,875	\$ 3,705,245	\$ 3,948,495	\$ 4,347,862	\$ 3,636,101
<u>School Controlled</u>	\$ 2,591,720	\$ 2,958,081	\$ 3,073,333	\$ 3,497,662	\$ 3,410,941
School Budget	\$ 2,490,839	\$ 2,956,547	\$ 3,059,192	\$ 3,418,341	\$ 3,398,595
Substitutes	\$ 99,191	\$ 182	\$ 6,006	\$ 75,472	\$ -
City Funds - Extracurriculars	\$ 1,690	\$ 1,352	\$ 8,135	\$ 3,849	\$ 12,346
				\$ -	\$ -
<u>Centrally Managed</u>	\$ 825,154	\$ 747,164	\$ 875,162	\$ 850,200	\$ 225,161
Special Education	\$ 416,431	\$ 393,979	\$ 489,180	\$ 331,765	\$ -
Gifted & Talented	\$ -	\$ -	\$ -	\$ -	\$ -
Early Childhood	\$ -	\$ -	\$ 14,300	\$ 64,728	\$ -
Humanware / SEL	\$ -	\$ -	\$ -	\$ -	\$ -
Athletics & Extracurriculars	\$ 5,380	\$ 6,433	\$ 4,717	\$ 10,112	\$ -
Summer School	\$ 49	\$ 325	\$ 1,177	\$ -	\$ -
Facilities	\$ 363,259	\$ 331,433	\$ 317,243	\$ 383,551	\$ 225,161
Safety and Security	\$ 36	\$ -	\$ 24,960	\$ 52,811	\$ -
Trades	\$ 492	\$ 524	\$ 34	\$ -	\$ -
Department Budget	\$ 39,508	\$ 14,471	\$ 23,551	\$ -	\$ -
Grievances & Settlements	\$ -	\$ -	\$ -	\$ 7,233	\$ -
Academic Resources	\$ -	\$ -	\$ -	\$ -	\$ -
Grant & Gift Funds	\$ 77,318	\$ 531,233	\$ 915,199	\$ 1,537,361	\$ (553,125)
Student Activity Funds	\$ 511	\$ 261	\$ 1,003	\$ -	\$ 48

Cost Center	0016CC					
Cost Center Description	Andrew J Rickoff					
	2015	2016	2017	2018	2019	
	Actual	Actual	Actual	Est. Actual	Budget	
General Operating Fund	\$ 3,921,651	\$ 3,701,811	\$ 3,756,698	\$ 4,147,119	\$ 3,296,195	
<u>School Controlled</u>	\$ 3,109,942	\$ 2,778,685	\$ 2,749,065	\$ 3,132,376	\$ 3,144,171	
School Budget	\$ 3,103,807	\$ 2,774,626	\$ 2,744,504	\$ 2,929,595	\$ 3,135,900	
Substitutes	\$ 2,113	\$ -	\$ 153	\$ 199,012	\$ -	
City Funds - Extracurriculars	\$ 4,021	\$ 4,058	\$ 4,408	\$ 3,769	\$ 8,271	
					\$ -	
<u>Centrally Managed</u>	\$ 811,710	\$ 923,127	\$ 1,007,633	\$ 1,014,743	\$ 152,024	
Special Education	\$ 294,082	\$ 379,601	\$ 499,126	\$ 493,808	\$ -	
Gifted & Talented	\$ -	\$ -	\$ -	\$ -	\$ -	
Early Childhood	\$ 3,234	\$ 9,706	\$ 23,857	\$ 38,336	\$ -	
Humanware / SEL	\$ -	\$ -	\$ -	\$ -	\$ -	
Athletics & Extracurriculars	\$ 6,550	\$ 12,318	\$ -	\$ -	\$ -	
Summer School	\$ 443	\$ -	\$ -	\$ -	\$ -	
Facilities	\$ 397,330	\$ 377,106	\$ 353,992	\$ 370,231	\$ 152,024	
Safety and Security	\$ 109,813	\$ 144,396	\$ 130,659	\$ 111,018	\$ -	
Trades	\$ 187	\$ -	\$ -	\$ -	\$ -	
Department Budget	\$ 72	\$ -	\$ -	\$ -	\$ -	
Grievances & Settlements	\$ -	\$ -	\$ -	\$ 1,351	\$ -	
Academic Resources	\$ -	\$ -	\$ -	\$ -	\$ -	
Grant & Gift Funds	\$ 82,934	\$ 602,908	\$ 613,447	\$ 834,087	\$ 227,276	
Student Activity Funds	\$ 2,661	\$ 870	\$ 1,116	\$ -	\$ 1,084	

Cost Center	0021CC				
Cost Center Description	Anton Grdina				
	2015	2016	2017	2018	2019
	Actual	Actual	Actual	Est. Actual	Budget
General Operating Fund	\$ 2,984,045	\$ 3,267,537	\$ 3,608,351	\$ 3,591,085	\$ 2,619,679
<u>School Controlled</u>	\$ 2,326,743	\$ 2,482,559	\$ 2,896,636	\$ 2,729,827	\$ 2,449,123
School Budget	\$ 2,321,327	\$ 2,351,231	\$ 2,813,288	\$ 2,626,616	\$ 2,437,875
Substitutes	\$ -	\$ 127,718	\$ 79,532	\$ 103,212	\$ -
City Funds - Extracurriculars	\$ 5,416	\$ 3,610	\$ 3,816	\$ -	\$ 11,248
					\$ -
<u>Centrally Managed</u>	\$ 657,302	\$ 784,978	\$ 711,715	\$ 861,257	\$ 170,557
Special Education	\$ 264,413	\$ 376,897	\$ 308,009	\$ 372,007	\$ -
Gifted & Talented	\$ -	\$ -	\$ -	\$ -	\$ -
Early Childhood	\$ 5,019	\$ 6,967	\$ 23,887	\$ 103,335	\$ -
Humanware / SEL	\$ -	\$ -	\$ -	\$ -	\$ -
Athletics & Extracurriculars	\$ 6,897	\$ 8,887	\$ 5,915	\$ 15,083	\$ -
Summer School	\$ 217	\$ -	\$ -	\$ -	\$ -
Facilities	\$ 348,966	\$ 350,961	\$ 320,097	\$ 321,229	\$ 170,557
Safety and Security	\$ 31,791	\$ 31,979	\$ 46,648	\$ 49,104	\$ -
Trades	\$ -	\$ 773	\$ -	\$ -	\$ -
Department Budget	\$ -	\$ 8,513	\$ 7,158	\$ -	\$ -
Grievances & Settlements	\$ -	\$ -	\$ -	\$ 500	\$ -
Academic Resources	\$ -	\$ -	\$ -	\$ -	\$ -
Grant & Gift Funds	\$ 116,286	\$ 408,593	\$ 341,907	\$ 873,944	\$ 776,731
Student Activity Funds	\$ 148	\$ -	\$ 1,704	\$ -	\$ -

Cost Center	0023CC				
Cost Center Description	Artemus Ward				
	2015	2016	2017	2018	2019
	Actual	Actual	Actual	Est. Actual	Budget
General Operating Fund	\$ 3,866,103	\$ 3,601,073	\$ 3,852,303	\$ 4,245,901	\$ 3,647,624
<u>School Controlled</u>	\$ 3,257,288	\$ 3,117,802	\$ 3,241,964	\$ 3,657,968	\$ 3,529,290
School Budget	\$ 3,199,252	\$ 3,053,046	\$ 3,195,462	\$ 3,565,604	\$ 3,517,252
Substitutes	\$ 53,456	\$ 63,610	\$ 41,283	\$ 91,935	\$ -
City Funds - Extracurriculars	\$ 4,580	\$ 1,146	\$ 5,219	\$ 429	\$ 12,038
				\$ -	\$ -
<u>Centrally Managed</u>	\$ 608,815	\$ 483,271	\$ 610,338	\$ 587,933	\$ 118,333
Special Education	\$ 158,246	\$ 138,036	\$ 168,742	\$ 157,240	\$ -
Gifted & Talented	\$ -	\$ -	\$ -	\$ -	\$ -
Early Childhood	\$ 14,171	\$ 53,837	\$ 55,340	\$ 57,038	\$ -
Humanware / SEL	\$ -	\$ -	\$ -	\$ -	\$ -
Athletics & Extracurriculars	\$ 6,067	\$ 3,853	\$ 3,631	\$ 6,284	\$ -
Summer School	\$ -	\$ -	\$ -	\$ -	\$ -
Facilities	\$ 355,031	\$ 246,430	\$ 304,040	\$ 310,732	\$ 118,333
Safety and Security	\$ 55,136	\$ 40,105	\$ 68,677	\$ 56,237	\$ -
Trades	\$ 254	\$ 1,011	\$ 217	\$ -	\$ -
Department Budget	\$ 19,910	\$ -	\$ 9,690	\$ -	\$ -
Grievances & Settlements	\$ -	\$ -	\$ -	\$ 402	\$ -
Academic Resources	\$ -	\$ -	\$ -	\$ -	\$ -
Grant & Gift Funds	\$ 543	\$ 327,180	\$ 396,468	\$ 936,012	\$ (84,284)
Student Activity Funds	\$ 12,543	\$ 23,511	\$ 12,101	\$ 5,202	\$ 5,343

Cost Center	0027CC				
Cost Center Description	Memorial				
	2015	2016	2017	2018	2019
	Actual	Actual	Actual	Est. Actual	Budget
General Operating Fund	\$ 3,324,003	\$ 3,032,085	\$ 3,262,736	\$ 4,218,037	\$ 3,178,243
<u>School Controlled</u>	\$ 2,643,502	\$ 2,375,988	\$ 2,607,342	\$ 3,508,010	\$ 3,024,548
School Budget	\$ 2,555,396	\$ 2,297,374	\$ 2,574,990	\$ 3,301,498	\$ 3,015,473
Substitutes	\$ 84,857	\$ 74,962	\$ 28,605	\$ 203,509	\$ -
City Funds - Extracurriculars	\$ 3,250	\$ 3,652	\$ 3,747	\$ 3,002	\$ 9,075
				\$ -	\$ -
<u>Centrally Managed</u>	\$ 680,501	\$ 656,097	\$ 655,394	\$ 710,027	\$ 153,695
Special Education	\$ 292,916	\$ 302,075	\$ 242,115	\$ 199,674	\$ -
Gifted & Talented	\$ -	\$ -	\$ -	\$ -	\$ -
Early Childhood	\$ 10,886	\$ 34,763	\$ 34,191	\$ 38,625	\$ -
Humanware / SEL	\$ -	\$ -	\$ -	\$ -	\$ -
Athletics & Extracurriculars	\$ 7,395	\$ 11,732	\$ 5,522	\$ 15,090	\$ -
Summer School	\$ 789	\$ 118	\$ -	\$ -	\$ -
Facilities	\$ 281,110	\$ 252,364	\$ 315,881	\$ 356,674	\$ 153,695
Safety and Security	\$ 57,340	\$ 55,044	\$ 57,299	\$ 96,742	\$ -
Trades	\$ -	\$ -	\$ 338	\$ -	\$ -
Department Budget	\$ 30,064	\$ -	\$ -	\$ -	\$ -
Grievances & Settlements	\$ -	\$ -	\$ 49	\$ 3,223	\$ -
Academic Resources	\$ -	\$ -	\$ -	\$ -	\$ -
Grant & Gift Funds	\$ 2,142	\$ 533,266	\$ 549,994	\$ 486,410	\$ 164,702
Student Activity Funds	\$ -	\$ -	\$ -	\$ 129	\$ 449

Cost Center	0032CC				
Cost Center Description	Design Lab Early College				
	2015	2016	2017	2018	2019
	Actual	Actual	Actual	Est. Actual	Budget
General Operating Fund	\$ 1,981,400	\$ 1,909,701	\$ 1,853,473	\$ 2,216,709	\$ 2,197,220
<u>School Controlled</u>	\$ 1,848,219	\$ 1,753,656	\$ 1,699,780	\$ 2,045,423	\$ 2,187,761
School Budget	\$ 1,763,834	\$ 1,725,703	\$ 1,672,384	\$ 1,966,713	\$ 2,187,761
Substitutes	\$ 84,384	\$ 27,953	\$ 27,396	\$ 78,711	\$ -
City Funds - Extracurriculars	\$ -	\$ -	\$ -	\$ -	\$ -
				\$ -	\$ -
<u>Centrally Managed</u>	\$ 133,181	\$ 156,045	\$ 153,693	\$ 171,286	\$ 9,459
Special Education	\$ -	\$ -	\$ -	\$ -	\$ -
Gifted & Talented	\$ -	\$ -	\$ -	\$ -	\$ -
Early Childhood	\$ -	\$ -	\$ -	\$ -	\$ -
Humanware / SEL	\$ -	\$ -	\$ -	\$ -	\$ -
Athletics & Extracurriculars	\$ 1,354	\$ -	\$ -	\$ 5,817	\$ -
Summer School	\$ -	\$ -	\$ -	\$ -	\$ -
Facilities	\$ 127,777	\$ 156,045	\$ 135,351	\$ 164,320	\$ 9,459
Safety and Security	\$ 4,050	\$ -	\$ 18,343	\$ 1,149	\$ -
Trades	\$ -	\$ -	\$ -	\$ -	\$ -
Department Budget	\$ -	\$ -	\$ -	\$ -	\$ -
Grievances & Settlements	\$ -	\$ -	\$ -	\$ -	\$ -
Academic Resources	\$ -	\$ -	\$ -	\$ -	\$ -
Grant & Gift Funds	\$ 15,016	\$ 142,537	\$ 122,672	\$ 216,057	\$ 9,359
Student Activity Funds	\$ -	\$ -	\$ -	\$ -	\$ 504

Cost Center	0035CC				
Cost Center Description	MC2STEM				
	2015	2016	2017	2018	2019
	Actual	Actual	Actual	Est. Actual	Budget
General Operating Fund	\$ 3,322,367	\$ 3,195,840	\$ 3,820,293	\$ 4,480,933	\$ 3,519,080
<u>School Controlled</u>	\$ 3,047,521	\$ 2,986,717	\$ 3,587,732	\$ 4,001,149	\$ 3,306,182
School Budget	\$ 3,041,709	\$ 2,980,778	\$ 3,586,358	\$ 3,969,260	\$ 3,306,182
Substitutes	\$ 4,948	\$ 3,784	\$ 20	\$ 31,889	\$ -
City Funds - Extracurriculars	\$ 863	\$ 2,155	\$ 1,354	\$ -	\$ -
				\$ -	\$ -
<u>Centrally Managed</u>	\$ 274,847	\$ 209,123	\$ 232,560	\$ 479,784	\$ 212,898
Special Education	\$ 39,603	\$ 44,598	\$ 71,757	\$ 51,793	\$ -
Gifted & Talented	\$ -	\$ -	\$ -	\$ -	\$ -
Early Childhood	\$ -	\$ -	\$ -	\$ -	\$ -
Humanware / SEL	\$ -	\$ -	\$ -	\$ -	\$ -
Athletics & Extracurriculars	\$ -	\$ -	\$ -	\$ 3,860	\$ -
Summer School	\$ -	\$ -	\$ -	\$ -	\$ -
Facilities	\$ 93,670	\$ 47,084	\$ 50,453	\$ 340,576	\$ 212,898
Safety and Security	\$ 141,574	\$ 96,245	\$ 110,350	\$ 69,683	\$ -
Trades	\$ -	\$ -	\$ -	\$ -	\$ -
Department Budget	\$ -	\$ 21,195	\$ -	\$ -	\$ -
Grievances & Settlements	\$ -	\$ -	\$ -	\$ 13,873	\$ -
Academic Resources	\$ -	\$ -	\$ -	\$ -	\$ -
Grant & Gift Funds	\$ 624,845	\$ 433,854	\$ 692,788	\$ 429,077	\$ 158,280
Student Activity Funds	\$ 3,741	\$ 3,086	\$ 1,336	\$ -	\$ 2,146

Cost Center	0036CC				
Cost Center Description	Benjamin Franklin				
	2015	2016	2017	2018	2019
	Actual	Actual	Actual	Est. Actual	Budget
General Operating Fund	\$ 4,267,879	\$ 4,739,114	\$ 5,241,777	\$ 6,000,379	\$ 3,889,431
<u>School Controlled</u>	\$ 3,289,126	\$ 3,665,870	\$ 3,926,358	\$ 4,582,965	\$ 3,781,886
School Budget	\$ 3,213,861	\$ 3,450,028	\$ 3,842,808	\$ 4,371,386	\$ 3,766,268
Substitutes	\$ 67,297	\$ 211,592	\$ 73,594	\$ 205,840	\$ -
City Funds - Extracurriculars	\$ 7,968	\$ 4,250	\$ 9,956	\$ 5,739	\$ 15,618
				\$ -	\$ -
<u>Centrally Managed</u>	\$ 978,753	\$ 1,073,244	\$ 1,315,420	\$ 1,417,414	\$ 107,545
Special Education	\$ 174,867	\$ 166,627	\$ 362,098	\$ 419,350	\$ -
Gifted & Talented	\$ 373,947	\$ 253,222	\$ 295,611	\$ 311,717	\$ -
Early Childhood	\$ 46,338	\$ 162,083	\$ 172,955	\$ 187,739	\$ -
Humanware / SEL	\$ -	\$ -	\$ -	\$ -	\$ -
Athletics & Extracurriculars	\$ 2,030	\$ 5,921	\$ -	\$ 2,284	\$ -
Summer School	\$ -	\$ -	\$ -	\$ -	\$ -
Facilities	\$ 302,855	\$ 404,334	\$ 408,378	\$ 404,392	\$ 107,545
Safety and Security	\$ 63,563	\$ 72,209	\$ 75,868	\$ 90,474	\$ -
Trades	\$ -	\$ 1,000	\$ 510	\$ -	\$ -
Department Budget	\$ 15,153	\$ 7,849	\$ -	\$ -	\$ -
Grievances & Settlements	\$ -	\$ -	\$ -	\$ 1,458	\$ -
Academic Resources	\$ -	\$ -	\$ -	\$ -	\$ -
Grant & Gift Funds	\$ 4,864	\$ 260,348	\$ 320,625	\$ 348,617	\$ 314,811
Student Activity Funds	\$ 17,077	\$ 15,389	\$ 6,743	\$ -	\$ 3,149

Cost Center	0040CC					
Cost Center Description	New Tech East					
	2015	2016	2017	2018	2019	
	Actual	Actual	Actual	Est. Actual	Budget	
General Operating Fund	\$ 2,389,726	\$ 2,319,408	\$ 2,300,726	\$ 3,345,598	\$ 2,308,067	
<u>School Controlled</u>	\$ 2,345,278	\$ 2,255,272	\$ 2,194,181	\$ 2,835,314	\$ 2,128,350	
School Budget	\$ 2,345,278	\$ 2,255,272	\$ 2,194,181	\$ 2,741,862	\$ 2,128,350	
Substitutes	\$ -	\$ -	\$ -	\$ 93,451	\$ -	
City Funds - Extracurriculars	\$ -	\$ -	\$ -	\$ -	\$ -	
				\$ -	\$ -	
<u>Centrally Managed</u>	\$ 44,448	\$ 64,136	\$ 106,546	\$ 510,284	\$ 179,717	
Special Education	\$ -	\$ -	\$ -	\$ -	\$ -	
Gifted & Talented	\$ -	\$ -	\$ -	\$ -	\$ -	
Early Childhood	\$ -	\$ -	\$ -	\$ -	\$ -	
Humanware / SEL	\$ -	\$ -	\$ -	\$ -	\$ -	
Athletics & Extracurriculars	\$ -	\$ -	\$ -	\$ 52,111	\$ -	
Summer School	\$ -	\$ -	\$ -	\$ -	\$ -	
Facilities	\$ 31,109	\$ 51,044	\$ 62,761	\$ 332,312	\$ 179,717	
Safety and Security	\$ 13,339	\$ 13,092	\$ 43,785	\$ 95,178	\$ -	
Trades	\$ -	\$ -	\$ -	\$ -	\$ -	
Department Budget	\$ -	\$ -	\$ -	\$ -	\$ -	
Grievances & Settlements	\$ -	\$ -	\$ -	\$ 30,684	\$ -	
Academic Resources	\$ -	\$ -	\$ -	\$ -	\$ -	
Grant & Gift Funds	\$ 12,789	\$ 139,491	\$ 141,576	\$ 182,577	\$ 86,733	
Student Activity Funds	\$ -	\$ 2,755	\$ 220	\$ 348	\$ 83	

Cost Center	0041CC				
Cost Center Description	Bolton				
	2015	2016	2017	2018	2019
	Actual	Actual	Actual	Est. Actual	Budget
General Operating Fund	\$ 2,822,649	\$ 3,310,010	\$ 3,364,379	\$ 3,509,856	\$ 2,277,803
<u>School Controlled</u>	\$ 2,063,507	\$ 2,181,570	\$ 2,214,972	\$ 2,260,378	\$ 2,178,571
School Budget	\$ 1,967,464	\$ 2,152,371	\$ 2,205,116	\$ 2,122,923	\$ 2,172,111
Substitutes	\$ 94,123	\$ 28,037	\$ 3,827	\$ 132,254	\$ -
City Funds - Extracurriculars	\$ 1,919	\$ 1,163	\$ 6,029	\$ 5,202	\$ 6,460
				\$ -	\$ -
<u>Centrally Managed</u>	\$ 759,142	\$ 1,128,440	\$ 1,149,407	\$ 1,249,477	\$ 99,232
Special Education	\$ 468,173	\$ 818,541	\$ 834,172	\$ 777,168	\$ -
Gifted & Talented	\$ -	\$ -	\$ -	\$ -	\$ -
Early Childhood	\$ -	\$ 1,103	\$ 30,460	\$ 115,077	\$ -
Humanware / SEL	\$ -	\$ -	\$ -	\$ -	\$ -
Athletics & Extracurriculars	\$ 3,878	\$ 3,236	\$ 1,816	\$ 4,120	\$ -
Summer School	\$ -	\$ -	\$ -	\$ -	\$ -
Facilities	\$ 245,429	\$ 264,281	\$ 236,651	\$ 259,945	\$ 99,232
Safety and Security	\$ 41,662	\$ 41,278	\$ 44,495	\$ 47,343	\$ -
Trades	\$ -	\$ -	\$ -	\$ -	\$ -
Department Budget	\$ -	\$ -	\$ 1,813	\$ -	\$ -
Grievances & Settlements	\$ -	\$ -	\$ -	\$ 45,825	\$ -
Academic Resources	\$ -	\$ -	\$ -	\$ -	\$ -
Grant & Gift Funds	\$ 12,656	\$ 449,599	\$ 571,132	\$ 438,090	\$ 321,280
Student Activity Funds	\$ 1,180	\$ 3,932	\$ 4,506	\$ 5,020	\$ 4,519

Cost Center	0060CC				
Cost Center Description	New Tech West				
	2015	2016	2017	2018	2019
	Actual	Actual	Actual	Est. Actual	Budget
General Operating Fund	\$ 3,018,929	\$ 3,118,147	\$ 3,074,372	\$ 3,689,485	\$ 2,800,585
<u>School Controlled</u>	\$ 2,978,987	\$ 3,030,503	\$ 2,912,611	\$ 3,511,380	\$ 2,749,236
School Budget	\$ 2,976,821	\$ 3,030,289	\$ 2,906,967	\$ 3,482,418	\$ 2,749,236
Substitutes	\$ 2,166	\$ -	\$ 5,644	\$ 28,962	\$ -
City Funds - Extracurriculars	\$ -	\$ 214	\$ -	\$ -	\$ -
				\$ -	\$ -
<u>Centrally Managed</u>	\$ 39,942	\$ 87,643	\$ 161,761	\$ 178,104	\$ 51,348
Special Education	\$ -	\$ -	\$ -	\$ -	\$ -
Gifted & Talented	\$ -	\$ -	\$ -	\$ -	\$ -
Early Childhood	\$ -	\$ -	\$ -	\$ -	\$ -
Humanware / SEL	\$ -	\$ -	\$ -	\$ -	\$ -
Athletics & Extracurriculars	\$ -	\$ -	\$ -	\$ -	\$ -
Summer School	\$ -	\$ -	\$ -	\$ -	\$ -
Facilities	\$ 313	\$ 47,378	\$ 155,379	\$ 164,270	\$ 51,348
Safety and Security	\$ 39,629	\$ 39,724	\$ 6,382	\$ 13,834	\$ -
Trades	\$ -	\$ 542	\$ -	\$ -	\$ -
Department Budget	\$ -	\$ -	\$ -	\$ -	\$ -
Grievances & Settlements	\$ -	\$ -	\$ -	\$ -	\$ -
Academic Resources	\$ -	\$ -	\$ -	\$ -	\$ -
Grant & Gift Funds	\$ 25,382	\$ 266,554	\$ 160,087	\$ 214,738	\$ 171,618
Student Activity Funds	\$ 7,726	\$ 11,280	\$ 10,445	\$ 6,109	\$ 13,036

Cost Center	0064CC				
Cost Center Description	Buhrer Dual Language				
	2015	2016	2017	2018	2019
	Actual	Actual	Actual	Est. Actual	Budget
General Operating Fund	\$ 3,014,834	\$ 2,931,908	\$ 3,054,617	\$ 3,519,948	\$ 3,135,600
<u>School Controlled</u>	\$ 2,550,656	\$ 2,475,308	\$ 2,597,577	\$ 3,149,382	\$ 3,056,583
School Budget	\$ 2,503,587	\$ 2,454,259	\$ 2,576,140	\$ 3,006,542	\$ 3,047,094
Substitutes	\$ 42,815	\$ 14,923	\$ 18,347	\$ 136,190	\$ -
City Funds - Extracurriculars	\$ 4,253	\$ 6,127	\$ 3,089	\$ 6,650	\$ 9,489
				\$ -	\$ -
<u>Centrally Managed</u>	\$ 464,179	\$ 456,599	\$ 457,040	\$ 370,566	\$ 79,017
Special Education	\$ 137,144	\$ 143,889	\$ 148,525	\$ 48,287	\$ -
Gifted & Talented	\$ -	\$ -	\$ -	\$ -	\$ -
Early Childhood	\$ -	\$ -	\$ -	\$ -	\$ -
Humanware / SEL	\$ -	\$ -	\$ -	\$ -	\$ -
Athletics & Extracurriculars	\$ 4,913	\$ 3,841	\$ 2,275	\$ 6,774	\$ -
Summer School	\$ -	\$ -	\$ -	\$ -	\$ -
Facilities	\$ 270,028	\$ 254,771	\$ 250,054	\$ 251,819	\$ 79,017
Safety and Security	\$ 51,890	\$ 52,611	\$ 55,646	\$ 62,169	\$ -
Trades	\$ 203	\$ 1,488	\$ 540	\$ -	\$ -
Department Budget	\$ -	\$ -	\$ -	\$ -	\$ -
Grievances & Settlements	\$ -	\$ -	\$ -	\$ 1,517	\$ -
Academic Resources	\$ -	\$ -	\$ -	\$ -	\$ -
Grant & Gift Funds	\$ 19,235	\$ 278,651	\$ 227,673	\$ 234,425	\$ 174,909
Student Activity Funds	\$ 4,221	\$ 2,265	\$ 5,204	\$ -	\$ 94

Cost Center	0068CC				
Cost Center Description	Case				
	2015	2016	2017	2018	2019
	Actual	Actual	Actual	Est. Actual	Budget
General Operating Fund	\$ 3,039,700	\$ 2,514,469	\$ 2,852,014	\$ 3,040,056	\$ 2,057,564
<u>School Controlled</u>	\$ 2,597,888	\$ 2,099,944	\$ 2,240,716	\$ 2,262,464	\$ 1,971,283
School Budget	\$ 2,572,159	\$ 2,056,393	\$ 2,237,085	\$ 2,082,579	\$ 1,965,349
Substitutes	\$ 23,336	\$ 40,003	\$ 324	\$ 179,885	\$ -
City Funds - Extracurriculars	\$ 2,393	\$ 3,547	\$ 3,308	\$ -	\$ 5,934
				\$ -	\$ -
<u>Centrally Managed</u>	\$ 441,812	\$ 414,525	\$ 611,297	\$ 777,593	\$ 86,281
Special Education	\$ 127,698	\$ 100,461	\$ 264,904	\$ 260,678	\$ -
Gifted & Talented	\$ -	\$ -	\$ -	\$ -	\$ -
Early Childhood	\$ 11,106	\$ 34,784	\$ 52,059	\$ 137,566	\$ -
Humanware / SEL	\$ -	\$ -	\$ -	\$ -	\$ -
Athletics & Extracurriculars	\$ 5,605	\$ 1,816	\$ -	\$ 5,216	\$ -
Summer School	\$ -	\$ -	\$ -	\$ -	\$ -
Facilities	\$ 256,390	\$ 230,896	\$ 226,801	\$ 256,526	\$ 86,281
Safety and Security	\$ 41,013	\$ 40,473	\$ 53,032	\$ 109,390	\$ -
Trades	\$ -	\$ -	\$ 2,228	\$ -	\$ -
Department Budget	\$ -	\$ 6,095	\$ 12,273	\$ -	\$ -
Grievances & Settlements	\$ -	\$ -	\$ -	\$ 8,215	\$ -
Academic Resources	\$ -	\$ -	\$ -	\$ -	\$ -
Grant & Gift Funds	\$ 42,933	\$ 716,419	\$ 903,422	\$ 476,247	\$ 279,424
Student Activity Funds	\$ (76)	\$ 992	\$ 992	\$ 5,548	\$ 5,764

Cost Center	0076CC					
Cost Center Description	Alfred A Benesch					
	2015	2016	2017	2018	2019	
	Actual	Actual	Actual	Est. Actual	Budget	
General Operating Fund	\$ 2,699,262	\$ 2,629,138	\$ 3,048,804	\$ 3,340,728	\$ 2,424,403	
<u>School Controlled</u>	\$ 2,161,043	\$ 2,007,418	\$ 2,279,684	\$ 2,431,436	\$ 2,336,826	
School Budget	\$ 2,159,375	\$ 1,958,603	\$ 2,279,294	\$ 2,326,694	\$ 2,330,525	
Substitutes	\$ 346	\$ 44,747	\$ -	\$ 103,123	\$ -	
City Funds - Extracurriculars	\$ 1,322	\$ 4,068	\$ 390	\$ 1,619	\$ 6,301	
					\$ -	
<u>Centrally Managed</u>	\$ 538,218	\$ 621,720	\$ 769,120	\$ 909,293	\$ 87,577	
Special Education	\$ 259,698	\$ 356,651	\$ 487,612	\$ 524,679	\$ -	
Gifted & Talented	\$ -	\$ -	\$ -	\$ -	\$ -	
Early Childhood	\$ -	\$ -	\$ -	\$ -	\$ -	
Humanware / SEL	\$ -	\$ -	\$ -	\$ -	\$ -	
Athletics & Extracurriculars	\$ -	\$ 2,437	\$ -	\$ 2,342	\$ -	
Summer School	\$ -	\$ -	\$ -	\$ -	\$ -	
Facilities	\$ 205,317	\$ 227,786	\$ 243,256	\$ 313,462	\$ 87,577	
Safety and Security	\$ 49,254	\$ 34,162	\$ 37,127	\$ 68,810	\$ -	
Trades	\$ -	\$ 683	\$ 1,126	\$ -	\$ -	
Department Budget	\$ 23,949	\$ -	\$ -	\$ -	\$ -	
Grievances & Settlements	\$ -	\$ -	\$ -	\$ -	\$ -	
Academic Resources	\$ -	\$ -	\$ -	\$ -	\$ 61,950	
Grant & Gift Funds	\$ 4,298	\$ 485,655	\$ 426,242	\$ 376,755	\$ 1,009,827	
Student Activity Funds	\$ -	\$ -	\$ -	\$ -	\$ 421	

Cost Center	0077CC				
Cost Center Description	Charles Dickens				
	2015	2016	2017	2018	2019
	Actual	Actual	Actual	Est. Actual	Budget
General Operating Fund	\$ 2,428,118	\$ 2,653,803	\$ 2,948,774	\$ 3,646,615	\$ 2,634,283
<u>School Controlled</u>	\$ 1,952,594	\$ 2,139,184	\$ 2,329,235	\$ 2,877,931	\$ 2,615,398
School Budget	\$ 1,830,511	\$ 2,136,770	\$ 2,320,307	\$ 2,738,850	\$ 2,605,479
Substitutes	\$ 118,627	\$ 324	\$ 6,131	\$ 136,575	\$ -
City Funds - Extracurriculars	\$ 3,456	\$ 2,089	\$ 2,796	\$ 2,506	\$ 9,920
				\$ -	\$ -
<u>Centrally Managed</u>	\$ 475,524	\$ 514,620	\$ 619,539	\$ 768,684	\$ 18,884
Special Education	\$ 186,009	\$ 283,231	\$ 355,870	\$ 442,703	\$ -
Gifted & Talented	\$ -	\$ -	\$ -	\$ -	\$ -
Early Childhood	\$ -	\$ -	\$ 40,908	\$ 85,294	\$ -
Humanware / SEL	\$ -	\$ -	\$ -	\$ -	\$ -
Athletics & Extracurriculars	\$ 5,447	\$ 7,598	\$ 3,906	\$ 1,990	\$ -
Summer School	\$ -	\$ -	\$ -	\$ -	\$ -
Facilities	\$ 196,370	\$ 167,826	\$ 160,474	\$ 175,996	\$ 18,884
Safety and Security	\$ 52,180	\$ 52,251	\$ 58,381	\$ 62,702	\$ -
Trades	\$ -	\$ -	\$ -	\$ -	\$ -
Department Budget	\$ 35,518	\$ 3,713	\$ -	\$ -	\$ -
Grievances & Settlements	\$ -	\$ -	\$ -	\$ -	\$ -
Academic Resources	\$ -	\$ -	\$ -	\$ -	\$ -
Grant & Gift Funds	\$ 95,423	\$ 300,794	\$ 323,893	\$ 437,488	\$ 388,289
Student Activity Funds	\$ 128	\$ -	\$ 4,820	\$ -	\$ 32

Cost Center	0078CC				
Cost Center Description	Charles W Eliot				
	2015	2016	2017	2018	2019
	Actual	Actual	Actual	Est. Actual	Budget
General Operating Fund	\$ 2,867,348	\$ 2,850,655	\$ 2,961,618	\$ 3,695,392	\$ 2,397,989
<u>School Controlled</u>	\$ 2,190,926	\$ 2,201,353	\$ 1,877,184	\$ 2,426,994	\$ 2,278,259
School Budget	\$ 2,111,689	\$ 2,067,190	\$ 1,829,723	\$ 2,196,475	\$ 2,269,358
Substitutes	\$ 75,238	\$ 133,425	\$ 42,728	\$ 227,011	\$ -
City Funds - Extracurriculars	\$ 4,000	\$ 738	\$ 4,733	\$ 3,508	\$ 8,901
				\$ -	\$ -
<u>Centrally Managed</u>	\$ 676,421	\$ 649,302	\$ 1,084,433	\$ 1,268,399	\$ 119,730
Special Education	\$ 223,300	\$ 235,643	\$ 551,296	\$ 704,171	\$ -
Gifted & Talented	\$ -	\$ -	\$ -	\$ -	\$ -
Early Childhood	\$ 1,726	\$ 6,667	\$ 28,612	\$ 40,960	\$ -
Humanware / SEL	\$ -	\$ -	\$ -	\$ -	\$ -
Athletics & Extracurriculars	\$ 5,815	\$ 3,347	\$ -	\$ 249	\$ -
Summer School	\$ -	\$ -	\$ -	\$ 0	\$ -
Facilities	\$ 336,496	\$ 303,775	\$ 341,987	\$ 379,020	\$ 119,730
Safety and Security	\$ 103,615	\$ 97,340	\$ 140,579	\$ 141,780	\$ -
Trades	\$ 3,077	\$ 2,530	\$ 5,522	\$ -	\$ -
Department Budget	\$ 2,392	\$ -	\$ 16,436	\$ -	\$ -
Grievances & Settlements	\$ -	\$ -	\$ -	\$ 2,219	\$ -
Academic Resources	\$ -	\$ -	\$ -	\$ -	\$ -
Grant & Gift Funds	\$ 155,757	\$ 697,540	\$ 938,053	\$ 1,043,511	\$ 65,147
Student Activity Funds	\$ 447	\$ -	\$ -	\$ 568	\$ 766

Cost Center	0080CC					
Cost Center Description	Charles Mooney					
	2015	2016	2017	2018	2019	
	Actual	Actual	Actual	Est. Actual	Budget	
General Operating Fund	\$ 4,129,106	\$ 4,118,315	\$ 4,563,923	\$ 5,440,218	\$ 2,754,022	
<u>School Controlled</u>	\$ 2,765,094	\$ 2,404,313	\$ 2,769,356	\$ 3,594,278	\$ 2,665,767	
School Budget	\$ 2,681,201	\$ 2,319,786	\$ 2,748,983	\$ 3,382,565	\$ 2,655,474	
Substitutes	\$ 82,314	\$ 82,730	\$ 10,483	\$ 207,740	\$ -	
City Funds - Extracurriculars	\$ 1,579	\$ 1,796	\$ 9,890	\$ 3,973	\$ 10,293	
					\$ -	
<u>Centrally Managed</u>	\$ 1,364,012	\$ 1,714,002	\$ 1,794,567	\$ 1,845,939	\$ 88,255	
Special Education	\$ 800,553	\$ 1,151,452	\$ 1,310,474	\$ 1,430,581	\$ -	
Gifted & Talented	\$ -	\$ -	\$ -	\$ -	\$ -	
Early Childhood	\$ -	\$ 3,296	\$ 31,226	\$ 90,992	\$ -	
Humanware / SEL	\$ -	\$ -	\$ -	\$ -	\$ -	
Athletics & Extracurriculars	\$ 8,255	\$ 5,311	\$ 7,753	\$ 10,308	\$ -	
Summer School	\$ -	\$ -	\$ -	\$ -	\$ -	
Facilities	\$ 419,174	\$ 403,933	\$ 380,654	\$ 243,685	\$ 88,255	
Safety and Security	\$ 130,284	\$ 139,272	\$ 64,000	\$ 65,704	\$ -	
Trades	\$ 833	\$ 10,633	\$ 460	\$ 368	\$ -	
Department Budget	\$ 4,913	\$ 105	\$ -	\$ -	\$ -	
Grievances & Settlements	\$ -	\$ -	\$ -	\$ 4,301	\$ -	
Academic Resources	\$ -	\$ -	\$ -	\$ -	\$ -	
Grant & Gift Funds	\$ 76,737	\$ 868,940	\$ 956,571	\$ 860,767	\$ 246,186	
Student Activity Funds	\$ 4,672	\$ 5,697	\$ 8,514	\$ 5,769	\$ 6,600	

Cost Center	0088CC				
Cost Center Description	Clark				
	2015	2016	2017	2018	2019
	Actual	Actual	Actual	Est. Actual	Budget
General Operating Fund	\$ 4,604,562	\$ 4,688,105	\$ 5,096,104	\$ 6,073,124	\$ 4,836,337
<u>School Controlled</u>	\$ 3,961,736	\$ 3,953,542	\$ 4,316,388	\$ 5,282,541	\$ 4,711,519
School Budget	\$ 3,821,559	\$ 3,847,388	\$ 4,292,318	\$ 5,217,556	\$ 4,696,076
Substitutes	\$ 136,061	\$ 98,360	\$ 18,599	\$ 60,117	\$ -
City Funds - Extracurriculars	\$ 4,116	\$ 7,794	\$ 5,471	\$ 4,868	\$ 15,443
				\$ -	\$ -
<u>Centrally Managed</u>	\$ 642,826	\$ 734,563	\$ 779,716	\$ 790,583	\$ 124,818
Special Education	\$ 151,101	\$ 180,429	\$ 224,029	\$ 229,174	\$ -
Gifted & Talented	\$ -	\$ -	\$ -	\$ -	\$ -
Early Childhood	\$ 25,426	\$ 96,563	\$ 100,816	\$ 118,982	\$ -
Humanware / SEL	\$ -	\$ -	\$ -	\$ -	\$ -
Athletics & Extracurriculars	\$ 5,446	\$ 1,943	\$ 6,662	\$ 14,011	\$ -
Summer School	\$ -	\$ -	\$ -	\$ -	\$ -
Facilities	\$ 319,794	\$ 336,137	\$ 294,857	\$ 310,986	\$ 124,818
Safety and Security	\$ 98,991	\$ 119,489	\$ 153,352	\$ 117,430	\$ -
Trades	\$ 326	\$ -	\$ -	\$ -	\$ -
Department Budget	\$ 41,742	\$ -	\$ -	\$ -	\$ -
Grievances & Settlements	\$ -	\$ -	\$ -	\$ -	\$ -
Academic Resources	\$ -	\$ -	\$ -	\$ -	\$ -
Grant & Gift Funds	\$ 15,985	\$ 331,993	\$ 365,320	\$ 373,928	\$ 541,229
Student Activity Funds	\$ 19,999	\$ 22,845	\$ 28,065	\$ 13,594	\$ 8,768

Cost Center	0090CC				
Cost Center Description	Clara E Westropp				
	2015	2016	2017	2018	2019
	Actual	Actual	Actual	Est. Actual	Budget
General Operating Fund	\$ 3,355,155	\$ 3,468,504	\$ 4,007,373	\$ 4,738,914	\$ 2,209,372
<u>School Controlled</u>	\$ 2,300,307	\$ 2,229,668	\$ 2,317,050	\$ 2,674,022	\$ 2,103,860
School Budget	\$ 2,279,668	\$ 2,184,598	\$ 2,303,184	\$ 2,469,254	\$ 2,095,742
Substitutes	\$ 16,150	\$ 39,935	\$ 6,389	\$ 204,471	\$ -
City Funds - Extracurriculars	\$ 4,488	\$ 5,135	\$ 7,477	\$ 297	\$ 8,118
				\$ -	\$ -
<u>Centrally Managed</u>	\$ 1,054,848	\$ 1,238,836	\$ 1,690,323	\$ 2,064,892	\$ 105,512
Special Education	\$ 624,551	\$ 844,236	\$ 1,185,427	\$ 1,459,531	\$ -
Gifted & Talented	\$ -	\$ -	\$ -	\$ -	\$ -
Early Childhood	\$ 32,006	\$ 105,608	\$ 105,834	\$ 116,989	\$ -
Humanware / SEL	\$ -	\$ -	\$ -	\$ -	\$ -
Athletics & Extracurriculars	\$ 16,540	\$ 16,737	\$ 10,423	\$ 18,889	\$ -
Summer School	\$ 924	\$ -	\$ -	\$ -	\$ -
Facilities	\$ 317,149	\$ 272,185	\$ 331,965	\$ 363,241	\$ 105,512
Safety and Security	\$ 13,184	\$ 69	\$ 53,151	\$ 94,471	\$ -
Trades	\$ 2,687	\$ -	\$ 126	\$ 1,112	\$ -
Department Budget	\$ 47,808	\$ -	\$ 3,396	\$ -	\$ -
Grievances & Settlements	\$ -	\$ -	\$ -	\$ 10,659	\$ -
Academic Resources	\$ -	\$ -	\$ -	\$ -	\$ -
Grant & Gift Funds	\$ 18,953	\$ 557,939	\$ 692,217	\$ 612,815	\$ 453,271
Student Activity Funds	\$ 16,542	\$ 10,445	\$ 9,442	\$ 763	\$ 356

Cost Center	0096CC				
Cost Center Description	Collinwood High School				
	2015 Actual	2016 Actual	2017 Actual	2018 Est. Actual	2019 Budget
General Operating Fund	\$ 6,416,218	\$ 6,388,904	\$ 5,167,476	\$ 4,800,772	\$ 3,002,647
<u>School Controlled</u>	\$ 4,980,109	\$ 5,052,106	\$ 3,772,665	\$ 3,442,419	\$ 2,764,428
School Budget	\$ 4,737,460	\$ 4,902,984	\$ 3,759,561	\$ 3,367,906	\$ 2,762,690
Substitutes	\$ 226,191	\$ 140,427	\$ 2,356	\$ 70,038	\$ -
City Funds - Extracurriculars	\$ 16,458	\$ 8,695	\$ 10,748	\$ 4,476	\$ 1,738
				\$ -	\$ -
<u>Centrally Managed</u>	\$ 1,436,109	\$ 1,336,797	\$ 1,394,811	\$ 1,358,352	\$ 238,219
Special Education	\$ 470,881	\$ 313,323	\$ 511,143	\$ 481,061	\$ -
Gifted & Talented	\$ -	\$ -	\$ -	\$ -	\$ -
Early Childhood	\$ -	\$ -	\$ -	\$ -	\$ -
Humanware / SEL	\$ -	\$ 3,516	\$ 1,294	\$ -	\$ -
Athletics & Extracurriculars	\$ 118,500	\$ 119,780	\$ 97,980	\$ 91,978	\$ 10,000
Summer School	\$ -	\$ -	\$ -	\$ -	\$ -
Facilities	\$ 563,035	\$ 501,394	\$ 544,171	\$ 592,554	\$ 228,219
Safety and Security	\$ 246,960	\$ 273,866	\$ 231,579	\$ 165,639	\$ -
Trades	\$ 6,712	\$ 118,785	\$ 4,736	\$ 441	\$ -
Department Budget	\$ 30,021	\$ 6,132	\$ 3,908	\$ 70	\$ -
Grievances & Settlements	\$ -	\$ -	\$ -	\$ 26,609	\$ -
Academic Resources	\$ -	\$ -	\$ -	\$ 366	\$ -
Grant & Gift Funds	\$ 23,445	\$ 441,187	\$ 810,320	\$ 414,653	\$ 121,671
Student Activity Funds	\$ 12,311	\$ 29,666	\$ 18,611	\$ 13,280	\$ 3,825

Cost Center	0102CC				
Cost Center Description	Campus International K-8				
	2015	2016	2017	2018	2019
	Actual	Actual	Actual	Est. Actual	Budget
General Operating Fund	\$ 4,187,487	\$ 4,688,091	\$ 4,998,567	\$ 6,964,071	\$ 5,887,006
<u>School Controlled</u>	\$ 3,803,333	\$ 4,325,909	\$ 4,545,953	\$ 5,892,463	\$ 5,685,879
School Budget	\$ 3,779,368	\$ 4,323,676	\$ 4,540,101	\$ 5,884,549	\$ 5,664,866
Substitutes	\$ 23,965	\$ 2,233	\$ -	\$ 4,339	\$ -
City Funds - Extracurriculars	\$ -	\$ -	\$ 5,852	\$ 3,575	\$ 21,013
				\$ -	\$ -
<u>Centrally Managed</u>	\$ 384,154	\$ 362,182	\$ 452,614	\$ 1,071,609	\$ 201,127
Special Education	\$ 3,625	\$ 7,224	\$ 35,770	\$ 1,248	\$ -
Gifted & Talented	\$ -	\$ -	\$ -	\$ -	\$ -
Early Childhood	\$ -	\$ -	\$ -	\$ -	\$ -
Humanware / SEL	\$ -	\$ -	\$ -	\$ -	\$ -
Athletics & Extracurriculars	\$ -	\$ -	\$ 918	\$ 12,321	\$ -
Summer School	\$ -	\$ -	\$ -	\$ -	\$ -
Facilities	\$ 283,924	\$ 259,304	\$ 319,360	\$ 535,654	\$ 201,127
Safety and Security	\$ 96,605	\$ 94,839	\$ 96,565	\$ 141,701	\$ -
Trades	\$ -	\$ 814	\$ -	\$ -	\$ -
Department Budget	\$ -	\$ -	\$ -	\$ -	\$ -
Grievances & Settlements	\$ -	\$ -	\$ -	\$ 380,686	\$ -
Academic Resources	\$ -	\$ -	\$ -	\$ -	\$ -
Grant & Gift Funds	\$ 62,584	\$ 429,459	\$ 798,731	\$ 235,075	\$ (41,891)
Student Activity Funds	\$ 4,497	\$ 18,340	\$ 21,136	\$ 110	\$ 2,371

Cost Center	0109CC				
Cost Center Description	Daniel E Morgan				
	2015	2016	2017	2018	2019
	Actual	Actual	Actual	Est. Actual	Budget
General Operating Fund	\$ 2,517,732	\$ 2,433,155	\$ 2,367,268	\$ 2,772,505	\$ 1,960,715
<u>School Controlled</u>	\$ 1,980,435	\$ 1,836,502	\$ 1,723,483	\$ 2,107,205	\$ 1,864,478
School Budget	\$ 1,976,150	\$ 1,833,829	\$ 1,721,031	\$ 2,065,705	\$ 1,858,322
Substitutes	\$ 169	\$ 207	\$ -	\$ 39,588	\$ -
City Funds - Extracurriculars	\$ 4,116	\$ 2,466	\$ 2,453	\$ 1,913	\$ 6,156
				\$ -	\$ -
<u>Centrally Managed</u>	\$ 537,297	\$ 596,652	\$ 643,785	\$ 665,300	\$ 96,237
Special Education	\$ 244,703	\$ 206,331	\$ 303,415	\$ 280,165	\$ -
Gifted & Talented	\$ -	\$ -	\$ -	\$ -	\$ -
Early Childhood	\$ 10,218	\$ 123,198	\$ 145,785	\$ 150,409	\$ -
Humanware / SEL	\$ -	\$ -	\$ -	\$ -	\$ -
Athletics & Extracurriculars	\$ 3,631	\$ 5,781	\$ 6,792	\$ 5,561	\$ -
Summer School	\$ -	\$ -	\$ -	\$ -	\$ -
Facilities	\$ 220,065	\$ 245,037	\$ 187,266	\$ 229,127	\$ 96,237
Safety and Security	\$ 34,808	\$ 15,803	\$ -	\$ -	\$ -
Trades	\$ 263	\$ 216	\$ 527	\$ -	\$ -
Department Budget	\$ 23,609	\$ 287	\$ -	\$ -	\$ -
Grievances & Settlements	\$ -	\$ -	\$ -	\$ 38	\$ -
Academic Resources	\$ -	\$ -	\$ -	\$ -	\$ -
Grant & Gift Funds	\$ -	\$ 129,639	\$ 286,499	\$ 309,633	\$ 291,710
Student Activity Funds	\$ 2,612	\$ 1,463	\$ 474	\$ 540	\$ 1,607

