

CLEVELAND METROPOLITAN SCHOOL DISTRICT



FISCAL YEAR
2022-23
Budget

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This Meritorious Budget Award is presented to

CLEVELAND METROPOLITAN SCHOOL DISTRICT

for excellence in the preparation and issuance of its budget
for the Fiscal Year 2022-2023.

The budget adheres to the principles and standards
of ASBO International's Meritorious Budget Award criteria.

A handwritten signature in black ink, reading 'John W. Hutchison'.

John W. Hutchison
President

A handwritten signature in black ink, reading 'Siobhán McMahon'.

Siobhán McMahon, CAE
Chief Operations Officer/
Interim Executive Director

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Message from CMSD Leadership

April 25, 2023

We are pleased to present the 2022-2023 budget for the Cleveland Municipal School District (CMSD). Our budget supports sound financial management and long-term planning while reflecting our values and investments aligned to the key strategies articulated in [*The Cleveland Plan*](#), which include:

1. Growing the number of high-performing District and charter schools in Cleveland;
2. Ensuring all school leaders are empowered with the resources, supports, and authority necessary to equitably meet the needs of their school community;
3. Investing and phasing in high-leverage system reforms across all schools from preschool to college and career;
4. Through the Cleveland Transformation Alliance, ensure accountability to and equitable community engagement with this plan for all public schools in the city;
5. Embed organizational and educational equity principles and activities that are replicable and measurable for all public district and public charter schools in the city.

This budget document is a comprehensive source of information for parents, educators, students, and community members to obtain a better understanding of the District's financial plan and health. It also enables stakeholders to see investments related to the academic improvement strategies described in *The Cleveland Plan*.

The budget document provides comprehensive information about our budget process, timeline, and assumptions, detailed revenue and expenditure information by fund, funding sources, and school or department. This budget was developed with the best and most recent data available to District administrators. Anticipated expenditures and revenue are estimated based on this information, and revisions may be made during the fiscal year to reflect new or changing information or unforeseen circumstances.

The information presented is structured to meet the Meritorious Budget Award's requirements established by the Association of School Business Officials (ASBO), which is the highest form of recognition in budgeting for school entities. Award attainment represents a significant accomplishment by a school entity and its management. A governmental unit must publish a budget document that meets program criteria as a policy document, an operations guide, a financial plan, and as a communications medium to receive this award. CMSD has earned a Meritorious Budget Award for its 2021-22 submission and has worked to ensure this submission meets those same high standards.

The preparation of this budget document could not have been accomplished without the Finance department's diligent and dedicated services and the District's schools and departments involved in the budgeting processes. We express our appreciation and gratitude to the administrators striving to maintain a tradition of educational excellence in a fiscally responsible manner. We also want to acknowledge and thank our Board of Education and community for providing the fiscal support needed to develop, implement, and maintain the high quality of educational programs that allows CMSD to focus on

fulfilling the academic and operational outcomes detailed in *The Cleveland Plan*. This support was evident on November 3, 2020, when 61% of Cleveland voters voted to approve Issue 68, a 10-year levy with a 15 mill renewal and 5 mill increase to continue progress for *The Cleveland Plan*. We intend to maintain that trust with targeted, intentional investments and accurate, detailed, and transparent reporting of those investments.

We are proud of this budget book, which provides information that allows the reader to understand the District's financial operations and its goals and objectives, and how they relate to our education programs and services for the 2022-2023 fiscal year and beyond.

Respectfully submitted,

Kevin Stockdale
Chief Financial Officer

EXECUTIVE SUMMARY



Executive Summary

Budget Development Process

The budget development process enables an annual cycle of reflecting on the efficacy of past and present investments and their alignment to organizational strategies and focus areas. Each year, CMSD strives to improve its budget development process. For example, last planning cycle, department leaders were asked to identify and classify investments against their duration and alignment to strategies. This year, certain departments developed multi-year, multi-fund budgets. Strategic financial planning is challenging. Each year we strive to introduce new components to add value to the overall process as well as add complementary supports to improve organizational capacity.

The initial step of the budget development process is preparing an estimated tax budget for the fiscal year. This is required by Ohio law. The tax budget is prepared using the budget template received from the County Budget Commission. The District conducts a public hearing on the proposed tax budget prior to submission to the County Budget Commission. After the public hearing, the Board of Education approves the proposed tax budget through enactment of a resolution. The tax budget package is then forwarded to the County Budget Commission, who certifies its receipt.

Using estimated revenues, existing cash balances and fund balance targets as guides, the District begins developing an annual general operating budget and budgets for grant funds. Developing the general operating budget is comprised of two work streams. The first, which begins in January, involves schools developing budget proposals based on an allocation generated primarily through a Student-Based Budgeting (SBB) formula. The SBB formula allocates resources based on unique student characteristics and projected enrollment. It includes both general funds and federal funds. The school-developed budget proposals reflect strategic school designs and academic achievement plans.

The second work stream involves central office administrative and support departments developing budget proposals aligned to school plans, expenditure targets, strategic plans, and other investments. These budgets are reviewed by department leaders, then merged and iterated upon until the budget target is reached. These activities enable the District to develop a unified budget to foster alignment among schools, central office, and different funding sources.

There were no significant changes to our budget process or budget policies from last year; though we recommended a temporary budget until the State Legislature approves a biannual budget.

District Goals and Strategies

The budget development process is the annual vehicle to align the District's financial and human resources with the goals and strategies associated with [The Cleveland Plan](#). [The Cleveland Plan](#) was grounded in an emerging national approach known as the "portfolio strategy," which showed promising results in cities such as Baltimore, Denver, and New York. The focus of this work is to significantly increase the number of high-performing schools and reduce and eventually eliminate low performing schools. To do his

Cleveland Plan Goals

1. Growing the number of high-performing District and charter schools in Cleveland
2. Ensuring all school leaders are empowered with the resources, supports, and authority necessary to equitably meet the needs of the school community;

3. Investing and phasing in high-leverage system reforms across all schools from preschool to college and career;
4. Through the Cleveland Transformation Alliance, ensure accountability to and equitable community engagement with this plan for all public schools in the city;
5. Embed organizational and educational equity principles and activities that are replicable and measurable for all public district and public charter schools in the city

After nearly a decade, [The Cleveland Plan](#) has been refreshed through guidance by the Cleveland Transformation Alliance (The Alliance), a public-private partnership conceived under HB 525, the 2012 state legislation implementing the original *Cleveland Plan*. The Alliance is led by a Board of Directors made up of parents, educators, businesses, philanthropic and civic leaders across Cleveland. The Alliance worked with community partners to receive feedback from the community, families, and educators across the city. While the Alliance was an driving force behind the refresh process, it is important to emphasize the Alliance is a convening stakeholder, not the authority, for [The Cleveland Plan](#). The following indicators have been employed to help achieve the goals of [The Cleveland Plan](#).

Cleveland Plan Indicators

- Student Achievement and Progress
 - Kindergarten readiness
 - PreK-8 literacy and math
 - 9th-grade completion rate
 - High school graduation rate
 - Progress in four learning domains (foundational skills, content, reasoning skills, & social-emotional learning)
 - Preparation for success in life after high school (work, school, military, etc.)
 - Students acquire and learn to use the skills, knowledge, and attitudes that will prepare them to be competent, engaged, and responsible citizens throughout their lives
- School Culture and Environment
 - Student attendance
 - Student engagement in arts, music, and extracurricular activities
 - The degree of “joy” in the student learning experience
 - Retention of students, families, and high-quality educators
 - How welcome and safe students and families feel in and around their school
- Educators
 - The educators’ student academic achievement
 - The educators’ relationship with students (according to the students)
 - The educators’ full engagement and satisfaction with their position/work
 - Peer, student, and parent feedback about a student’s education is gathered in a systematic manner
- Community Engagement
 - Engagement staff, programs, and services are embedded (e.g., family engagement liaisons, multilingual engagement services, learning opportunities, social emotional supports, etc.)
 - Availability of internships, mentorships, and volunteer opportunities for students, teachers, and families
 - The meaningful number of quality engagements between educators and families
 - The meaningful number of quality partnerships with community organizations
- Instruction
 - Access to high-quality early learning opportunities
 - Availability of multiple ways for students to demonstrate knowledge/ skills to advance from

- one grade to the next or achieve mastery of content
 - Educators collaborate with one another and external partners to modify and build creative learning models that align with their students' needs
 - Educators relate, extend, and transfer knowledge (AKA deep instruction)
 - Educators access and use of comprehensive, high-quality data to inform instructional decision-making
 - Capacity for effective literacy instruction among educators, students, and families across all grades, ages, and subjects
- Technology
 - Connected educators and educational settings (high-speed internet + devices + skill)
 - Connected students (high-speed internet + devices + skill)
 - Connected families and community (high-speed internet + skill)
 - Students and educators have the technology and skillset to use various technological tools and platforms to support teaching and learning
- Finance
 - Per-pupil expenditure meets student academic and social-emotional needs
 - School leadership has the authority to make appropriate programmatic spending decisions while meeting enterprise-wide program and quality requirements

The Budget Timeline

The District's fiscal year runs from July to June. There are periods of review and feedback between principals and department managers, and central office regarding the budget. The following activities, which occurred during FY21-22, contributed to the FY22-23 budget development:

- The Ohio Department of Education released its annual report card data on 10/24/22. This data supported strategic school design and District portfolio planning. However, due to the pandemic, the report cards have had the grade "NR" (not rated) since 9/12/19.
- Principals received preliminary SY22-23 enrollment projections on 12/6/21. They had until 12/17/21 to propose changes with justification. The enrollment planning team (consisting of the budget, student enrollment, and academic departments) reviewed and adjudicated their proposed changes before finalizing the enrollment projections. The final enrollment projections were input into the SBB.
- Principals received their FY22-23 budget allocation on 2/15/22. Principals had until 3/18/22 to finalize their budget. Budget review meetings were held the weeks of 3/7 and 3/14 to allow principals to review their proposals with their network leaders, finance, talent partners, and academic support services.
- On March 10, 2022, the budget template for department managers was opened. Department managers had until April 1st to propose a budget, inclusive of investment requests. All department budgets were submitted through an Excel file that enabled multi-year, multi-fund budgets. Investment requests from departments were evaluated and adjudicated by the Chief Financial Officer and Chief Executive Officer.
- After aggregating all of the budgets and investment requests, the five-year forecast was presented to the Board of Education on May 10, 2022 and approved on May 24, 2022. The FY22-23 budget, and appropriation measure was presented to the Board of Education on June 14, 2022 and approved on June 28, 2022. Between the June meetings, two community presentations are held on June 21st and 23rd.

Student-Based Budgeting (SBB)

In May 2013, CMSD principals worked with District leaders to design a set of budgeting rules and procedures that would support building-level autonomy as outlined in [The Cleveland Plan](#). Since then, network leaders and network support teams have supported principals and their leadership teams in academic goal setting, strategic school design, and resource reallocation. Together, principals and their leadership teams constructed academic achievement plans and budgets suited to the unique needs of their students.

Under the previous budget process:

- There were significant unplanned variations amongst the different per pupil levels of funding at schools.
- Small schools received more (per pupil) than large schools.
- Underutilized schools tended to receive more than those filled to capacity did.
- Some schools simply received more because of years-old staffing decisions.
- Schools with higher student need did not necessarily receive more (excluding temporary SIG grants).

Under the SBB process:

- A more equitable distribution of resources resulted in all schools being funded at a similar level to one another (per pupil), and the remaining differences were directly tied to student need.
- A more equitable distribution means that some schools receive more than they did in prior years, while others receive less.
- Money follows the student, based on the individual student need.
- Principals have autonomy to build increasingly diverse and customized budget plans.
- Budget plans are designed to support and reflect that building's academic plan.
- Dollars (rather than staff) are allocated to schools, based on the number of students enrolled.

The SBB formula for 2022-23 distributed resources via weights. All students received a base weight. Service-based weights were identified for special education and English language learners. Performance-based weights were for advanced students and students who score below proficient. Needs-based social emotional weights were for chronically absent and highly mobile students. While the components weighted have remain unchanged from 2020-21, the value of each weight adjusted slightly for some weights.

Board of Education

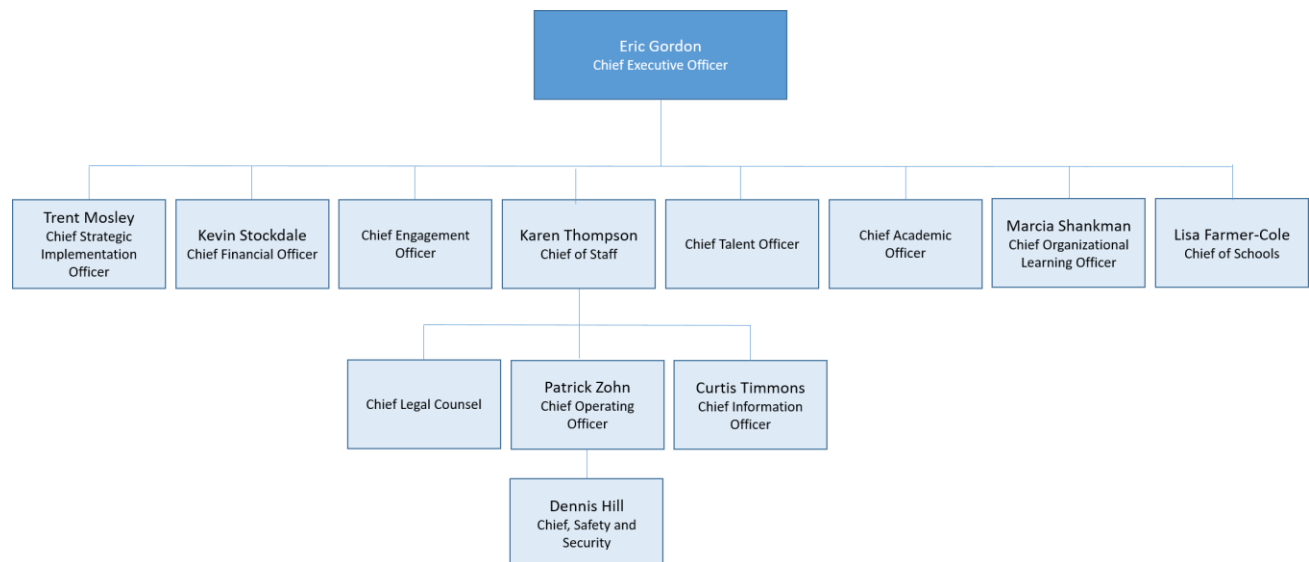
Cleveland's current school governance structure was created by Ohio House Bill 269 in 1997 and took effect September 9, 1998. The Board of Education is made up of nine voting members appointed by the Mayor of Cleveland from a slate of nominees selected by a local nominating panel, established under State law. At least four of the nine members must have significant expertise in either education, finance, or business management. Board members must be residents of the School District, and at least one of the nine members must reside in part of the School District that is outside the City of Cleveland (Bratenahl, Linndale, Newburgh Heights, and parts of Brook Park and Garfield Heights). State law also provides that the presidents of Cleveland State University and Cuyahoga Community College serve as nonvoting ex officio members of the Board. At the time of this publication, there are nine Board members.

Name	Began Service as a Board Member	Present Term Expires on June 30
Anne E. Bingham, Board Chair	2014	2025
Robert M. Heard, Sr., Vice Chair	2004	2025
Louise P. Dempsey, Esq.	1998	2023
Sara Elaquad, J.D.	2019	2023
Leah D. Hudnall	2022	2023
Denise W. Link	2007	2023
Nigamanth Sridhar, Ph.D.	2021	2025
Lisa Thomas, Ph.D.	2011	2025
Kathleen C. Valdez, Esq.	2019	2023
Ronald M. Berkman, ex-officio		
Dr. Alex Johnson, ex-officio		

* At the time of publication, action had not been taken on the appointment/reappointment of these Board members; so under Ohio law, the Board Members continue to serve until appointments or reappointments are made.

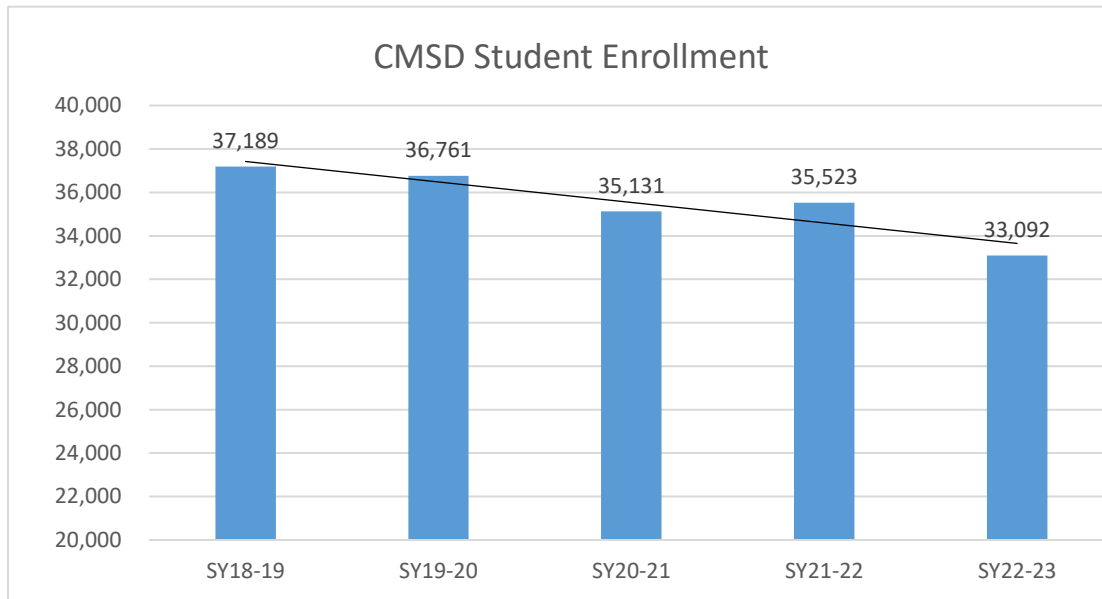
District Leadership and Administration

The Board of Education employs a Chief Executive Officer (CEO) to lead the day-to-day operations of the District. Eric Gordon has been the CEO since 2011.



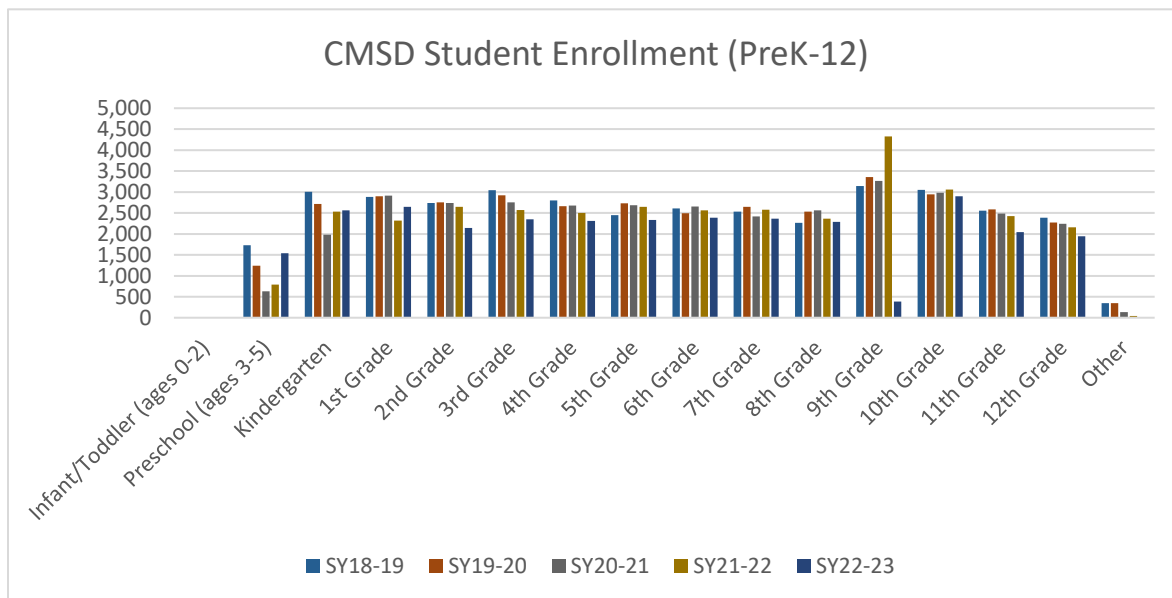
Student Enrollment

CMSD is the second largest school district in Ohio, educating scholars in Cleveland as well as the surrounding suburbs of Bratenahl, Linndale, Newburgh Heights and parts of Garfield Heights and Brook Park. In 2022-23, the District expects to serve approximately 33,000 scholars. In previous years, our budget included pass-through revenue for another 16,000 Cleveland students served by community schools (charters) and students served at private schools and special education schools through voucher programs. However due to the Fair School Funding Plan (HB110), in FY21-22 and forward the State will now directly fund community schools, and students served at private schools and special education schools. CMSD's enrollment has been decreasing slightly over the past few years and we forecast no material changes in enrollment over the next few years.



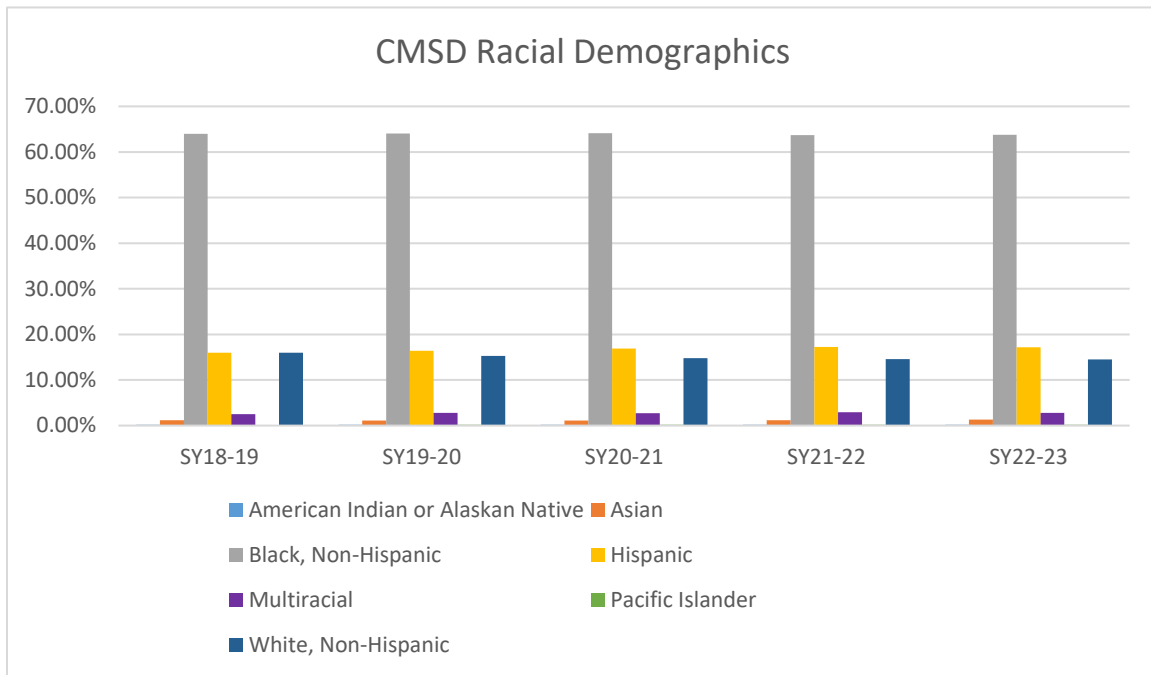
SOURCE: CMSD PowerBI tool

The following graphic reflects grade-by-grade enrollment changes over the past four years and the projection for this school year. The material trends include a decline in preschool and kindergarten, a relatively steady 1-8 enrollment but with higher enrollment levels in 1-3 as compared with 4-8, and the decline of enrollment from 9th to 12th grade



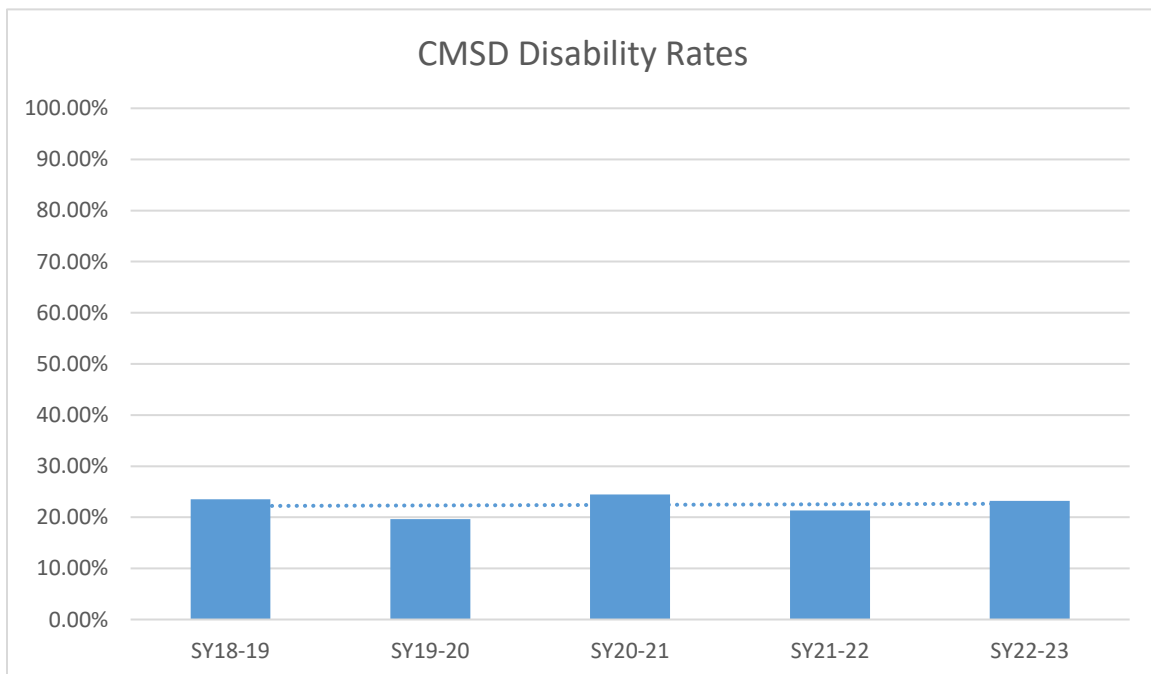
Student Demographics

CMSD educates a very diverse population, including scholars from over 50 countries speaking more than 30 different languages. The following graphics show the trend line for different demographic trends over the past several years. This data comes from the Ohio Department of Education's database.



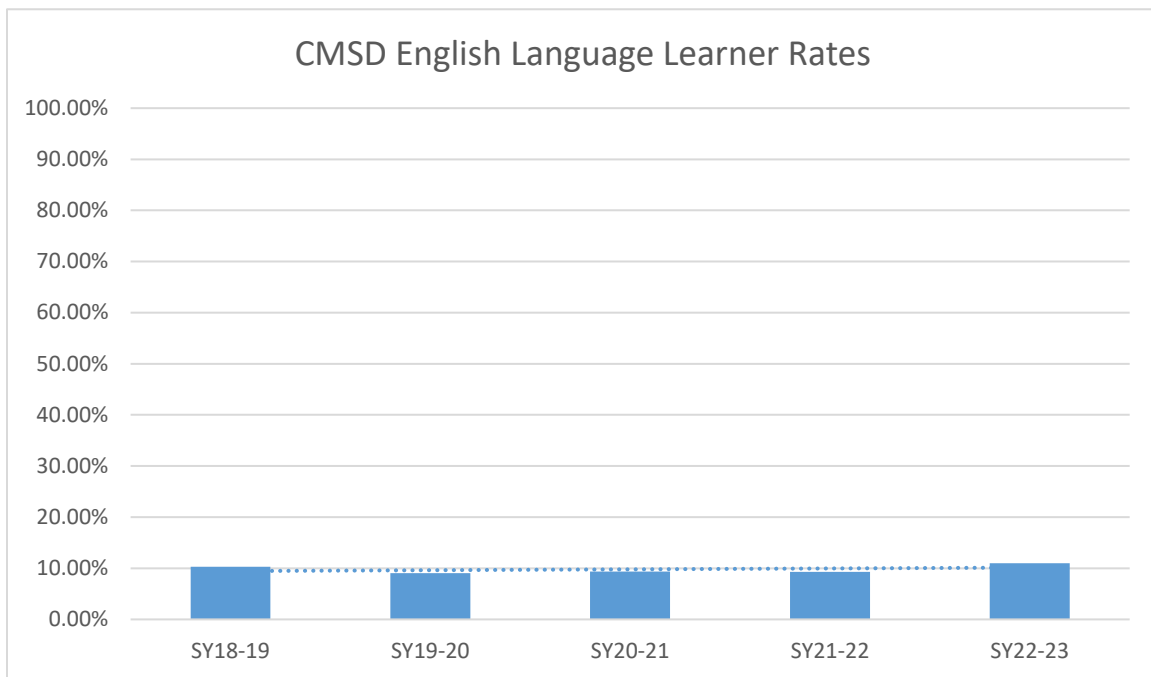
Racial Demographics

CMSD student population is majority Black, Non-Hispanic. Over the past five years, CMSD Black, Non-Hispanic student population has decreased from 65% to 64% with Hispanic and White, Non-Hispanic growing by 1%.



Disability Demographics

In SY2022-23, over 7,600 CMSD students had a diagnosed disability, reflecting over 23% of the total student population. This is up 2% from SY2021-22.



English Language Learner Demographics

In SY2022-23, roughly 3,600 CMSD students were classified as English language learners, reflecting over 9% of the total student population. This is the largest number of English learners we have had in the past five years.

Personnel Allocations

CMSD employs a broad range of different professionals to provide educational services to students, support to educators, and administrative and operational services. Normally, changes in staffing are tied closely with enrollment fluctuation, which has been largely consistent over this period, though the increase in staffing from SY20-21 to SY21-22 reflects a deliberate investment in additional school-based and central-office positions due to the pandemic.

The following table reflects position classifications across the organization, inclusive of all funding sources. The table does not include supplemental positions such as athletic coaches and extracurricular roles.

Job Profile	SY18-19 Actual	SY19-20 Actual	SY20-21 Actual	SY21-22 Est. Actual	SY22-23 Budgeted
<u>Certificated</u>					
Administrator On Assignment	4	2	8	3	3
Assistant Principal	94	80	74	71	71
Audiologist	2	2	2	2	2
Chief Executive Officer	1	1	1	1	1
Curriculum & Instruction Specialist	55	33	23	21	21
Dean	2	2	2	2	2
Department Chief	2	1	2	2	2

Job Profile	SY18-19 Actual	SY19-20 Actual	SY20-21 Actual	SY21-22 Est. Actual	SY22-23 Budgeted
Deputy Chief	2	2	1	1	1
Director	6	3	2	3	3
Executive Director	4	3	4	4	4
Flexible Content Expert	4	1	1	1	1
Guidance Counselor	49	48	43	43	43
Interpreter	21	22	21	26	26
Manager	2	2	4	2	2
Network Support Leader	8	3	4	4	4
Nurse	66	52	56	55	55
Peer Coach	52	1	1	1	1
Peer Review Liaison	1	1	1	1	1
Principal	114	94	85	86	86
Program Administrator	4	4	4	4	4
Psychologist	76	80	80	84	84
Teacher	3,092	3,589	3,451	3,486	3,486
<u>Classified</u>					
Action Team Coach	10	10	9	8	8
Administrative Lieutenant	2	1	1	1	1
Administrator On Assignment	2	1			
Ambassador, Customer Service	1	1	1	1	1
Analyst	11	20	18	18	18
Artist In Residence					
Aspiring Principal	9				
Assistant	7	10	18	2	2
Assistant Controller					
Assistant Cook					
Assistant Coordinator	1	1	1	1	1
Assistant Custodian	67	69	66	66	66
Assistant Manager	85	86	86	88	88
Attendance Liaison	10	12	12	12	12
Attorney	5	1	3	3	3
Auditor	1			3	3
AV/Archivist	2	1	1	1	1
Barrier Breaker	5	6	6	6	6
Bus Attendant	22	26	25	24	24
Campus Coordinator	4	3	6	6	6
Campus Data Coordinator	2	1	2		
Captain	2	2	1	1	1
Cashier	18	30	26	26	26
Central Monitoring Station Operator	1	1	1	1	1
College Registrar	1	1	1	1	1
Computer Operator	2	2	1	1	1
Coordinator	55	60	63	62	62

Job Profile	SY18-19 Actual	SY19-20 Actual	SY20-21 Actual	SY21-22 Est. Actual	SY22-23 Budgeted
Custodian	79	77	77	70	70
Data Strategist		1			
Dean	46	41	38	36	36
Department Chief	7	8	8	9	9
Deputy	16	16	13	10	10
Deputy Chief	5	6	4	3	3
Design Team Leader					
Dietary	5	6	6	6	6
Director	39	33	30	33	33
Dispatcher	5	6	5	6	6
Driver	15				
Driver Trainee	5	1	1	2	2
Driver Truck	7	7			
Enterprise App Developer	2	1	1	2	2
Environmental Service Specialist	192	192	183	166	166
Executive Coach	1				
Executive Director	27	25	30	29	29
Facilities Equipment Tech					
Facilities Manager	3	4	4	5	5
Fellow	1		1	1	1
Financial Partner	26	8	8	6	6
First Cook	90	86	90	86	86
Fiscal Liaison	11	11	1	9	9
Flexible Content Expert	26	14	11	11	11
Food Specialist	5	6	6	6	6
Furniture Crew	2	2	8	8	8
Garage Mechanic	17	18	18	17	17
Hearing Officer	3	3	3	2	2
Homeless Associate, Project Act	1	1	1	1	1
Internal Account Administrator	1	1	1	1	1
Internal Auditor	3	1	1	2	2
Investigator	7	6	6	6	6
Journalist	1			1	1
Laborer	62	32	30	25	25
Lieutenant	2	3	3	3	3
Life Skills Coach	9	9	9	11	11
Lunchroom Attendant	169	178	107	77	77
Lunchroom General Prep	33	82	78	70	70
Manager	37	23	29	29	29
Media/Marketing Copywriter	1	1	1		
Network Administrator				4	4
Para / Aide	673	457	429	781	781
Paralegal	1	1	1	1	1
Parent Mentor	2	2	2	2	2
Parts Counterman	1	2		1	1

Job Profile	SY18-19 Actual	SY19-20 Actual	SY20-21 Actual	SY21-22 Est. Actual	SY22-23 Budgeted
Policy And Labor Liaison	1	1	1	1	1
Professional Driver	208	232	228	181	181
Program Manager	16	17	19	16	16
Project Manager	7	7	8	8	8
Records Retention Clerk					
Recruiter	5	5	5	5	5
Residency Officer	1	1	1	1	1
Satellite Cook					
School Secretary	117	73	95	94	94
Secretary / Admin & Exec. Assistant	52	82	89	94	94
Security Officer	160	172	152	137	137
Security Officer, PT	15	3	4	5	5
Senior Talent Partner	2				
Sergeant	10	10	10	9	9
Shipping Clerk	1	1	1		
Solution Specialist	19	22	18	16	16
Specialist	78	78	70	70	70
Sr. Analyst	10	2	3	2	2
Sr. Director	1				
Sr. Engineer	1	1			
Sr. Specialist	7	4	4	4	4
Stationary Engineer Trainer	1	1			
Strategist	1	1			
Supervisor	1	5	5	6	6
Support Specialist	6	9	8	11	11
Systems Engineer	3	2	2	1	1
Talent Partner	10	4	4	5	5
Teacher	72	75	83	83	83
Translator	2	1	3	3	3
Transportation Dispatcher	2	2	2	2	2
Totals	6,432	6,553	6,277	6,601	6,601

Revenues and Expenditures for All Funds

CMSD's 2022-2023 budget includes an estimated \$1.1 billion in revenue and \$1.1 billion in expenses across all sources and categories.