Cost Center	0112CC				
Cost Center Description	Denison				
	2015	2016	2017	2018	2019
	Actual	Actual	Actual	Est. Actual	Budget
General Operating Fund	\$ 3,414,537	\$ 3,058,611	\$ 3,188,637	\$ 3,729,434	\$ 2,137,434
<u>School Controlled</u>	\$ 2,970,755	\$ 2,607,730	\$ 2,615,653	\$ 3,024,248	\$ 2,053,909
School Budget	\$ 2,934,685	\$ 2,599,484	\$ 2,612,904	\$ 2,960,445	\$ 2,046,066
Substitutes	\$ 34,783	\$ 3,088	\$ -	\$ 62,068	\$ -
City Funds - Extracurriculars	\$ 1,288	\$ 5,158	\$ 2,749	\$ 1,735	\$ 7,843
				\$ -	\$ -
<u>Centrally Managed</u>	\$ 443,782	\$ 450,881	\$ 572,985	\$ 705,186	\$ 83,525
Special Education	\$ 65,640	\$ 68,573	\$ 130,985	\$ 151,654	\$ -
Gifted & Talented	\$ -	\$ -	\$ -	\$ -	\$ -
Early Childhood	\$ -	\$ -	\$ 17,519	\$ 81,968	\$ -
Humanware / SEL	\$ -	\$ -	\$ -	\$ -	\$ -
Athletics & Extracurriculars	\$ -	\$ -	\$ -	\$ 4,313	\$ -
Summer School	\$ -	\$ -	\$ -	\$ -	\$ -
Facilities	\$ 294,649	\$ 304,287	\$ 336,472	\$ 364,209	\$ 83,525
Safety and Security	\$ 53,493	\$ 57,095	\$ 87,133	\$ 101,659	\$ -
Trades	\$ -	\$ 525	\$ 875	\$ -	\$ -
Department Budget	\$ 30,000	\$ 20,401	\$ -	\$ -	\$ -
Grievances & Settlements	\$ -	\$ -	\$ -	\$ 1,384	\$ -
Academic Resources	\$ -	\$ -	\$ -	\$ -	\$ -
Grant & Gift Funds	\$ -	\$ 549,462	\$ 647,909	\$ 395,411	\$ 127,346
Student Activity Funds	\$ 9,788	\$ 7,559	\$ 7,420	\$ -	\$ 273

Cost Center	0124CC				
Cost Center Description	Dike School of the Arts				
	2015	2016	2017	2018	2019
	Actual	Actual	Actual	Est. Actual	Budget
General Operating Fund	\$ 2,437,319	\$ 2,462,615	\$ 2,769,597	\$ 3,399,728	\$ 2,847,156
<u>School Controlled</u>	\$ 2,076,428	\$ 2,096,757	\$ 2,425,205	\$ 2,907,873	\$ 2,730,138
School Budget	\$ 2,026,678	\$ 2,037,171	\$ 2,403,013	\$ 2,825,599	\$ 2,720,100
Substitutes	\$ 49,750	\$ 56,723	\$ 18,359	\$ 82,274	\$ -
City Funds - Extracurriculars	\$ -	\$ 2,863	\$ 3,833	\$ -	\$ 10,038
				\$ -	\$ -
<u>Centrally Managed</u>	\$ 360,891	\$ 365,858	\$ 344,391	\$ 491,855	\$ 117,018
Special Education	\$ -	\$ -	\$ 22,781	\$ 27,011	\$ -
Gifted & Talented	\$ -	\$ -	\$ -	\$ -	\$ -
Early Childhood	\$ 10,755	\$ 65,153	\$ 78,733	\$ 133,687	\$ -
Humanware / SEL	\$ -	\$ -	\$ -	\$ -	\$ -
Athletics & Extracurriculars	\$ -	\$ 1,281	\$ 991	\$ 4,899	\$ -
Summer School	\$ -	\$ -	\$ -	\$ -	\$ -
Facilities	\$ 307,278	\$ 248,570	\$ 197,823	\$ 268,831	\$ 117,018
Safety and Security	\$ 42,858	\$ 41,516	\$ 44,064	\$ 50,339	\$ -
Trades	\$ -	\$ 366	\$ -	\$ -	\$ -
Department Budget	\$ -	\$ 8,971	\$ -	\$ -	\$ -
Grievances & Settlements	\$ -	\$ -	\$ -	\$ 7,088	\$ -
Academic Resources	\$ -	\$ -	\$ -	\$ -	\$ -
Grant & Gift Funds	\$ 947	\$ 201,391	\$ 215,764	\$ 189,166	\$ 222,973
Student Activity Funds	\$ 1,185	\$ 1,367	\$ 6,395	\$ 799	\$ 1,127

Cost Center	0130CC				
Cost Center Description	Douglas MacArthur Girls Leadership Academy				
	2015	2016	2017	2018	2019
	Actual	Actual	Actual	Est. Actual	Budget
General Operating Fund	\$ 3,005,715	\$ 3,001,665	\$ 3,200,932	\$ 4,181,844	\$ 2,463,249
<u>School Controlled</u>	\$ 2,676,577	\$ 2,525,558	\$ 2,720,095	\$ 3,500,325	\$ 2,397,028
School Budget	\$ 2,636,915	\$ 2,465,164	\$ 2,685,102	\$ 3,444,114	\$ 2,389,857
Substitutes	\$ 36,895	\$ 58,839	\$ 30,760	\$ 55,968	\$ -
City Funds - Extracurriculars	\$ 2,767	\$ 1,555	\$ 4,234	\$ 244	\$ 7,171
				\$ -	\$ -
<u>Centrally Managed</u>	\$ 329,138	\$ 476,106	\$ 480,837	\$ 681,519	\$ 66,221
Special Education	\$ -	\$ -	\$ -	\$ -	\$ -
Gifted & Talented	\$ -	\$ -	\$ -	\$ -	\$ -
Early Childhood	\$ 52,382	\$ 195,942	\$ 190,457	\$ 207,333	\$ -
Humanware / SEL	\$ -	\$ -	\$ -	\$ -	\$ -
Athletics & Extracurriculars	\$ 3,867	\$ 3,631	\$ 4,022	\$ 4,145	\$ -
Summer School	\$ -	\$ -	\$ -	\$ -	\$ -
Facilities	\$ 220,697	\$ 222,874	\$ 249,625	\$ 357,120	\$ 66,221
Safety and Security	\$ 52,191	\$ 41,362	\$ 36,592	\$ 41,467	\$ -
Trades	\$ -	\$ -	\$ 140	\$ -	\$ -
Department Budget	\$ -	\$ 12,298	\$ -	\$ -	\$ -
Grievances & Settlements	\$ -	\$ -	\$ -	\$ 71,454	\$ -
Academic Resources	\$ -	\$ -	\$ -	\$ -	\$ -
Grant & Gift Funds	\$ 4,101	\$ 296,494	\$ 297,781	\$ 173,950	\$ 195,931
Student Activity Funds	\$ 20,836	\$ 26,883	\$ 27,674	\$ 13,387	\$ 10,072

Cost Center	0148CC				
Cost Center Description	East Clark				
	2015	2016	2017	2018	2019
	Actual	Actual	Actual	Est. Actual	Budget
General Operating Fund	\$ 2,645,110	\$ 2,190,566	\$ 2,434,108	\$ 3,146,939	\$ 1,821,100
<u>School Controlled</u>	\$ 2,132,122	\$ 1,713,820	\$ 1,729,974	\$ 2,358,322	\$ 1,705,394
School Budget	\$ 2,127,870	\$ 1,706,627	\$ 1,727,600	\$ 2,206,143	\$ 1,699,727
Substitutes	\$ 580	\$ 3,521	\$ -	\$ 151,160	\$ -
City Funds - Extracurriculars	\$ 3,672	\$ 3,672	\$ 2,375	\$ 1,019	\$ 5,667
				\$ -	\$ -
<u>Centrally Managed</u>	\$ 512,988	\$ 476,746	\$ 704,133	\$ 788,617	\$ 115,706
Special Education	\$ 125,354	\$ 163,899	\$ 337,366	\$ 493,953	\$ -
Gifted & Talented	\$ -	\$ -	\$ -	\$ 785	\$ -
Early Childhood	\$ 16,798	\$ 39,494	\$ 52,792	\$ 30,651	\$ -
Humanware / SEL	\$ -	\$ -	\$ -	\$ -	\$ -
Athletics & Extracurriculars	\$ 4,805	\$ 6,133	\$ -	\$ 4,277	\$ -
Summer School	\$ -	\$ -	\$ 806	\$ -	\$ -
Facilities	\$ 290,403	\$ 251,206	\$ 279,102	\$ 224,398	\$ 115,706
Safety and Security	\$ 51,006	\$ 16,014	\$ 30,149	\$ 34,555	\$ -
Trades	\$ -	\$ -	\$ -	\$ -	\$ -
Department Budget	\$ 24,623	\$ -	\$ 3,894	\$ -	\$ -
Grievances & Settlements	\$ -	\$ -	\$ 24	\$ -	\$ -
Academic Resources	\$ -	\$ -	\$ -	\$ -	\$ -
Grant & Gift Funds	\$ 102,929	\$ 419,321	\$ 733,224	\$ 1,030,068	\$ 310,999
Student Activity Funds	\$ 277	\$ 1,365	\$ 281	\$ 774	\$ 721

Cost Center	0159CC					
Cost Center Description	Cleveland Early College High School					
	2015	2016	2017	2018	2019	
	Actual	Actual	Actual	Est. Actual	Budget	
General Operating Fund	\$ 1,776,937	\$ 2,031,294	\$ 2,493,190	\$ 3,023,688	\$ 2,086,130	
<u>School Controlled</u>	\$ 1,467,015	\$ 1,719,271	\$ 2,151,593	\$ 2,680,162	\$ 1,983,162	
School Budget	\$ 1,451,511	\$ 1,719,271	\$ 2,151,593	\$ 2,637,998	\$ 1,983,162	
Substitutes	\$ 15,504	\$ -	\$ -	\$ 38,490	\$ -	
City Funds - Extracurriculars	\$ -	\$ -	\$ -	\$ 3,675	\$ -	
				\$ -	\$ -	
<u>Centrally Managed</u>	\$ 309,922	\$ 312,023	\$ 341,597	\$ 343,526	\$ 102,968	
Special Education	\$ -	\$ -	\$ -	\$ -	\$ -	
Gifted & Talented	\$ -	\$ -	\$ -	\$ -	\$ -	
Early Childhood	\$ -	\$ -	\$ -	\$ -	\$ -	
Humanware / SEL	\$ -	\$ -	\$ -	\$ -	\$ -	
Athletics & Extracurriculars	\$ 50,448	\$ 51,088	\$ 44,805	\$ 65,773	\$ -	
Summer School	\$ -	\$ -	\$ -	\$ -	\$ -	
Facilities	\$ 194,145	\$ 191,404	\$ 229,494	\$ 210,185	\$ 102,968	
Safety and Security	\$ 64,984	\$ 65,253	\$ 67,298	\$ 65,409	\$ -	
Trades	\$ 344	\$ -	\$ -	\$ -	\$ -	
Department Budget	\$ -	\$ 4,277	\$ -	\$ -	\$ -	
Grievances & Settlements	\$ -	\$ -	\$ -	\$ 2,160	\$ -	
Academic Resources	\$ -	\$ -	\$ -	\$ -	\$ -	
Grant & Gift Funds	\$ 11,995	\$ 143,381	\$ 206,158	\$ 258,625	\$ 262,553	
Student Activity Funds	\$ -	\$ -	\$ 14,773	\$ 15,438	\$ 20,460	

Cost Center	0161CC					
Cost Center Description	East Tech High School					
	2015	2016	2017	2018	2019	
	Actual	Actual	Actual	Est. Actual	Budget	
General Operating Fund	\$ 6,306,658	\$ 4,968,903	\$ 4,608,415	\$ 4,342,751	\$ 2,676,216	
<u>School Controlled</u>	\$ 4,636,108	\$ 3,423,308	\$ 3,076,483	\$ 3,041,543	\$ 2,466,303	
School Budget	\$ 4,472,213	\$ 3,317,582	\$ 3,066,394	\$ 2,949,282	\$ 2,465,603	
Substitutes	\$ 154,616	\$ 96,847	\$ -	\$ 81,392	\$ -	
City Funds - Extracurriculars	\$ 9,279	\$ 8,879	\$ 10,090	\$ 10,869	\$ 700	
					\$ -	
<u>Centrally Managed</u>	\$ 1,670,549	\$ 1,545,595	\$ 1,531,932	\$ 1,301,208	\$ 209,913	
Special Education	\$ 674,269	\$ 511,393	\$ 539,401	\$ 701,569	\$ -	
Gifted & Talented	\$ -	\$ -	\$ -	\$ -	\$ -	
Early Childhood	\$ -	\$ -	\$ -	\$ -	\$ -	
Humanware / SEL	\$ -	\$ 4,933	\$ 5,000	\$ -	\$ -	
Athletics & Extracurriculars	\$ 101,356	\$ 113,570	\$ 90,078	\$ 52,722	\$ 10,000	
Summer School	\$ -	\$ -	\$ 10,303	\$ 549	\$ -	
Facilities	\$ 631,212	\$ 660,737	\$ 675,381	\$ 443,705	\$ 199,913	
Safety and Security	\$ 261,195	\$ 240,338	\$ 189,757	\$ 95,177	\$ -	
Trades	\$ 2,517	\$ 13,683	\$ 8,956	\$ 7,485	\$ -	
Department Budget	\$ -	\$ 940	\$ 13,056	\$ -	\$ -	
Grievances & Settlements	\$ -	\$ -	\$ -	\$ -	\$ -	
Academic Resources	\$ -	\$ -	\$ -	\$ -	\$ -	
Grant & Gift Funds	\$ 5,689	\$ 291,716	\$ 557,537	\$ 936,298	\$ 592,947	
Student Activity Funds	\$ 40,778	\$ 24,995	\$ 15,849	\$ 12,395	\$ 14,960	

Cost Center	0168CC					
Cost Center Description	Euclid Park					
	2015	2016	2017	2018	2019	
	Actual	Actual	Actual	Est. Actual	Budget	
General Operating Fund	\$ 2,660,036	\$ 2,735,935	\$ 3,105,855	\$ 3,351,514	\$ 2,539,477	
<u>School Controlled</u>	\$ 2,212,752	\$ 2,269,498	\$ 2,414,204	\$ 2,574,735	\$ 2,444,664	
School Budget	\$ 2,101,877	\$ 2,197,403	\$ 2,400,166	\$ 2,479,494	\$ 2,436,833	
Substitutes	\$ 110,661	\$ 71,120	\$ 12,228	\$ 94,791	\$ -	
City Funds - Extracurriculars	\$ 214	\$ 975	\$ 1,810	\$ 450	\$ 7,831	
					\$ -	
<u>Centrally Managed</u>	\$ 447,284	\$ 466,438	\$ 691,650	\$ 776,779	\$ 94,813	
Special Education	\$ 77,699	\$ 147,243	\$ 307,379	\$ 328,047	\$ 550	
Gifted & Talented	\$ -	\$ -	\$ -	\$ -	\$ -	
Early Childhood	\$ 5,006	\$ 10,586	\$ 60,288	\$ 126,115	\$ -	
Humanware / SEL	\$ -	\$ -	\$ -	\$ -	\$ -	
Athletics & Extracurriculars	\$ 2,840	\$ 1,816	\$ -	\$ 5,058	\$ -	
Summer School	\$ -	\$ -	\$ -	\$ -	\$ -	
Facilities	\$ 297,030	\$ 250,910	\$ 266,246	\$ 258,351	\$ 94,263	
Safety and Security	\$ 57,451	\$ 55,883	\$ 57,706	\$ 59,207	\$ -	
Trades	\$ -	\$ -	\$ 31	\$ -	\$ -	
Department Budget	\$ 7,257	\$ -	\$ -	\$ -	\$ -	
Grievances & Settlements	\$ -	\$ -	\$ -	\$ -	\$ -	
Academic Resources	\$ -	\$ -	\$ -	\$ -	\$ -	
Grant & Gift Funds	\$ 103,744	\$ 268,096	\$ 319,383	\$ 615,776	\$ 881,361	
Student Activity Funds	\$ 7,748	\$ 1,301	\$ 6,660	\$ 1,058	\$ 1,003	

Cost Center	0172CC					
Cost Center Description	Franklin D Roosevelt					
	2015	2016	2017	2018	2019	
	Actual	Actual	Actual	Est. Actual	Budget	
General Operating Fund	\$ 3,908,350	\$ 4,237,025	\$ 4,572,387	\$ 5,141,104	\$ 2,955,917	
<u>School Controlled</u>	\$ 2,682,652	\$ 2,712,240	\$ 2,813,249	\$ 3,434,848	\$ 2,733,060	
School Budget	\$ 2,469,429	\$ 2,553,705	\$ 2,802,605	\$ 3,256,962	\$ 2,722,919	
Substitutes	\$ 209,247	\$ 153,916	\$ 3,596	\$ 175,718	\$ -	
City Funds - Extracurriculars	\$ 3,976	\$ 4,620	\$ 7,048	\$ 2,168	\$ 10,141	
					\$ -	
<u>Centrally Managed</u>	\$ 1,225,698	\$ 1,524,785	\$ 1,759,138	\$ 1,706,256	\$ 222,857	
Special Education	\$ 524,986	\$ 700,084	\$ 990,451	\$ 958,277	\$ -	
Gifted & Talented	\$ -	\$ -	\$ -	\$ -	\$ -	
Early Childhood	\$ 38,473	\$ 153,542	\$ 159,685	\$ 170,728	\$ -	
Humanware / SEL	\$ -	\$ -	\$ -	\$ -	\$ -	
Athletics & Extracurriculars	\$ 10,807	\$ 15,872	\$ 7,980	\$ 13,353	\$ -	
Summer School	\$ -	\$ -	\$ -	\$ -	\$ -	
Facilities	\$ 485,043	\$ 528,143	\$ 496,549	\$ 447,995	\$ 222,857	
Safety and Security	\$ 121,915	\$ 126,697	\$ 95,101	\$ 104,197	\$ -	
Trades	\$ 1,102	\$ 180	\$ 1,084	\$ -	\$ -	
Department Budget	\$ 43,371	\$ 267	\$ 8,288	\$ -	\$ -	
Grievances & Settlements	\$ -	\$ -	\$ -	\$ 11,707	\$ -	
Academic Resources	\$ -	\$ -	\$ -	\$ -	\$ -	
Grant & Gift Funds	\$ 31,274	\$ 599,202	\$ 760,626	\$ 1,231,092	\$ 1,110,754	
Student Activity Funds	\$ 5,212	\$ 6,763	\$ 3,696	\$ -	\$ 223	

Cost Center	0174CC				
Cost Center Description	Facing History New Tech High School				
	2015	2016	2017	2018	2019
	Actual	Actual	Actual	Est. Actual	Budget
General Operating Fund	\$ 2,431,713	\$ 3,078,916	\$ 3,036,915	\$ 3,880,982	\$ 3,065,202
<u>School Controlled</u>	\$ 2,418,710	\$ 3,067,570	\$ 2,909,167	\$ 3,617,658	\$ 2,982,436
School Budget	\$ 2,361,826	\$ 3,016,046	\$ 2,887,966	\$ 3,540,208	\$ 2,982,436
Substitutes	\$ 56,884	\$ 51,525	\$ 21,201	\$ 77,450	\$ -
City Funds - Extracurriculars	\$ -	\$ -	\$ -	\$ -	\$ -
				\$ -	\$ -
<u>Centrally Managed</u>	\$ 13,002	\$ 11,346	\$ 127,749	\$ 263,324	\$ 82,766
Special Education	\$ -	\$ -	\$ -	\$ -	\$ -
Gifted & Talented	\$ -	\$ -	\$ -	\$ -	\$ -
Early Childhood	\$ -	\$ -	\$ -	\$ -	\$ -
Humanware / SEL	\$ -	\$ -	\$ -	\$ -	\$ -
Athletics & Extracurriculars	\$ -	\$ -	\$ -	\$ -	\$ -
Summer School	\$ -	\$ -	\$ -	\$ -	\$ -
Facilities	\$ 10,319	\$ 9,378	\$ 50,669	\$ 169,112	\$ 82,766
Safety and Security	\$ 2,683	\$ 1,969	\$ 77,079	\$ 65,704	\$ -
Trades	\$ -	\$ -	\$ -	\$ -	\$ -
Department Budget	\$ -	\$ -	\$ -	\$ -	\$ -
Grievances & Settlements	\$ -	\$ -	\$ -	\$ 28,507	\$ -
Academic Resources	\$ -	\$ -	\$ -	\$ -	\$ -
Grant & Gift Funds	\$ 118,601	\$ 13,468	\$ 1,452	\$ 115,743	\$ 212,491
Student Activity Funds	\$ -	\$ 2,925	\$ -	\$ -	\$ -

Cost Center	0184CC					
Cost Center Description	Fullerton					
	2015	2016	2017	2018	2019	
	Actual	Actual	Actual	Est. Actual	Budget	
General Operating Fund	\$ 2,237,912	\$ 1,857,318	\$ 1,680,713	\$ 1,674,810	\$ 1,711,412	
<u>School Controlled</u>	\$ 2,002,745	\$ 1,631,142	\$ 1,433,913	\$ 1,398,831	\$ 1,616,312	
School Budget	\$ 1,970,328	\$ 1,628,845	\$ 1,433,687	\$ 1,346,010	\$ 1,611,434	
Substitutes	\$ 32,008	\$ 512	\$ 226	\$ 52,441	\$ -	
City Funds - Extracurriculars	\$ 409	\$ 1,785	\$ -	\$ 380	\$ 4,878	
					\$ -	
<u>Centrally Managed</u>	\$ 235,167	\$ 226,176	\$ 246,800	\$ 275,979	\$ 95,100	
Special Education	\$ -	\$ -	\$ -	\$ -	\$ -	
Gifted & Talented	\$ -	\$ -	\$ -	\$ -	\$ -	
Early Childhood	\$ -	\$ -	\$ -	\$ -	\$ -	
Humanware / SEL	\$ -	\$ -	\$ -	\$ -	\$ -	
Athletics & Extracurriculars	\$ 1,051	\$ 2,566	\$ 410	\$ -	\$ -	
Summer School	\$ -	\$ -	\$ -	\$ -	\$ -	
Facilities	\$ 187,793	\$ 196,905	\$ 203,491	\$ 234,068	\$ 95,100	
Safety and Security	\$ 32,551	\$ 26,405	\$ 42,766	\$ 40,702	\$ -	
Trades	\$ 47	\$ 300	\$ 134	\$ -	\$ -	
Department Budget	\$ 13,724	\$ -	\$ -	\$ -	\$ -	
Grievances & Settlements	\$ -	\$ -	\$ -	\$ 1,209	\$ -	
Academic Resources	\$ -	\$ -	\$ -	\$ -	\$ 45,150	
Grant & Gift Funds	\$ 51,680	\$ 437,342	\$ 391,288	\$ 525,709	\$ 783,421	
Student Activity Funds	\$ 87	\$ -	\$ -	\$ -	\$ 4,480	

Cost Center	0188CC				
Cost Center Description	Garfield				
	2015	2016	2017	2018	2019
	Actual	Actual	Actual	Est. Actual	Budget
General Operating Fund	\$ 3,943,746	\$ 4,000,997	\$ 4,508,732	\$ 5,477,940	\$ 3,706,148
<u>School Controlled</u>	\$ 3,087,664	\$ 2,960,072	\$ 3,103,853	\$ 3,860,585	\$ 3,541,889
School Budget	\$ 3,032,918	\$ 2,874,562	\$ 3,062,291	\$ 3,730,255	\$ 3,527,887
Substitutes	\$ 48,394	\$ 79,123	\$ 34,411	\$ 127,084	\$ -
City Funds - Extracurriculars	\$ 6,351	\$ 6,387	\$ 7,151	\$ 3,246	\$ 14,002
				\$ -	\$ -
<u>Centrally Managed</u>	\$ 856,082	\$ 1,040,925	\$ 1,404,879	\$ 1,617,355	\$ 164,259
Special Education	\$ 11,274	\$ 41,116	\$ 225,007	\$ 285,024	\$ -
Gifted & Talented	\$ 531,865	\$ 560,653	\$ 565,704	\$ 605,716	\$ -
Early Childhood	\$ 38,550	\$ 126,586	\$ 227,355	\$ 300,727	\$ -
Humanware / SEL	\$ -	\$ -	\$ -	\$ -	\$ -
Athletics & Extracurriculars	\$ 8,678	\$ 7,393	\$ 6,000	\$ 13,152	\$ -
Summer School	\$ 597	\$ -	\$ -	\$ -	\$ -
Facilities	\$ 236,014	\$ 271,430	\$ 346,479	\$ 364,810	\$ 164,259
Safety and Security	\$ 28,870	\$ 30,065	\$ 33,071	\$ 47,774	\$ -
Trades	\$ 235	\$ 154	\$ 675	\$ -	\$ -
Department Budget	\$ -	\$ 3,528	\$ -	\$ -	\$ -
Grievances & Settlements	\$ -	\$ -	\$ 589	\$ 151	\$ -
Academic Resources	\$ -	\$ -	\$ -	\$ -	\$ -
Grant & Gift Funds	\$ 10,354	\$ 228,861	\$ 267,939	\$ 394,305	\$ 288,259
Student Activity Funds	\$ 13,799	\$ 4,150	\$ 4,823	\$ -	\$ 803

Cost Center	0198CC				
Cost Center Description	George Washington Carver				
	2015	2016	2017	2018	2019
	Actual	Actual	Actual	Est. Actual	Budget
General Operating Fund	\$ 2,775,533	\$ 2,756,824	\$ 3,345,180	\$ 3,092,453	\$ 2,517,720
<u>School Controlled</u>	\$ 2,081,513	\$ 2,139,590	\$ 2,571,849	\$ 2,202,748	\$ 2,343,967
School Budget	\$ 1,942,862	\$ 1,924,858	\$ 2,490,667	\$ 1,951,013	\$ 2,337,580
Substitutes	\$ 138,651	\$ 212,417	\$ 78,840	\$ 248,627	\$ -
City Funds - Extracurriculars	\$ -	\$ 2,315	\$ 2,342	\$ 3,108	\$ 6,387
				\$ -	\$ -
<u>Centrally Managed</u>	\$ 694,020	\$ 617,234	\$ 773,331	\$ 889,705	\$ 173,753
Special Education	\$ 315,407	\$ 264,486	\$ 342,205	\$ 369,202	\$ -
Gifted & Talented	\$ -	\$ -	\$ -	\$ -	\$ -
Early Childhood	\$ 5,009	\$ -	\$ 22,292	\$ 69,796	\$ -
Humanware / SEL	\$ -	\$ -	\$ -	\$ -	\$ -
Athletics & Extracurriculars	\$ -	\$ -	\$ -	\$ -	\$ -
Summer School	\$ 48	\$ 155	\$ 259	\$ -	\$ -
Facilities	\$ 329,409	\$ 308,408	\$ 356,386	\$ 385,285	\$ 173,753
Safety and Security	\$ 43,972	\$ 42,570	\$ 43,845	\$ 61,506	\$ -
Trades	\$ 176	\$ -	\$ -	\$ -	\$ -
Department Budget	\$ -	\$ 1,615	\$ 5,775	\$ -	\$ -
Grievances & Settlements	\$ -	\$ -	\$ 2,568	\$ 3,916	\$ -
Academic Resources	\$ -	\$ -	\$ -	\$ 123,100	\$ 98,850
Grant & Gift Funds	\$ 168,054	\$ 393,806	\$ 548,680	\$ 1,209,681	\$ 608,147
Student Activity Funds	\$ -	\$ -	\$ -	\$ -	\$ 127

Cost Center	0208CC				
Cost Center Description	Cleveland High School for Digital Arts				
	2015	2016	2017	2018	2019
	Actual	Actual	Actual	Est. Actual	Budget
General Operating Fund	\$ 939,684	\$ 1,926,429	\$ 2,796,126	\$ 4,063,523	\$ 3,564,636
<u>School Controlled</u>	\$ 894,862	\$ 1,839,384	\$ 2,692,985	\$ 3,482,411	\$ 3,446,345
School Budget	\$ 894,862	\$ 1,839,384	\$ 2,692,985	\$ 3,350,711	\$ 3,446,345
Substitutes	\$ -	\$ -	\$ -	\$ 131,700	\$ -
City Funds - Extracurriculars	\$ -	\$ -	\$ -	\$ -	\$ -
				\$ -	\$ -
<u>Centrally Managed</u>	\$ 44,823	\$ 87,045	\$ 103,141	\$ 581,111	\$ 118,291
Special Education	\$ 8,045	\$ 39,130	\$ 41,161	\$ 100,184	\$ -
Gifted & Talented	\$ -	\$ -	\$ -	\$ -	\$ -
Early Childhood	\$ -	\$ -	\$ -	\$ -	\$ -
Humanware / SEL	\$ -	\$ -	\$ -	\$ -	\$ -
Athletics & Extracurriculars	\$ -	\$ -	\$ -	\$ 3,452	\$ -
Summer School	\$ -	\$ -	\$ -	\$ -	\$ -
Facilities	\$ 155	\$ -	\$ -	\$ 328,370	\$ 118,291
Safety and Security	\$ 36,623	\$ 47,915	\$ 47,220	\$ 55,515	\$ -
Trades	\$ -	\$ -	\$ -	\$ -	\$ -
Department Budget	\$ -	\$ -	\$ -	\$ -	\$ -
Grievances & Settlements	\$ -	\$ -	\$ 14,760	\$ 93,591	\$ -
Academic Resources	\$ -	\$ -	\$ -	\$ -	\$ -
Grant & Gift Funds	\$ 381,140	\$ 637,527	\$ 301,983	\$ 548,455	\$ 164,094
Student Activity Funds	\$ -	\$ -	\$ -	\$ 470	\$ 25

Cost Center	0209CC				
Cost Center Description	Bard High School Early College Cleveland				
	2015 Actual	2016 Actual	2017 Actual	2018 Est. Actual	2019 Budget
General Operating Fund	\$ 986,585	\$ 1,954,764	\$ 2,633,329	\$ 4,007,922	\$ 4,080,005
<u>School Controlled</u>	\$ 854,665	\$ 1,759,097	\$ 2,302,223	\$ 3,621,414	\$ 4,049,873
School Budget	\$ 853,311	\$ 1,754,663	\$ 2,302,223	\$ 3,415,658	\$ 4,049,873
Substitutes	\$ -	\$ -	\$ -	\$ 205,756	\$ -
City Funds - Extracurriculars	\$ 1,354	\$ 4,434	\$ -	\$ -	\$ -
				\$ -	\$ -
<u>Centrally Managed</u>	\$ 131,920	\$ 195,667	\$ 331,106	\$ 386,508	\$ 30,132
Special Education	\$ -	\$ -	\$ -	\$ -	\$ -
Gifted & Talented	\$ -	\$ -	\$ -	\$ -	\$ -
Early Childhood	\$ -	\$ -	\$ -	\$ -	\$ -
Humanware / SEL	\$ -	\$ -	\$ -	\$ -	\$ -
Athletics & Extracurriculars	\$ -	\$ -	\$ -	\$ 11,340	\$ -
Summer School	\$ -	\$ -	\$ -	\$ -	\$ -
Facilities	\$ 131,787	\$ 186,719	\$ 257,616	\$ 305,415	\$ 30,132
Safety and Security	\$ 133	\$ 5,708	\$ 69,062	\$ 69,753	\$ -
Trades	\$ -	\$ 3,240	\$ 1,089	\$ -	\$ -
Department Budget	\$ -	\$ -	\$ 3,340	\$ -	\$ -
Grievances & Settlements	\$ -	\$ -	\$ -	\$ -	\$ -
Academic Resources	\$ -	\$ -	\$ -	\$ -	\$ -
Grant & Gift Funds	\$ 122,999	\$ 99,169	\$ 79,907	\$ 88,703	\$ 184,766
Student Activity Funds	\$ -	\$ 885	\$ -	\$ -	\$ 1,145

Cost Center	0210CC				
Cost Center Description	JFK PACT				
	2015	2016	2017	2018	2019
	Actual	Actual	Actual	Est. Actual	Budget
General Operating Fund	\$ 1,194,307	\$ 1,870,469	\$ 2,662,993	\$ 4,192,328	\$ 2,355,752
<u>School Controlled</u>	\$ 1,013,752	\$ 1,678,126	\$ 2,434,229	\$ 3,048,078	\$ 2,191,782
School Budget	\$ 995,830	\$ 1,670,123	\$ 2,434,229	\$ 2,872,542	\$ 2,191,782
Substitutes	\$ 17,921	\$ 8,003	\$ -	\$ 171,401	\$ -
City Funds - Extracurriculars	\$ -	\$ -	\$ -	\$ 4,135	\$ -
				\$ -	\$ -
<u>Centrally Managed</u>	\$ 180,556	\$ 192,343	\$ 228,764	\$ 1,144,250	\$ 163,970
Special Education	\$ 81,911	\$ 74,599	\$ 145,759	\$ 355,135	\$ -
Gifted & Talented	\$ -	\$ -	\$ -	\$ -	\$ -
Early Childhood	\$ -	\$ -	\$ -	\$ -	\$ -
Humanware / SEL	\$ -	\$ 2,250	\$ 2,029	\$ -	\$ -
Athletics & Extracurriculars	\$ -	\$ -	\$ -	\$ 16,515	\$ -
Summer School	\$ -	\$ -	\$ -	\$ -	\$ -
Facilities	\$ 71,736	\$ 77,649	\$ 8,821	\$ 381,508	\$ 163,970
Safety and Security	\$ 26,909	\$ 37,845	\$ 38,783	\$ 100,303	\$ -
Trades	\$ -	\$ -	\$ -	\$ -	\$ -
Department Budget	\$ -	\$ -	\$ -	\$ -	\$ -
Grievances & Settlements	\$ -	\$ -	\$ 33,372	\$ 290,789	\$ -
Academic Resources	\$ -	\$ -	\$ -	\$ -	\$ -
Grant & Gift Funds	\$ -	\$ 59,627	\$ 81,184	\$ 113,989	\$ 211,453
Student Activity Funds	\$ -	\$ -	\$ 47	\$ 14,749	\$ 6,857

Cost Center	0211CC				
Cost Center Description	JFK E3gle Academy				
	2015	2016	2017	2018	2019
	Actual	Actual	Actual	Est. Actual	Budget
General Operating Fund	\$ 1,297,638	\$ 1,776,076	\$ 2,478,435	\$ 4,108,785	\$ 2,519,469
<u>School Controlled</u>	\$ 1,168,810	\$ 1,635,346	\$ 2,213,980	\$ 2,891,476	\$ 2,316,075
School Budget	\$ 1,162,844	\$ 1,632,156	\$ 2,213,980	\$ 2,676,607	\$ 2,316,075
Substitutes	\$ 5,966	\$ 3,190	\$ -	\$ 210,734	\$ -
City Funds - Extracurriculars	\$ -	\$ -	\$ -	\$ 4,135	\$ -
				\$ -	\$ -
<u>Centrally Managed</u>	\$ 128,828	\$ 140,731	\$ 264,455	\$ 1,217,309	\$ 203,394
Special Education	\$ 20,314	\$ -	\$ 213,833	\$ 583,301	\$ -
Gifted & Talented	\$ -	\$ -	\$ -	\$ -	\$ -
Early Childhood	\$ -	\$ -	\$ -	\$ -	\$ -
Humanware / SEL	\$ -	\$ -	\$ -	\$ -	\$ -
Athletics & Extracurriculars	\$ -	\$ 3,309	\$ -	\$ 21,358	\$ -
Summer School	\$ -	\$ -	\$ -	\$ -	\$ -
Facilities	\$ 76,639	\$ 96,079	\$ 289	\$ 381,507	\$ 203,394
Safety and Security	\$ 31,875	\$ 41,342	\$ 13,107	\$ 100,303	\$ -
Trades	\$ -	\$ -	\$ -	\$ -	\$ -
Department Budget	\$ -	\$ -	\$ -	\$ -	\$ -
Grievances & Settlements	\$ -	\$ -	\$ 37,226	\$ 130,840	\$ -
Academic Resources	\$ -	\$ -	\$ -	\$ -	\$ -
Grant & Gift Funds	\$ -	\$ 118,218	\$ 107,566	\$ 155,281	\$ 269,196
Student Activity Funds	\$ -	\$ -	\$ -	\$ 14,005	\$ 6,377

Cost Center	0220CC				
Cost Center Description	Glenville High School				
	2015	2016	2017	2018	2019
	Actual	Actual	Actual	Est. Actual	Budget
General Operating Fund	\$ 6,253,476	\$ 5,228,217	\$ 4,348,299	\$ 5,159,898	\$ 2,607,549
<u>School Controlled</u>	\$ 4,651,785	\$ 3,571,256	\$ 2,723,668	\$ 3,535,469	\$ 2,386,429
School Budget	\$ 4,438,046	\$ 3,553,421	\$ 2,710,846	\$ 3,346,373	\$ 2,382,912
Substitutes	\$ 188,845	\$ -	\$ -	\$ 180,952	\$ -
City Funds - Extracurriculars	\$ 24,894	\$ 17,836	\$ 12,822	\$ 8,144	\$ 3,518
				\$ -	\$ -
<u>Centrally Managed</u>	\$ 1,601,691	\$ 1,656,960	\$ 1,624,631	\$ 1,624,429	\$ 221,120
Special Education	\$ 584,229	\$ 619,951	\$ 700,422	\$ 704,740	\$ -
Gifted & Talented	\$ -	\$ -	\$ -	\$ -	\$ -
Early Childhood	\$ -	\$ -	\$ -	\$ -	\$ -
Humanware / SEL	\$ -	\$ 4,575	\$ 4,991	\$ -	\$ -
Athletics & Extracurriculars	\$ 166,315	\$ 156,519	\$ 132,214	\$ 181,316	\$ 10,000
Summer School	\$ -	\$ -	\$ -	\$ -	\$ -
Facilities	\$ 619,382	\$ 613,086	\$ 607,229	\$ 564,096	\$ 211,120
Safety and Security	\$ 229,489	\$ 253,750	\$ 176,926	\$ 158,346	\$ -
Trades	\$ 2,276	\$ 9,079	\$ 1,469	\$ 92	\$ -
Department Budget	\$ -	\$ -	\$ 1,380	\$ -	\$ -
Grievances & Settlements	\$ -	\$ -	\$ -	\$ 15,840	\$ -
Academic Resources	\$ -	\$ -	\$ -	\$ 7	\$ -
Grant & Gift Funds	\$ 101,940	\$ 407,806	\$ 578,248	\$ 1,172,493	\$ 692,825
Student Activity Funds	\$ 72,327	\$ 89,846	\$ 66,809	\$ 54,315	\$ 39,981

Cost Center	0224CC				
Cost Center Description	H Barbara Booker				
	2015	2016	2017	2018	2019
	Actual	Actual	Actual	Est. Actual	Budget
General Operating Fund	\$ 3,171,479	\$ 3,359,099	\$ 3,499,059	\$ 4,208,192	\$ 2,797,033
<u>School Controlled</u>	\$ 2,428,267	\$ 2,459,052	\$ 2,386,704	\$ 2,951,028	\$ 2,688,381
School Budget	\$ 2,425,176	\$ 2,449,436	\$ 2,384,884	\$ 2,793,859	\$ 2,681,711
Substitutes	\$ 821	\$ 540	\$ -	\$ 150,989	\$ -
City Funds - Extracurriculars	\$ 2,271	\$ 9,076	\$ 1,820	\$ 6,180	\$ 6,670
				\$ -	\$ -
<u>Centrally Managed</u>	\$ 743,212	\$ 900,048	\$ 1,112,355	\$ 1,257,164	\$ 108,652
Special Education	\$ 445,009	\$ 631,617	\$ 688,611	\$ 720,498	\$ -
Gifted & Talented	\$ -	\$ -	\$ -	\$ -	\$ -
Early Childhood	\$ -	\$ -	\$ 29,021	\$ 122,946	\$ -
Humanware / SEL	\$ -	\$ -	\$ -	\$ -	\$ -
Athletics & Extracurriculars	\$ 3,358	\$ 2,104	\$ 2,082	\$ 2,150	\$ -
Summer School	\$ -	\$ -	\$ -	\$ -	\$ -
Facilities	\$ 199,769	\$ 206,214	\$ 329,229	\$ 361,706	\$ 108,652
Safety and Security	\$ 53,509	\$ 54,357	\$ 56,158	\$ 49,864	\$ -
Trades	\$ 10,034	\$ 458	\$ 3,599	\$ -	\$ -
Department Budget	\$ 31,535	\$ 5,299	\$ 3,655	\$ -	\$ -
Grievances & Settlements	\$ -	\$ -	\$ -	\$ -	\$ -
Academic Resources	\$ -	\$ -	\$ -	\$ -	\$ -
Grant & Gift Funds	\$ 94,506	\$ 262,336	\$ 396,429	\$ 338,536	\$ 226,635
Student Activity Funds	\$ -	\$ -	\$ -	\$ -	\$ 150

Cost Center	0229CC				
Cost Center Description	Hannah Gibbons				
	2015	2016	2017	2018	2019
	Actual	Actual	Actual	Est. Actual	Budget
General Operating Fund	\$ 2,195,491	\$ 2,217,441	\$ 2,454,889	\$ 2,891,871	\$ 1,726,498
<u>School Controlled</u>	\$ 1,444,176	\$ 1,421,928	\$ 1,572,080	\$ 1,899,386	\$ 1,633,908
School Budget	\$ 1,335,469	\$ 1,420,314	\$ 1,567,267	\$ 1,784,334	\$ 1,625,752
Substitutes	\$ 102,264	\$ 501	\$ 625	\$ 114,335	\$ -
City Funds - Extracurriculars	\$ 6,443	\$ 1,113	\$ 4,188	\$ 717	\$ 8,156
				\$ -	\$ -
<u>Centrally Managed</u>	\$ 751,315	\$ 795,513	\$ 882,809	\$ 992,485	\$ 92,590
Special Education	\$ 400,161	\$ 404,206	\$ 499,808	\$ 565,981	\$ -
Gifted & Talented	\$ -	\$ -	\$ -	\$ -	\$ -
Early Childhood	\$ 9,575	\$ 38,568	\$ 37,323	\$ 36,079	\$ -
Humanware / SEL	\$ -	\$ -	\$ -	\$ -	\$ -
Athletics & Extracurriculars	\$ 1,093	\$ 2,109	\$ 2,109	\$ 4,807	\$ -
Summer School	\$ -	\$ -	\$ -	\$ -	\$ -
Facilities	\$ 261,719	\$ 261,710	\$ 297,397	\$ 384,478	\$ 92,590
Safety and Security	\$ 78,285	\$ 88,919	\$ 46,160	\$ 1,140	\$ -
Trades	\$ 319	\$ -	\$ -	\$ -	\$ -
Department Budget	\$ 162	\$ -	\$ -	\$ -	\$ -
Grievances & Settlements	\$ -	\$ -	\$ 13	\$ -	\$ -
Academic Resources	\$ -	\$ -	\$ -	\$ -	\$ -
Grant & Gift Funds	\$ 107,062	\$ 572,654	\$ 611,627	\$ 733,550	\$ 789,725
Student Activity Funds	\$ 516	\$ 212	\$ -	\$ -	\$ 661

Cost Center	0240CC					
Cost Center Description	Harvey Rice					
	2015	2016	2017	2018	2019	
	Actual	Actual	Actual	Est. Actual	Budget	
General Operating Fund	\$ 3,934,283	\$ 3,342,578	\$ 3,410,209	\$ 4,370,279	\$ 3,432,993	
<u>School Controlled</u>	\$ 3,306,712	\$ 2,754,307	\$ 2,703,458	\$ 3,411,349	\$ 3,311,704	
School Budget	\$ 3,159,402	\$ 2,746,958	\$ 2,629,536	\$ 3,126,760	\$ 3,300,426	
Substitutes	\$ 143,408	\$ 477	\$ 71,842	\$ 281,288	\$ -	
City Funds - Extracurriculars	\$ 3,902	\$ 6,872	\$ 2,080	\$ 3,300	\$ 11,278	
					\$ -	
<u>Centrally Managed</u>	\$ 627,571	\$ 588,271	\$ 706,751	\$ 958,930	\$ 121,289	
Special Education	\$ 214,900	\$ 244,910	\$ 295,851	\$ 451,149	\$ -	
Gifted & Talented	\$ -	\$ -	\$ -	\$ -	\$ -	
Early Childhood	\$ 4,431	\$ 5,942	\$ 28,875	\$ 52,857	\$ -	
Humanware / SEL	\$ -	\$ -	\$ -	\$ -	\$ -	
Athletics & Extracurriculars	\$ 7,261	\$ 10,749	\$ -	\$ 10,172	\$ -	
Summer School	\$ -	\$ -	\$ -	\$ -	\$ -	
Facilities	\$ 322,843	\$ 294,950	\$ 347,001	\$ 374,154	\$ 121,289	
Safety and Security	\$ 48,886	\$ 19,916	\$ 34,526	\$ 52,717	\$ -	
Trades	\$ 426	\$ 183	\$ -	\$ -	\$ -	
Department Budget	\$ 28,824	\$ 11,622	\$ 402	\$ -	\$ -	
Grievances & Settlements	\$ -	\$ -	\$ 97	\$ 17,881	\$ -	
Academic Resources	\$ -	\$ -	\$ -	\$ -	\$ -	
Grant & Gift Funds	\$ 123,053	\$ 446,057	\$ 691,286	\$ 956,343	\$ 748,101	
Student Activity Funds	\$ 5,564	\$ 5,809	\$ 409	\$ -	\$ 2,111	

Cost Center	0243CC				
Cost Center Description	Rhodes Academy of Environmental Studies				
	2015 Actual	2016 Actual	2017 Actual	2018 Est. Actual	2019 Budget
General Operating Fund	\$ -	\$ -	\$ -	\$ 2,007,793	\$ 2,481,767
<u>School Controlled</u>	\$ -	\$ -	\$ -	\$ 1,455,360	\$ 2,373,784
School Budget	\$ -	\$ -	\$ -	\$ 1,423,665	\$ 2,373,784
Substitutes	\$ -	\$ -	\$ -	\$ 31,696	\$ -
City Funds - Extracurriculars	\$ -	\$ -	\$ -	\$ -	\$ -
					\$ -
<u>Centrally Managed</u>	\$ -	\$ -	\$ -	\$ 552,432	\$ 107,983
Special Education	\$ -	\$ -	\$ -	\$ 232,106	\$ -
Gifted & Talented	\$ -	\$ -	\$ -	\$ -	\$ -
Early Childhood	\$ -	\$ -	\$ -	\$ -	\$ -
Humanware / SEL	\$ -	\$ -	\$ -	\$ -	\$ -
Athletics & Extracurriculars	\$ -	\$ -	\$ -	\$ 57,645	\$ -
Summer School	\$ -	\$ -	\$ -	\$ -	\$ -
Facilities	\$ -	\$ -	\$ -	\$ 189,051	\$ 107,983
Safety and Security	\$ -	\$ -	\$ -	\$ 61,285	\$ -
Trades	\$ -	\$ -	\$ -	\$ -	\$ -
Department Budget	\$ -	\$ -	\$ -	\$ -	\$ -
Grievances & Settlements	\$ -	\$ -	\$ -	\$ 12,345	\$ -
Academic Resources	\$ -	\$ -	\$ -	\$ -	\$ -
Grant & Gift Funds	\$ -	\$ -	\$ -	\$ 190,456	\$ 570,933
Student Activity Funds	\$ -	\$ -	\$ -	\$ 2,273	\$ (358)

Cost Center	0245CC				
Cost Center Description	Rhodes College and Career Academy				
	2015	2016	2017	2018	2019
	Actual	Actual	Actual	Est. Actual	Budget
General Operating Fund	\$ -	\$ -	\$ -	\$ 1,794,723	\$ 2,250,044
<u>School Controlled</u>	\$ -	\$ -	\$ -	\$ 1,288,069	\$ 2,143,435
School Budget	\$ -	\$ -	\$ -	\$ 1,256,463	\$ 2,143,435
Substitutes	\$ -	\$ -	\$ -	\$ 31,606	\$ -
City Funds - Extracurriculars	\$ -	\$ -	\$ -	\$ -	\$ -
				\$ -	\$ -
<u>Centrally Managed</u>	\$ -	\$ -	\$ -	\$ 506,654	\$ 106,609
Special Education	\$ -	\$ -	\$ -	\$ 198,580	\$ -
Gifted & Talented	\$ -	\$ -	\$ -	\$ -	\$ -
Early Childhood	\$ -	\$ -	\$ -	\$ -	\$ -
Humanware / SEL	\$ -	\$ -	\$ -	\$ -	\$ -
Athletics & Extracurriculars	\$ -	\$ -	\$ -	\$ 57,663	\$ -
Summer School	\$ -	\$ -	\$ -	\$ -	\$ -
Facilities	\$ -	\$ -	\$ -	\$ 189,108	\$ 106,609
Safety and Security	\$ -	\$ -	\$ -	\$ 61,303	\$ -
Trades	\$ -	\$ -	\$ -	\$ -	\$ -
Department Budget	\$ -	\$ -	\$ -	\$ -	\$ -
Grievances & Settlements	\$ -	\$ -	\$ -	\$ -	\$ -
Academic Resources	\$ -	\$ -	\$ -	\$ -	\$ -
Grant & Gift Funds	\$ -	\$ -	\$ -	\$ 58,965	\$ 240,729
Student Activity Funds	\$ -	\$ -	\$ -	\$ 2,274	\$ (358)

Cost Center	0267CC				
Cost Center Description	Bard High School Early College Cleveland @ J Adams				
	2015	2016	2017	2018	2019
	Actual	Actual	Actual	Est. Actual	Budget
General Operating Fund	\$ -	\$ -	\$ -	\$ 1,205,963	\$ 1,425,705
<u>School Controlled</u>	\$ -	\$ -	\$ -	\$ 908,588	\$ 1,320,166
School Budget	\$ -	\$ -	\$ -	\$ 744,969	\$ 1,320,166
Substitutes	\$ -	\$ -	\$ -	\$ 163,619	\$ -
City Funds - Extracurriculars	\$ -	\$ -	\$ -	\$ -	\$ -
				\$ -	\$ -
<u>Centrally Managed</u>	\$ -	\$ -	\$ -	\$ 297,375	\$ 105,539
Special Education	\$ -	\$ -	\$ -	\$ -	\$ -
Gifted & Talented	\$ -	\$ -	\$ -	\$ -	\$ -
Early Childhood	\$ -	\$ -	\$ -	\$ -	\$ -
Humanware / SEL	\$ -	\$ -	\$ -	\$ -	\$ -
Athletics & Extracurriculars	\$ -	\$ -	\$ -	\$ 47,493	\$ -
Summer School	\$ -	\$ -	\$ -	\$ -	\$ -
Facilities	\$ -	\$ -	\$ -	\$ 183,670	\$ 105,539
Safety and Security	\$ -	\$ -	\$ -	\$ 66,212	\$ -
Trades	\$ -	\$ -	\$ -	\$ -	\$ -
Department Budget	\$ -	\$ -	\$ -	\$ -	\$ -
Grievances & Settlements	\$ -	\$ -	\$ -	\$ -	\$ -
Academic Resources	\$ -	\$ -	\$ -	\$ -	\$ -
Grant & Gift Funds	\$ -	\$ -	\$ -	\$ 47,936	\$ 305,962
Student Activity Funds	\$ -	\$ -	\$ -	\$ 2,034	\$ (2,034)

Cost Center	0268CC				
Cost Center Description	John Adams College and Career Academy				
	2015	2016	2017	2018	2019
	Actual	Actual	Actual	Est. Actual	Budget
General Operating Fund	\$ -	\$ -	\$ -	\$ 1,859,827	\$ 1,867,873
<u>School Controlled</u>	\$ -	\$ -	\$ -	\$ 1,357,701	\$ 1,761,975
School Budget	\$ -	\$ -	\$ -	\$ 1,234,315	\$ 1,761,975
Substitutes	\$ -	\$ -	\$ -	\$ 123,385	\$ -
City Funds - Extracurriculars	\$ -	\$ -	\$ -	\$ -	\$ -
				\$ -	\$ -
<u>Centrally Managed</u>	\$ -	\$ -	\$ -	\$ 502,127	\$ 105,898
Special Education	\$ -	\$ -	\$ -	\$ 207,256	\$ -
Gifted & Talented	\$ -	\$ -	\$ -	\$ -	\$ -
Early Childhood	\$ -	\$ -	\$ -	\$ -	\$ -
Humanware / SEL	\$ -	\$ -	\$ -	\$ -	\$ -
Athletics & Extracurriculars	\$ -	\$ -	\$ -	\$ 47,493	\$ -
Summer School	\$ -	\$ -	\$ -	\$ -	\$ -
Facilities	\$ -	\$ -	\$ -	\$ 181,165	\$ 105,898
Safety and Security	\$ -	\$ -	\$ -	\$ 66,212	\$ -
Trades	\$ -	\$ -	\$ -	\$ -	\$ -
Department Budget	\$ -	\$ -	\$ -	\$ -	\$ -
Grievances & Settlements	\$ -	\$ -	\$ -	\$ -	\$ -
Academic Resources	\$ -	\$ -	\$ -	\$ -	\$ -
Grant & Gift Funds	\$ -	\$ -	\$ -	\$ 7,542	\$ 311,367
Student Activity Funds	\$ -	\$ -	\$ -	\$ 2,034	\$ (2,034)

Cost Center	0270CC				
Cost Center Description	Iowa-Maple				
	2015	2016	2017	2018	2019
	Actual	Actual	Actual	Est. Actual	Budget
General Operating Fund	\$ 2,581,029	\$ 2,810,727	\$ 2,647,686	\$ 2,712,515	\$ 1,943,437
<u>School Controlled</u>	\$ 1,950,827	\$ 1,981,554	\$ 1,795,497	\$ 1,794,882	\$ 1,882,549
School Budget	\$ 1,884,323	\$ 1,978,222	\$ 1,793,077	\$ 1,662,416	\$ 1,876,478
Substitutes	\$ 65,723	\$ -	\$ -	\$ 132,167	\$ -
City Funds - Extracurriculars	\$ 780	\$ 3,332	\$ 2,420	\$ 300	\$ 6,071
				\$ -	\$ -
<u>Centrally Managed</u>	\$ 630,202	\$ 829,173	\$ 852,189	\$ 917,632	\$ 60,888
Special Education	\$ 334,577	\$ 498,498	\$ 504,999	\$ 520,059	\$ -
Gifted & Talented	\$ -	\$ -	\$ -	\$ -	\$ -
Early Childhood	\$ 26,330	\$ 76,539	\$ 50,038	\$ 23,072	\$ -
Humanware / SEL	\$ -	\$ -	\$ -	\$ -	\$ -
Athletics & Extracurriculars	\$ 1,816	\$ 5,648	\$ 2,016	\$ 4,114	\$ -
Summer School	\$ -	\$ -	\$ -	\$ -	\$ -
Facilities	\$ 225,710	\$ 204,624	\$ 270,920	\$ 346,668	\$ 60,888
Safety and Security	\$ 41,770	\$ 33,236	\$ 21,631	\$ 23,719	\$ -
Trades	\$ -	\$ -	\$ 2,585	\$ -	\$ -
Department Budget	\$ -	\$ 10,628	\$ -	\$ -	\$ -
Grievances & Settlements	\$ -	\$ -	\$ -	\$ -	\$ -
Academic Resources	\$ -	\$ -	\$ -	\$ -	\$ -
Grant & Gift Funds	\$ 118,332	\$ 336,280	\$ 459,027	\$ 620,026	\$ 84,211
Student Activity Funds	\$ 313	\$ 323	\$ (422)	\$ -	\$ (255)

Cost Center	0273CC				
Cost Center Description	James Ford Rhodes				
	2015	2016	2017	2018	2019
	Actual	Actual	Actual	Est. Actual	Budget
General Operating Fund	\$ 10,396,014	\$ 10,411,398	\$ 8,719,666	\$ 9,962,051	\$ 4,690,301
<u>School Controlled</u>	\$ 8,781,052	\$ 8,690,070	\$ 6,691,343	\$ 8,453,142	\$ 4,570,449
School Budget	\$ 8,533,208	\$ 8,629,054	\$ 6,650,275	\$ 8,238,561	\$ 4,569,230
Substitutes	\$ 234,782	\$ 48,268	\$ 26,735	\$ 205,532	\$ -
City Funds - Extracurriculars	\$ 13,061	\$ 12,748	\$ 14,333	\$ 9,049	\$ 1,219
				\$ -	\$ -
<u>Centrally Managed</u>	\$ 1,614,962	\$ 1,721,328	\$ 2,028,323	\$ 1,508,909	\$ 119,852
Special Education	\$ 675,717	\$ 792,841	\$ 1,107,042	\$ 1,011,974	\$ -
Gifted & Talented	\$ -	\$ -	\$ -	\$ -	\$ -
Early Childhood	\$ -	\$ -	\$ -	\$ -	\$ -
Humanware / SEL	\$ -	\$ 385	\$ 4,330	\$ 20	\$ -
Athletics & Extracurriculars	\$ 187,115	\$ 181,069	\$ 130,462	\$ 64,406	\$ 10,000
Summer School	\$ 125	\$ 671	\$ -	\$ 8	\$ -
Facilities	\$ 574,035	\$ 562,226	\$ 592,622	\$ 282,985	\$ 109,852
Safety and Security	\$ 177,435	\$ 177,274	\$ 192,477	\$ 84,283	\$ -
Trades	\$ 535	\$ -	\$ 146	\$ -	\$ -
Department Budget	\$ -	\$ 6,864	\$ -	\$ -	\$ -
Grievances & Settlements	\$ -	\$ -	\$ 1,244	\$ 65,233	\$ -
Academic Resources	\$ -	\$ -	\$ -	\$ 196	\$ -
Grant & Gift Funds	\$ 50,294	\$ 611,284	\$ 1,037,745	\$ 900,931	\$ 513,694
Student Activity Funds	\$ 82,095	\$ 89,532	\$ 96,596	\$ 78,502	\$ 38,195

Cost Center	0275CC				
Cost Center Description	Jane Addams Business Careers Center				
	2015	2016	2017	2018	2019
	Actual	Actual	Actual	Est. Actual	Budget
General Operating Fund	\$ 5,003,781	\$ 5,007,835	\$ 4,621,457	\$ 4,564,169	\$ 2,419,885
<u>School Controlled</u>	\$ 4,068,891	\$ 4,136,523	\$ 3,593,645	\$ 3,447,644	\$ 2,157,426
School Budget	\$ 4,066,634	\$ 4,122,930	\$ 3,589,603	\$ 3,269,387	\$ 2,156,856
Substitutes	\$ 902	\$ 4,090	\$ -	\$ 167,366	\$ -
City Funds - Extracurriculars	\$ 1,354	\$ 9,502	\$ 4,042	\$ 10,891	\$ 570
				\$ -	\$ -
<u>Centrally Managed</u>	\$ 934,891	\$ 871,312	\$ 1,027,812	\$ 1,116,525	\$ 262,459
Special Education	\$ 160,211	\$ 227,950	\$ 257,636	\$ 362,038	\$ -
Gifted & Talented	\$ -	\$ -	\$ -	\$ -	\$ -
Early Childhood	\$ -	\$ -	\$ -	\$ -	\$ -
Humanware / SEL	\$ -	\$ -	\$ -	\$ -	\$ -
Athletics & Extracurriculars	\$ 72,101	\$ 72,571	\$ 56,926	\$ 73,053	\$ 10,000
Summer School	\$ 147	\$ 432	\$ 1,594	\$ -	\$ -
Facilities	\$ 475,784	\$ 451,205	\$ 553,970	\$ 552,359	\$ 252,459
Safety and Security	\$ 146,788	\$ 114,975	\$ 125,499	\$ 87,632	\$ -
Trades	\$ 1,833	\$ 4,178	\$ 5,800	\$ 300	\$ -
Department Budget	\$ 78,027	\$ -	\$ 25,799	\$ -	\$ -
Grievances & Settlements	\$ -	\$ -	\$ 589	\$ 41,143	\$ -
Academic Resources	\$ -	\$ -	\$ -	\$ -	\$ -
Grant & Gift Funds	\$ 3,567	\$ 401,510	\$ 701,369	\$ 773,635	\$ (196,551)
Student Activity Funds	\$ 39,706	\$ 47,368	\$ 41,083	\$ 17,237	\$ 30,101

Cost Center	0276CC					
Cost Center Description	John Adams High School					
	2015	2016	2017	2018	2019	
	Actual	Actual	Actual	Est. Actual	Budget	
General Operating Fund	\$ 8,117,535	\$ 7,575,896	\$ 6,263,837	\$ 5,315,806	\$ 2,509,963	
<u>School Controlled</u>	\$ 6,037,853	\$ 5,693,565	\$ 4,092,593	\$ 3,971,376	\$ 2,387,911	
School Budget	\$ 5,692,148	\$ 5,387,314	\$ 3,970,726	\$ 3,739,780	\$ 2,387,911	
Substitutes	\$ 336,804	\$ 287,991	\$ 113,732	\$ 228,116	\$ -	
City Funds - Extracurriculars	\$ 8,901	\$ 18,260	\$ 8,135	\$ 3,480	\$ -	
				\$ -	\$ -	
<u>Centrally Managed</u>	\$ 2,079,682	\$ 1,882,331	\$ 2,171,245	\$ 1,344,430	\$ 122,052	
Special Education	\$ 1,028,429	\$ 891,359	\$ 1,061,518	\$ 893,437	\$ -	
Gifted & Talented	\$ -	\$ -	\$ -	\$ -	\$ -	
Early Childhood	\$ -	\$ -	\$ -	\$ -	\$ -	
Humanware / SEL	\$ -	\$ 3,449	\$ 3,895	\$ -	\$ -	
Athletics & Extracurriculars	\$ 172,048	\$ 138,460	\$ 127,013	\$ 47,918	\$ 10,000	
Summer School	\$ -	\$ 524	\$ 128	\$ -	\$ -	
Facilities	\$ 656,377	\$ 640,626	\$ 749,181	\$ 300,222	\$ 112,052	
Safety and Security	\$ 222,828	\$ 207,789	\$ 187,074	\$ 66,232	\$ -	
Trades	\$ -	\$ -	\$ 265	\$ -	\$ -	
Department Budget	\$ -	\$ 124	\$ 9,962	\$ -	\$ -	
Grievances & Settlements	\$ -	\$ -	\$ 32,209	\$ 36,621	\$ -	
Academic Resources	\$ -	\$ -	\$ -	\$ 424	\$ -	
Grant & Gift Funds	\$ 4,345	\$ 747,611	\$ 1,045,803	\$ 981,177	\$ 380,714	
Student Activity Funds	\$ 50,086	\$ 29,586	\$ 18,141	\$ 7,155	\$ 3,650	

Cost Center	0279CC				
Cost Center Description	Joseph M Gallagher				
	2015	2016	2017	2018	2019
	Actual	Actual	Actual	Est. Actual	Budget
General Operating Fund	\$ 5,767,276	\$ 6,016,749	\$ 6,268,869	\$ 8,296,266	\$ 5,854,121
<u>School Controlled</u>	\$ 4,509,900	\$ 4,548,444	\$ 4,641,401	\$ 6,043,115	\$ 5,621,388
School Budget	\$ 4,348,337	\$ 4,524,952	\$ 4,632,609	\$ 5,841,034	\$ 5,602,941
Substitutes	\$ 157,419	\$ 18,208	\$ 2,738	\$ 199,279	\$ -
City Funds - Extracurriculars	\$ 4,143	\$ 5,284	\$ 6,053	\$ 2,802	\$ 18,447
				\$ -	\$ -
<u>Centrally Managed</u>	\$ 1,257,377	\$ 1,468,305	\$ 1,627,469	\$ 2,253,151	\$ 232,732
Special Education	\$ 658,823	\$ 982,319	\$ 1,083,405	\$ 1,510,472	\$ -
Gifted & Talented	\$ -	\$ -	\$ -	\$ -	\$ -
Early Childhood	\$ 16,711	\$ 35,997	\$ 44,767	\$ 159,287	\$ -
Humanware / SEL	\$ -	\$ -	\$ -	\$ -	\$ -
Athletics & Extracurriculars	\$ 2,375	\$ 3,065	\$ 3,831	\$ 9,718	\$ -
Summer School	\$ -	\$ -	\$ -	\$ -	\$ -
Facilities	\$ 429,476	\$ 374,356	\$ 394,353	\$ 448,264	\$ 232,732
Safety and Security	\$ 89,587	\$ 67,514	\$ 92,468	\$ 124,035	\$ -
Trades	\$ -	\$ 1,250	\$ 1,900	\$ 1,375	\$ -
Department Budget	\$ 60,405	\$ 3,805	\$ 5,108	\$ -	\$ -
Grievances & Settlements	\$ -	\$ -	\$ 1,637	\$ -	\$ -
Academic Resources	\$ -	\$ -	\$ -	\$ -	\$ -
Grant & Gift Funds	\$ 115,534	\$ 1,227,272	\$ 1,569,555	\$ 1,243,584	\$ 94,559
Student Activity Funds	\$ 2,694	\$ 2,475	\$ 7,586	\$ 1,671	\$ 3,764

Cost Center	0282CC				
Cost Center Description	Campus International High School				
	2015	2016	2017	2018	2019
	Actual	Actual	Actual	Est. Actual	Budget
General Operating Fund	\$ -	\$ -	\$ -	\$ 1,497,547	\$ 1,980,517
<u>School Controlled</u>	\$ -	\$ -	\$ -	\$ 1,434,023	\$ 1,977,501
School Budget	\$ -	\$ -	\$ -	\$ 1,416,495	\$ 1,977,501
Substitutes	\$ -	\$ -	\$ -	\$ 17,529	\$ -
City Funds - Extracurriculars	\$ -	\$ -	\$ -	\$ -	\$ -
				\$ -	\$ -
<u>Centrally Managed</u>	\$ -	\$ -	\$ -	\$ 63,524	\$ 3,016
Special Education	\$ -	\$ -	\$ -	\$ 7,971	\$ -
Gifted & Talented	\$ -	\$ -	\$ -	\$ -	\$ -
Early Childhood	\$ -	\$ -	\$ -	\$ -	\$ -
Humanware / SEL	\$ -	\$ -	\$ -	\$ -	\$ -
Athletics & Extracurriculars	\$ -	\$ -	\$ -	\$ -	\$ -
Summer School	\$ -	\$ -	\$ -	\$ -	\$ -
Facilities	\$ -	\$ -	\$ -	\$ 55,553	\$ 3,016
Safety and Security	\$ -	\$ -	\$ -	\$ -	\$ -
Trades	\$ -	\$ -	\$ -	\$ -	\$ -
Department Budget	\$ -	\$ -	\$ -	\$ -	\$ -
Grievances & Settlements	\$ -	\$ -	\$ -	\$ -	\$ -
Academic Resources	\$ -	\$ -	\$ -	\$ -	\$ -
Grant & Gift Funds	\$ -	\$ -	\$ -	\$ 232,912	\$ 407,745
Student Activity Funds	\$ -	\$ -	\$ -	\$ 313	\$ 657

Cost Center	0297CC				
Cost Center Description	Kenneth W Clement Boys Leadership Academy				
	2015	2016	2017	2018	2019
	Actual	Actual	Actual	Est. Actual	Budget
General Operating Fund	\$ 2,189,292	\$ 2,427,064	\$ 2,237,879	\$ 2,266,688	\$ 1,727,403
<u>School Controlled</u>	\$ 1,911,666	\$ 2,085,666	\$ 1,879,178	\$ 1,837,709	\$ 1,636,305
School Budget	\$ 1,855,652	\$ 2,084,030	\$ 1,871,979	\$ 1,757,496	\$ 1,632,249
Substitutes	\$ 55,280	\$ -	\$ 5,057	\$ 78,963	\$ -
City Funds - Extracurriculars	\$ 734	\$ 1,636	\$ 2,141	\$ 1,250	\$ 4,056
				\$ -	\$ -
<u>Centrally Managed</u>	\$ 277,627	\$ 341,398	\$ 358,701	\$ 428,980	\$ 91,098
Special Education	\$ -	\$ -	\$ -	\$ -	\$ -
Gifted & Talented	\$ -	\$ -	\$ -	\$ -	\$ -
Early Childhood	\$ 40,805	\$ 74,180	\$ 86,410	\$ 141,990	\$ -
Humanware / SEL	\$ -	\$ -	\$ -	\$ -	\$ -
Athletics & Extracurriculars	\$ 3,845	\$ 6,044	\$ 2,088	\$ 6,843	\$ -
Summer School	\$ -	\$ -	\$ -	\$ -	\$ -
Facilities	\$ 180,771	\$ 206,790	\$ 213,387	\$ 231,256	\$ 91,098
Safety and Security	\$ 52,206	\$ 53,668	\$ 53,606	\$ 24,670	\$ -
Trades	\$ -	\$ 715	\$ 3,210	\$ -	\$ -
Department Budget	\$ -	\$ -	\$ -	\$ -	\$ -
Grievances & Settlements	\$ -	\$ -	\$ -	\$ 24,220	\$ -
Academic Resources	\$ -	\$ -	\$ -	\$ -	\$ -
Grant & Gift Funds	\$ 26,420	\$ 209,185	\$ 299,438	\$ 314,939	\$ 55,671
Student Activity Funds	\$ 13,991	\$ 7,520	\$ 3,515	\$ -	\$ 1,231

Cost Center	0298CC					
Cost Center Description	John Marshall School of Engineering					
	2015	2016	2017	2018	2019	
	Actual	Actual	Actual	Est. Actual	Budget	
General Operating Fund	\$ -	\$ 1,543,552	\$ 2,385,310	\$ 4,272,453	\$ 3,223,731	
<u>School Controlled</u>	\$ -	\$ 1,348,506	\$ 2,283,197	\$ 3,561,617	\$ 3,106,425	
School Budget	\$ -	\$ 1,348,506	\$ 2,283,197	\$ 3,410,911	\$ 3,106,425	
Substitutes	\$ -	\$ -	\$ -	\$ 149,581	\$ -	
City Funds - Extracurriculars	\$ -	\$ -	\$ -	\$ 1,124	\$ -	
				\$ -	\$ -	
<u>Centrally Managed</u>	\$ -	\$ 195,046	\$ 102,113	\$ 710,836	\$ 117,306	
Special Education	\$ -	\$ 47,710	\$ 97,189	\$ 191,894	\$ -	
Gifted & Talented	\$ -	\$ -	\$ -	\$ -	\$ -	
Early Childhood	\$ -	\$ -	\$ -	\$ -	\$ -	
Humanware / SEL	\$ -	\$ 934	\$ 4,924	\$ -	\$ -	
Athletics & Extracurriculars	\$ -	\$ -	\$ -	\$ 61,767	\$ -	
Summer School	\$ -	\$ -	\$ -	\$ -	\$ -	
Facilities	\$ -	\$ -	\$ -	\$ 240,044	\$ 117,306	
Safety and Security	\$ -	\$ -	\$ -	\$ 86,023	\$ -	
Trades	\$ -	\$ -	\$ -	\$ -	\$ -	
Department Budget	\$ -	\$ 146,402	\$ -	\$ 8,014	\$ -	
Grievances & Settlements	\$ -	\$ -	\$ -	\$ 123,095	\$ -	
Academic Resources	\$ -	\$ -	\$ -	\$ -	\$ -	
Grant & Gift Funds	\$ -	\$ 324,631	\$ 157,825	\$ 464,162	\$ 267,769	
Student Activity Funds	\$ -	\$ -	\$ -	\$ 4,703	\$ (467)	

Cost Center	0299CC				
Cost Center Description	John Marshall School of Information Technology				
	2015 Actual	2016 Actual	2017 Actual	2018 Est. Actual	2019 Budget
General Operating Fund	\$ -	\$ 1,600,376	\$ 2,720,690	\$ 4,554,100	\$ 3,089,288
<u>School Controlled</u>	\$ -	\$ 1,271,085	\$ 2,645,304	\$ 3,692,428	\$ 2,971,414
School Budget	\$ -	\$ 1,271,085	\$ 2,645,304	\$ 3,528,471	\$ 2,971,414
Substitutes	\$ -	\$ -	\$ -	\$ 162,834	\$ -
City Funds - Extracurriculars	\$ -	\$ -	\$ -	\$ 1,124	\$ -
				\$ -	\$ -
<u>Centrally Managed</u>	\$ -	\$ 329,291	\$ 75,386	\$ 861,672	\$ 117,874
Special Education	\$ -	\$ 24,934	\$ 75,386	\$ 369,033	\$ -
Gifted & Talented	\$ -	\$ -	\$ -	\$ -	\$ -
Early Childhood	\$ -	\$ -	\$ -	\$ -	\$ -
Humanware / SEL	\$ -	\$ -	\$ -	\$ -	\$ -
Athletics & Extracurriculars	\$ -	\$ -	\$ -	\$ 61,748	\$ -
Summer School	\$ -	\$ -	\$ -	\$ -	\$ -
Facilities	\$ -	\$ -	\$ -	\$ 239,972	\$ 117,874
Safety and Security	\$ -	\$ -	\$ -	\$ 85,997	\$ -
Trades	\$ -	\$ -	\$ -	\$ -	\$ -
Department Budget	\$ -	\$ 304,357	\$ -	\$ 8,011	\$ -
Grievances & Settlements	\$ -	\$ -	\$ -	\$ 96,911	\$ -
Academic Resources	\$ -	\$ -	\$ -	\$ -	\$ -
Grant & Gift Funds	\$ -	\$ 180,204	\$ 193,843	\$ 265,949	\$ 290,827
Student Activity Funds	\$ -	\$ -	\$ -	\$ 18,873	\$ (467)

Cost Center	0300CC				
Cost Center Description	John Marshall School of Civic & Business Leadership				
	2015	2016	2017	2018	2019
	Actual	Actual	Actual	Est. Actual	Budget
General Operating Fund	\$ -	\$ 1,266,595	\$ 3,022,312	\$ 4,466,560	\$ 3,343,542
<u>School Controlled</u>	\$ -	\$ 1,240,434	\$ 2,511,968	\$ 3,395,882	\$ 3,225,547
School Budget	\$ -	\$ 1,240,434	\$ 2,511,968	\$ 3,282,616	\$ 3,225,547
Substitutes	\$ -	\$ -	\$ -	\$ 112,142	\$ -
City Funds - Extracurriculars	\$ -	\$ -	\$ -	\$ 1,124	\$ -
				\$ -	\$ -
<u>Centrally Managed</u>	\$ -	\$ 26,160	\$ 510,344	\$ 1,070,679	\$ 117,994
Special Education	\$ -	\$ 26,160	\$ 199,749	\$ 347,558	\$ -
Gifted & Talented	\$ -	\$ -	\$ -	\$ -	\$ -
Early Childhood	\$ -	\$ -	\$ -	\$ -	\$ -
Humanware / SEL	\$ -	\$ -	\$ -	\$ -	\$ -
Athletics & Extracurriculars	\$ -	\$ -	\$ -	\$ 61,748	\$ -
Summer School	\$ -	\$ -	\$ -	\$ -	\$ -
Facilities	\$ -	\$ -	\$ -	\$ 239,972	\$ 117,994
Safety and Security	\$ -	\$ -	\$ -	\$ 85,997	\$ -
Trades	\$ -	\$ -	\$ -	\$ -	\$ -
Department Budget	\$ -	\$ -	\$ -	\$ 8,011	\$ -
Grievances & Settlements	\$ -	\$ -	\$ 310,595	\$ 327,392	\$ -
Academic Resources	\$ -	\$ -	\$ -	\$ -	\$ -
Grant & Gift Funds	\$ -	\$ 151,344	\$ 85,738	\$ 260,810	\$ 353,717
Student Activity Funds	\$ -	\$ -	\$ -	\$ 4,701	\$ 5,187

Cost Center 0326CC

Cost Center Description Davis Aerospace and Maritime High School

	2015 Actual	2016 Actual	2017 Actual	2018 Est. Actual	2019 Budget
General Operating Fund	\$ -	\$ -	\$ -	\$ 1,488,226	\$ 1,840,237
<u>School Controlled</u>	\$ -	\$ -	\$ -	\$ 1,219,320	\$ 1,721,948
School Budget	\$ -	\$ -	\$ -	\$ 1,182,988	\$ 1,721,948
Substitutes	\$ -	\$ -	\$ -	\$ 36,332	\$ -
City Funds - Extracurriculars	\$ -	\$ -	\$ -	\$ -	\$ -
				\$ -	\$ -
<u>Centrally Managed</u>	\$ -	\$ -	\$ -	\$ 268,906	\$ 118,289
Special Education	\$ -	\$ -	\$ -	\$ -	\$ -
Gifted & Talented	\$ -	\$ -	\$ -	\$ -	\$ -
Early Childhood	\$ -	\$ -	\$ -	\$ -	\$ -
Humanware / SEL	\$ -	\$ -	\$ -	\$ -	\$ -
Athletics & Extracurriculars	\$ -	\$ -	\$ -	\$ -	\$ -
Summer School	\$ -	\$ -	\$ -	\$ -	\$ -
Facilities	\$ -	\$ -	\$ -	\$ 213,391	\$ 118,289
Safety and Security	\$ -	\$ -	\$ -	\$ 55,514	\$ -
Trades	\$ -	\$ -	\$ -	\$ -	\$ -
Department Budget	\$ -	\$ -	\$ -	\$ -	\$ -
Grievances & Settlements	\$ -	\$ -	\$ -	\$ -	\$ -
Academic Resources	\$ -	\$ -	\$ -	\$ -	\$ -
Grant & Gift Funds	\$ -	\$ -	\$ -	\$ 26,818	\$ 259,408
Student Activity Funds	\$ -	\$ -	\$ -	\$ -	\$ -

Cost Center	0328CC				
Cost Center Description	Luis Munoz Marin				
	2015	2016	2017	2018	2019
	Actual	Actual	Actual	Est. Actual	Budget
General Operating Fund	\$ 6,336,098	\$ 6,148,467	\$ 5,434,387	\$ 6,338,674	\$ 4,727,979
<u>School Controlled</u>	\$ 5,191,110	\$ 4,876,313	\$ 3,953,044	\$ 4,538,888	\$ 4,447,341
School Budget	\$ 5,087,684	\$ 4,654,651	\$ 3,859,426	\$ 4,353,152	\$ 4,434,872
Substitutes	\$ 95,815	\$ 214,353	\$ 87,353	\$ 180,434	\$ -
City Funds - Extracurriculars	\$ 7,611	\$ 7,309	\$ 6,266	\$ 5,303	\$ 12,469
				\$ -	\$ -
<u>Centrally Managed</u>	\$ 1,144,988	\$ 1,272,154	\$ 1,481,343	\$ 1,799,786	\$ 280,637
Special Education	\$ 530,855	\$ 664,968	\$ 843,151	\$ 994,686	\$ -
Gifted & Talented	\$ -	\$ -	\$ -	\$ -	\$ -
Early Childhood	\$ -	\$ -	\$ 25,156	\$ 95,008	\$ -
Humanware / SEL	\$ -	\$ -	\$ -	\$ -	\$ -
Athletics & Extracurriculars	\$ 18,871	\$ 13,083	\$ 5,230	\$ 14,711	\$ -
Summer School	\$ -	\$ -	\$ -	\$ -	\$ -
Facilities	\$ 467,685	\$ 468,932	\$ 496,684	\$ 545,803	\$ 280,637
Safety and Security	\$ 105,318	\$ 105,796	\$ 96,757	\$ 61,668	\$ -
Trades	\$ 3,190	\$ 13,483	\$ 2,844	\$ 300	\$ -
Department Budget	\$ 19,068	\$ 5,891	\$ 11,508	\$ 51,278	\$ -
Grievances & Settlements	\$ -	\$ -	\$ 13	\$ 36,332	\$ -
Academic Resources	\$ -	\$ -	\$ -	\$ -	\$ -
Grant & Gift Funds	\$ 1,393	\$ 473,277	\$ 645,980	\$ 761,554	\$ 332,596
Student Activity Funds	\$ 7,435	\$ 3,567	\$ 9,325	\$ 1,771	\$ 188

Cost Center	0330CC					
Cost Center Description	Lincoln-West High School					
	2015	2016	2017	2018	2019	
	Actual	Actual	Actual	Est. Actual	Budget	
General Operating Fund	\$ 10,841,751	\$ 10,101,654	\$ 6,401,323	\$ 5,401,569	\$ 1,736,942	
<u>School Controlled</u>	\$ 7,919,328	\$ 7,460,496	\$ 3,682,078	\$ 3,365,924	\$ 1,501,156	
School Budget	\$ 7,624,009	\$ 7,266,358	\$ 3,637,409	\$ 3,216,030	\$ 1,495,564	
Substitutes	\$ 284,718	\$ 177,746	\$ 29,437	\$ 146,224	\$ -	
City Funds - Extracurriculars	\$ 10,602	\$ 16,393	\$ 15,232	\$ 3,670	\$ 5,592	
					\$ -	
<u>Centrally Managed</u>	\$ 2,922,423	\$ 2,641,158	\$ 2,719,245	\$ 2,035,645	\$ 235,787	
Special Education	\$ 1,590,764	\$ 1,456,800	\$ 1,440,751	\$ 1,438,398	\$ -	
Gifted & Talented	\$ -	\$ -	\$ -	\$ -	\$ -	
Early Childhood	\$ -	\$ -	\$ -	\$ -	\$ -	
Humanware / SEL	\$ -	\$ -	\$ 4,947	\$ -	\$ -	
Athletics & Extracurriculars	\$ 198,109	\$ 185,473	\$ 118,148	\$ 60,482	\$ 10,000	
Summer School	\$ 37	\$ 1,333	\$ -	\$ -	\$ -	
Facilities	\$ 894,009	\$ 775,249	\$ 923,041	\$ 442,748	\$ 225,787	
Safety and Security	\$ 200,469	\$ 208,574	\$ 208,829	\$ 81,941	\$ -	
Trades	\$ 8,484	\$ 4,720	\$ 8,529	\$ 300	\$ -	
Department Budget	\$ 30,551	\$ 9,009	\$ 14,999	\$ -	\$ -	
Grievances & Settlements	\$ -	\$ -	\$ -	\$ 11,776	\$ -	
Academic Resources	\$ -	\$ -	\$ -	\$ 30,864	\$ -	
Grant & Gift Funds	\$ 9,744	\$ 596,754	\$ 618,182	\$ 769,804	\$ 414,191	
Student Activity Funds	\$ 27,365	\$ 38,518	\$ 35,724	\$ 16,286	\$ 20,657	

Cost Center	0333CC				
Cost Center Description	Lincoln-West School of Global Studies				
	2015 Actual	2016 Actual	2017 Actual	2018 Est. Actual	2019 Budget
General Operating Fund	\$ -	\$ 784	\$ 1,632,488	\$ 3,236,234	\$ 3,257,059
<u>School Controlled</u>	\$ -	\$ 784	\$ 1,502,491	\$ 2,475,941	\$ 3,044,965
School Budget	\$ -	\$ 784	\$ 1,502,491	\$ 2,395,028	\$ 3,044,965
Substitutes	\$ -	\$ -	\$ -	\$ 80,913	\$ -
City Funds - Extracurriculars	\$ -	\$ -	\$ -	\$ -	\$ -
				\$ -	\$ -
<u>Centrally Managed</u>	\$ -	\$ -	\$ 129,998	\$ 760,292	\$ 212,095
Special Education	\$ -	\$ -	\$ 129,998	\$ 292,496	\$ -
Gifted & Talented	\$ -	\$ -	\$ -	\$ -	\$ -
Early Childhood	\$ -	\$ -	\$ -	\$ -	\$ -
Humanware / SEL	\$ -	\$ -	\$ -	\$ -	\$ -
Athletics & Extracurriculars	\$ -	\$ -	\$ -	\$ 56,126	\$ -
Summer School	\$ -	\$ -	\$ -	\$ -	\$ -
Facilities	\$ -	\$ -	\$ -	\$ 284,540	\$ 212,095
Safety and Security	\$ -	\$ -	\$ -	\$ 81,941	\$ -
Trades	\$ -	\$ -	\$ -	\$ -	\$ -
Department Budget	\$ -	\$ -	\$ -	\$ -	\$ -
Grievances & Settlements	\$ -	\$ -	\$ -	\$ 45,191	\$ -
Academic Resources	\$ -	\$ -	\$ -	\$ -	\$ -
Grant & Gift Funds	\$ -	\$ -	\$ 25,310	\$ 470,730	\$ 350,870
Student Activity Funds	\$ -	\$ -	\$ -	\$ -	\$ -

Cost Center	0334CC					
Cost Center Description	Lincoln-West School of Science & Health					
	2015	2016	2017	2018	2019	
	Actual	Actual	Actual	Est. Actual	Budget	
General Operating Fund	\$ -	\$ -	\$ 1,691,373	\$ 3,114,154	\$ 2,994,334	
<u>School Controlled</u>	\$ -	\$ -	\$ 1,632,543	\$ 2,417,490	\$ 2,783,746	
School Budget	\$ -	\$ -	\$ 1,632,543	\$ 2,256,429	\$ 2,783,746	
Substitutes	\$ -	\$ -	\$ -	\$ 161,060	\$ -	
City Funds - Extracurriculars	\$ -	\$ -	\$ -	\$ -	\$ -	
					\$ -	
<u>Centrally Managed</u>	\$ -	\$ -	\$ 58,830	\$ 696,665	\$ 210,588	
Special Education	\$ -	\$ -	\$ 58,830	\$ 176,650	\$ -	
Gifted & Talented	\$ -	\$ -	\$ -	\$ -	\$ -	
Early Childhood	\$ -	\$ -	\$ -	\$ -	\$ -	
Humanware / SEL	\$ -	\$ -	\$ -	\$ -	\$ -	
Athletics & Extracurriculars	\$ -	\$ -	\$ -	\$ 56,142	\$ -	
Summer School	\$ -	\$ -	\$ -	\$ -	\$ -	
Facilities	\$ -	\$ -	\$ -	\$ 284,625	\$ 210,588	
Safety and Security	\$ -	\$ -	\$ -	\$ 81,965	\$ -	
Trades	\$ -	\$ -	\$ -	\$ -	\$ -	
Department Budget	\$ -	\$ -	\$ -	\$ -	\$ -	
Grievances & Settlements	\$ -	\$ -	\$ -	\$ 97,282	\$ -	
Academic Resources	\$ -	\$ -	\$ -	\$ -	\$ -	
Grant & Gift Funds	\$ -	\$ -	\$ 114,499	\$ 525,963	\$ 470,548	
Student Activity Funds	\$ -	\$ -	\$ -	\$ -	\$ -	

Cost Center	0338CC				
Cost Center Description	Louis Agassiz				
	2015	2016	2017	2018	2019
	Actual	Actual	Actual	Est. Actual	Budget
General Operating Fund	\$ 2,456,476	\$ 2,456,449	\$ 2,461,644	\$ 3,341,471	\$ 2,373,499
<u>School Controlled</u>	\$ 2,046,754	\$ 2,053,732	\$ 2,044,697	\$ 2,479,310	\$ 2,331,004
School Budget	\$ 1,934,295	\$ 1,976,440	\$ 2,004,675	\$ 2,390,774	\$ 2,323,710
Substitutes	\$ 111,386	\$ 74,277	\$ 39,762	\$ 86,821	\$ -
City Funds - Extracurriculars	\$ 1,073	\$ 3,016	\$ 260	\$ 1,715	\$ 7,294
				\$ -	\$ -
<u>Centrally Managed</u>	\$ 409,721	\$ 402,717	\$ 416,946	\$ 862,161	\$ 42,495
Special Education	\$ 156,370	\$ 186,747	\$ 143,917	\$ 396,839	\$ -
Gifted & Talented	\$ -	\$ -	\$ -	\$ -	\$ -
Early Childhood	\$ -	\$ -	\$ 44,371	\$ 194,522	\$ -
Humanware / SEL	\$ -	\$ -	\$ -	\$ -	\$ -
Athletics & Extracurriculars	\$ -	\$ -	\$ 1,816	\$ 4,202	\$ -
Summer School	\$ -	\$ -	\$ -	\$ -	\$ -
Facilities	\$ 186,490	\$ 186,318	\$ 190,442	\$ 216,832	\$ 42,495
Safety and Security	\$ 36,222	\$ 27,773	\$ 34,898	\$ 49,767	\$ -
Trades	\$ 45	\$ 1,879	\$ 1,502	\$ -	\$ -
Department Budget	\$ 30,595	\$ -	\$ -	\$ -	\$ -
Grievances & Settlements	\$ -	\$ -	\$ -	\$ -	\$ -
Academic Resources	\$ -	\$ -	\$ -	\$ -	\$ -
Grant & Gift Funds	\$ -	\$ 194,314	\$ 246,582	\$ 252,073	\$ 151,958
Student Activity Funds	\$ 5,980	\$ 12,788	\$ 3,897	\$ 2,002	\$ 2,329

Cost Center	0340CC				
Cost Center Description	Louisa May Alcott				
	2015	2016	2017	2018	2019
	Actual	Actual	Actual	Est. Actual	Budget
General Operating Fund	\$ 2,099,304	\$ 1,856,063	\$ 2,231,645	\$ 2,642,699	\$ 2,048,801
<u>School Controlled</u>	\$ 1,566,824	\$ 1,428,560	\$ 1,667,221	\$ 2,016,591	\$ 1,965,187
School Budget	\$ 1,548,152	\$ 1,414,195	\$ 1,659,889	\$ 1,989,172	\$ 1,961,769
Substitutes	\$ 18,672	\$ 14,364	\$ 3,961	\$ 26,013	\$ -
City Funds - Extracurriculars	\$ -	\$ -	\$ 3,370	\$ 1,406	\$ 3,418
				\$ -	\$ -
<u>Centrally Managed</u>	\$ 532,480	\$ 427,504	\$ 564,425	\$ 626,109	\$ 83,613
Special Education	\$ 269,391	\$ 265,986	\$ 370,865	\$ 363,491	\$ -
Gifted & Talented	\$ -	\$ -	\$ -	\$ -	\$ -
Early Childhood	\$ -	\$ -	\$ -	\$ -	\$ -
Humanware / SEL	\$ -	\$ -	\$ -	\$ -	\$ -
Athletics & Extracurriculars	\$ -	\$ -	\$ -	\$ 1,491	\$ -
Summer School	\$ -	\$ -	\$ -	\$ -	\$ -
Facilities	\$ 210,825	\$ 151,632	\$ 167,713	\$ 211,006	\$ 83,613
Safety and Security	\$ 52,264	\$ 5,749	\$ 25,847	\$ 50,121	\$ -
Trades	\$ -	\$ 51	\$ -	\$ -	\$ -
Department Budget	\$ -	\$ 4,085	\$ -	\$ -	\$ -
Grievances & Settlements	\$ -	\$ -	\$ -	\$ -	\$ -
Academic Resources	\$ -	\$ -	\$ -	\$ -	\$ -
Grant & Gift Funds	\$ 1,620	\$ 432,273	\$ 373,455	\$ 402,308	\$ (61,453)
Student Activity Funds	\$ 10,816	\$ 13,013	\$ 8,165	\$ -	\$ 40

Cost Center	0347CC				
Cost Center Description	Mary B Martin				
	2015	2016	2017	2018	2019
	Actual	Actual	Actual	Est. Actual	Budget
General Operating Fund	\$ 3,623,469	\$ 3,633,832	\$ 3,565,934	\$ 4,013,475	\$ 2,334,429
<u>School Controlled</u>	\$ 2,514,692	\$ 2,263,643	\$ 2,024,096	\$ 2,437,099	\$ 2,150,131
School Budget	\$ 2,376,233	\$ 2,086,542	\$ 1,978,076	\$ 2,229,912	\$ 2,144,397
Substitutes	\$ 135,467	\$ 173,778	\$ 45,137	\$ 206,205	\$ -
City Funds - Extracurriculars	\$ 2,993	\$ 3,323	\$ 883	\$ 981	\$ 5,734
				\$ -	\$ -
<u>Centrally Managed</u>	\$ 1,108,776	\$ 1,370,189	\$ 1,541,838	\$ 1,576,376	\$ 184,298
Special Education	\$ 711,051	\$ 867,255	\$ 1,059,852	\$ 1,083,242	\$ -
Gifted & Talented	\$ -	\$ -	\$ -	\$ -	\$ -
Early Childhood	\$ 51,827	\$ 167,712	\$ 160,492	\$ 183,098	\$ -
Humanware / SEL	\$ -	\$ -	\$ -	\$ -	\$ -
Athletics & Extracurriculars	\$ 5,447	\$ 6,299	\$ 6,504	\$ 10,352	\$ -
Summer School	\$ -	\$ -	\$ -	\$ -	\$ -
Facilities	\$ 266,404	\$ 279,046	\$ 273,844	\$ 248,923	\$ 184,298
Safety and Security	\$ 52,325	\$ 49,679	\$ 41,066	\$ 50,761	\$ -
Trades	\$ 161	\$ 198	\$ 79	\$ -	\$ -
Department Budget	\$ 21,562	\$ -	\$ -	\$ -	\$ -
Grievances & Settlements	\$ -	\$ -	\$ -	\$ -	\$ -
Academic Resources	\$ -	\$ -	\$ -	\$ 1,658	\$ -
Grant & Gift Funds	\$ 18,428	\$ 491,959	\$ 616,599	\$ 464,934	\$ 339,756
Student Activity Funds	\$ -	\$ -	\$ -	\$ -	\$ 59

Cost Center	0349CC				
Cost Center Description	Max S Hayes High School				
	2015	2016	2017	2018	2019
	Actual	Actual	Actual	Est. Actual	Budget
General Operating Fund	\$ 7,719,088	\$ 8,472,892	\$ 8,211,767	\$ 9,218,933	\$ 5,643,689
<u>School Controlled</u>	\$ 5,532,417	\$ 6,331,877	\$ 5,956,472	\$ 6,742,612	\$ 5,361,495
School Budget	\$ 5,332,485	\$ 6,325,559	\$ 5,901,869	\$ 6,373,674	\$ 5,358,538
Substitutes	\$ 194,688	\$ 940	\$ 51,181	\$ 365,430	\$ -
City Funds - Extracurriculars	\$ 5,244	\$ 5,377	\$ 3,421	\$ 3,508	\$ 2,957
				\$ -	\$ -
<u>Centrally Managed</u>	\$ 2,186,670	\$ 2,141,016	\$ 2,255,296	\$ 2,476,322	\$ 282,194
Special Education	\$ 1,154,751	\$ 1,205,744	\$ 1,434,137	\$ 1,442,534	\$ -
Gifted & Talented	\$ -	\$ -	\$ -	\$ -	\$ -
Early Childhood	\$ -	\$ -	\$ -	\$ -	\$ -
Humanware / SEL	\$ -	\$ -	\$ -	\$ -	\$ -
Athletics & Extracurriculars	\$ 125,896	\$ 106,633	\$ 86,143	\$ 124,144	\$ 10,000
Summer School	\$ -	\$ 308	\$ 1,486	\$ 741	\$ -
Facilities	\$ 699,936	\$ 621,609	\$ 630,587	\$ 686,919	\$ 272,194
Safety and Security	\$ 187,692	\$ 183,921	\$ 89,809	\$ 122,375	\$ -
Trades	\$ 1,082	\$ 6,895	\$ -	\$ -	\$ -
Department Budget	\$ 17,314	\$ 15,906	\$ 13,134	\$ -	\$ -
Grievances & Settlements	\$ -	\$ -	\$ -	\$ 99,608	\$ -
Academic Resources	\$ -	\$ -	\$ -	\$ -	\$ -
Grant & Gift Funds	\$ 36,733	\$ 499,274	\$ 713,398	\$ 705,954	\$ 585,374
Student Activity Funds	\$ 18,621	\$ 16,940	\$ 25,360	\$ 45,318	\$ 17,578

Cost Center	0350CC				
Cost Center Description	Mary M Bethune				
	2015	2016	2017	2018	2019
	Actual	Actual	Actual	Est. Actual	Budget
General Operating Fund	\$ 3,018,946	\$ 3,034,271	\$ 3,349,490	\$ 3,818,700	\$ 2,159,292
<u>School Controlled</u>	\$ 1,827,524	\$ 1,936,102	\$ 1,941,814	\$ 2,195,168	\$ 1,990,216
School Budget	\$ 1,779,962	\$ 1,936,102	\$ 1,934,918	\$ 2,093,590	\$ 1,981,031
Substitutes	\$ 47,106	\$ -	\$ 2,648	\$ 98,085	\$ -
City Funds - Extracurriculars	\$ 455	\$ -	\$ 4,248	\$ 3,493	\$ 9,186
				\$ -	\$ -
<u>Centrally Managed</u>	\$ 1,191,422	\$ 1,098,169	\$ 1,407,676	\$ 1,623,532	\$ 169,076
Special Education	\$ 842,140	\$ 724,089	\$ 989,839	\$ 1,107,099	\$ -
Gifted & Talented	\$ -	\$ -	\$ -	\$ -	\$ -
Early Childhood	\$ 23,486	\$ 63,952	\$ 58,398	\$ 142,949	\$ -
Humanware / SEL	\$ -	\$ -	\$ -	\$ -	\$ -
Athletics & Extracurriculars	\$ -	\$ -	\$ 1,816	\$ 3,853	\$ -
Summer School	\$ -	\$ -	\$ -	\$ -	\$ -
Facilities	\$ 273,836	\$ 258,270	\$ 305,095	\$ 324,105	\$ 169,076
Safety and Security	\$ 51,896	\$ 51,820	\$ 52,528	\$ 45,240	\$ -
Trades	\$ 63	\$ 38	\$ -	\$ -	\$ -
Department Budget	\$ -	\$ -	\$ -	\$ -	\$ -
Grievances & Settlements	\$ -	\$ -	\$ -	\$ 287	\$ -
Academic Resources	\$ -	\$ -	\$ -	\$ -	\$ -
Grant & Gift Funds	\$ 40,689	\$ 618,047	\$ 621,559	\$ 640,884	\$ 137,391
Student Activity Funds	\$ 366	\$ 2,801	\$ 2,975	\$ 1,133	\$ 2,288

Cost Center	0352CC				
Cost Center Description	McKinley				
	2015	2016	2017	2018	2019
	Actual	Actual	Actual	Est. Actual	Budget
General Operating Fund	\$ 2,489,309	\$ 2,483,853	\$ 2,447,109	\$ 185,818	\$ 23,147
<u>School Controlled</u>	\$ 1,676,520	\$ 1,694,104	\$ 1,571,374	\$ 136,677	\$ -
School Budget	\$ 1,633,589	\$ 1,645,860	\$ 1,516,072	\$ 135,705	\$ -
Substitutes	\$ 38,935	\$ 42,936	\$ 52,876	\$ 15	\$ -
City Funds - Extracurriculars	\$ 3,996	\$ 5,308	\$ 2,426	\$ 958	\$ -
				\$	\$ -
<u>Centrally Managed</u>	\$ 812,789	\$ 789,750	\$ 875,735	\$ 49,142	\$ 23,147
Special Education	\$ 516,076	\$ 412,738	\$ 554,208	\$ 16,200	\$ -
Gifted & Talented	\$ -	\$ -	\$ -	\$ -	\$ -
Early Childhood	\$ -	\$ -	\$ -	\$ -	\$ -
Humanware / SEL	\$ -	\$ -	\$ -	\$ -	\$ -
Athletics & Extracurriculars	\$ 6,161	\$ 8,358	\$ -	\$ -	\$ -
Summer School	\$ -	\$ -	\$ -	\$ -	\$ -
Facilities	\$ 246,630	\$ 322,655	\$ 278,669	\$ 23,357	\$ 23,147
Safety and Security	\$ 43,241	\$ 41,343	\$ 42,689	\$ 9,585	\$ -
Trades	\$ 681	\$ 4,656	\$ -	\$ -	\$ -
Department Budget	\$ -	\$ -	\$ -	\$ -	\$ -
Grievances & Settlements	\$ -	\$ -	\$ 170	\$ -	\$ -
Academic Resources	\$ -	\$ -	\$ -	\$ -	\$ -
Grant & Gift Funds	\$ 15,446	\$ 346,086	\$ 443,999	\$ 28,195	\$ (11,630)
Student Activity Funds	\$ 2,436	\$ 3,069	\$ 3,054	\$ 540	\$ 302