	FY 2019 Actual	FY 2020 Actual	FY 2021 Actual	FY 2022 Actual	FY 2023 Budget
<i>Revenues</i>					
Local	\$398,268,392	\$404,934,775	\$436,707,179	\$473,715,521	\$489,673,256
State	515,912,638	531,875,837	512,153,240	347,516,634	332,710,659
Federal	124,541,913	91,702,694	112,441,746	212,063,684	220,330,591
Other	8,035,533	12,053,535	49,829,964	51,581,056	48,570,732
<i>Total Revenue</i>	<i>\$1,046,758,476</i>	<i>\$1,040,566,841</i>	<i>\$1,111,132,128</i>	<i>\$1,084,876,896</i>	<i>\$1,091,285,238</i>
<i>Expenditures (by object)</i>					
Salaries	\$426,969,197	\$403,553,232	\$385,585,329	\$424,524,455	\$469,667,187
Benefits	156,090,439	160,395,341	166,502,891	178,863,032	212,680,692
Purchase Services	375,085,832	357,190,811	354,604,805	261,437,665	251,372,218
Materials & Supplies	44,391,401	27,772,484	30,955,673	48,100,305	51,370,648
Capital Outlay	113,830,569	67,445,480	38,028,938	31,708,126	29,625,762
Other Objects	36,833,781	34,522,624	33,384,978	41,849,691	42,505,595
Other Uses of Funds	8,000,000	10,224,518	49,377,259	49,918,651	13,809,745
<i>Total Expenditures</i>	<i>\$1,161,201,219</i>	<i>\$1,061,104,489</i>	<i>\$1,058,439,872</i>	<i>\$1,036,401,926</i>	<i>\$1,071,031,848</i>
<i>Expenditures (by function)</i>					
Instruction	\$571,856,115	\$556,865,776	\$575,377,973	\$451,503,719	\$483,306,753
Supporting Services	410,251,475	373,250,017	343,879,838	466,030,785	509,606,575
Non-Instructional	37,640,642	37,370,478	62,914,677	38,715,906	38,862,980
Extracurricular Activities	6,211,749	4,956,500	6,274,992	7,489,537	9,317,690
Facilities & Construction	108,128,918	59,319,602	54,748,941	3,568,650	3,640,319
Debt Service	19,112,322	19,117,599	19,107,267	19,156,422	19,558,707
Other Uses of Funds	8,000,000	10,224,518	48,141,886	49,936,908	8,009,745
<i>Total Expenditures</i>	<i>\$1,161,201,219</i>	<i>\$1,061,104,489</i>	<i>\$1,110,445,574</i>	<i>\$1,036,401,926</i>	<i>\$1,072,302,768</i>

Revenue by Fund

The following table identifies fund-level detail on prior and projected revenue. Following each fund name is the numeric indicator used with CMSD's financial management system.

Revenue	FY 2019 Actual	FY 2020 Actual	FY 2021 Actual	FY 2022 Actual	FY 2023 Budget
General (001)	\$741,848,056	\$750,698,119	\$763,408,713	\$650,575,285	\$708,508,832
Bond Retirement (002)	25,752,318	21,524,279	21,023,539	33,773,921	28,694,209
Permanent Improvement (003)	3,173,836	3,021,453	3,138,960	2,670,447	3,266,401
Food Services (006)	25,844,101	20,130,032	8,143,717	21,453,941	19,983,402
Special Trust (007)	4,810,994	5,798,220	9,377,769	3,651,769	3,923,691
Classroom Facilities (010)	22,581,148	29,552,119	46,316,634	8,531	9,857,142
Public School Support (018)	355,990	239,911	94,544	195,897	155,768
Other Grants (019)	684,588	0	0	727,356	0
Liability Self-Insurance (023)	0	1,144,051	1,088,419	1,440,242	512,759
Employee Benefits Self-Insurance (024)	101,213,713	101,666,049	111,547,650	128,861,057	108,398,423
Classroom Facilities Maintenance (034)	4,134,482	3,721,439	3,780,703	4,725,834	2,269,513
Partnering Community School (036)	4,160,506	3,528,219	4,016,396	9,278,939	7,152,513
Student Managed Student Activity (200)	549,487	358,292	68,245	305,972	263,246
District Managed Student Activity (300)	96,111	108,655	7,875	79,667	39,479
Auxiliary Services (NPSS) (401)	8,635,025	8,947,455	9,037,594	6,697,665	5,318,929
Public School Preschool (439)	1,655,308	1,553,638	1,154,628	1,288,945	1,330,093
Vocational Education Enhancement (461)	32,388	36,997	14,511	24,818	7,020
Alternative Schools (463)	394,000	0	0	0	0
Student Wellness and Success (467)	0	8,896,763	12,577,828	578,988	0
Miscellaneous State Grants (499)	2,118,001	2,067,718	877,828	1,318,452	1,658,938
Elementary and Secondary School Emergency Relief (ESSER) (507)	0	1,224,518	41,006,021	132,844,501	114,289,623
Coronavirus Relief Fund (CRF) (510)	0	0	2,746,151	0	0
School Maintenance and Operational Assistance (512)	139,122	79,037	95,528	7,933	0
IDEA, Part B Special Education (516)	25,454,795	17,028,395	17,147,070	18,225,824	14,748,161
Vocational Education: Carl D. Perkins (524)	1,815,410	1,710,480	1,611,809	2,965,244	2,876,287
Title 1 School Improvement Stimulus A (536)	4,922,715	1,977,171	2,114,799	2,183,621	2,875,019

Revenue	FY 2019 Actual	FY 2020 Actual	FY 2021 Actual	FY 2022 Actual	FY 2023 Budget
Title 1 School Improvement Stimulus G (537)	6,667,435	6,546,593	5,576,051	3,488,816	2,320,339
Title III - Limited English Proficiency (551)	1,065,192	651,256	812,435	708,775	666,991
Refugee Children School Impact Act (571)	49,453	432,834	66,251	546,265	304,702
Title I - Disadvantaged Children/Targeted Assistance (572)	47,809,448	42,634,084	41,618,336	46,654,146	44,102,116
Title IV. Part A, Student Supports and Academic Enrichment (584)	0	0	0	3,112,871	1,852,689
IDEA Preschool Grant for the Handicapped (587)	549,197	295,793	263,270	367,286	229,570
Improving Teacher Quality (590)	4,157,294	1,151,887	+1,938,013	2,810,541	2,227,820
Miscellaneous Federal Grants (599)	6,088,363	3,841,384	3,206,989	3,150,349	3,298,562
Total Revenue	\$1,046,758,476	\$1,040,566,841	\$1,113,878,279	\$1,084,723,896	\$1,091,132,238

Expenditures by Fund

The following table identifies fund-level detail on prior and estimated expenditures.

Expenditures	FY 2019 Actual	FY 2020 Actual	FY 2021 Actual	FY 2022 Actual	FY 2023 Budget
General (001)	\$789,679,046	\$751,232,556	\$699,076,682	\$646,600,582	\$689,170,108
Bond Retirement (002)	19,717,865	19,577,408	19,511,291	19,737,910	20,152,406
Permanent Improvement (003)	17,274,281	13,856,231	44,676,243	3,661,460	3,738,351
Food Services (006)	22,345,863	21,197,027	10,142,862	20,771,972	21,208,183
Special Trust (007)	7,909,447	4,636,320	5,056,891	10,502,560	5,461,331
Classroom Facilities (010)	90,912,122	46,025,900	5,433,142	363,607	371,243
Public School Support (018)	287,921	165,645	59,893	133,225	136,023
Other Grants (019)	87,879	0	0	0	0
Liability Self-Insurance (023)	633,799	539,923	210,288	440,242	449,487
Employee Benefits Self-Insurance (024)	101,849,308	96,412,318	108,128,991	128,534,809	122,108,068
Classroom Facilities Maintenance (034)	5,887,119	4,225,310	4,445,500	1,940,410	1,981,158
Partnering Community School (036)	3,965,003	3,905,122	5,222,325	7,199,891	7,351,089
Student Managed Student Activity (200)	518,991	417,940	84,374	263,381	268,912
District Managed Student Activity (300)	95,579	116,660	32,799	98,863	51,409

Expenditures	FY 2019 Actual	FY 2020 Actual	FY 2021 Actual	FY 2022 Actual	FY 2023 Budget
Auxiliary Services (NPSS) (401)	8,153,194	9,184,137	7,561,853	8,180,946	7,935,518
Public School Preschool (439)	1,459,006	1,545,226	1,154,099	1,404,415	1,433,908
Vocational Education Enhancement (461)	20,315	23,891	31,711	16,218	16,558
Alternative Schools (463)	20,000	20,000	0	0	0
Student Wellness and Success (467)	0	7,478,466	11,854,535	257,722	263,134
Miscellaneous State Grants (499)	953,726	2,336,443	1,423,570	503,300	513,870
Elementary and Secondary School Emergency Relief (ESSER) (507)	0	1,237,824	55,842,300	108,824,623	111,109,940
Coronavirus Relief Fund (CRF) (510)	0	0	2,746,151	0	0
School Maintenance and Operational Assistance (512)	133,286	13,550	0	0	0
IDEA, Part B Special Education (516)	23,241,679	18,687,318	15,282,096	15,291,120	15,612,233
Vocational Education: Carl D. Perkins (524)	1,840,325	1,381,123	1,912,651	2,104,821	2,149,022
Title I School Improvement Stimulus A (536)	4,367,892	1,529,807	2,824,231	1,627,849	1,662,034
Title I School Improvement Stimulus G (537)	6,903,473	5,980,205	5,879,041	2,021,747	2,064,204
Title III - Limited English Proficiency (551)	894,403	655,973	664,631	758,640	774,572
Refugee Children School Impact Act (571)	129,249	136,626	439,470	138,398	141,304
Title I - Disadvantaged Children/Targeted Assistance	41,308,039	43,633,477	42,913,803	45,854,642	46,817,589
Title IV. Part A, Student Supports and Academic Enrichment (584)	0	0	0	3,378,661	3,287,437
IDEA Preschool Grant for the Handicapped (587)	334,657	289,171	262,961	366,630	374,329
Improving Teacher Quality (590)	3,313,808	1,354,463	1,888,343	3,251,450	2,210,986
Miscellaneous Federal Grants (599)	6,963,945	3,308,429	3,677,144	2,018,834	2,061,230
Total Expenditures	\$1,161,201,219	\$1,061,104,489	\$1,058,439,872	\$1,036,248,926	\$1,070,875,635

Fund Balance by Fund

The following table identifies fund-level detail on prior fund balance and the estimated ending fund balance at the end of this fiscal year.

Ending Fund Balance	FY 2019 Actual	FY 2020 Actual	FY 2021 Actual	FY 2022 Actual	FY 2023 Budget
General (001)	\$18,309,788	\$17,775,351	\$82,107,381	\$94,487,005	\$115,078,486
Bond Retirement (002)	\$44,040,025	\$45,986,896	\$47,499,143	\$65,957,537	\$82,471,602
Permanent Improvement (003)	\$104,780,142	\$93,945,365	\$52,408,081	\$33,278,877	\$32,239,812
Food Services (006)	\$6,392,817	\$5,325,822	\$3,326,677	\$3,021,463	\$726,031
Special Trust (007)	\$3,748,422	\$4,910,321	\$9,231,200	\$4,358,602	\$1,148,622
Classroom Facilities (010)	\$34,561,534	\$18,087,753	\$58,971,246	\$44,196,164	\$63,109,894
Public School Support (018)	\$699,980	\$774,246	\$808,897	\$993,108	\$1,028,948
Other Grants (019)	(\$570,446)	(\$570,446)	(\$570,446)	\$0	\$0
Liability Self-Insurance (023)	\$967,715	\$1,571,842	\$2,449,974	\$1,375,310	\$1,489,800
Employee Benefits Self-Insurance (024)	\$12,724,643	\$17,978,373	\$21,397,033	\$20,262,392	\$6,943,239
Classroom Facilities Maintenance (034)	\$10,218,291	\$9,714,419	\$9,049,622	\$5,764,916	\$6,288,446
Partnering Community School (036)	\$627,463	\$250,560	(\$955,369)	\$985,537	\$397,534
Student Managed Student Activity (200)	\$683,828	\$624,180	\$608,051	\$531,471	\$513,149
District Managed Student Activity (300)	\$170,097	\$162,092	\$137,169	\$75,835	\$50,694
Auxiliary Services (NPSS) (401)	\$2,041,449	\$1,804,766	\$3,280,507	\$3,423,724	(\$90,765)
Management Information System (432)	\$0	\$0	\$0	\$0	\$0
Public School Preschool (439)	(\$74,222)	(\$65,810)	(\$65,281)	\$108,872	(\$87,078)
Data Communications for School Buildings (451)	\$0	\$0	\$0	\$0	(\$10,487)
School Net Professional Development (452)	\$0	\$0	\$0	\$0	\$0
Vocational Education Enhancement (461)	(\$9,920)	\$3,186	(\$14,014)	\$12,319	(\$7,141)
Alternative Schools (463)	\$344,978	\$324,978	\$324,978	\$358,864	\$358,864
Student Wellness and Success (467)	\$0	\$1,418,297	\$2,141,590	\$2,000,009	\$1,468,215
Miscellaneous State Grants (499)	\$1,774,951	\$1,506,226	\$960,484	\$1,650,241	\$3,921,126
Race to the Top (506)	\$0	\$0	\$0	\$0	\$0
Elementary and Secondary School Emergency Relief (ESSER) (507)	\$0	(\$13,306)	(\$14,849,586)	\$5,252,220	\$8,695,399
Coronavirus Relief Fund (CRF) (510)	\$0	\$0	\$0	\$0	\$0

Cleveland Municipal School District			Fiscal Year 2022-23 Budget		
School Maintenance and Operational Assistance (512)	\$72,649	\$138,136	\$233,664	\$209,138	\$209,138
IDEA, Part B Special Education (516)	(\$456,476)	(\$2,115,398)	(\$250,423)	\$1,960,006	\$312,768
Vocational Education: Carl D. Perkins (524)	(\$364,618)	(\$35,261)	(\$336,103)	\$823,119	\$2,217,850
Title 1 School Improvement Stimulus A (536)	(\$877,433)	(\$430,070)	(\$1,139,502)	\$216,784	\$2,593,190
Title 1 School Improvement Stimulus G (537)	\$336,282	\$902,671	\$599,681	\$1,306,685	\$1,763,774
Title III - Limited English Proficiency (551)	(\$86,920)	(\$91,637)	\$56,167	\$162,642	(\$72,187)
Refugee Children School Impact Act (571)	\$37,220	\$333,428	(\$39,792)	\$51,516	\$373,790
Title I - Disadvantaged Children/Targeted Assistance (572)	\$6,769,584	\$5,770,192	\$4,474,725	\$5,939,432	\$751,742
Title IV. Part A, Student Supports and Academic Enrichment (584)	\$0	\$0	\$0	(\$290,568)	(\$1,725,316)
IDEA Preschool Grant for the Handicapped (587)	(\$256,368)	(\$249,746)	(\$249,436)	\$198,996	(\$99,553)
Improving Teacher Quality (590)	(\$1,959,901)	(\$2,162,476)	(\$2,112,806)	\$122,900	\$98,776
Miscellaneous Federal Grants (599)	(\$218,584)	\$314,371	(\$155,784)	\$8,333,778	\$10,748,335

Per Pupil Expenditures

As the primary local education authority in Cleveland, CMSD received pass-through revenue (and matched expenditures) for approximately 16,000 students served by charter, private, and special education schools. Except for the table in this sub-section about per pupil expenditures, the preceding tables and all remaining tables and figures in this budget book prior to FY2022 include these pass-through revenues and associated expenses.

This table reflects only those expenditures associated with students enrolled in CMSD schools.

	FY 2019 Actual	FY 2020 Actual	FY 2021 Actual	FY 2022 Actual	FY 2023 Budget
Total Expenditures	\$789,679,046	\$751,232,556	\$699,076,682	\$642,500,365	\$708,508,832
Students	37,189	36,761	35,131	35,523	33,092
Per Pupil Expenditures	\$21,234	\$20,436	\$21,238	\$18,087	\$21,410

Determining the total expenditures for only the ~33,000 CMSD students involves “backing out” certain expenditures groups:

- All expenditures in objects 470-479 in the general operating fund because they represent the pass-through revenue to charter and special education schools.
- All of Fund 24. This is excluded because the self-insurance expenses are double-counted in other Funds.
- All of Funds 19, 36, and 401 because they represent expenses and pass-through revenue associated with charter and private schools.
- The portion of federal grants allocated to private schools in Funds 516 and 572.

It is possible some additional minor and miscellaneous non-CMSD expenditures are reflected in other funds, but this reflects a precise estimate.

Departmental Per-Pupil Spend

One of the components of the Portfolio Strategy is reflecting “common pricing of facilities and services across sectors.” The following table reflects the per pupil cost of central office managed resources. The data reflects only the general fund.

Cost Center	Cost Center Name	FY 2019 Actual	FY 2020 Actual	FY 2021 Actual	FY 2022 Est. Actual	FY 2023 Budget
Academics		\$4,481	\$1,312	\$1,815	\$3021	\$3560
2001CC	Chief Academic Officer	\$24	\$6	\$7	\$23	\$23
2002CC	Arts Education	\$19	\$9	\$10	\$8	\$4
2003CC	Multilingual-Multicultural Education	\$59	\$41	\$23	\$45	\$51
2004CC	Gifted and Talented Service	\$90	\$45	\$44	\$84	\$109
2005CC	Career and Technical Education	\$76	\$21	\$19	\$19	\$123
2006CC	Special Education Vocational Career Transition	\$42	\$41	\$20	\$41	\$45
2007CC	Nursing Services	\$3	\$65	\$71	\$11	\$0
2008CC	State and Federal Programs	\$516	\$70	\$65	\$42	\$26
2009CC	Curriculum and Instruction	\$109	\$40	\$25	\$42	\$18

2010CC	Third Grade Guarantee	\$40	\$5	\$4	\$6	\$46
2011CC	City Arts Education	\$6	\$4	\$1	\$0	\$0
2012CC	City Extracurricular Central	\$6	\$4	\$9	\$4	\$0
2013CC	Extracurricular Activities	\$16	\$8	\$5	\$7	\$14
2014CC	Interscholastic Athletics	\$71	\$45	\$45	\$68	\$134
2015CC	Academic Leadership Team	\$174	\$132	\$68	\$115	\$167
2017CC	Full Day Kindergarten	\$5	\$5	\$1	\$0	\$0
2019CC	Textbooks	\$131	\$45	\$81	\$134	\$1
2020CC	Youth Services	\$35	\$15	\$11	\$20	\$23
2021CC	Pre-Kindergarten Startup Costs	\$337	\$61	\$187	\$4	\$408
2023CC	Advancement Officer	\$7	\$5	\$2	\$25	\$7
2024CC	Closing the Achievement Gap	\$37	\$32	\$16	\$25	\$31
2026CC	Summer School	\$0	\$0	\$0	\$0	\$0
2051CC	Credit Recovery	\$0	\$0	\$0	\$0	\$0
2101CC	Special Education Planning and Operations	\$1,965	\$59	\$775	\$1,489	\$103
2104CC	Special Education Home Instruction	\$18	\$9	\$9	\$0	\$14
2105CC	Special Education Related Services	\$428	\$379	\$189	\$3530	\$1,978
2106CC	Psychological Services	\$255	\$151	\$118	\$134	\$224
2107CC	Transition Costs	\$0	\$0	\$0	\$0	\$0
6504CC	New School Design	\$11	\$12	\$6	\$9	\$7
6507CC	Portfolio Engagement	\$0	\$2	\$4	\$0	\$5
Board Office		\$9	\$7	\$8	\$9	\$12
1301CC	Board Office	\$9	\$7	\$8	\$9	\$12
Chief Executive Officer		\$63	\$55	\$29	\$52	\$97
1001CC	Chief Executive Officer	\$63	\$55	\$29	\$51	\$89
1004CC	Chief Implementation Officer	\$0	\$0	\$0	\$1	\$9
Communications		\$60	\$46	\$47	\$48	\$37
1501CC	District Communications	\$60	\$46	\$47	\$48	\$37
Engagement Office		\$139	\$97	\$158	\$128	\$124
1002CC	Policy and Labor Relations	\$7	\$3	\$1	\$3	\$3
1005CC	Customer Experience	\$18	\$14	\$8	\$22	\$33
1751CC	Engagement Officer	\$0	\$10	\$15	\$14	\$20
2016CC	Admissions and Attendance	\$35	\$25	\$15	\$26	\$33
2027CC	Family and Community Engagement	\$41	\$8	\$6	\$11	\$19
6502CC	Student Assignments	\$39	\$37	\$34	\$51	\$15

Finance		\$5,827	\$5,865	\$5,853	\$6,086	\$1,893
4001CC	Chief Financial and Administrative Officer	\$31	\$14	\$435	\$282	\$634
4002CC	Cash Management	\$4	\$3	\$2	\$3	\$11
4003CC	Accounts Payable	\$19	\$11	\$9	\$16	\$17
4004CC	Payroll	\$31	\$35	\$17	\$32	\$33
4005CC	Grants Management	\$19	\$3	\$2	\$6	\$3
4006CC	Budgets	\$30	\$65	\$10	\$14	\$12
4007CC	Purchasing	\$25	\$18	\$10	\$19	\$36
4010CC	Fixed Charges	\$417	\$272	\$148	\$329	\$209
4011CC	Finance Technical Support	-\$1	\$0	\$0	\$0	\$11
4012CC	Financial Reporting	\$28	\$25	\$15	\$28	\$14
4013CC	Internal Audit	\$13	\$10	\$6	\$11	\$11
4014CC	Special Projects Financial	\$5,069	\$5,232	\$5,200	\$5,181	\$726
4016CC	Transfers and Advances	\$142	\$177	\$0	\$166	\$175
4017CC	Health and Life	\$0	\$0	\$0	\$0	\$0
Information Technology		\$446	\$300	\$10	\$555	\$564
5002CC	Student Administrative Service	\$0	\$0	\$0	\$0	\$0
5003CC	Student Services - Administration	\$39	\$24	\$1	\$4	\$3
5004CC	MIS eRate	\$120	\$59	\$2	\$96	\$107
5005CC	MIS Software Systems	\$286	\$218	\$3	\$455	\$454
5007CC	Workday	\$0	\$0	\$4	\$0	\$0
Legal		\$247	\$184	\$141	\$258	\$296
6001CC	Legal Services	\$143	\$97	\$129	\$164	\$188
6002CC	Risk Management	\$40	\$39	\$0	\$60	\$86
6003CC	Workers Compensation	\$20	\$13	\$1	\$0	\$1
6004CC	Student Hearings and Appeals	\$18	\$12	\$6	\$13	\$13
6005CC	Cleveland Teachers Union	\$10	\$5	\$1	\$4	\$5
6006CC	Conflict Mediation	\$7	\$7	\$4	\$6	\$0
6007CC	Negotiation Costs	\$10	\$12	\$1	\$10	\$1
Operations		\$3,133	\$1,628	\$1,447	\$2,407	\$2,587
3001CC	Chief Operating Officer	\$31	\$26	\$28	\$85	\$146
3002CC	Facilities Administration	\$827	\$182	\$447	\$724	\$597
3003CC	Trades	\$153	\$151	\$85	\$145	\$316
3004CC	Inventory and Distribution	\$15	\$15	\$8	\$13	\$21
3005CC	Construction Management	\$504	\$59	\$39	\$38	\$64
3006CC	School Closings	\$15	\$14	\$25	\$19	\$15
3007CC	Mail and Print Center	\$28	\$17	\$26	\$27	\$30
3008CC	Transportation Planning	\$432	\$385	\$209	\$402	\$307
3009CC	Safety and Security	\$466	\$184	\$236	\$416	\$261

3010CC	Transportation Depots	\$571	\$500	\$298	\$454	\$783
3011CC	Transportation Maintenance	\$92	\$76	\$36	\$64	\$44
3012CC	Grade Restructuring	\$0	\$0	\$0	\$0	\$0
3015CC	East Professional Center	\$0	\$13	\$6	\$12	\$0
3016CC	Bratenhal Professional Development Center	\$0	\$1	\$1	\$1	\$0
3018CC	Woodland Data Center	\$0	\$3	\$2	\$4	\$0
3019CC	Ridge Road Department	\$0	\$4	\$2	\$4	\$0
Portfolio		\$185	\$118	\$90	\$121	\$112
2022CC	Organizational Accountability	\$109	\$61	\$32	\$56	\$43
5006CC	EMIS Reporting	\$10	\$9	\$8	\$18	\$19
6501CC	Portfolio Planning and Management	\$33	\$29	\$36	\$20	\$16
6503CC	School Performance	\$20	\$7	\$6	\$10	\$17
6508CC	Portfolio Policy and Planning	\$0	\$2	\$3	\$8	\$6
9886CC	Community School Sponsorship Fees	\$14	\$9	\$4	\$10	\$11
Talent		\$214	\$184	\$107	\$179	\$190
2018CC	Professional Development	\$25	\$18	\$14	\$32	\$0
7001CC	Human Resources	\$189	\$108	\$64	\$111	\$190
7002CC	Substitutes	\$0	\$58	\$30	\$36	\$0
7003CC	Resident Educator	\$0	\$0	\$0	\$0	\$0
Total		\$14,805	\$9,797	\$9,599	\$12,864	\$9,470

Trends, Events, Initiatives, and Financial Changes

The following assumptions were used in preparing the FY21 general operating budget and five-year forecast.

Revenue Assumptions

- Local Property Tax is ~44% of estimated FY22 General Fund Revenue
 - The Forecast reflects current valuations as well as the historical pattern of changes following triennial re-evaluations.
 - The Forecast uses a three-year average collection rate of 87.9% for current collections and 8.6% for delinquent collections (as a percent of current collections).
 - The Forecast reflects an annual reduction of \$4 million due to the recently passed HB126, which limits the Board's ability to challenge and defend property tax valuation proposals.
- The State Foundation Formula is ~50% of estimated General Fund Revenue
 - The Forecast assumes the new Fair School Funding Plan (HB110) in all five years with the proposed phase in of Disadvantage Pupil Impact Aid and other elements.

Expenditure Assumptions

- Salaries and Benefits
 - The forecast includes a 3.0% wage increase in FY23 and a 2.0% wage increase in FY24.
 - The Forecast reflects a return to pre-COVID levels of substitutes.
 - The Forecast projects an annual 6.5% increase in healthcare costs.

- Purchased Services, Supplies, and Capital Outlay
 - The Forecast continues to exclude charter school and Cleveland Scholarship pass-through expenses (Fair School Funding).
 - The Forecast reflects a return of pre-COVID levels of transportation expenses.
 - The Forecast applies historical cost inflation factor ... though hard to predict in our current environment
- Investments in the Educator, Student, and School Experience
 - The Forecast reflects \$38M annually in sustained Investments post-ARP (FY25 and FY26)

Capital Project initiatives are reflected in the Permanent Improvement Fund and Classroom Facilities Fund. They account for and report financial resources that are restricted, committed, or assigned to capital outlay expenditure. The District continually strives to improve schools and facilities for the betterment of the educators and students.

Segments 1-5 of the current Capital Projects program have been substantially completed; segment 6 was completed in December 2017 and segment 7 in December 2020. Segment 8 has no accurate estimated completion date at this time. More detail about the construction segments, including the schools affected and actual or estimated costs are available in the Financial Section.

Budget Forecast

The following tables include forecasts of revenue and expenditures by Fund for the next three fiscal years.

Forecasted Revenue

Revenue	FY 2024 Forecast	FY 2025 Forecast	FY 2026 Forecast
General (001)	\$704,895,437	\$708,701,872	\$707,922,300
Bond Retirement (002)	28,547,868	28,884,733	29,173,580
Permanent Improvement (003)	3,249,742	3,288,089	3,320,970
Food Services (006)	20,582,904	20,825,782	21,242,298
Special Trust (007)	3,903,680	3,949,744	3,989,241
Classroom Facilities (010)	9,806,870	9,922,592	10,021,817
Public School Support (018)	154,974	156,802	158,370
Other Grants (019)	0	0	0
Liability Self-Insurance (023)	510,144	516,164	521,325
Employee Benefits Self-Insurance (024)	107,845,591	109,118,169	110,209,351
Classroom Facilities Maintenance (034)	2,257,938	2,284,582	2,307,428
Partnering Community School (036)	7,116,035	7,200,004	7,272,004
Student Managed Student Activity (200)	261,903	264,994	267,644
District Managed Student Activity (300)	39,277	39,741	40,138
Auxiliary Services (NPSS) (401)	5,291,803	5,354,246	5,407,788
Public School Preschool (439)	1,327,433	1,343,097	1,356,528
Vocational Education Enhancement (461)	6,984	7,067	7,137
Alternative Schools (463)	0	0	0
Student Wellness and Success (467)	0	0	0
Miscellaneous State Grants (499)	1,650,478	1,669,953	1,686,653

Revenue	FY 2024 Forecast	FY 2025 Forecast	FY 2026 Forecast
Elementary and Secondary School Emergency Relief (ESSER) (507)	113,706,745	115,048,485	116,198,970
Cornoavirus Relief Funds (CRF) (510)	0	0	0
School Maintenance and Operational Assistance (512)	0	0	0
IDEA, Part B Special Education (516)	14,672,945	14,956,533	15,243,483
Vocational Education: Carl D. Perkins (524)	2,861,618	2,895,385	2,924,339
Title 1 School Improvement Stimulus A (536)	2,860,357	2,894,109	2,923,050
Title 1 School Improvement Stimulus G (537)	2,308,505	2,335,746	2,359,103
Title III - Limited English Proficiency (551)	663,590	670,226	676,928
Refugee Children School Impact Act (571)	303,149	306,726	309,793
Title I - Disadvantaged Children/Targeted Assistance (572)	43,877,196	44,394,947	44,838,896
Title IV. Part A, Student Supports and Academic Enrichment (584)	1,843,240	1,864,991	1,883,641
IDEA Preschool Grant for the Handicapped (587)	228,400	231,095	233,406
Improving Teacher Quality (590)	2,216,458	2,242,613	2,265,039
Miscellaneous Federal Grants (599)	3,281,739	3,320,464	3,353,669
Total Revenue	\$1,086,273,004	\$1,094,688,947	\$1,098,114,889

Forecasted Expenditures

Expenditure	FY 2023 Forecast	FY 2024 Forecast	FY 2025 Forecast
General (001)	\$703,642,680	\$720,382,339	\$821,682,504
Bond Retirement (002)	20,575,606	20,727,866	20,889,543
Permanent Improvement (003)	3,816,856	3,845,101	3,875,093
Food Services (006)	21,653,555	21,813,791	21,983,939
Special Trust (007)	5,576,019	5,617,282	5,661,097
Classroom Facilities (010)	379,039	341,135	307,022
Public School Support (018)	138,879	139,907	140,998
Other Grants (019)	0	0	0
Liability Self-Insurance (023)	458,926	462,322	465,928
Employee Benefits Self-Insurance (024)	107,455,100	108,250,268	109,094,620
Classroom Facilities Maintenance (034)	2,022,762	2,037,731	2,053,625
Partnering Community School (036)	7,505,462	7,561,002	7,619,978
Student Managed Student Activity (200)	274,559	276,591	278,748
District Managed Student Activity (300)	52,489	52,877	53,289
Auxiliary Services (NPSS) (401)	6,189,704	5,199,351	4,523,435
Public School Preschool (439)	1,419,569	1,423,827	1,409,589
Vocational Education Enhancement (461)	16,906	17,031	17,164
Student Wellness and Success (467)	0	0	0
Alternative Schools (463)	268,660	270,648	272,759
Miscellaneous State Grants (499)	524,661	528,544	532,666

Expenditure	FY 2023 Forecast	FY 2024 Forecast	FY 2025 Forecast
Elementary and Secondary School Emergency Relief (ESSER) (507)	113,443,249	114,282,729	115,174,134
Coronavirus Relief Funds (CRF) (510)	0	0	0
School Maintenance and Operational Assistance (512)	0	0	0
IDEA, Part B Special Education (516)	15,456,111	15,146,989	14,692,579
Vocational Education: Carl D. Perkins (524)	2,194,152	2,210,389	2,227,630
Title 1 School Improvement Stimulus A (536)	1,696,936	1,709,494	1,722,828
Title 1 School Improvement Stimulus G (537)	2,107,552	2,123,148	2,139,708
Title III - Limited English Proficiency (551)	790,838	785,460	780,119
Refugee Children School Impact Act (571)	144,272	145,339	146,473
Title I - Disadvantaged Children/Targeted Assistance (572)	46,349,413	45,422,425	45,776,720
Title IV. Part A, Student Supports and Academic Enrichment (584)	1,775,216	1,788,353	1,802,302
IDEA Preschool Grant for the Handicapped (587)	382,190	385,018	388,021
Improving Teacher Quality (590)	2,257,417	2,212,268	2,229,524
Miscellaneous Federal Grants (599)	2,104,515	2,120,089	2,136,625
Total Expenditures	\$1,070,673,293	\$1,087,279,313	\$1,190,078,661

Debt Changes

Over the past years, the District's changes in debt have primarily been in the issuance of School Improvement Bonds. The District did not issue/refund any debt in fiscal year 2018, but did so in the following instances over recent years:

- On June 10, 2015, the School District issued \$200,000,000 of General Obligation School Improvement Bonds consisting of \$150,800,000 of Tax-Exempt School Improvement Bonds, Series 2015A and \$49,200,000 of Federally Taxable Qualified School Construction Bonds, Series 2015B bearing interest at the rate of 2.00% - 5.02% per annum. The premium received on this bond issue was \$9,277,561 and after deducting the bond issuance costs, \$8,500,106 was transferred to the Debt Service Fund. Issue 4, which was approved by voters on November 4, 2014, will allow for construction of 20-22 new schools and the refurbishing of 20-23 schools. This debt will be retired from the Debt Service Fund.
- On January 9, 2014, the School District issued \$10,525,000 of School Improvement Refunding Bonds, Series 2014, at a true interest cost of approximately 3%. Proceeds of this bond issue (including a portion of the original issue premium), together with \$6,124,354 of cash on hand in the District's bond retirement fund totaled \$16,913,400. This was deposited in an escrow fund that is being used ultimately to pay principal of and interest on \$10,789,045 in aggregate principal amount of certain of the District's School Improvement Bonds, Series 2004, through June 1, 2014, the date of optional early redemption of those series 2004 Bonds. As a result, those Series 2004 bonds were defeased and considered no longer outstanding for purposes of the District's direct debt limitations. This refunding transaction resulted in a reduction in future debt of \$7,643,843, equivalent to then-present values savings (at the time of sale of the Refunding Bonds) of \$7,175,176, which, after deducting contributions to the escrow fund from sources other than the proceeds of the Refunding Bonds, yielded net present value savings of approximately \$1,050,822.