Cost Center	0353CC				
Cost Center Description	Marion C Seltzer				
	2015	2016	2017	2018	2019
	Actual	Actual	Actual	Est. Actual	Budget
General Operating Fund	\$ 3,538,830	\$ 3,257,349	\$ 3,305,775	\$ 4,198,573	\$ 3,383,508
<u>School Controlled</u>	\$ 2,973,514	\$ 2,599,922	\$ 2,713,328	\$ 3,464,066	\$ 3,211,462
School Budget	\$ 2,927,057	\$ 2,522,562	\$ 2,653,968	\$ 3,231,808	\$ 3,201,851
Substitutes	\$ 44,927	\$ 72,747	\$ 53,763	\$ 232,258	\$ -
City Funds - Extracurriculars	\$ 1,530	\$ 4,612	\$ 5,597	\$ -	\$ 9,611
				\$ -	\$ -
<u>Centrally Managed</u>	\$ 565,316	\$ 657,427	\$ 592,448	\$ 734,507	\$ 172,046
Special Education	\$ 280,941	\$ 280,664	\$ 242,158	\$ 188,679	\$ -
Gifted & Talented	\$ -	\$ -	\$ -	\$ -	\$ -
Early Childhood	\$ -	\$ 2,856	\$ 45,791	\$ 186,892	\$ -
Humanware / SEL	\$ -	\$ -	\$ -	\$ -	\$ -
Athletics & Extracurriculars	\$ 5,794	\$ 2,100	\$ 2,099	\$ 6,294	\$ -
Summer School	\$ -	\$ -	\$ -	\$ 0	\$ -
Facilities	\$ 224,940	\$ 320,562	\$ 253,014	\$ 275,301	\$ 172,046
Safety and Security	\$ 40,576	\$ 50,964	\$ 49,320	\$ 55,638	\$ -
Trades	\$ 1,022	\$ 145	\$ 66	\$ -	\$ -
Department Budget	\$ 12,044	\$ 136	\$ -	\$ -	\$ -
Grievances & Settlements	\$ -	\$ -	\$ -	\$ 21,703	\$ -
Academic Resources	\$ -	\$ -	\$ -	\$ -	\$ -
Grant & Gift Funds	\$ -	\$ 208,472	\$ 318,623	\$ 315,850	\$ 402,929
Student Activity Funds	\$ 325	\$ -	\$ 1,862	\$ -	\$ 2,927

Cost Center	0354CC				
Cost Center Description	Marion-Sterling				
	2015	2016	2017	2018	2019
	Actual	Actual	Actual	Est. Actual	Budget
General Operating Fund	\$ 3,537,019	\$ 2,795,781	\$ 2,926,712	\$ 3,339,992	\$ 2,207,075
<u>School Controlled</u>	\$ 2,683,521	\$ 1,825,757	\$ 1,735,775	\$ 2,032,216	\$ 2,113,568
School Budget	\$ 2,554,390	\$ 1,819,528	\$ 1,733,965	\$ 1,851,927	\$ 2,106,201
Substitutes	\$ 126,025	\$ 4,499	\$ 397	\$ 180,289	\$ -
City Funds - Extracurriculars	\$ 3,106	\$ 1,730	\$ 1,414	\$ -	\$ 7,368
					\$ -
<u>Centrally Managed</u>	\$ 853,498	\$ 970,023	\$ 1,190,937	\$ 1,307,776	\$ 93,507
Special Education	\$ 392,657	\$ 351,602	\$ 605,984	\$ 698,460	\$ -
Gifted & Talented	\$ -	\$ -	\$ -	\$ -	\$ -
Early Childhood	\$ 85,356	\$ 271,150	\$ 246,662	\$ 255,286	\$ -
Humanware / SEL	\$ -	\$ -	\$ -	\$ -	\$ -
Athletics & Extracurriculars	\$ -	\$ 1,816	\$ -	\$ 3,891	\$ -
Summer School	\$ -	\$ -	\$ -	\$ -	\$ -
Facilities	\$ 302,852	\$ 296,306	\$ 282,587	\$ 339,828	\$ 93,507
Safety and Security	\$ 40,410	\$ 38,494	\$ 43,153	\$ 10,311	\$ -
Trades	\$ 91	\$ 5,106	\$ 820	\$ -	\$ -
Department Budget	\$ 32,133	\$ 5,549	\$ 11,730	\$ -	\$ -
Grievances & Settlements	\$ -	\$ -	\$ -	\$ -	\$ -
Academic Resources	\$ -	\$ -	\$ -	\$ 72,615	\$ 26,086
Grant & Gift Funds	\$ 143,854	\$ 520,403	\$ 520,906	\$ 630,020	\$ 408,344
Student Activity Funds	\$ 271	\$ -	\$ 2,602	\$ -	\$ 638

Cost Center	0368CC				
Cost Center Description	Miles				
	2015	2016	2017	2018	2019
	Actual	Actual	Actual	Est. Actual	Budget
General Operating Fund	\$ 2,714,981	\$ 2,898,067	\$ 3,324,779	\$ 4,166,569	\$ 2,978,941
<u>School Controlled</u>	\$ 2,033,134	\$ 2,105,120	\$ 2,269,362	\$ 3,003,217	\$ 2,771,838
School Budget	\$ 1,921,618	\$ 2,019,352	\$ 2,239,645	\$ 2,922,382	\$ 2,761,906
Substitutes	\$ 108,840	\$ 83,329	\$ 24,225	\$ 79,561	\$ -
City Funds - Extracurriculars	\$ 2,676	\$ 2,440	\$ 5,492	\$ 1,275	\$ 9,932
				\$ -	\$ -
<u>Centrally Managed</u>	\$ 681,846	\$ 792,946	\$ 1,055,417	\$ 1,163,351	\$ 207,102
Special Education	\$ 321,548	\$ 429,447	\$ 562,004	\$ 590,083	\$ -
Gifted & Talented	\$ -	\$ -	\$ -	\$ -	\$ -
Early Childhood	\$ 5,580	\$ 7,382	\$ 7,797	\$ 2,865	\$ -
Humanware / SEL	\$ -	\$ -	\$ -	\$ -	\$ -
Athletics & Extracurriculars	\$ 1,816	\$ 3,041	\$ 1,816	\$ -	\$ -
Summer School	\$ -	\$ -	\$ -	\$ -	\$ -
Facilities	\$ 298,059	\$ 271,841	\$ 383,066	\$ 485,506	\$ 207,102
Safety and Security	\$ 53,579	\$ 81,236	\$ 86,461	\$ 84,516	\$ -
Trades	\$ 1,264	\$ -	\$ -	\$ -	\$ -
Department Budget	\$ -	\$ -	\$ 14,078	\$ -	\$ -
Grievances & Settlements	\$ -	\$ -	\$ 194	\$ 381	\$ -
Academic Resources	\$ -	\$ -	\$ -	\$ 259	\$ -
Grant & Gift Funds	\$ -	\$ 484,214	\$ 608,258	\$ 844,527	\$ 210,099
Student Activity Funds	\$ 5,611	\$ 2,779	\$ 1,718	\$ -	\$ 2,051

Cost Center	0372CC				
Cost Center Description	Miles Park				
	2015	2016	2017	2018	2019
	Actual	Actual	Actual	Est. Actual	Budget
General Operating Fund	\$ 4,110,210	\$ 4,051,604	\$ 3,514,414	\$ 4,787,196	\$ 3,632,613
<u>School Controlled</u>	\$ 3,106,610	\$ 3,116,017	\$ 2,447,739	\$ 3,736,648	\$ 3,475,504
School Budget	\$ 2,960,702	\$ 3,020,143	\$ 2,373,481	\$ 3,595,035	\$ 3,459,078
Substitutes	\$ 139,608	\$ 89,466	\$ 69,320	\$ 136,402	\$ -
City Funds - Extracurriculars	\$ 6,299	\$ 6,409	\$ 4,939	\$ 5,211	\$ 16,426
				\$ -	\$ -
<u>Centrally Managed</u>	\$ 1,003,601	\$ 935,588	\$ 1,066,675	\$ 1,050,548	\$ 157,109
Special Education	\$ 527,481	\$ 477,206	\$ 521,929	\$ 439,728	\$ -
Gifted & Talented	\$ -	\$ -	\$ -	\$ -	\$ -
Early Childhood	\$ -	\$ 10,484	\$ 103,741	\$ 184,811	\$ -
Humanware / SEL	\$ -	\$ -	\$ -	\$ -	\$ -
Athletics & Extracurriculars	\$ 6,459	\$ 5,169	\$ 3,754	\$ 10,206	\$ -
Summer School	\$ -	\$ -	\$ -	\$ -	\$ -
Facilities	\$ 400,111	\$ 368,083	\$ 339,550	\$ 297,137	\$ 157,109
Safety and Security	\$ 69,549	\$ 70,660	\$ 97,700	\$ 118,666	\$ -
Trades	\$ -	\$ -	\$ -	\$ -	\$ -
Department Budget	\$ -	\$ 3,986	\$ -	\$ -	\$ -
Grievances & Settlements	\$ -	\$ -	\$ -	\$ -	\$ -
Academic Resources	\$ -	\$ -	\$ -	\$ -	\$ -
Grant & Gift Funds	\$ 99,149	\$ 340,347	\$ 410,298	\$ 420,515	\$ 413,666
Student Activity Funds	\$ 4,904	\$ 5,127	\$ 2,944	\$ -	\$ 1,044

Cost Center	0376CC				
Cost Center Description	Michael R White				
	2015	2016	2017	2018	2019
	Actual	Actual	Actual	Est. Actual	Budget
General Operating Fund	\$ 2,875,409	\$ 2,411,443	\$ 2,655,574	\$ 2,500,050	\$ 1,800,275
<u>School Controlled</u>	\$ 2,412,660	\$ 1,963,275	\$ 2,004,569	\$ 1,848,679	\$ 1,701,635
School Budget	\$ 2,330,980	\$ 1,900,825	\$ 1,965,698	\$ 1,761,179	\$ 1,696,227
Substitutes	\$ 78,844	\$ 56,358	\$ 36,620	\$ 86,661	\$ -
City Funds - Extracurriculars	\$ 2,836	\$ 6,092	\$ 2,252	\$ 838	\$ 5,408
				\$ -	\$ -
<u>Centrally Managed</u>	\$ 462,750	\$ 448,168	\$ 651,005	\$ 651,372	\$ 98,640
Special Education	\$ 159,115	\$ 145,414	\$ 294,372	\$ 323,395	\$ -
Gifted & Talented	\$ -	\$ -	\$ -	\$ -	\$ -
Early Childhood	\$ -	\$ -	\$ -	\$ -	\$ -
Humanware / SEL	\$ -	\$ -	\$ -	\$ -	\$ -
Athletics & Extracurriculars	\$ 2,156	\$ 2,239	\$ 1,816	\$ 4,506	\$ -
Summer School	\$ -	\$ -	\$ -	\$ -	\$ -
Facilities	\$ 254,636	\$ 242,039	\$ 278,972	\$ 281,158	\$ 98,640
Safety and Security	\$ 37,937	\$ 50,714	\$ 37,799	\$ 42,313	\$ -
Trades	\$ 8,905	\$ 6,871	\$ 1,927	\$ -	\$ -
Department Budget	\$ -	\$ 891	\$ 36,119	\$ -	\$ -
Grievances & Settlements	\$ -	\$ -	\$ -	\$ -	\$ -
Academic Resources	\$ -	\$ -	\$ -	\$ -	\$ -
Grant & Gift Funds	\$ 15,685	\$ 385,077	\$ 231,175	\$ 389,365	\$ 161,461
Student Activity Funds	\$ 338	\$ -	\$ -	\$ -	\$ 277

Cost Center	0396CC					
Cost Center Description	Mound					
	2015	2016	2017	2018	2019	
	Actual	Actual	Actual	Est. Actual	Budget	
General Operating Fund	\$ 3,388,450	\$ 3,258,887	\$ 3,455,093	\$ 3,918,208	\$ 2,863,215	
<u>School Controlled</u>	\$ 2,868,423	\$ 2,763,180	\$ 2,830,785	\$ 3,330,644	\$ 2,754,954	
School Budget	\$ 2,835,284	\$ 2,651,401	\$ 2,804,754	\$ 3,258,150	\$ 2,745,706	
Substitutes	\$ 32,406	\$ 106,695	\$ 23,234	\$ 72,494	\$ -	
City Funds - Extracurriculars	\$ 734	\$ 5,085	\$ 2,797	\$ -	\$ 9,248	
					\$ -	
<u>Centrally Managed</u>	\$ 520,027	\$ 495,707	\$ 624,307	\$ 587,564	\$ 108,262	
Special Education	\$ 196,424	\$ 148,217	\$ 216,735	\$ 47,351	\$ -	
Gifted & Talented	\$ -	\$ -	\$ -	\$ -	\$ -	
Early Childhood	\$ 14,010	\$ 7,192	\$ 37,601	\$ 131,195	\$ -	
Humanware / SEL	\$ -	\$ -	\$ -	\$ -	\$ -	
Athletics & Extracurriculars	\$ 5,671	\$ 8,241	\$ 9,506	\$ 13,168	\$ -	
Summer School	\$ 46	\$ 307	\$ 331	\$ -	\$ -	
Facilities	\$ 261,911	\$ 288,665	\$ 312,157	\$ 350,933	\$ 108,262	
Safety and Security	\$ 35,969	\$ 35,177	\$ 47,614	\$ 44,916	\$ -	
Trades	\$ 96	\$ -	\$ -	\$ -	\$ -	
Department Budget	\$ 5,901	\$ 7,909	\$ 363	\$ -	\$ -	
Grievances & Settlements	\$ -	\$ -	\$ -	\$ -	\$ -	
Academic Resources	\$ -	\$ -	\$ -	\$ -	\$ -	
Grant & Gift Funds	\$ 110,220	\$ 328,833	\$ 477,956	\$ 695,257	\$ 230,040	
Student Activity Funds	\$ 750	\$ 6,704	\$ 12,346	\$ 277	\$ 2,944	

Cost Center	0404CC				
Cost Center Description	School Of One				
	2015	2016	2017	2018	2019
	Actual	Actual	Actual	Est. Actual	Budget
General Operating Fund	\$ 1,408,348	\$ 1,836,606	\$ 2,040,558	\$ 2,377,649	\$ 1,850,253
<u>School Controlled</u>	\$ 1,399,212	\$ 1,823,422	\$ 2,038,082	\$ 2,375,790	\$ 1,848,281
School Budget	\$ 1,383,975	\$ 1,817,333	\$ 2,031,232	\$ 2,356,174	\$ 1,848,281
Substitutes	\$ 15,237	\$ 6,089	\$ 6,850	\$ 19,617	\$ -
City Funds - Extracurriculars	\$ -	\$ -	\$ -	\$ -	\$ -
				\$ -	\$ -
<u>Centrally Managed</u>	\$ 9,136	\$ 13,184	\$ 2,476	\$ 1,859	\$ 1,972
Special Education	\$ -	\$ -	\$ -	\$ -	\$ -
Gifted & Talented	\$ -	\$ -	\$ -	\$ -	\$ -
Early Childhood	\$ -	\$ -	\$ -	\$ -	\$ -
Humanware / SEL	\$ -	\$ -	\$ -	\$ -	\$ -
Athletics & Extracurriculars	\$ -	\$ -	\$ -	\$ -	\$ -
Summer School	\$ -	\$ -	\$ -	\$ -	\$ -
Facilities	\$ 2,215	\$ 940	\$ 2,146	\$ 1,859	\$ 1,972
Safety and Security	\$ 6,921	\$ 12,244	\$ 330	\$ -	\$ -
Trades	\$ -	\$ -	\$ -	\$ -	\$ -
Department Budget	\$ -	\$ -	\$ -	\$ -	\$ -
Grievances & Settlements	\$ -	\$ -	\$ -	\$ -	\$ -
Academic Resources	\$ -	\$ -	\$ -	\$ -	\$ -
Grant & Gift Funds	\$ 292,429	\$ 136,455	\$ 290,819	\$ 277,947	\$ 367,862
Student Activity Funds	\$ -	\$ -	\$ -	\$ -	\$ 330

Cost Center	0411CC				
Cost Center Description	Nathan Hale				
	2015	2016	2017	2018	2019
	Actual	Actual	Actual	Est. Actual	Budget
General Operating Fund	\$ 3,120,462	\$ 3,394,143	\$ 3,890,024	\$ 4,463,075	\$ 3,640,566
<u>School Controlled</u>	\$ 2,494,248	\$ 2,816,529	\$ 3,068,284	\$ 3,539,855	\$ 3,509,980
School Budget	\$ 2,488,612	\$ 2,808,648	\$ 3,063,541	\$ 3,341,493	\$ 3,497,004
Substitutes	\$ -	\$ 1,011	\$ -	\$ 195,714	\$ -
City Funds - Extracurriculars	\$ 5,637	\$ 6,870	\$ 4,743	\$ 2,649	\$ 12,976
				\$ -	\$ -
<u>Centrally Managed</u>	\$ 626,214	\$ 577,614	\$ 821,741	\$ 923,220	\$ 130,585
Special Education	\$ 187,933	\$ 156,140	\$ 383,648	\$ 437,242	\$ -
Gifted & Talented	\$ -	\$ -	\$ -	\$ -	\$ -
Early Childhood	\$ 14,646	\$ 47,600	\$ 85,765	\$ 100,473	\$ -
Humanware / SEL	\$ -	\$ -	\$ -	\$ -	\$ -
Athletics & Extracurriculars	\$ 9,079	\$ 7,104	\$ 5,754	\$ 10,115	\$ -
Summer School	\$ -	\$ -	\$ -	\$ -	\$ -
Facilities	\$ 358,383	\$ 323,490	\$ 303,238	\$ 318,897	\$ 130,585
Safety and Security	\$ 42,001	\$ 41,205	\$ 43,335	\$ 45,079	\$ -
Trades	\$ 635	\$ 125	\$ -	\$ -	\$ -
Department Budget	\$ 13,537	\$ 1,949	\$ -	\$ -	\$ -
Grievances & Settlements	\$ -	\$ -	\$ -	\$ 11,413	\$ -
Academic Resources	\$ -	\$ -	\$ -	\$ -	\$ -
Grant & Gift Funds	\$ 112,158	\$ 468,810	\$ 523,040	\$ 541,608	\$ 659,076
Student Activity Funds	\$ 8,237	\$ 11,956	\$ 12,109	\$ -	\$ 89

Cost Center	0415CC					
Cost Center Description	Newton D Baker School of the Arts					
	2015	2016	2017	2018	2019	
	Actual	Actual	Actual	Est. Actual	Budget	
General Operating Fund	\$ 3,519,827	\$ 3,842,637	\$ 4,365,691	\$ 5,666,726	\$ 3,413,016	
<u>School Controlled</u>	\$ 2,242,627	\$ 2,385,927	\$ 2,606,524	\$ 3,657,582	\$ 3,327,682	
School Budget	\$ 2,158,602	\$ 2,344,177	\$ 2,551,714	\$ 3,490,966	\$ 3,314,430	
Substitutes	\$ 82,518	\$ 37,656	\$ 50,896	\$ 166,616	\$ -	
City Funds - Extracurriculars	\$ 1,508	\$ 4,095	\$ 3,913	\$ -	\$ 13,252	
					\$ -	
<u>Centrally Managed</u>	\$ 1,277,199	\$ 1,456,710	\$ 1,759,168	\$ 2,009,144	\$ 85,333	
Special Education	\$ 860,889	\$ 930,423	\$ 1,270,044	\$ 1,430,750	\$ -	
Gifted & Talented	\$ -	\$ -	\$ -	\$ -	\$ -	
Early Childhood	\$ 46,007	\$ 144,024	\$ 142,781	\$ 162,914	\$ -	
Humanware / SEL	\$ -	\$ -	\$ -	\$ -	\$ -	
Athletics & Extracurriculars	\$ 4,698	\$ 1,816	\$ 2,747	\$ 4,400	\$ -	
Summer School	\$ -	\$ -	\$ -	\$ -	\$ -	
Facilities	\$ 314,134	\$ 328,636	\$ 288,632	\$ 325,364	\$ 85,333	
Safety and Security	\$ 51,423	\$ 51,500	\$ 54,963	\$ 85,716	\$ -	
Trades	\$ 49	\$ 311	\$ -	\$ -	\$ -	
Department Budget	\$ -	\$ -	\$ -	\$ -	\$ -	
Grievances & Settlements	\$ -	\$ -	\$ -	\$ -	\$ -	
Academic Resources	\$ -	\$ -	\$ -	\$ -	\$ -	
Grant & Gift Funds	\$ 32,504	\$ 249,929	\$ 400,059	\$ 252,202	\$ 321,456	
Student Activity Funds	\$ 14,604	\$ 10,774	\$ 14,908	\$ 2,122	\$ 2,390	

Cost Center	0428CC				
Cost Center Description	Oliver H Perry				
	2015	2016	2017	2018	2019
	Actual	Actual	Actual	Est. Actual	Budget
General Operating Fund	\$ 2,329,230	\$ 2,016,902	\$ 2,234,369	\$ 2,853,719	\$ 1,923,201
<u>School Controlled</u>	\$ 1,536,572	\$ 1,357,456	\$ 1,491,453	\$ 1,964,662	\$ 1,870,434
School Budget	\$ 1,450,880	\$ 1,286,780	\$ 1,438,007	\$ 1,872,433	\$ 1,863,805
Substitutes	\$ 83,562	\$ 67,340	\$ 53,276	\$ 89,502	\$ -
City Funds - Extracurriculars	\$ 2,130	\$ 3,337	\$ 171	\$ 2,727	\$ 6,629
				\$ -	\$ -
<u>Centrally Managed</u>	\$ 792,658	\$ 659,446	\$ 742,916	\$ 889,057	\$ 52,767
Special Education	\$ 224,867	\$ 180,481	\$ 232,484	\$ 392,378	\$ -
Gifted & Talented	\$ 240,606	\$ 92,258	\$ 105,606	\$ 3,474	\$ -
Early Childhood	\$ 42,011	\$ 136,120	\$ 117,826	\$ 176,538	\$ -
Humanware / SEL	\$ -	\$ -	\$ -	\$ -	\$ -
Athletics & Extracurriculars	\$ 4,378	\$ 3,348	\$ 6,820	\$ 13,695	\$ -
Summer School	\$ -	\$ -	\$ -	\$ -	\$ -
Facilities	\$ 259,916	\$ 245,164	\$ 243,631	\$ 250,765	\$ 52,767
Safety and Security	\$ 241	\$ -	\$ 35,812	\$ 47,302	\$ -
Trades	\$ 3,919	\$ 312	\$ 723	\$ -	\$ -
Department Budget	\$ 16,721	\$ 1,764	\$ -	\$ -	\$ -
Grievances & Settlements	\$ -	\$ -	\$ 13	\$ 4,905	\$ -
Academic Resources	\$ -	\$ -	\$ -	\$ -	\$ -
Grant & Gift Funds	\$ 1,913	\$ 212,368	\$ 291,483	\$ 271,629	\$ 86,678
Student Activity Funds	\$ 990	\$ 4,854	\$ 12,456	\$ 50	\$ 80

Cost Center	0436CC				
Cost Center Description	Orchard				
	2015	2016	2017	2018	2019
	Actual	Actual	Actual	Est. Actual	Budget
General Operating Fund	\$ 3,189,758	\$ 3,571,281	\$ 3,839,628	\$ 4,495,956	\$ 3,464,536
<u>School Controlled</u>	\$ 2,475,265	\$ 2,884,494	\$ 3,110,531	\$ 3,626,463	\$ 3,293,431
School Budget	\$ 2,363,865	\$ 2,758,158	\$ 3,065,383	\$ 3,489,957	\$ 3,281,110
Substitutes	\$ 108,706	\$ 117,864	\$ 42,886	\$ 133,433	\$ -
City Funds - Extracurriculars	\$ 2,694	\$ 8,472	\$ 2,262	\$ 3,074	\$ 12,321
				\$ -	\$ -
<u>Centrally Managed</u>	\$ 714,493	\$ 686,788	\$ 729,097	\$ 869,492	\$ 171,105
Special Education	\$ 342,350	\$ 314,121	\$ 445,802	\$ 536,803	\$ -
Gifted & Talented	\$ -	\$ -	\$ -	\$ -	\$ -
Early Childhood	\$ 968	\$ 2,869	\$ 3,496	\$ 3,083	\$ -
Humanware / SEL	\$ -	\$ -	\$ -	\$ -	\$ -
Athletics & Extracurriculars	\$ 3,631	\$ 4,407	\$ -	\$ 6,417	\$ -
Summer School	\$ -	\$ -	\$ -	\$ -	\$ -
Facilities	\$ 282,677	\$ 308,560	\$ 249,766	\$ 309,375	\$ 171,105
Safety and Security	\$ 54,462	\$ 53,253	\$ 28,281	\$ 13,815	\$ -
Trades	\$ -	\$ 51	\$ -	\$ -	\$ -
Department Budget	\$ 30,405	\$ 3,528	\$ 575	\$ -	\$ -
Grievances & Settlements	\$ -	\$ -	\$ 1,178	\$ -	\$ -
Academic Resources	\$ -	\$ -	\$ -	\$ -	\$ -
Grant & Gift Funds	\$ 1,772	\$ 384,828	\$ 546,635	\$ 492,701	\$ 436,451
Student Activity Funds	\$ 2,921	\$ 5,926	\$ 3,407	\$ 992	\$ 3,463

Cost Center	0448CC				
Cost Center Description	Patrick Henry				
	2015	2016	2017	2018	2019
	Actual	Actual	Actual	Est. Actual	Budget
General Operating Fund	\$ 2,989,508	\$ 2,671,901	\$ 2,901,633	\$ 3,251,186	\$ 2,090,585
<u>School Controlled</u>	\$ 2,364,434	\$ 2,005,685	\$ 2,195,088	\$ 2,404,733	\$ 1,960,939
School Budget	\$ 2,224,898	\$ 1,940,497	\$ 2,086,602	\$ 2,201,450	\$ 1,953,392
Substitutes	\$ 135,632	\$ 58,900	\$ 106,156	\$ 202,683	\$ -
City Funds - Extracurriculars	\$ 3,904	\$ 6,287	\$ 2,331	\$ 600	\$ 7,547
				\$ -	\$ -
<u>Centrally Managed</u>	\$ 625,074	\$ 666,217	\$ 706,545	\$ 846,453	\$ 129,646
Special Education	\$ 227,102	\$ 135,307	\$ 184,781	\$ 177,346	\$ -
Gifted & Talented	\$ -	\$ -	\$ -	\$ -	\$ -
Early Childhood	\$ 26,341	\$ 138,620	\$ 116,435	\$ 130,500	\$ -
Humanware / SEL	\$ -	\$ -	\$ -	\$ -	\$ -
Athletics & Extracurriculars	\$ 14,399	\$ 17,873	\$ 6,766	\$ 7,883	\$ -
Summer School	\$ 192	\$ 651	\$ 1,093	\$ -	\$ -
Facilities	\$ 305,402	\$ 327,657	\$ 341,030	\$ 318,191	\$ 129,646
Safety and Security	\$ 51,543	\$ 45,812	\$ 50,047	\$ 48,593	\$ -
Trades	\$ 95	\$ 142	\$ 89	\$ -	\$ -
Department Budget	\$ -	\$ 155	\$ 6,303	\$ -	\$ -
Grievances & Settlements	\$ -	\$ -	\$ -	\$ 163,940	\$ -
Academic Resources	\$ -	\$ -	\$ -	\$ 921	\$ -
Grant & Gift Funds	\$ 12,400	\$ 670,711	\$ 772,836	\$ 738,617	\$ 610,046
Student Activity Funds	\$ 646	\$ 94	\$ 901	\$ 566	\$ 30

Cost Center	0451CC				
Cost Center Description	Paul L Dunbar				
	2015	2016	2017	2018	2019
	Actual	Actual	Actual	Est. Actual	Budget
General Operating Fund	\$ 2,347,804	\$ 2,866,968	\$ 3,347,378	\$ 4,060,949	\$ 2,622,835
<u>School Controlled</u>	\$ 1,488,863	\$ 1,991,701	\$ 2,259,429	\$ 2,907,455	\$ 2,546,310
School Budget	\$ 1,486,532	\$ 1,989,738	\$ 2,240,467	\$ 2,844,505	\$ 2,537,288
Substitutes	\$ 507	\$ 153	\$ 17,664	\$ 62,021	\$ -
City Funds - Extracurriculars	\$ 1,824	\$ 1,810	\$ 1,298	\$ 929	\$ 9,022
				\$ -	\$ -
<u>Centrally Managed</u>	\$ 858,941	\$ 875,267	\$ 1,087,949	\$ 1,153,494	\$ 76,525
Special Education	\$ 489,748	\$ 500,447	\$ 679,464	\$ 769,491	\$ -
Gifted & Talented	\$ -	\$ -	\$ -	\$ -	\$ -
Early Childhood	\$ -	\$ -	\$ 28,527	\$ 64,759	\$ -
Humanware / SEL	\$ -	\$ -	\$ -	\$ -	\$ -
Athletics & Extracurriculars	\$ 6,102	\$ 4,554	\$ 2,456	\$ 4,312	\$ -
Summer School	\$ -	\$ 1,123	\$ 710	\$ -	\$ -
Facilities	\$ 292,021	\$ 314,047	\$ 311,911	\$ 249,991	\$ 76,525
Safety and Security	\$ 56,847	\$ 55,097	\$ 56,057	\$ 64,941	\$ -
Trades	\$ -	\$ -	\$ -	\$ -	\$ -
Department Budget	\$ 14,223	\$ -	\$ 8,824	\$ -	\$ -
Grievances & Settlements	\$ -	\$ -	\$ -	\$ -	\$ -
Academic Resources	\$ -	\$ -	\$ -	\$ -	\$ -
Grant & Gift Funds	\$ 31,763	\$ 347,309	\$ 699,451	\$ 640,823	\$ 104,415
Student Activity Funds	\$ 9,169	\$ 1,498	\$ 1,021	\$ -	\$ 136

Cost Center	0482CC				
Cost Center Description	Robert H Jamison				
	2015	2016	2017	2018	2019
	Actual	Actual	Actual	Est. Actual	Budget
General Operating Fund	\$ 3,132,852	\$ 2,699,546	\$ 3,186,410	\$ 3,383,520	\$ 2,783,541
<u>School Controlled</u>	\$ 2,289,000	\$ 1,925,193	\$ 2,232,448	\$ 2,413,699	\$ 2,635,103
School Budget	\$ 2,284,308	\$ 1,918,269	\$ 2,226,541	\$ 2,316,482	\$ 2,626,484
Substitutes	\$ -	\$ 2,574	\$ 2,432	\$ 97,217	\$ -
City Funds - Extracurriculars	\$ 4,692	\$ 4,350	\$ 3,476	\$ -	\$ 8,619
				\$ -	\$ -
<u>Centrally Managed</u>	\$ 843,852	\$ 774,353	\$ 953,962	\$ 969,821	\$ 148,438
Special Education	\$ 474,237	\$ 385,346	\$ 478,768	\$ 447,779	\$ -
Gifted & Talented	\$ -	\$ -	\$ -	\$ -	\$ -
Early Childhood	\$ 14,719	\$ 41,367	\$ 90,038	\$ 129,231	\$ -
Humanware / SEL	\$ -	\$ -	\$ -	\$ -	\$ -
Athletics & Extracurriculars	\$ 9,311	\$ 5,748	\$ 3,753	\$ 9,736	\$ -
Summer School	\$ -	\$ -	\$ 457	\$ (296)	\$ -
Facilities	\$ 303,565	\$ 300,587	\$ 333,534	\$ 339,034	\$ 148,438
Safety and Security	\$ 42,021	\$ 41,190	\$ 45,874	\$ 44,336	\$ -
Trades	\$ -	\$ 116	\$ 119	\$ -	\$ -
Department Budget	\$ -	\$ -	\$ 1,420	\$ -	\$ -
Grievances & Settlements	\$ -	\$ -	\$ -	\$ -	\$ -
Academic Resources	\$ -	\$ -	\$ -	\$ -	\$ -
Grant & Gift Funds	\$ 37,826	\$ 692,932	\$ 1,015,228	\$ 876,889	\$ 742,356
Student Activity Funds	\$ 8,930	\$ 787	\$ 293	\$ 325	\$ 2,658

Cost Center	0485CC				
Cost Center Description	Riverside				
	2015	2016	2017	2018	2019
	Actual	Actual	Actual	Est. Actual	Budget
General Operating Fund	\$ 4,127,206	\$ 4,024,326	\$ 3,980,657	\$ 5,000,319	\$ 2,809,613
<u>School Controlled</u>	\$ 2,767,697	\$ 2,731,318	\$ 2,474,277	\$ 3,189,257	\$ 2,706,395
School Budget	\$ 2,635,684	\$ 2,726,621	\$ 2,471,042	\$ 3,062,896	\$ 2,693,503
Substitutes	\$ 130,025	\$ 492	\$ 171	\$ 126,174	\$ -
City Funds - Extracurriculars	\$ 1,987	\$ 4,205	\$ 3,064	\$ 188	\$ 12,892
				\$ -	\$ -
<u>Centrally Managed</u>	\$ 1,359,509	\$ 1,293,008	\$ 1,506,380	\$ 1,811,062	\$ 103,219
Special Education	\$ 473,197	\$ 435,623	\$ 681,576	\$ 790,217	\$ -
Gifted & Talented	\$ 498,908	\$ 375,641	\$ 395,709	\$ 508,580	\$ -
Early Childhood	\$ 47,417	\$ 164,744	\$ 152,131	\$ 176,443	\$ -
Humanware / SEL	\$ -	\$ -	\$ -	\$ -	\$ -
Athletics & Extracurriculars	\$ 8,103	\$ 9,372	\$ 7,263	\$ 10,629	\$ -
Summer School	\$ -	\$ -	\$ -	\$ -	\$ -
Facilities	\$ 265,834	\$ 271,823	\$ 259,529	\$ 251,144	\$ 103,219
Safety and Security	\$ 66,050	\$ 35,782	\$ 6,458	\$ 70,949	\$ -
Trades	\$ -	\$ 23	\$ -	\$ -	\$ -
Department Budget	\$ -	\$ -	\$ 3,713	\$ -	\$ -
Grievances & Settlements	\$ -	\$ -	\$ -	\$ 3,100	\$ -
Academic Resources	\$ -	\$ -	\$ -	\$ -	\$ -
Grant & Gift Funds	\$ -	\$ 426,781	\$ 589,218	\$ 258,502	\$ 297,586
Student Activity Funds	\$ 961	\$ 1,812	\$ 519	\$ -	\$ 2,482

Cost Center	0487CC				
Cost Center Description	Robinson G Jones				
	2015	2016	2017	2018	2019
	Actual	Actual	Actual	Est. Actual	Budget
General Operating Fund	\$ 4,260,873	\$ 4,525,219	\$ 4,793,642	\$ 5,697,664	\$ 3,793,309
<u>School Controlled</u>	\$ 2,949,922	\$ 3,325,553	\$ 3,369,143	\$ 4,036,241	\$ 3,681,819
School Budget	\$ 2,790,736	\$ 3,277,683	\$ 3,360,817	\$ 3,893,544	\$ 3,669,490
Substitutes	\$ 159,185	\$ 44,223	\$ 3,413	\$ 141,377	\$ -
City Funds - Extracurriculars	\$ -	\$ 3,647	\$ 4,913	\$ 1,320	\$ 12,329
				\$ -	\$ -
<u>Centrally Managed</u>	\$ 1,310,951	\$ 1,199,666	\$ 1,424,500	\$ 1,661,423	\$ 111,490
Special Education	\$ 879,382	\$ 758,634	\$ 873,108	\$ 910,014	\$ -
Gifted & Talented	\$ -	\$ -	\$ -	\$ -	\$ -
Early Childhood	\$ 5,012	\$ 6,266	\$ 44,799	\$ 109,974	\$ -
Humanware / SEL	\$ -	\$ -	\$ -	\$ -	\$ -
Athletics & Extracurriculars	\$ 5,766	\$ 1,976	\$ 4,112	\$ 7,479	\$ -
Summer School	\$ 191	\$ 1,107	\$ 788	\$ (4)	\$ -
Facilities	\$ 267,977	\$ 319,735	\$ 383,014	\$ 502,239	\$ 111,490
Safety and Security	\$ 92,942	\$ 104,864	\$ 112,029	\$ 129,678	\$ -
Trades	\$ -	\$ 212	\$ -	\$ -	\$ -
Department Budget	\$ 59,682	\$ 6,872	\$ 6,650	\$ -	\$ -
Grievances & Settlements	\$ -	\$ -	\$ -	\$ 2,043	\$ -
Academic Resources	\$ -	\$ -	\$ -	\$ 25,196	\$ 20,080
Grant & Gift Funds	\$ 121,186	\$ 428,293	\$ 796,687	\$ 621,618	\$ 105,343
Student Activity Funds	\$ 13,678	\$ 3,358	\$ 12,015	\$ 7,700	\$ 209

Cost Center	0500CC				
Cost Center Description	Scranton				
	2015	2016	2017	2018	2019
	Actual	Actual	Actual	Est. Actual	Budget
General Operating Fund	\$ 3,160,254	\$ 3,189,614	\$ 3,773,621	\$ 4,559,282	\$ 3,851,151
<u>School Controlled</u>	\$ 2,403,656	\$ 2,494,572	\$ 3,042,697	\$ 3,791,172	\$ 3,751,887
School Budget	\$ 2,339,558	\$ 2,489,019	\$ 3,038,639	\$ 3,589,194	\$ 3,740,565
Substitutes	\$ 58,397	\$ -	\$ 97	\$ 196,631	\$ -
City Funds - Extracurriculars	\$ 5,701	\$ 5,554	\$ 3,962	\$ 5,347	\$ 11,322
				\$ -	\$ -
<u>Centrally Managed</u>	\$ 756,599	\$ 695,042	\$ 730,923	\$ 768,109	\$ 99,264
Special Education	\$ 458,256	\$ 406,373	\$ 435,996	\$ 443,719	\$ -
Gifted & Talented	\$ -	\$ -	\$ -	\$ -	\$ -
Early Childhood	\$ 4,584	\$ -	\$ 42,401	\$ 94,027	\$ -
Humanware / SEL	\$ -	\$ -	\$ -	\$ -	\$ -
Athletics & Extracurriculars	\$ 973	\$ 1,969	\$ -	\$ 6,609	\$ -
Summer School	\$ -	\$ -	\$ -	\$ -	\$ -
Facilities	\$ 225,131	\$ 229,895	\$ 195,903	\$ 220,218	\$ 99,264
Safety and Security	\$ 54,960	\$ 54,404	\$ 54,627	\$ 3,536	\$ -
Trades	\$ 248	\$ 2,400	\$ -	\$ -	\$ -
Department Budget	\$ 12,447	\$ -	\$ -	\$ -	\$ -
Grievances & Settlements	\$ -	\$ -	\$ 1,997	\$ -	\$ -
Academic Resources	\$ -	\$ -	\$ -	\$ 11	\$ -
Grant & Gift Funds	\$ 17,940	\$ 273,100	\$ 364,932	\$ 344,656	\$ 460,626
Student Activity Funds	\$ -	\$ 15,451	\$ 1,716	\$ 4,127	\$ 18,088

Cost Center	0532CC				
Cost Center Description	Sunbeam				
	2015	2016	2017	2018	2019
	Actual	Actual	Actual	Est. Actual	Budget
General Operating Fund	\$ 3,154,009	\$ 3,322,182	\$ 3,924,703	\$ 4,965,559	\$ 2,847,455
<u>School Controlled</u>	\$ 1,412,607	\$ 1,663,456	\$ 1,924,710	\$ 2,736,177	\$ 2,759,045
School Budget	\$ 1,365,140	\$ 1,595,508	\$ 1,922,365	\$ 2,427,559	\$ 2,750,672
Substitutes	\$ 45,475	\$ 65,956	\$ 908	\$ 304,822	\$ -
City Funds - Extracurriculars	\$ 1,992	\$ 1,992	\$ 1,437	\$ 3,796	\$ 8,373
				\$ -	\$ -
<u>Centrally Managed</u>	\$ 1,741,402	\$ 1,658,726	\$ 1,999,992	\$ 2,229,382	\$ 88,411
Special Education	\$ 1,341,585	\$ 1,319,056	\$ 1,729,416	\$ 1,811,053	\$ -
Gifted & Talented	\$ -	\$ -	\$ -	\$ -	\$ -
Early Childhood	\$ -	\$ 2,706	\$ 40,108	\$ 62,279	\$ -
Humanware / SEL	\$ -	\$ -	\$ -	\$ -	\$ -
Athletics & Extracurriculars	\$ -	\$ -	\$ -	\$ 2,496	\$ -
Summer School	\$ -	\$ -	\$ -	\$ 0	\$ -
Facilities	\$ 295,440	\$ 281,699	\$ 178,872	\$ 293,206	\$ 88,411
Safety and Security	\$ 54,726	\$ 54,259	\$ 51,268	\$ 53,579	\$ -
Trades	\$ 49,652	\$ 1,005	\$ 280	\$ 75	\$ -
Department Budget	\$ -	\$ -	\$ -	\$ -	\$ -
Grievances & Settlements	\$ -	\$ -	\$ 49	\$ 6,695	\$ -
Academic Resources	\$ -	\$ -	\$ -	\$ -	\$ -
Grant & Gift Funds	\$ 17,764	\$ 730,505	\$ 898,759	\$ 925,211	\$ 25,928
Student Activity Funds	\$ 430	\$ -	\$ -	\$ 3,112	\$ 400

Cost Center	0537CC				
Cost Center Description	Thomas Jefferson International Newcomers Academy				
	2015	2016	2017	2018	2019
	Actual	Actual	Actual	Est. Actual	Budget
General Operating Fund	\$ 3,844,810	\$ 4,476,434	\$ 4,982,630	\$ 6,215,614	\$ 6,374,944
<u>School Controlled</u>	\$ 3,442,758	\$ 3,989,410	\$ 4,363,727	\$ 5,380,107	\$ 6,185,825
School Budget	\$ 3,271,812	\$ 3,802,134	\$ 4,311,203	\$ 5,257,349	\$ 6,168,976
Substitutes	\$ 161,757	\$ 184,983	\$ 50,504	\$ 120,784	\$ -
City Funds - Extracurriculars	\$ 9,189	\$ 2,292	\$ 2,020	\$ 1,974	\$ 16,849
				\$ -	\$ -
<u>Centrally Managed</u>	\$ 402,053	\$ 487,024	\$ 618,903	\$ 835,507	\$ 189,119
Special Education	\$ -	\$ 16,454	\$ 121,963	\$ 178,586	\$ -
Gifted & Talented	\$ -	\$ -	\$ -	\$ -	\$ -
Early Childhood	\$ 14,566	\$ 41,698	\$ 44,913	\$ 118,623	\$ -
Humanware / SEL	\$ -	\$ -	\$ -	\$ -	\$ -
Athletics & Extracurriculars	\$ -	\$ 1,816	\$ -	\$ 9,470	\$ -
Summer School	\$ -	\$ 346	\$ 919	\$ 0	\$ -
Facilities	\$ 348,264	\$ 365,964	\$ 318,891	\$ 338,039	\$ 189,119
Safety and Security	\$ 38,346	\$ 59,702	\$ 128,952	\$ 190,790	\$ -
Trades	\$ -	\$ 1,046	\$ -	\$ -	\$ -
Department Budget	\$ 877	\$ -	\$ 3,266	\$ -	\$ -
Grievances & Settlements	\$ -	\$ -	\$ -	\$ -	\$ -
Academic Resources	\$ -	\$ -	\$ -	\$ -	\$ -
Grant & Gift Funds	\$ 106,784	\$ 201,285	\$ 433,547	\$ 739,585	\$ 351,486
Student Activity Funds	\$ 284	\$ 2,753	\$ 5,510	\$ -	\$ 301

Cost Center	0544CC				
Cost Center Description	Tremont Montessori				
	2015	2016	2017	2018	2019
	Actual	Actual	Actual	Est. Actual	Budget
General Operating Fund	\$ 4,569,866	\$ 4,147,115	\$ 4,877,953	\$ 5,597,471	\$ 3,640,521
<u>School Controlled</u>	\$ 3,497,734	\$ 3,341,982	\$ 3,414,889	\$ 3,843,211	\$ 3,544,152
School Budget	\$ 3,425,123	\$ 3,336,640	\$ 3,413,929	\$ 3,604,224	\$ 3,533,394
Substitutes	\$ 70,368	\$ 548	\$ -	\$ 234,455	\$ -
City Funds - Extracurriculars	\$ 2,244	\$ 4,794	\$ 960	\$ 4,532	\$ 10,758
				\$ -	\$ -
<u>Centrally Managed</u>	\$ 1,072,132	\$ 805,133	\$ 1,463,064	\$ 1,754,260	\$ 96,368
Special Education	\$ 639,491	\$ 393,184	\$ 931,064	\$ 969,215	\$ -
Gifted & Talented	\$ -	\$ -	\$ -	\$ -	\$ -
Early Childhood	\$ 62,115	\$ 106,545	\$ 124,515	\$ 360,697	\$ -
Humanware / SEL	\$ -	\$ -	\$ -	\$ -	\$ -
Athletics & Extracurriculars	\$ -	\$ 1,987	\$ 1,816	\$ 2,039	\$ -
Summer School	\$ -	\$ -	\$ -	\$ -	\$ -
Facilities	\$ 331,081	\$ 261,803	\$ 316,678	\$ 332,357	\$ 96,368
Safety and Security	\$ 39,260	\$ 39,783	\$ 88,531	\$ 89,677	\$ -
Trades	\$ 186	\$ 1,240	\$ 460	\$ 276	\$ -
Department Budget	\$ -	\$ 591	\$ -	\$ -	\$ -
Grievances & Settlements	\$ -	\$ -	\$ -	\$ -	\$ -
Academic Resources	\$ -	\$ -	\$ -	\$ -	\$ -
Grant & Gift Funds	\$ 68,540	\$ 1,024,378	\$ 760,942	\$ 817,686	\$ 387,995
Student Activity Funds	\$ 21,790	\$ 24,607	\$ 16,925	\$ 3,951	\$ 12,920

Cost Center	0550CC				
Cost Center Description	Valley View Boys Leadership Academy				
	2015	2016	2017	2018	2019
	Actual	Actual	Actual	Est. Actual	Budget
General Operating Fund	\$ 2,129,065	\$ 2,477,082	\$ 2,475,701	\$ 2,827,099	\$ 1,881,720
<u>School Controlled</u>	\$ 1,810,652	\$ 2,016,613	\$ 2,054,529	\$ 2,283,797	\$ 1,798,066
School Budget	\$ 1,778,233	\$ 2,016,177	\$ 2,051,816	\$ 2,258,533	\$ 1,793,207
Substitutes	\$ 30,998	\$ 306	\$ 2,713	\$ 25,264	\$ -
City Funds - Extracurriculars	\$ 1,422	\$ 130	\$ -	\$ -	\$ 4,859
					\$ -
<u>Centrally Managed</u>	\$ 318,413	\$ 460,469	\$ 421,173	\$ 543,302	\$ 83,654
Special Education	\$ -	\$ 7,137	\$ 54,373	\$ 72,680	\$ -
Gifted & Talented	\$ -	\$ -	\$ -	\$ -	\$ -
Early Childhood	\$ 47,461	\$ 185,744	\$ 86,056	\$ 176,212	\$ -
Humanware / SEL	\$ -	\$ -	\$ -	\$ -	\$ -
Athletics & Extracurriculars	\$ 7,250	\$ 7,452	\$ 1,930	\$ 5,871	\$ -
Summer School	\$ -	\$ -	\$ -	\$ -	\$ -
Facilities	\$ 207,921	\$ 202,883	\$ 212,485	\$ 196,977	\$ 83,654
Safety and Security	\$ 55,781	\$ 55,959	\$ 65,887	\$ 71,685	\$ -
Trades	\$ -	\$ 1,293	\$ -	\$ -	\$ -
Department Budget	\$ -	\$ -	\$ -	\$ -	\$ -
Grievances & Settlements	\$ -	\$ -	\$ 441	\$ 19,876	\$ -
Academic Resources	\$ -	\$ -	\$ -	\$ -	\$ -
Grant & Gift Funds	\$ 16,991	\$ 117,100	\$ 129,367	\$ 122,748	\$ 143,028
Student Activity Funds	\$ 5,086	\$ 3,615	\$ 1,044	\$ -	\$ -

Cost Center	0556CC				
Cost Center Description	Wade Park				
	2015	2016	2017	2018	2019
	Actual	Actual	Actual	Est. Actual	Budget
General Operating Fund	\$ 2,832,965	\$ 3,059,118	\$ 3,456,842	\$ 3,944,526	\$ 2,658,723
<u>School Controlled</u>	\$ 1,919,637	\$ 2,085,930	\$ 2,394,235	\$ 2,726,979	\$ 2,535,886
School Budget	\$ 1,917,435	\$ 1,882,808	\$ 2,316,633	\$ 2,479,457	\$ 2,524,530
Substitutes	\$ 94	\$ 198,036	\$ 73,288	\$ 246,890	\$ -
City Funds - Extracurriculars	\$ 2,108	\$ 5,087	\$ 4,314	\$ 631	\$ 11,356
				\$ -	\$ -
<u>Centrally Managed</u>	\$ 913,328	\$ 973,187	\$ 1,062,607	\$ 1,217,547	\$ 122,837
Special Education	\$ 207,764	\$ 271,348	\$ 390,626	\$ 455,794	\$ -
Gifted & Talented	\$ 354,149	\$ 305,532	\$ 248,528	\$ 299,735	\$ -
Early Childhood	\$ 14,434	\$ 62,301	\$ 123,400	\$ 127,292	\$ -
Humanware / SEL	\$ -	\$ -	\$ -	\$ -	\$ -
Athletics & Extracurriculars	\$ 7,477	\$ 1,939	\$ 2,130	\$ 4,603	\$ -
Summer School	\$ -	\$ -	\$ -	\$ -	\$ -
Facilities	\$ 258,528	\$ 265,770	\$ 258,665	\$ 287,240	\$ 122,837
Safety and Security	\$ 64,700	\$ 66,260	\$ 39,112	\$ 40,818	\$ -
Trades	\$ -	\$ 36	\$ -	\$ -	\$ -
Department Budget	\$ 6,275	\$ -	\$ -	\$ -	\$ -
Grievances & Settlements	\$ -	\$ -	\$ 146	\$ 2,064	\$ -
Academic Resources	\$ -	\$ -	\$ -	\$ 111	\$ -
Grant & Gift Funds	\$ 14,002	\$ 456,977	\$ 429,350	\$ 515,062	\$ 346,161
Student Activity Funds	\$ 3,421	\$ 6,504	\$ 16,307	\$ -	\$ 0

Cost Center	0560CC				
Cost Center Description	Walton				
	2015	2016	2017	2018	2019
	Actual	Actual	Actual	Est. Actual	Budget
General Operating Fund	\$ 3,162,140	\$ 2,581,858	\$ 2,053,186	\$ 2,631,315	\$ 2,217,024
<u>School Controlled</u>	\$ 2,767,287	\$ 2,170,422	\$ 1,622,752	\$ 2,096,079	\$ 2,135,297
School Budget	\$ 2,711,145	\$ 2,117,787	\$ 1,622,969	\$ 1,901,342	\$ 2,128,384
Substitutes	\$ 54,224	\$ 51,136	\$ 512	\$ 194,210	\$ -
City Funds - Extracurriculars	\$ 1,919	\$ 1,499	\$ (730)	\$ 526	\$ 6,913
				\$ -	\$ -
<u>Centrally Managed</u>	\$ 394,853	\$ 411,436	\$ 430,434	\$ 535,237	\$ 81,727
Special Education	\$ 130,182	\$ 85,757	\$ 79,475	\$ 115,192	\$ -
Gifted & Talented	\$ -	\$ -	\$ -	\$ -	\$ -
Early Childhood	\$ -	\$ -	\$ 65,053	\$ 125,853	\$ -
Humanware / SEL	\$ -	\$ -	\$ -	\$ -	\$ -
Athletics & Extracurriculars	\$ 4,676	\$ 6,985	\$ 1,907	\$ 4,741	\$ -
Summer School	\$ -	\$ -	\$ -	\$ -	\$ -
Facilities	\$ 232,984	\$ 277,072	\$ 275,394	\$ 282,188	\$ 81,727
Safety and Security	\$ 27,010	\$ 36,486	\$ 2,734	\$ -	\$ -
Trades	\$ -	\$ 4,451	\$ 509	\$ 543	\$ -
Department Budget	\$ -	\$ 685	\$ 5,362	\$ -	\$ -
Grievances & Settlements	\$ -	\$ -	\$ -	\$ 6,720	\$ -
Academic Resources	\$ -	\$ -	\$ -	\$ 443	\$ -
Grant & Gift Funds	\$ 19,572	\$ 346,210	\$ 308,917	\$ 142,405	\$ 224,142
Student Activity Funds	\$ 2,095	\$ 103	\$ -	\$ -	\$ 4

Cost Center	0572CC				
Cost Center Description	Warner Girls Leadership Academy				
	2015	2016	2017	2018	2019
	Actual	Actual	Actual	Est. Actual	Budget
General Operating Fund	\$ 3,273,937	\$ 2,959,183	\$ 3,425,878	\$ 4,438,617	\$ 3,272,478
<u>School Controlled</u>	\$ 2,869,310	\$ 2,425,964	\$ 2,837,611	\$ 3,684,231	\$ 3,121,737
School Budget	\$ 2,819,047	\$ 2,409,754	\$ 2,808,530	\$ 3,547,454	\$ 3,110,053
Substitutes	\$ 44,926	\$ 14,318	\$ 22,471	\$ 133,950	\$ -
City Funds - Extracurriculars	\$ 5,337	\$ 1,892	\$ 6,609	\$ 2,827	\$ 11,684
				\$ -	\$ -
<u>Centrally Managed</u>	\$ 404,627	\$ 533,219	\$ 588,267	\$ 754,386	\$ 150,740
Special Education	\$ -	\$ -	\$ 11,116	\$ 39,698	\$ -
Gifted & Talented	\$ -	\$ -	\$ -	\$ -	\$ -
Early Childhood	\$ 52,108	\$ 194,010	\$ 195,840	\$ 212,803	\$ -
Humanware / SEL	\$ -	\$ -	\$ -	\$ -	\$ -
Athletics & Extracurriculars	\$ 5,148	\$ 7,175	\$ 6,336	\$ 15,431	\$ -
Summer School	\$ -	\$ -	\$ -	\$ -	\$ -
Facilities	\$ 292,851	\$ 277,548	\$ 316,693	\$ 373,684	\$ 150,740
Safety and Security	\$ 54,521	\$ 54,487	\$ 58,229	\$ 61,167	\$ -
Trades	\$ -	\$ -	\$ 53	\$ -	\$ -
Department Budget	\$ -	\$ -	\$ -	\$ -	\$ -
Grievances & Settlements	\$ -	\$ -	\$ -	\$ 51,604	\$ -
Academic Resources	\$ -	\$ -	\$ -	\$ -	\$ -
Grant & Gift Funds	\$ 21,729	\$ 338,338	\$ 217,969	\$ 242,697	\$ 245,686
Student Activity Funds	\$ 18,696	\$ 11,510	\$ 21,814	\$ 64	\$ 36

Cost Center	0587CC				
Cost Center Description	Washington Park Environmental Studies				
	2015 Actual	2016 Actual	2017 Actual	2018 Est. Actual	2019 Budget
General Operating Fund	\$ 2,246,226	\$ 2,241,452	\$ 2,800,476	\$ 3,505,583	\$ 2,849,590
<u>School Controlled</u>	\$ 1,499,130	\$ 1,657,017	\$ 2,338,071	\$ 2,803,667	\$ 2,688,864
School Budget	\$ 1,457,562	\$ 1,653,289	\$ 2,320,267	\$ 2,719,647	\$ 2,688,864
Substitutes	\$ 38,512	\$ 1,648	\$ 14,629	\$ 84,020	\$ -
City Funds - Extracurriculars	\$ 3,056	\$ 2,080	\$ 3,174	\$ -	\$ -
				\$ -	\$ -
<u>Centrally Managed</u>	\$ 747,096	\$ 584,435	\$ 462,406	\$ 701,916	\$ 160,726
Special Education	\$ 439,233	\$ 402,694	\$ 245,809	\$ 267,785	\$ -
Gifted & Talented	\$ -	\$ -	\$ -	\$ -	\$ -
Early Childhood	\$ 9,075	\$ 537	\$ 5,057	\$ -	\$ -
Humanware / SEL	\$ -	\$ -	\$ -	\$ -	\$ -
Athletics & Extracurriculars	\$ 3,631	\$ 1,941	\$ 3,631	\$ 3,800	\$ -
Summer School	\$ -	\$ -	\$ -	\$ -	\$ -
Facilities	\$ 217,759	\$ 97,965	\$ 103,673	\$ 319,446	\$ 160,726
Safety and Security	\$ 77,398	\$ 81,298	\$ 103,407	\$ 92,784	\$ -
Trades	\$ -	\$ -	\$ 731	\$ -	\$ -
Department Budget	\$ -	\$ -	\$ -	\$ -	\$ -
Grievances & Settlements	\$ -	\$ -	\$ 97	\$ 18,101	\$ -
Academic Resources	\$ -	\$ -	\$ -	\$ -	\$ -
Grant & Gift Funds	\$ 19,935	\$ 412,500	\$ 625,516	\$ 178,683	\$ 232,649
Student Activity Funds	\$ 2,923	\$ -	\$ 867	\$ 31,548	\$ 80,369

Cost Center	0596CC				
Cost Center Description	Waverly				
	2015	2016	2017	2018	2019
	Actual	Actual	Actual	Est. Actual	Budget
General Operating Fund	\$ 2,246,226	\$ 2,241,452	\$ 2,800,476	\$ 3,407,367	\$ 1,909,555
<u>School Controlled</u>	\$ 1,499,130	\$ 1,657,017	\$ 2,338,071	\$ 2,691,198	\$ 1,904,162
School Budget	\$ 1,457,562	\$ 1,653,289	\$ 2,320,267	\$ 2,580,638	\$ 1,897,593
Substitutes	\$ 38,512	\$ 1,648	\$ 14,629	\$ 108,985	\$ -
City Funds - Extracurriculars	\$ 3,056	\$ 2,080	\$ 3,174	\$ 1,575	\$ 6,569
				\$ -	\$ -
<u>Centrally Managed</u>	\$ 747,096	\$ 584,435	\$ 462,406	\$ 716,169	\$ 5,393
Special Education	\$ 439,233	\$ 402,694	\$ 245,809	\$ 428,279	\$ -
Gifted & Talented	\$ -	\$ -	\$ -	\$ -	\$ -
Early Childhood	\$ 9,075	\$ 537	\$ 5,057	\$ 5,923	\$ -
Humanware / SEL	\$ -	\$ -	\$ -	\$ -	\$ -
Athletics & Extracurriculars	\$ 3,631	\$ 1,941	\$ 3,631	\$ 5,069	\$ -
Summer School	\$ -	\$ -	\$ -	\$ -	\$ -
Facilities	\$ 217,759	\$ 97,965	\$ 103,673	\$ 172,566	\$ 5,393
Safety and Security	\$ 77,398	\$ 81,298	\$ 103,407	\$ 104,332	\$ -
Trades	\$ -	\$ -	\$ 731	\$ -	\$ -
Department Budget	\$ -	\$ -	\$ -	\$ -	\$ -
Grievances & Settlements	\$ -	\$ -	\$ 97	\$ -	\$ -
Academic Resources	\$ -	\$ -	\$ -	\$ -	\$ -
Grant & Gift Funds	\$ 19,935	\$ 412,500	\$ 625,516	\$ 547,931	\$ 165,251
Student Activity Funds	\$ 2,923	\$ -	\$ 867	\$ -	\$ 869

Cost Center	0605CC				
Cost Center Description	Willow				
	2015	2016	2017	2018	2019
	Actual	Actual	Actual	Est. Actual	Budget
General Operating Fund	\$ 2,283,533	\$ 2,339,861	\$ 2,378,853	\$ 2,906,896	\$ 1,809,671
<u>School Controlled</u>	\$ 1,502,030	\$ 1,422,383	\$ 1,368,156	\$ 1,731,609	\$ 1,744,829
School Budget	\$ 1,499,451	\$ 1,420,118	\$ 1,367,031	\$ 1,553,408	\$ 1,739,820
Substitutes	\$ 167	\$ 783	\$ -	\$ 173,899	\$ -
City Funds - Extracurriculars	\$ 2,412	\$ 1,482	\$ 1,125	\$ 4,301	\$ 5,009
				\$ -	\$ -
<u>Centrally Managed</u>	\$ 781,503	\$ 917,478	\$ 1,010,697	\$ 1,175,287	\$ 64,842
Special Education	\$ 536,092	\$ 567,732	\$ 681,063	\$ 790,235	\$ -
Gifted & Talented	\$ -	\$ -	\$ -	\$ -	\$ -
Early Childhood	\$ -	\$ 256	\$ 26,731	\$ 68,961	\$ -
Humanware / SEL	\$ -	\$ -	\$ -	\$ -	\$ -
Athletics & Extracurriculars	\$ -	\$ -	\$ -	\$ -	\$ -
Summer School	\$ -	\$ -	\$ -	\$ -	\$ -
Facilities	\$ 180,877	\$ 298,284	\$ 246,153	\$ 251,463	\$ 64,842
Safety and Security	\$ 52,652	\$ 48,996	\$ 53,862	\$ 64,628	\$ -
Trades	\$ 556	\$ 2,210	\$ 2,718	\$ -	\$ -
Department Budget	\$ 11,326	\$ -	\$ -	\$ -	\$ -
Grievances & Settlements	\$ -	\$ -	\$ 170	\$ -	\$ -
Academic Resources	\$ -	\$ -	\$ -	\$ 273	\$ -
Grant & Gift Funds	\$ -	\$ 588,762	\$ 736,846	\$ 860,736	\$ 42,901
Student Activity Funds	\$ 953	\$ 30	\$ 4,071	\$ 2,194	\$ 1

Cost Center	0615CC				
Cost Center Description	Whitney M Young Leadership Academy				
	2015	2016	2017	2018	2019
	Actual	Actual	Actual	Est. Actual	Budget
General Operating Fund	\$ 3,598,556	\$ 3,692,073	\$ 3,786,165	\$ 4,043,102	\$ 1,570,231
<u>School Controlled</u>	\$ 1,949,989	\$ 2,085,282	\$ 1,919,791	\$ 2,125,003	\$ 1,401,560
School Budget	\$ 1,824,198	\$ 2,070,353	\$ 1,908,443	\$ 1,987,316	\$ 1,394,462
Substitutes	\$ 111,856	\$ -	\$ -	\$ 129,240	\$ -
City Funds - Extracurriculars	\$ 13,936	\$ 14,929	\$ 11,348	\$ 8,448	\$ 7,098
				\$ -	\$ -
<u>Centrally Managed</u>	\$ 1,648,566	\$ 1,606,792	\$ 1,866,374	\$ 1,918,098	\$ 168,671
Special Education	\$ 657,657	\$ 598,215	\$ 835,375	\$ 1,003,066	\$ -
Gifted & Talented	\$ 378,515	\$ 397,376	\$ 327,957	\$ 288,240	\$ -
Early Childhood	\$ -	\$ -	\$ -	\$ -	\$ -
Humanware / SEL	\$ -	\$ -	\$ -	\$ -	\$ -
Athletics & Extracurriculars	\$ 110,447	\$ 99,021	\$ 95,467	\$ 109,579	\$ 10,000
Summer School	\$ -	\$ -	\$ -	\$ -	\$ -
Facilities	\$ 398,529	\$ 416,893	\$ 505,181	\$ 411,183	\$ 158,671
Safety and Security	\$ 101,903	\$ 94,428	\$ 102,043	\$ 105,938	\$ -
Trades	\$ 1,516	\$ 859	\$ 350	\$ 92	\$ -
Department Budget	\$ -	\$ -	\$ -	\$ -	\$ -
Grievances & Settlements	\$ -	\$ -	\$ -	\$ -	\$ -
Academic Resources	\$ -	\$ -	\$ -	\$ -	\$ -
Grant & Gift Funds	\$ 10,691	\$ 352,425	\$ 400,646	\$ 271,984	\$ 212,800
Student Activity Funds	\$ 5,992	\$ 14,740	\$ 16,372	\$ 8,361	\$ 6,659

Cost Center	0616CC				
Cost Center Description	Wilbur Wright				
	2015	2016	2017	2018	2019
	Actual	Actual	Actual	Est. Actual	Budget
General Operating Fund	\$ 3,650,043	\$ 3,755,996	\$ 3,805,684	\$ 5,926,331	\$ 3,373,459
<u>School Controlled</u>	\$ 2,382,364	\$ 2,495,181	\$ 2,496,059	\$ 3,985,242	\$ 3,238,433
School Budget	\$ 2,290,040	\$ 2,351,358	\$ 2,448,424	\$ 3,818,717	\$ 3,227,142
Substitutes	\$ 87,942	\$ 138,406	\$ 46,037	\$ 166,291	\$ -
City Funds - Extracurriculars	\$ 4,382	\$ 5,417	\$ 1,598	\$ 235	\$ 11,291
				\$ -	\$ -
<u>Centrally Managed</u>	\$ 1,267,679	\$ 1,260,815	\$ 1,309,625	\$ 1,941,089	\$ 135,026
Special Education	\$ 778,730	\$ 746,965	\$ 819,617	\$ 1,324,052	\$ -
Gifted & Talented	\$ -	\$ -	\$ -	\$ -	\$ -
Early Childhood	\$ 12,708	\$ 38,959	\$ 9,434	\$ -	\$ -
Humanware / SEL	\$ -	\$ -	\$ -	\$ -	\$ -
Athletics & Extracurriculars	\$ 8,506	\$ 6,716	\$ 7,496	\$ 10,520	\$ -
Summer School	\$ -	\$ -	\$ -	\$ -	\$ -
Facilities	\$ 356,950	\$ 351,624	\$ 371,332	\$ 488,630	\$ 135,026
Safety and Security	\$ 106,879	\$ 99,701	\$ 99,829	\$ 93,478	\$ -
Trades	\$ -	\$ 2,164	\$ 1,868	\$ 368	\$ -
Department Budget	\$ 3,905	\$ 14,687	\$ -	\$ 24,040	\$ -
Grievances & Settlements	\$ -	\$ -	\$ 49	\$ -	\$ -
Academic Resources	\$ -	\$ -	\$ -	\$ -	\$ -
Grant & Gift Funds	\$ 12,220	\$ 504,793	\$ 667,668	\$ 717,383	\$ 349,565
Student Activity Funds	\$ 5,316	\$ 576	\$ 744	\$ 106	\$ 97

Cost Center	0621CC				
Cost Center Description	William Rainey Harper				
	2015	2016	2017	2018	2019
	Actual	Actual	Actual	Est. Actual	Budget
General Operating Fund	\$ -	\$ -	\$ -	\$ 4,176	\$ 1,567,667
<u>School Controlled</u>	\$ -	\$ -	\$ -	\$ -	\$ 1,513,237
School Budget	\$ -	\$ -	\$ -	\$ -	\$ 1,513,237
Substitutes	\$ -	\$ -	\$ -	\$ -	\$ -
City Funds - Extracurriculars	\$ -	\$ -	\$ -	\$ -	\$ -
					\$ -
<u>Centrally Managed</u>	\$ -	\$ -	\$ -	\$ 4,176	\$ 54,430
Special Education	\$ -	\$ -	\$ -	\$ -	\$ -
Gifted & Talented	\$ -	\$ -	\$ -	\$ -	\$ -
Early Childhood	\$ -	\$ -	\$ -	\$ -	\$ -
Humanware / SEL	\$ -	\$ -	\$ -	\$ -	\$ -
Athletics & Extracurriculars	\$ -	\$ -	\$ -	\$ -	\$ -
Summer School	\$ -	\$ -	\$ -	\$ -	\$ -
Facilities	\$ -	\$ -	\$ -	\$ 4,176	\$ 54,430
Safety and Security	\$ -	\$ -	\$ -	\$ -	\$ -
Trades	\$ -	\$ -	\$ -	\$ -	\$ -
Department Budget	\$ -	\$ -	\$ -	\$ -	\$ -
Grievances & Settlements	\$ -	\$ -	\$ -	\$ -	\$ -
Academic Resources	\$ -	\$ -	\$ -	\$ -	\$ -
Grant & Gift Funds	\$ -	\$ -	\$ -	\$ -	\$ 60,000
Student Activity Funds	\$ -	\$ -	\$ -	\$ -	\$ -

Cost Center	0622CC				
Cost Center Description	William Cullen Bryant				
	2015	2016	2017	2018	2019
	Actual	Actual	Actual	Est. Actual	Budget
General Operating Fund	\$ 3,097,961	\$ 3,310,448	\$ 3,769,324	\$ 4,771,851	\$ 3,139,878
<u>School Controlled</u>	\$ 2,556,632	\$ 2,651,280	\$ 2,960,915	\$ 3,744,978	\$ 3,051,152
School Budget	\$ 2,500,562	\$ 2,537,940	\$ 2,913,065	\$ 3,587,264	\$ 3,040,950
Substitutes	\$ 54,500	\$ 108,315	\$ 42,542	\$ 157,714	\$ -
City Funds - Extracurriculars	\$ 1,570	\$ 5,025	\$ 5,308	\$ -	\$ 10,202
					\$ -
<u>Centrally Managed</u>	\$ 541,328	\$ 659,168	\$ 808,409	\$ 1,026,873	\$ 88,726
Special Education	\$ 323,517	\$ 425,154	\$ 473,552	\$ 585,164	\$ -
Gifted & Talented	\$ -	\$ -	\$ -	\$ -	\$ -
Early Childhood	\$ -	\$ 975	\$ 33,208	\$ 127,597	\$ -
Humanware / SEL	\$ -	\$ -	\$ -	\$ -	\$ -
Athletics & Extracurriculars	\$ -	\$ 4,066	\$ -	\$ -	\$ -
Summer School	\$ -	\$ -	\$ -	\$ -	\$ -
Facilities	\$ 180,754	\$ 195,018	\$ 251,421	\$ 239,454	\$ 88,726
Safety and Security	\$ 32,918	\$ 29,857	\$ 50,228	\$ 74,658	\$ -
Trades	\$ 680	\$ -	\$ -	\$ -	\$ -
Department Budget	\$ 3,460	\$ 4,098	\$ -	\$ -	\$ -
Grievances & Settlements	\$ -	\$ -	\$ -	\$ -	\$ -
Academic Resources	\$ -	\$ -	\$ -	\$ -	\$ -
Grant & Gift Funds	\$ -	\$ 202,408	\$ 152,206	\$ 131,561	\$ 313,956
Student Activity Funds	\$ 10,096	\$ 8,427	\$ 9,550	\$ 829	\$ 5,178

Cost Center	0624CC				
Cost Center Description	Willson				
	2015	2016	2017	2018	2019
	Actual	Actual	Actual	Est. Actual	Budget
General Operating Fund	\$ 3,225,144	\$ 3,577,871	\$ 3,795,816	\$ 4,464,226	\$ 2,563,047
<u>School Controlled</u>	\$ 1,986,958	\$ 2,174,802	\$ 2,329,323	\$ 2,889,082	\$ 2,456,197
School Budget	\$ 1,853,883	\$ 2,160,431	\$ 2,302,834	\$ 2,752,624	\$ 2,448,941
Substitutes	\$ 130,011	\$ 10,588	\$ 20,552	\$ 133,793	\$ -
City Funds - Extracurriculars	\$ 3,064	\$ 3,783	\$ 5,937	\$ 2,665	\$ 7,256
				\$ -	\$ -
<u>Centrally Managed</u>	\$ 1,238,186	\$ 1,403,069	\$ 1,466,493	\$ 1,575,145	\$ 106,849
Special Education	\$ 838,342	\$ 1,125,911	\$ 1,116,846	\$ 1,166,838	\$ -
Gifted & Talented	\$ -	\$ -	\$ -	\$ -	\$ -
Early Childhood	\$ -	\$ -	\$ -	\$ -	\$ -
Humanware / SEL	\$ -	\$ -	\$ -	\$ -	\$ -
Athletics & Extracurriculars	\$ 10,894	\$ 2,286	\$ -	\$ 1,251	\$ -
Summer School	\$ -	\$ -	\$ -	\$ -	\$ -
Facilities	\$ 302,597	\$ 242,320	\$ 315,900	\$ 342,960	\$ 106,849
Safety and Security	\$ 46,237	\$ 28,970	\$ 33,606	\$ 63,850	\$ -
Trades	\$ 127	\$ -	\$ 142	\$ -	\$ -
Department Budget	\$ 39,990	\$ 3,581	\$ -	\$ -	\$ -
Grievances & Settlements	\$ -	\$ -	\$ -	\$ 246	\$ -
Academic Resources	\$ -	\$ -	\$ -	\$ -	\$ -
Grant & Gift Funds	\$ 3,788	\$ 887,778	\$ 900,079	\$ 1,043,479	\$ 396,483
Student Activity Funds	\$ 4,737	\$ 4,702	\$ 5,565	\$ -	\$ 236

Cost Center	0691CC				
Cost Center Description	Cleveland School of Science and Medicine				
	2015	2016	2017	2018	2019
	Actual	Actual	Actual	Est. Actual	Budget
General Operating Fund	\$ 3,501,403	\$ 3,925,777	\$ 3,813,963	\$ 4,214,074	\$ 2,646,278
<u>School Controlled</u>	\$ 2,714,462	\$ 2,668,522	\$ 2,907,150	\$ 3,173,967	\$ 2,543,205
School Budget	\$ 2,454,364	\$ 2,545,075	\$ 2,862,628	\$ 3,064,765	\$ 2,543,205
Substitutes	\$ 255,948	\$ 116,358	\$ 42,431	\$ 103,042	\$ -
City Funds - Extracurriculars	\$ 4,150	\$ 7,090	\$ 2,092	\$ 6,160	\$ -
				\$ -	\$ -
<u>Centrally Managed</u>	\$ 786,942	\$ 1,257,254	\$ 906,813	\$ 1,040,107	\$ 103,074
Special Education	\$ 461,550	\$ 510,622	\$ 554,330	\$ 601,026	\$ -
Gifted & Talented	\$ -	\$ -	\$ -	\$ -	\$ -
Early Childhood	\$ -	\$ -	\$ -	\$ -	\$ -
Humanware / SEL	\$ -	\$ -	\$ -	\$ -	\$ -
Athletics & Extracurriculars	\$ 56,361	\$ 58,568	\$ 49,950	\$ 67,273	\$ -
Summer School	\$ -	\$ -	\$ -	\$ -	\$ -
Facilities	\$ 203,703	\$ 209,454	\$ 234,934	\$ 210,185	\$ 103,074
Safety and Security	\$ 64,984	\$ 65,253	\$ 67,600	\$ 65,409	\$ -
Trades	\$ 344	\$ -	\$ -	\$ -	\$ -
Department Budget	\$ -	\$ 413,357	\$ -	\$ -	\$ -
Grievances & Settlements	\$ -	\$ -	\$ -	\$ 96,214	\$ -
Academic Resources	\$ -	\$ -	\$ -	\$ -	\$ -
Grant & Gift Funds	\$ 2,210	\$ 87,354	\$ 242,912	\$ 265,097	\$ 198,742
Student Activity Funds	\$ 22,693	\$ 7,088	\$ 56,254	\$ 20,277	\$ 14,644

Cost Center	0692CC				
Cost Center Description	Cleveland School of Architecture & Design				
	2015 Actual	2016 Actual	2017 Actual	2018 Est. Actual	2019 Budget
General Operating Fund	\$ 2,904,324	\$ 2,981,228	\$ 3,018,121	\$ 3,320,203	\$ 2,231,453
<u>School Controlled</u>	\$ 2,593,516	\$ 2,671,837	\$ 2,673,383	\$ 2,969,035	\$ 2,128,370
School Budget	\$ 2,547,401	\$ 2,669,925	\$ 2,673,383	\$ 2,907,955	\$ 2,128,370
Substitutes	\$ 46,115	\$ 1,912	\$ -	\$ 57,404	\$ -
City Funds - Extracurriculars	\$ -	\$ -	\$ -	\$ 3,676	\$ -
				\$ -	\$ -
<u>Centrally Managed</u>	\$ 310,809	\$ 309,391	\$ 344,738	\$ 351,168	\$ 103,083
Special Education	\$ -	\$ -	\$ -	\$ -	\$ -
Gifted & Talented	\$ -	\$ -	\$ -	\$ -	\$ -
Early Childhood	\$ -	\$ -	\$ -	\$ -	\$ -
Humanware / SEL	\$ -	\$ -	\$ -	\$ -	\$ -
Athletics & Extracurriculars	\$ 50,464	\$ 51,104	\$ 44,818	\$ 65,793	\$ -
Summer School	\$ -	\$ -	\$ -	\$ -	\$ -
Facilities	\$ 194,219	\$ 192,529	\$ 231,645	\$ 210,248	\$ 103,083
Safety and Security	\$ 65,782	\$ 65,272	\$ 68,275	\$ 65,428	\$ -
Trades	\$ 344	\$ -	\$ -	\$ -	\$ -
Department Budget	\$ -	\$ 486	\$ -	\$ -	\$ -
Grievances & Settlements	\$ -	\$ -	\$ -	\$ 9,699	\$ -
Academic Resources	\$ -	\$ -	\$ -	\$ -	\$ -
Grant & Gift Funds	\$ 14,210	\$ 71,144	\$ 118,996	\$ 109,346	\$ 120,927
Student Activity Funds	\$ -	\$ -	\$ 20,133	\$ 24,526	\$ 6,559

Cost Center	0801CC				
Cost Center Description	Cleveland School of the Arts				
	2015	2016	2017	2018	2019
	Actual	Actual	Actual	Est. Actual	Budget
General Operating Fund	\$ 3,982,126	\$ 4,497,133	\$ 4,586,513	\$ 5,245,579	\$ 4,290,556
<u>School Controlled</u>	\$ 3,632,453	\$ 3,883,231	\$ 3,935,122	\$ 4,470,525	\$ 4,083,890
School Budget	\$ 3,630,551	\$ 3,879,792	\$ 3,922,303	\$ 4,281,346	\$ 4,083,890
Substitutes	\$ 152	\$ 88	\$ 12,234	\$ 189,179	\$ -
City Funds - Extracurriculars	\$ 1,750	\$ 3,351	\$ 585	\$ -	\$ -
				\$ -	\$ -
<u>Centrally Managed</u>	\$ 349,673	\$ 613,902	\$ 651,390	\$ 775,054	\$ 206,666
Special Education	\$ 50,263	\$ 59,249	\$ 80,528	\$ 29,234	\$ -
Gifted & Talented	\$ -	\$ -	\$ -	\$ -	\$ -
Early Childhood	\$ -	\$ -	\$ -	\$ -	\$ -
Humanware / SEL	\$ -	\$ -	\$ -	\$ -	\$ -
Athletics & Extracurriculars	\$ 7,466	\$ 214	\$ -	\$ 13,399	\$ -
Summer School	\$ -	\$ -	\$ -	\$ -	\$ -
Facilities	\$ 206,304	\$ 467,781	\$ 434,464	\$ 482,316	\$ 206,666
Safety and Security	\$ 85,574	\$ 86,020	\$ 136,398	\$ 96,915	\$ -
Trades	\$ -	\$ 60	\$ -	\$ -	\$ -
Department Budget	\$ 67	\$ 577	\$ -	\$ -	\$ -
Grievances & Settlements	\$ -	\$ -	\$ -	\$ 153,190	\$ -
Academic Resources	\$ -	\$ -	\$ -	\$ -	\$ -
Grant & Gift Funds	\$ -	\$ 139,884	\$ 408,737	\$ 367,825	\$ 853,762
Student Activity Funds	\$ 46,795	\$ 29,610	\$ 39,958	\$ 25,145	\$ 32,007

Cost Center	0802CC					
Cost Center Description	Garrett Morgan					
	2015	2016	2017	2018	2019	
	Actual	Actual	Actual	Est. Actual	Budget	
General Operating Fund	\$ 2,995,653	\$ 3,096,099	\$ 3,600,022	\$ 4,237,201	\$ 2,563,270	
<u>School Controlled</u>	\$ 2,004,619	\$ 2,037,202	\$ 2,292,607	\$ 2,819,793	\$ 2,452,134	
School Budget	\$ 1,936,176	\$ 2,022,094	\$ 2,283,749	\$ 2,721,409	\$ 2,452,134	
Substitutes	\$ 64,461	\$ 10,224	\$ 8,858	\$ 98,384	\$ -	
City Funds - Extracurriculars	\$ 3,982	\$ 4,884	\$ -	\$ -	\$ -	
					\$ -	
<u>Centrally Managed</u>	\$ 991,034	\$ 1,058,897	\$ 1,307,415	\$ 1,417,408	\$ 111,136	
Special Education	\$ 612,699	\$ 635,767	\$ 846,552	\$ 901,001	\$ -	
Gifted & Talented	\$ -	\$ -	\$ -	\$ -	\$ -	
Early Childhood	\$ -	\$ -	\$ -	\$ -	\$ -	
Humanware / SEL	\$ -	\$ -	\$ -	\$ -	\$ -	
Athletics & Extracurriculars	\$ 9,969	\$ 8,940	\$ 2,138	\$ 13,474	\$ -	
Summer School	\$ -	\$ -	\$ -	\$ -	\$ -	
Facilities	\$ 278,018	\$ 324,423	\$ 364,848	\$ 396,405	\$ 111,136	
Safety and Security	\$ 88,756	\$ 88,415	\$ 93,027	\$ 105,067	\$ -	
Trades	\$ 1,592	\$ 1,352	\$ 368	\$ 1,462	\$ -	
Department Budget	\$ -	\$ -	\$ 482	\$ -	\$ -	
Grievances & Settlements	\$ -	\$ -	\$ -	\$ -	\$ -	
Academic Resources	\$ -	\$ -	\$ -	\$ -	\$ -	
Grant & Gift Funds	\$ 1,316	\$ 244,623	\$ 192,596	\$ 182,060	\$ 181,799	
Student Activity Funds	\$ 11,955	\$ 14,327	\$ 13,655	\$ 4,599	\$ 4,408	

Cost Center	0804CC					
Cost Center Description	Martin Luther King Jr Campus					
	2015	2016	2017	2018	2019	
	Actual	Actual	Actual	Est. Actual	Budget	
General Operating Fund	\$ 5,352,108	\$ 5,235,517	\$ 5,201,038	\$ 5,434,933	\$ 2,857,691	
<u>School Controlled</u>	\$ 3,895,543	\$ 3,811,920	\$ 3,746,717	\$ 3,769,985	\$ 2,556,954	
School Budget	\$ 3,839,179	\$ 3,805,209	\$ 3,708,817	\$ 3,524,926	\$ 2,556,947	
Substitutes	\$ 48,199	\$ -	\$ 26,652	\$ 240,357	\$ -	
City Funds - Extracurriculars	\$ 8,166	\$ 6,712	\$ 11,248	\$ 4,702	\$ 7	
					\$ -	
<u>Centrally Managed</u>	\$ 1,456,565	\$ 1,423,597	\$ 1,454,322	\$ 1,664,948	\$ 300,737	
Special Education	\$ 638,345	\$ 652,304	\$ 648,992	\$ 776,610	\$ -	
Gifted & Talented	\$ -	\$ -	\$ -	\$ -	\$ -	
Early Childhood	\$ -	\$ -	\$ -	\$ -	\$ -	
Humanware / SEL	\$ -	\$ 4,638	\$ 4,143	\$ 450	\$ -	
Athletics & Extracurriculars	\$ 91,599	\$ 63,812	\$ 68,499	\$ 105,266	\$ 10,000	
Summer School	\$ -	\$ -	\$ -	\$ -	\$ -	
Facilities	\$ 596,606	\$ 568,319	\$ 566,303	\$ 564,033	\$ 290,737	
Safety and Security	\$ 127,856	\$ 130,944	\$ 160,862	\$ 209,013	\$ -	
Trades	\$ 2,159	\$ 3,579	\$ 4,933	\$ 225	\$ -	
Department Budget	\$ -	\$ -	\$ -	\$ 123	\$ -	
Grievances & Settlements	\$ -	\$ -	\$ 589	\$ 9,228	\$ -	
Academic Resources	\$ -	\$ -	\$ -	\$ -	\$ -	
Grant & Gift Funds	\$ 129,507	\$ 221,367	\$ 230,466	\$ 290,573	\$ 2,670	
Student Activity Funds	\$ 33,045	\$ 18,522	\$ 24,000	\$ 19,986	\$ 21,926	

Cost Center	0805CC				
Cost Center Description	Ginn Academy				
	2015	2016	2017	2018	2019
	Actual	Actual	Actual	Est. Actual	Budget
General Operating Fund	\$ 2,501,450	\$ 3,138,616	\$ 3,459,117	\$ 4,308,827	\$ 3,430,784
<u>School Controlled</u>	\$ 2,172,095	\$ 2,675,467	\$ 2,949,283	\$ 3,638,898	\$ 3,109,068
School Budget	\$ 2,129,188	\$ 2,639,579	\$ 2,922,463	\$ 3,464,223	\$ 3,109,068
Substitutes	\$ 40,262	\$ 32,808	\$ 26,596	\$ 174,675	\$ -
City Funds - Extracurriculars	\$ 2,646	\$ 3,080	\$ 225	\$ -	\$ -
				\$ -	\$ -
<u>Centrally Managed</u>	\$ 329,355	\$ 463,149	\$ 509,834	\$ 669,929	\$ 321,716
Special Education	\$ 36,389	\$ 78,788	\$ 133,545	\$ 206,493	\$ -
Gifted & Talented	\$ -	\$ -	\$ -	\$ -	\$ -
Early Childhood	\$ -	\$ -	\$ -	\$ -	\$ -
Humanware / SEL	\$ -	\$ -	\$ -	\$ -	\$ 303,061
Athletics & Extracurriculars	\$ 863	\$ 2,979	\$ -	\$ 4,070	\$ -
Summer School	\$ -	\$ -	\$ -	\$ -	\$ -
Facilities	\$ 238,792	\$ 317,744	\$ 292,809	\$ 344,786	\$ 18,655
Safety and Security	\$ 53,311	\$ 56,927	\$ 83,480	\$ 93,797	\$ -
Trades	\$ -	\$ 6,711	\$ -	\$ -	\$ -
Department Budget	\$ -	\$ -	\$ -	\$ -	\$ -
Grievances & Settlements	\$ -	\$ -	\$ -	\$ 20,782	\$ -
Academic Resources	\$ -	\$ -	\$ -	\$ -	\$ -
Grant & Gift Funds	\$ 35,187	\$ 203,131	\$ 172,385	\$ 120,333	\$ 304,919
Student Activity Funds	\$ 14,225	\$ 17,381	\$ 17,757	\$ 21,206	\$ 12,816

Cost Center	0933CC				
Cost Center Description	High Tech Academy				
	2015	2016	2017	2018	2019
	Actual	Actual	Actual	Est. Actual	Budget
General Operating Fund	\$ 306,971	\$ 323,537	\$ 335,779	\$ 397,207	\$ -
<u>School Controlled</u>	\$ 306,971	\$ 323,537	\$ 335,779	\$ 397,207	\$ -
School Budget	\$ 306,971	\$ 323,537	\$ 335,779	\$ 397,207	\$ -
Substitutes	\$ -	\$ -	\$ -	\$ -	\$ -
City Funds - Extracurriculars	\$ -	\$ -	\$ -	\$ -	\$ -
					\$ -
<u>Centrally Managed</u>	\$ -	\$ -	\$ -	\$ -	\$ -
Special Education	\$ -	\$ -	\$ -	\$ -	\$ -
Gifted & Talented	\$ -	\$ -	\$ -	\$ -	\$ -
Early Childhood	\$ -	\$ -	\$ -	\$ -	\$ -
Humanware / SEL	\$ -	\$ -	\$ -	\$ -	\$ -
Athletics & Extracurriculars	\$ -	\$ -	\$ -	\$ -	\$ -
Summer School	\$ -	\$ -	\$ -	\$ -	\$ -
Facilities	\$ -	\$ -	\$ -	\$ -	\$ -
Safety and Security	\$ -	\$ -	\$ -	\$ -	\$ -
Trades	\$ -	\$ -	\$ -	\$ -	\$ -
Department Budget	\$ -	\$ -	\$ -	\$ -	\$ -
Grievances & Settlements	\$ -	\$ -	\$ -	\$ -	\$ -
Academic Resources	\$ -	\$ -	\$ -	\$ -	\$ -
Grant & Gift Funds	\$ -	\$ -	\$ -	\$ -	\$ -
Student Activity Funds	\$ 1,100	\$ -	\$ -	\$ -	\$ 1,284

Non-Public &



Residential Schools

Non-Public Schools

	2015 Actual	2016 Actual	2017 Actual	2018 Est. Actual	2019 Budget
<u>4008CC Auxiliary Services Administration</u>	\$ -	\$ -	\$ -	\$ 414,897	\$ 139,953
Auxilliary Services Funds	\$ -	\$ -	\$ -	\$ 414,897	\$ 139,953
Grant & Gift Funds	\$ -	\$ -	\$ -	\$ -	\$ -
<u>0704CC Benedictine</u>	\$ 264,332	\$ 462,539	\$ 270,667	\$ 268,600	\$ 205,543
Auxilliary Services Funds	\$ 264,332	\$ 422,299	\$ 223,396	\$ 268,600	\$ 205,543
Grant & Gift Funds	\$ -	\$ 40,240	\$ 47,271	\$ -	\$ -
<u>0708CC Birchwood</u>	\$ 90,633	\$ 131,730	\$ 120,763	\$ 71,519	\$ -
Auxilliary Services Funds	\$ 90,633	\$ 131,730	\$ 120,763	\$ 71,519	\$ -
Grant & Gift Funds	\$ -	\$ -	\$ -	\$ -	\$ -
<u>0713CC Holy Name Elementary</u>	\$ 160,547	\$ 298,398	\$ 236,618	\$ 172,139	\$ 131,176
Auxilliary Services Funds	\$ 160,547	\$ 193,767	\$ 158,671	\$ 172,139	\$ 131,176
Grant & Gift Funds	\$ -	\$ 104,631	\$ 77,948	\$ -	\$ -
<u>0714CC Gerson</u>	\$ 44,690	\$ 48,198	\$ 20,966	\$ 18,337	\$ -
Auxilliary Services Funds	\$ 44,690	\$ 48,198	\$ 20,966	\$ 18,337	\$ -
Grant & Gift Funds	\$ -	\$ -	\$ -	\$ -	\$ -
<u>0720CC Luther Memorial School</u>	\$ 103,641	\$ 298,643	\$ 172,917	\$ 235,297	\$ 168,571
Auxilliary Services Funds	\$ 103,641	\$ 217,700	\$ 81,149	\$ 235,297	\$ 168,571
Grant & Gift Funds	\$ -	\$ 80,943	\$ 91,768	\$ -	\$ -
<u>0725CC Our Lady of Angels</u>	\$ 283,316	\$ 484,465	\$ 551,012	\$ 382,394	\$ 245,887
Auxilliary Services Funds	\$ 283,316	\$ 381,312	\$ 444,972	\$ 382,394	\$ 245,887
Grant & Gift Funds	\$ -	\$ 103,153	\$ 106,039	\$ -	\$ -
<u>0726CC Mary Queen of Peace</u>	\$ 136,540	\$ 350,623	\$ 370,939	\$ 192,585	\$ 170,509
Auxilliary Services Funds	\$ 136,540	\$ 243,784	\$ 212,324	\$ 192,585	\$ 170,509
Grant & Gift Funds	\$ -	\$ 106,839	\$ 158,615	\$ -	\$ -
<u>0728CC Cleveland Central Catholic</u>	\$ 402,059	\$ 846,808	\$ 798,275	\$ 533,407	\$ 226,671
Auxilliary Services Funds	\$ 402,059	\$ 658,866	\$ 488,126	\$ 533,407	\$ 226,671
Grant & Gift Funds	\$ -	\$ 187,942	\$ 310,149	\$ -	\$ -
<u>0731CC Our Lady of Mount Carmel West</u>	\$ 139,719	\$ 242,038	\$ 228,555	\$ 171,820	\$ 139,674
Auxilliary Services Funds	\$ 139,719	\$ 190,419	\$ 124,028	\$ 171,820	\$ 139,674
Grant & Gift Funds	\$ -	\$ 51,618	\$ 104,527	\$ -	\$ -
<u>0735CC St Adalbert</u>	\$ 182,608	\$ 323,240	\$ 382,633	\$ 185,395	\$ 217,791
Auxilliary Services Funds	\$ 182,608	\$ 242,736	\$ 282,780	\$ 185,395	\$ 217,791
Grant & Gift Funds	\$ -	\$ 80,504	\$ 99,854	\$ -	\$ -
<u>0736CC Cleveland Montessori</u>	\$ 27,727	\$ 114,542	\$ 69,199	\$ 79,321	\$ 28,564
Auxilliary Services Funds	\$ 27,727	\$ 100,550	\$ 60,446	\$ 79,321	\$ 28,564
Grant & Gift Funds	\$ -	\$ 13,993	\$ 8,753	\$ -	\$ -
<u>0738CC St Agatha-St Aloysius</u>	\$ 86,695	\$ 206,712	\$ 206,468	\$ 124,569	\$ 84,257
Auxilliary Services Funds	\$ 86,695	\$ 143,831	\$ 115,232	\$ 124,569	\$ 84,257
Grant & Gift Funds	\$ -	\$ 62,881	\$ 91,236	\$ -	\$ -

Non-Public Schools

	2015 Actual	2016 Actual	2017 Actual	2018 Est. Actual	2019 Budget
<u>0742CC Cleveland Clinic Center for Autism</u>	\$ 49,085	\$ 81,304	\$ 47,616	\$ 33,387	\$ 1,190
Auxilliary Services Funds	\$ 49,085	\$ 81,304	\$ 47,616	\$ 33,387	\$ 1,190
Grant & Gift Funds	\$ -	\$ -	\$ -	\$ -	\$ -
<u>0744CC Archbishop Lyke-St Timothy</u>	\$ 108,913	\$ 126,179	\$ 34,509	\$ -	\$ -
Auxilliary Services Funds	\$ 108,913	\$ 72,984	\$ 28,567	\$ -	\$ -
Grant & Gift Funds	\$ -	\$ 53,195	\$ 5,943	\$ -	\$ -
<u>0747CC St Francis</u>	\$ 106,442	\$ 266,702	\$ 248,548	\$ 243,693	\$ 89,433
Auxilliary Services Funds	\$ 106,442	\$ 199,551	\$ 156,661	\$ 243,693	\$ 89,433
Grant & Gift Funds	\$ -	\$ 67,151	\$ 91,887	\$ -	\$ -
<u>0749CC Archbishop Lyke-St Henry</u>	\$ 157,105	\$ 226,901	\$ 335,302	\$ 143,010	\$ 82,674
Auxilliary Services Funds	\$ 157,105	\$ 150,828	\$ 182,789	\$ 143,010	\$ 82,674
Grant & Gift Funds	\$ -	\$ 76,073	\$ 152,512	\$ -	\$ -
<u>0751CC St Ignatius Elementary</u>	\$ 257,471	\$ 310,689	\$ 354,558	\$ 347,303	\$ 232,233
Auxilliary Services Funds	\$ 257,471	\$ 203,928	\$ 176,993	\$ 347,303	\$ 232,233
Grant & Gift Funds	\$ -	\$ 106,761	\$ 177,565	\$ -	\$ -
<u>0752CC St Ignatius High School</u>	\$ 934,154	\$ 1,261,459	\$ 1,056,052	\$ 1,575,203	\$ 614,967
Auxilliary Services Funds	\$ 934,154	\$ 1,203,662	\$ 963,075	\$ 1,575,203	\$ 614,967
Grant & Gift Funds	\$ -	\$ 57,797	\$ 92,977	\$ -	\$ -
<u>0753CC St Jerome</u>	\$ 123,942	\$ 208,516	\$ 212,244	\$ 318,691	\$ 121,961
Auxilliary Services Funds	\$ 123,942	\$ 145,045	\$ 117,917	\$ 318,691	\$ 121,961
Grant & Gift Funds	\$ -	\$ 63,470	\$ 94,327	\$ -	\$ -
<u>0757CC St John Lutheran</u>	\$ 104,147	\$ 192,447	\$ 153,228	\$ 204,308	\$ 79,185
Auxilliary Services Funds	\$ 104,147	\$ 130,315	\$ 89,393	\$ 204,308	\$ 79,185
Grant & Gift Funds	\$ -	\$ 62,132	\$ 63,836	\$ -	\$ -
<u>0759CC St Joseph Academy</u>	\$ 366,983	\$ 720,446	\$ 809,575	\$ 457,232	\$ 440,341
Auxilliary Services Funds	\$ 366,983	\$ 663,252	\$ 722,178	\$ 457,232	\$ 440,341
Grant & Gift Funds	\$ -	\$ 57,194	\$ 87,397	\$ -	\$ -
<u>0764CC Villa Angela-St Joseph High School</u>	\$ 197,533	\$ 407,772	\$ 511,166	\$ 418,034	\$ 153,609
Auxilliary Services Funds	\$ 197,533	\$ 346,614	\$ 462,251	\$ 418,034	\$ 153,609
Grant & Gift Funds	\$ -	\$ 61,158	\$ 48,916	\$ -	\$ -
<u>0765CC Office of Catholic Education</u>	\$ -	\$ 214,003	\$ 346,198	\$ -	\$ -
Auxilliary Services Funds	\$ -	\$ -	\$ -	\$ -	\$ -
Grant & Gift Funds	\$ -	\$ 214,003	\$ 346,198	\$ -	\$ -
<u>0766CC St Leo the Great</u>	\$ 153,176	\$ 209,518	\$ 301,779	\$ 161,426	\$ 150,979
Auxilliary Services Funds	\$ 153,176	\$ 162,881	\$ 178,858	\$ 161,426	\$ 150,979
Grant & Gift Funds	\$ -	\$ 46,637	\$ 122,921	\$ -	\$ -
<u>0767CC Urban Community School</u>	\$ 318,990	\$ 555,211	\$ 592,900	\$ 352,433	\$ 207,625
Auxilliary Services Funds	\$ 318,990	\$ 423,439	\$ 381,607	\$ 352,433	\$ 207,625
Grant & Gift Funds	\$ -	\$ 131,772	\$ 211,293	\$ -	\$ -