- On January 29, 2013, the School district issued \$45,600,000 of School Improvement Refunding Bonds, Series 2013, at a true interest cost of approximately 3%. Proceeds of this bond issue (including a portion of the original issue premium), together with \$12,000,000 of cash on hand in the District's bond retirement fund totaled \$63,366,472.36. This was deposited in an escrow fund that is being used ultimately to pay principal of and interest on \$59,020,000 in aggregate principal amount of certain of the District's School Improvement Bonds, Series 2004, through June 1, 2014, the date of optional early redemption of those Series 2004 Bonds. As a result, those Series 2004 Bonds were defeased and considered no longer outstanding for purposes of the District's direct debt limitations.

Current Debt Obligation by Fund

The Bond Retirement debt refers to debt issued for construction projects, while the general fund debt refers to an outstanding lease obligation for buses.

Fiscal Year	General Fund			Bond Retirement		
	Principal	Interest	Total	Principal	Interest	Total
2022	-	-	-	6,725,000	12,453,331	19,178,331
2023	-	-	-	7,035,000	12,161,631	19,196,631
2024	-	-	-	7,375,000	11,831,294	19,206,294
2025	-	-	-	7,775,000	11,525,756	19,300,756
2026	-	-	-	8,380,000	11,164,131	19,544,131

A more in-depth analysis of debt changes can be found under Debt Obligations in the Financial Section.

Tax Base

The School District's property tax base is broken down into three main categories, Class I Real Estate, Class II Real Estate and Tangible Personal Property.

Class I Real Estate Property

- Agricultural Property*** – Land and improvements used for agricultural purposes.
- Residential Property*** – Land used and occupied by one, two, or three families.

Class II Real Estate Property

- Commercial Property*** – The land and improvements to land which are owned or occupied for general commercial and income producing purposes. These purposes, where production of income is a factor to be considered in arriving at true value, include, but is not limited to, apartment houses, hotels, motels theaters, office buildings, warehouses, retail and wholesale stores, bank buildings, commercial garages, commercial parking lots, and shopping centers.
- Mineral Property*** – Land, and the buildings and improvements thereon, used for mining coal and other minerals as well as the production of oil and gas including the rights to mine and produce such minerals whether separated from the fee or not.
- Industrial Property*** – The land and improvements to land used for manufacturing, processing, or refining foods and materials, and warehouses used in connection therewith.

Tangible Personal Property and Public Utility

- ***Tangible Personal Property*** – Prior to calendar year (CY) 2009, all machinery, inventory, furniture, fixtures and other equipment used in the course of conducting business were classified as Tangible Personal Property, included in the School District's assessed values and taxed accordingly. The tax rate for this type of property has been reduced over the years from a high of 88% in the 1960's to 23% in CY05. House Bill (H.B.) 66 dramatically changed the phase-out of inventory taxes by reducing the tangible property tax assessment rate to 18.75% in CY06, 12.50% in CY07, 6.25% in CY08 and down to 0 in CY09. H.B. 66 completely phased out tangible taxes on machinery, equipment, furniture and fixtures by the same rates used for the inventory phase-out, which prior to H.B.66 were not scheduled to be reduced. The telephone tangible personal property tax assessment rate was reduced by 20% in CY07 and 5% each additional year until it was eliminated in CY11.
- ***Public Utility – Personal Property*** – Public utility companies, including electric, natural gas, pipelines, water works, water transportation, heating and telegraph companies are taxed (with a few exceptions) on all tangible personal property. The percent of true value at which this type of property is taxed varies according to the type of public utility. This taxable property is called public utility-personal property. This is now the only type of personal property that remains subject to taxation.

Total and Effective Tax Rates

The following table reflects total and effective tax rates. The year 2022 represents the most recent information because property taxes are paid in arrears.

Tax Year	2019	2020	2021	2022	2023
Total Millage	79.10	84.30	84.1	84.1	84.1
Total Millage Operating	74.20	79.20	78.20	74.20	74.20
Total Permanent Improvement Fund	1.00	1.00	1.00	1.00	1.00
Total Class I Residential Rate	49.32	54.64	45.75	45.75	45.75
Total Class II Commercial Rate	56.85	61.88	59.27	58.81	58.81
General Fund Inside Millage Rate	4.00	4.00	4.00	4.00	4.00
Bond Rate	4.90	5.10	4.90	4.90	4.90

SOURCE: Cuyahoga County Fiscal Officer

ORGANIZATIONAL SECTION

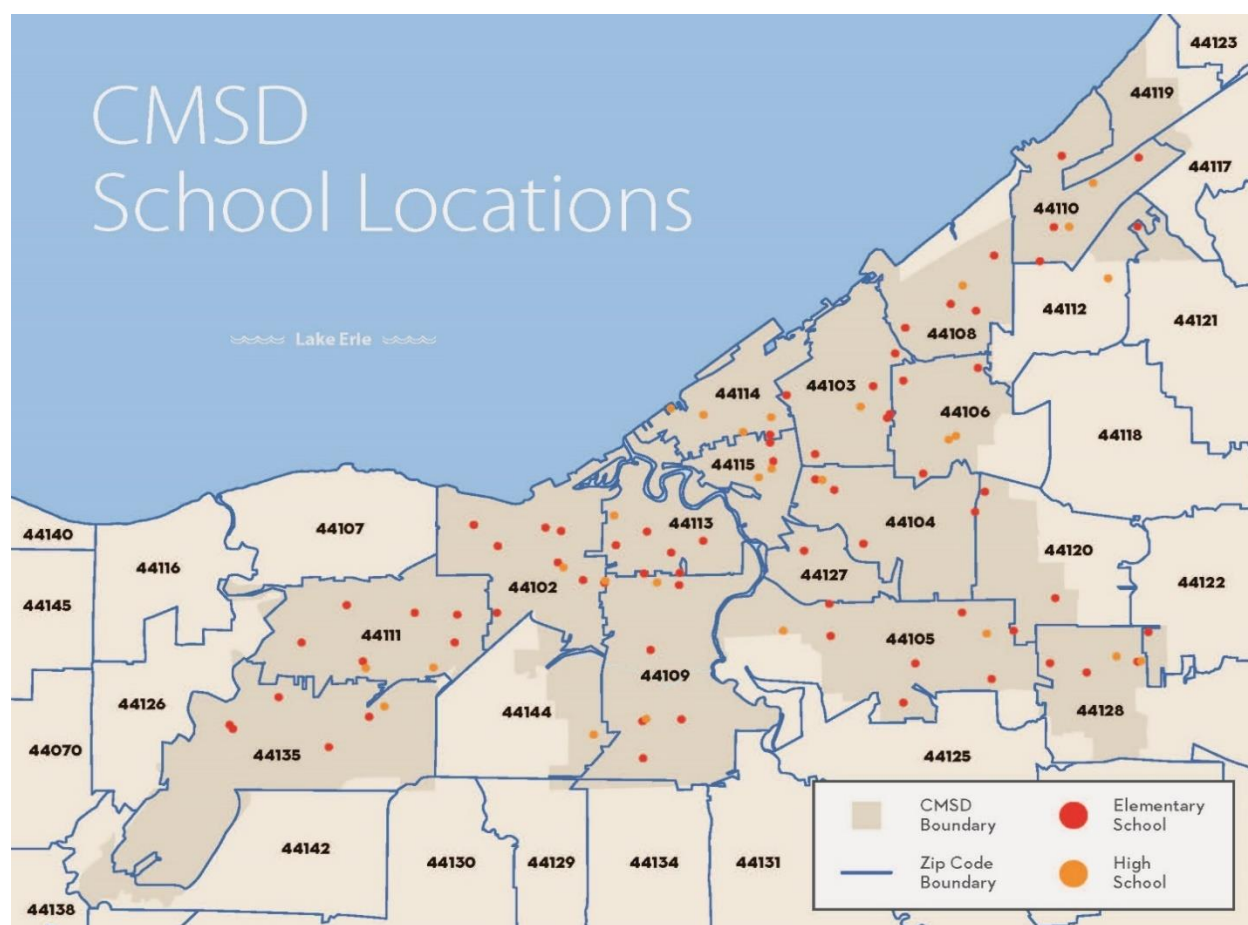


Organizational Section

About CMSD

The District currently provides approximately 33,000 Cleveland area students a public school education, whereby each child has access to programs and services that are appropriate to his or her needs. In addition to regular educational programs for Pre-K through 12th grade students, the District also offers comprehensive vocational education, special education, and bilingual education programs. In 2021-20, the District will offer 65 K-8 and Pre-K-8 schools, 36 high schools, one Pre-K-2 school, one PreK-5 school, and one K-12 school. In addition, classes will be provided in four residential school programs.

The School District is an independent metropolitan school district and is not a component unit of another government.



Governance Structure

Cleveland's current school governance structure was created by Ohio House Bill 269 in 1997 and took effect September 9, 1998. The Board of Education is made up of nine voting members appointed by the Mayor of Cleveland from a slate of nominees selected by a local nominating panel, established under State law. At least four of the nine members must have significant expertise in either education, finance, or business management. Board members must be residents of the School District, and at least one of the nine

members must reside in part of the School District that is outside the City of Cleveland (Bratenahl, Linndale, Newburgh Heights, and parts of Brook Park and Garfield Heights). State law also provides that the presidents of Cleveland State University and Cuyahoga Community College serve as nonvoting ex officio members of the Board. At the time of this publication, there are nine Board members.

The Board of Education functions as the governing body of the School District. Board responsibilities include hiring the School District Chief Executive Officer (with the concurrence of the Mayor); setting School District policy; approving the School District budget; establishing goals and accountability standards; and promoting parent, family, and community involvement in the schools.

The Board of Education meetings are held on two Tuesdays each month at 6:30pm. The first meeting of each month is a work session, held at the Board of Education Administration Building, 1111 Superior Avenue E, Cleveland, and devoted primarily to information gathering, discussion and deliberation on issues or topics for future Board business meetings. The second meeting of each month is a business meeting, held at various schools throughout the School District, and devoted primarily with the consideration of and voting on Board resolutions.

Parents and the community are encouraged to attend Board meetings. In addition to conducting the business of the School District at these meetings, the Board also provides for public participation (at Board business meetings) in order to hear community concerns, and recognizes the achievements of our students and staff, and the contributions of our community partners. The Board also holds a number of Community Forums throughout the year on policy issues of interest to the community.

Currently meetings are held remotely/virtually due to the COVID-19 pandemic.

Board of Education Members

The following identifies each Board member, the year they began service, and the year their present term expires (on June 30th of that year).



Anne E. Bingham
Board Chair
2014-2025



Robert M. Heard, Sr.
Board Vice Chair
2004-2025



Louise P. Dempsey, Esq.
1998-2023



Sara Elaqaad, J.D.
2019-2023



Leah D. Hudnall
2022-2023



Denise W. Link
2007-2023



Nigamanth Sridhar, Ph.D.
2021-2025



Lisa Thomas, Ph.D.
2011-2025



Kathleen C. Valdez, Esq.
2019-2023



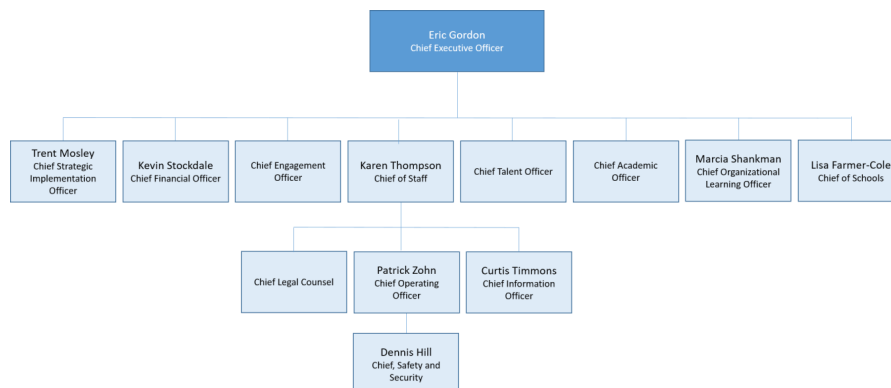
Dr. Laura Bloomberg
Ex Officio



Dr. Michael Baston
Ex Officio

District Leadership and Administration

The Board of Education employs a Chief Executive Officer (CEO) to lead the day-to-day operations of the District. Eric Gordon has been the CEO since 2011.



CMUSD Mission and Goals

Vision / Mission Statement

Vision: The Cleveland Municipal School district envisions 21st Century Schools of Choice where students will be challenged with a rigorous curriculum that considers the individual learning styles, program preferences and academic capabilities of each student, while utilizing the highest quality professional educators, administrators and support staff available.

Mission: The Cleveland Municipal School District will strive for nothing less than a school district of premier status that will be emulated for its best practices in the areas of academics, buildings and facilities, customer service, safety and security, and student services purposefully designed to produce graduates prepared to assume leadership roles as students in colleges and universities, as professionals in their chosen careers and as citizens in a global society.

The Cleveland Plan

CMUSD has been executing [*The Cleveland Plan*](#) since 2012. At its core, [*The Cleveland Plan*](#) has the goal to ensure that every child in Cleveland attends a high-quality school and that every neighborhood has a multitude of great schools from which families can choose. To do this, Cleveland has been transitioning from a traditional, single-source school district to a new system of district and charter schools that are held to the highest standards and work in partnership to create dramatic student achievement gains for every child. The plan is built upon growing the number of excellent schools in Cleveland, regardless of provider, and giving these schools autonomy over staff and budgets in exchange for high accountability and performance. We will create an environment that empowers and values principals and teachers as professionals and makes certain that our students are held to the highest expectation.

Two equally compelling dynamics:

First, we are driven by a fierce sense of urgency. We know that students in Cleveland must have the knowledge, skills and attributes that position them to be successful and competitive in the 21st century global economy. We know that we must re-establish public trust and confidence in our schools and reverse the district's steep drop in enrollment over the last decade. We must position the District on a path toward financial sustainability to avoid draconian cuts in services that result in more students and families leaving the District and the city.

Second, we are driven by an informed sense of hope, as Cleveland has already started this journey toward

transformation. The last several years have shown investments in new and redesigned schools, partnerships between the district and high-performing charter schools, differentiated investments in schools, a robust teacher support and evaluation system, and more. Cleveland already has innovative options that are achieving noteworthy results for many of our students. However, it won't be enough until every student is in a great school. We must work toward a new vision of education that will inspire and convince the public that our city and our schools are worthy from the investment from their children and dollars.

Cleveland Plan Strategies

The Plan was grounded in an emerging national approach known as the “portfolio strategy,” which showed promising results in cities such as Baltimore, Denver, and New York. The focus of this work is to significantly increase the number of high-performing schools and reduce and, eventually, eliminate low performing schools. To do this, CMSD is employing four distinct strategies:

1. Promote, expand, and replicate existing high-performing district and charter school. Effective schools, measured by a consistent standard of quality, now have full autonomy over school budgets, staff selection and assignment, academic and student support programs, school calendar and school schedules in exchange for high accountability standards and access to financial and other resources.
2. Start new schools. The School District continues to utilize the best national education models, invent schools that are unique to the city and encourage local community partners and teachers within the school district to co-create new and innovative school models.
3. Refocus and strengthen mid-performing schools. For those schools that met minimum state standards and have some critical academic and social conditions in place, the School District has employed precise, customized and differentiated interventions and investments, and granted some levels of autonomy.
4. Repurpose and address low-performing schools. The lowest performing schools were targeted for immediate and dramatic action, including closure and reassignment of students to better schools, closure and start-up of a new school, phase-in of a new program and phase-out of the old program, or turning the school over to a capable charter operator.

In addition, organizational roles and relationships have changed under *The Cleveland Plan* in four fundamental ways:

1. Central office oversees the portfolio of schools to ensure continuous improvement, provide system coordination for essential functions (enrollment, data systems, etc.) and provide some targeted services directly to schools.
2. Schools have varying levels of autonomy based on their level of performance and are accountable for delivering an excellent education.
3. All schools now have to abide by certain state and federal requirements, such as state testing, and serving students with disabilities, in addition to students who are English language learners, among others.
4. The School District has shifted from traditional budgeting to a weighted per-pupil funding system for all schools and has transferred a majority of spending control to schools based on the number and needs of the students they enroll. This includes the transfer of some locally generated tax

revenues to high-performing charter schools that are sponsored by or have agreements with the School District.

District Goals

- Grow the number of students attending high quality public district and public charter schools in every neighborhood in Cleveland
- Ensure all school leaders are empowered with the resources, supports, and authority necessary to equitably meet the needs of their school community
- Invest and phase in innovative programs and equitable best practices across all public district and public charter schools to help all students thrive from birth through college and career
- Through the Cleveland Transformation Alliance, ensure fidelity to and equitable community engagement with this plan for all public district and public charter schools in the city
- Embed organizational and educational equity principles and activities that are replicable and measurable for all public district and public charter schools in the city

Investments Related to District Goals

While many CMSD expenditures would remain the same regardless of district goals, there are specific investments tied to the specific goals outlined above. For example, the District has:

- Raised \$200 million in bond proceeds to fund the Issue 4 construction and remodeling projects.
- Budgeted nearly \$4 million towards a Portfolio Office to guide our annual accountability cycle, school choice process, portfolio planning, and new school design. These efforts encompass the goals around increasing the number of high performing seats.
- Budgeted \$2.3 million for Early Childhood teachers and support staff for Preschool.
- Budgeted nearly \$1 million for Family and Community Engagement activities and resources to increase parent engagement.

CMSD has also shifted and focused existing expenditures to address needed improvements in third grade reading, graduation rates, and chronic absenteeism.

Budget and Financial Items That Impact Our District

CMSD codes financial transactions in accordance with the Uniform School Accounting System (USAS) developed and maintained by the Ohio Auditor of State. The USAS is based upon the use of a combination of dimensions (different sets of codes, each of which supplies different elements of information). By selecting the most appropriate code within each required dimension, each financial transaction of the School District will be adequately identified.

The use of certain dimensions to identify each type of financial transaction is the responsibility of the financial management system of the School District. The determination should consider the informational needs of the school district, the Ohio Department of Education, and other regulatory agencies. For various reasons, certain financial transactions should be coded in more detail than others should.

With the implementation of CMSD's new financial management system, Workday, on July 1, 2017, nearly every USAS-directed account code has been slightly altered to align with the data configuration in Workday. For example, USAS object 419 for Other Professional and Technical Services is reflected as 419SC in Workday. The "SC" referring to Spend Category as opposed to object.

The most recent version of the USAS User Manual can found on the Ohio Auditor of State's website: https://ohioauditor.gov/publications/uniform_school_accounting_system_user_manual.pdf

Funds and Fund Types

The School District uses funds to maintain its financial records during the year. Fund accounting is designed to demonstrate legal compliance and to aid management by segregating transactions related to certain School District functions or activities. A fund is defined as a fiscal and accounting entity with a self-balancing set of accounts. The various funds of the School District are grouped into the categories of governmental, capital project, proprietary, special revenue, internal service, and fiduciary. Each fund also has an associated fund number; for example, the General Fund is 001.

Governmental Funds

Governmental funds are those through which most governmental functions typically are financed. Governmental fund reporting focuses on the sources, uses and balances of current financial resources. Expendable assets are assigned to the various governmental funds according to the purposes for which they may or must be used. Current liabilities are assigned to the fund from which they will be paid. The difference between governmental fund assets and liabilities is reported as fund balance. The following are the School District's major governmental funds:

General Fund 001

The general fund is used to account for all financial resources, except those required to be accounted for in another fund. The general fund is available to the School District for any purpose, provided it is expended or transferred according to the general laws of Ohio.

Debt Service Fund 002

The debt service fund is used to account for the accumulation of resources for, and the payment of, general long-term debt principal, interest and related costs. Debt service funds are used to account for and report financial resources that are restricted, committed, or assigned to expenditure for principal and interest.

Capital Projects Funds

Capital projects funds are used to account for and report financial resources that are restricted, committed, or assigned to expenditure for capital outlays, including the acquisition or construction of capital facilities and other capital assets.

Permanent Improvement 003

A fund provided to account for all transactions related to the acquiring, constructing, or improving of such permanent improvements

Classroom Facilities 010

A fund provided to account for monies received and expended in connection with contracts entered into by the School District and the Ohio School Facilities Commission for the building and equipping of classroom facilities.

Classroom Facilities Maintenance 034

A fund used to account for the proceeds of a levy for the maintenance of facilities. The classroom facilities fund is used to account for monies received and expended in connection with contracts entered into by the School District for the construction or renovation to classroom facilities.

Partnering Community School Fund (036)

A fund used to distribute proceeds of a levy to collaborating charter and community schools.

Proprietary Funds

Proprietary funds focus on the determination of operating income, changes in net position, financial position and cash flows and are classified as either enterprise or internal service.

Food Services 006

This fund is used to record financial transactions related to food service operations.

Special Revenue Funds

Special revenue funds are used to account for and report the proceeds of specific revenue sources that are restricted or committed to expenditure for specified purposes other than debt service or capital projects.

Special Trust 007

The special trust fund may be classified as a special revenue, permanent, or a private purpose trust fund. A special revenue fund should be used if the original contributions can be expended for School District programs. A permanent fund should be used if only the earnings on the original proceeds can be expended and not the principal. If the original contribution, whether required to be kept intact or not, and the earnings do not support the School District's programs, then the fund will be classified as a private purpose trust fund.

Public School Support 018

A fund provided to account for specific local revenue sources, other than taxes or expendable trusts (i.e. profits from vending machines, sales of pictures, etc.), that are restricted to expenditures for specified purposes approved by board resolution. Such expenditures may include curricular and extra-curricular related purchases.

Other Grants 019

A fund used to account for the proceeds of specific revenue sources, except for State and Federal grants that are legally restricted to expenditures for specified purposes. The purpose of this grant is to fund Promise Academy.

District Managed Student Activity 300

A fund provided to account for those student activity programs which have student participation in the activity but do not have student management of the programs. This fund would usually include athletic programs but could also include the band, cheerleaders, flag corps, and other similar types of activities.

Auxiliary Services 401

A fund used to account for monies that provide services and materials to pupils attending non-public schools within the school district.

Management Information System 432

A fund provided for hardware and software development, or other costs associated with the requirements of the management information system.

Public School Preschool 439

A fund to assist school districts in paying the cost of preschool programs for three and four year olds.

Data Communications 451

A fund provided to account for money appropriated for Ohio Educational Computer Network Connections.

School Net Professional Development 452

A fund provided to account for a limited number of professional development subsidy grants.

Vocational Education Enhancement 461

A fund used to account for Vocational Education Enhancements that: 1) expand the number of students enrolled in tech prep programs 2) enable students to develop career plans, to identify initial educational and career goals, and to develop a career passport which provides a clear understanding of the student's knowledge, skills, and credentials to present to future employers, universities, and other training institutes and 3) replace or update equipment essential for the instruction of students in job skills taught as part of a vocational program or programs approved for such instruction by the State Board of Education.

Alternative Schools 463

A fund used to account for alternative educational programs for existing and new at-risk and delinquent youth. Programs shall be focused on youth in one or more of the following categories: those who have been expelled or suspended, those who have dropped out of school or are at risk of dropping out of school, those who are habitually truant or disruptive, or those on probation or parole from a Department of Youth Services' facility.

Student Wellness and Success 467

This fund is used to account for state monies distributed in accordance with ORC section 3317.26, that are restricted for specific purposes related to student wellness including mental health services, services for homeless youth, services for child welfare involved youth, community liaisons, physical health care services, mentoring programs, family engagement and supportive services, city connects programming, professional development regarding the provision of trauma-informed care, and professional development regarding cultural competence.

Miscellaneous State Grants 499

A fund used to account for various monies received from state agencies which are not classified elsewhere. A separate special cost center must be used for each grant.

Race to the Top 506

To provide for either a new program or expansion of an existing program, support initiatives in the following areas: Standards and Assessments; Using Data to improve Instruction; Great Teachers and Leaders; and Turning Around the Lowest-Achieving Schools.

Elementary and Secondary School Emergency Relief (ESSER) 507

To provide emergency relief grants to school districts related to the COVID-19 pandemic. Restrictions include, but are not limited to, providing for coordination of preparedness and response efforts, training and professional development of staff, planning and coordination during long-term closure, and purchasing technology for students.

Coronavirus Relief Fund (CRF) 510

To cover costs that are necessary expenditures incurred due to the public health emergency with respect to the Coronavirus Disease 2019 (COVID-19)

School Maintenance and Operational Assistance (Impact Aid/SAFA) 512

Funds to aid school districts significantly affected (1) by a loss of revenue from taxable real property acquired by the federal government; (2) by provision of public education to children who live on federal property; or (3) by a sudden and substantial increase in school attendance as a result of federal activities.

IDEA, Part B, Special Education, Education of Handicapped Children 516

Grants to assist states in providing an appropriate public education to all children with disabilities.

Vocational Education: Carl D. Perkins Vocational Education Act of 1984 524

Funds to boards of education, teacher training institutions, and the state administering agency for cooperating in development of vocational education programs in the following categories: secondary, post-secondary, adult, disadvantaged and handicapped persons, exemplary programs, cooperative education, construction of area vocational schools, ancillary services, research, advisory committees, and work-study projects, including sex equity grants.

Title II D Technology 533

To improve State academic achievement through technology in schools; to assist students in becoming technologically literate by the end of eighth grade, and; to encourage effective integration of technology with teacher training and curriculum development to establish successful research-based instructional methods. Please note, this is not a current fund and does not appear in the Financial Section.

Title I School Improvement Stimulus A 536

To help schools improve the teaching and learning of children failing, or at risk of failing to meet challenging State academic achievement standards.

Title I School Improvement Stimulus G 537

To raise the achievement of students in the lowest-performing schools.

Title III, Limited English Proficiency 551

Funds to develop and carry out elementary and secondary school programs, including activities at the pre-school level, to meet the educational needs of children of limited English proficiency. These programs provide structured English language instruction, with respect to the years of study to which the program is applicable, and instruction in the child's native language to the extent necessary to allow a child to achieve competence in English. The instruction must incorporate the cultural heritage of these children and of other children in American society. The instruction must be, to the extent necessary, in all courses or subjects of study, which will allow a child to meet grade promotion and graduation standards.

Refugee Children School Impact Act 571

To provide educational services to meet educational needs of refugee children who are enrolled in public and non-profit private elementary and secondary schools.

Title I, Disadvantaged Children/Targeted Assistance 572

To provide financial assistance to State and Local educational agencies to meet the special needs of educationally deprived children. Included are the Even Start and Comprehensive School Reform programs.

Title IV, Part A, Student Supports and Academic Enrichment 584

To provide financial assistance to State and Local educational agencies to promote well-rounded educational opportunities, safe and healthy students, and effective use of technology.

IDEA Preschool Grant for the Handicapped 587

The Preschool Grant Program, Section 619 of Public Law 99 -457, addresses the improvement and expansion of services for handicapped children ages three (3) through five (5) years.

Improving Teacher Quality 590

A fund used to account for monies to hire additional classroom teachers in grades 1 through 3, so that the number of students per teacher will be reduced.

Miscellaneous Federal Grants 599

A fund used to account for various monies received through state agencies from the federal government or directly from the federal government which are not classified elsewhere. A separate cost center must be used for each grant.

Internal Service Funds

The internal service funds account for the financing of services provided by one department or agency to other departments or agencies of the School District on a cost reimbursement basis. The internal service fund is used to account for and finance its uninsured risks of loss and associated expenses attributable to deductibles and self-insured retention limits for general liability, property damage claim settlements and judgments and self-insurance programs for employee medical benefits.

Liability Self-Insurance 023

This fund should have the self-insurance money deposited in it and all appropriate self-insurance payments made from it. The Self-Insurance Fund may be a fund that serves a pool of participating local governments or a pool of funds within a given local government. The Self-Insurance Fund does not require permission of the Auditor of State for establishment. The Board of Education should establish the fund by resolution.

Employee Benefits Self-Insurance 024

A fund provided to account for monies received from other funds as payment for providing medical, hospitalization, life, dental, vision, or any other similar employee benefits. The Employee Benefits Self-Insurance Fund may make payments for services provided to employees, for reimbursements to employees who have paid providers, to third party administrators for claim payment or administration, for stop-loss coverage or for any other reinsurance or other similar purposes.

Fiduciary Funds

Fiduciary fund reporting focuses on net position and changes in net position. The fiduciary fund category is split into four classifications: pension trust funds, investment trust funds, private-purpose trust funds and agency funds. Trust funds are used to account for assets held by the School District under a trust agreement for individuals, private organizations, or other governments and are therefore not available to support the School District's own programs. The School District has no trust funds. Agency funds are custodial in nature (assets equal liabilities) and do not involve measurement of results of operations. The School District has two agency funds, one that accounts for student activities and one that accounts for various payroll withholding items.

Student Managed Activity Account 200

A fund provided to account for those student activity programs, which have student participation in the activity and have students involved in the management of the program. This fund typically includes those student activities, which consist of a student body, student president, student treasurer, and faculty advisor.

Classification of Key Revenues and Expenditures

Revenues and expenditures are coded based on the following guidance provided in the USAS User Manual. The detailed revenue and expenditure codes and definitions can be found in the most current USAS User Manual, found here:

https://ohioauditor.gov/publications/uniform_school_accounting_system_user_manual.pdf

Revenues

All revenues must be attributed to some fund and received from a specified source. Some revenues must also be related to an applicable program (Special Cost Center or Subject). Revenues, which are attributed to applicable programs, are generally restricted, in that the monies received can only be spent for restricted purposes.

The requirements of revenue accounting and reporting are not as extensive as expenditure accounting and reporting, in terms of number of dimensions and required detail level within the receipt dimension. The dimensions used for revenue accounting are as follows with “x” indicating the number of values.

Dimension	USAS Reference	Used by CMSD
Transaction Indicator	XX	No (by EMIS)
Fund	XXX	Yes
Receipt	XXXX	Yes
Special Cost Center	XXXX	Yes
Subject Area / Subject	XXXXXXX	No
Operational Unit	XXX	Yes

Expenditures

Expenditure accounting and reporting is based on a multi-dimensional system. A transaction requires the use of several dimensions, each of which has a separate meaning. No single dimension would provide enough information for accountability and responsive management. Objects of expenditure such as salaries, purchased services, supplies, and materials are meaningless unless they are directly related to at least the fund and function dimensions. By relating a specific expenditure to all dimensions, accountability that is more complete is realized, and more information is available to management.

The Uniform School Accounting System uses nine dimensions in the following sequence:

Dimension	USAS Reference	Used by CMSD
Transaction Indicator	XX	No (by EMIS)
Fund	XXX	Yes
Function	XXXX	Yes
Object	XXX	Yes
Special Cost Center	XXXX	Yes
Subject Area / Subject	XXXXXXX	No
Operational Unit	XXX	Yes
Job Assignment	XXX	No

Reporting requirements determine the dimensions (and the level of detail within those dimensions) that must be used. Local needs determine extended usage of the remaining dimensions and associated levels of detail. CMSD does not presently utilize the Subject Area/Subject, Instructional Level, and Job Assignment dimensions.

Fund Balance

Fund Balance is divided into five classifications based primarily on the extent to which the District is bound to observe constraints imposed upon the use of the resources in the governmental funds. The classifications are as follows:

Non-spendable

The non-spendable fund balance category included amounts that cannot be spent because they are not in spendable form, or legally or contractually required to be maintained intact. The “not in spendable form”

criterion includes items that are not expected to be converted to cash.

Restricted

Fund balance is reported as restricted when constraints placed on the use of resources are either externally imposed by creditors (such as through debt covenants), grantors, contributors, laws or regulations of other governments, or is imposed by law through constitutional provisions or enabling legislation.

Committed

The committed fund balance includes amounts that can be used only for the specific purposes imposed by a formal action (resolution) of the Board of Education. Those committed amounts cannot be used for any other purpose unless the Board of Education removes or changes the specified use by taking the same type of action (resolution) it employed to previously commit those amounts. In contrast, to fund balance that is restricted by enabling legislation, committed fund balance may be redeployed for other purposes with appropriate due process. Constraints imposed on the use of committed amounts are imposed by the Board of Education, separate from the authorization to raise the underlying revenue; therefore, compliance with these restraints is not considered to be legally enforceable. Committed fund balance also incorporates contractual obligations to the extent that existing resources in the fund have been specifically committed for use in satisfying those contractual requirements.

Assigned

Amounts in the assigned fund balance classification are intended to be used by the District for specific purposes but do not meet the criteria to be classified as restricted or committed. In governmental funds other than the General Fund, assigned fund balance represents the remaining amount that is not restricted or committed. In the General Fund, assigned amounts represent intended uses established by the Board of Education or the Chief Financial Officer, who has been delegated that authority by the CEO.

Unassigned

Unassigned fund balance is the residual classification for the General Fund and includes all spendable amounts not contained in the other classifications. In other governmental funds, the unassigned classification is used only to report a deficit balance resulting from overspending for a specific purpose for which amounts had been restricted, committed, or assigned.

The District applies restricted resources first when expenditures are incurred for purposes which either restricted or unrestricted (committed, assigned, and unassigned) amounts are available. Similarly, within unrestricted fund balance, committed amounts are reduced first, followed by assigned, then unassigned when expenditures are incurred for purposes which amounts in any of the unrestricted fund balance classifications could be used.

There are no policies on any minimum or maximum fund balance; however districts in Ohio cannot submit a five-year forecast to the State of Ohio with a negative fund balance projected in the current fiscal year.

Basis of Accounting and Budgeting

Basis of Accounting

Basis of accounting determines when transactions are recorded in the financial records and reported on the financial statements. Government-wide financial statements are prepared using the accrual basis of accounting. Governmental funds use the modified accrual basis of accounting. Proprietary and fiduciary funds also use the accrual basis of accounting. Differences in the accrual and the modified accrual basis of accounting arise in the recognition of revenue, the recording of deferred inflows of resources, and in the presentation of expenses versus expenditures.

Revenues - Exchange and Non-Exchange Transactions

Revenue resulting from exchange transactions, in which each party gives and receives essentially equal value, is recorded on the accrual basis when the exchange takes place. On a modified accrual basis, revenue is recorded in the fiscal year in which the resources are measurable and become available. Available means that the resources will be collected within the current fiscal year or are expected to be collected soon enough thereafter to be used to pay liabilities of the current fiscal year. For the School District, “available” means expected to be received within sixty days of the fiscal year-end.

Non-exchange transactions, in which the school district receives value without directly giving equal value in return, include property taxes, grants, entitlements and donations. On an accrual basis, revenue from property taxes is recognized in the fiscal year for which the taxes are levied. Revenue from grants, entitlements and donations is recognized in the fiscal year in which all eligibility requirements have been satisfied. Eligibility requirements include timing, matching and expenditure requirements. Timing requirements specify the year when the resources are required to be used or the fiscal year when use is first permitted. Matching requirements instruct that the School District must provide local resources to be used for a specified purpose. Expenditure requirements entail that resources are provided to the School District on a reimbursement basis. On a modified accrual basis, revenue from non-exchange transactions must also be available before it can be recognized.

Under the modified accrual basis, the following revenue sources are considered to be both measurable and available at fiscal year-end: advance on property taxes, investment income, the State’s share of the classroom facility project, tuition, grants and student fees.

Deferred Outflows/Inflows of Resources

In addition to assets, the statements of financial position will sometimes report a separate section for deferred outflows of resources. Deferred outflows of resources represent a consumption of net position that applies to a future period and will not be recognized as an outflow of resources (expense/expenditure) until then. For the School District, deferred outflows of resources are reported on the government-wide statement of net position for deferred charges on refunding and for pension. A deferred charge on refunding results from the difference in the carrying value of refunded debt and its reacquisition price. The amount is deferred and amortized over the shorter of the life of the refunded or refunding debt.

In addition to liabilities, the statements of financial position report a separate section for deferred inflows of resources. Deferred inflows of resources represent an acquisition of net position that applies to a future period and will not be recognized until that time. For the School District, deferred inflows of resources included property taxes, pension, and unavailable revenue. Property Taxes represent amounts for which there is an enforceable legal claim as of June 30, 2020, but which were levied to finance fiscal year 2021 operations. These amounts have been recorded as a deferred inflow on both the government-wide statement of net position and governmental fund financial statements. Unavailable revenue is reported only on the governmental funds balance sheet, and represents receivables which will not be collected within the available period. For the School District, unavailable revenue includes delinquent property taxes, intergovernmental grants, and miscellaneous revenues. These amounts are deferred and recognized as an inflow of resources in the period the amounts become available. Deferred inflows of resources related to pension are reported on the government-wide statement of net pension.

Expenses/Expenditures

On the accrual basis of accounting, expenses are recognized at the time they are incurred. The fair value of donated commodities used during the year is reported on the operating statement as an expense with a like amount reported as donated commodities revenue. Unused donated commodities are also reported as donated commodities revenue.

The measurement focus, of governmental fund accounting, is on decreases in net financial resources (expenditures) rather than expenses. Expenditures are generally recognized in the accounting period in which the related fund liability is incurred, if measurable. Allocations of cost, such as depreciation and amortization, are not recognized in governmental funds.

Basis of Budgeting

Since the 2014-2015 academic year, the Cleveland Municipal School District has adopted the Student-Based Budgeting model. This model budgets funds based upon student enrollment and need—to allow greater equity to each scholar, more school autonomy and a portfolio school strategy. Individual funds are separated according to fund source, which Special Cost Centers identify the purpose. Object codes further differentiate spending. The differentiated District budget funds are:

General Purpose Fund

This is the District's primary operating fund for all financial resources except where otherwise accounted in another fund.

Federal and State Grant Categorical Funds

These funds are isolated for expenditure of Federal and State grants.

Special Trust Funds

Both originating from government and private sources, Special Trust Funds are relegated to specific programming or as a supplement to general purpose funds.

Account numbers are made in accordance to the Uniform School Accounting System administered by the Auditor of State.

Long-Term Financial Planning

The Board of Education has assigned responsibility for annual and long-term financial planning to the Chief Financial Officer/Treasurer. The policies require that the first objective of financial management planning is to provide for the education of the School District's children. We are expected to use the best available techniques for budget development and management, as well as engage in strategic, long-term financial planning which attempts to forecast the need for future educational and capital expenditures.

The School District prepares a Five Year Forecast along with assumptions prior to October 31st of each fiscal year and updates this forecast between April 1 and May 31st of each fiscal year.

The long-term planning includes consideration of changes in our portfolio of schools, enrollment and demographic patterns as well as potential changes in compensation and fringe benefits.

Relevant Financial Policies

At the beginning of each fiscal year, the School District adopts either a temporary or permanent appropriation measure for that fiscal year. If a temporary appropriation measure is first adopted, the permanent appropriation measure must be adopted upon receipt from the County Auditor of an amended certificate of estimated resources based on final assessed values and tax rates, which is usually within the first three months of the fiscal year.

Annual appropriations may not exceed the County Budget Commission's official estimate of resources. The County Auditor must certify that the School District's appropriation measures, including any supplements or amendments, do not exceed the amount set forth in the latest of those official estimates.

All disbursements and transfers of cash between funds require appropriation authority. Budgets are controlled at the fund level. All purchase order requests must be approved by the appropriate levels of authority and certified by the Chief Financial Officer/Treasurer; necessary funds are then encumbered and

purchase orders are released to vendors.

The accounting system used by the School District provides interim financial reports which detail year-to-date expenditures and encumbrances versus the original appropriation and additional appropriations made to date.

Each administrator and school principal has furnished monthly reports showing the status of the budget accounts for which they are responsible. In addition, an on-line inquiry system is available for each cost center site.

The School District pursues an aggressive cash management program by expediting the receipt of revenues and prudently investing and depositing available cash in obligations collateralized by instruments issued by the United States Government, governmental agencies, corporations or the State of Ohio or insured by the Federal Deposit Insurance Corporation (FDIC) and/or the Securities Investor Protection Corporation (SIPC).

Protection of the School District's deposits are provided by the FDIC and/or by qualified securities pledged by the institution holding the assets. By law, financial institutions may establish a collateral pool to cover all public deposits. The market value of the pooled collateral must equal at least 105 percent of public funds deposited. Collateral is held by trustees including the Federal Reserve Bank and other designated third-party trustees of the financial institutions.

FY23 Budget Development Process

The District's Budgets and Grants department is comprised of an Executive Director, Director, Manager of Budgets, Sr. Financial Analysts, and Finance Partners. The Budgets and Grants department is responsible for financial planning, analysis, and ongoing management of District funds.

The budget development process enables an annual cycle of reflecting on efficacy of past and present investments and their alignment to organizational strategies and focus areas. Each year, CMSD strives to improve its budget development process. For example, last planning cycle, department leaders were asked to identify and classify investments against their duration and alignment to strategies. This year, certain departments developed multi-year, multi-fund budgets. Strategic financial planning is challenging. Each year we strive to introduce new components to add value to the overall process as well as complementary supports to improve organizational capacity.

The initial step of the budget development process is preparing an estimated tax budget for the fiscal year. This is required by Ohio law. The tax budget is prepared using the budget template received from the County Budget Commission. The District conducts a public hearing on the proposed tax budget prior to submission to the County Budget Commission. After the public hearing, the Board of Education approves the proposed tax budget through enactment of a resolution. The tax budget package is then forwarded to the County Budget Commission, who certifies its receipt. The prior year actual Average Daily Membership (ADM), the State biennium budget and estimates from the Dept. of Education, are the bases for estimating State Foundation Program revenue.

Using estimated revenues, existing cash balances, and fund balance targets as guides, the District begins developing an annual general operating budget and budgets for grant funds. Developing the general operating budget is comprised of two work streams. The first, which begins in January, involves schools developing budget proposals based on an allocation generated primarily through a Student-Based Budgeting (SBB) formula. The SBB formula allocates resources based on unique student characteristics and projected enrollment, and includes both general funds, and federal funds. The school-developed budget

proposals reflect their strategic school designs and academic achievement plans.

The second work stream involves central office administrative and support departments developing budget proposals aligned to schools' plans, expenditure targets, strategic plans, and other investments. These budgets are reviewed by department leaders, then merged and iterated upon until the budget target is reached. These activities enable the District to develop a unified budget to foster alignment among schools and central office, and between different funding sources.

The Food Services budget is developed using the same timeline as the general operating budget. For state and federal grants, we develop an estimated appropriation amount based on guidance from the state and federal departments of education, but those budgets are developed on a timeline dictated by the grants. Many of the recurring federal grants, such as Title I, Title II, IDEA, etc. are developed on the same timeline as the general operating budget, though they are amended later in the fiscal year if there is carryover from the prior year.

An FY22-23 appropriation was presented to the Board of Education on June 7, 2022 and approved on June 21, 2022. Typically between Board meetings, two community events are held to present budget information however due to COVID-19 these events were cancelled to keep the community healthy and safe.

The Capital Projects budgets for Funds 003, 010, and 034 follow a project-based timeline rather than a strict fiscal year. Because CMSD's capital programs are co-funded with the State of Ohio, each segment is negotiated with the State of Ohio. The planning cycle involves lengthy discussions of enrollment projections, project scope, etc., but it does not follow a predictable or time-bound cycle. At the time of finalizing this budget book, CMSD was in active discussions with the State of Ohio about the construction projects envisioned for Segment 8.

There were no significant changes to our budget process or budget policies from last year; though we recommended a temporary General Fund appropriation until the State Legislature approves a biannual budget.

Student-Based Budgeting

In May 2013, CMSD principals worked with District leaders to design a set of budgeting rules and procedures that would support building-level autonomy as outlined in [The Cleveland Plan](#). Since then, Network Leaders and School Design coaches have implemented CMSD's Portfolio Strategy, the centerpiece of [The Cleveland Plan](#). Their support for principals in academic goal setting, strategic school design and resource reallocation is an integral part of the work. Together, principals and their academic teams are now able to design academic achievement plans and budgets suited to the unique needs of their students.

CMSD schools now have much larger discretionary budgets – encompassing both General Fund and Title-funded resources – such that the budgeting endeavor has significantly grown in impact and complexity. School leaders and their administrative teams must familiarize themselves with the SBB guidelines in order to maintain responsibility for autonomous budgeting. Each school's finance partner will be the primary point of contact for helping schools navigate the rules and guidelines that follow. The CMSD Finance Department has developed a set of rules that will help schools spend their discretionary budgets in an effective, responsible and legally compliant manner.

Under the previous budget process:

- There was significant unplanned variation among different schools' per pupil levels of funding.
- Small schools received more (per pupil) than large schools.
- Underutilized schools tended to receive more than those filled to capacity did.

- Some schools simply received more because of years-old staffing decisions.
- Schools with higher student need did not necessarily receive more.

Under the Student-Based Budgeting process:

- A more equitable distribution of resources will see all schools funded at a more similar level to one another (per pupil), and remaining differences will be directly tied to student need.
- A more equitable distribution means that some schools will receive more than they did in prior years, while others will receive less.

In Student-Based Budgeting:

- Money follows the student, based on the individual student's need.
- Principals have autonomy to build increasingly diverse and customized budget plans.
- Budget plans are designed to support and reflect that building's academic plan.
- Dollars (rather than staff) are allocated to schools, based on the number of students enrolled.
- Budget needs are weighted using objective, measurable facts about each individual student that are known to drive educational costs.

Essentially, dollars follow the student, based on each student's need, where each need has a weight characteristic and amount.

The previous "one-size-fits-all" approach to school budget allocations has been replaced with the SBB philosophy that it costs a different amount of money to provide an appropriate education for different types of students. Accordingly, schools with the neediest populations are better served with "categorical weights."

The money a school receives on behalf of each student, therefore, is calculated by adding the "base weight" (the amount each student receives) to the "categorical weights" (the special values for which each student qualifies based on his needs):



Where does the money come from?

Each school will receive the majority of its dollars through Student-Based Budgeting and will have discretion to spend those dollars within a set of boundaries. Each school will also receive a small set of non-instructional staff FTEs according to the district's objectives and receive certain grant dollars according to the terms of the grant.

The SBB Pool:

- The total dollar sum that goes directly to schools through the Student-Based Budgeting process.
- The sum total of all the resources that schools are responsible for budgeting.

The Non-SBB Pool:

- Money schools continue to receive from state and federal grants.
- Certain staff FTE's according to the District's support plan (staff for which schools are not responsible for budgeting. (Note: Principals still have the ability to interview and staff candidates for some staff positions allocated by central office departments.)

Type of Resource	In SBB?	Follows the Student?	School Chooses?
SBB Pool Dollars	Yes	Yes	Yes
Grant Dollars	No	Depends on Grant Terms	Sometimes

Type of Resource	In SBB?	Follows the Student?	School Chooses?
Non-SBB Staff Positions	No	No	No

Through investigating multiple years of student achievement data, the SBB Design Team recommended a set of student characteristics that the District should prioritize in directing extra resources to the highest need schools. The Design Team looked for characteristics that were:

- **Relevant:** The characteristic must represent a real student need that demands more resources to educate.
- **Measurable:** The characteristic must be indisputably and objectively measurable, so we can all agree on which students qualify for it.
- **Student-Based:** The characteristic must be linked to an individual student, not a school's decisions, such that any student will trigger the same funding level regardless of which school he or she attends. For this reason, the Design Team chose "incoming" student characteristics (e.g. 8th grade performance for HS students) when possible.

FY2022-23 SBB Formula

Student Characteristic		FY21-22	FY22-23	Change Driver
Foundation Amount for All Students	K-12 Pre-K*	\$4,702 \$705	\$4,751 \$713	Increase in small school and gain/loss protections resulted in more dollars to the base weight
Grade Level	K-3 9-12	\$489 \$130	\$489 \$130	
Special Education (based on disability type and service model)	CC R/I K8 CC SC K8 CC R/I HS CC SC HS IBI/ED*	\$7,918 \$4,524 \$5,938 \$2,545 \$729	\$7,918 \$4,524 \$5,938 \$2,545 \$729	
ELL (based on LAU code)	LAU A K8 LAU B K8 LAU C K8 LAU A HS LAU B HS LAU C HS	\$2,399 \$2,000 \$1,600 \$2,399 \$2,240 \$2,000	\$2,549 \$2,249 \$1,600 \$2,549 \$2,249 \$2,000	
Below Proficient in Reading (based on 3rd and 8th grade proficiency)	K8 HS	\$1,500 \$1,500	\$1,500 \$1,500	
Above Proficient in Reading (based on 3rd and 8th grade proficiency)	K8 HS	\$750 \$1,500	\$750 \$1,500	
Attendance (based on students absent)	HS	\$750	\$750	
Mobility (based on students who have transferred schools in past year)	K8	\$750	\$750	

*These student groups receive less funding through the SBB formula because the resources supporting these students are controlled centrally.

Enrollment Projections & Fall Adjustments

School-by-school enrollment cannot be measured until the beginning of the school year but budget planning must begin the previous winter. The District, therefore, relies on projected enrollment figures to apply the aforementioned student weights and generate school budgets and subsequent adjustments once enrollment figures stabilize. Toward that end:

- The District puts a high premium on accurate projection numbers to give schools accurate preliminary budgets and enable targeted planning.
- The District adjusts school budgets in late August/early September in a manner, that balances equitable distribution of resources with minimal disruption to existing budgets.
- In November/December of the planning year, the District will calculate estimated enrollment for September of the following school year.
- Enrollment estimates are provided for each school, both in total and for each student subgroup that corresponds to a weighted characteristic (e.g. total students, students by grade, students by Special Education code, etc.).
- The projection method used predicts whether a student will remain in a school from one year to the next. It also measures cohort level trends to predict beginning and mid-year entry of students not currently attending a school. These measures combined predict the next year's enrollment for each grade in a school.
- This set of raw enrollment projections will be presented to each building principal for review and feedback over a period of 7-10 days. It is each principal's responsibility to suggest revisions to the enrollment projections in order to better estimate the actual enrollment in September of the following year.
- If suggesting revisions, principals must provide justification and documentation for why enrollment will vary from the historical trend. The Academics Office will bear final responsibility for incorporating this feedback into final enrollment projections and ensuring that total projected enrollment is consistent with the District's aggregate growth trajectory and independent third party estimates.
- Once finalized, projected enrollment figures will be used to calculate each school's preliminary budget allocation and will not be changed until September of the following school year.
- The following August/September, the District will generate an enrollment report to assess the actual number of students by school, both in total and for each subgroup included in the SBB formula.
- In pursuit of equity, schools that had been over-projected (i.e., fewer students than projected) would have to reduce their budgets commensurately, which may entail releasing staff positions to necessary transfer.
- Schools in this position will have the flexibility to choose which resources should be removed from the roster (using necessary transfer provisions for staff), pursuant to the autonomy rules outlined in [this document](#).
- Schools that had been under-projected (i.e., more students than projected) will be credited a supplemental budget total and will have the flexibility to choose which resources to purchase, pursuant to the autonomy rules outlined in [this document](#).
- In pursuit of stability, however, school budgets will not necessarily be adjusted fully implied by the difference between projected and actual enrollment. Rather, fall budget adjustments will be capped at 10% (gain or loss) of a school's initial budget allocation.

Baseline Services and Baseline Supplement

The District is committed to ensuring that schools have enough money to purchase "baseline services" – defined as a standard set of resources traditionally present in most CMSD schools. This is the minimum set of services the SBB allocation will provide for all schools, regardless of their size and characteristics. Every school will receive sufficient funds to budget for the following resources. However, principals still have the flexibility to choose how they want to use their budget – they can opt to use it differently than the

baseline definition below.

For K8 schools, a baseline service was defined as follows:

Category	FY 2022-23 Baseline Policy
Resulting K8 Classroom Teacher Staff Ratio	26:1 with the following minimums: <ul style="list-style-type: none"> 8.0 FTEs if <275 students 11.0 FTEs if 275-300 12.0 FTEs if 300-350 13.0 FTEs if 350+
K8 Encore Staff Ratio	5:1 ratio with Classroom Teachers with a minimum of 2.0 FTEs
Special Education Teachers	Minimum of 2.0 FTEs
Principal	1.0 FTE
School Secretary	1.0 FTE
Instructional Aide, Planning Center Instructional Aide (PCIA)	1.0 FTE
Supplies, Textbooks, Materials	\$78 per student
Subs/Class Coverage	\$2,385 per teacher
Class Overage	\$63 per student
Differentials (NOW, WAVE, Proficiency Test Consultant)	\$4,280

For high schools, a baseline service was defined as follows:

Category	FY 2022-23 Baseline Policy
HS Teacher Ratio	26:1 ratio; minimum of 13.0 FTEs (unless in a transition status.
Principal	1.0 FTE
School Secretary	1.0 FTE
Guidance Counselor	1.0 FTE
Instructional Aide, Planning Center Instructional Aide (PCIA)	1.0 FTE
Supplies, Textbooks, Materials	\$92 per student
Subs/Class Coverage	\$2,385 per teacher
Class Overage	\$53 per student
Differentials (NOW, WAVE, Proficiency Test Consultant)	\$5,597

Baseline services are provided for all schools, regardless of whether a school's initial SBB allocation (i.e., student enrollment multiplied by student weights) is insufficient to pay for these services. Essentially, the District will add money to the school's allocation, bringing it up to the baseline.

The Finance Department holds a reserve from the SBB Pool sufficient to cover this "baseline supplement". Very small schools are those most likely to fall short of being able to afford "baseline services" on their own. Therefore, the baseline services listed should be considered appropriate in the context of a small school with 300 students.

Other Uses of the SBB Pool

The majority of the dollars in the SBB Pool are allocated on a per-pupil basis based on each school's

enrollment and student need characteristics and the “baseline supplement” represents one exception to this rule, as some dollars are allocated to small schools in spite of their enrollment and student need characteristics. A few other small portions of the SBB Pool are reserved for distribution on a different basis:

- **Specialty School Allocation:** Some schools in CMSD operate unique academic models that are fundamentally more resource-intensive than others are. The Portfolio Office makes deliberate choices to offer a diverse array of academic options to all Cleveland students within the practical boundaries of cost and accessibility. A small set of schools in the SY22-23 school year received an allocation of dollars in addition to their SBB allocation to allow the maintenance of these higher-cost academic models, such as Career and Technical Education (CTE) or Arts programs:

Model Type	List of Special Purpose Schools
New Tech Models	Collinwood High School
	New Tech West
	Facing History New Tech
	East Technical High School
One-off Unique Models	MC ² STEM
	Dike School of the Arts
	Cleveland School of the Arts
CTE Models	Garrett Morgan School of Science
	Jane Addams Business Careers Center
	Washington Park Environmental Studies
	Max S. Hayes High School
	Martin Luther King Jr. Campus

- **New School Transition Funding:** On a regular basis, the Portfolio Office introduces new school models to the District. New schools typically require a set of start-up costs different from the operating costs of other schools, such as leadership training, staff professional development, and technology infrastructure investments. Toward this end, the Finance Department will reserve some money based on the approved budgets submitted by each new school. New school transition funding typically spans three or four years, depending on the agreement between the District and the new school’s leadership team. The District expects that all new schools will be able to maintain their expenses sustainably on normal SBB dollars after four years of operation. Eleven schools will receive new school transition funding next year. These schools are Bard Early College East, Campus International High School, Davis Aerospace and Maritime High School, John Adams College and Career, John Marshall School of Business and Civic Leadership, John Marshall Scholl of Information Technology, Lincoln-West Global Studies, Lincoln-West Science & Health, Rhodes College and Career, Rhodes School of Environmental Studies, and William Rainey Harper.

The Budget Timeline

The district’s fiscal year runs from July to June. There are periods of review and feedback between principals and department managers, and central office regarding the budget. The following activities, which occurred during FY21-22, contributed to the FY22-23 budget development:

- The Ohio Department of Education releases its annual report card data on 10/24/22. This data supports strategic school design and district portfolio planning. However due to the pandemic the report cards have the grade “NR” (not rated) since 9/12/19.

- Principals received preliminary SY22-23 enrollment projections on 12/6/21. They had until 12/17/21 to propose changes with justification. The enrollment planning team, consisting of the budget, student enrollment, and academic departments, reviewed and adjudicated their proposed changes before finalizing the enrollment projections. The final enrollment projections were inputted into the Student-Based Budgeting formula.
- Principals received their FY22-23 budget allocation on 2/15/22. Principals had until 3/18/22 to finalize their budget. Budget review meetings were held the weeks of 3/7 and 3/14 to allow principals to review their proposals with their network leaders, finance and talent partners, and academic support services.
- On March 10, 2022, the budget template for department managers was opened. Department managers had until April 1st to propose a budget, inclusive of investment requests. All department budgets were submitted through an Excel file that enabled multi-year, multi-fund budgets. Investment requests from departments were evaluated and adjudicated by the Chief Financial Officer and Chief Executive Officer.
- After aggregating all of the budgets and investment requests, the five-year forecast was presented to the Board of Education on May 10, 2022 and approved on May 24, 2022. The FY22-23 budget and appropriation measure was presented to the Board of Education on June 14, 2022 and approved on June 28, 2022. Between the June meetings, two community presentations are held on June 21st and 23rd.

Budget Management

The Budgets and Grants department provides ongoing budget and expenses management through a team of Finance Partners and Sr. Financial Analysts who are assigned to support individual schools/departments and individual funds, respectively. This matrix team of finance professionals provide ongoing budget-to-actual reporting as well as track personnel expenses, forecast and anticipate school, department, and fund needs, and help resolve issues and concerns.

All District purchases – all goods and services – are processed through procurement. Purchase orders and supplier contracts are created only when funds are available and all authorized approvals are given.

Other Sustaining Revenues

The District does not have any other sustaining revenue sources, such as cell towers, partnerships, tuition based programs, alternative schools that generate income, etc.

FINANCIAL SECTION



Financial Section

This section contains detailed information about past, budgeted, and projected future expenditures. It contains visibility to expenditures at the fund, object, and function level as well as detailed information at the cost center level for the general operating fund budget. There is also a subsection providing more detail on the capital projects budget.

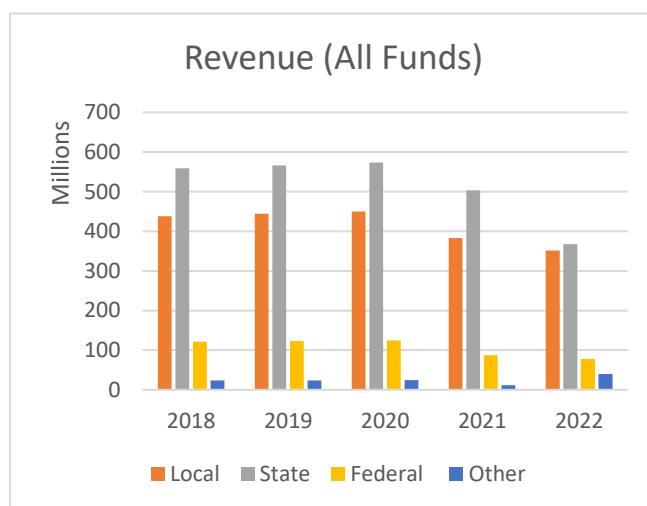
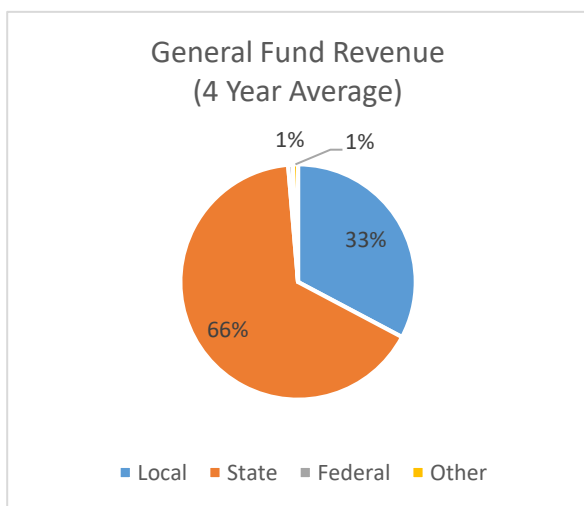
It is important to note the information contained herein about current and future budgets reflects accurate information known at publication. Individual department budgets will adjust throughout the fiscal year and assumptions about future events will change.

Major Revenue Sources and Expenditure Drivers

There are certain revenue sources and expenditure drivers that account for a significant portion of District financial activity.

Revenue

CMSD's revenue derives from a combination of state funds, local sources such as property taxes (and in some cases income taxes) and federal funds. The amount of state funds that CMSD receives is based on a formula that takes into account the student enrollment and the property wealth of the district. The majority of our general operating funds comes from the State of Ohio (66%). Local sources of revenue account for 32.0% and other miscellaneous sources (e.g., reimbursements, advances, etc.) account for the balance. State and Federal grants and state construction funding account for the majority of non-general operating revenue.



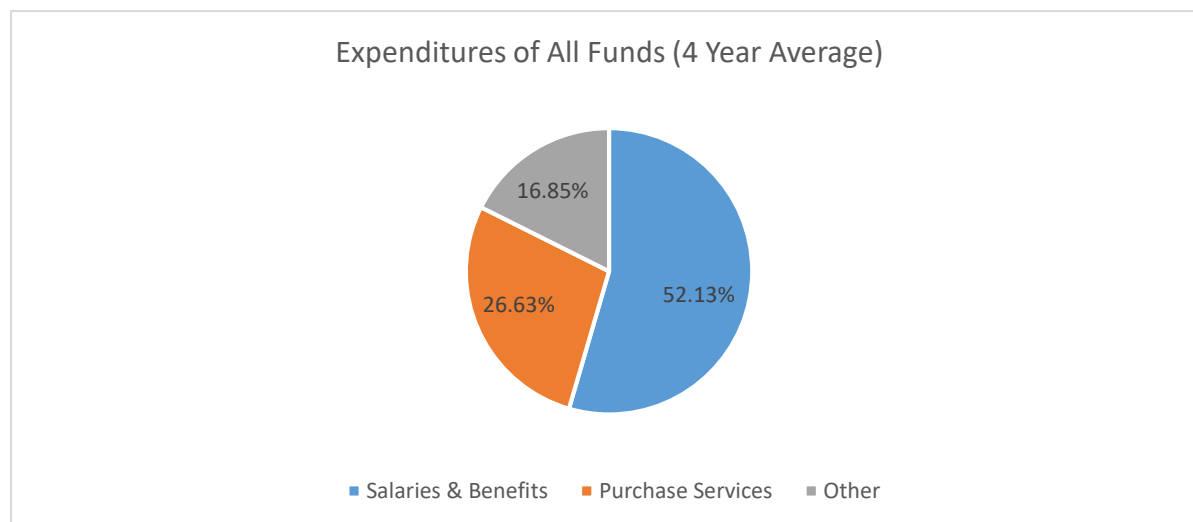
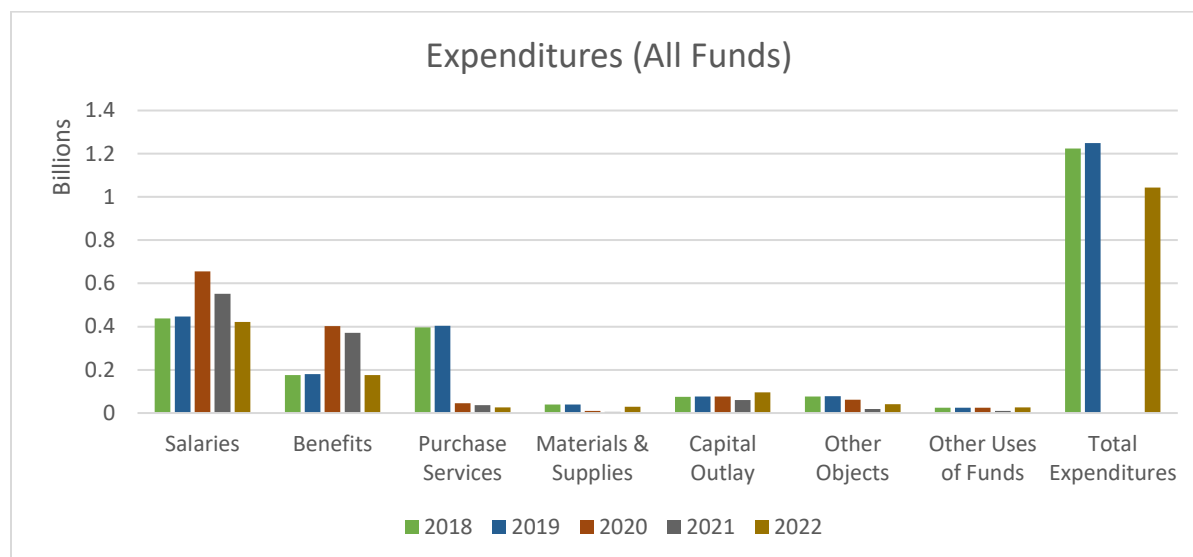
The Ohio Department of Education's General Revenue Fund budget represents the largest component of CMSD's revenue. These funds, along with profits from the Ohio Lottery are used to fund all of Ohio's 612 public school districts, 49 joint vocational school districts, and approximately 370 public community schools. They also fund the activities of the Ohio Department of Education, including funding for early childhood education, pre-school special education, assessments, and the A-F report card. In addition to state aid through the foundation program, many school districts receive reimbursements payments for lost property tax revenue caused by the phase out of the general business tangible personal property tax (TPP) and the reduction of property tax assessment rates on utility property. Finally, the state pays 10% of locally levied property taxes for residential and agricultural real property owners, an additional 2.5% for

homeowners, and represents property tax relief to individual property taxpayers in Ohio.