Non-Public Schools

	2015 Actual	2016 Actual	2017 Actual	2018 Est. Actual	2019 Budget
<u>0769CC St Mark</u>	\$ 257,550	\$ 396,951	\$ 421,124	\$ 356,766	\$ 221,625
Auxilliary Services Funds	\$ 257,550	\$ 333,774	\$ 306,757	\$ 356,766	\$ 221,625
Grant & Gift Funds	\$ -	\$ 63,177	\$ 114,368	\$ -	\$ -
<u>0772CC St Mary Byzantine</u>	\$ 111,418	\$ 160,001	\$ 217,989	\$ 134,023	\$ 96,584
Auxilliary Services Funds	\$ 111,418	\$ 119,238	\$ 125,146	\$ 134,023	\$ 96,584
Grant & Gift Funds	\$ -	\$ 40,763	\$ 92,843	\$ -	\$ -
<u>0776CC Montessori High School at University Circle</u>	\$ 44,394	\$ 51,657	\$ 34,076	\$ 46,601	\$ 53
Auxilliary Services Funds	\$ 44,394	\$ 51,657	\$ 34,076	\$ 46,601	\$ 53
Grant & Gift Funds	\$ -	\$ -	\$ -	\$ -	\$ -
<u>0777CC Lakewood Lutheran</u>	\$ -	\$ -	\$ 1,101	\$ -	\$ -
Auxilliary Services Funds	\$ -	\$ -	\$ -	\$ -	\$ -
Grant & Gift Funds	\$ -	\$ -	\$ 1,101	\$ -	\$ -
<u>0785CC St Rocco</u>	\$ 100,599	\$ 213,991	\$ 184,449	\$ 79,639	\$ 84,137
Auxilliary Services Funds	\$ 100,599	\$ 153,193	\$ 97,587	\$ 79,639	\$ 84,137
Grant & Gift Funds	\$ -	\$ 60,798	\$ 86,862	\$ -	\$ -
<u>0787CC St Stanislaus Elementary</u>	\$ 139,006	\$ 371,247	\$ 285,647	\$ 245,926	\$ 90,198
Auxilliary Services Funds	\$ 139,006	\$ 264,427	\$ 184,339	\$ 245,926	\$ 90,198
Grant & Gift Funds	\$ -	\$ 106,820	\$ 101,308	\$ -	\$ -
<u>0789CC Metro Catholic School</u>	\$ 357,916	\$ 634,060	\$ 764,516	\$ 385,735	\$ 355,322
Auxilliary Services Funds	\$ 357,916	\$ 395,209	\$ 360,537	\$ 385,735	\$ 355,322
Grant & Gift Funds	\$ -	\$ 238,851	\$ 403,979	\$ -	\$ -
<u>0792CC St Thomas Aquinas</u>	\$ 123,917	\$ 229,476	\$ 229,771	\$ 249,901	\$ 108,458
Auxilliary Services Funds	\$ 123,917	\$ 150,854	\$ 83,433	\$ 249,901	\$ 108,458
Grant & Gift Funds	\$ -	\$ 78,622	\$ 146,338	\$ -	\$ -
<u>0795CC Communion of Saints School</u>	\$ -	\$ 776	\$ 1,267	\$ -	\$ -
Auxilliary Services Funds	\$ -	\$ -	\$ -	\$ -	\$ -
Grant & Gift Funds	\$ -	\$ 776	\$ 1,267	\$ -	\$ -
<u>0798CC Holy Name High School</u>	\$ -	\$ 14,603	\$ 29,283	\$ -	\$ -
Auxilliary Services Funds	\$ -	\$ -	\$ -	\$ -	\$ -
Grant & Gift Funds	\$ -	\$ 14,603	\$ 29,283	\$ -	\$ -
<u>0799CC Lakewood Catholic Academy</u>	\$ -	\$ 2,827	\$ 3,566	\$ -	\$ -
Auxilliary Services Funds	\$ -	\$ -	\$ -	\$ -	\$ -
Grant & Gift Funds	\$ -	\$ 2,827	\$ 3,566	\$ -	\$ -
<u>0800CC Magnificat</u>	\$ -	\$ -	\$ 13,230	\$ -	\$ -
Auxilliary Services Funds	\$ -	\$ -	\$ -	\$ -	\$ -
Grant & Gift Funds	\$ -	\$ -	\$ 13,230	\$ -	\$ -
<u>0806CC Our Lady of the Lake</u>	\$ -	\$ 500	\$ 4,032	\$ -	\$ -
Auxilliary Services Funds	\$ -	\$ -	\$ -	\$ -	\$ -
Grant & Gift Funds	\$ -	\$ 500	\$ 4,032	\$ -	\$ -

Non-Public Schools

	2015 Actual	2016 Actual	2017 Actual	2018 Est. Actual	2019 Budget
<u>0809CC St Bridget of Kildare</u>	\$ -	\$ 273	\$ 4,410	\$ -	\$ -
Auxilliary Services Funds	\$ -	\$ -	\$ -	\$ -	\$ -
Grant & Gift Funds	\$ -	\$ 273	\$ 4,410	\$ -	\$ -
<u>0811CC St Charles Borromeo</u>	\$ -	\$ 1,407	\$ 4,204	\$ -	\$ -
Auxilliary Services Funds	\$ -	\$ -	\$ -	\$ -	\$ -
Grant & Gift Funds	\$ -	\$ 1,407	\$ 4,204	\$ -	\$ -
<u>0812CC St Martin de Porres High School</u>	\$ 327,461	\$ 380,503	\$ 565,238	\$ 430,609	\$ 208,098
Auxilliary Services Funds	\$ 327,461	\$ 281,659	\$ 340,463	\$ 430,609	\$ 208,098
Grant & Gift Funds	\$ -	\$ 98,844	\$ 224,775	\$ -	\$ -
<u>0816CC St Dominic</u>	\$ -	\$ 2,898	\$ 4,648	\$ -	\$ -
Auxilliary Services Funds	\$ -	\$ -	\$ -	\$ -	\$ -
Grant & Gift Funds	\$ -	\$ 2,898	\$ 4,648	\$ -	\$ -
<u>0819CC St Mary-Berea</u>	\$ -	\$ 280	\$ 229	\$ -	\$ -
Auxilliary Services Funds	\$ -	\$ -	\$ -	\$ -	\$ -
Grant & Gift Funds	\$ -	\$ 280	\$ 229	\$ -	\$ -
<u>0820CC St Thomas More</u>	\$ -	\$ 13,430	\$ 20,879	\$ -	\$ -
Auxilliary Services Funds	\$ -	\$ -	\$ -	\$ -	\$ -
Grant & Gift Funds	\$ -	\$ 13,430	\$ 20,879	\$ -	\$ -
<u>0822CC Trinity</u>	\$ -	\$ 10,626	\$ 7,380	\$ -	\$ -
Auxilliary Services Funds	\$ -	\$ -	\$ -	\$ -	\$ -
Grant & Gift Funds	\$ -	\$ 10,626	\$ 7,380	\$ -	\$ -
<u>0824CC Bethany Lutheran</u>	\$ -	\$ 3,220	\$ 5,264	\$ -	\$ -
Auxilliary Services Funds	\$ -	\$ -	\$ -	\$ -	\$ -
Grant & Gift Funds	\$ -	\$ 3,220	\$ 5,264	\$ -	\$ -
<u>0825CC Bethel Christian Academy</u>	\$ -	\$ -	\$ 2,019	\$ -	\$ -
Auxilliary Services Funds	\$ -	\$ -	\$ -	\$ -	\$ -
Grant & Gift Funds	\$ -	\$ -	\$ 2,019	\$ -	\$ -
<u>0829CC John Paul II Academy</u>	\$ -	\$ 956	\$ -	\$ -	\$ -
Auxilliary Services Funds	\$ -	\$ -	\$ -	\$ -	\$ -
Grant & Gift Funds	\$ -	\$ 956	\$ -	\$ -	\$ -
<u>0830CC St Benedict</u>	\$ -	\$ 876	\$ 1,968	\$ -	\$ -
Auxilliary Services Funds	\$ -	\$ -	\$ -	\$ -	\$ -
Grant & Gift Funds	\$ -	\$ 876	\$ 1,968	\$ -	\$ -
<u>0850CC West Park Lutheran</u>	\$ 23,777	\$ 45,963	\$ 33,949	\$ 50,992	\$ 36,288
Auxilliary Services Funds	\$ 23,777	\$ 37,598	\$ 21,296	\$ 50,992	\$ 36,288
Grant & Gift Funds	\$ -	\$ 8,365	\$ 12,653	\$ -	\$ -
<u>0887CC The Bridge Avenue School</u>	\$ -	\$ -	\$ 9,302	\$ 4,859	\$ 17,961
Auxilliary Services Funds	\$ -	\$ -	\$ 9,302	\$ 4,859	\$ 17,961
Grant & Gift Funds	\$ -	\$ -	\$ -	\$ -	\$ -

Non-Public Schools

	2015 Actual	2016 Actual	2017 Actual	2018 Est. Actual	2019 Budget
<u>0899CC Ramah Junior Academy</u>	\$ 61,906	\$ 119,675	\$ 132,979	\$ 118,313	\$ 36,635
Auxilliary Services Funds	\$ 61,906	\$ 73,137	\$ 89,140	\$ 118,313	\$ 36,635
Grant & Gift Funds	\$ -	\$ 46,538	\$ 43,839	\$ -	\$ -
<u>0956CC Al Ihsan Islamic School</u>	\$ 56,714	\$ 167,155	\$ 118,281	\$ 191,947	\$ 73,666
Auxilliary Services Funds	\$ 56,714	\$ 118,592	\$ 80,166	\$ 191,947	\$ 73,666
Grant & Gift Funds	\$ -	\$ 48,563	\$ 38,114	\$ -	\$ -

Residential Schools

	2015 Actual	2016 Actual	2017 Actual	2018 Est. Actual	2019 Budget
<u>0085CC Children's Aid Society</u>	\$ 599,319	\$ 728,643	\$ 715,048	\$ 703,851	\$ 195,312
General Operating Fund	\$ 599,319	\$ 721,135	\$ 663,711	\$ 632,512	\$ -
Grant & Gift Funds	\$ -	\$ 7,508	\$ 51,338	\$ 71,340	\$ 195,312
<u>0086CC Health Hill</u>	\$ -	\$ -	\$ -	\$ -	\$ -
General Operating Fund	\$ 169,362	\$ 170,710	\$ 176,109	\$ 198,862	\$ -
Grant & Gift Funds	\$ -	\$ -	\$ -	\$ -	\$ -
<u>0091CC Cleveland Christian Home</u>	\$ 463,445	\$ 728,513	\$ 665,162	\$ 643,723	\$ -
General Operating Fund	\$ 463,445	\$ 620,438	\$ 501,651	\$ 517,612	\$ -
Grant & Gift Funds	\$ -	\$ 108,075	\$ 163,511	\$ 126,112	\$ -
<u>0093CC Cleveland Clinic</u>	\$ 180,513	\$ 182,226	\$ 185,165	\$ 284,422	\$ -
General Operating Fund	\$ 180,513	\$ 182,226	\$ 185,165	\$ 284,422	\$ -
Grant & Gift Funds	\$ -	\$ -	\$ -	\$ -	\$ -
<u>0101CC In-Focus</u>	\$ -	\$ 19,936	\$ 95	\$ 641	\$ 55,973
General Operating Fund	\$ -	\$ -	\$ -	\$ -	\$ -
Grant & Gift Funds	\$ -	\$ 19,936	\$ 95	\$ 641	\$ 55,973
<u>0116CC Downtown Education Center</u>	\$ 1,014,921	\$ 1,349,405	\$ 1,853,910	\$ 2,494,427	\$ 2,388,550
General Operating Fund	\$ 1,014,921	\$ 1,040,865	\$ 1,390,177	\$ 1,880,827	\$ 1,881,253
Grant & Gift Funds	\$ -	\$ 308,540	\$ 463,733	\$ 613,600	\$ 507,296
<u>0191CC Providence House</u>	\$ -	\$ 4,757	\$ 2,180	\$ 14,008	\$ 18,016
General Operating Fund	\$ -	\$ -	\$ -	\$ -	\$ -
Grant & Gift Funds	\$ -	\$ 4,757	\$ 2,180	\$ 14,008	\$ 18,016
<u>0290CC Jones Home</u>	\$ -	\$ 2,928	\$ 71,854	\$ 128,534	\$ -
General Operating Fund	\$ -	\$ 2,928	\$ 71,854	\$ 128,534	\$ -
Grant & Gift Funds	\$ -	\$ -	\$ -	\$ -	\$ -
<u>0366CC MetroHealth</u>	\$ 93,574	\$ 107,498	\$ 107,765	\$ 219,369	\$ -
General Operating Fund	\$ 93,574	\$ 107,498	\$ 107,765	\$ 119,153	\$ -
Grant & Gift Funds	\$ -	\$ -	\$ -	\$ -	\$ -
<u>0478CC Rainbow Babies and Childrens Hospital</u>	\$ 208,942	\$ 140,629	\$ 205,028	\$ 219,369	\$ -
General Operating Fund	\$ 208,942	\$ 140,629	\$ 205,028	\$ 219,369	\$ -
Grant & Gift Funds	\$ -	\$ -	\$ -	\$ -	\$ -

Promise Academy

	2015 Actual	2016 Actual	2017 Actual	2018 Est. Actual	2019 Budget
<u>0911CC Promise Academy</u>	\$ 2,549,412	\$ 2,269,636	\$ 1,683,650	\$ 46,267	\$ -
General Operating Fund	\$ 4,560	\$ 225,848	\$ 6,157	\$ 46,267	\$ -
Other Funds	\$ 2,544,851	\$ 2,043,788	\$ 1,677,493	\$ -	\$ -

Board of Education



& CEO

Cost Center	1001CC				
Cost Center Name	Chief Executive Officer				
	2015	2016	2017	2018	2019
	Actual	Actual	Actual	Est. Actual	Budget
General Operating Fund	\$ 1,325,838	\$ 1,576,858	\$ 1,574,336	\$ 1,216,974	\$ 2,243,724
<u>Administrative Costs</u>	\$ 1,325,838	\$ 1,576,858	\$ 1,574,336	\$ 1,216,974	\$ 2,243,724
100 - Salary & Wages	\$ 432,697	\$ 420,779	\$ 599,666	\$ 808,557	\$ 1,054,788
200 - Fringe Benefits	\$ 140,921	\$ 130,753	\$ 184,137	\$ 261,010	\$ 322,068
400 - Purchased Services	\$ 741,140	\$ 1,011,210	\$ 745,694	\$ 109,654	\$ 806,010
500 - Supplies & Materials	\$ 7,378	\$ 7,120	\$ 27,509	\$ 23,959	\$ 36,892
600 - Capital Outlay	\$ 2,877	\$ 4,833	\$ 5,678	\$ 11,345	\$ 7,448
800 - Other Uses of Funds	\$ 825	\$ 2,164	\$ 11,652	\$ 2,449	\$ 16,518
900 - Other	\$ -	\$ -	\$ -	\$ -	\$ -
<u>School Based Costs</u>	\$ -	\$ -	\$ -	\$ -	\$ -
Grant & Gift Funds	\$ -	\$ -	\$ -	\$ 899,370	\$ 176,779

Cost Center	1002CC				
Cost Center Name	Policy and Labor Relations				
	2015	2016	2017	2018	2019
	Actual	Actual	Actual	Est. Actual	Budget
General Operating Fund	\$ 135,501	\$ 140,242	\$ 135,383	\$ 164,193	\$ 219,915
<u>Administrative Costs</u>	\$ 135,501	\$ 140,242	\$ 135,383	\$ 164,193	\$ 219,915
100 - Salary & Wages	\$ 69,577	\$ 91,000	\$ 84,932	\$ 115,956	\$ 129,378
200 - Fringe Benefits	\$ 28,698	\$ 36,610	\$ 31,759	\$ 41,799	\$ 40,369
400 - Purchased Services	\$ 35,177	\$ 11,065	\$ 18,466	\$ 5,717	\$ 42,822
500 - Supplies & Materials	\$ 2,049	\$ 1,567	\$ 226	\$ 721	\$ 7,225
600 - Capital Outlay	\$ -	\$ -	\$ -	\$ -	\$ -
800 - Other Uses of Funds	\$ -	\$ -	\$ -	\$ -	\$ 120
900 - Other	\$ -	\$ -	\$ -	\$ -	\$ -
<u>School Based Costs</u>	\$ -	\$ -	\$ -	\$ -	\$ -
Grant & Gift Funds	\$ -	\$ -	\$ -	\$ 133	\$ (133)

Cost Center	1005CC				
Cost Center Name	Customer Experience				
	2015 Actual	2016 Actual	2017 Actual	2018 Est. Actual	2019 Budget
General Operating Fund	\$ -	\$ -	\$ 210,069	\$ 504,215	\$ 641,693
<u>Administrative Costs</u>	\$ -	\$ -	\$ 210,069	\$ 504,215	\$ 641,693
100 - Salary & Wages	\$ -	\$ -	\$ 139,107	\$ 327,343	\$ 366,516
200 - Fringe Benefits	\$ -	\$ -	\$ 47,269	\$ 123,267	\$ 165,316
400 - Purchased Services	\$ -	\$ -	\$ 1,789	\$ 16,003	\$ 42,728
500 - Supplies & Materials	\$ -	\$ -	\$ 19,229	\$ 31,869	\$ 57,448
600 - Capital Outlay	\$ -	\$ -	\$ 2,674	\$ 4,882	\$ 7,686
800 - Other Uses of Funds	\$ -	\$ -	\$ -	\$ 849	\$ 2,000
900 - Other	\$ -	\$ -	\$ -	\$ -	\$ -
<u>School Based Costs</u>	\$ -	\$ -	\$ -	\$ -	\$ -
Grant & Gift Funds	\$ -	\$ -	\$ -	\$ -	\$ -

Cost Center Cost Center Name	1301CC Board Office				
	2015 Actual	2016 Actual	2017 Actual	2018 Est. Actual	2019 Budget
General Operating Fund	\$ 260,318	\$ 268,390	\$ 281,254	\$ 271,632	\$ 326,230
<u>Administrative Costs</u>	\$ 260,318	\$ 268,390	\$ 281,254	\$ 271,632	\$ 326,230
100 - Salary & Wages	\$ 161,635	\$ 164,810	\$ 174,512	\$ 180,068	\$ 184,648
200 - Fringe Benefits	\$ 56,399	\$ 56,934	\$ 54,880	\$ 60,537	\$ 64,645
400 - Purchased Services	\$ 22,742	\$ 28,857	\$ 20,155	\$ 10,465	\$ 43,545
500 - Supplies & Materials	\$ 5,902	\$ 3,843	\$ 5,270	\$ 7,053	\$ 8,121
600 - Capital Outlay	\$ -	\$ -	\$ 1,223	\$ -	\$ -
800 - Other Uses of Funds	\$ 13,640	\$ 13,945	\$ 25,213	\$ 13,510	\$ 25,270
900 - Other	\$ -	\$ -	\$ -	\$ -	\$ -
<u>School Based Costs</u>	\$ -	\$ -	\$ -	\$ -	\$ -
Grant & Gift Funds	\$ -	\$ 5,566	\$ 18,980	\$ 4,960	\$ 10,069

Communications



Cost Center	1501CC				
Cost Center Name	District Communications				
	2015	2016	2017	2018	2019
	Actual	Actual	Actual	Est. Actual	Budget
General Operating Fund	\$ 1,258,519	\$ 1,400,305	\$ 1,518,796	\$ 1,871,107	\$ 2,407,501
<u>Administrative Costs</u>	\$ 1,258,519	\$ 1,400,305	\$ 1,518,796	\$ 1,871,107	\$ 2,407,501
100 - Salary & Wages	\$ 616,223	\$ 775,453	\$ 842,424	\$ 947,921	\$ 1,086,027
200 - Fringe Benefits	\$ 205,964	\$ 280,107	\$ 288,195	\$ 330,624	\$ 425,435
400 - Purchased Services	\$ 311,140	\$ 267,623	\$ 336,564	\$ 388,536	\$ 595,920
500 - Supplies & Materials	\$ 12,074	\$ 19,264	\$ 16,487	\$ 191,187	\$ 280,749
600 - Capital Outlay	\$ 111,414	\$ 56,611	\$ 33,097	\$ 11,793	\$ 11,639
800 - Other Uses of Funds	\$ 1,705	\$ 1,247	\$ 2,030	\$ 1,046	\$ 7,730
900 - Other	\$ -	\$ -	\$ -	\$ -	\$ -
<u>School Based Costs</u>	\$ -	\$ -	\$ -	\$ -	\$ -
Grant & Gift Funds	\$ -	\$ -	\$ -	\$ 185,383	\$ 39,496

School Support



Academics

Cost Center Cost Center Name	2001CC Chief Academic Officer				
	2015 Actual	2016 Actual	2017 Actual	2018 Est. Actual	2019 Budget
General Operating Fund	\$ 1,460,197	\$ 773,063	\$ 803,841	\$ 893,351	\$ 832,244
<u>Administrative Costs</u>	\$ 1,460,197	\$ 773,063	\$ 803,841	\$ 893,351	\$ 832,244
100 - Salary & Wages	\$ 665,967	\$ 533,666	\$ 585,623	\$ 675,256	\$ 557,759
200 - Fringe Benefits	\$ 197,477	\$ 176,719	\$ 177,523	\$ 177,143	\$ 221,937
400 - Purchased Services	\$ 427,124	\$ 47,167	\$ 40,695	\$ 18,112	\$ 40,029
500 - Supplies & Materials	\$ 28,056	\$ 15,241	\$ -	\$ 22,519	\$ 6,519
600 - Capital Outlay	\$ 54,200	\$ 270	\$ -	\$ -	\$ 2,000
800 - Other Uses of Funds	\$ 87,372	\$ -	\$ -	\$ 322	\$ 4,000
900 - Other	\$ -	\$ -	\$ -	\$ -	\$ -
<u>School Based Costs</u>	\$ -	\$ -	\$ -	\$ -	\$ -
Grant & Gift Funds	\$ -	\$ 50,204	\$ 4,889	\$ 99,959	\$ 82,949

Cost Center Cost Center Name	2002CC Arts Education				
	2015 Actual	2016 Actual	2017 Actual	2018 Est. Actual	2019 Budget
General Operating Fund	\$ 434,834	\$ 428,069	\$ 457,419	\$ 426,716	\$ 666,802
<u>Administrative Costs</u>	\$ 434,834	\$ 428,069	\$ 457,419	\$ 426,716	\$ 666,802
100 - Salary & Wages	\$ 205,870	\$ 205,911	\$ 223,878	\$ 160,289	\$ 210,670
200 - Fringe Benefits	\$ 71,252	\$ 52,191	\$ 62,162	\$ 56,619	\$ 86,784
400 - Purchased Services	\$ 152,720	\$ 168,454	\$ 163,990	\$ 201,089	\$ 359,349
500 - Supplies & Materials	\$ 4,943	\$ 1,513	\$ 701	\$ 8,719	\$ 10,000
600 - Capital Outlay	\$ -	\$ -	\$ 6,689	\$ -	\$ -
800 - Other Uses of Funds	\$ 50	\$ -	\$ -	\$ -	\$ -
900 - Other	\$ -	\$ -	\$ -	\$ -	\$ -
<u>School Based Costs</u>	\$ -	\$ -	\$ -	\$ -	\$ -
Grant & Gift Funds	\$ -	\$ -	\$ -	\$ 529,978	\$ 1,309,479

Cost Center Cost Center Name	2003CC Multilingual-Multicultural Education				
	2015 Actual	2016 Actual	2017 Actual	2018 Est. Actual	2019 Budget
General Operating Fund	\$ 368,764	\$ 394,808	\$ 812,188	\$ 1,291,484	\$ 1,418,860
<u>Administrative Costs</u>	\$ 368,764	\$ 394,808	\$ 812,188	\$ 1,291,484	\$ 1,418,860
100 - Salary & Wages	\$ 249,930	\$ 275,650	\$ 554,571	\$ 835,038	\$ 880,400
200 - Fringe Benefits	\$ 93,327	\$ 109,301	\$ 216,122	\$ 371,787	\$ 407,484
400 - Purchased Services	\$ 15,555	\$ 5,457	\$ 15,060	\$ 36,331	\$ 76,969
500 - Supplies & Materials	\$ 7,721	\$ 3,269	\$ 12,540	\$ 41,706	\$ 34,514
600 - Capital Outlay	\$ 1,231	\$ 931	\$ 12,948	\$ 5,790	\$ 16,343
800 - Other Uses of Funds	\$ 999	\$ 200	\$ 948	\$ 832	\$ 3,150
900 - Other	\$ -	\$ -	\$ -	\$ -	\$ -
<u>School Based Costs</u>	\$ -	\$ -	\$ -	\$ -	\$ -
Grant & Gift Funds	\$ -	\$ 48,204	\$ 384,630	\$ 643,478	\$ 1,266,862

Cost Center	2004CC				
Cost Center Name	Gifted and Talented Service				
	2015 Actual	2016 Actual	2017 Actual	2018 Est. Actual	2019 Budget
General Operating Fund	\$ 3,075,521	\$ 2,601,649	\$ 3,138,941	\$ 3,628,380	\$ 3,107,149
<u>Administrative Costs</u>	\$ 697,531	\$ 616,968	\$ 1,199,825	\$ 1,607,290	\$ 3,107,149
100 - Salary & Wages	\$ 430,336	\$ 417,989	\$ 842,645	\$ 1,124,065	\$ 1,995,588
200 - Fringe Benefits	\$ 178,236	\$ 171,569	\$ 309,294	\$ 422,418	\$ 954,597
400 - Purchased Services	\$ 19,122	\$ 4,859	\$ 16,374	\$ 23,523	\$ 61,831
500 - Supplies & Materials	\$ 69,782	\$ 22,551	\$ 7,960	\$ 32,851	\$ 81,394
600 - Capital Outlay	\$ -	\$ -	\$ 8,091	\$ 4,433	\$ 11,000
800 - Other Uses of Funds	\$ 55	\$ -	\$ 15,462	\$ -	\$ 2,740
900 - Other	\$ -	\$ -	\$ -	\$ -	\$ -
<u>School Based Costs</u>	\$ 2,377,990	\$ 1,984,681	\$ 1,939,115	\$ 2,021,090	\$ -
Grant & Gift Funds	\$ -	\$ -	\$ -	\$ 130	\$ -

Cost Center Cost Center Name	2005CC Career and Technical Education				
	2015 Actual	2016 Actual	2017 Actual	2018 Est. Actual	2019 Budget
General Operating Fund	\$ 741,824	\$ 1,142,784	\$ 1,294,680	\$ 1,297,888	\$ 1,578,894
<u>Administrative Costs</u>	\$ 741,824	\$ 1,142,784	\$ 1,294,680	\$ 1,297,888	\$ 1,578,894
100 - Salary & Wages	\$ 49,892	\$ 17,503	\$ 59,098	\$ 218,797	\$ 336,206
200 - Fringe Benefits	\$ 3,927	\$ 4,124	\$ 11,782	\$ 56,291	\$ 126,140
400 - Purchased Services	\$ 480,671	\$ 631,294	\$ 765,076	\$ 635,179	\$ 537,230
500 - Supplies & Materials	\$ 76,972	\$ 452,701	\$ 263,940	\$ 275,930	\$ 320,927
600 - Capital Outlay	\$ 110,253	\$ 5,819	\$ 110,294	\$ 58,450	\$ 135,000
800 - Other Uses of Funds	\$ 20,111	\$ 31,343	\$ 84,488	\$ 53,241	\$ 123,391
900 - Other	\$ -	\$ -	\$ -	\$ -	\$ -
<u>School Based Costs</u>	\$ -	\$ -	\$ -	\$ -	\$ -
Grant & Gift Funds	\$ -	\$ 1,125,207	\$ 865,167	\$ 1,365,362	\$ 2,340,190

Cost Center	2006CC				
Cost Center Name	Special Education Vocational Career Transition				
	2015 Actual	2016 Actual	2017 Actual	2018 Est. Actual	2019 Budget
General Operating Fund	\$ 1,187,302	\$ 1,187,781	\$ 1,235,468	\$ 1,412,929	\$ 1,375,897
<u>Administrative Costs</u>	\$ 1,187,302	\$ 1,187,781	\$ 1,235,468	\$ 1,412,929	\$ 1,375,897
100 - Salary & Wages	\$ 837,714	\$ 856,000	\$ 904,140	\$ 1,021,199	\$ 978,018
200 - Fringe Benefits	\$ 316,450	\$ 317,539	\$ 321,951	\$ 388,107	\$ 391,179
400 - Purchased Services	\$ 15,725	\$ 10,576	\$ 9,377	\$ 3,520	\$ 6,700
500 - Supplies & Materials	\$ 2,813	\$ 3,666	\$ -	\$ 104	\$ -
600 - Capital Outlay	\$ 14,600	\$ -	\$ -	\$ -	\$ -
800 - Other Uses of Funds	\$ -	\$ -	\$ -	\$ -	\$ -
900 - Other	\$ -	\$ -	\$ -	\$ -	\$ -
<u>School Based Costs</u>	\$ -	\$ -	\$ -	\$ -	\$ -
Grant & Gift Funds	\$ -	\$ -	\$ -	\$ 177,462	\$ 3,313

Cost Center	2007CC				
Cost Center Name	Nursing Services				
	2015	2016	2017	2018	2019
	Actual	Actual	Actual	Est. Actual	Budget
General Operating Fund	\$ 3,348,008	\$ 3,425,816	\$ 3,861,961	\$ 4,797,647	\$ 7,637,351
<u>Administrative Costs</u>	\$ 3,348,008	\$ 3,425,816	\$ 3,861,961	\$ 4,797,647	\$ 7,637,351
100 - Salary & Wages	\$ 2,371,125	\$ 2,430,408	\$ 2,800,320	\$ 3,436,665	\$ 5,243,251
200 - Fringe Benefits	\$ 962,297	\$ 973,986	\$ 1,051,416	\$ 1,356,257	\$ 2,369,667
400 - Purchased Services	\$ 1,958	\$ 2,557	\$ 4,605	\$ 2,419	\$ 4,390
500 - Supplies & Materials	\$ 5,013	\$ 1,819	\$ 226	\$ 2,307	\$ 20,043
600 - Capital Outlay	\$ 7,615	\$ 17,046	\$ 5,394	\$ -	\$ -
800 - Other Uses of Funds	\$ -	\$ -	\$ -	\$ -	\$ -
900 - Other	\$ -	\$ -	\$ -	\$ -	\$ -
<u>School Based Costs</u>	\$ -	\$ -	\$ -	\$ -	\$ -
Grant & Gift Funds	\$ -	\$ -	\$ -	\$ 7,540	\$ 10,452

Cost Center	2008CC				
Cost Center Name	State and Federal Programs				
	2015	2016	2017	2018	2019
	Actual	Actual	Actual	Est. Actual	Budget
General Operating Fund	\$ 75,980	\$ 32,437	\$ 333,863	\$ 1,169,786	\$ 7,408,492
<u>Administrative Costs</u>	\$ 75,980	\$ 32,437	\$ 333,863	\$ 1,169,786	\$ 7,408,492
100 - Salary & Wages	\$ 10,877	\$ 7,203	\$ 81,418	\$ 171,752	\$ 261,139
200 - Fringe Benefits	\$ 5,120	\$ 2,685	\$ 27,884	\$ 57,067	\$ 75,844
400 - Purchased Services	\$ 41,863	\$ 14,594	\$ 20,491	\$ 682,644	\$ 6,304,344
500 - Supplies & Materials	\$ 6,913	\$ 5,394	\$ 4,453	\$ 129,751	\$ 523,048
600 - Capital Outlay	\$ 9,242	\$ 2,445	\$ 199,477	\$ 128,572	\$ 232,639
800 - Other Uses of Funds	\$ 1,965	\$ 117	\$ 140	\$ -	\$ 11,478
900 - Other	\$ -	\$ -	\$ -	\$ -	\$ -
<u>School Based Costs</u>	\$ -	\$ -	\$ -	\$ -	\$ -
Grant & Gift Funds	\$ -	\$ 2,981,469	\$ 8,136	\$ 5,632,355	\$ 13,734,723

Cost Center	2009CC					
Cost Center Name	Curriculum and Instruction					
	2015	2016	2017	2018	2019	
	Actual	Actual	Actual	Est. Actual	Budget	
General Operating Fund	\$ 1,069,477	\$ 579,792	\$ 1,000,017	\$ 3,372,351	\$ 2,482,332	
<u>Administrative Costs</u>	\$ 1,069,477	\$ 579,792	\$ 1,000,017	\$ 3,372,351	\$ 2,482,332	
100 - Salary & Wages	\$ 248,435	\$ 373,031	\$ 480,728	\$ 938,848	\$ 848,420	
200 - Fringe Benefits	\$ 82,840	\$ 137,870	\$ 156,659	\$ 312,111	\$ 354,619	
400 - Purchased Services	\$ 727,710	\$ 48,386	\$ 350,414	\$ 296,276	\$ 531,124	
500 - Supplies & Materials	\$ 10,492	\$ 11,734	\$ 12,216	\$ 1,818,115	\$ 732,736	
600 - Capital Outlay	\$ -	\$ 8,672	\$ -	\$ 1,677	\$ 9,800	
800 - Other Uses of Funds	\$ -	\$ 100	\$ -	\$ 5,324	\$ 5,633	
900 - Other	\$ -	\$ -	\$ -	\$ -	\$ -	
<u>School Based Costs</u>	\$ -	\$ -	\$ -	\$ -	\$ -	
Grant & Gift Funds	\$ -	\$ 15,383	\$ 412,233	\$ 3,917,773	\$ 6,685,098	

Cost Center Cost Center Name	2010CC Third Grade Guarantee				
	2015 Actual	2016 Actual	2017 Actual	2018 Est. Actual	2019 Budget
General Operating Fund	\$ 132,865	\$ 122,387	\$ 44,441	\$ 158,026	\$ 440,507
<u>Administrative Costs</u>	\$ 132,865	\$ 122,387	\$ 44,441	\$ 158,026	\$ 440,507
100 - Salary & Wages	\$ 55,983	\$ 6,172	\$ 741	\$ 16,744	\$ 181,586
200 - Fringe Benefits	\$ 10,582	\$ 1,133	\$ 131	\$ 6,621	\$ 65,197
400 - Purchased Services	\$ 22,975	\$ 80,883	\$ 17,957	\$ 57,354	\$ 85,491
500 - Supplies & Materials	\$ 19,106	\$ 34,199	\$ 25,612	\$ 71,746	\$ 108,233
600 - Capital Outlay	\$ 24,218	\$ -	\$ -	\$ 5,561	\$ -
800 - Other Uses of Funds	\$ -	\$ -	\$ -	\$ -	\$ -
900 - Other	\$ -	\$ -	\$ -	\$ -	\$ -
<u>School Based Costs</u>	\$ -	\$ -	\$ -	\$ -	\$ -
Grant & Gift Funds	\$ -	\$ -	\$ -	\$ 178,668	\$ 7,020

Cost Center	2011CC				
Cost Center Name	City Arts Education				
	2015	2016	2017	2018	2019
	Actual	Actual	Actual	Est. Actual	Budget
General Operating Fund	\$ 216,788	\$ 226,773	\$ 240,027	\$ 227,883	\$ 229,673
<u>Administrative Costs</u>	\$ 216,788	\$ 226,773	\$ 240,027	\$ 227,883	\$ 229,673
100 - Salary & Wages	\$ -	\$ -	\$ -	\$ -	\$ -
200 - Fringe Benefits	\$ -	\$ -	\$ -	\$ -	\$ -
400 - Purchased Services	\$ 203,786	\$ 207,252	\$ 213,422	\$ 185,855	\$ 178,708
500 - Supplies & Materials	\$ 8,580	\$ 13,903	\$ 19,204	\$ 42,027	\$ 50,966
600 - Capital Outlay	\$ 4,422	\$ 5,618	\$ 7,401	\$ -	\$ -
800 - Other Uses of Funds	\$ -	\$ -	\$ -	\$ -	\$ -
900 - Other	\$ -	\$ -	\$ -	\$ -	\$ -
<u>School Based Costs</u>	\$ -	\$ -	\$ -	\$ -	\$ -
Grant & Gift Funds	\$ -	\$ -	\$ -	\$ 77,181	\$ 62,092

Cost Center Cost Center Name	2012CC City Extracurricular Central				
	2015 Actual	2016 Actual	2017 Actual	2018 Est. Actual	2019 Budget
General Operating Fund	\$ 416,793	\$ 427,884	\$ 124,545	\$ 221,072	\$ 213,612
<u>Administrative Costs</u>	\$ 416,793	\$ 427,884	\$ 124,545	\$ 221,072	\$ 213,612
100 - Salary & Wages	\$ -	\$ 660	\$ -	\$ -	\$ -
200 - Fringe Benefits	\$ -	\$ 116	\$ -	\$ -	\$ -
400 - Purchased Services	\$ 411,308	\$ 422,692	\$ 121,502	\$ 219,327	\$ 203,687
500 - Supplies & Materials	\$ -	\$ -	\$ -	\$ 902	\$ 6,250
600 - Capital Outlay	\$ -	\$ 1,985	\$ 253	\$ -	\$ -
800 - Other Uses of Funds	\$ 5,485	\$ 2,431	\$ 2,789	\$ 842	\$ 3,675
900 - Other	\$ -	\$ -	\$ -	\$ -	\$ -
<u>School Based Costs</u>	\$ -	\$ -	\$ -	\$ -	\$ -
Grant & Gift Funds	\$ -	\$ -	\$ -	\$ -	\$ -

Cost Center Cost Center Name	2013CC Extracurricular Activities				
	2015 Actual	2016 Actual	2017 Actual	2018 Est. Actual	2019 Budget
General Operating Fund	\$ 347,746	\$ 406,659	\$ 348,803	\$ 379,490	\$ 539,607
<u>Administrative Costs</u>	\$ 347,746	\$ 406,659	\$ 348,803	\$ 379,490	\$ 539,607
100 - Salary & Wages	\$ 239,015	\$ 284,220	\$ 244,694	\$ 249,572	\$ 322,850
200 - Fringe Benefits	\$ 72,354	\$ 89,668	\$ 77,241	\$ 96,006	\$ 155,200
400 - Purchased Services	\$ 33,190	\$ 30,980	\$ 23,721	\$ 25,842	\$ 47,734
500 - Supplies & Materials	\$ 765	\$ 856	\$ 938	\$ 3,450	\$ 6,216
600 - Capital Outlay	\$ 1,970	\$ 498	\$ 316	\$ 843	\$ 4,000
800 - Other Uses of Funds	\$ 452	\$ 438	\$ 1,896	\$ 3,778	\$ 3,607
900 - Other	\$ -	\$ -	\$ -	\$ -	\$ -
<u>School Based Costs</u>	\$ -	\$ -	\$ -	\$ -	\$ -
Grant & Gift Funds	\$ -	\$ 35,902	\$ 12,865	\$ 11,237	\$ (638)

Cost Center	2014CC				
Cost Center Name	Interscholastic Athletics				
	2015	2016	2017	2018	2019
	Actual	Actual	Actual	Est. Actual	Budget
General Operating Fund	\$ 3,105,272	\$ 2,895,656	\$ 2,778,713	\$ 2,939,591	\$ 3,500,288
<u>Administrative Costs</u>	\$ 2,729,080	\$ 2,469,009	\$ 2,396,738	\$ 2,476,277	\$ 2,615,141
100 - Salary & Wages	\$ 410,745	\$ 408,671	\$ 402,182	\$ 446,044	\$ 444,083
200 - Fringe Benefits	\$ 137,770	\$ 133,887	\$ 163,204	\$ 198,845	\$ 133,277
400 - Purchased Services	\$ 2,041,676	\$ 1,791,926	\$ 1,708,220	\$ 1,741,749	\$ 1,856,020
500 - Supplies & Materials	\$ 35,533	\$ 40,715	\$ 20,215	\$ 54,881	\$ 127,474
600 - Capital Outlay	\$ 39,386	\$ 24,480	\$ 33,524	\$ 9,976	\$ 19,969
800 - Other Uses of Funds	\$ 63,971	\$ 69,330	\$ 69,393	\$ 24,783	\$ 34,318
900 - Other	\$ -	\$ -	\$ -	\$ -	\$ -
<u>School Based Costs</u>	\$ 376,191	\$ 426,647	\$ 381,975	\$ 463,314	\$ 885,147
Grant & Gift Funds	\$ -	\$ -	\$ -	\$ 127,738	\$ 260,715

Cost Center	2015CC				
Cost Center Name	Academic Leadership Team				
	2015	2016	2017	2018	2019
	Actual	Actual	Actual	Est. Actual	Budget
General Operating Fund	\$ 6,693,575	\$ 10,219,837	\$ 8,527,244	\$ 5,429,640	\$ 5,953,896
<u>Administrative Costs</u>	\$ 6,693,575	\$ 10,219,837	\$ 8,527,244	\$ 5,429,640	\$ 5,953,896
100 - Salary & Wages	\$ 2,911,617	\$ 4,109,868	\$ 3,702,456	\$ 3,707,181	\$ 4,098,110
200 - Fringe Benefits	\$ 1,010,855	\$ 1,414,030	\$ 1,220,835	\$ 1,145,394	\$ 1,557,109
400 - Purchased Services	\$ 2,464,777	\$ 3,311,321	\$ 3,807,162	\$ 517,511	\$ 241,024
500 - Supplies & Materials	\$ 54,145	\$ 1,360,042	\$ (229,263)	\$ 41,288	\$ 41,282
600 - Capital Outlay	\$ 248,489	\$ 19,089	\$ 8,048	\$ 8,868	\$ 8,370
800 - Other Uses of Funds	\$ 3,692	\$ 5,488	\$ 18,005	\$ 9,398	\$ 8,001
900 - Other	\$ -	\$ -	\$ -	\$ -	\$ -
<u>School Based Costs</u>	\$ -	\$ -	\$ -	\$ -	\$ -
Grant & Gift Funds	\$ -	\$ -	\$ -	\$ 1,551,168	\$ 1,634,088

Cost Center	2016CC				
Cost Center Name	Admissions and Attendance				
	2015	2016	2017	2018	2019
	Actual	Actual	Actual	Est. Actual	Budget
General Operating Fund	\$ 950,275	\$ 923,636	\$ 850,387	\$ 1,299,048	\$ 1,213,806
<u>Administrative Costs</u>	\$ 950,275	\$ 923,636	\$ 850,387	\$ 1,299,048	\$ 1,213,806
100 - Salary & Wages	\$ 617,015	\$ 601,936	\$ 571,988	\$ 906,112	\$ 725,839
200 - Fringe Benefits	\$ 320,597	\$ 296,240	\$ 265,155	\$ 359,163	\$ 449,389
400 - Purchased Services	\$ 5,032	\$ 16,000	\$ 7,555	\$ 17,744	\$ 23,942
500 - Supplies & Materials	\$ 6,075	\$ 5,861	\$ 2,791	\$ 9,766	\$ 12,636
600 - Capital Outlay	\$ 1,556	\$ 3,600	\$ 2,899	\$ 6,154	\$ 2,000
800 - Other Uses of Funds	\$ -	\$ -	\$ -	\$ 108	\$ -
900 - Other	\$ -	\$ -	\$ -	\$ -	\$ -
<u>School Based Costs</u>	\$ -	\$ -	\$ -	\$ -	\$ -
Grant & Gift Funds	\$ -	\$ -	\$ -	\$ 58,182	\$ 55,798

Cost Center Cost Center Name	2018CC Professional Development				
	2015 Actual	2016 Actual	2017 Actual	2018 Est. Actual	2019 Budget
General Operating Fund	\$ 52,241	\$ 164,493	\$ 399,420	\$ 403,440	\$ 199,286
<u>Administrative Costs</u>	\$ 52,241	\$ 164,493	\$ 399,420	\$ 403,440	\$ 199,286
100 - Salary & Wages	\$ 983	\$ 90,878	\$ 61,624	\$ 146,481	\$ -
200 - Fringe Benefits	\$ 30,880	\$ 42,407	\$ 32,334	\$ 62,941	\$ -
400 - Purchased Services	\$ 14,175	\$ 18,865	\$ 123,866	\$ 109,462	\$ 199,286
500 - Supplies & Materials	\$ 6,203	\$ 7,775	\$ 181,596	\$ 75,515	\$ -
600 - Capital Outlay	\$ -	\$ 4,567	\$ -	\$ 9,043	\$ -
800 - Other Uses of Funds	\$ -	\$ -	\$ -	\$ -	\$ -
900 - Other	\$ -	\$ -	\$ -	\$ -	\$ -
<u>School Based Costs</u>	\$ -	\$ -	\$ -	\$ -	\$ -
Grant & Gift Funds	\$ -	\$ -	\$ -	\$ 479,751	\$ 4,785,996

Cost Center	2020CC				
Cost Center Name	Youth Services				
	2015	2016	2017	2018	2019
	Actual	Actual	Actual	Est. Actual	Budget
General Operating Fund	\$ 697,152	\$ 628,387	\$ 743,099	\$ 776,981	\$ 1,028,233
<u>Administrative Costs</u>	\$ 697,152	\$ 628,387	\$ 743,099	\$ 776,981	\$ 1,028,233
100 - Salary & Wages	\$ 302,381	\$ 331,034	\$ 451,896	\$ 349,810	\$ 526,657
200 - Fringe Benefits	\$ 99,193	\$ 112,052	\$ 147,845	\$ 139,649	\$ 223,572
400 - Purchased Services	\$ 270,415	\$ 171,971	\$ 129,994	\$ 254,218	\$ 251,820
500 - Supplies & Materials	\$ 13,324	\$ 6,907	\$ 6,777	\$ 29,363	\$ 16,405
600 - Capital Outlay	\$ 11,839	\$ 6,422	\$ 6,587	\$ 3,941	\$ 9,779
800 - Other Uses of Funds	\$ -	\$ -	\$ -	\$ -	\$ -
900 - Other	\$ -	\$ -	\$ -	\$ -	\$ -
<u>School Based Costs</u>	\$ -	\$ -	\$ -	\$ -	\$ -
Grant & Gift Funds	\$ -	\$ 264,871	\$ 349,894	\$ 403,690	\$ 424,502

Cost Center	2021CC				
Cost Center Name	Pre-Kindergarten Startup Costs				
	2015	2016	2017	2018	2019
	Actual	Actual	Actual	Est. Actual	Budget
General Operating Fund	\$ 1,981,257	\$ 4,365,123	\$ 5,068,789	\$ 7,582,166	\$ 10,656,312
<u>Administrative Costs</u>	\$ 961,872	\$ 1,054,593	\$ 781,593	\$ 526,537	\$ 10,656,312
100 - Salary & Wages	\$ 627,373	\$ 727,751	\$ 549,708	\$ 349,302	\$ 6,858,553
200 - Fringe Benefits	\$ 283,482	\$ 286,196	\$ 195,258	\$ 131,007	\$ 3,577,117
400 - Purchased Services	\$ 20,482	\$ 11,131	\$ 30,244	\$ 17,629	\$ 80,033
500 - Supplies & Materials	\$ 23,212	\$ 27,360	\$ 5,139	\$ 24,339	\$ 119,370
600 - Capital Outlay	\$ 7,323	\$ 2,155	\$ 1,116	\$ 3,647	\$ 20,000
800 - Other Uses of Funds	\$ -	\$ -	\$ 129	\$ 613	\$ 1,239
900 - Other	\$ -	\$ -	\$ -	\$ -	\$ -
<u>School Based Costs</u>	\$ 1,019,386	\$ 3,310,530	\$ 4,287,196	\$ 7,055,629	\$ -
Grant & Gift Funds	\$ -	\$ -	\$ -	\$ 826,894	\$ 1,075,419

Cost Center Cost Center Name	2022CC Organizational Accountability				
	2015 Actual	2016 Actual	2017 Actual	2018 Est. Actual	2019 Budget
General Operating Fund	\$ 2,257,103	\$ 2,873,931	\$ 2,454,818	\$ 3,274,766	\$ 4,061,522
<u>Administrative Costs</u>	\$ 2,257,103	\$ 2,873,931	\$ 2,454,818	\$ 3,274,766	\$ 4,061,522
100 - Salary & Wages	\$ 764,215	\$ 827,644	\$ 813,011	\$ 859,721	\$ 1,103,127
200 - Fringe Benefits	\$ 307,125	\$ 310,197	\$ 266,996	\$ 291,464	\$ 477,159
400 - Purchased Services	\$ 1,172,673	\$ 1,730,690	\$ 1,359,841	\$ 2,100,042	\$ 2,460,028
500 - Supplies & Materials	\$ 7,194	\$ 3,745	\$ 11,373	\$ 19,001	\$ 15,234
600 - Capital Outlay	\$ 5,896	\$ 1,655	\$ 3,596	\$ 4,540	\$ 5,974
800 - Other Uses of Funds	\$ -	\$ -	\$ -	\$ -	\$ -
900 - Other	\$ -	\$ -	\$ -	\$ -	\$ -
<u>School Based Costs</u>	\$ -	\$ -	\$ -	\$ -	\$ -
Grant & Gift Funds	\$ -	\$ -	\$ -	\$ -	\$ -

Cost Center	2023CC				
Cost Center Name	Advancement Officer				
	2015	2016	2017	2018	2019
	Actual	Actual	Actual	Est. Actual	Budget
General Operating Fund	\$ 170,321	\$ 181,814	\$ 205,275	\$ 244,717	\$ 229,348
<u>Administrative Costs</u>	\$ 170,321	\$ 181,814	\$ 205,275	\$ 244,717	\$ 229,348
100 - Salary & Wages	\$ 87,382	\$ 93,361	\$ 104,592	\$ 103,805	\$ 68,905
200 - Fringe Benefits	\$ 31,187	\$ 34,449	\$ 35,538	\$ 40,149	\$ 37,535
400 - Purchased Services	\$ 49,427	\$ 54,003	\$ 63,250	\$ 100,515	\$ 119,908
500 - Supplies & Materials	\$ 372	\$ -	\$ 1,895	\$ 249	\$ 500
600 - Capital Outlay	\$ 1,953	\$ -	\$ -	\$ -	\$ 2,500
800 - Other Uses of Funds	\$ -	\$ -	\$ -	\$ -	\$ -
900 - Other	\$ -	\$ -	\$ -	\$ -	\$ -
<u>School Based Costs</u>	\$ -	\$ -	\$ -	\$ -	\$ -
Grant & Gift Funds	\$ -	\$ -	\$ -	\$ 218,584	\$ 604,228

Cost Center Cost Center Name	2024CC Closing the Achievement Gap				
	2015 Actual	2016 Actual	2017 Actual	2018 Est. Actual	2019 Budget
General Operating Fund	\$ -	\$ 1,047,894	\$ 1,096,858	\$ 2,081,191	\$ 2,604,634
<u>Administrative Costs</u>	\$ -	\$ 1,023,214	\$ 1,061,305	\$ 1,351,085	\$ 1,273,340
100 - Salary & Wages	\$ -	\$ 607,195	\$ 636,308	\$ 744,364	\$ 621,537
200 - Fringe Benefits	\$ -	\$ 249,368	\$ 275,090	\$ 326,072	\$ 306,247
400 - Purchased Services	\$ -	\$ 160,100	\$ 134,578	\$ 234,190	\$ 285,518
500 - Supplies & Materials	\$ -	\$ 6,550	\$ 12,484	\$ 39,268	\$ 55,902
600 - Capital Outlay	\$ -	\$ -	\$ 2,844	\$ 1,697	\$ 4,136
800 - Other Uses of Funds	\$ -	\$ -	\$ -	\$ 5,493	\$ -
900 - Other	\$ -	\$ -	\$ -	\$ -	\$ -
<u>School Based Costs</u>	\$ -	\$ 24,680	\$ 35,553	\$ 730,106	\$ 1,331,294
Grant & Gift Funds	\$ -	\$ -	\$ -	\$ -	\$ -