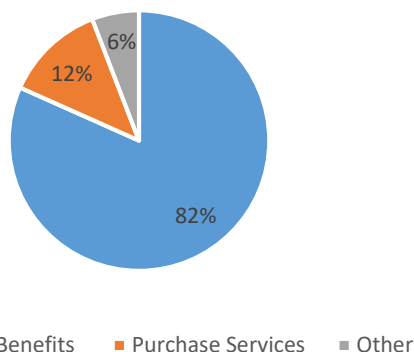
Expenditures

Across all funds, salary and benefits account for ~50% of total expenditures with purchased services accounting for another ~33%. Community school (charter) pass-through expenditures and tuition payments to other provides accounts for more than 50% of the purchased services total, or roughly 18% of total expenditures. Supplies and materials, capital outlay, and other uses account for the balance.

Although this year, the state funding formula has allowed dollars to go directly to schools and eliminated the need for pass-through payments, below is a chart showing the exclusion of pass-through payments to charter schools and other providers. This depicts how salaries and benefits have historically accounted for 81-85% of expenditures within the general operating fund from FY18-19 to FY21-22. As a percent of salaries and wages, fringe benefits costs average around 40%.



General Fund Expenditures (Excluding Pass-Through Payments)



Assumptions Used to Develop Budgets

The following assumptions were used in preparing the FY23 general operating budget and five-year forecast.

Revenue Assumptions

- Local Property Tax is ~44% of estimated FY22 General Fund Revenue
 - The Forecast reflects current valuations as well as the historical pattern of changes following triennial re-evaluations.
 - The Forecast uses a three-year average collection rate of 87.9% for current collections and 8.6% for delinquent collections (as a percent of current collections).
 - The Forecast reflects an annual reduction of \$4 million due to the recently passed HB126, which limits the Board's ability to challenge and defend property tax valuation proposals.
- The State Foundation Formula is ~50% of estimated General Fund Revenue
 - The Forecast assumes the new Fair School Funding Plan (HB110) in all five years with the proposed phase in of Disadvantage Pupil Impact Aid and other elements.

Expenditure Assumptions

- Salaries and Benefits
 - The forecast includes a 3.0% wage increase in FY23 and a 2.0% wage increase in FY24.
 - The Forecast reflects a return to pre-COVID levels of substitutes.
 - The Forecast projects an annual 6.5% increase in healthcare costs.
- Purchased Services, Supplies, and Capital Outlay
 - The Forecast continues to exclude charter school and Cleveland Scholarship pass-through expenses (Fair School Funding).
 - The Forecast reflects a return of pre-COVID levels of transportation expenses.
 - The Forecast applies historical cost inflation factor ... though hard to predict in our current environment
- Investments in the Educator, Student, and School Experience
 - The Forecast reflects \$38M annually in sustained Investments post-ARP (FY25 and FY26)

Changes in Fund Balances

The District has been diligent about monitoring its fund balance. Prior to the levy renewal on November 4, 2020, CMSD was forecasting a negative fund balance in FY2020-21. Following the passage of that levy, CMSD is now projecting a negative fund balance in FY2023-24. We will actively engage district leadership, Board members, and the community in solutions over the coming fiscal years to “right-size” expenses and/or revenue to ensure a healthy fund balance.

Capital Projects

The capital projects funds are used to account for and report financial resources that are restricted, committed, or assigned to expenditure for capital outlays, including the acquisition or construction of capital facilities and other capital assets.

The individual fund types that make up the capital projects funds are as follows:

- Permanent Improvement Fund
- Classroom Facilities Fund

In 2000, a Facilities Assessment Commission was established to review the condition of the School District's facilities. The Commission recommended that a complete renovation program of all School District facilities be undertaken and that a substantial contribution from the State of Ohio (through the Ohio School Facilities Commission) could be included in the proposed construction and renovation plan by participation in the Classroom Facilities Assistance Program (CFAP).

The approval of a bond issue and tax levy by the voters on May 8, 2001, made the School District eligible for participation in the programs of the Commission. These programs provide assistance to Ohio school districts in the assessment of a school district's facilities and funding for a portion of the cost of upgrading said school district's facilities by renovating or constructing new facilities. Since passage of the bond issue, the School District and the Commission have worked together to create a Master Facilities Plan (henceforth referred to as the Project) for the construction, renovation and acquisition of classroom facilities that has been approved by the Board and State. The Project is currently estimated to cost \$1.2 billion in aggregate, not including over \$193 million of locally funded initiatives (i.e., permanent improvements the costs of which are not matched by State contributions).

The Project is divided into seven overlapping "segments." The cost of each segment is to be borne by the State and District in the same proportion – 68% by the State and 32% by the District. Before the State will agree to fund its share of a given segment of the Project, the District must produce its full share of the cost of that segment. Appropriations for the State's share of a given segment of the Project are made on a fiscal biennium basis, with the Commission determining biennial amounts based on the District's estimated construction schedule. The Revised Code and the Commission's regulations require that any increase in costs above the amount agreed to and budgeted be paid first from interest earned and available in the construction fund and then borne by the State and the District in the same proportion as the initial cost.

Construction Segments

To date, the District has entered into seven segment agreements with the Commission. These seven segments are currently estimated to cost, and to be funded with District and State dollars, as follows:

Segment	Total Cost	District Share	State Share
One	\$218,634,101	\$69,962,912	\$148,671,189
Two	99,998,886	31,999,644	67,999,242
Three	132,209,511	42,307,043	89,902,468
Four	135,924,569	43,495,862	92,428,707
Five	193,876,826	62,040,585	131,836,241
Six	32,401,145	10,368,366	22,032,779
Seven	196,493,861	62,878,036	133,615,825
Eight	37,503,389	37,503,389	21,875.00

The first, second, third, fourth and fifth segments of the Project have been completed substantially, and

included the following improvements at the following costs (including, in all cases, both the District's share of the cost and the State's share of the cost), as of June 30, 2017.

Segment One

Building(s)	Type of Improvement	Approximate Cost
Districtwide Buildings	Heating and Safety Repairs	\$53.7 million
Andrew J. Rickoff (K-8) Elementary School	New Construction	17.5 million
East High School; Gymnasium Addition	Addition	6.3 million
John Adams (K-8) Elementary School	New Construction	16.5 million
John Adams High School	New Construction	37.5 million
John Hay High School	Renovation	35.4 million
SuccessTech Academy (9-12)	Renovation	6.1 million
Memorial (K-8) Elementary School	New Construction	15.0 million
Riverside (K-8) Elementary School	New Construction	12.3 million
Warner Road (K-8) Elementary School Site	Abatement/Demolition	0.3 million
Woodhill Quincy Administration Center Site	Abatement/Demolition	0.7 million
Miscellaneous Improvements		15.5 million
Security Enhancements		1.8 million
Total		\$218.6 million

Segment Two

Building	Type of Improvement	Approximate Cost
Warner Road (K-8) Elementary	New Construction	\$15.3 million
Mound (K-8) Elementary School	New Construction	0.1 million
Daniel E. Morgan (K-8)	New Construction	13.1 million
Mary B. Martin (K-8) Elementary	Renovation	9.0 million
Franklin D. Roosevelt (K-8)	Renovation	15.4 million
Hanna Gibbons (K-8) Elementary	New Construction	10.2 million
Mary M. Bethune (K-8) Elementary	Renovation/Addition	9.8 million
Max S. Hayes Vocational High	New Construction	0.8 million
Thomas Jefferson (K-8) Elementary School	Swing Space Related to New Construction	0.2 million
Willson (K-8) Elementary School	New Construction	0.4 million
James Ford Rhodes High School	Renovation	24.8 million
Miles Park @ Moses Cleveland (K-8) Elementary School	New Construction	0.4 million
New West Side High School	Swing Space Related to	0.5 million
Total		\$100 million

Segment Three

Building	Type of Improvement	Approximate Cost
Artemus Ward (K-8) Elementary School	New Construction	\$13.8 million
Willson (K-8) Elementary School	New Construction	14.9 million
Harvey Rice (K-8) Elementary School	New Construction	16.0 million
Wade Park (K-8) Elementary School	New Construction	15.1 million
East Clark (K-8) Elementary School	New Construction	14.2 million
Patrick Henry (K-8) Elementary School	New Construction	15.8 million
Buhrer (K-8) Elementary School	New Construction	13.1 million
Charles A. Mooney (K-8) Elementary School	New Construction	0.3 million
Garfield (K-8) Elementary School	New Construction	14.8 million
New West Side High School	Architectural Design for New Construction	0.6 million
Robinson G. Jones (K-8) Elementary School	New Construction	13.6 million
Total		\$132.2 million

Segment Four

Building	Type of Improvement	Approximate Cost
Adlai Stevenson (K-8) Elementary School	New Construction	\$14.7 million
Anton Grdina (K-8) Elementary School	New Construction	15.9 million
Audubon (K-8) Elementary School	New Construction	0.3 million
Charles Dickens (K-8) Elementary School	New Construction	14.0 million
Charles H. Lake (K-8) Elementary School	New Construction	1.7 million
Euclid Park (K-8) Elementary School	New Construction	13.6 million
George W. Carver (K-8) Elementary School	New Construction	14.4 million
Mound (K-8) Elementary School	New Construction	13.4 million
Nathan Hale (K-8) Elementary School	New Construction	13.1 million
Robert H. Jamison (K-8) Elementary School	New Construction	14.6 million
Thomas Jefferson (K-8) Elementary School	New Construction	18.5 million
Corlett Elementary School	Demolition (for the Charles Dickens (K-8) Elementary School)	0.7 million
Moses Cleveland Elementary School	Demolition (for the Robert H. Jamison (K-8) Elementary School)	1.0 million
Total		\$135.9 million

Segment Five

Building	Type of Improvement	Approximate Cost
Almira (K-8) Elementary School	New Construction	\$15.9 million
Charles Mooney (K-8) Elementary School	New Construction	0.3 million
Forest Hill (K-8) Elementary School	New Construction	0.6 million
John Marshall (9-12) High School	New Construction	46.7 million
Louisa M Alcott (K-8) Elementary School	Renovation	6.3 million
Max Hayes (9-12) High School	New Construction	39.2 million
Miles (K-8) Elementary School	New Construction	17.3 million
Orchard (K-8) Elementary School	New Construction	16.1 million
Paul Dunbar (K-8) Elementary School	New Construction	15.8 million
Cleveland School of the Arts (9-12) High School	New Construction	33.6 million
West Side Relief High School	New Construction	0.6 million
Shuler @ Hawthorne	Renovation	1.0 million
AG Bell	Demolition	0.5 million
Total		\$193.9 million

Segment Six

Building	Type of Improvement	Approximate Cost
Albert B. Hart (K-8) Elementary School	Demolition	\$0.8 million
Alexander Hamilton (K-8) Elementary School	Demolition	0.5 million
Campus International Elementary School	New Construction	21.4 million
Emile B. DeSauze Elementary School	Demolition	1.2 million
Giddings Elementary School	Demolition	1.3 million
Gracemount (K-8) Elementary School	Demolition	0.3 million
John Raper (K-8) Elementary School	Demolition	0.4 million
John D. Rockefeller Elementary School	Demolition	1.1 million
Louis Pasteur (K-8) Elementary School	Demolition	0.4 million
Robert Jamison Elementary School	Demolition	2.7 million
Stephen Howe (K-8) Elementary School	Demolition	0.2 million
Union Elementary School	Demolition	1.3 million
William Rainey Harper Elementary School	Demolition	0.4 million
Wilson Middle School	Demolition	0.4 million
Total		\$32.4 million

The seventh segment was recently amended by the Board of Education and the State of Ohio. The School District has set aside its share of the cost of that segment. The District is completing construction on William Rainey Harper. This school will be in use by the start of the school year. The estimated completion date of this segment was December 2020. The elements of this segment include the following:

Segment Seven

Building	Type of Improvement	Estimated Cost
Buckeye-Woodland Elementary School	Demolition	\$0.3 million
Charles Eliot (PreK-8) Elementary School	New Construction	15.6 million
Fullerton (PreK-8) Elementary School	New Construction	15.9 million
H. Barbara Booker (PreK-8) Elementary School	New Construction	16.1 million
Halle Elementary School	Demolition	0.3 million
Henry Longfellow	Demolition	0.4 million
Jessie Owens Elementary School	Demolition	0.3 million
John F. Kennedy High School	New Construction	35.8 million
Max Hayes High School (old site)	Demolition	2.3 million
Mt. Pleasant Elementary School (A.J. Rickoff swing space)	Demolition	1.3 million
Oliver Hazard Perry (K-8) Elementary School	Demolition	0.7 million
Oliver Hazard Perry (K-8) Elementary School	New Construction	16.3 million
Paul Revere Elementary School*	Demolition	0.6 million
Sunbeam (PreK-8) Elementary School	New Construction	25.5 million
Waverly Elementary School	Demolition	0.5 million
Waverly Elementary School	New Construction	15.5 million
West Side High School	New Construction	32.6 million
Whitney M Young	Demolition	0.9 million
William Rainey Harper (PreK-8) Elementary School	New Construction	15.6 million
Total		\$196.5 million

The eight segment has not incurred any costs as it is still in the planning stages. Once the project agreement budget is finalized, more details, such as start and end date, and estimated cost, of the project will be released. Community meeting have been held to present designs and receive feedback. To learn more about segment 8 please visit [here](#).

Segment Eight

Building	Type of Improvement	Estimated Cost
Clark PreK-8	Demolition	NA
Clark PreK-8	New Construction	NA
Fullerton	Demolition	NA
John F. Kennedy	Demolition	NA
Joseph M Gallagher PreK-8	Renovation	NA
Lincoln-West High School	Demolition	NA
Lincoln-West High School	New Construction	NA
Marion Seltzer PreK-8	Demolition	NA
Marion Seltzer PreK-8	New Construction	NA
Robert Fulton	Demolition	NA
Watterson-Lake	Demolition	NA

In May of each year, the Commission adjusts its construction cost calculator to reflect inflationary growth in Ohio construction for the previous year. Each future segment of the Project will have the construction budget adjusted to reflect inflationary growth.

To date, the District has funded its obligations relating to the Project in large part through the issuance of securities pursuant to the aforementioned voter approval in May 2001 and November 2014. Specifically, the following principal amounts of voter-approved securities have funded the District's obligations with respect to the following segments of the Project, to date:

Segment 1	Segment 2	Segment 3	Segment 4	Segment 5	Segment 6	Segment 7	Segment 8
\$54,394,300	\$26,393,849	\$41,869,562	\$44,079,363	\$61,658,467	\$9,680,766	\$59,119,443	\$1,817,523

The principal amounts shown above for the first three segments are less than the respective District shares because other available funds were also used. District contributions to segments in excess of ultimately required amounts are returned to the District and applied to future segments or locally funded initiatives (LFIs).

\$148,333,496 of voter-approved securities (not including any portion of the Bonds) have been allocated to locally funded initiatives (LFIs), which do not qualify for State matching funds. LFIs include real estate acquisition, auditorium improvements, enhanced use of brick and sloped roofs, and additional square footage renovations beyond what the Ohio School Facilities Commission will co-fund. As mentioned above, completed and currently planned LFIs are expected to ultimately cost more than \$200,000,000.

Revenue, Expenditure, and Fund Balance Detail for All Funds

This section contains detailed information about fund-level expenditures, budgets, projections, and fund balances. It begins with the aggregate view of revenue and expenditures, by object and function, for all funds combined. This is followed by a detailed view of all individual funds, beginning with the operating fund and then the other individual funds. This section concludes with the presentation of fund balances by fund. The Appendix contains additional detailed information about individual school and department cost centers within the general operating fund.

The themes and trends associated with these funds are:

- Overall – in aggregate – revenue and expenses are stable with some modest increases. This is due to a relatively stable state funding formula and flat-to-slightly increasing student enrollment.
- Funds 003 and 010 follow construction patterns and are linked to state-approved plans, which is why the revenue and expenses fluctuate each year.
- Fund 024, Employee Benefits Self-Insurance, shows a steady increase as tied to rising healthcare costs.
- Funds 018, 200, and 300 reflect fund raising by individual schools.
- Decreases in Funds 401, 439, and 463 reflect changes in the state funding formula. This shows decreased investment in non-public schools, preschool, and alternative education respectively due to dollars being placed at those institutions directly.
- Funds 019, 432, 452, and 506 are no longer active revenue sources, but all are included in the budget book due to actual expenses incurred in the past four fiscal years.
- The FY 2021-24 revenue forecasts reflect the 15-mill levy ending on December 31, 2020.
- Funds received from the state have decreased due to the COVID-19 pandemic. We are monitoring our expenditures closely and maximizing the use of grant funding to help offset that difference in revenue.

- Funds 001, 006, 007, 036, 439, 451, 461, 551, 572, 584, and 587 are projecting a negative fund balance in FY2026. Although this does look concerning, we are working diligently to create a baseline for our expenditures, to understand the cost of our essential needs, to curtail unsustainable spending.
- The General fund balance (001) is projected to be negative by FY 2026 due to pandemic grants ending. Salary, benefits and non-personnel costs that were paid from those grants will be shifted back to the general fund.
- We have also initialed an “all dollars are green” approach where we encourage schools and departments to use their more restrictive funds (grants) first in order to conserve our less restrictive funds (general fund). This ideology can be seen in Fund 007FD FY2022.
- We see a decrease in revenue in funds 036 and 401 due to the Fair School Funding Plan.
- Fund 439 has had a decrease in local revenue. We are working to decrease our spending to reflect address that change in revenue.
- Fund 451 had been inactive since FY2018. With new revenue coming in we have been utilizing to help with technological needs of students and classrooms.
- Fund 467 has a large fund balance that allows us to operate without new revenue
- In fund 499 FY 2022 we see a decrease in spending. This is in part due to dollars are green. Fund 507 has more restrictive dollars in terms of time. The grants within fund 507 have a closer deadline, September 30, 2023 and September 30, 2024, than those in other funds.
- Fund 584 is a newer fund that we have been exhausting to improve learning and digital literacy.
- There is an increase in spending for fund 587 as we have had an increase in handicapped students.

All Funds

The following table represents all aggregate revenues & expenditures of The District from all funds.

	FY 2019 Actual	FY 2020 Actual	FY 2021 Actual	FY 2022 Est. Actual	FY 2023 Budget	FY 2024 Forecast	FY 2025 Forecast	FY 2026 Forecast
<i>Revenues</i>								
Local	\$398,268,392	\$404,934,775	\$436,707,179	\$473,715,521	\$489,673,256	\$461,248,473	\$463,875,698	\$466,293,177
State	515,912,638	531,875,837	512,153,240	347,516,634	332,710,659	306,877,747	307,877,750	308,888,005
Federal	124,541,913	91,702,694	112,441,746	212,063,684	220,330,591	218,701,312	221,260,456	223,714,795
Other	8,035,533	12,053,535	49,829,964	51,581,056	48,570,732	45,035,426	45,209,755	45,380,129
Total Revenue	\$1,046,758,476	\$1,040,566,841	\$1,111,132,128	\$1,084,876,896	\$1,091,285,238	\$1,031,862,959	\$1,038,223,659	\$1,044,276,106
<i>Expenditures (by object)</i>								
Salaries	\$426,969,197	\$403,553,232	\$385,585,329	\$424,524,455	\$412,182,241	\$456,243,181	\$483,223,455	\$492,738,742
Benefits	156,090,439	160,395,341	166,502,891	178,863,032	174,329,249	192,001,050	202,783,844	206,602,429
Purchase Services	375,085,832	357,190,811	354,604,805	261,437,665	250,044,838	244,976,603	252,123,657	255,348,119
Materials & Supplies	44,391,401	27,772,484	30,955,673	48,100,305	47,528,722	49,270,331	50,226,815	50,573,388
Capital Outlay	113,830,569	67,445,480	38,028,938	31,708,126	31,704,412	32,741,758	33,279,619	33,534,786
Other Objects	36,833,781	34,522,624	33,384,978	41,849,691	42,053,684	43,885,271	44,841,301	45,346,772
Other Uses of Funds	8,000,000	10,224,518	49,377,259	49,918,651	48,654,154	54,053,761	57,363,259	58,475,535
Total Expenditures	\$1,161,201,219	\$1,061,104,489	\$1,058,439,872	\$1,036,401,926	\$1,006,497,300	\$1,073,171,955	\$1,123,841,950	\$1,142,619,772
<i>Expenditures (by function)</i>								
Instruction	\$571,856,115	\$556,865,776	\$575,377,973	\$451,503,719	\$440,509,925	\$486,902,504	\$515,172,960	\$525,330,633
Supporting Services	410,251,475	373,250,017	343,879,838	466,030,785	449,076,877	464,431,729	484,060,833	491,767,724
Non-Instructional	37,640,642	37,370,478	62,914,677	38,715,906	38,890,343	37,575,387	36,702,592	36,264,462
Extracurricular Activities	6,211,749	4,956,500	6,274,992	7,489,537	6,149,338	6,502,436	6,700,164	6,789,762
Facilities & Construction	108,128,918	59,319,602	54,748,941	3,568,650	3,640,319	3,716,765	3,703,561	3,695,674
Debt Service	19,112,322	19,117,599	19,107,267	19,156,422	19,558,707	19,969,439	20,117,213	20,274,128
Other Uses of Funds	8,000,000	10,224,518	48,141,886	49,936,908	48,671,791	54,073,694	57,384,626	58,497,390
Total Expenditures	\$1,161,201,219	\$1,061,104,489	\$1,110,445,574	\$1,036,401,926	\$1,006,497,300	\$1,073,171,955	\$1,123,841,950	\$1,142,619,772
<i>Ending Fund Balance</i>	\$244,426,968	\$223,889,320	\$279,327,727	\$307,419,461	\$393,642,147	\$352,265,126	\$266,570,197	\$168,145,193

General Fund (001)

This is a set of accounts used to show all ordinary operations of a school system, generally all transactions which do not have to be accounted for in another fund. Revenues and expenditures for this fund have increased steadily for the past three years (FY19 - FY21) and are predicted to decline then increase over the next three years (FY24 - FY26). The FY 2022 revenue reflects the change in the state funding formula.

	FY 2019 Actual	FY 2020 Actual	FY 2021 Actual	FY 2022 Est. Actual	FY 2023 Budget	FY 2024 Forecast	FY 2025 Forecast	FY 2026 Forecast
Revenues								
Local	\$256,326,015	\$268,995,930	\$288,369,991	\$294,827,262	\$336,703,490	\$309,056,766	\$309,888,129	\$310,765,113
State	477,803,506	470,891,315	468,920,259	333,536,582	313,461,125	287,722,832	288,496,806	289,313,252
Federal	3,683,001	4,981,857	841,240	13,722,293	15,652,309	14,367,098	14,405,745	14,446,514
Other	4,035,533	5,829,018	5,277,223	8,489,149	42,691,908	39,186,475	39,291,887	39,403,083
Total Revenue	\$741,848,056	\$750,698,119	\$763,408,713	\$650,575,285	\$708,508,832	\$650,333,172	\$652,082,568	\$653,927,962
Expenditures (by object)								
Salaries	\$368,155,480	\$345,870,772	\$321,337,641	\$353,394,848	\$341,390,025	\$385,849,248	\$413,614,960	\$423,057,790
Benefits	132,721,200	136,896,677	137,941,561	140,794,556	136,011,765	153,724,577	164,786,597	168,548,675
Purchased Services	249,526,050	239,896,504	215,897,590	79,084,853	76,398,340	86,347,696	92,561,276	94,674,450
Materials & Supplies	23,024,859	10,571,577	8,046,213	14,994,789	14,485,416	16,371,851	17,549,970	17,950,635
Capital Outlay	4,148,710	5,027,396	473,605	6,773,615	6,543,515	7,395,677	7,927,870	8,108,863
Other Objects	8,102,748	6,745,112	6,935,073	9,484,270	9,162,090	10,355,269	11,100,434	11,353,857
Other Uses of Funds	4,000,000	6,224,518	8,445,000	42,073,651	40,644,409	45,937,531	49,243,196	50,367,418
Total Expenditures	\$789,679,046	\$751,232,556	\$699,076,682	\$646,600,582	\$624,635,560	\$705,981,849	\$756,784,303	\$774,061,688
Expenditures (by function)								
Instruction	\$514,459,459	\$502,165,167	\$493,335,651	\$366,343,850	\$353,899,150	\$399,987,436	\$428,770,532	\$438,559,363
Support Services	265,592,562	237,427,065	193,862,540	234,965,353	226,983,580	256,543,652	275,004,533	281,282,887
Non-Instructional	615,444	1,346,498	1,682,391	1,077,005	1,040,419	1,175,913	1,260,532	1,289,310
Extracurricular	5,011,582	4,069,308	1,761,955	2,122,465	2,050,365	2,317,384	2,484,143	2,540,856
Facilities & Construction	0	0	0	0	0	0	0	0
Debt Service	0	0	0	0	0	0	0	0
Other Uses of Funds	4,000,000	6,224,518	8,434,145	42,091,908	40,662,046	45,957,464	49,264,563	50,389,273
Total Expenditures	\$789,679,046	\$751,232,556	\$699,076,682	\$646,600,582	\$624,635,560	\$705,981,849	\$756,784,303	\$774,061,688
Ending Fund Balance	\$18,309,788	\$17,775,351	\$82,107,381	\$94,487,005	\$178,360,277	\$122,711,600	\$18,009,866	(\$102,123,861)

Bond Retirement Fund (002)

A fund provided for the retirement of serial bonds and short-term notes and loans. All revenue derived from general or special levies, within or exceeding the ten-mill limitation, which is levied for debt charges on bonds, notes, or loans, shall be paid into this fund.

	FY 2019 Actual	FY 2020 Actual	FY 2021 Actual	FY 2022 Est. Actual	FY 2023 Budget	FY 2024 Forecast	FY 2025 Forecast	FY 2026 Forecast
<i>Revenues</i>								
Local	\$23,480,420	\$19,270,744	\$18,764,609	\$31,414,975	\$27,486,308	\$27,346,128	\$27,668,812	\$27,945,500
State	2,271,898	2,253,534	2,258,930	2,358,946	1,207,901	1,201,740	1,215,921	1,228,080
Federal	0	0	0	0	0	0	0	0
Other	0	0	0	0	0	0	0	0
Total Revenue	\$25,752,318	\$21,524,279	\$21,023,539	\$33,773,921	\$28,694,209	\$28,547,868	\$28,884,733	\$29,173,580
<i>Expenditures (by object)</i>								
Salaries	\$0	\$0	\$0	\$0	\$0	\$0	\$0	\$0
Benefits	0	0	0	0	0	0	0	0
Purchased Services	0	0	0	0	0	0	0	0
Materials & Supplies	0	0	0	0	0	0	0	0
Capital Outlay	0	0	0	0	0	0	0	0
Other Objects	19,717,865	19,577,408	19,511,291	19,737,910	20,152,406	20,575,606	20,727,866	20,889,543
Other Uses of Funds	0	0	0	0	0	0	0	0
Total	\$19,717,865	\$19,577,408	\$19,511,291	\$19,737,910	\$20,152,406	\$20,575,606	\$20,727,866	\$20,889,543
<i>Expenditures (by function)</i>								
Instruction	\$0	\$0	\$0	\$0	\$0	\$0	\$0	\$0
Support Services	605,543	459,809	404,024	581,488	593,699	606,167	610,652	615,416
Non-Instructional	0	0	0	0	0	0	0	0
Extracurricular	0	0	0	0	0	0	0	0
Facilities & Construction	0	0	0	0	0	0	0	0
Debt Service	19,112,322	19,117,599	19,107,267	19,156,422	19,558,707	19,969,439	20,117,213	20,274,128
Other Uses of Funds	0	0	0	0	0	0	0	0
Total	\$19,717,865	\$19,577,408	\$19,511,291	\$19,737,910	\$20,152,406	\$20,575,606	\$20,727,866	\$20,889,543
<i>Ending Fund Balance</i>	\$44,040,025	\$45,986,896	\$47,499,143	\$65,957,537	\$74,499,340	\$82,471,602	\$90,628,469	\$98,912,507

Permanent Improvement Fund (003)

A fund provided to account for all transactions related to the acquiring, constructing, or improving of such permanent improvements as are authorized by Chapter 5705, Revised Code.

	FY 2019 Actual	FY 2020 Actual	FY 2021 Actual	FY 2022 Est. Actual	FY 2023 Budget	FY 2024 Forecast	FY 2025 Forecast	FY 2026 Forecast
<i>Revenues</i>								
Local	\$3,106,315	\$2,957,744	\$3,076,361	\$2,612,883	\$3,240,186	\$3,223,661	\$3,261,701	\$3,294,318
State	67,521	63,709	62,599	57,564	26,214	26,080	26,388	26,652
Federal	0	0	0	0	0	0	0	0
Other	0	0	0	0	0	0	0	0
<i>Total Revenue</i>	\$3,173,836	\$3,021,453	\$3,138,960	\$2,670,447	\$3,266,401	\$3,249,742	\$3,288,089	\$3,320,970
<i>Expenditures (by object)</i>								
Salaries	\$0	\$348,772	\$418,013	\$276,913	\$282,728	\$288,665	\$290,801	\$293,069
Benefits	0	129,958	166,972	131,781	134,549	137,374	138,391	139,470
Purchase Services	2,162,402	1,653,630	1,358,867	988,385	1,009,141	1,030,333	1,037,958	1,046,054
Materials & Supplies	452,592	0	9,775	1,118	1,141	1,165	1,174	1,183
Capital Outlay	14,601,802	11,640,072	6,941,137	2,212,112	2,258,566	2,305,996	2,323,060	2,341,180
Other Objects	57,485	83,800	73,738	51,152	52,226	53,323	53,717	54,136
Other Uses of Funds	0	0	35,707,741	0	0	0	0	0
<i>Total Expenditures</i>	\$17,274,281	\$13,856,231	\$44,676,243	\$3,661,460	\$3,738,351	\$3,816,856	\$3,845,101	\$3,875,093
<i>Expenditures (by function)</i>								
Instruction	\$0	\$0	\$0	\$0	\$0	\$0	\$0	\$0
Supporting Services	57,485	562,530	658,723	459,846	469,502	479,362	482,909	486,676
Non-Instructional	0	0	0	0	0	0	0	0
Extracurricular Activities	0	0	0	0	0	0	0	0
Facilities & Construction	17,216,795	13,293,701	8,309,779	3,201,615	3,268,849	3,337,495	3,362,192	3,388,417
Debt Service	0	0	0	0	0	0	0	0
Other Uses of Funds	0	0	35,707,741	0	0	0	0	0
<i>Total Expenditures</i>	\$17,274,281	\$13,856,231	\$44,676,243	\$3,661,460	\$3,738,351	\$3,816,856	\$3,845,101	\$3,875,093
<i>Ending Fund Balance</i>	\$104,780,142	\$93,945,365	\$52,408,081	\$33,278,877	\$32,806,926	\$32,239,812	\$31,682,799	\$31,128,676

Food Services Fund (006)

A fund used to record financial transactions related to food service operation. We do project a negative fund balance in FY 2026. A short term plan is to utilize the general fund to offset this as we plan to how to reduce costs in this fund.

	FY 2019 Actual	FY 2020 Actual	FY 2021 Actual	FY 2022 Est. Actual	FY 2023 Budget	FY 2024 Forecast	FY 2025 Forecast	FY 2026 Forecast
<i>Revenues</i>								
Local	\$487,830	\$163,978	\$31,288	\$1,748	\$59,440	\$61,223	\$61,945	\$63,184
State	20,000	449,431	0	0	0	0	0	0
Federal	25,336,271	19,516,623	8,112,430	18,816,834	19,923,962	20,521,681	20,763,837	21,179,114
Other	0	0	0	2,635,359	0	0	0	0
Total Revenue	\$25,844,101	\$20,130,032	\$8,143,717	\$21,453,941	\$19,983,402	\$20,582,904	\$20,825,782	\$21,242,298
<i>Expenditures (by object)</i>								
Salaries	\$7,811,475	\$7,941,636	\$4,264,707	\$7,893,151	\$8,058,908	\$8,228,145	\$8,289,033	\$8,353,687
Benefits	3,948,254	4,396,760	3,930,820	4,310,647	4,401,171	4,493,595	4,526,848	4,562,157
Purchase Services	778,747	634,959	505,732	1,088,427	1,111,284	1,134,621	1,143,018	1,151,933
Materials & Supplies	9,628,359	8,159,039	1,357,266	7,048,023	7,196,031	7,347,148	7,401,517	7,459,249
Capital Outlay	73,340	21,637	34,149	119,227	121,730	124,287	125,207	126,183
Other Objects	105,687	42,996	50,190	312,497	319,059	325,759	328,170	330,730
Other Uses of Funds		0	0	0	0	0	0	0
Total Expenditures	\$22,345,863	\$21,197,027	\$10,142,862	\$20,771,972	\$21,208,183	\$21,653,555	\$21,813,791	\$21,983,939
<i>Expenditures (by function)</i>								
Instruction	\$0	\$0	\$0	\$0	\$0	\$0	\$0	\$0
Supporting Services	0	0	0	(317,518)	(324,186)	(330,994)	(333,443)	(336,044)
Non-Instructional	22,345,863	21,197,027	10,142,862	21,089,490	21,532,369	21,984,549	22,147,234	22,319,983
Extracurricular Activities	0	0	0	0	0	0	0	0
Facilities & Construction	0	0	0	0	0	0	0	0
Debt Service	0	0	0	0	0	0	0	0
Other Uses of Funds	0	0	0	0	0	0	0	0
Total Expenditures	\$22,345,863	\$21,197,027	\$10,142,862	\$20,771,972	\$21,208,183	\$21,653,555	\$21,813,791	\$21,983,939
Ending Fund Balance	\$6,392,817	\$5,325,822	\$3,326,677	\$3,021,463	\$1,796,682	\$726,031	(\$261,978)	(\$1,003,619)

Special Trust Fund (007)

Fund 007 reflects grants, gifts, and donations made to CMSD at-large, CMSD schools and CMSD employees (mostly teachers) from local (i.e., non-federal, non-state) sources.

	FY 2019 Actual	FY 2020 Actual	FY 2021 Actual	FY 2022 Est. Actual	FY 2023 Budget	FY 2024 Forecast	FY 2025 Forecast	FY 2026 Forecast
<i>Revenues</i>								
Local	\$4,773,401	\$5,747,306	\$9,374,389	\$3,487,543	\$3,923,691	\$3,903,680	\$3,949,744	\$3,989,241
State	37,593	50,914	3,380	164,226	0	0	0	0
Federal	0	0	0	0	0	0	0	0
Other	0	0	0	0	0	0	0	0
<i>Total Revenue</i>	<i>\$4,810,994</i>	<i>\$5,798,220</i>	<i>\$9,377,769</i>	<i>\$3,651,769</i>	<i>\$3,923,691</i>	<i>\$3,903,680</i>	<i>\$3,949,744</i>	<i>\$3,989,241</i>
<i>Expenditures (by object)</i>								
Salaries	\$1,141,697	\$1,205,882	\$1,446,483	\$2,407,520	\$1,251,910	\$1,278,201	\$1,287,659	\$1,297,703
Benefits	399,481	398,621	400,249	736,169	382,808	390,847	393,739	396,810
Purchase Services	2,340,135	1,475,576	1,871,302	5,543,977	2,882,868	2,943,408	2,965,190	2,988,318
Materials & Supplies	1,481,322	830,843	697,705	1,097,166	570,526	582,507	586,818	591,395
Capital Outlay	1,802,495	536,785	437,957	450,782	234,407	239,329	241,100	242,981
Other Objects	744,317	188,612	203,194	266,947	138,812	141,727	142,776	143,890
Other Uses of Funds	0	0	0	0	0	0	0	0
<i>Total Expenditures</i>	<i>\$7,909,447</i>	<i>\$4,636,320</i>	<i>\$5,056,891</i>	<i>\$10,502,560</i>	<i>\$5,461,331</i>	<i>\$5,576,019</i>	<i>\$5,617,282</i>	<i>\$5,661,097</i>
<i>Expenditures (by function)</i>								
Instruction	\$877,856	\$769,016	\$844,010	\$621,006	\$322,923	\$329,705	\$332,144	\$334,735
Supporting Services	6,551,684	3,612,612	3,597,503	7,176,724	3,731,897	3,810,266	3,838,462	3,868,402
Non-Instructional	66,402	24,044	107,808	40,588	21,106	21,549	21,708	21,878
Extracurricular Activities	413,504	230,648	507,570	2,657,810	1,382,061	1,411,084	1,421,526	1,432,614
Facilities & Construction	0	0	0	6,433	3,345	3,415	3,441	3,467
Debt Service	0	0	0	0	0	0	0	0
Other Uses of Funds	0	0	0	0	0	0	0	0
<i>Total Expenditures</i>	<i>\$7,909,447</i>	<i>\$4,636,320</i>	<i>\$5,056,891</i>	<i>\$10,502,560</i>	<i>\$5,461,331</i>	<i>\$5,576,019</i>	<i>\$5,617,282</i>	<i>\$5,661,097</i>
<i>Ending Fund Balance</i>	<i>\$3,748,422</i>	<i>\$4,910,321</i>	<i>\$9,231,200</i>	<i>\$4,358,602</i>	<i>\$2,820,961</i>	<i>\$1,148,622</i>	<i>(\$518,916)</i>	<i>(\$2,190,772)</i>

Classroom Facilities Fund (010)

A fund provided to account for monies received and expended in connection with contracts entered into by the School District and the Ohio School Facilities Commission for the building and equipping of classroom facilities.

	FY 2019 Actual	FY 2020 Actual	FY 2021 Actual	FY 2022 Est. Actual	FY 2023 Budget	FY 2024 Forecast	FY 2025 Forecast	FY 2026 Forecast
Revenues								
Local	\$354,627	\$149,930	(\$6,637)	\$8,531	\$242,607	\$241,370	\$244,218	\$246,660
State	22,226,521	29,402,189	10,615,530	0	9,614,535	9,565,501	9,678,374	9,775,158
Federal	0	0	0	0	0	0	0	0
Other	0	0	35,707,741	0	0	0	0	0
Total Revenue	\$22,581,148	\$29,552,119	\$46,316,634	\$8,531	\$9,857,142	\$9,806,870	\$9,922,592	\$10,021,817
Expenditures (by object)								
Salaries	\$0	\$0	\$0	\$0	\$0	\$0	\$0	\$0
Benefits	0	0	0	0	0	0	0	0
Purchase Services	3,269,067	656,015	181,943	321,694	328,450	335,347	301,813	271,631
Materials & Supplies	1,424,729	945,523	227,889	0	0	0	0	0
Capital Outlay	86,218,326	44,424,362	5,023,309	41,913	42,793	43,692	39,323	35,391
Other Objects	0	0	0	0	0	0	0	0
Other Uses of Funds	0	0	0	0	0	0	0	0
Total Expenditures	\$90,912,122	\$46,025,900	\$5,433,142	\$363,607	\$371,243	\$379,039	\$341,135	\$307,022
Expenditures (by function)								
Instruction	\$0	\$0	\$0	\$0	\$0	\$0	\$0	\$0
Supporting Services	0	0	0	0	0	0	0	0
Non-Instructional	0	0	0	0	0	0	0	0
Extracurricular Activities	0	0	0	0	0	0	0	0
Facilities & Construction	90,912,122	46,025,900	5,433,142	363,607	371,243	379,039	341,135	307,022
Debt Service	0	0	0	0	0	0	0	0
Other Uses of Funds	0	0	0	0	0	0	0	0
Total Expenditures	\$90,912,122	\$46,025,900	\$5,433,142	\$363,607	\$371,243	\$379,039	\$341,135	\$307,022
Ending Fund Balance	\$34,561,534	\$18,087,753	\$58,971,246	\$44,196,164	\$53,682,063	\$63,109,894	\$72,691,350	\$82,406,146

Public School Support Fund (018)

A fund provided to account for specific local revenue sources, other than taxes or expendable trusts (i.e. profits from vending machines, sales of pictures, etc.), that are restricted to expenditures for specified purposes approved by board resolution. Such expenditures may include curricular and extra-curricular related purchases.

	FY 2019 Actual	FY 2020 Actual	FY 2021 Actual	FY 2022 Est. Actual	FY 2023 Budget	FY 2024 Forecast	FY 2025 Forecast	FY 2026 Forecast
<i>Revenues</i>								
Local	\$355,990	\$239,911	\$94,544	\$195,897	\$155,768	\$154,974	\$156,802	\$158,370
State	0	0	0	0	0	0	0	0
Federal	0	0	0	0	0	0	0	0
Other	0	0	0	0	0	0	0	0
<i>Total Revenue</i>	\$355,990	\$239,911	\$94,544	\$195,897	\$155,768	\$154,974	\$156,802	\$158,370
<i>Expenditures (by object)</i>								
Salaries	\$0	\$0	\$0	\$0	\$0	\$0	\$0	\$0
Benefits	0	0	0	0	0	0	0	0
Purchase Services	74,659	42,438	16,885	30,433	31,072	31,725	31,960	32,209
Materials & Supplies	97,564	44,602	32,623	59,747	61,002	62,283	62,744	63,233
Capital Outlay	0	11,518	0	0	0	0	0	0
Other Objects	115,698	67,088	10,385	43,045	43,949	44,871	45,204	45,556
Other Uses of Funds	0	0	0	0	0	0	0	0
<i>Total Expenditures</i>	\$287,921	\$165,645	\$59,893	\$133,225	\$136,023	\$138,879	\$139,907	\$140,998
<i>Expenditures (by function)</i>								
Instruction	\$40,550	\$9,182	\$9,041	\$9,230	\$9,424	\$9,622	\$9,693	\$9,769
Supporting Services	10,863	5,493	3,219	12,655	12,921	13,192	13,290	13,394
Non-Instructional	0	136	0	0	0	0	0	0
Extracurricular Activities	236,508	150,834	47,633	111,339	113,677	116,064	116,923	117,835
Facilities & Construction	0	0	0	0	0	0	0	0
Debt Service	0	0	0	0	0	0	0	0
Other Uses of Funds	0	0	0	0	0	0	0	0
<i>Total Expenditures</i>	\$287,921	\$165,645	\$59,893	\$133,225	\$136,023	\$138,879	\$139,907	\$140,998
<i>Ending Fund Balance</i>	\$699,980	\$774,246	\$808,897	\$993,108	\$1,012,854	\$1,028,948	\$1,045,843	\$1,063,216

Other Grants Fund (019)

A fund used to account for the proceeds of specific revenue sources, except for State and Federal grants that are legally restricted to expenditures for specified purposes. These funds reflect revenue paid to CMSD from Promise Academy and associated expenses for providing business office services, such as payroll and human resources processing.

	FY 2019 Actual	FY 2020 Actual	FY 2021 Actual	FY 2022 Est. Actual	FY 2023 Budget	FY 2024 Forecast	FY 2025 Forecast	FY 2026 Forecast
<i>Revenues</i>								
Local	\$684,588	\$0	\$0	\$0	\$0	\$0	\$0	\$0
State	0	0	0	0	0	0	0	0
Federal	0	0	0	0	0	0	0	0
Other	0	0	0	727,356	0	0	0	0
<i>Total Revenue</i>	\$684,588	\$0	\$0	\$727,356	\$0	\$0	\$0	\$0
<i>Expenditures (by object)</i>								
Salaries	\$65,746	\$0	\$0	\$0	\$0	\$0	\$0	\$0
Benefits	22,133	0	0	0	0	0	0	0
Purchase Services	0	0	0	0	0	0	0	0
Materials & Supplies	0	0	0	0	0	0	0	0
Capital Outlay	0	0	0	0	0	0	0	0
Other Objects	0	0	0	0	0	0	0	0
Other Uses of Funds	0	0	0	0	0	0	0	0
<i>Total Expenditures</i>	\$87,879	\$0	\$0	\$0	\$0	\$0	\$0	\$0
<i>Expenditures (by function)</i>								
Instruction	\$41,373	\$0	\$0	\$0	\$0	\$0	\$0	\$0
Supporting Services	46,506	0	0	0	0	0	0	0
Non-Instructional	0	0	0	0	0	0	0	0
Extracurricular Activities	0	0	0	0	0	0	0	0
Facilities & Construction	0	0	0	0	0	0	0	0
Debt Service	0	0	0	0	0	0	0	0
Other Uses of Funds	0	0	0	0	0	0	0	0
<i>Total Expenditures</i>	\$87,879	\$0	\$0	\$0	\$0	\$0	\$0	\$0
<i>Ending Fund Balance</i>	(\$570,446)	(\$570,446)	(\$570,446)	\$0	\$0	\$0	\$0	\$0

Liability Self-Insurance Fund (023)

This fund should have the self-insurance money deposited in it and all appropriate self-insurance payments made from it. The Self-Insurance Fund may be a fund that serves a pool of participating local governments or a pool of funds within a given local government. The Self-Insurance Fund does not require permission of the Auditor of State for establishment. The Board of Education should establish the fund by resolution.

	FY 2019 Actual	FY 2020 Actual	FY 2021 Actual	FY 2022 Est. Actual	FY 2023 Budget	FY 2024 Forecast	FY 2025 Forecast	FY 2026 Forecast
Revenues								
Local	\$0	\$144,051	\$88,419	\$440,242	\$12,759	\$12,694	\$12,844	\$12,972
State	0	0	0	0	0	0	0	0
Federal	0	0	0	0	0	0	0	0
Other	0	1,000,000	1,000,000	1,000,000	500,000	497,450	503,320	508,353
Total Revenue	\$0	\$1,144,051	\$1,088,419	\$1,440,242	\$512,759	\$510,144	\$516,164	\$521,325
Expenditures (by object)								
Salaries	\$750	\$0	\$0	\$0	\$0	\$0	\$0	\$0
Benefits	198	0	0	0	0	0	0	0
Purchase Services	0	0	0	0	0	0	0	0
Materials & Supplies	0	0	0	0	0	0	0	0
Capital Outlay	35,077	0	0	0	0	0	0	0
Other Objects	597,774	539,923	210,288	440,242	449,487	458,926	462,322	465,928
Other Uses of Funds	0	0	0	0	0	0	0	0
Total Expenditures	\$633,799	\$539,923	\$210,288	\$440,242	\$449,487	\$458,926	\$462,322	\$465,928
Expenditures (by function)								
Instruction	\$0	\$0	\$0	\$0	\$0	\$0	\$0	\$0
Supporting Services	633,799	539,923	210,288	440,242	449,487	458,926	462,322	465,928
Non-Instructional	0	0	0	0	0	0	0	0
Extracurricular Activities	0	0	0	0	0	0	0	0
Facilities & Construction	0	0	0	0	0	0	0	0
Debt Service	0	0	0	0	0	0	0	0
Other Uses of Funds	0	0	0	0	0	0	0	0
Total Expenditures	\$633,799	\$539,923	\$210,288	\$440,242	\$449,487	\$458,926	\$462,322	\$465,928
Ending Fund Balance	\$967,715	\$1,571,842	\$2,449,974	\$1,375,310	\$1,438,582	\$1,489,800	\$1,543,641	\$1,599,039

Employee Benefits Self-Insurance Fund (024)

A fund provided to account for monies received from other funds as payment for providing medical, hospitalization, life, dental, vision, or any other similar employee benefits.

	FY 2019 Actual	FY 2020 Actual	FY 2021 Actual	FY 2022 Est. Actual	FY 2023 Budget	FY 2024 Forecast	FY 2025 Forecast	FY 2026 Forecast
<i>Revenues</i>								
Local	\$101,213,713	\$101,666,049	\$111,547,650	\$128,861,057	\$108,398,423	\$107,845,591	\$109,118,169	\$110,209,351
State	0	0	0	0	0	0	0	0
Federal	0	0	0	0	0	0	0	0
Other	0	0	0	0	0	0	0	0
<i>Total Revenue</i>	<i>\$101,213,713</i>	<i>\$101,666,049</i>	<i>\$111,547,650</i>	<i>\$128,861,057</i>	<i>\$108,398,423</i>	<i>\$107,845,591</i>	<i>\$109,118,169</i>	<i>\$110,209,351</i>
<i>Expenditures (by object)</i>								
Salaries	\$0	\$0	\$0	\$0	\$0	\$0	\$0	\$0
Benefits	0	0	0	0	0	0	0	0
Purchase Services	101,849,308	96,412,318	108,128,991	128,534,809	122,108,068	107,455,100	108,250,268	109,094,620
Materials & Supplies	0	0	0	0	0	0	0	0
Capital Outlay	0	0	0	0	0	0	0	0
Other Objects	0	0	0	0	0	0	0	0
Other Uses of Funds	0	0	0	0	0	0	0	0
<i>Total Expenditures</i>	<i>\$101,849,308</i>	<i>\$96,412,318</i>	<i>\$108,128,991</i>	<i>\$128,534,809</i>	<i>\$122,108,068</i>	<i>\$107,455,100</i>	<i>\$108,250,268</i>	<i>\$109,094,620</i>
<i>Expenditures (by function)</i>								
Instruction	\$0	\$0	\$0	\$0	\$0	\$0	\$0	\$0
Supporting Services	101,849,308	96,412,318	108,128,991	128,534,809	122,108,068	107,455,100	108,250,268	109,094,620
Non-Instructional	0	0	0	0	0	0	0	0
Extracurricular Activities	0	0	0	0	0	0	0	0
Facilities & Construction	0	0	0	0	0	0	0	0
Debt Service	0	0	0	0	0	0	0	0
Other Uses of Funds	0	0	0	0	0	0	0	0
<i>Total Expenditures</i>	<i>\$101,849,308</i>	<i>\$96,412,318</i>	<i>\$108,128,991</i>	<i>\$128,534,809</i>	<i>\$122,108,068</i>	<i>\$107,455,100</i>	<i>\$108,250,268</i>	<i>\$109,094,620</i>
<i>Ending Fund Balance</i>	<i>\$12,724,643</i>	<i>\$17,978,373</i>	<i>\$21,397,033</i>	<i>\$20,262,392</i>	<i>\$6,552,747</i>	<i>\$6,943,239</i>	<i>\$7,811,140</i>	<i>\$8,925,871</i>

Classroom Facilities Maintenance Fund (034)

A fund used to account for the proceeds of a levy for the maintenance of facilities.

	FY 2019 Actual	FY 2020 Actual	FY 2021 Actual	FY 2022 Est. Actual	FY 2023 Budget	FY 2024 Forecast	FY 2025 Forecast	FY 2026 Forecast
<i>Revenues</i>								
Local	\$2,017,514	\$1,677,922	\$1,666,958	\$2,615,287	\$2,181,432	\$2,170,307	\$2,195,916	\$2,217,875
State	2,116,968	2,043,517	2,113,745	2,110,547	88,081	87,632	88,666	89,553
Federal	0	0	0	0	0	0	0	0
Other	0	0	0	0	0	0	0	0
<i>Total Revenue</i>	\$4,134,482	\$3,721,439	\$3,780,703	\$4,725,834	\$2,269,513	\$2,257,938	\$2,284,582	\$2,307,428
<i>Expenditures (by object)</i>								
Salaries	\$0	\$0	\$0	\$0	\$0	\$0	\$0	\$0
Benefits	0	0	0	0	0	0	0	0
Purchase Services	5,019,557	3,709,877	3,265,615	1,615,914	1,649,848	1,684,495	1,696,960	1,710,196
Materials & Supplies	8,190	27,624	22,138	0	0	0	0	0
Capital Outlay	806,096	487,809	1,157,747	275,713	281,503	287,415	289,542	291,800
Other Objects	53,275	0	0	48,783	49,807	50,853	51,229	51,629
Other Uses of Funds	0	0	0	0	0	0	0	0
<i>Total Expenditures</i>	\$5,887,119	\$4,225,310	\$4,445,500	\$1,940,410	\$1,981,158	\$2,022,762	\$2,037,731	\$2,053,625
<i>Expenditures (by function)</i>								
Instruction	\$0	\$0	\$0	\$0	\$0	\$0	\$0	\$0
Supporting Services	5,887,119	4,225,310	4,445,500	1,940,410	1,981,158	2,022,762	2,037,731	2,053,625
Non-Instructional	0	0	0	0	0	0	0	0
Extracurricular Activities	0	0	0	0	0	0	0	0
Facilities & Construction	0	0	0	0	0	0	0	0
Debt Service	0	0	0	0	0	0	0	0
Other Uses of Funds	0	0	0	0	0	0	0	0
<i>Total Expenditures</i>	\$5,887,119	\$4,225,310	\$4,445,500	\$1,940,410	\$1,981,158	\$2,022,762	\$2,037,731	\$2,053,625
<i>Ending Fund Balance</i>	\$10,218,291	\$9,714,419	\$9,049,622	\$5,764,916	\$6,053,270	\$6,288,446	\$6,535,298	\$6,789,100

Partnering Community School Fund (036)

As part of the 2012 15-mill levy and subsequent re-approval in 2016, CMSD distributes one of the 15-mill to collaborating charter schools.

	FY 2019 Actual	FY 2020 Actual	FY 2021 Actual	FY 2022 Est. Actual	FY 2023 Budget	FY 2024 Forecast	FY 2025 Forecast	FY 2026 Forecast
<i>Revenues</i>								
Local	\$3,787,356	\$3,161,913	\$3,615,984	\$8,856,377	\$6,948,152	\$6,912,717	\$6,994,287	\$7,064,230
State	373,150	366,307	400,412	422,562	204,360	203,318	205,717	207,775
Federal	0	0	0	0	0	0	0	0
Other	0	0	0	0	0	0	0	0
<i>Total Revenue</i>	\$4,160,506	\$3,528,219	\$4,016,396	\$9,278,939	\$7,152,513	\$7,116,035	\$7,200,004	\$7,272,004
<i>Expenditures (by object)</i>								
Salaries	\$0	\$0	\$0	\$0	\$0	\$0	\$0	\$0
Benefits	0	0	0	0	0	0	0	0
Purchase Services	0	0	0	0	0	0	0	0
Materials & Supplies	0	0	0	0	0	0	0	0
Capital Outlay	0	0	0	0	0	0	0	0
Other Objects	3,965,003	3,905,122	5,222,325	7,199,891	7,351,089	7,505,462	7,561,002	7,619,978
Other Uses of Funds	0	0	0	0	0	0	0	0
<i>Total Expenditures</i>	\$3,965,003	\$3,905,122	\$5,222,325	\$7,199,891	\$7,351,089	\$7,505,462	\$7,561,002	\$7,619,978
<i>Expenditures (by function)</i>								
Instruction	\$0	\$0	\$0	\$0	\$0	\$0	\$0	\$0
Supporting Services	3,965,003	3,905,122	5,222,325	7,199,891	7,351,089	7,505,462	7,561,002	7,619,978
Non-Instructional	0	0	0	0	0	0	0	0
Extracurricular Activities	0	0	0	0	0	0	0	0
Facilities & Construction	0	0	0	0	0	0	0	0
Debt Service	0	0	0	0	0	0	0	0
Other Uses of Funds	0	0	0	0	0	0	0	0
<i>Total Expenditures</i>	\$3,965,003	\$3,905,122	\$5,222,325	\$7,199,891	\$7,351,089	\$7,505,462	\$7,561,002	\$7,619,978
<i>Ending Fund Balance</i>	\$627,463	\$250,560	(\$955,369)	\$985,537	\$786,961	\$397,534	\$36,536	(\$311,438)

Student Managed Student Activity Fund (200)

A fund provided to account for those student activity programs, which have student participation in the activity and have students involved in the management of the program. This fund typically includes those student activities, which consist of a student body, student president, student treasurer, and faculty advisor.

	FY 2019 Actual	FY 2020 Actual	FY 2021 Actual	FY 2022 Est. Actual	FY 2023 Budget	FY 2024 Forecast	FY 2025 Forecast	FY 2026 Forecast
<i>Revenues</i>								
Local	\$549,487	\$358,292	\$68,245	\$305,972	\$263,246	\$261,903	\$264,994	\$267,644
State	0	0	0	0	0	0	0	0
Federal	0	0	0	0	0	0	0	0
Other	0	0	0	0	0	0	0	0
<i>Total Revenue</i>	\$549,487	\$358,292	\$68,245	\$305,972	\$263,246	\$261,903	\$264,994	\$267,644
<i>Expenditures (by object)</i>								
Salaries	\$0	\$0	\$0	\$0	\$0	\$0	\$0	\$0
Benefits	0	0	0	0	0	0	0	0
Purchase Services	4,100	1,088	3,954	2,950	3,012	3,075	3,098	3,122
Materials & Supplies	40,367	21,552	9,933	31,535	32,197	32,873	33,116	33,375
Capital Outlay	0	0	0	0	0	0	0	0
Other Objects	474,524	395,301	70,488	228,896	233,703	238,611	240,376	242,251
Other Uses of Funds	0	0	0	0	0	0	0	0
<i>Total Expenditures</i>	\$518,991	\$417,940	\$84,374	\$263,381	\$268,912	\$274,559	\$276,591	\$278,748
<i>Expenditures (by function)</i>								
Instruction	\$62,868	\$17,401	\$8,322	\$25,410	\$25,943	\$26,488	\$26,684	\$26,892
Supporting Services	1,241	11,216	262	3,041	3,105	3,170	3,194	3,219
Non-Instructional	0	0	0	0	0	0	0	0
Extracurricular Activities	454,882	389,324	75,791	234,930	239,863	244,900	246,713	248,637
Facilities & Construction	0	0	0	0	0	0	0	0
Debt Service	0	0	0	0	0	0	0	0
Other Uses of Funds	0	0	0	0	0	0	0	0
<i>Total Expenditures</i>	\$518,991	\$417,940	\$84,374	\$263,381	\$268,912	\$274,559	\$276,591	\$278,748
<i>Ending Fund Balance</i>	\$683,828	\$624,180	\$608,051	\$531,471	\$525,805	\$513,149	\$501,552	\$490,448

District Managed Student Activity Fund (300)

A fund provided to account for those student activity programs, which have student participation in the activity but do not have student management of the programs. This fund would usually include athletic programs but could also include band, cheerleaders, flag corps, and other similar types of activities.

	FY 2019 Actual	FY 2020 Actual	FY 2021 Actual	FY 2022 Est. Actual	FY 2023 Budget	FY 2024 Forecast	FY 2025 Forecast	FY 2026 Forecast
<i>Revenues</i>								
Local	\$96,111	\$108,655	\$7,875	\$79,667	\$39,479	\$39,277	\$39,741	\$40,138
State	0	0	0	0	0	0	0	0
Federal	0	0	0	0	0	0	0	0
Other	0	0	0	0	0	0	0	0
<i>Total Revenue</i>	<i>\$96,111</i>	<i>\$108,655</i>	<i>\$7,875</i>	<i>\$79,667</i>	<i>\$39,479</i>	<i>\$39,277</i>	<i>\$39,741</i>	<i>\$40,138</i>
<i>Expenditures (by object)</i>								
Salaries	\$0	\$0	\$0	\$0	\$0	\$0	\$0	\$0
Benefits	0	0	0	0	0	0	0	0
Purchase Services	150	416	0	2,442	1,270	1,297	1,306	1,316
Materials & Supplies	82,168	99,089	30,199	86,775	45,123	46,070	46,411	46,773
Capital Outlay	0	0	1,600	4,795	2,493	2,545	2,564	2,584
Other Objects	13,261	17,154	1,000	4,852	2,523	2,576	2,595	2,615
Other Uses of Funds	0	0	0	0	0	0	0	0
<i>Total Expenditures</i>	<i>\$95,579</i>	<i>\$116,660</i>	<i>\$32,799</i>	<i>\$98,863</i>	<i>\$51,409</i>	<i>\$52,489</i>	<i>\$52,877</i>	<i>\$53,289</i>
<i>Expenditures (by function)</i>								
Instruction	\$726	\$492	\$756	\$471	\$245	\$250	\$252	\$254
Supporting Services	1,171	0	0	0	0	0	0	0
Non-Instructional	0	0	0	0	0	0	0	0
Extracurricular Activities	93,682	116,168	32,043	98,292	51,112	52,185	52,571	52,981
Facilities & Construction	0	0	0	100	52	53	53	54
Debt Service	0	0	0	0	0	0	0	0
Other Uses of Funds	0	0	0	0	0	0	0	0
<i>Total Expenditures</i>	<i>\$95,579</i>	<i>\$116,660</i>	<i>\$32,799</i>	<i>\$98,863</i>	<i>\$51,409</i>	<i>\$52,489</i>	<i>\$52,877</i>	<i>\$53,289</i>
<i>Ending Fund Balance</i>	<i>\$170,097</i>	<i>\$162,092</i>	<i>\$137,169</i>	<i>\$75,835</i>	<i>\$63,905</i>	<i>\$50,694</i>	<i>\$37,558</i>	<i>\$24,407</i>

Auxiliary Services (NPSS) Fund (401)

A fund used to account for monies, which provide services and materials to pupils attending non-public schools within the school district.

	FY 2019 Actual	FY 2020 Actual	FY 2021 Actual	FY 2022 Est. Actual	FY 2023 Budget	FY 2024 Forecast	FY 2025 Forecast	FY 2026 Forecast
Revenues								
Local	\$714	\$0	\$7,501	\$0	\$0	\$0	\$0	\$0
State	8,634,311	8,947,455	9,030,094	5,830,203	5,318,929	5,291,803	5,354,246	5,407,788
Federal	0	0	0	0	0	0	0	0
Other	0	0	0	867,462	0	0	0	0
Total Revenue	\$8,635,025	\$8,947,455	\$9,037,594	\$6,697,665	\$5,318,929	\$5,291,803	\$5,354,246	\$5,407,788
Expenditures (by object)								
Salaries	\$1,927,579	\$2,275,058	\$1,695,693	\$2,060,819	\$1,998,994	\$1,559,216	\$1,309,741	\$1,139,475
Benefits	855,015	970,362	796,413	1,013,150	982,756	766,550	643,902	560,194
Purchase Services	1,229,862	1,055,298	1,094,997	941,899	913,642	712,641	598,618	520,798
Materials & Supplies	2,881,118	2,406,920	3,163,068	2,978,052	2,888,711	2,253,194	1,892,683	1,646,634
Capital Outlay	1,258,738	1,504,576	811,070	1,186,363	1,150,772	897,602	753,986	655,968
Other Objects	882	971,922	612	662	642	501	421	366
Other Uses of Funds	0	0	0	0	0	0	0	0
Total Expenditures	\$8,153,194	\$9,184,137	\$7,561,853	\$8,180,946	\$7,935,518	\$6,189,704	\$5,199,351	\$4,523,435
Expenditures (by function)								
Instruction	\$5,916	\$0	\$0	\$0	\$0	\$0	\$0	\$0
Supporting Services	79,232	21,611	73,005	19,410	18,828	14,686	12,336	10,732
Non-Instructional	8,068,046	9,162,526	7,488,848	8,161,536	7,916,690	6,175,018	5,187,015	4,512,703
Extracurricular Activities	0	0	0	0	0	0	0	0
Facilities & Construction	0	0	0	0	0	0	0	0
Debt Service	0	0	0	0	0	0	0	0
Other Uses of Funds	0	0	0	0	0	0	0	0
Total Expenditures	\$8,153,194	\$9,184,137	\$7,561,853	\$8,180,946	\$7,935,518	\$6,189,704	\$5,199,351	\$4,523,435
Ending Fund Balance	\$2,041,449	\$1,804,766	\$3,280,507	\$3,423,724	\$807,136	(\$90,765)	\$64,130	\$948,483

Management Information System Fund (432)

A fund provided for hardware and software development, or other costs associated with the requirements of the management information system. This funding source expired prior to FY 2014 with some carryover expenses in FY2014, FY2015, and FY2016.

	FY 2019 Actual	FY 2020 Actual	FY 2021 Actual	FY 2022 Est. Actual	FY 2023 Budget	FY 2024 Forecast	FY 2025 Forecast	FY 2026 Forecast
<i>Revenues</i>								
Local	\$0	\$0	\$0	\$0	\$0	\$0	\$0	\$0
State	0	0	0	0	0	0	0	0
Federal	0	0	0	0	0	0	0	0
Other	0	0	0	0	0	0	0	0
<i>Total Revenue</i>	<i>\$0</i>	<i>\$0</i>	<i>\$0</i>	<i>\$0</i>	<i>\$0</i>	<i>\$0</i>	<i>\$0</i>	<i>\$0</i>
<i>Expenditures (by object)</i>								
Salaries	\$0	\$0	\$0	\$0	\$0	\$0	\$0	\$0
Benefits	0	0	0	0	0	0	0	0
Purchase Services	0	0	0	0	0	0	0	0
Materials & Supplies	0	0	0	0	0	0	0	0
Capital Outlay	0	0	0	0	0	0	0	0
Other Objects	0	0	0	0	0	0	0	0
Other Uses of Funds	0	0	0	0	0	0	0	0
<i>Total Expenditures</i>	<i>\$0</i>	<i>\$0</i>	<i>\$0</i>	<i>\$0</i>	<i>\$0</i>	<i>\$0</i>	<i>\$0</i>	<i>\$0</i>
<i>Expenditures (by function)</i>								
Instruction	\$0	\$0	\$0	\$0	\$0	\$0	\$0	\$0
Supporting Services	0	0	0	0	0	0	0	0
Non-Instructional	0	0	0	0	0	0	0	0
Extracurricular Activities	0	0	0	0	0	0	0	0
Facilities & Construction	0	0	0	0	0	0	0	0
Debt Service	0	0	0	0	0	0	0	0
Other Uses of Funds	0	0	0	0	0	0	0	0
<i>Total Expenditures</i>	<i>\$0</i>	<i>\$0</i>	<i>\$0</i>	<i>\$0</i>	<i>\$0</i>	<i>\$0</i>	<i>\$0</i>	<i>\$0</i>
<i>Ending Fund Balance</i>	<i>\$0</i>	<i>\$0</i>	<i>\$0</i>	<i>\$0</i>	<i>\$0</i>	<i>\$0</i>	<i>\$0</i>	<i>\$0</i>

Public School Preschool Fund (439)

A fund to assist school districts in paying the cost of preschool programs for three and four year olds.

	FY 2019 Actual	FY 2020 Actual	FY 2021 Actual	FY 2022 Est. Actual	FY 2023 Budget	FY 2024 Forecast	FY 2025 Forecast	FY 2026 Forecast
<i>Revenues</i>								
Local	\$1,021,090	\$292,351	\$0	\$0	\$0	\$0	\$0	\$0
State	240,218	1,261,288	1,154,628	1,243,819	1,146,575	1,144,282	1,157,784	1,169,362
Federal	0	0	0	0	148,391	148,094	149,842	151,340
Other	394,000	0	0	45,126	35,127	35,057	35,470	35,825
Total Revenue	\$1,655,308	\$1,553,638	\$1,154,628	\$1,288,945	\$1,330,093	\$1,327,433	\$1,343,097	\$1,356,528
<i>Expenditures (by object)</i>								
Salaries	\$759,099	\$931,818	\$633,701	\$663,766	\$677,705	\$670,928	\$672,941	\$666,211
Benefits	277,942	344,741	284,471	307,787	314,251	311,108	312,041	308,921
Purchase Services	250,610	44,946	78,101	212,095	216,549	214,384	215,027	212,877
Materials & Supplies	26,355	78,720	157,826	220,767	225,403	223,149	223,819	221,580
Capital Outlay	0	0	0	0	0	0	0	0
Other Objects	0	0	0	0	0	0	0	0
Other Uses of Funds	145,000	145,000	0	0	0	0	0	0
Total Expenditures	\$1,459,006	\$1,545,226	\$1,154,099	\$1,404,415	\$1,433,908	\$1,419,569	\$1,423,827	\$1,409,589
<i>Expenditures (by function)</i>								
Instruction	\$519,312	\$760,053	\$6,492	\$0	\$0	\$0	\$0	\$0
Supporting Services	794,694	640,173	1,147,607	1,404,415	1,433,908	1,419,569	1,423,827	1,409,589
Non-Instructional	0	0	0	0	0	0	0	0
Extracurricular Activities	0	0	0	0	0	0	0	0
Facilities & Construction	0	0	0	0	0	0	0	0
Debt Service	0	0	0	0	0	0	0	0
Other Uses of Funds	145,000	145,000	0	0	0	0	0	0
Total Expenditures	\$1,459,006	\$1,545,226	\$1,154,099	\$1,404,415	\$1,433,908	\$1,419,569	\$1,423,827	\$1,409,589
Ending Fund Balance	(\$74,222)	(\$65,810)	(\$65,281)	\$108,872	\$5,058	(\$87,078)	(\$167,809)	(\$220,871)

Data Communications for Schools Buildings Fund (451)

A fund provided to account for money appropriated for Ohio Educational Computer Network Connections.