Cost Center Cost Center Name	2027CC Family and Community Engagement				
	2015 Actual	2016 Actual	2017 Actual	2018 Est. Actual	2019 Budget
General Operating Fund	\$ 597,845	\$ 597,758	\$ 474,076	\$ 554,491	\$ 809,436
<u>Administrative Costs</u>	\$ 597,845	\$ 597,758	\$ 474,076	\$ 554,491	\$ 809,436
100 - Salary & Wages	\$ 363,560	\$ 363,622	\$ 213,338	\$ 152,885	\$ 319,497
200 - Fringe Benefits	\$ 135,411	\$ 133,441	\$ 95,061	\$ 79,200	\$ 116,367
400 - Purchased Services	\$ 75,647	\$ 75,303	\$ 124,031	\$ 168,924	\$ 237,183
500 - Supplies & Materials	\$ 18,311	\$ 17,236	\$ 27,680	\$ 146,069	\$ 117,053
600 - Capital Outlay	\$ 2,511	\$ 2,141	\$ 5,394	\$ 516	\$ 10,885
800 - Other Uses of Funds	\$ 2,405	\$ 6,015	\$ 8,573	\$ 6,897	\$ 8,450
900 - Other	\$ -	\$ -	\$ -	\$ -	\$ -
<u>School Based Costs</u>	\$ -	\$ -	\$ -	\$ -	\$ -
Grant & Gift Funds	\$ -	\$ 10,683	\$ 425	\$ 868,244	\$ 828,880

Cost Center	2101CC				
Cost Center Name	Special Education Planning and Operations				
	2015 Actual	2016 Actual	2017 Actual	2018 Est. Actual	2019 Budget
General Operating Fund	\$ 36,353,517	\$ 37,555,715	\$ 46,611,383	\$ 75,103,199	\$ 68,654,747
<u>Administrative Costs</u>	\$ 1,445,007	\$ 1,559,891	\$ 1,508,753	\$ 2,105,857	\$ 54,003,553
100 - Salary & Wages	\$ 672,353	\$ 694,870	\$ 736,818	\$ 1,040,242	\$ 34,261,194
200 - Fringe Benefits	\$ 252,649	\$ 259,991	\$ 301,979	\$ 398,106	\$ 18,978,039
400 - Purchased Services	\$ 359,389	\$ 445,337	\$ 379,405	\$ 529,488	\$ 592,235
500 - Supplies & Materials	\$ 137,742	\$ 75,415	\$ 77,220	\$ 120,445	\$ 109,512
600 - Capital Outlay	\$ 17,776	\$ 84,278	\$ 13,331	\$ 9,861	\$ 4,774
800 - Other Uses of Funds	\$ 5,100	\$ -	\$ -	\$ 7,715	\$ 57,800
900 - Other	\$ -	\$ -	\$ -	\$ -	\$ -
<u>School Based Costs</u>	\$ 34,908,510	\$ 35,995,824	\$ 45,102,629	\$ 72,997,342	\$ 14,651,194
Grant & Gift Funds	\$ -	\$ 174,795	\$ 175,000	\$ 6,702,179	\$ 19,477,167

Cost Center	2104CC				
Cost Center Name	Special Education Home Instruction				
	2015 Actual	2016 Actual	2017 Actual	2018 Est. Actual	2019 Budget
General Operating Fund	\$ 666,957	\$ 676,836	\$ 726,702	\$ 646,045	\$ 628,875
<u>Administrative Costs</u>	\$ 666,957	\$ 676,836	\$ 726,702	\$ 646,045	\$ 628,875
100 - Salary & Wages	\$ 501,123	\$ 508,786	\$ 549,473	\$ 495,081	\$ 628,875
200 - Fringe Benefits	\$ 164,788	\$ 165,928	\$ 177,229	\$ 150,965	\$ -
400 - Purchased Services	\$ 1,045	\$ 2,122	\$ -	\$ -	\$ -
500 - Supplies & Materials	\$ -	\$ -	\$ -	\$ -	\$ -
600 - Capital Outlay	\$ -	\$ -	\$ -	\$ -	\$ -
800 - Other Uses of Funds	\$ -	\$ -	\$ -	\$ -	\$ -
900 - Other	\$ -	\$ -	\$ -	\$ -	\$ -
<u>School Based Costs</u>	\$ -	\$ -	\$ -	\$ -	\$ -
Grant & Gift Funds	\$ -	\$ -	\$ -	\$ -	\$ -

Cost Center	2105CC				
Cost Center Name	Special Education Related Services				
	2015 Actual	2016 Actual	2017 Actual	2018 Est. Actual	2019 Budget
General Operating Fund	\$ 10,328,338	\$ 10,174,265	\$ 10,720,797	\$ 11,987,087	\$ 13,132,378
<u>Administrative Costs</u>	\$ 10,328,338	\$ 10,174,265	\$ 10,720,797	\$ 11,987,087	\$ 13,132,378
100 - Salary & Wages	\$ 7,178,372	\$ 7,169,187	\$ 7,654,012	\$ 8,324,566	\$ 9,106,302
200 - Fringe Benefits	\$ 2,980,252	\$ 2,904,525	\$ 3,010,968	\$ 3,583,753	\$ 3,955,501
400 - Purchased Services	\$ 114,706	\$ 57,824	\$ 25,815	\$ 34,621	\$ 39,917
500 - Supplies & Materials	\$ 20,839	\$ 14,981	\$ 30,002	\$ 43,525	\$ 30,157
600 - Capital Outlay	\$ 34,169	\$ 27,748	\$ -	\$ -	\$ -
800 - Other Uses of Funds	\$ -	\$ -	\$ -	\$ 622	\$ 500
900 - Other	\$ -	\$ -	\$ -	\$ -	\$ -
<u>School Based Costs</u>	\$ -	\$ -	\$ -	\$ -	\$ -
Grant & Gift Funds	\$ -	\$ -	\$ -	\$ 1,706,877	\$ 60,852

Cost Center	2106CC				
Cost Center Name	Psychological Services				
	2015	2016	2017	2018	2019
	Actual	Actual	Actual	Est. Actual	Budget
General Operating Fund	\$ 6,922,423	\$ 6,805,051	\$ 6,514,955	\$ 7,622,845	\$ 8,087,085
<u>Administrative Costs</u>	\$ 6,922,423	\$ 6,805,051	\$ 6,514,955	\$ 7,622,845	\$ 8,087,085
100 - Salary & Wages	\$ 4,901,184	\$ 4,926,974	\$ 4,758,658	\$ 5,485,710	\$ 5,644,966
200 - Fringe Benefits	\$ 1,900,978	\$ 1,872,869	\$ 1,749,892	\$ 2,133,165	\$ 2,431,142
400 - Purchased Services	\$ 18,045	\$ 1,281	\$ 4,302	\$ 408	\$ 5,600
500 - Supplies & Materials	\$ 71,798	\$ 3,928	\$ 2,102	\$ 3,229	\$ 5,377
600 - Capital Outlay	\$ 30,418	\$ -	\$ -	\$ -	\$ -
800 - Other Uses of Funds	\$ -	\$ -	\$ -	\$ 333	\$ -
900 - Other	\$ -	\$ -	\$ -	\$ -	\$ -
<u>School Based Costs</u>	\$ -	\$ -	\$ -	\$ -	\$ -
Grant & Gift Funds	\$ -	\$ -	\$ -	\$ 398,800	\$ 213,753

Cost Center	2108CC				
Cost Center Name	Alternative Schools Management				
	2015 Actual	2016 Actual	2017 Actual	2018 Est. Actual	2019 Budget
General Operating Fund	\$ -	\$ -	\$ -	\$ 636,890	\$ 579,087
<u>Administrative Costs</u>	\$ -	\$ -	\$ -	\$ 636,890	\$ 579,087
100 - Salary & Wages	\$ -	\$ -	\$ -	\$ 435,279	\$ 225,066
200 - Fringe Benefits	\$ -	\$ -	\$ -	\$ 156,309	\$ 112,393
400 - Purchased Services	\$ -	\$ -	\$ -	\$ 35,369	\$ 112,585
500 - Supplies & Materials	\$ -	\$ -	\$ -	\$ 2,315	\$ 9,178
600 - Capital Outlay	\$ -	\$ -	\$ -	\$ 7,619	\$ 119,866
800 - Other Uses of Funds	\$ -	\$ -	\$ -	\$ -	\$ -
900 - Other	\$ -	\$ -	\$ -	\$ -	\$ -
<u>School Based Costs</u>	\$ -	\$ -	\$ -	\$ -	\$ -
Grant & Gift Funds	\$ -	\$ -	\$ -	\$ -	\$ -

School Support



Operations

Cost Center Cost Center Name	3001CC Chief Operating Officer				
	2015 Actual	2016 Actual	2017 Actual	2018 Est. Actual	2019 Budget
General Operating Fund	\$ 831,024	\$ 885,435	\$ 914,077	\$ 995,121	\$ 1,097,583
<u>Administrative Costs</u>	\$ 831,024	\$ 885,435	\$ 914,077	\$ 995,121	\$ 1,097,583
100 - Salary & Wages	\$ 294,467	\$ 305,916	\$ 336,467	\$ 336,143	\$ 394,008
200 - Fringe Benefits	\$ 86,361	\$ 88,503	\$ 96,866	\$ 97,216	\$ 105,304
400 - Purchased Services	\$ 443,932	\$ 480,235	\$ 469,178	\$ 539,699	\$ 547,728
500 - Supplies & Materials	\$ 6,264	\$ 10,781	\$ 7,497	\$ 16,468	\$ 23,395
600 - Capital Outlay	\$ -	\$ -	\$ 4,071	\$ 5,595	\$ 27,147
800 - Other Uses of Funds	\$ -	\$ -	\$ -	\$ -	\$ -
900 - Other	\$ -	\$ -	\$ -	\$ -	\$ -
<u>School Based Costs</u>	\$ -	\$ -	\$ -	\$ -	\$ -
Grant & Gift Funds	\$ -	\$ -	\$ -	\$ 20,000	\$ -

Cost Center	3002CC				
Cost Center Name	Facilities Administration				
	2015	2016	2017	2018	2019
	Actual	Actual	Actual	Est. Actual	Budget
General Operating Fund	\$ 33,910,599	\$ 34,911,696	\$ 37,073,126	\$ 41,768,384	\$ 43,341,900
<u>Administrative Costs</u>	\$ 4,940,753	\$ 5,331,851	\$ 5,905,535	\$ 7,183,221	\$ 27,954,414
100 - Salary & Wages	\$ 1,730,703	\$ 1,940,766	\$ 2,446,345	\$ 2,950,426	\$ 15,166,940
200 - Fringe Benefits	\$ 653,037	\$ 792,091	\$ 887,697	\$ 1,089,474	\$ 9,397,926
400 - Purchased Services	\$ 1,550,097	\$ 1,534,063	\$ 1,617,209	\$ 1,400,469	\$ 1,835,035
500 - Supplies & Materials	\$ 957,114	\$ 836,588	\$ 874,564	\$ 1,397,391	\$ 1,319,226
600 - Capital Outlay	\$ 49,802	\$ 228,342	\$ 79,719	\$ 345,460	\$ 235,287
800 - Other Uses of Funds	\$ -	\$ -	\$ -	\$ -	\$ -
900 - Other	\$ -	\$ -	\$ -	\$ -	\$ -
<u>School Based Costs</u>	\$ 28,969,846	\$ 29,579,846	\$ 31,167,591	\$ 34,585,163	\$ 15,387,486
Grant & Gift Funds	\$ -	\$ -	\$ -	\$ -	\$ 9,681

Cost Center Cost Center Name	3003CC Trades	2015 Actual	2016 Actual	2017 Actual	2018 Est. Actual	2019 Budget
General Operating Fund		\$ 5,391,523	\$ 5,687,539	\$ 5,223,624	\$ 5,174,816	\$ 5,540,832
<u>Administrative Costs</u>		\$ 5,260,476	\$ 5,406,851	\$ 5,130,438	\$ 5,158,730	\$ 5,540,832
100 - Salary & Wages		\$ 3,092,248	\$ 3,176,657	\$ 3,074,367	\$ 2,910,293	\$ 2,621,004
200 - Fringe Benefits		\$ 1,159,928	\$ 1,166,471	\$ 1,117,919	\$ 1,152,776	\$ 1,228,057
400 - Purchased Services		\$ 816,651	\$ 828,545	\$ 771,235	\$ 949,885	\$ 1,337,219
500 - Supplies & Materials		\$ 191,649	\$ 235,178	\$ 166,917	\$ 143,058	\$ 339,552
600 - Capital Outlay		\$ -	\$ -	\$ -	\$ 2,717	\$ 15,000
800 - Other Uses of Funds		\$ -	\$ -	\$ -	\$ -	\$ -
900 - Other		\$ -	\$ -	\$ -	\$ -	\$ -
<u>School Based Costs</u>		\$ 131,046	\$ 280,689	\$ 93,185	\$ 16,086	\$ -
Grant & Gift Funds		\$ -	\$ -	\$ -	\$ -	\$ -

Cost Center	3004CC				
Cost Center Name	Inventory and Distribution				
	2015	2016	2017	2018	2019
	Actual	Actual	Actual	Est. Actual	Budget
General Operating Fund	\$ 326,468	\$ 378,139	\$ 468,201	\$ 572,658	\$ 501,015
<u>Administrative Costs</u>	\$ 326,468	\$ 378,139	\$ 468,201	\$ 572,658	\$ 501,015
100 - Salary & Wages	\$ 187,987	\$ 231,749	\$ 303,440	\$ 355,049	\$ 273,664
200 - Fringe Benefits	\$ 105,063	\$ 131,645	\$ 159,382	\$ 183,783	\$ 177,962
400 - Purchased Services	\$ 29,766	\$ 4,488	\$ (4,651)	\$ 5,941	\$ 8,651
500 - Supplies & Materials	\$ 3,831	\$ 7,361	\$ 10,030	\$ 27,885	\$ 30,953
600 - Capital Outlay	\$ (180)	\$ 2,896	\$ -	\$ -	\$ 9,785
800 - Other Uses of Funds	\$ -	\$ -	\$ -	\$ -	\$ -
900 - Other	\$ -	\$ -	\$ -	\$ -	\$ -
<u>School Based Costs</u>	\$ -	\$ -	\$ -	\$ -	\$ -
Grant & Gift Funds	\$ -	\$ -	\$ -	\$ -	\$ -

Cost Center	3005CC				
Cost Center Name	Construction Management				
	2015	2016	2017	2018	2019
	Actual	Actual	Actual	Est. Actual	Budget
General Operating Fund	\$ 781,791	\$ 430,789	\$ 403,983	\$ 2,244,947	\$ 10,730,196
<u>Administrative Costs</u>	\$ 781,791	\$ 430,789	\$ 403,983	\$ 2,244,947	\$ 10,730,196
100 - Salary & Wages	\$ 4,309	\$ 6,193	\$ 696	\$ 193,907	\$ 314,861
200 - Fringe Benefits	\$ 1,633	\$ 2,604	\$ 220	\$ 65,838	\$ 108,510
400 - Purchased Services	\$ 762,385	\$ 414,067	\$ 394,045	\$ 1,092,038	\$ 8,431,858
500 - Supplies & Materials	\$ 1,181	\$ 7,575	\$ 4,710	\$ 890,594	\$ 1,077,967
600 - Capital Outlay	\$ 12,283	\$ 350	\$ 4,311	\$ 2,569	\$ 797,000
800 - Other Uses of Funds	\$ -	\$ -	\$ -	\$ -	\$ -
900 - Other	\$ -	\$ -	\$ -	\$ -	\$ -
<u>School Based Costs</u>	\$ -	\$ -	\$ -	\$ -	\$ -
Grant & Gift Funds	\$ -	\$ -	\$ -	\$ -	\$ -

Capital Projects

		2015	2016	2017	2018	2019
		Actual	Actual	Actual	Est. Actual	Budget
0004CC	0004CC Adlai E Stevenson	\$ 112,665	\$ 25,837	\$ 104,836	\$ 287,745.44	\$ 192,490.30
0005CC	0005CC Albert B Hart	\$ 72,522	\$ 29,184	\$ 25,608	\$ 14,406.36	\$ 15,283.43
0009CC	0009CC Alexander Hamilton	\$ 2,852	\$ 28,915	\$ 18,109	\$ 862.68	\$ 915.20
0010CC	0010CC A. G. Bell		\$ 0		\$ 638.22	\$ 1,677.08
0012CC	0012CC Almira	\$ 202,148	\$ 132,870	\$ 71,392	\$ 383,551.28	\$ 225,160.61
0016CC	0016CC Andrew J Rickoff	\$ 122,825	\$ 42,970	\$ 137,299	\$ 370,230.91	\$ 152,023.58
0020CC	0020CC Jesse Owens Academy		\$ 57,763	\$ 676,970	\$ -	\$ 511,246.90
0021CC	0021CC Anton Grdina	\$ 56,446	\$ 41,158	\$ 151,645	\$ 321,228.61	\$ 170,556.67
0023CC	0023CC Artemus Ward	\$ 223,047	\$ 113,212	\$ 101,270	\$ 310,731.78	\$ 118,333.20
0024CC	0024CC Audubon				\$ 3,113.56	\$ -
0027CC	0027CC Memorial	\$ 217,254	\$ 75,793	\$ 143,652	\$ 356,674.14	\$ -
0030CC	0030CC West Side Relief	\$ 7,018	\$ 2,978	\$ 519,090	\$ -	\$ -
0032CC	0032CC Design Lab Early College	\$ 269		\$ 32,714	\$ 164,320.45	\$ 9,458.98
0035CC	0035CC MC2STEM Great Lakes Science Center	\$ 19,519	\$ 1,626	\$ 74,822	\$ 340,575.74	\$ 212,898.05
0036CC	0036CC Benjamin Franklin	\$ 36,766	\$ 16,711	\$ 1,062,165	\$ 404,391.54	\$ 112,545.38
0041CC	0041CC Bolton	\$ 21,272	\$ 38,731	\$ 54,065	\$ 259,945.16	\$ 99,232.29
0058CC	0058CC Brooklawn	\$ 544,212	\$ 307,421	\$ 2,526,051	\$ 6,591.29	\$ 6,992.57
0064CC	0064CC Buhner Dual Language	\$ 97,828	\$ 64,088	\$ 99,435	\$ 251,818.58	\$ 79,017.42
0065CC	0065CC Captain Arthur Roth	\$ 15			\$ -	\$ -
0066CC	0066CC Carl F Shuler	\$ 3,075	\$ 216,147	\$ 599,532	\$ 30,005.32	\$ 31,882.35
0068CC	0068CC Case	\$ 2,429	\$ 6,000	\$ 139,193	\$ 256,526.31	\$ 86,281.28
0076CC	0076CC Alfred A Benesch	\$ 35,264	\$ 25,203	\$ 106,593	\$ 313,462.31	\$ 87,577.40
0077CC	0077CC Charles Dickens	\$ 56,653	\$ 36,296	\$ 88,157	\$ 175,995.51	\$ 22,384.24
0078CC	0078CC Charles W Eliot	\$ 16,188	\$ 424,311	\$ 404,979	\$ 379,019.73	\$ 119,729.92
0080CC	0080CC Charles Mooney	\$ 75,123	\$ 324,212	\$ 572,205	\$ 243,685.20	\$ 88,254.81
0088CC	0088CC Clark	\$ 47,357	\$ 3,045	\$ 36,735	\$ 310,985.96	\$ 124,817.71
0090CC	0090CC Clara E Westropp	\$ 6,384	\$ 29,084	\$ 69,190	\$ 363,240.92	\$ 105,511.86
0094CC	0094CC John D. Rockefeller	\$ 505,756	\$ 116,154	\$ 63,149	\$ -	\$ -
0096CC	0096CC Collinwood High School	\$ 146,233	\$ 87,518	\$ 186,645	\$ 592,553.63	\$ 228,218.96
0102CC	0102CC Campus International North	\$ 223,926	\$ 1,351,567	\$ 17,326,815	\$ 535,653.50	\$ 201,127.00
0107CC	0107CC Cranwood	\$ 711,893	\$ 286,941	\$ 167,891	\$ 207.53	\$ 220.16
0109CC	0109CC Daniel E Morgan	\$ 128,503	\$ 55,370	\$ 116,799	\$ 229,127.16	\$ 96,237.29
0112CC	0112CC Denison	\$ 246,935	\$ 89,510	\$ 102,082	\$ 364,208.62	\$ 83,525.10
0124CC	0124CC Dike School of the Arts	\$ 8,158	\$ 28,488	\$ 76,639	\$ 268,831.40	\$ 117,017.95
0130CC	0130CC Douglas MacArthur Girls Leadership Academy	\$ 314,307	\$ 424,683	\$ 58,311	\$ 357,120.26	\$ 66,221.19
0135CC	0135CC MC2STEM GE Lighting Nela Park	\$ -	\$ -	\$ -	\$ 2,459.79	\$ -
0148CC	0148CC East Clark	\$ 158,336	\$ 49,171	\$ 98,681	\$ 224,397.96	\$ 115,706.41
0159CC	0159CC Cleveland Early College High School			\$ 150	\$ 210,185.03	\$ 102,967.54
0161CC	0161CC East Tech High School	\$ 181,946	\$ 746,103	\$ 180,658	\$ 443,704.93	\$ 199,913.03
0164CC	0164CC Empire Computech	\$ 3,000		\$ 1,465	\$ 1,362.49	\$ 1,445.44
0165CC	0165CC E Desauze Contemporary Academy	\$ 438,915	\$ 40,511	\$ 121,179	\$ -	\$ -
0168CC	0168CC Euclid Park	\$ 115,870	\$ 40,003	\$ 139,107	\$ 258,351.00	\$ 94,263.07
0171CC	0171CC Forest Hill Parkway	\$ 31,621	\$ 7,730		\$ -	\$ -
0172CC	0172CC Franklin D Roosevelt	\$ 467,375	\$ 1,668,470	\$ 2,636,829	\$ 447,994.75	\$ 222,857.36
0184CC	0184CC Fullerton	\$ 4,395	\$ 415,277	\$ 406,066	\$ 234,068.14	\$ 95,099.69
0188CC	0188CC Garfield	\$ 129,307	\$ 107,589	\$ 210,929	\$ 364,809.79	\$ 164,258.61
0198CC	0198CC George Washington Carver	\$ 71,787	\$ 40,524	\$ 189,746	\$ 385,285.05	\$ 173,752.99
0200CC	0200CC Giddings	\$ 424,556	\$ 32,428	\$ 38,809	\$ -	\$ -
0208CC	0208CC Cleveland High School for Digital Arts	\$ 198,137	\$ 301,761	\$ 109,847	\$ 328,370.15	\$ 118,291.26
0218CC	0218CC Campus International South	\$ -	\$ -	\$ -	\$ 1,522.22	\$ 1,614.89
0220CC	0220CC Glenville High School	\$ 21,084	\$ 39,028	\$ 112,058	\$ 564,095.57	\$ 211,119.96
0224CC	0224CC H Barbara Booker	\$ 128,054	\$ 388,457	\$ 371,939	\$ 361,706.03	\$ 108,651.94
0225CC	0225CC Gracemount		\$ 28,730	\$ 18,906	\$ 22,956.68	\$ 24,354.30
0227CC	0227CC Halle Senior High School	\$ 15	\$ 78	\$ 571,981	\$ 36,155.00	\$ 38,356.14
0229CC	0229CC Hannah Gibbons	\$ 159,318	\$ 43,170	\$ 120,921	\$ 384,477.66	\$ 92,590.19
0233CC	0233CC Harry E Davis	\$ 49,427	\$ 116,438	\$ 16,005	\$ 1,351.52	\$ 1,433.80
0240CC	0240CC Harvey Rice	\$ 171,208	\$ 43,311	\$ 132,647	\$ 374,153.94	\$ 121,289.08
0252CC	0252CC Henry Longfellow	\$ 9,345	\$ 53,949	\$ 26,572	\$ 280.66	\$ 297.75
0270CC	0270CC Iowa-Maple	\$ 3,711	\$ 4,189	\$ 88,090	\$ 346,668.38	\$ 60,888.18
0273CC	0273CC James Ford Rhodes	\$ 232,962	\$ 88,444	\$ 203,028	\$ 282,984.88	\$ 109,851.57
0275CC	0275CC Jane Addams Business Careers Center	\$ 94,598	\$ 60,647	\$ 81,603	\$ 552,358.99	\$ 252,458.92
0276CC	0276CC John Adams High School	\$ 185,083	\$ 146,512	\$ 186,899	\$ 300,221.91	\$ 112,051.72

Capital Projects

		2015	2016	2017	2018	2019
		Actual	Actual	Actual	Est. Actual	Budget
0279CC	0279CC Joseph M Gallagher	\$ 47,655	\$ 68,944	\$ 252,964	\$ 448,264.18	\$ 232,732.24
0284CC	0284CC John Hay	\$ 150,893	\$ 247,939	\$ 317,513	\$ 44,608.40	\$ 41,492.79
0285CC	0285CC John F Kennedy	\$ 115,125	\$ 419,598	\$ 2,131,485	\$ 858.60	\$ -
0292CC	0292CC John Marshall High School	\$ 22,128,412	\$ 8,667,386	\$ 1,440,431	\$ 3,019.28	\$ 140.78
0294CC	0294CC John W Raper	\$ 23,968	\$ 27,460	\$ 27,559	\$ -	\$ -
0295CC	0295CC Joseph F Landis				\$ -	\$ -
0297CC	0297CC Kenneth W Clement Boys Leadership Academy	\$ 22,274	\$ 13,214	\$ 72,570	\$ 231,256.16	\$ 91,098.04
0301CC	0301CC Kentucky			\$ 22,539	\$ 21,045.81	\$ -
0326CC	0326CC Davis Aerospace and Maritime High School			\$ 52,072	\$ 213,391.36	\$ 118,288.78
0328CC	0328CC Luis Munoz Marin	\$ 76,846	\$ 114,191	\$ 434,416	\$ 545,803.32	\$ 260,637.14
0330CC	0330CC Lincoln-West High School	\$ 114,809	\$ 49,868	\$ 518,039	\$ 442,748.37	\$ 225,786.71
0338CC	0338CC Louis Agassiz	\$ 61,685	\$ 209,719	\$ 218,679	\$ 216,832.10	\$ 42,494.67
0339CC	0339CC Louis Pasteur		\$ 30,310	\$ 17,326	\$ 306.79	\$ 10,325.47
0340CC	0340CC Louisa May Alcott	\$ 256,297	\$ 63,322	\$ 78,465	\$ 211,006.17	\$ 83,613.32
0343CC	0343CC Margaret Spellacy		\$ 1,138,041	\$ 113,989	\$ 36,208.01	\$ 38,412.38
0345CC	0345CC Margaret A Ireland			\$ 6,347	\$ 71,921.61	\$ 56,852.04
0347CC	0347CC Mary B Martin	\$ 252,714	\$ 93,749	\$ 120,318	\$ 248,922.70	\$ 184,297.65
0349CC	0349CC Max S Hayes High School	\$ 16,043,724	\$ 3,487,240	\$ 3,279,552	\$ 686,919.26	\$ 272,194.35
0350CC	0350CC Mary M Bethune	\$ 203,162	\$ 159,889	\$ 152,831	\$ 324,104.95	\$ 169,076.19
0352CC	0352CC McKinley	\$ 57,832	\$ 5,400	\$ 26,302	\$ 23,356.76	\$ 23,146.71
0353CC	0353CC Marion C Seltzer	\$ 60,208	\$ 21,435	\$ 25,712	\$ 275,301.18	\$ 172,046.48
0354CC	0354CC Marion-Sterling	\$ 51,671	\$ 25,078	\$ 72,096	\$ 339,828.49	\$ 93,506.55
0368CC	0368CC Miles	\$ 581,448	\$ 127,493	\$ 73,258	\$ 485,506.04	\$ 207,102.42
0372CC	0372CC Miles Park	\$ 79,726	\$ 143,452	\$ 165,602	\$ 297,136.93	\$ 157,108.60
0376CC	0376CC Michael R White	\$ 92,742	\$ 63,165	\$ 53,848	\$ 281,158.24	\$ 98,639.88
0396CC	0396CC Mound	\$ 115,701	\$ 55,907	\$ 39,624	\$ 350,933.20	\$ 108,261.74
0400CC	0400CC Mt Auburn				\$ -	\$ -
0404CC	0404CC School Of One	\$ 12,728	\$ 14	\$ 720	\$ 1,858.74	\$ 1,971.90
0411CC	0411CC Nathan Hale	\$ 62,267	\$ 28,051	\$ 54,345	\$ 318,896.93	\$ 130,585.21
0415CC	0415CC Newton D Baker School of the Arts	\$ 6,669	\$ 10,168	\$ 51,147	\$ 325,364.34	\$ 85,333.17
0428CC	0428CC Oliver H Perry	\$ 3,216	\$ 415,937	\$ 349,988	\$ 250,764.81	\$ 52,766.60
0436CC	0436CC Orchard	\$ 782,329	\$ 112,979	\$ 74,961	\$ 309,375.20	\$ 171,105.43
0448CC	0448CC Patrick Henry	\$ 169,892	\$ 169,744	\$ 311,182	\$ -	\$ 129,646.18
0451CC	0451CC Paul L Dunbar	\$ 468,778	\$ 232,255	\$ 65,586	\$ -	\$ 76,525.34
0452CC	0452CC Paul Revere	\$ 42,290	\$ 89,766	\$ 16,688	\$ -	\$ 21,716.17
0482CC	0482CC Robert H Jamison	\$ 974,746	\$ 220,157	\$ 225,440	\$ -	\$ 148,437.97
0485CC	0485CC Riverside	\$ 107,121	\$ 60,927	\$ 125,729	\$ -	\$ 103,218.75
0486CC	0486CC Robert Fulton				\$ -	\$ 2,385.98
0487CC	0487CC Robinson G Jones	\$ 156,052	\$ 40,396	\$ 98,110	\$ -	\$ 111,490.22
0500CC	0500CC Scranton	\$ 17,789	\$ 23,175	\$ 39,990	\$ -	\$ 99,263.76
0512CC	0512CC South High	\$ 3,850	\$ 121,498	\$ 51,097	\$ -	\$ 107,171.69
0514CC	0514CC SuccessTech Academy	\$ 327,999	\$ 300,936	\$ 246,458	\$ -	\$ 143,208.43
0525CC	0525CC Stephen Howe	\$ 49,457	\$ 28,984	\$ 18,906	\$ -	\$ 200.02
0532CC	0532CC Sunbeam	\$ 77,643	\$ 662,633	\$ 926,887	\$ -	\$ 88,410.84
0537CC	0537CC Thomas Jefferson International Newcomers Academy	\$ 91,499	\$ 80,035	\$ 95,866	\$ -	\$ 189,118.55
0544CC	0544CC Tremont Montessori	\$ 34,063	\$ 49,312	\$ 69,154	\$ -	\$ 96,368.24
0548CC	0548CC Union	\$ 489,477	\$ 148,114	\$ 14,131	\$ -	\$ -
0550CC	0550CC Valley View Boys Leadership Academy	\$ 31,567	\$ 855	\$ 40,927	\$ -	\$ 83,654.41
0556CC	0556CC Wade Park	\$ 171,946	\$ 56,410	\$ 149,089	\$ -	\$ 122,836.75
0560CC	0560CC Walton	\$ 63,784	\$ 20,604	\$ 76,198	\$ -	\$ 81,727.21
0572CC	0572CC Warner Girls Leadership Academy	\$ 135,749	\$ 61,705	\$ 182,277	\$ -	\$ 150,740.21
0587CC	0587CC Washington Park Environmental Studies	\$ 7,337	\$ 340,497	\$ 93,847	\$ -	\$ 160,726.43
0592CC	0592CC Watterson-Lake	\$ 17,141	\$ 519,381	\$ 153,857	\$ -	\$ 37,538.89
0596CC	0596CC Waverly	\$ 15,866	\$ 341,933	\$ 905,677	\$ -	\$ 5,392.64
0605CC	0605CC Willow	\$ 5,259	\$ 804,614	\$ 178,268	\$ -	\$ 64,841.69
0615CC	0615CC Whitney M Young Leadership Academy	\$ 45,941	\$ 150,343	\$ 77,573	\$ -	\$ 158,671.40
0616CC	0616CC Wilbur Wright	\$ 88,251	\$ 222,920	\$ 2,432,106	\$ -	\$ 135,026.13
0621CC	0621CC William Rainey Harper	\$ 87,101	\$ 919,141	\$ 209,650	\$ -	\$ 54,430.14
0622CC	0622CC William Cullen Bryant	\$ 19,377	\$ 233,597	\$ 3,017,183	\$ -	\$ 88,726.18
0624CC	0624CC Willson	\$ 131,092	\$ 94,513	\$ 163,145	\$ -	\$ 106,849.47
0636CC	0636CC Buckeye Woodland	\$ 17,668	\$ 36,978	\$ 16,796	\$ -	\$ 24,039.92
0801CC	0801CC Cleveland School of the Arts	\$ 20,275,512	\$ 10,289,867	\$ 1,033,503	\$ -	\$ 206,665.67
0802CC	0802CC Garrett Morgan	\$ 23,032	\$ 6,733	\$ 39,419	\$ -	\$ 111,135.82

Capital Projects

		2015	2016	2017	2018	2019
		Actual	Actual	Actual	Est. Actual	Budget
0803CC	0803CC Law and Municipal Centers at Martin Luther King Jr.	\$ -	\$ -	\$ -	\$ -	\$ -
0804CC	0804CC Martin Luther King Jr Campus	\$ 125,081	\$ 84,450	\$ 127,447	\$ -	\$ 290,736.72
0805CC	0805CC Ginn Academy	\$ 767	\$ 4,641		\$ -	\$ 20,154.66
0911CC	0911CC Promise Academy	\$ 269			\$ -	\$ -
3015CC	3015CC East Professional Center			\$ 3,229	\$ -	\$ 270,648.40
3018CC	3018CC Woodland Data Center		\$ 9,379		\$ -	\$ 141,602.82
Admini	Administrative & Other Projects	\$ 10,928,399	\$ 9,448,982	\$ 4,219,309	\$ -	\$ -
	Grand Total	\$ 84,150,787	\$ 50,621,723	\$ 57,647,568	\$ 21,034,070	\$ 12,552,677.66

Cost Center Cost Center Name	3006CC School Closings				
	2015 Actual	2016 Actual	2017 Actual	2018 Est. Actual	2019 Budget
General Operating Fund	\$ 726,154	\$ 536,964	\$ 356,965	\$ 518,021	\$ 519,597
<u>Administrative Costs</u>	\$ 726,154	\$ 536,964	\$ 356,965	\$ 518,021	\$ 519,597
100 - Salary & Wages	\$ 49,501	\$ 54,390	\$ 45,663	\$ 49,764	\$ -
200 - Fringe Benefits	\$ 8,791	\$ 9,664	\$ 8,013	\$ 8,513	\$ -
400 - Purchased Services	\$ 667,863	\$ 289,840	\$ 303,289	\$ 432,942	\$ 472,312
500 - Supplies & Materials	\$ -	\$ -	\$ -	\$ -	\$ -
600 - Capital Outlay	\$ -	\$ 183,070	\$ -	\$ 26,802	\$ 47,285
800 - Other Uses of Funds	\$ -	\$ -	\$ -	\$ -	\$ -
900 - Other	\$ -	\$ -	\$ -	\$ -	\$ -
<u>School Based Costs</u>	\$ -	\$ -	\$ -	\$ -	\$ -
Grant & Gift Funds	\$ -	\$ -	\$ -	\$ -	\$ -

Cost Center	3007CC				
Cost Center Name	Mail and Print Center				
	2015	2016	2017	2018	2019
	Actual	Actual	Actual	Est. Actual	Budget
General Operating Fund	\$ 628,167	\$ 757,748	\$ 767,412	\$ 1,050,478	\$ 1,013,178
<u>Administrative Costs</u>	\$ 628,167	\$ 757,748	\$ 767,412	\$ 1,050,478	\$ 1,013,178
100 - Salary & Wages	\$ 73,666	\$ 63,406	\$ 74,480	\$ 79,036	\$ 53,104
200 - Fringe Benefits	\$ 26,035	\$ 23,748	\$ 35,217	\$ 43,724	\$ 45,216
400 - Purchased Services	\$ 513,253	\$ 648,801	\$ 639,435	\$ 872,661	\$ 859,858
500 - Supplies & Materials	\$ 14,714	\$ 15,351	\$ 14,938	\$ 18,525	\$ 30,000
600 - Capital Outlay	\$ 498	\$ 6,442	\$ 3,343	\$ 36,533	\$ 25,000
800 - Other Uses of Funds	\$ -	\$ -	\$ -	\$ -	\$ -
900 - Other	\$ -	\$ -	\$ -	\$ -	\$ -
<u>School Based Costs</u>	\$ -	\$ -	\$ -	\$ -	\$ -
Grant & Gift Funds	\$ -	\$ -	\$ -	\$ -	\$ -

Cost Center	3008CC				
Cost Center Name	Transportation Planning				
	2015 Actual	2016 Actual	2017 Actual	2018 Est. Actual	2019 Budget
General Operating Fund	\$ 13,097,456	\$ 11,197,792	\$ 11,559,255	\$ 12,474,852	\$ 15,362,722
<u>Administrative Costs</u>	\$ 13,097,456	\$ 11,197,792	\$ 11,559,255	\$ 12,474,852	\$ 15,362,722
100 - Salary & Wages	\$ 517,249	\$ 554,364	\$ 584,208	\$ 729,487	\$ 637,529
200 - Fringe Benefits	\$ 233,607	\$ 243,419	\$ 233,185	\$ 283,713	\$ 326,927
400 - Purchased Services	\$ 12,346,601	\$ 10,400,009	\$ 10,741,861	\$ 11,461,653	\$ 14,398,266
500 - Supplies & Materials	\$ -	\$ -	\$ -	\$ -	\$ -
600 - Capital Outlay	\$ -	\$ -	\$ -	\$ -	\$ -
800 - Other Uses of Funds	\$ -	\$ -	\$ -	\$ -	\$ -
900 - Other	\$ -	\$ -	\$ -	\$ -	\$ -
<u>School Based Costs</u>	\$ -	\$ -	\$ -	\$ -	\$ -
Grant & Gift Funds	\$ -	\$ -	\$ 93,542	\$ 3,736	\$ 89,806

Cost Center Cost Center Name	3009CC Safety and Security				
	2015 Actual	2016 Actual	2017 Actual	2018 Est. Actual	2019 Budget
General Operating Fund	\$ 12,630,900	\$ 12,772,946	\$ 12,824,650	\$ 13,906,272	\$ 15,600,990
<u>Administrative Costs</u>	\$ 5,657,292	\$ 6,056,730	\$ 5,803,810	\$ 6,258,824	\$ 15,600,990
100 - Salary & Wages	\$ 3,297,845	\$ 3,708,386	\$ 3,707,302	\$ 3,792,145	\$ 9,042,329
200 - Fringe Benefits	\$ 1,451,248	\$ 1,676,376	\$ 1,623,424	\$ 1,689,424	\$ 5,956,381
400 - Purchased Services	\$ 271,089	\$ 294,948	\$ 274,511	\$ 366,075	\$ 323,997
500 - Supplies & Materials	\$ 141,156	\$ 93,245	\$ 89,288	\$ 170,781	\$ 186,099
600 - Capital Outlay	\$ 495,404	\$ 283,170	\$ 108,834	\$ 238,633	\$ 89,984
800 - Other Uses of Funds	\$ 550	\$ 606	\$ 450	\$ 1,766	\$ 2,200
900 - Other	\$ -	\$ -	\$ -	\$ -	\$ -
<u>School Based Costs</u>	\$ 6,973,608	\$ 6,716,216	\$ 7,020,840	\$ 7,647,448	\$ -
Grant & Gift Funds	\$ -	\$ -	\$ 10,000	\$ 9,544	\$ 10,137

Cost Center	3010CC				
Cost Center Name	Transportation Depots				
	2015	2016	2017	2018	2019
	Actual	Actual	Actual	Est. Actual	Budget
General Operating Fund	\$ 16,564,159	\$ 16,235,382	\$ 17,196,505	\$ 19,320,629	\$ 20,109,200
<u>Administrative Costs</u>	\$ 16,564,159	\$ 16,235,382	\$ 17,196,505	\$ 19,320,629	\$ 20,109,200
100 - Salary & Wages	\$ 9,771,841	\$ 9,926,015	\$ 11,299,094	\$ 12,042,604	\$ 9,944,358
200 - Fringe Benefits	\$ 4,881,758	\$ 4,608,816	\$ 4,926,556	\$ 5,718,423	\$ 7,532,166
400 - Purchased Services	\$ 279,543	\$ 3,383	\$ (208,795)	\$ (145,925)	\$ 683,862
500 - Supplies & Materials	\$ 1,628,343	\$ 1,274,441	\$ 1,177,674	\$ 1,637,332	\$ 1,808,922
600 - Capital Outlay	\$ 2,674	\$ 422,728	\$ 1,976	\$ 68,194	\$ 139,892
800 - Other Uses of Funds	\$ -	\$ -	\$ -	\$ -	\$ -
900 - Other	\$ -	\$ -	\$ -	\$ -	\$ -
<u>School Based Costs</u>	\$ -	\$ -	\$ -	\$ -	\$ -
Grant & Gift Funds	\$ -	\$ -	\$ -	\$ 206,753	\$ 302,089

Cost Center	3011CC				
Cost Center Name	Transportation Maintenance				
	2015 Actual	2016 Actual	2017 Actual	2018 Est. Actual	2019 Budget
General Operating Fund	\$ 1,942,750	\$ 2,077,188	\$ 2,244,674	\$ 2,798,874	\$ 3,328,869
<u>Administrative Costs</u>	\$ 1,942,750	\$ 2,077,188	\$ 2,244,674	\$ 2,798,874	\$ 3,328,869
100 - Salary & Wages	\$ 783,451	\$ 865,526	\$ 1,007,957	\$ 1,177,057	\$ 782,976
200 - Fringe Benefits	\$ 406,898	\$ 413,789	\$ 427,433	\$ 503,398	\$ 487,085
400 - Purchased Services	\$ 10,790	\$ 13,661	\$ 10,388	\$ 19,293	\$ 15,288
500 - Supplies & Materials	\$ 701,469	\$ 659,326	\$ 677,313	\$ 1,033,170	\$ 1,125,202
600 - Capital Outlay	\$ 40,143	\$ 124,886	\$ 121,584	\$ 65,956	\$ 918,318
800 - Other Uses of Funds	\$ -	\$ -	\$ -	\$ -	\$ -
900 - Other	\$ -	\$ -	\$ -	\$ -	\$ -
<u>School Based Costs</u>	\$ -	\$ -	\$ -	\$ -	\$ -
Grant & Gift Funds	\$ -	\$ -	\$ -	\$ 2,130	\$ (2,130)

Food Services

	2015 Actual	2016 Actual	2017 Actual	2018 Est. Actual	2019 Budget
Food Service Administration	\$ 12,647,126.95	\$ 12,922,428.22	\$ 12,926,833.70	\$ 25,164,293.19	\$ 26,787,554.73
A. G. Bell					
Adlai E Stevenson	\$ 86,166.52	\$ 79,994.73	\$ 99,242.10		
Alfred A Benesch	\$ 78,155.86	\$ 75,981.68	\$ 75,416.64		
Almira	\$ 63,234.52	\$ 97,290.05	\$ 92,568.90		
Andrew J Rickoff	\$ 120,765.33	\$ 113,494.69	\$ 139,427.61		
Anton Grdina	\$ 84,035.71	\$ 100,209.24	\$ 123,154.94		
Artemus Ward	\$ 83,471.16	\$ 87,609.00	\$ 86,903.69		
Audubon					
Bard High School Early College Cleveland	\$ 31,321.18	\$ 103,839.88	\$ 100,375.96		
Benjamin Franklin	\$ 87,551.93	\$ 90,888.71	\$ 105,646.57		
Bolton	\$ 41,597.91	\$ 48,309.10	\$ 61,030.96		
Buckeye Woodland	\$ 49,917.74	\$ 8,145.72			
Buhrer Dual Language	\$ 48,514.99	\$ 85,311.69	\$ 96,152.77		
Campus International North	\$ 91,045.19	\$ 98,288.99	\$ 101,460.52		
Carl F Shuler	\$ 64,853.78	\$ 13,262.01	\$ 4,868.89		
Case	\$ 97,060.09	\$ 100,341.40	\$ 78,348.44		
Charles Dickens	\$ 92,397.14	\$ 107,235.69	\$ 108,064.29		
Charles Mooney	\$ 120,390.96	\$ 141,445.31	\$ 123,990.46		
Charles W Eliot	\$ 78,972.15	\$ 89,655.95	\$ 86,328.82		
Clara E Westropp	\$ 158,894.89	\$ 163,843.86	\$ 114,558.32		
Clark	\$ 93,033.07	\$ 96,009.47	\$ 103,082.48		
Cleveland School of the Arts	\$ 224,578.17	\$ 155,748.38	\$ 160,823.85		
Collinwood High School	\$ 142,340.39	\$ 112,765.25	\$ 110,481.11		
Cranwood	\$ 1,762.50	\$ 2,500.66	\$ 841.77		
Daniel E Morgan	\$ 94,412.87	\$ 99,567.25	\$ 99,694.61		
Denison	\$ 83,368.31	\$ 86,473.63	\$ 78,353.59		
Design Lab Early College	\$ 42,283.38	\$ 37,716.50	\$ 43,669.21		
Dike School of the Arts	\$ 70,437.36	\$ 74,589.95	\$ 80,486.00		
Douglas MacArthur Girls Leadership Acade	\$ 94,609.15	\$ 102,028.79	\$ 88,138.75		
E Desauze Contemporary Academy	\$ 3,584.42				
East Clark	\$ 60,336.23	\$ 68,533.57	\$ 97,995.95		
East Tech High School	\$ 167,471.12	\$ 151,873.76	\$ 156,071.60		
Euclid Park	\$ 82,053.00	\$ 86,531.46	\$ 86,260.49		
Franklin D Roosevelt	\$ 119,555.13	\$ 87,496.81	\$ 102,138.85		
Fullerton	\$ 73,003.95	\$ 74,998.00	\$ 81,003.28		
Garfield	\$ 86,423.01	\$ 91,957.38	\$ 104,327.53		
Garrett Morgan	\$ 142,666.16	\$ 153,963.81	\$ 169,617.99		
George Washington Carver	\$ 88,224.66	\$ 114,613.11	\$ 131,048.29		
Ginn Academy	\$ 130,408.63	\$ 114,560.08	\$ 85,938.01		
Glenville High School	\$ 129,819.48	\$ 146,995.45	\$ 128,174.58		
H Barbara Booker	\$ 67,382.90	\$ 60,424.16	\$ 70,982.56		
Hannah Gibbons	\$ 113,759.24	\$ 111,286.69	\$ 87,902.71		
Harvey Rice	\$ 87,248.03	\$ 92,461.66	\$ 107,674.75		
Iowa-Maple	\$ 79,857.77	\$ 63,051.28	\$ 70,905.69		
James Ford Rhodes	\$ 233,404.94	\$ 257,185.60	\$ 302,135.32		
Jane Addams Business Careers Center	\$ 138,745.81	\$ 135,308.32	\$ 163,730.00		
Jesse Owens Academy	\$ 1,306.68		\$ 228.90		
JFK E3gle Academy	\$ 35,918.12	\$ 44,112.36	\$ 8,352.00		
John Adams High School	\$ 203,477.79	\$ 221,223.84	\$ 257,468.98		
John D. Rockefeller					
John F Kennedy	\$ 172,223.35	\$ 127,970.09	\$ 184,431.58		
John Hay Shared Costs	\$ 125,223.27	\$ 136,842.20	\$ 169,681.19		