	FY 2019 Actual	FY 2020 Actual	FY 2021 Actual	FY 2022 Est. Actual	FY 2023 Budget	FY 2024 Forecast	FY 2025 Forecast	FY 2026 Forecast
<i>Revenues</i>								
Local	\$0	\$0	\$0	\$0	\$0	\$0	\$0	\$0
State	0	0	0	76,500	0	0	0	0
Federal	0	0	0	76,500	153,000	152,220	154,016	155,556
Other	0	0	0	0	0	0	0	0
<i>Total Revenue</i>	\$0	\$0	\$0	\$153,000	\$153,000	\$152,220	\$154,016	\$155,556
<i>Expenditures (by object)</i>								
Salaries	\$0	\$0	\$0	\$0	\$0	\$0	\$0	\$0
Benefits	0	0	0	0	0	0	0	0
Purchase Services	0	0	0	153,000	156,213	159,493	160,674	161,927
Materials & Supplies	0	0	0	0	0	0	0	0
Capital Outlay	0	0	0	0	0	0	0	0
Other Objects	0	0	0	0	0	0	0	0
Other Uses of Funds	0	0	0	0	0	0	0	0
<i>Total Expenditures</i>	\$0	\$0	\$0	\$153,000	\$156,213	\$159,493	\$160,674	\$161,927
<i>Expenditures (by function)</i>								
Instruction	\$0	\$0	\$0	\$0	\$0	\$0	\$0	\$0
Supporting Services	0	0	0	153,000	156,213	159,493	160,674	161,927
Non-Instructional	0	0	0	0	0	0	0	0
Extracurricular Activities	0	0	0	0	0	0	0	0
Facilities & Construction	0	0	0	0	0	0	0	0
Debt Service	0	0	0	0	0	0	0	0
Other Uses of Funds	0	0	0	0	0	0	0	0
<i>Total Expenditures</i>	\$0	\$0	\$0	\$153,000	\$156,213	\$159,493	\$160,674	\$161,927
<i>Ending Fund Balance</i>	\$0	\$0	\$0	\$0	(\$3,213)	(\$10,487)	(\$17,144)	(\$23,515)

School Net Professional Development Fund (452)

A fund provided to account for a limited number of professional development subsidy grants.

	FY 2019 Actual	FY 2020 Actual	FY 2021 Actual	FY 2022 Est. Actual	FY 2023 Budget	FY 2024 Forecast	FY 2025 Forecast	FY 2026 Forecast
<i>Revenues</i>								
Local	\$0	\$0	\$0	\$0	\$0	\$0	\$0	\$0
State	0	0	0	0	0	0	0	0
Federal	0	0	0	0	0	0	0	0
Other	0	0	0	0	0	0	0	0
<i>Total Revenue</i>	<i>\$0</i>	<i>\$0</i>	<i>\$0</i>	<i>\$0</i>	<i>\$0</i>	<i>\$0</i>	<i>\$0</i>	<i>\$0</i>
<i>Expenditures (by object)</i>								
Salaries	\$0	\$0	\$0	\$0	\$0	\$0	\$0	\$0
Benefits	0	0	0	0	0	0	0	0
Purchase Services	0	0	0	0	0	0	0	0
Materials & Supplies	0	0	0	0	0	0	0	0
Capital Outlay	0	0	0	0	0	0	0	0
Other Objects	0	0	0	0	0	0	0	0
Other Uses of Funds	0	0	0	0	0	0	0	0
<i>Total Expenditures</i>	<i>\$0</i>	<i>\$0</i>	<i>\$0</i>	<i>\$0</i>	<i>\$0</i>	<i>\$0</i>	<i>\$0</i>	<i>\$0</i>
<i>Expenditures (by function)</i>								
Instruction	\$0	\$0	\$0	\$0	\$0	\$0	\$0	\$0
Supporting Services	0	0	0	0	0	0	0	0
Non-Instructional	0	0	0	0	0	0	0	0
Extracurricular Activities	0	0	0	0	0	0	0	0
Facilities & Construction	0	0	0	0	0	0	0	0
Debt Service	0	0	0	0	0	0	0	0
Other Uses of Funds	0	0	0	0	0	0	0	0
<i>Total Expenditures</i>	<i>\$0</i>	<i>\$0</i>	<i>\$0</i>	<i>\$0</i>	<i>\$0</i>	<i>\$0</i>	<i>\$0</i>	<i>\$0</i>
<i>Ending Fund Balance</i>	<i>\$0</i>	<i>\$0</i>	<i>\$0</i>	<i>\$0</i>	<i>\$0</i>	<i>\$0</i>	<i>\$0</i>	<i>\$0</i>

Vocational Education Enhancement Fund (461)

This fund reflects state grants to advance vocational education programs, such as school-based agricultural education.

	FY 2019 Actual	FY 2020 Actual	FY 2021 Actual	FY 2022 Est. Actual	FY 2023 Budget	FY 2024 Forecast	FY 2025 Forecast	FY 2026 Forecast
<i>Revenues</i>								
Local	\$0	\$0	\$0	\$0	\$0	\$0	\$0	\$0
State	7,388	10,997	4,511	7,418	0	0	0	0
Federal	0	0	0	0	7,020	6,984	7,067	7,137
Other	25,000	26,000	10,000	17,400	0	0	0	0
Total Revenue	\$32,388	\$36,997	\$14,511	\$24,818	\$7,020	\$6,984	\$7,067	\$7,137
<i>Expenditures (by object)</i>								
Salaries	\$4,356	\$3,636	\$3,789	\$5,161	\$5,269	\$5,380	\$5,419	\$5,462
Benefits	709	1,377	722	1,057	1,079	1,102	1,110	1,119
Purchase Services	3,250	6,878	1,200	0	0	0	0	0
Materials & Supplies	0	0	0	0	0	0	0	0
Capital Outlay	0	0	0	0	0	0	0	0
Other Objects	0	0	0	0	0	0	0	0
Other Uses of Funds	12,000	12,000	26,000	10,000	10,210	10,424	10,502	10,583
Total Expenditures	\$20,315	\$23,891	\$31,711	\$16,218	\$16,558	\$16,906	\$17,031	\$17,164
<i>Expenditures (by function)</i>								
Instruction	\$5,065	\$5,013	\$4,511	\$6,218	\$6,348	\$6,481	\$6,529	\$6,580
Supporting Services	3,250	6,878	1,200	0	0	0	0	0
Non-Instructional	0	0	0	0	0	0	0	0
Extracurricular Activities	0	0	0	0	0	0	0	0
Facilities & Constr. Services	0	0	0	0	0	0	0	0
Debt Service	0	0	0	0	0	0	0	0
Other Uses of Funds	12,000	12,000	26,000	10,000	10,210	10,424	10,502	10,583
Total Expenditures	\$20,315	\$23,891	\$31,711	\$16,218	\$16,558	\$16,906	\$17,031	\$17,164
Ending Fund Balance	(\$9,920)	\$3,186	(\$14,014)	\$12,319	\$2,781	(\$7,141)	(\$17,105)	(\$27,132)

Alternative Schools Fund (463)

A fund used to account for alternative educational programs for existing and new at-risk and delinquent youth. Programs shall be focused on youth in one or more of the following categories: those who have been expelled or suspended dropped out of school or are at risk of dropping out of school, habitually truant or disruptive, or probation or on parole from a Department of Youth Services' facility.

	FY 2019 Actual	FY 2020 Actual	FY 2021 Actual	FY 2022 Est. Actual	FY 2023 Budget	FY 2024 Forecast	FY 2025 Forecast	FY 2026 Forecast
<i>Revenues</i>								
Local	\$0	\$0	\$0	\$0	\$0	\$0	\$0	\$0
State	0	0	0	0	0	0	0	0
Federal	0	0	0	0	0	0	0	0
Other	394,000	0	0	0	0	0	0	0
<i>Total Revenue</i>	<i>\$394,000</i>	<i>\$0</i>	<i>\$0</i>	<i>\$0</i>	<i>\$0</i>	<i>\$0</i>	<i>\$0</i>	<i>\$0</i>
<i>Expenditures (by object)</i>								
Salaries	\$0	\$0	\$0	\$0	\$0	\$0	\$0	\$0
Benefits	0	0	0	0	0	0	0	0
Purchase Services	0	0	0	0	0	0	0	0
Materials & Supplies	0	0	0	0	0	0	0	0
Capital Outlay	0	0	0	0	0	0	0	0
Other Objects	0	0	0	0	0	0	0	0
Other Uses of Funds	20,000	20,000	0	0	0	0	0	0
<i>Total Expenditures</i>	<i>\$20,000</i>	<i>\$20,000</i>	<i>\$0</i>	<i>\$0</i>	<i>\$0</i>	<i>\$0</i>	<i>\$0</i>	<i>\$0</i>
<i>Expenditures (by function)</i>								
Instruction	\$0	\$0	\$0	\$0	\$0	\$0	\$0	\$0
Supporting Services	0	0	0	0	0	0	0	0
Non-Instructional	0	0	0	0	0	0	0	0
Extracurricular Activities	0	0	0	0	0	0	0	0
Facilities & Construction	0	0	0	0	0	0	0	0
Debt Service	0	0	0	0	0	0	0	0
Other Uses of Funds	20,000	20,000	0	0	0	0	0	0
<i>Total Expenditures</i>	<i>\$20,000</i>	<i>\$20,000</i>	<i>\$0</i>	<i>\$0</i>	<i>\$0</i>	<i>\$0</i>	<i>\$0</i>	<i>\$0</i>
<i>Ending Fund Balance</i>	<i>\$344,978</i>	<i>\$324,978</i>	<i>\$324,978</i>	<i>\$358,864</i>	<i>\$358,864</i>	<i>\$358,864</i>	<i>\$358,864</i>	<i>\$358,864</i>

Student Wellness and Success (467)

This fund is used to account for state monies distributed in accordance with ORC section 3317.26, that are restricted for specific purposes related to student wellness including mental health services, services for homeless youth, services for child welfare involved youth, community liaisons, physical health care services, mentoring programs, family engagement and supportive services, city connects programming, professional development regarding the provision of trauma-informed care, and professional development regarding cultural competence.

	FY 2019 Actual	FY 2020 Actual	FY 2021 Actual	FY 2022 Est. Actual	FY 2023 Budget	FY 2024 Forecast	FY 2025 Forecast	FY 2026 Forecast
<i>Revenues</i>								
Local	\$0	\$0	\$0	\$0	\$0	\$0	\$0	\$0
State	0	8,896,763	12,577,828	578,988	0	0	0	0
Federal	0	0	0	0	0	0	0	0
Other	0	0	0	0	0	0	0	0
<i>Total Revenue</i>	\$0	\$8,896,763	\$12,577,828	\$578,988	\$0	\$0	\$0	\$0
<i>Expenditures (by object)</i>								
Salaries	\$0	\$4,015,051	\$6,507,068	\$86,330	\$88,143	\$89,994	\$90,660	\$91,367
Benefits	0	1,744,628	2,734,036	29,811	30,437	31,076	31,306	31,550
Purchase Services	0	605,423	1,840,657	101,521	103,653	105,830	106,613	107,444
Materials & Supplies	0	21,343	373,530	40,060	40,901	41,760	42,069	42,397
Capital Outlay	0	1,092,020	399,244	0	0	0	0	0
Other Objects	0	0	0	0	0	0	0	0
Other Uses of Funds	0	0	0	0	0	0	0	0
<i>Total Expenditures</i>	\$0	\$7,478,466	\$11,854,535	\$257,722	\$263,134	\$268,660	\$270,648	\$272,759
<i>Expenditures (by function)</i>								
Instruction	\$0	\$7,120	\$1,207,143	\$0	\$0	\$0	\$0	\$0
Supporting Services	0	7,471,346	10,647,392	257,722	263,134	268,660	270,648	272,759
Non-Instructional	0	0	0	0	0	0	0	0
Extracurricular Activities	0	0	0	0	0	0	0	0
Facilities & Construction	0	0	0	0	0	0	0	0
Debt Service	0	0	0	0	0	0	0	0
Other Uses of Funds	0	0	0	0	0	0	0	0
<i>Total Expenditures</i>	\$0	\$7,478,466	\$11,854,535	\$257,722	\$263,134	\$268,660	\$270,648	\$272,759
<i>Ending Fund Balance</i>	\$0	\$1,418,297	\$2,141,590	\$2,000,009	\$1,736,875	\$1,468,215	\$1,197,567	\$924,807

Miscellaneous State Grants Fund (499)

A fund used to account for various monies received from state agencies, which are not classified elsewhere. A separate special cost center must be used for each grant.

	FY 2019 Actual	FY 2020 Actual	FY 2021 Actual	FY 2022 Est. Actual	FY 2023 Budget	FY 2024 Forecast	FY 2025 Forecast	FY 2026 Forecast
<i>Revenues</i>								
Local	\$4,436	\$0	\$0	\$8,000	\$12,000	\$11,939	\$12,080	\$12,200
State	2,113,565	2,067,718	877,828	1,120,643	1,642,938	1,634,559	1,653,847	1,670,385
Federal	0	0	0	189,808	4,000	3,980	4,027	4,067
Other	0	0	0	0	0	0	0	0
Total Revenue	\$2,118,001	\$2,067,718	\$877,828	\$1,318,452	\$1,658,938	\$1,650,478	\$1,669,953	\$1,686,653
<i>Expenditures (by object)</i>								
Salaries	\$2,893	\$305,250	\$44,959	\$78,260	\$79,903	\$81,581	\$82,185	\$82,826
Benefits	(2,862)	85,917	15,611	35,595	36,343	37,106	37,380	37,672
Purchase Services	160,804	582,697	39,567	70,230	71,705	73,211	73,752	74,328
Materials & Supplies	560,815	993,477	1,196,862	182,831	186,671	190,591	192,001	193,499
Capital Outlay	236,554	368,119	122,575	136,384	139,248	142,173	143,225	144,342
Other Objects	(4,478)	984	3,996	0	0	0	0	0
Other Uses of Funds	0	0	0	0	0	0	0	0
Total Expenditures	\$953,726	\$2,336,443	\$1,423,570	\$503,300	\$513,870	\$524,661	\$528,544	\$532,666
<i>Expenditures (by function)</i>								
Instruction	\$753,746	\$2,046,368	\$1,259,369	\$235,261	\$240,202	\$245,246	\$247,061	\$248,988
Supporting Services	198,390	252,149	164,202	268,039	273,668	279,415	281,483	283,678
Non-Instructional	0	37,707	0	0	0	0	0	0
Extracurricular Activities	1,590	218	0	0	0	0	0	0
Facilities & Construction	0	0	0	0	0	0	0	0
Debt Service	0	0	0	0	0	0	0	0
Other Uses of Funds	0	0	0	0	0	0	0	0
Total Expenditures	\$953,726	\$2,336,443	\$1,423,570	\$503,300	\$513,870	\$524,661	\$528,544	\$532,666
Ending Fund Balance	\$1,774,951	\$1,506,226	\$960,484	\$1,650,241	\$2,795,309	\$3,921,126	\$5,062,535	\$6,216,522

Race to the Top Fund (506)

To provide, for either a new program or expansion of an existing program, support initiatives in the following areas: Standards and Assessments; Using Data to improve Instruction; Great Teachers and Leaders; and Turning Around the Lowest-Achieving Schools.

	FY 2019 Actual	FY 2020 Actual	FY 2021 Actual	FY 2022 Est. Actual	FY 2023 Budget	FY 2024 Forecast	FY 2025 Forecast	FY 2026 Forecast
<i>Revenues</i>								
Local	\$0	\$0	\$0	\$0	\$0	\$0	\$0	\$0
State	0	0	0	0	0	0	0	0
Federal	0	0	0	0	0	0	0	0
Other	0	0	0	0	0	0	0	0
<i>Total Revenue</i>	<i>\$0</i>	<i>\$0</i>	<i>\$0</i>	<i>\$0</i>	<i>\$0</i>	<i>\$0</i>	<i>\$0</i>	<i>\$0</i>
<i>Expenditures (by object)</i>								
Salaries	\$0	\$0	\$0	\$0	\$0	\$0	\$0	\$0
Benefits	0	0	0	0	0	0	0	0
Purchase Services	0	0	0	0	0	0	0	0
Materials & Supplies	0	0	0	0	0	0	0	0
Capital Outlay	0	0	0	0	0	0	0	0
Other Objects	0	0	0	0	0	0	0	0
Other Uses of Funds	0	0	0	0	0	0	0	0
<i>Total Expenditures</i>	<i>\$0</i>	<i>\$0</i>	<i>\$0</i>	<i>\$0</i>	<i>\$0</i>	<i>\$0</i>	<i>\$0</i>	<i>\$0</i>
<i>Expenditures (by function)</i>								
Instruction	\$0	\$0	\$0	\$0	\$0	\$0	\$0	\$0
Supporting Services	0	0	0	0	0	0	0	0
Non-Instructional	0	0	0	0	0	0	0	0
Extracurricular Activities	0	0	0	0	0	0	0	0
Facilities & Construction	0	0	0	0	0	0	0	0
Debt Service	0	0	0	0	0	0	0	0
Other Uses of Funds	0	0	0	0	0	0	0	0
<i>Total Expenditures</i>	<i>\$0</i>	<i>\$0</i>	<i>\$0</i>	<i>\$0</i>	<i>\$0</i>	<i>\$0</i>	<i>\$0</i>	<i>\$0</i>
<i>Ending Fund Balance</i>	<i>\$0</i>	<i>\$0</i>	<i>\$0</i>	<i>\$0</i>	<i>\$0</i>	<i>\$0</i>	<i>\$0</i>	<i>\$0</i>

Elementary and Secondary School Emergency Relief (ESSER) (507)

To provide emergency relief grants to school districts related to the COVID-19 pandemic. Restrictions include, but are not limited to, providing for coordination of preparedness and response efforts, training and professional development of staff, planning and coordination during long-term closure, and purchasing technology for students.

	FY 2019 Actual	FY 2020 Actual	FY 2021 Actual	FY 2022 Est. Actual	FY 2023 Budget	FY 2024 Forecast	FY 2025 Forecast	FY 2026 Forecast
Revenues								
Local	\$0	\$0	\$0	\$82	\$0	\$0	\$0	\$0
State	0	0	0	0	0	0	0	0
Federal	0	0	37,156,021	102,327,008	114,289,623	113,706,745	115,048,485	116,198,970
Other	0	1,224,518	3,850,000	30,517,412	0	0	0	0
Total Revenue	\$0	\$1,224,518	\$41,006,021	\$132,844,501	\$114,289,623	\$113,706,745	\$115,048,485	\$116,198,970
Expenditures (by object)								
Salaries	\$0	\$11,973	\$12,596,256	\$17,437,114	\$17,803,294	\$18,177,163	\$18,311,674	\$18,454,505
Benefits	0	1,333	4,540,513	14,971,288	15,285,685	15,606,685	15,722,174	15,844,807
Purchase Services	0	142,443	11,647,358	35,278,514	36,019,363	36,775,769	37,047,910	37,336,884
Materials & Supplies	0	1,001,912	11,444,953	16,884,296	17,238,866	17,600,882	17,731,129	17,869,431
Capital Outlay	0	80,163	14,132,430	17,788,012	18,161,560	18,542,952	18,680,170	18,825,876
Other Objects	0	0	256,272	2,615,399	2,670,323	2,726,400	2,746,575	2,767,998
Other Uses of Funds	0	0	1,224,518	3,850,000	3,930,850	4,013,398	4,043,097	4,074,633
Total Expenditures	\$0	\$1,237,824	\$55,842,300	\$108,824,623	\$111,109,940	\$113,443,249	\$114,282,729	\$115,174,134
Expenditures (by function)								
Instruction	\$0	\$1,092,146	\$25,835,961	\$38,275,968	\$39,079,763	\$39,900,438	\$40,195,701	\$40,509,228
Supporting Services	0	143,852	20,178,979	63,542,449	64,876,841	66,239,254	66,729,425	67,249,914
Non-Instructional	0	1,826	8,601,669	891,118	909,832	928,938	935,812	943,112
Extracurricular Activities	0	0	1,174	2,264,701	2,312,260	2,360,817	2,378,288	2,396,838
Facilities & Construction	0	0	0	387	395	403	406	409
Debt Service	0	0	0	0	0	0	0	0
Other Uses of Funds	0	0	1,224,518	3,850,000	3,930,850	4,013,398	4,043,097	4,074,633
Total Expenditures	\$0	\$1,237,824	\$55,842,300	\$108,824,623	\$111,109,940	\$113,443,249	\$114,282,729	\$115,174,134
Ending Fund Balance	\$0	(\$13,306)	(\$14,849,586)	\$5,252,220	\$8,431,902	\$8,695,399	\$9,461,155	\$10,485,990

Coronavirus Relief Fund (CRF) 510

To cover costs that are necessary expenditures incurred due to the public health emergency with respect to the Coronavirus Disease 2019 (COVID-19)

	FY 2019 Actual	FY 2020 Actual	FY 2021 Actual	FY 2022 Est. Actual	FY 2023 Budget	FY 2024 Forecast	FY 2025 Forecast	FY 2026 Forecast
<i>Revenues</i>								
Local	\$0	\$0	\$0	\$0	\$0	\$0	\$0	\$0
State	0	0	0	0	0	0	0	0
Federal	0	0	2,746,151	0	0	0	0	0
Other	0	0	0	0	0	0	0	0
<i>Total Revenue</i>	<i>\$0</i>	<i>\$0</i>	<i>\$2,746,151</i>	<i>\$0</i>	<i>\$0</i>	<i>\$0</i>	<i>\$0</i>	<i>\$0</i>
<i>Expenditures (by object)</i>								
Salaries	\$0	\$0	\$0	\$0	\$0	\$0	\$0	\$0
Benefits	0	0	0	0	0	0	0	0
Purchase Services	0	0	271,608	0	0	0	0	0
Materials & Supplies	0	0	562,465	0	0	0	0	0
Capital Outlay	0	0	1,912,078	0	0	0	0	0
Other Objects	0	0	0	0	0	0	0	0
Other Uses of Funds	0	0	0	0	0	0	0	0
<i>Total Expenditures</i>	<i>\$0</i>	<i>\$0</i>	<i>\$2,746,151</i>	<i>\$0</i>	<i>\$0</i>	<i>\$0</i>	<i>\$0</i>	<i>\$0</i>
<i>Expenditures (by function)</i>								
Instruction	\$0	\$0	\$2,746,151	\$0	\$0	\$0	\$0	\$0
Supporting Services	0	0	0	0	0	0	0	0
Non-Instructional	0	0	0	0	0	0	0	0
Extracurricular Activities	0	0	0	0	0	0	0	0
Facilities & Construction	0	0	0	0	0	0	0	0
Debt Service	0	0	0	0	0	0	0	0
Other Uses of Funds	0	0	0	0	0	0	0	0
<i>Total Expenditures</i>	<i>\$0</i>	<i>\$0</i>	<i>\$2,746,151</i>	<i>\$0</i>	<i>\$0</i>	<i>\$0</i>	<i>\$0</i>	<i>\$0</i>
<i>Ending Fund Balance</i>	<i>\$0</i>	<i>\$0</i>	<i>\$0</i>	<i>\$0</i>	<i>\$0</i>	<i>\$0</i>	<i>\$0</i>	<i>\$0</i>

School Maintenance and Operational Assistance (Impact Aid/SAFA) Fund (512)

Maintenance and operational funds aid school districts significantly affected (1) by a loss of revenue from taxable real property acquired by the federal government; (2) by provision of public education to children who live on federal property; or (3) by a sudden and substantial increase in school attendance because of federal activities.

	FY 2019 Actual	FY 2020 Actual	FY 2021 Actual	FY 2022 Est. Actual	FY 2023 Budget	FY 2024 Forecast	FY 2025 Forecast	FY 2026 Forecast
<i>Revenues</i>								
Local	\$0	\$0	\$0	\$0	\$0	\$0	\$0	\$0
State	0	0	0	0	0	0	0	0
Federal	139,122	79,037	95,528	7,933	0	0	0	0
Other	0	0	0	0	0	0	0	0
<i>Total Revenue</i>	<i>\$139,122</i>	<i>\$79,037</i>	<i>\$95,528</i>	<i>\$7,933</i>	<i>\$0</i>	<i>\$0</i>	<i>\$0</i>	<i>\$0</i>
<i>Expenditures (by object)</i>								
Salaries	\$0	\$0	\$0	\$0	\$0	\$0	\$0	\$0
Benefits	0	0	0	0	0	0	0	0
Purchase Services	132,236	0	0	0	0	0	0	0
Materials & Supplies	1,051	0	0	0	0	0	0	0
Capital Outlay	0	0	0	0	0	0	0	0
Other Objects	0	13,550	0	0	0	0	0	0
Other Uses of Funds	0	0	0	0	0	0	0	0
<i>Total Expenditures</i>	<i>\$133,286</i>	<i>\$13,550</i>	<i>\$0</i>	<i>\$0</i>	<i>\$0</i>	<i>\$0</i>	<i>\$0</i>	<i>\$0</i>
<i>Expenditures (by function)</i>								
Instruction	\$524	\$0	\$0	\$0	\$0	\$0	\$0	\$0
Supporting Services	132,762	13,550	0	0	0	0	0	0
Non-Instructional	0	0	0	0	0	0	0	0
Extracurricular Activities	0	0	0	0	0	0	0	0
Facilities & Construction	0	0	0	0	0	0	0	0
Debt Service	0	0	0	0	0	0	0	0
Other Uses of Funds	0	0	0	0	0	0	0	0
<i>Total Expenditures</i>	<i>\$133,286</i>	<i>\$13,550</i>	<i>\$0</i>	<i>\$0</i>	<i>\$0</i>	<i>\$0</i>	<i>\$0</i>	<i>\$0</i>
<i>Ending Fund Balance</i>	<i>\$72,649</i>	<i>\$138,136</i>	<i>\$233,664</i>	<i>\$209,138</i>	<i>\$209,138</i>	<i>\$209,138</i>	<i>\$209,138</i>	<i>\$209,138</i>

IDEA, Part B Special Education, Education of Handicapped Children Fund (516)

Grants to assist states in providing an appropriate public education to all children with disabilities.

	FY 2019 Actual	FY 2020 Actual	FY 2021 Actual	FY 2022 Est. Actual	FY 2023 Budget	FY 2024 Forecast	FY 2025 Forecast	FY 2026 Forecast
Revenues								
Local	\$0	\$0	\$0	\$0	\$0	\$0	\$0	\$0
State	0	5,119,440	4,075,586	0	0	0	0	0
Federal	25,454,795	11,908,955	11,121,485	16,497,277	13,538,178	13,469,133	13,738,516	14,013,286
Other	0	0	1,950,000	1,728,547	1,209,983	1,203,812	1,218,017	1,230,197
Total Revenue	\$25,454,795	\$17,028,395	\$17,147,070	\$18,225,824	\$14,748,161	\$14,672,945	\$14,956,533	\$15,243,483
Expenditures (by object)								
Salaries	\$13,241,327	\$7,352,560	\$6,230,828	\$7,322,383	\$7,476,153	\$7,401,392	\$7,253,364	\$7,035,763
Benefits	5,620,187	3,388,414	3,270,987	3,841,213	3,921,879	3,882,660	3,805,007	3,690,856
Purchase Services	727,103	5,499,865	4,527,382	382,537	390,570	386,665	378,931	367,563
Materials & Supplies	638,338	605,615	859,105	1,104,636	1,127,834	1,116,555	1,094,224	1,061,398
Capital Outlay	1,010,710	121,438	224,407	400,315	408,722	404,635	396,542	384,646
Other Objects	749,014	464,426	169,386	290,035	296,125	293,164	287,301	278,682
Other Uses of Funds	1,255,000	1,255,000	0	1,950,000	1,990,950	1,971,041	1,931,620	1,873,671
Total Expenditures	\$23,241,679	\$18,687,318	\$15,282,096	\$15,291,120	\$15,612,233	\$15,456,111	\$15,146,989	\$14,692,579
Expenditures (by function)								
Instruction	\$15,050,390	\$12,183,734	\$10,590,994	\$8,082,736	\$8,252,473	\$8,169,948	\$8,006,549	\$7,766,353
Supporting Services	6,173,851	4,893,400	4,293,409	4,533,900	4,629,111	4,582,820	4,491,164	4,356,429
Non-Instructional	762,438	355,184	397,692	724,485	739,699	732,302	717,656	696,126
Extracurricular Activities	0	0	0	0	0	0	0	0
Facilities & Construction	0	0	0	0	0	0	0	0
Debt Service	0	0	0	0	0	0	0	0
Other Uses of Funds	1,255,000	1,255,000	0	1,950,000	1,990,950	1,971,041	1,931,620	1,873,671
Total Expenditures	\$23,241,679	\$18,687,318	\$15,282,096	\$15,291,120	\$15,612,233	\$15,456,111	\$15,146,989	\$14,692,579
Ending Fund Balance	(\$456,476)	(\$2,115,398)	(\$250,423)	\$1,960,006	\$1,095,934	\$312,768	\$122,312	\$673,216

Vocational Education: Carl D. Perkins Vocational Education Act of 1984 Fund (524)

Funds to boards of education, teacher-training institutions, and the state administering agency for cooperating in development of vocational education programs.

	FY 2019 Actual	FY 2020 Actual	FY 2021 Actual	FY 2022 Est. Actual	FY 2023 Budget	FY 2024 Forecast	FY 2025 Forecast	FY 2026 Forecast
<i>Revenues</i>								
Local	\$0	\$0	\$0	\$0	\$0	\$0	\$0	\$0
State	0	0	0	0	0	0	0	0
Federal	1,689,410	1,218,480	1,511,809	2,052,496	1,990,921	1,980,768	2,004,141	2,024,182
Other	126,000	492,000	100,000	912,748	885,366	880,850	891,244	900,157
Total Revenue	\$1,815,410	\$1,710,480	\$1,611,809	\$2,965,244	\$2,876,287	\$2,861,618	\$2,895,385	\$2,924,339
<i>Expenditures (by object)</i>								
Salaries	\$359,798	\$264,317	\$244,347	\$241,099	\$246,163	\$251,332	\$253,192	\$255,167
Benefits	165,114	109,052	110,269	116,713	119,164	121,666	122,567	123,523
Purchase Services	345,128	366,742	303,854	283,829	289,790	295,875	298,065	300,390
Materials & Supplies	209,187	187,521	130,436	267,427	273,043	278,777	280,840	283,030
Capital Outlay	651,023	341,410	631,746	1,095,453	1,118,457	1,141,945	1,150,395	1,159,369
Other Objects	75	2,081	0	300	306	313	315	318
Other Uses of Funds	110,000	110,000	492,000	100,000	102,100	104,244	105,016	105,835
Total Expenditures	\$1,840,325	\$1,381,123	\$1,912,651	\$2,104,821	\$2,149,022	\$2,194,152	\$2,210,389	\$2,227,630
<i>Expenditures (by function)</i>								
Instruction	\$1,165,928	\$874,390	\$1,052,596	\$1,631,005	\$1,665,256	\$1,700,226	\$1,712,808	\$1,726,168
Supporting Services	564,397	396,733	368,055	373,817	381,667	389,682	392,565	395,627
Non-Instructional	0	0	0	0	0	0	0	0
Extracurricular Activities	0	0	0	0	0	0	0	0
Facilities & Constr. Services	0	0	0	0	0	0	0	0
Debt Service	0	0	0	0	0	0	0	0
Other Uses of Funds	110,000	110,000	492,000	100,000	102,100	104,244	105,016	105,835
Total Expenditures	\$1,840,325	\$1,381,123	\$1,912,651	\$2,104,821	\$2,149,022	\$2,194,152	\$2,210,389	\$2,227,630
Ending Fund Balance	(\$364,618)	(\$35,261)	(\$336,103)	\$823,119	\$1,550,384	\$2,217,850	\$2,902,846	\$3,599,556

Title I School Improvement Stimulus A Fund (536)

To help schools improve the teaching and learning of children failing, or at risk of failing to meet challenging State academic achievement standards.