Food Services

		2015	2016	2017	2018	2019
		Actual	Actual	Actual	Est. Actual	Budget
John Marshall High School	\$	216,575.39	\$ 225,725.08	\$ 281,337.56		
Joseph M Gallagher	\$	161,503.45	\$ 172,081.70	\$ 183,155.91		
Kenneth W Clement Boys Leadership Acad	\$	54,812.27	\$ 44,719.18	\$ 48,036.68		
Kentucky						
Lincoln-West High School	\$	174,819.05	\$ 156,688.51	\$ 235,567.97		
Louis Agassiz	\$	59,008.20	\$ 59,560.66	\$ 62,290.10		
Louisa May Alcott	\$	59,492.18	\$ 62,851.78	\$ 64,298.01		
Luis Munoz Marin	\$	182,976.99	\$ 189,740.08	\$ 175,937.06		
Marion C Seltzer	\$	73,914.11	\$ 66,021.52	\$ 50,778.22		
Marion-Sterling	\$	75,865.51	\$ 98,897.65	\$ 114,811.52		
Martin Luther King Jr Campus	\$	140,799.65	\$ 119,561.81	\$ 89,398.63		
Mary B Martin	\$	50,309.50	\$ 70,809.06	\$ 85,776.10		
Mary M Bethune	\$	77,956.66	\$ 82,850.99	\$ 104,999.09		
Max S Hayes High School	\$	180,508.66	\$ 189,982.91	\$ 221,875.93		
MC2STEM Great Lakes Science Center	\$	62,468.68	\$ 65,820.68	\$ 77,196.43		
McKinley	\$	52,828.46	\$ 59,568.29	\$ 64,505.48		
Memorial	\$	140,796.62	\$ 145,108.56	\$ 128,096.58		
Michael R White	\$	55,238.14	\$ 68,276.52	\$ 76,616.49		
Miles	\$	63,712.23	\$ 86,014.15	\$ 67,610.50		
Miles Park	\$	59,847.56	\$ 83,042.67	\$ 141,593.09		
Mound	\$	90,995.42	\$ 111,522.19	\$ 118,634.33		
Nathan Hale	\$	98,934.17	\$ 112,366.04	\$ 138,410.63		
New Tech West			\$ 1,801.99	\$ 39,974.92		
Newton D Baker School of the Arts	\$	125,265.17	\$ 119,752.65	\$ 96,837.32		
Oliver H Perry	\$	88,097.34	\$ 83,888.13	\$ 71,015.27		
Orchard	\$	97,750.33	\$ 121,744.81	\$ 114,780.49		
Patrick Henry	\$	86,660.66	\$ 92,403.65	\$ 109,459.25		
Paul L Dunbar	\$	76,021.84	\$ 91,379.17	\$ 96,278.06		
Paul Revere	\$	61,901.87	\$ 10,333.31			
Riverside	\$	103,552.35	\$ 110,524.24	\$ 119,299.79		
Robert H Jamison	\$	115,058.75	\$ 116,985.50	\$ 131,160.67		
Robinson G Jones	\$	60,334.84	\$ 91,657.91	\$ 109,092.73		
Scranton	\$	89,173.90	\$ 68,490.89	\$ 91,780.68		
South High	\$	15,195.76	\$ 3,324.65			
SuccessTech Academy	\$	108,557.45	\$ 94,688.64	\$ 104,432.02		
Sunbeam	\$	64,170.15	\$ 61,797.59	\$ 72,559.11		
Thomas Jefferson International Newcome	\$	144,343.88	\$ 145,994.56	\$ 162,818.60		
Tremont Montessori	\$	141,467.96	\$ 137,819.30	\$ 125,661.59		
Valley View Boys Leadership Academy	\$	40,973.25	\$ 34,176.13	\$ 43,405.71		
Wade Park	\$	104,742.50	\$ 121,980.57	\$ 119,060.82		
Walton	\$	77,952.88	\$ 53,293.83	\$ 80,012.78		
Warner Girls Leadership Academy	\$	83,832.96	\$ 85,427.71	\$ 79,339.55		
Washington Park Environmental Studies	\$	50,047.84	\$ 79,451.62	\$ 81,021.10		
Watterson-Lake	\$	86,264.68	\$ 81,244.86	\$ 15,546.86		
Waverly	\$	96,952.28	\$ 12,898.97	\$ 68,000.53		
Whitney M Young Leadership Academy	\$	142,569.80	\$ 141,004.20	\$ 154,773.02		
Wilbur Wright	\$	114,414.40	\$ 118,969.11	\$ 106,691.83		
William Cullen Bryant	\$	74,083.67	\$ 83,437.28	\$ 70,898.70		
Willow	\$	69,794.27	\$ 77,033.75	\$ 82,598.64		
Willson	\$	123,182.10	\$ 131,611.88	\$ 148,742.04		
Total		\$ 20,685,855.08	\$ 21,124,359.15	\$ 21,708,447.42	\$ 25,166,311.19	\$ 26,789,573.73

Finance



Cost Center	4001CC				
Cost Center Name	Chief Financial and Administrative Officer				
	2015 Actual	2016 Actual	2017 Actual	2018 Est. Actual	2019 Budget
General Operating Fund	\$ 1,011,872	\$ 633,905	\$ 595,760	\$ 598,991	\$ 1,043,634
<u>Administrative Costs</u>	\$ 1,011,872	\$ 633,905	\$ 595,760	\$ 598,991	\$ 1,043,634
100 - Salary & Wages	\$ 256,900	\$ 282,885	\$ 328,006	\$ 364,523	\$ 652,243
200 - Fringe Benefits	\$ 73,216	\$ 87,797	\$ 95,522	\$ 123,159	\$ 238,599
400 - Purchased Services	\$ 449,221	\$ 159,638	\$ 114,594	\$ 70,869	\$ 89,489
500 - Supplies & Materials	\$ 16,240	\$ 6,936	\$ 18,418	\$ 9,050	\$ 12,554
600 - Capital Outlay	\$ 197,548	\$ 43,397	\$ 1,920	\$ 11,590	\$ 10,724
800 - Other Uses of Funds	\$ 18,746	\$ 53,252	\$ 37,299	\$ 19,800	\$ 40,025
900 - Other	\$ -	\$ -	\$ -	\$ -	\$ -
<u>School Based Costs</u>	\$ -	\$ -	\$ -	\$ -	\$ -
Grant & Gift Funds	\$ -	\$ -	\$ -	\$ -	\$ 60,588

Cost Center Cost Center Name	4002CC Cash Management				
	2015 Actual	2016 Actual	2017 Actual	2018 Est. Actual	2019 Budget
General Operating Fund	\$ 129,350	\$ 135,865	\$ 141,113	\$ 150,664	\$ 149,804
<u>Administrative Costs</u>	\$ 129,350	\$ 135,865	\$ 141,113	\$ 150,664	\$ 149,804
100 - Salary & Wages	\$ 85,491	\$ 90,824	\$ 97,031	\$ 87,477	\$ 96,320
200 - Fringe Benefits	\$ 43,123	\$ 44,566	\$ 43,882	\$ 48,373	\$ 49,085
400 - Purchased Services	\$ 561	\$ -	\$ 200	\$ 87	\$ 1,900
500 - Supplies & Materials	\$ 175	\$ 474	\$ -	\$ -	\$ 650
600 - Capital Outlay	\$ -	\$ -	\$ -	\$ -	\$ 1,850
800 - Other Uses of Funds	\$ -	\$ -	\$ -	\$ 14,726	\$ -
900 - Other	\$ -	\$ -	\$ -	\$ -	\$ -
<u>School Based Costs</u>	\$ -	\$ -	\$ -	\$ -	\$ -
Grant & Gift Funds	\$ -	\$ -	\$ -	\$ -	\$ -

Cost Center Cost Center Name	4003CC Accounts Payable				
	2015 Actual	2016 Actual	2017 Actual	2018 Est. Actual	2019 Budget
General Operating Fund	\$ 447,007	\$ 403,249	\$ 443,460	\$ 498,441	\$ 662,433
<u>Administrative Costs</u>	\$ 447,007	\$ 403,249	\$ 443,460	\$ 498,441	\$ 662,433
100 - Salary & Wages	\$ 272,252	\$ 258,099	\$ 270,752	\$ 273,649	\$ 301,821
200 - Fringe Benefits	\$ 118,341	\$ 94,471	\$ 88,340	\$ 94,816	\$ 159,643
400 - Purchased Services	\$ 49,605	\$ 37,912	\$ 77,015	\$ 124,309	\$ 181,742
500 - Supplies & Materials	\$ 6,073	\$ 8,802	\$ 6,828	\$ 4,234	\$ 10,987
600 - Capital Outlay	\$ 67	\$ 3,744	\$ -	\$ 1,433	\$ 6,740
800 - Other Uses of Funds	\$ 670	\$ 221	\$ 525	\$ -	\$ 1,500
900 - Other	\$ -	\$ -	\$ -	\$ -	\$ -
<u>School Based Costs</u>	\$ -	\$ -	\$ -	\$ -	\$ -
Grant & Gift Funds	\$ -	\$ -	\$ -	\$ -	\$ -

Cost Center Cost Center Name	4004CC Payroll							
		2015 Actual	2016 Actual	2017 Actual	2018 Est. Actual	2019 Budget		
General Operating Fund		\$ 1,044,842	\$ 1,097,055	\$ 1,137,285	\$ 1,245,688	\$ 1,245,898		
<u>Administrative Costs</u>		\$ 1,044,842	\$ 1,097,055	\$ 1,137,285	\$ 1,245,688	\$ 1,245,898		
100 - Salary & Wages		\$ 743,808	\$ 765,102	\$ 798,306	\$ 872,826	\$ 759,843		
200 - Fringe Benefits		\$ 264,323	\$ 295,430	\$ 288,608	\$ 304,780	\$ 309,910		
400 - Purchased Services		\$ 20,917	\$ 9,896	\$ 32,013	\$ 45,211	\$ 151,500		
500 - Supplies & Materials		\$ 15,794	\$ 12,694	\$ 7,345	\$ 15,087	\$ 13,526		
600 - Capital Outlay		\$ -	\$ 13,933	\$ 11,012	\$ 6,848	\$ 8,869		
800 - Other Uses of Funds		\$ -	\$ -	\$ -	\$ 936	\$ 2,250		
900 - Other		\$ -	\$ -	\$ -	\$ -	\$ -		
<u>School Based Costs</u>		\$ -	\$ -	\$ -	\$ -	\$ -		
Grant & Gift Funds		\$ -	\$ -	\$ -	\$ -	\$ -		

Cost Center	4005CC				
Cost Center Name	Grants Management				
	2015	2016	2017	2018	2019
	Actual	Actual	Actual	Est. Actual	Budget
General Operating Fund	\$ 120,894	\$ 117,847	\$ 137,107	\$ 148,832	\$ 579,824
<u>Administrative Costs</u>	\$ 120,894	\$ 117,847	\$ 137,107	\$ 148,832	\$ 579,824
100 - Salary & Wages	\$ 80,950	\$ 79,036	\$ 97,469	\$ 111,748	\$ 237,628
200 - Fringe Benefits	\$ 36,827	\$ 37,570	\$ 38,159	\$ 35,415	\$ 86,375
400 - Purchased Services	\$ 2,180	\$ 620	\$ 1,241	\$ 1,669	\$ 16,701
500 - Supplies & Materials	\$ 938	\$ 621	\$ 237	\$ -	\$ 45,762
600 - Capital Outlay	\$ -	\$ -	\$ -	\$ -	\$ 193,357
800 - Other Uses of Funds	\$ -	\$ -	\$ -	\$ -	\$ -
900 - Other	\$ -	\$ -	\$ -	\$ -	\$ -
<u>School Based Costs</u>	\$ -	\$ -	\$ -	\$ -	\$ -
Grant & Gift Funds	\$ -	\$ 11,978,122	\$ 7,903,407	\$ 6,033,595	\$ 8,140,004

Cost Center Cost Center Name	4006CC Budgets				
	2015 Actual	2016 Actual	2017 Actual	2018 Est. Actual	2019 Budget
General Operating Fund	\$ 677,933	\$ 990,161	\$ 1,138,795	\$ 776,843	\$ 1,568,515
<u>Administrative Costs</u>	\$ 677,933	\$ 990,161	\$ 1,138,795	\$ 776,843	\$ 1,568,515
100 - Salary & Wages	\$ 469,598	\$ 656,026	\$ 495,522	\$ 453,765	\$ 536,366
200 - Fringe Benefits	\$ 188,468	\$ 245,230	\$ 196,291	\$ 196,287	\$ 241,533
400 - Purchased Services	\$ 9,542	\$ 70,843	\$ 148,907	\$ 98,122	\$ 85,000
500 - Supplies & Materials	\$ 149	\$ 15,756	\$ 292,577	\$ 27,979	\$ 697,465
600 - Capital Outlay	\$ 9,957	\$ 1,705	\$ 4,769	\$ -	\$ 6,651
800 - Other Uses of Funds	\$ 219	\$ 600	\$ 730	\$ 690	\$ 1,500
900 - Other	\$ -	\$ -	\$ -	\$ -	\$ -
<u>School Based Costs</u>	\$ -	\$ -	\$ -	\$ -	\$ -
Grant & Gift Funds	\$ -	\$ -	\$ -	\$ 374,889	\$ 92,049

Cost Center Cost Center Name	4007CC Purchasing				
	2015 Actual	2016 Actual	2017 Actual	2018 Est. Actual	2019 Budget
General Operating Fund	\$ 566,398	\$ 579,592	\$ 595,858	\$ 634,567	\$ 911,183
<u>Administrative Costs</u>	\$ 566,398	\$ 579,592	\$ 595,858	\$ 634,567	\$ 911,183
100 - Salary & Wages	\$ 385,015	\$ 415,907	\$ 427,357	\$ 438,992	\$ 492,603
200 - Fringe Benefits	\$ 155,129	\$ 154,193	\$ 151,972	\$ 146,725	\$ 229,701
400 - Purchased Services	\$ 20,318	\$ 5,804	\$ 10,011	\$ 45,550	\$ 173,797
500 - Supplies & Materials	\$ 2,458	\$ 1,926	\$ 1,832	\$ 2,186	\$ 2,166
600 - Capital Outlay	\$ 3,378	\$ 978	\$ 3,671	\$ -	\$ 11,016
800 - Other Uses of Funds	\$ 100	\$ 785	\$ 1,015	\$ 1,115	\$ 1,900
900 - Other	\$ -	\$ -	\$ -	\$ -	\$ -
<u>School Based Costs</u>	\$ -	\$ -	\$ -	\$ -	\$ -
Grant & Gift Funds	\$ -	\$ -	\$ -	\$ -	\$ -

Cost Center Cost Center Name	4010CC Fixed Charges				
	2015 Actual	2016 Actual	2017 Actual	2018 Est. Actual	2019 Budget
General Operating Fund	\$ 19,488,284	\$ 15,445,775	\$ 6,239,397	\$ 5,229,006	\$ 14,845,052
<u>Administrative Costs</u>	\$ 19,488,284	\$ 15,445,775	\$ 6,239,397	\$ 5,229,006	\$ 14,845,052
100 - Salary & Wages	\$ 1,305,276	\$ 1,248,264	\$ 2,002,241	\$ 607	\$ 2,228,455
200 - Fringe Benefits	\$ 7,193,510	\$ 3,166,840	\$ (6,196,219)	\$ (5,177,098)	\$ 1,880,000
400 - Purchased Services	\$ 4,601,761	\$ 4,904,624	\$ 4,905,704	\$ 4,809,577	\$ 5,090,589
500 - Supplies & Materials	\$ -	\$ -	\$ -	\$ -	\$ -
600 - Capital Outlay	\$ -	\$ -	\$ -	\$ -	\$ -
800 - Other Uses of Funds	\$ 6,387,736	\$ 6,126,047	\$ 5,527,672	\$ 5,595,920	\$ 5,646,008
900 - Other	\$ -	\$ -	\$ -	\$ -	\$ -
<u>School Based Costs</u>	\$ -	\$ -	\$ -	\$ -	\$ -
Grant & Gift Funds	\$ -	\$ -	\$ -	\$ -	\$ -

Cost Center	4011CC				
Cost Center Name	Finance Technical Support				
	2015 Actual	2016 Actual	2017 Actual	2018 Est. Actual	2019 Budget
General Operating Fund	\$ 103,381	\$ 104,934	\$ 104,876	\$ 122,915	\$ -
<u>Administrative Costs</u>	\$ 103,381	\$ 104,934	\$ 104,876	\$ 122,915	\$ -
100 - Salary & Wages	\$ 81,094	\$ 82,094	\$ 82,597	\$ 97,441	\$ -
200 - Fringe Benefits	\$ 22,287	\$ 22,840	\$ 22,279	\$ 25,474	\$ -
400 - Purchased Services	\$ -	\$ -	\$ -	\$ -	\$ -
500 - Supplies & Materials	\$ -	\$ -	\$ -	\$ -	\$ -
600 - Capital Outlay	\$ -	\$ -	\$ -	\$ -	\$ -
800 - Other Uses of Funds	\$ -	\$ -	\$ -	\$ -	\$ -
900 - Other	\$ -	\$ -	\$ -	\$ -	\$ -
<u>School Based Costs</u>	\$ -	\$ -	\$ -	\$ -	\$ -
Grant & Gift Funds	\$ -	\$ -	\$ -	\$ -	\$ -

Cost Center Cost Center Name	4012CC Financial Reporting				
	2015 Actual	2016 Actual	2017 Actual	2018 Est. Actual	2019 Budget
General Operating Fund	\$ 767,911	\$ 957,072	\$ 828,355	\$ 1,391,832	\$ 901,100
<u>Administrative Costs</u>	\$ 767,911	\$ 957,072	\$ 828,355	\$ 1,391,832	\$ 901,100
100 - Salary & Wages	\$ 277,294	\$ 324,085	\$ 314,344	\$ 416,624	\$ 369,572
200 - Fringe Benefits	\$ 98,210	\$ 117,871	\$ 104,002	\$ 146,510	\$ 154,169
400 - Purchased Services	\$ 266,015	\$ 283,676	\$ 298,170	\$ 616,926	\$ 207,478
500 - Supplies & Materials	\$ 1,803	\$ 861	\$ 10	\$ -	\$ 1,000
600 - Capital Outlay	\$ 2,900	\$ 12,325	\$ 132	\$ -	\$ 6,400
800 - Other Uses of Funds	\$ 121,688	\$ 218,252	\$ 111,697	\$ 211,772	\$ 162,482
900 - Other	\$ -	\$ -	\$ -	\$ -	\$ -
<u>School Based Costs</u>	\$ -	\$ -	\$ -	\$ -	\$ -
Grant & Gift Funds	\$ -	\$ -	\$ -	\$ -	\$ -

Cost Center Cost Center Name	4013CC Internal Audit				
	2015 Actual	2016 Actual	2017 Actual	2018 Est. Actual	2019 Budget
General Operating Fund	\$ 422,440	\$ 372,454	\$ 374,107	\$ 431,550	\$ 437,147
<u>Administrative Costs</u>	\$ 422,440	\$ 372,454	\$ 374,107	\$ 431,550	\$ 437,147
100 - Salary & Wages	\$ 287,625	\$ 225,714	\$ 264,113	\$ 314,387	\$ 279,428
200 - Fringe Benefits	\$ 118,377	\$ 84,452	\$ 88,580	\$ 101,132	\$ 120,545
400 - Purchased Services	\$ 9,579	\$ 60,058	\$ 18,751	\$ 13,857	\$ 31,629
500 - Supplies & Materials	\$ 478	\$ 550	\$ 247	\$ 786	\$ 1,150
600 - Capital Outlay	\$ 4,147	\$ 233	\$ 500	\$ 73	\$ 1,500
800 - Other Uses of Funds	\$ 2,235	\$ 1,448	\$ 1,915	\$ 1,315	\$ 2,895
900 - Other	\$ -	\$ -	\$ -	\$ -	\$ -
<u>School Based Costs</u>	\$ -	\$ -	\$ -	\$ -	\$ -
Grant & Gift Funds	\$ -	\$ -	\$ -	\$ -	\$ -

Cost Center	4014CC				
Cost Center Name	Special Projects Financial				
	2015 Actual	2016 Actual	2017 Actual	2018 Est. Actual	2019 Budget
General Operating Fund	\$ 186,226,119	\$ 175,147,857	\$ 175,298,419	\$ 179,887,228	\$ 174,691,823
<u>Administrative Costs</u>	\$ 186,226,119	\$ 175,147,857	\$ 175,298,419	\$ 179,887,228	\$ 174,691,823
100 - Salary & Wages	\$ -	\$ -	\$ -	\$ 407	\$ -
200 - Fringe Benefits	\$ -	\$ -	\$ -	\$ 69	\$ -
400 - Purchased Services	\$ 186,226,119	\$ 175,147,857	\$ 175,298,419	\$ 179,886,752	\$ 174,691,823
500 - Supplies & Materials	\$ -	\$ -	\$ -	\$ -	\$ -
600 - Capital Outlay	\$ -	\$ -	\$ -	\$ -	\$ -
800 - Other Uses of Funds	\$ -	\$ -	\$ -	\$ -	\$ -
900 - Other	\$ -	\$ -	\$ -	\$ -	\$ -
<u>School Based Costs</u>	\$ -	\$ -	\$ -	\$ -	\$ -
Grant & Gift Funds	\$ -	\$ -	\$ -	\$ -	\$ -

Cost Center	4016CC				
Cost Center Name	Transfers and Advances				
	2015 Actual	2016 Actual	2017 Actual	2018 Est. Actual	2019 Budget
General Operating Fund	\$ 4,995,394	\$ 5,557,000	\$ 6,111,000	\$ 4,000,000	\$ 5,000,000
<u>Administrative Costs</u>	\$ 4,995,394	\$ 5,557,000	\$ 6,111,000	\$ 4,000,000	\$ 5,000,000
100 - Salary & Wages	\$ -	\$ -	\$ -	\$ -	\$ -
200 - Fringe Benefits	\$ -	\$ -	\$ -	\$ -	\$ -
400 - Purchased Services	\$ -	\$ -	\$ -	\$ -	\$ -
500 - Supplies & Materials	\$ -	\$ -	\$ -	\$ -	\$ -
600 - Capital Outlay	\$ -	\$ -	\$ -	\$ -	\$ -
800 - Other Uses of Funds	\$ -	\$ -	\$ -	\$ -	\$ -
900 - Other	\$ 4,995,394	\$ 5,557,000	\$ 6,111,000	\$ 4,000,000	\$ 5,000,000
<u>School Based Costs</u>	\$ -	\$ -	\$ -	\$ -	\$ -
Grant & Gift Funds	\$ -	\$ -	\$ -	\$ -	\$ -

Information



Technology

Cost Center	5003CC				
Cost Center Name	Student Services - Administration				
	2015 Actual	2016 Actual	2017 Actual	2018 Est. Actual	2019 Budget
General Operating Fund	\$ 423,461	\$ 505,396	\$ 7,064	\$ 2,028,230	\$ 2,376,415
<u>Administrative Costs</u>	\$ 423,461	\$ 505,396	\$ 7,064	\$ 2,028,230	\$ 2,376,415
100 - Salary & Wages	\$ 304,771	\$ 371,783	\$ -	\$ 636,952	\$ 889,878
200 - Fringe Benefits	\$ 114,383	\$ 129,691	\$ -	\$ 273,373	\$ 405,781
400 - Purchased Services	\$ 1,603	\$ -	\$ -	\$ 1,117,810	\$ 1,070,445
500 - Supplies & Materials	\$ 2,452	\$ 936	\$ 274	\$ 95	\$ 10,311
600 - Capital Outlay	\$ 252	\$ 2,985	\$ 6,789	\$ -	\$ -
800 - Other Uses of Funds	\$ -	\$ -	\$ -	\$ -	\$ -
900 - Other	\$ -	\$ -	\$ -	\$ -	\$ -
<u>School Based Costs</u>	\$ -	\$ -	\$ -	\$ -	\$ -
Grant & Gift Funds	\$ -	\$ -	\$ -	\$ -	\$ -

Cost Center Cost Center Name	5004CC MIS eRate				
	2015 Actual	2016 Actual	2017 Actual	2018 Est. Actual	2019 Budget
General Operating Fund	\$ 2,929,923	\$ 4,810,741	\$ 2,754,401	\$ 4,351,505	\$ 4,975,112
<u>Administrative Costs</u>	\$ 2,929,923	\$ 4,810,741	\$ 2,754,401	\$ 4,351,505	\$ 4,975,112
100 - Salary & Wages	\$ -	\$ -	\$ -	\$ -	\$ -
200 - Fringe Benefits	\$ -	\$ -	\$ -	\$ -	\$ -
400 - Purchased Services	\$ 2,929,923	\$ 4,810,741	\$ 2,754,401	\$ 4,351,505	\$ 4,975,112
500 - Supplies & Materials	\$ -	\$ -	\$ -	\$ -	\$ -
600 - Capital Outlay	\$ -	\$ -	\$ -	\$ -	\$ -
800 - Other Uses of Funds	\$ -	\$ -	\$ -	\$ -	\$ -
900 - Other	\$ -	\$ -	\$ -	\$ -	\$ -
<u>School Based Costs</u>	\$ -	\$ -	\$ -	\$ -	\$ -
Grant & Gift Funds	\$ -	\$ -	\$ -	\$ -	\$ -

Cost Center	5005CC				
Cost Center Name	MIS Software Systems				
	2015	2016	2017	2018	2019
	Actual	Actual	Actual	Est. Actual	Budget
General Operating Fund	\$ 6,493,158	\$ 3,912,949	\$ 6,011,745	\$ 7,597,429	\$ 8,209,066
<u>Administrative Costs</u>	\$ 6,493,158	\$ 3,912,949	\$ 6,011,745	\$ 7,597,429	\$ 8,209,066
100 - Salary & Wages	\$ 935,089	\$ 1,114,578	\$ 1,405,164	\$ 2,063,523	\$ 1,945,206
200 - Fringe Benefits	\$ 356,902	\$ 400,645	\$ 491,439	\$ 732,409	\$ 769,455
400 - Purchased Services	\$ 3,303,318	\$ 2,251,554	\$ 3,300,973	\$ 3,945,646	\$ 5,285,315
500 - Supplies & Materials	\$ 204,982	\$ 16,805	\$ 493,887	\$ 470,232	\$ 27,985
600 - Capital Outlay	\$ 1,692,867	\$ 129,366	\$ 320,282	\$ 385,442	\$ 180,279
800 - Other Uses of Funds	\$ -	\$ -	\$ -	\$ 177	\$ 826
900 - Other	\$ -	\$ -	\$ -	\$ -	\$ -
<u>School Based Costs</u>	\$ -	\$ -	\$ -	\$ -	\$ -
Grant & Gift Funds	\$ -	\$ -	\$ 5,000	\$ 59,889	\$ 109,261

Cost Center Cost Center Name	5006CC EMIS Reporting				
	2015 Actual	2016 Actual	2017 Actual	2018 Est. Actual	2019 Budget
General Operating Fund	\$ 177,030	\$ 217,600	\$ 273,929	\$ 294,708	\$ 327,642
<u>Administrative Costs</u>	\$ 177,030	\$ 217,600	\$ 273,929	\$ 294,708	\$ 327,642
100 - Salary & Wages	\$ 123,294	\$ 153,228	\$ 189,913	\$ 203,661	\$ 213,257
200 - Fringe Benefits	\$ 37,912	\$ 52,974	\$ 67,607	\$ 80,422	\$ 109,169
400 - Purchased Services	\$ 7,595	\$ 6,878	\$ 8,884	\$ 9,734	\$ 4,671
500 - Supplies & Materials	\$ 3,035	\$ 3,194	\$ 2,222	\$ 253	\$ 545
600 - Capital Outlay	\$ 4,054	\$ 1,327	\$ 5,303	\$ 637	\$ -
800 - Other Uses of Funds	\$ 1,140	\$ -	\$ -	\$ -	\$ -
900 - Other	\$ -	\$ -	\$ -	\$ -	\$ -
<u>School Based Costs</u>	\$ -	\$ -	\$ -	\$ -	\$ -
Grant & Gift Funds	\$ -	\$ -	\$ -	\$ -	\$ -

Legal



Cost Center Cost Center Name	6001CC Legal Services				
	2015 Actual	2016 Actual	2017 Actual	2018 Est. Actual	2019 Budget
General Operating Fund	\$ 2,953,798	\$ 3,749,100	\$ 3,868,071	\$ 4,893,071	\$ 5,402,198
<u>Administrative Costs</u>	\$ 2,953,798	\$ 3,749,100	\$ 3,868,071	\$ 4,893,071	\$ 5,402,198
100 - Salary & Wages	\$ 770,375	\$ 885,242	\$ 1,058,819	\$ 1,217,733	\$ 1,128,192
200 - Fringe Benefits	\$ 275,247	\$ 295,940	\$ 347,447	\$ 421,778	\$ 410,637
400 - Purchased Services	\$ 1,845,255	\$ 2,510,566	\$ 2,407,728	\$ 3,184,467	\$ 3,772,915
500 - Supplies & Materials	\$ 39,480	\$ 40,168	\$ 40,116	\$ 46,492	\$ 53,596
600 - Capital Outlay	\$ 11,085	\$ 3,566	\$ 10,016	\$ 10,635	\$ 22,428
800 - Other Uses of Funds	\$ 12,357	\$ 13,618	\$ 3,945	\$ 11,965	\$ 14,430
900 - Other	\$ -	\$ -	\$ -	\$ -	\$ -
<u>School Based Costs</u>	\$ -	\$ -	\$ -	\$ -	\$ -
Grant & Gift Funds	\$ -	\$ -	\$ -	\$ -	\$ -

Cost Center	6002CC				
Cost Center Name	Risk Management				
	2015	2016	2017	2018	2019
	Actual	Actual	Actual	Est. Actual	Budget
General Operating Fund	\$ 1,072,822	\$ 1,072,663	\$ 1,147,508	\$ 1,139,341	\$ 1,340,388
<u>Administrative Costs</u>	\$ 1,072,822	\$ 1,072,663	\$ 1,147,508	\$ 1,139,341	\$ 1,340,388
100 - Salary & Wages	\$ -	\$ -	\$ -	\$ -	\$ -
200 - Fringe Benefits	\$ -	\$ -	\$ -	\$ -	\$ -
400 - Purchased Services	\$ 15,000	\$ 47,500	\$ 48,139	\$ 75,166	\$ 90,388
500 - Supplies & Materials	\$ -	\$ -	\$ -	\$ -	\$ -
600 - Capital Outlay	\$ -	\$ -	\$ -	\$ -	\$ -
800 - Other Uses of Funds	\$ 1,057,822	\$ 1,025,163	\$ 1,099,369	\$ 1,064,175	\$ 1,250,000
900 - Other	\$ -	\$ -	\$ -	\$ -	\$ -
<u>School Based Costs</u>	\$ -	\$ -	\$ -	\$ -	\$ -
Grant & Gift Funds	\$ -	\$ -	\$ -	\$ -	\$ -

Cost Center	6003CC				
Cost Center Name	Workers Compensation				
	2015	2016	2017	2018	2019
	Actual	Actual	Actual	Est. Actual	Budget
General Operating Fund	\$ 280,890	\$ 304,903	\$ 264,294	\$ 368,381	\$ 216,746
<u>Administrative Costs</u>	\$ 280,890	\$ 304,903	\$ 264,294	\$ 368,381	\$ 216,746
100 - Salary & Wages	\$ 48,834	\$ 44,418	\$ 35,445	\$ 47,239	\$ 155,494
200 - Fringe Benefits	\$ 179,059	\$ 203,805	\$ 27,115	\$ 17,435	\$ 51,252
400 - Purchased Services	\$ 50,242	\$ 55,509	\$ 200,652	\$ 294,342	\$ -
500 - Supplies & Materials	\$ 2,144	\$ 1,170	\$ 555	\$ 2,887	\$ -
600 - Capital Outlay	\$ 589	\$ -	\$ -	\$ 2,341	\$ 5,000
800 - Other Uses of Funds	\$ 22	\$ -	\$ 527	\$ 4,137	\$ 5,000
900 - Other	\$ -	\$ -	\$ -	\$ -	\$ -
<u>School Based Costs</u>	\$ -	\$ -	\$ -	\$ -	\$ -
Grant & Gift Funds	\$ -	\$ -	\$ -	\$ -	\$ -

Cost Center	6004CC					
Cost Center Name	Student Hearings and Appeals					
	2015	2016	2017	2018	2019	
	Actual	Actual	Actual	Est. Actual	Budget	
General Operating Fund	\$ 561,836	\$ 575,896	\$ 586,191	\$ 522,913	\$ 588,167	
<u>Administrative Costs</u>	\$ 561,836	\$ 575,896	\$ 586,191	\$ 522,913	\$ 588,167	
100 - Salary & Wages	\$ 366,672	\$ 379,514	\$ 395,825	\$ 351,706	\$ 385,946	
200 - Fringe Benefits	\$ 168,027	\$ 172,584	\$ 166,154	\$ 151,953	\$ 193,238	
400 - Purchased Services	\$ 24,574	\$ 21,180	\$ 23,539	\$ 13,345	\$ -	
500 - Supplies & Materials	\$ 2,494	\$ 2,619	\$ 672	\$ 2,777	\$ -	
600 - Capital Outlay	\$ 70	\$ -	\$ -	\$ 3,132	\$ 8,983	
800 - Other Uses of Funds	\$ -	\$ -	\$ -	\$ -	\$ -	
900 - Other	\$ -	\$ -	\$ -	\$ -	\$ -	
<u>School Based Costs</u>	\$ -	\$ -	\$ -	\$ -	\$ -	
Grant & Gift Funds	\$ -	\$ -	\$ -	\$ -	\$ -	

Cost Center	6005CC				
Cost Center Name	Cleveland Teachers Union				
	2015	2016	2017	2018	2019
	Actual	Actual	Actual	Est. Actual	Budget
General Operating Fund	\$ 309,099	\$ 331,763	\$ 312,410	\$ 167,397	\$ 330,396
<u>Administrative Costs</u>	\$ 309,099	\$ 331,763	\$ 312,410	\$ 167,397	\$ 330,396
100 - Salary & Wages	\$ 255,059	\$ 266,407	\$ 241,438	\$ 125,365	\$ 300,508
200 - Fringe Benefits	\$ 54,040	\$ 65,355	\$ 70,972	\$ 42,032	\$ 29,888
400 - Purchased Services	\$ -	\$ -	\$ -	\$ -	\$ -
500 - Supplies & Materials	\$ -	\$ -	\$ -	\$ -	\$ -
600 - Capital Outlay	\$ -	\$ -	\$ -	\$ -	\$ -
800 - Other Uses of Funds	\$ -	\$ -	\$ -	\$ -	\$ -
900 - Other	\$ -	\$ -	\$ -	\$ -	\$ -
<u>School Based Costs</u>	\$ -	\$ -	\$ -	\$ -	\$ -
Grant & Gift Funds	\$ -	\$ -	\$ -	\$ -	\$ -

Cost Center Cost Center Name	6006CC Conflict Mediation				
	2015 Actual	2016 Actual	2017 Actual	2018 Est. Actual	2019 Budget
General Operating Fund	\$ 177,877	\$ 216,851	\$ 218,994	\$ 239,180	\$ 227,331
<u>Administrative Costs</u>	\$ 177,877	\$ 216,851	\$ 218,994	\$ 239,180	\$ 227,331
100 - Salary & Wages	\$ 93,185	\$ 118,969	\$ 125,690	\$ 139,093	\$ 130,370
200 - Fringe Benefits	\$ 69,303	\$ 80,292	\$ 82,669	\$ 87,316	\$ 76,793
400 - Purchased Services	\$ 1,667	\$ 2,989	\$ 3,430	\$ -	\$ 1,959
500 - Supplies & Materials	\$ 3,351	\$ 5,908	\$ 2,955	\$ 4,058	\$ 5,389
600 - Capital Outlay	\$ 3,777	\$ 2,627	\$ -	\$ -	\$ 3,000
800 - Other Uses of Funds	\$ 6,594	\$ 6,068	\$ 4,250	\$ 8,714	\$ 9,820
900 - Other	\$ -	\$ -	\$ -	\$ -	\$ -
<u>School Based Costs</u>	\$ -	\$ -	\$ -	\$ -	\$ -
Grant & Gift Funds	\$ -	\$ -	\$ -	\$ -	\$ -

Cost Center	6007CC				
Cost Center Name	Negotiation Costs				
	2015	2016	2017	2018	2019
	Actual	Actual	Actual	Est. Actual	Budget
General Operating Fund	\$ 318,821	\$ 361,738	\$ 280,092	\$ 32,857	\$ 349,651
<u>Administrative Costs</u>	\$ 318,821	\$ 361,738	\$ 280,092	\$ 32,857	\$ 349,651
100 - Salary & Wages	\$ -	\$ -	\$ -	\$ -	\$ -
200 - Fringe Benefits	\$ -	\$ -	\$ -	\$ -	\$ -
400 - Purchased Services	\$ 318,821	\$ 361,738	\$ 280,092	\$ 32,857	\$ 349,651
500 - Supplies & Materials	\$ -	\$ -	\$ -	\$ -	\$ -
600 - Capital Outlay	\$ -	\$ -	\$ -	\$ -	\$ -
800 - Other Uses of Funds	\$ -	\$ -	\$ -	\$ -	\$ -
900 - Other	\$ -	\$ -	\$ -	\$ -	\$ -
<u>School Based Costs</u>	\$ -	\$ -	\$ -	\$ -	\$ -
Grant & Gift Funds	\$ -	\$ -	\$ -	\$ -	\$ -

Portfolio



Management

Cost Center	6501CC				
Cost Center Name	Portfolio Planning and Management				
	2015 Actual	2016 Actual	2017 Actual	2018 Est. Actual	2019 Budget
General Operating Fund	\$ 1,086,288	\$ 3,176,669	\$ 3,041,341	\$ 1,392,314	\$ 1,284,232
<u>Administrative Costs</u>	\$ 1,086,288	\$ 3,176,669	\$ 3,041,341	\$ 1,392,314	\$ 1,284,232
100 - Salary & Wages	\$ 575,728	\$ 1,302,178	\$ 1,068,209	\$ 727,592	\$ 403,551
200 - Fringe Benefits	\$ 169,469	\$ 401,675	\$ 361,807	\$ 227,783	\$ 140,736
400 - Purchased Services	\$ 309,548	\$ 1,442,708	\$ 1,576,440	\$ 254,702	\$ 644,606
500 - Supplies & Materials	\$ 6,360	\$ 9,195	\$ 12,933	\$ 17,949	\$ 67,401
600 - Capital Outlay	\$ 21,226	\$ 17,098	\$ 20,903	\$ 156,998	\$ 20,818
800 - Other Uses of Funds	\$ 3,959	\$ 3,815	\$ 1,049	\$ 7,291	\$ 7,120
900 - Other	\$ -	\$ -	\$ -	\$ -	\$ -
<u>School Based Costs</u>	\$ -	\$ -	\$ -	\$ -	\$ -
Grant & Gift Funds	\$ 1,613,126	\$ 304,929	\$ 552,693	\$ 167,491	\$ 412,631

Cost Center Cost Center Name	6502CC Student Assignments				
	2015 Actual	2016 Actual	2017 Actual	2018 Est. Actual	2019 Budget
General Operating Fund	\$ 419,067	\$ 444,128	\$ 761,423	\$ 1,156,534	\$ 1,346,570
<u>Administrative Costs</u>	\$ 419,067	\$ 444,128	\$ 761,423	\$ 1,156,534	\$ 1,346,570
100 - Salary & Wages	\$ 278,254	\$ 291,063	\$ 495,126	\$ 594,831	\$ 660,929
200 - Fringe Benefits	\$ 134,095	\$ 139,770	\$ 187,147	\$ 238,432	\$ 268,061
400 - Purchased Services	\$ 2,573	\$ 5,703	\$ 66,804	\$ 304,305	\$ 404,901
500 - Supplies & Materials	\$ 4,144	\$ 4,023	\$ 9,661	\$ 15,986	\$ 6,065
600 - Capital Outlay	\$ -	\$ 3,570	\$ 2,685	\$ 2,980	\$ 6,614
800 - Other Uses of Funds	\$ -	\$ -	\$ -	\$ -	\$ -
900 - Other	\$ -	\$ -	\$ -	\$ -	\$ -
<u>School Based Costs</u>	\$ -	\$ -	\$ -	\$ -	\$ -
Grant & Gift Funds	\$ -	\$ -	\$ -	\$ -	\$ -

Cost Center	6503CC				
Cost Center Name	School Performance				
	2015	2016	2017	2018	2019
	Actual	Actual	Actual	Est. Actual	Budget
General Operating Fund	\$ -	\$ -	\$ 341,721	\$ 722,608	\$ 679,023
<u>Administrative Costs</u>	\$ -	\$ -	\$ 341,721	\$ 722,608	\$ 679,023
100 - Salary & Wages	\$ -	\$ -	\$ 267,447	\$ 280,071	\$ 376,553
200 - Fringe Benefits	\$ -	\$ -	\$ 74,274	\$ 76,965	\$ 173,496
400 - Purchased Services	\$ -	\$ -	\$ -	\$ 362,731	\$ 123,434
500 - Supplies & Materials	\$ -	\$ -	\$ -	\$ -	\$ 671
600 - Capital Outlay	\$ -	\$ -	\$ -	\$ 2,841	\$ 4,869
800 - Other Uses of Funds	\$ -	\$ -	\$ -	\$ -	\$ -
900 - Other	\$ -	\$ -	\$ -	\$ -	\$ -
<u>School Based Costs</u>	\$ -	\$ -	\$ -	\$ -	\$ -
Grant & Gift Funds	\$ -	\$ -	\$ -	\$ -	\$ -

Cost Center	6504CC				
Cost Center Name	New School Design				
	2015 Actual	2016 Actual	2017 Actual	2018 Est. Actual	2019 Budget
General Operating Fund	\$ -	\$ -	\$ 270,826	\$ 238,850	\$ 267,646
<u>Administrative Costs</u>	\$ -	\$ -	\$ 270,826	\$ 238,850	\$ 267,646
100 - Salary & Wages	\$ -	\$ -	\$ 183,924	\$ 153,246	\$ 192,067
200 - Fringe Benefits	\$ -	\$ -	\$ 58,880	\$ 47,232	\$ 67,791
400 - Purchased Services	\$ -	\$ -	\$ 21,799	\$ 34,221	\$ 4,151
500 - Supplies & Materials	\$ -	\$ -	\$ 5,009	\$ 1,164	\$ 3,637
600 - Capital Outlay	\$ -	\$ -	\$ 1,125	\$ 2,897	\$ -
800 - Other Uses of Funds	\$ -	\$ -	\$ 89	\$ 89	\$ -
900 - Other	\$ -	\$ -	\$ -	\$ -	\$ -
<u>School Based Costs</u>	\$ -	\$ -	\$ -	\$ -	\$ -
Grant & Gift Funds	\$ -	\$ -	\$ 2,316,841	\$ 1,332,806	\$ 965,546

Cost Center	6505CC				
Cost Center Name	Research and Evaluation				
	2015 Actual	2016 Actual	2017 Actual	2018 Est. Actual	2019 Budget
General Operating Fund	\$ -	\$ -	\$ -	\$ 166,248	\$ 224,315
<u>Administrative Costs</u>	\$ -	\$ -	\$ -	\$ 166,248	\$ 224,315
100 - Salary & Wages	\$ -	\$ -	\$ -	\$ 96,139	\$ 112,897
200 - Fringe Benefits	\$ -	\$ -	\$ -	\$ 38,104	\$ 37,535
400 - Purchased Services	\$ -	\$ -	\$ -	\$ 29,264	\$ 71,633
500 - Supplies & Materials	\$ -	\$ -	\$ -	\$ 555	\$ 750
600 - Capital Outlay	\$ -	\$ -	\$ -	\$ 2,186	\$ 1,500
800 - Other Uses of Funds	\$ -	\$ -	\$ -	\$ -	\$ -
900 - Other	\$ -	\$ -	\$ -	\$ -	\$ -
<u>School Based Costs</u>	\$ -	\$ -	\$ -	\$ -	\$ -
Grant & Gift Funds	\$ -	\$ -	\$ -	\$ -	\$ -

Cost Center Cost Center Name	6506CC Portfolio Network		2015 Actual	2016 Actual	2017 Actual	2018 Est. Actual	2019 Budget	
General Operating Fund	\$	-	\$	-	\$	-	\$ 231,467	\$ 457,510
<u>Administrative Costs</u>	\$	-	\$	-	\$	-	\$ 231,467	\$ 457,510
100 - Salary & Wages	\$	-	\$	-	\$	-	\$ 163,971	\$ 311,328
200 - Fringe Benefits	\$	-	\$	-	\$	-	\$ 57,059	\$ 126,029
400 - Purchased Services	\$	-	\$	-	\$	-	\$ 7,125	\$ 13,653
500 - Supplies & Materials	\$	-	\$	-	\$	-	\$ 2,609	\$ 1,500
600 - Capital Outlay	\$	-	\$	-	\$	-	\$ -	\$ -
800 - Other Uses of Funds	\$	-	\$	-	\$	-	\$ 703	\$ 5,000
900 - Other	\$	-	\$	-	\$	-	\$ -	\$ -
<u>School Based Costs</u>	\$	-	\$	-	\$	-	\$ -	\$ -
Grant & Gift Funds	\$	-	\$	-	\$	-	\$ -	\$ -

Cost Center	6507CC				
Cost Center Name	Portfolio Engagement				
	2015	2016	2017	2018	2019
	Actual	Actual	Actual	Est. Actual	Budget
General Operating Fund	\$ -	\$ -	\$ -	\$ 62,188	\$ 305,071
<u>Administrative Costs</u>	\$ -	\$ -	\$ -	\$ 62,188	\$ 305,071
100 - Salary & Wages	\$ -	\$ -	\$ -	\$ 19,589	\$ 187,350
200 - Fringe Benefits	\$ -	\$ -	\$ -	\$ 6,757	\$ 67,791
400 - Purchased Services	\$ -	\$ -	\$ -	\$ 28,450	\$ 41,429
500 - Supplies & Materials	\$ -	\$ -	\$ -	\$ 7,141	\$ 6,000
600 - Capital Outlay	\$ -	\$ -	\$ -	\$ -	\$ 2,500
800 - Other Uses of Funds	\$ -	\$ -	\$ -	\$ 250	\$ -
900 - Other	\$ -	\$ -	\$ -	\$ -	\$ -
<u>School Based Costs</u>	\$ -	\$ -	\$ -	\$ -	\$ -
Grant & Gift Funds	\$ -	\$ -	\$ -	\$ 150,818	\$ (144,713)

Cost Center	6508CC				
Cost Center Name	Portfolio Policy and Planning				
	2015 Actual	2016 Actual	2017 Actual	2018 Est. Actual	2019 Budget
General Operating Fund	\$ -	\$ -	\$ -	\$ 25,820	\$ 150,432
<u>Administrative Costs</u>	\$ -	\$ -	\$ -	\$ 25,820	\$ 150,432
100 - Salary & Wages	\$ -	\$ -	\$ -	\$ 19,206	\$ 112,897
200 - Fringe Benefits	\$ -	\$ -	\$ -	\$ 6,613	\$ 37,535
400 - Purchased Services	\$ -	\$ -	\$ -	\$ -	\$ -
500 - Supplies & Materials	\$ -	\$ -	\$ -	\$ -	\$ -
600 - Capital Outlay	\$ -	\$ -	\$ -	\$ -	\$ -
800 - Other Uses of Funds	\$ -	\$ -	\$ -	\$ -	\$ -
900 - Other	\$ -	\$ -	\$ -	\$ -	\$ -
<u>School Based Costs</u>	\$ -	\$ -	\$ -	\$ -	\$ -
Grant & Gift Funds	\$ -	\$ -	\$ -	\$ -	\$ -

Cost Center	9886CC				
Cost Center Name	Community School Sponsorship Fees				
	2015 Actual	2016 Actual	2017 Actual	2018 Est. Actual	2019 Budget
General Operating Fund	\$ -	\$ -	\$ 213,234	\$ 337,941	\$ 476,859
<u>Administrative Costs</u>	\$ -	\$ -	\$ 213,234	\$ 337,941	\$ 476,859
100 - Salary & Wages	\$ -	\$ -	\$ 115,560	\$ 158,639	\$ 197,409
200 - Fringe Benefits	\$ -	\$ -	\$ 36,157	\$ 56,735	\$ 70,349
400 - Purchased Services	\$ -	\$ -	\$ 39,518	\$ 110,482	\$ 187,758
500 - Supplies & Materials	\$ -	\$ -	\$ 19,000	\$ 4,627	\$ 14,000
600 - Capital Outlay	\$ -	\$ -	\$ -	\$ -	\$ 1,700
800 - Other Uses of Funds	\$ -	\$ -	\$ 3,000	\$ 7,458	\$ 5,642
900 - Other	\$ -	\$ -	\$ -	\$ -	\$ -
<u>School Based Costs</u>	\$ -	\$ -	\$ -	\$ -	\$ -
Grant & Gift Funds	\$ -	\$ -	\$ -	\$ -	\$ -

Talent



Cost Center Cost Center Name	7001CC Human Resources				
	2015 Actual	2016 Actual	2017 Actual	2018 Est. Actual	2019 Budget
General Operating Fund	\$ 3,568,013	\$ 4,487,540	\$ 4,866,016	\$ 5,331,606	\$ 7,000,239
<u>Administrative Costs</u>	\$ 3,568,013	\$ 4,487,540	\$ 4,866,016	\$ 5,331,606	\$ 7,000,239
100 - Salary & Wages	\$ 1,743,653	\$ 2,264,977	\$ 2,809,849	\$ 2,767,722	\$ 3,463,467
200 - Fringe Benefits	\$ 667,827	\$ 868,678	\$ 985,934	\$ 984,441	\$ 1,321,083
400 - Purchased Services	\$ 1,096,970	\$ 1,289,762	\$ 986,341	\$ 1,435,744	\$ 2,037,435
500 - Supplies & Materials	\$ 31,041	\$ 35,698	\$ 34,289	\$ 67,404	\$ 71,799
600 - Capital Outlay	\$ 25,912	\$ 26,846	\$ 49,603	\$ 39,246	\$ 95,235
800 - Other Uses of Funds	\$ 2,610	\$ 1,580	\$ -	\$ 37,049	\$ 11,220
900 - Other	\$ -	\$ -	\$ -	\$ -	\$ -
<u>School Based Costs</u>	\$ -	\$ -	\$ -	\$ -	\$ -
Grant & Gift Funds	\$ -	\$ -	\$ 50,000	\$ 37,412	\$ 82,152

Cost Center Cost Center Name	7002CC Substitutes				
	2015 Actual	2016 Actual	2017 Actual	2018 Est. Actual	2019 Budget
General Operating Fund	\$ 2,108,170	\$ 2,376,021	\$ 10,077,389	\$ 2,515,297	\$ 11,700,000
<u>Administrative Costs</u>	\$ 2,108,170	\$ 2,376,021	\$ 10,077,389	\$ 2,515,297	\$ 11,700,000
100 - Salary & Wages	\$ 1,625,872	\$ 1,785,490	\$ 7,831,513	\$ 1,763,097	\$ 11,700,000
200 - Fringe Benefits	\$ 482,298	\$ 590,531	\$ 2,245,876	\$ 752,200	\$ -
400 - Purchased Services	\$ -	\$ -	\$ -	\$ -	\$ -
500 - Supplies & Materials	\$ -	\$ -	\$ -	\$ -	\$ -
600 - Capital Outlay	\$ -	\$ -	\$ -	\$ -	\$ -
800 - Other Uses of Funds	\$ -	\$ -	\$ -	\$ -	\$ -
900 - Other	\$ -	\$ -	\$ -	\$ -	\$ -
<u>School Based Costs</u>	\$ -	\$ -	\$ -	\$ -	\$ -
Grant & Gift Funds	\$ -	\$ -	\$ -	\$ 1,204	\$ (1,052)

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