	FY 2019 Actual	FY 2020 Actual	FY 2021 Actual	FY 2022 Est. Actual	FY 2023 Budget	FY 2024 Forecast	FY 2025 Forecast	FY 2026 Forecast
<i>Revenues</i>								
Local	\$0	\$0	\$0	\$0	\$0	\$0	\$0	\$0
State	0	0	0	0	0	0	0	0
Federal	3,882,715	677,171	1,189,799	983,928	2,035,234	2,024,854	2,048,747	2,069,235
Other	1,040,000	1,300,000	925,000	1,199,693	839,785	835,502	845,361	853,815
<i>Total Revenue</i>	<i>\$4,922,715</i>	<i>\$1,977,171</i>	<i>\$2,114,799</i>	<i>\$2,183,621</i>	<i>\$2,875,019</i>	<i>\$2,860,357</i>	<i>\$2,894,109</i>	<i>\$2,923,050</i>
<i>Expenditures (by object)</i>								
Salaries	\$222,597	\$0	\$0	\$322,702	\$329,479	\$336,398	\$338,887	\$341,530
Benefits	68,636	0	0	127,979	130,667	133,411	134,398	135,447
Purchase Services	916,427	305,614	27,521	141,048	144,010	147,034	148,122	149,277
Materials & Supplies	1,054,459	80,819	365,442	80,854	82,552	84,286	84,909	85,572
Capital Outlay	990,728	43,374	1,131,269	30,266	30,902	31,550	31,784	32,032
Other Objects	15,045	0	0	0	0	0	0	0
Other Uses of Funds	1,100,000	1,100,000	1,300,000	925,000	944,425	964,258	971,393	978,970
<i>Total Expenditures</i>	<i>\$4,367,892</i>	<i>\$1,529,807</i>	<i>\$2,824,231</i>	<i>\$1,627,849</i>	<i>\$1,662,034</i>	<i>\$1,696,936</i>	<i>\$1,709,494</i>	<i>\$1,722,828</i>
<i>Expenditures (by function)</i>								
Instruction	\$2,136,394	\$133,500	\$1,414,283	\$98,578	\$100,648	\$102,762	\$103,522	\$104,330
Supporting Services	1,084,695	282,819	109,948	600,354	612,961	625,833	630,464	635,382
Non-Instructional	46,803	13,489	0	3,917	4,000	4,084	4,114	4,146
Extracurricular Activities	0	0	0	0	0	0	0	0
Facilities & Construction	0	0	0	0	0	0	0	0
Debt Service	0	0	0	0	0	0	0	0
Other Uses of Funds	1,100,000	1,100,000	1,300,000	925,000	944,425	964,258	971,393	978,970
<i>Total Expenditures</i>	<i>\$4,367,892</i>	<i>\$1,529,807</i>	<i>\$2,824,231</i>	<i>\$1,627,849</i>	<i>\$1,662,034</i>	<i>\$1,696,936</i>	<i>\$1,709,494</i>	<i>\$1,722,828</i>
<i>Ending Fund Balance</i>	<i>(\$877,433)</i>	<i>(\$430,070)</i>	<i>(\$1,139,502)</i>	<i>\$216,784</i>	<i>\$1,429,770</i>	<i>\$2,593,190</i>	<i>\$3,777,805</i>	<i>\$4,978,027</i>

Title I School Improvement Stimulus G Fund (537)

To raise the achievement of students in the lowest-performing schools.

	FY 2019 Actual	FY 2020 Actual	FY 2021 Actual	FY 2022 Est. Actual	FY 2023 Budget	FY 2024 Forecast	FY 2025 Forecast	FY 2026 Forecast
<i>Revenues</i>								
Local	\$0	\$0	\$0	\$0	\$0	\$0	\$0	\$0
State	0	0	0	0	0	0	0	0
Federal	5,637,435	5,239,593	4,851,051	1,602,617	1,000,000	994,900	1,006,640	1,016,706
Other	1,030,000	1,307,000	725,000	1,886,199	1,320,339	1,313,605	1,329,106	1,342,397
<i>Total Revenue</i>	<i>\$6,667,435</i>	<i>\$6,546,593</i>	<i>\$5,576,051</i>	<i>\$3,488,816</i>	<i>\$2,320,339</i>	<i>\$2,308,505</i>	<i>\$2,335,746</i>	<i>\$2,359,103</i>
<i>Expenditures (by object)</i>								
Salaries	\$2,308,102	\$2,266,677	\$2,360,703	\$132,106	\$134,881	\$137,713	\$138,732	\$139,814
Benefits	885,917	842,420	1,015,116	57,124	58,324	59,548	59,989	60,457
Purchase Services	2,130,881	1,371,132	86,529	31,350	32,008	32,681	32,922	33,179
Materials & Supplies	275,661	178,403	117,530	635,934	649,289	662,924	667,830	673,039
Capital Outlay	602,912	621,573	992,162	440,232	449,477	458,916	462,312	465,918
Other Objects	0	0	0	0	0	0	0	0
Other Uses of Funds	700,000	700,000	1,307,000	725,000	740,225	755,770	761,362	767,301
<i>Total Expenditures</i>	<i>\$6,903,473</i>	<i>\$5,980,205</i>	<i>\$5,879,041</i>	<i>\$2,021,747</i>	<i>\$2,064,204</i>	<i>\$2,107,552</i>	<i>\$2,123,148</i>	<i>\$2,139,708</i>
<i>Expenditures (by function)</i>								
Instruction	\$3,058,347	\$2,848,555	\$2,424,524	\$1,175,053	\$1,199,729	\$1,224,923	\$1,233,988	\$1,243,613
Supporting Services	3,145,126	2,431,650	2,147,517	121,694	124,250	126,859	127,797	128,794
Non-Instructional	0	0	0	0	0	0	0	0
Extracurricular Activities	0	0	0	0	0	0	0	0
Facilities & Construction	0	0	0	0	0	0	0	0
Debt Service	0	0	0	0	0	0	0	0
Other Uses of Funds	700,000	700,000	1,307,000	725,000	740,225	755,770	761,362	767,301
<i>Total Expenditures</i>	<i>\$6,903,473</i>	<i>\$5,980,205</i>	<i>\$5,879,041</i>	<i>\$2,021,747</i>	<i>\$2,064,204</i>	<i>\$2,107,552</i>	<i>\$2,123,148</i>	<i>\$2,139,708</i>
<i>Ending Fund Balance</i>	<i>\$336,282</i>	<i>\$902,671</i>	<i>\$599,681</i>	<i>\$1,306,685</i>	<i>\$1,562,820</i>	<i>\$1,763,774</i>	<i>\$1,976,372</i>	<i>\$2,195,767</i>

Title III – Limited English Proficiency Fund (551)

Funds to develop and carry out elementary and secondary school programs, including activities at pre-school level, to meet the educational needs of children with limited English proficiency.

	FY 2019 Actual	FY 2020 Actual	FY 2021 Actual	FY 2022 Est. Actual	FY 2023 Budget	FY 2024 Forecast	FY 2025 Forecast	FY 2026 Forecast
<i>Revenues</i>								
Local	\$0	\$0	\$0	\$0	\$0	\$0	\$0	\$0
State	0	0	0	0	0	0	0	0
Federal	951,192	641,256	662,435	628,476	610,782	607,667	613,744	619,881
Other	114,000	10,000	150,000	80,299	56,209	55,923	56,482	57,047
Total Revenue	\$1,065,192	\$651,256	\$812,435	\$708,775	\$666,991	\$663,590	\$670,226	\$676,928
<i>Expenditures (by object)</i>								
Salaries	\$490,724	\$343,566	\$265,800	\$254,754	\$260,103	\$265,566	\$263,760	\$261,966
Benefits	147,417	114,382	92,294	116,270	118,711	121,204	120,380	119,562
Purchase Services	94,619	25,466	120	8,065	8,234	8,407	8,350	8,293
Materials & Supplies	61,195	60,227	128,740	186,222	190,133	194,125	192,805	191,494
Capital Outlay	34,363	65,907	156,671	29,289	29,904	30,532	30,324	30,118
Other Objects	36,085	16,424	11,006	14,041	14,336	14,637	14,537	14,439
Other Uses of Funds	30,000	30,000	10,000	150,000	153,150	156,366	155,303	154,247
Total Expenditures	\$894,403	\$655,973	\$664,631	\$758,640	\$774,572	\$790,838	\$785,460	\$780,119
<i>Expenditures (by function)</i>								
Instruction	\$350,137	\$268,598	\$262,650	\$162,070	\$165,474	\$168,949	\$167,800	\$166,659
Supporting Services	393,841	263,701	303,725	350,091	357,442	364,949	362,467	360,002
Non-Instructional	120,426	93,674	88,256	96,479	98,505	100,574	99,890	99,211
Extracurricular Activities	0	0	0	0	0	0	0	0
Facilities & Construction	0	0	0	0	0	0	0	0
Debt Service	0	0	0	0	0	0	0	0
Other Uses of Funds	30,000	30,000	10,000	150,000	153,150	156,366	155,303	154,247
Total Expenditures	\$894,403	\$655,973	\$664,631	\$758,640	\$774,572	\$790,838	\$785,460	\$780,119
Ending Fund Balance	(\$86,920)	(\$91,637)	\$56,167	\$162,642	\$55,061	(\$72,187)	(\$187,421)	(\$290,612)

Refugee Children School Impact Act Fund (571)

To provide educational services to meet educational needs of refugee children who are enrolled in public and non-profit private elementary and secondary schools.

	FY 2019 Actual	FY 2020 Actual	FY 2021 Actual	FY 2022 Est. Actual	FY 2023 Budget	FY 2024 Forecast	FY 2025 Forecast	FY 2026 Forecast
<i>Revenues</i>								
Local	\$8,784	\$0	\$0	\$0	\$0	\$0	\$0	\$0
State	0	50,319	57,910	8,636	0	0	0	0
Federal	40,670	17,514	8,341	242,886	98,383	97,881	99,036	100,026
Other	0	365,000	0	294,743	206,320	205,268	207,690	209,767
Total Revenue	\$49,453	\$432,834	\$66,251	\$546,265	\$304,702	\$303,149	\$306,726	\$309,793
<i>Expenditures (by object)</i>								
Salaries	\$45,959	\$50,536	\$54,973	\$54,131	\$55,268	\$56,429	\$56,846	\$57,290
Benefits	15,290	10,587	19,497	19,733	20,147	20,570	20,723	20,884
Purchase Services	0	0	0	64,390	65,742	67,123	67,619	68,147
Materials & Supplies	0	7,503	0	144	147	150	151	152
Capital Outlay	0	0	0	0	0	0	0	0
Other Objects	0	0	0	0	0	0	0	0
Other Uses of Funds	68,000	68,000	365,000	0	0	0	0	0
Total Expenditures	\$129,249	\$136,626	\$439,470	\$138,398	\$141,304	\$144,272	\$145,339	\$146,473
<i>Expenditures (by function)</i>								
Instruction	\$61,249	\$68,626	\$0	\$64,534	\$65,889	\$67,273	\$67,771	\$68,299
Supporting Services	0	0	74,470	73,864	75,415	76,999	77,569	78,174
Non-Instructional	0	0	0	0	0	0	0	0
Extracurricular Activities	0	0	0	0	0	0	0	0
Facilities & Construction	0	0	0	0	0	0	0	0
Debt Service	0	0	0	0	0	0	0	0
Other Uses of Funds	68,000	68,000	365,000	0	0	0	0	0
Total Expenditures	\$129,249	\$136,626	\$439,470	\$138,398	\$141,304	\$144,272	\$145,339	\$146,473
<i>Ending Fund Balance</i>	\$37,220	\$333,428	(\$39,792)	\$51,516	\$214,914	\$373,790	\$535,177	\$698,496

Title I – Disadvantaged Children/Targeted Assistance Fund (572)

To provide financial assistance to State and Local educational agencies to meet the special needs of educationally deprived children. Included are the Even Start and Comprehensive School Reform programs.

	FY 2019 Actual	FY 2020 Actual	FY 2021 Actual	FY 2022 Est. Actual	FY 2023 Budget	FY 2024 Forecast	FY 2025 Forecast	FY 2026 Forecast
<i>Revenues</i>								
Local	\$0	\$0	\$0	\$0	\$0	\$0	\$0	\$0
State	0	941	0	0	0	0	0	0
Federal	47,809,448	42,633,143	41,618,336	46,654,146	44,102,116	43,877,196	44,394,947	44,838,896
Other	0	0	0	0	0	0	0	0
<i>Total Revenue</i>	<i>\$47,809,448</i>	<i>\$42,634,084</i>	<i>\$41,618,336</i>	<i>\$46,654,146</i>	<i>\$44,102,116</i>	<i>\$43,877,196</i>	<i>\$44,394,947</i>	<i>\$44,838,896</i>
<i>Expenditures (by object)</i>								
Salaries	\$25,962,088	\$28,392,480	\$25,745,394	\$29,178,472	\$29,791,220	\$29,493,308	\$28,903,442	\$29,128,888
Benefits	9,299,897	10,447,760	10,680,728	11,484,868	11,726,050	11,608,789	11,376,614	11,465,351
Purchase Services	1,846,804	1,264,964	1,195,614	1,714,719	1,750,728	1,733,221	1,698,556	1,711,805
Materials & Supplies	1,978,918	1,258,592	1,733,618	1,917,370	1,957,634	1,938,058	1,899,297	1,914,112
Capital Outlay	371,245	940,828	2,979,536	547,113	558,602	553,016	541,956	546,183
Other Objects	1,849,087	1,328,853	578,911	1,012,100	1,033,355	1,023,021	1,002,561	1,010,381
Other Uses of Funds	0	0	0	0	0	0	0	0
<i>Total Expenditures</i>	<i>\$41,308,039</i>	<i>\$43,633,477</i>	<i>\$42,913,803</i>	<i>\$45,854,642</i>	<i>\$46,817,589</i>	<i>\$46,349,413</i>	<i>\$45,422,425</i>	<i>\$45,776,720</i>
<i>Expenditures (by function)</i>								
Instruction	\$28,416,260	\$32,296,899	\$32,756,912	\$33,551,325	\$34,255,902	\$33,913,343	\$33,235,076	\$33,494,310
Supporting Services	7,786,193	6,527,867	5,123,943	6,369,677	6,503,440	6,438,406	6,309,638	6,358,853
Non-Instructional	5,105,587	4,808,710	5,032,947	5,933,640	6,058,247	5,997,664	5,877,711	5,923,557
Extracurricular Activities	0	0	0	0	0	0	0	0
Facilities & Construction	0	0	0	0	0	0	0	0
Debt Service	0	0	0	0	0	0	0	0
Other Uses of Funds	0	0	0	0	0	0	0	0
<i>Total Expenditures</i>	<i>\$41,308,039</i>	<i>\$43,633,477</i>	<i>\$42,913,803</i>	<i>\$45,854,642</i>	<i>\$46,817,589</i>	<i>\$46,349,413</i>	<i>\$45,422,425</i>	<i>\$45,776,720</i>
<i>Ending Fund Balance</i>	<i>\$6,769,584</i>	<i>\$5,770,192</i>	<i>\$4,474,725</i>	<i>\$5,939,432</i>	<i>\$3,223,959</i>	<i>\$751,742</i>	<i>(\$275,737)</i>	<i>(\$1,213,561)</i>

Title IV. Part A, Student Supports and Academic Enrichment (584)

The Title IV-A program is intended to improve students' academic achievement by improving school conditions for student learning and improving the use of technology in order to improve the academic achievement and digital literacy of all students.

	FY 2019 Actual	FY 2020 Actual	FY 2021 Actual	FY 2022 Est. Actual	FY 2023 Budget	FY 2024 Forecast	FY 2025 Forecast	FY 2026 Forecast
<i>Revenues</i>								
Local	\$0	\$0	\$0	\$0	\$0	\$0	\$0	\$0
State	0	0	0	0	0	0	0	0
Federal	0	0	0	2,993,596	1,769,197	1,760,174	1,780,944	1,798,753
Other	0	0	0	119,275	83,493	83,067	84,047	84,887
<i>Total Revenue</i>	<i>\$0</i>	<i>\$0</i>	<i>\$0</i>	<i>\$3,112,871</i>	<i>\$1,852,689</i>	<i>\$1,843,240</i>	<i>\$1,864,991</i>	<i>\$1,883,641</i>
<i>Expenditures (by object)</i>								
Salaries	\$0	\$0	\$0	\$484,739	\$471,651	\$254,692	\$256,576	\$258,578
Benefits	0	0	0	243,597	237,020	127,991	128,938	129,944
Purchase Services	0	0	0	2,464,992	2,398,437	1,295,156	1,304,740	1,314,917
Materials & Supplies	0	0	0	85,299	82,995	44,818	45,149	45,501
Capital Outlay	0	0	0	76,646	74,577	40,271	40,569	40,886
Other Objects	0	0	0	23,388	22,757	12,289	12,380	12,476
Other Uses of Funds	0	0	0	0	0	0	0	0
<i>Total Expenditures</i>	<i>\$0</i>	<i>\$0</i>	<i>\$0</i>	<i>\$3,378,661</i>	<i>\$3,287,437</i>	<i>\$1,775,216</i>	<i>\$1,788,353</i>	<i>\$1,802,302</i>
<i>Expenditures (by function)</i>								
Instruction	\$0	\$0	\$0	\$420,446	\$409,094	\$220,911	\$222,546	\$224,281
Supporting Services	0	0	0	2,687,625	2,615,059	1,412,132	1,422,582	1,433,678
Non-Instructional	0	0	0	270,590	263,284	142,173	143,225	144,343
Extracurricular Activities	0	0	0	0	0	0	0	0
Facilities & Construction	0	0	0	0	0	0	0	0
Debt Service	0	0	0	0	0	0	0	0
Other Uses of Funds	0	0	0	0	0	0	0	0
<i>Total Expenditures</i>	<i>\$0</i>	<i>\$0</i>	<i>\$0</i>	<i>\$3,378,661</i>	<i>\$409,094</i>	<i>\$220,911</i>	<i>\$222,546</i>	<i>\$224,281</i>
<i>Ending Fund Balance</i>	<i>\$0</i>	<i>\$0</i>	<i>\$0</i>	<i>(\$290,568)</i>	<i>(\$1,725,316)</i>	<i>(\$1,657,291)</i>	<i>(\$1,580,653)</i>	<i>(\$1,499,314)</i>

IDEA Preschool Grant for the Handicapped Fund (587)

The Preschool Grant Program, Section 619 of Public Law 99 -457, addresses the improvement and expansion of services for handicapped children ages three (3) through five (5) years.

	FY 2019 Actual	FY 2020 Actual	FY 2021 Actual	FY 2022 Est. Actual	FY 2023 Budget	FY 2024 Forecast	FY 2025 Forecast	FY 2026 Forecast
<i>Revenues</i>								
Local	\$0	\$0	\$0	\$0	\$0	\$0	\$0	\$0
State	0	0	0	0	0	0	0	0
Federal	324,197	295,793	263,270	367,286	229,570	228,400	231,095	233,406
Other	225,000	0	0	0	0	0	0	0
Total Revenue	\$549,197	\$295,793	\$263,270	\$367,286	\$229,570	\$228,400	\$231,095	\$233,406
<i>Expenditures (by object)</i>								
Salaries	\$148,427	\$158,217	\$159,656	\$163,652	\$167,088	\$170,597	\$171,859	\$173,200
Benefits	55,174	55,776	61,001	61,809	63,107	64,432	64,909	65,415
Purchase Services	2,764	0	0	0	0	0	0	0
Materials & Supplies	71,343	44,186	9,557	82,718	84,455	86,228	86,866	87,544
Capital Outlay	46,581	20,492	29,403	48,708	49,731	50,775	51,151	51,550
Other Objects	10,367	10,501	3,344	9,743	9,948	10,157	10,232	10,312
Other Uses of Funds	0	0	0	0	0	0	0	0
Total Expenditures	\$334,657	\$289,171	\$262,961	\$366,630	\$374,329	\$382,190	\$385,018	\$388,021
<i>Expenditures (by function)</i>								
Instruction	\$321,551	\$277,702	\$259,617	\$356,886	\$364,381	\$372,033	\$374,786	\$377,709
Supporting Services	13,106	11,469	3,344	9,743	9,948	10,157	10,232	10,312
Non-Instructional	0	0	0	0	0	0	0	0
Extracurricular Activities	0	0	0	0	0	0	0	0
Facilities & Construction	0	0	0	0	0	0	0	0
Debt Service	0	0	0	0	0	0	0	0
Other Uses of Funds	0	0	0	0	0	0	0	0
Total Expenditures	\$334,657	\$289,171	\$262,961	\$366,630	\$374,329	\$382,190	\$385,018	\$388,021
Ending Fund Balance	(\$256,368)	(\$249,746)	(\$249,436)	\$198,996	\$54,237	(\$99,553)	(\$253,476)	(\$408,091)

Improving Teacher Quality Fund (590)

A fund used to account for monies to hire additional classroom teachers in grades 1 through 3, to reduce the number of students per teacher.

	FY 2019 Actual	FY 2020 Actual	FY 2021 Actual	FY 2022 Est. Actual	FY 2023 Budget	FY 2024 Forecast	FY 2025 Forecast	FY 2026 Forecast
<i>Revenues</i>								
Local	\$0	\$0	\$0	\$0	\$0	\$0	\$0	\$0
State	0	0	0	0	0	0	0	0
Federal	3,505,294	1,151,887	1,938,013	2,810,541	2,227,820	2,216,458	2,242,613	2,265,039
Other	652,000	0	0	0	0	0	0	0
<i>Total Revenue</i>	<i>\$4,157,294</i>	<i>\$1,151,887</i>	<i>\$1,938,013</i>	<i>\$2,810,541</i>	<i>\$2,227,820</i>	<i>\$2,216,458</i>	<i>\$2,242,613</i>	<i>\$2,265,039</i>
<i>Expenditures (by object)</i>								
Salaries	\$1,791,099	\$755,144	\$669,816	\$1,456,236	\$990,240	\$1,011,035	\$990,815	\$998,543
Benefits	568,455	180,825	188,120	346,764	235,799	240,751	235,936	237,776
Purchase Services	674,754	337,012	961,535	1,362,581	926,555	946,013	927,092	934,324
Materials & Supplies	81,413	16,118	30,124	24,330	16,544	16,892	16,554	16,683
Capital Outlay	1,620	3,380	0	14,113	9,597	9,798	9,602	9,677
Other Objects	196,467	61,983	38,749	47,427	32,250	32,928	32,269	32,521
Other Uses of Funds	0	0	0	0	0	0	0	0
<i>Total Expenditures</i>	<i>\$3,313,808</i>	<i>\$1,354,463</i>	<i>\$1,888,343</i>	<i>\$3,251,450</i>	<i>\$2,210,986</i>	<i>\$2,257,417</i>	<i>\$2,212,268</i>	<i>\$2,229,524</i>
<i>Expenditures (by function)</i>								
Instruction	\$397	\$0	\$0	\$17,329	\$11,784	\$12,031	\$11,790	\$11,882
Supporting Services	3,013,148	1,174,176	1,540,577	2,853,379	1,940,298	1,981,044	1,941,423	1,956,566
Non-Instructional	300,263	180,287	347,766	380,742	258,905	264,342	259,055	261,075
Extracurricular Activities	0	0	0	0	0	0	0	0
Facilities & Construction	0	0	0	0	0	0	0	0
Debt Service	0	0	0	0	0	0	0	0
Other Uses of Funds	0	0	0	0	0	0	0	0
<i>Total Expenditures</i>	<i>\$3,313,808</i>	<i>\$1,354,463</i>	<i>\$1,888,343</i>	<i>\$3,251,450</i>	<i>\$2,210,986</i>	<i>\$2,257,417</i>	<i>\$2,212,268</i>	<i>\$2,229,524</i>
<i>Ending Fund Balance</i>	<i>(\$1,959,901)</i>	<i>(\$2,162,476)</i>	<i>(\$2,112,806)</i>	<i>\$122,900</i>	<i>\$139,735</i>	<i>\$98,776</i>	<i>\$129,121</i>	<i>\$164,636</i>

Miscellaneous Federal Grants Fund (599)

A fund used to account for various monies received through state agencies from the federal government or directly from the federal government, which are not classified elsewhere. A separate cost center must be used for each grant.

	FY 2019 Actual	FY 2020 Actual	FY 2021 Actual	FY 2022 Est. Actual	FY 2023 Budget	FY 2024 Forecast	FY 2025 Forecast	FY 2026 Forecast
<i>Revenues</i>								
Local	\$0	\$0	\$0	\$0	\$6,275	\$6,243	\$6,317	\$6,380
State	0	0	0	0	0	0	0	0
Federal	6,088,363	3,341,384	3,071,989	2,090,059	2,550,084	2,537,079	2,567,016	2,592,687
Other	0	500,000	135,000	1,060,289	742,203	738,417	747,131	754,602
<i>Total Revenue</i>	<i>\$6,088,363</i>	<i>\$3,841,384</i>	<i>\$3,206,989</i>	<i>\$3,150,349</i>	<i>\$3,298,562</i>	<i>\$3,281,739</i>	<i>\$3,320,464</i>	<i>\$3,353,669</i>
<i>Expenditures (by object)</i>								
Salaries	\$2,530,000	\$1,059,886	\$905,503	\$610,299	\$623,116	\$636,201	\$640,909	\$645,908
Benefits	1,042,284	275,750	253,510	115,121	117,539	120,007	120,895	121,838
Purchase Services	1,546,415	1,099,510	1,297,884	1,013,010	1,034,284	1,056,004	1,063,818	1,072,116
Materials & Supplies	311,397	131,279	248,675	90,215	92,110	94,044	94,740	95,479
Capital Outlay	940,249	92,619	436,842	37,076	37,855	38,649	38,935	39,239
Other Objects	33,600	89,385	34,730	18,111	18,492	18,880	19,020	19,168
Other Uses of Funds	560,000	560,000	500,000	135,000	137,835	140,730	141,771	142,877
<i>Total Expenditures</i>	<i>\$6,963,945</i>	<i>\$3,308,429</i>	<i>\$3,677,144</i>	<i>\$2,018,834</i>	<i>\$2,061,230</i>	<i>\$2,104,515</i>	<i>\$2,120,089</i>	<i>\$2,136,625</i>
<i>Expenditures (by function)</i>								
Instruction	\$4,528,069	\$1,041,815	\$1,358,990	\$426,344	\$435,297	\$444,438	\$447,727	\$451,219
Supporting Services	1,666,506	1,557,244	1,348,069	1,414,666	1,444,374	1,474,706	1,485,619	1,497,206
Non-Instructional	209,370	149,371	470,086	46,317	47,289	48,282	48,640	49,019
Extracurricular Activities	0	0	0	0	0	0	0	0
Facilities & Construction	0	0	0	(3,492)	(3,565)	(3,640)	(3,667)	(3,696)
Debt Service	0	0	0	0	0	0	0	0
Other Uses of Funds	560,000	560,000	500,000	135,000	137,835	140,730	141,771	142,877
<i>Total Expenditures</i>	<i>\$6,963,945</i>	<i>\$3,308,429</i>	<i>\$3,677,144</i>	<i>\$2,018,834</i>	<i>\$2,061,230</i>	<i>\$2,104,515</i>	<i>\$2,120,089</i>	<i>\$2,136,625</i>
<i>Ending Fund Balance</i>	<i>(\$218,584)</i>	<i>\$314,371</i>	<i>(\$155,784)</i>	<i>\$8,333,778</i>	<i>\$9,571,111</i>	<i>\$10,748,335</i>	<i>\$11,948,710</i>	<i>\$13,165,753</i>

Fund Balances

The follow table identifies historical and forecasted fund balances by fund. With the exception of the Operation Fund (001), all of the negative fund balances are attributed to the timing of outstanding receivables. Most grants, funds 400-599, operate on a reimbursement basis so CMSD has expenses and encumbrances during the fiscal year with reimbursement in the next year.

The forecasted negative fund balance in the general fund will be address through some combination of additional revenue (e.g., a levy) or managed reduction in expenditures. By statutes, CMSD cannot submit a five-year forecast to the State of Ohio with a negative fund balance in the current fiscal year.

	FY 2019 Actual	FY 2020 Actual	FY 2021 Actual	FY 2022 Est. Actual	FY 2023 Budget	FY 2024 Forecast	FY 2025 Forecast	FY 2026 Forecast
General (001)								
Beginning Balance	\$66,140,778	\$18,309,788	\$17,775,351	\$82,107,381	\$94,487,005	\$178,360,277	\$122,711,600	\$18,009,866
Revenue	\$741,848,056	\$750,698,119	\$763,408,713	\$650,575,285	\$708,508,832	\$650,333,172	\$652,082,568	\$653,927,962
Expense	\$789,679,046	\$751,232,556	\$699,076,682	\$646,600,582	\$624,635,560	\$705,981,849	\$756,784,303	\$774,061,688
Ending Balance	\$18,309,788	\$17,775,351	\$82,107,381	\$94,487,005	\$178,360,277	\$122,711,600	\$18,009,866	(\$102,123,861)
Bond Retirement (002)								
Beginning Balance	\$38,005,571	\$44,040,025	\$45,986,896	\$47,499,143	\$65,957,537	\$74,499,340	\$82,471,602	\$90,628,469
Revenue	\$25,752,318	\$21,524,279	\$21,023,539	\$33,773,921	\$28,694,209	\$28,547,868	\$28,884,733	\$29,173,580
Expense	\$19,717,865	\$19,577,408	\$19,511,291	\$19,737,910	\$20,152,406	\$20,575,606	\$20,727,866	\$20,889,543
Ending Balance	\$44,040,025	\$45,986,896	\$47,499,143	\$65,957,537	\$74,499,340	\$82,471,602	\$90,628,469	\$98,912,507
Permanent Improvement (003)								
Beginning Balance	\$118,880,587	\$104,780,142	\$93,945,365	\$52,408,081	\$33,278,877	\$32,806,926	\$32,239,812	\$31,682,799
Revenue	\$3,173,836	\$3,021,453	\$3,138,960	\$2,670,447	\$3,266,401	\$3,249,742	\$3,288,089	\$3,320,970
Expense	\$17,274,281	\$13,856,231	\$44,676,243	\$3,661,460	\$3,738,351	\$3,816,856	\$3,845,101	\$3,875,093
Ending Balance	\$104,780,142	\$93,945,365	\$52,408,081	\$33,278,877	\$32,806,926	\$32,239,812	\$31,682,799	\$31,128,676
Food Services (006)								
Beginning Balance	\$2,894,579	\$6,392,817	\$5,325,822	\$3,326,677	\$3,021,463	\$1,796,682	\$726,031	(\$261,978)
Revenue	\$25,844,101	\$20,130,032	\$8,143,717	\$21,453,941	\$19,983,402	\$20,582,904	\$20,825,782	\$21,242,298
Expense	\$22,345,863	\$21,197,027	\$10,142,862	\$20,771,972	\$21,208,183	\$21,653,555	\$21,813,791	\$21,983,939

	FY 2019 Actual	FY 2020 Actual	FY 2021 Actual	FY 2022 Est. Actual	FY 2023 Budget	FY 2024 Forecast	FY 2025 Forecast	FY 2026 Forecast
Ending Balance	\$6,392,817	\$5,325,822	\$3,326,677	\$3,021,463	\$1,796,682	\$726,031	(\$261,978)	(\$1,003,619)
Special Trust (007)								
Beginning Balance	\$6,846,875	\$3,748,422	\$4,910,321	\$9,231,200	\$4,358,602	\$2,820,961	\$1,148,622	(\$518,916)
Revenue	\$4,810,994	\$5,798,220	\$9,377,769	\$3,651,769	\$3,923,691	\$3,903,680	\$3,949,744	\$3,989,241
Expense	\$7,909,447	\$4,636,320	\$5,056,891	\$10,502,560	\$5,461,331	\$5,576,019	\$5,617,282	\$5,661,097
Ending Balance	\$3,748,422	\$4,910,321	\$9,231,200	\$4,358,602	\$2,820,961	\$1,148,622	(\$518,916)	(\$2,190,772)
Classroom Facilities (010)								
Beginning Balance	\$102,892,508	\$34,561,534	\$18,087,753	\$58,971,246	\$44,196,164	\$53,682,063	\$63,109,894	\$72,691,350
Revenue	\$22,581,148	\$29,552,119	\$46,316,634	\$8,531	\$9,857,142	\$9,806,870	\$9,922,592	\$10,021,817
Expense	\$90,912,122	\$46,025,900	\$5,433,142	\$363,607	\$371,243	\$379,039	\$341,135	\$307,022
Ending Balance	\$34,561,534	\$18,087,753	\$58,971,246	\$44,196,164	\$53,682,063	\$63,109,894	\$72,691,350	\$82,406,146
Public School Support (018)								
Beginning Balance	\$631,910	\$699,980	\$774,246	\$808,897	\$993,108	\$1,012,854	\$1,028,948	\$1,045,843
Revenue	\$355,990	\$239,911	\$94,544	\$195,897	\$155,768	\$154,974	\$156,802	\$158,370
Expense	\$287,921	\$165,645	\$59,893	\$133,225	\$136,023	\$138,879	\$139,907	\$140,998
Ending Balance	\$699,980	\$774,246	\$808,897	\$993,108	\$1,012,854	\$1,028,948	\$1,045,843	\$1,063,216
Other Grants (019)								
Beginning Balance	(\$1,167,155)	(\$570,446)	(\$570,446)	(\$570,446)	\$0	\$0	\$0	\$0
Revenue	\$684,588	\$0	\$0	\$727,356	\$0	\$0	\$0	\$0
Expense	\$87,879	\$0	\$0	\$0	\$0	\$0	\$0	\$0
Ending Balance	(\$570,446)	(\$570,446)	(\$570,446)	\$0	\$0	\$0	\$0	\$0
Liability Self-Insurance (023)								
Beginning Balance	\$1,601,514	\$967,715	\$1,571,842	\$2,449,974	\$1,375,310	\$1,438,582	\$1,489,800	\$1,543,641
Revenue	\$0	\$1,144,051	\$1,088,419	\$1,440,242	\$512,759	\$510,144	\$516,164	\$521,325
Expense	\$633,799	\$539,923	\$210,288	\$440,242	\$449,487	\$458,926	\$462,322	\$465,928
Ending Balance	\$967,715	\$1,571,842	\$2,449,974	\$1,375,310	\$1,438,582	\$1,489,800	\$1,543,641	\$1,599,039

	FY 2019 Actual	FY 2020 Actual	FY 2021 Actual	FY 2022 Est. Actual	FY 2023 Budget	FY 2024 Forecast	FY 2025 Forecast	FY 2026 Forecast
Employee Benefits Self-Insurance (024)								
Beginning Balance	\$13,360,238	\$12,724,643	\$17,978,373	\$21,397,033	\$20,262,392	\$6,552,747	\$6,943,239	\$7,811,140
Revenue	\$101,213,713	\$101,666,049	\$111,547,650	\$128,861,057	\$108,398,423	\$107,845,591	\$109,118,169	\$110,209,351
Expense	\$101,849,308	\$96,412,318	\$108,128,991	\$128,534,809	\$122,108,068	\$107,455,100	\$108,250,268	\$109,094,620
Ending Balance	\$12,724,643	\$17,978,373	\$21,397,033	\$20,262,392	\$6,552,747	\$6,943,239	\$7,811,140	\$8,925,871
Classroom Facilities Maintenance (034)								
Beginning Balance	\$11,970,928	\$10,218,291	\$9,714,419	\$9,049,622	\$5,764,916	\$6,053,270	\$6,288,446	\$6,535,298
Revenue	\$4,134,482	\$3,721,439	\$3,780,703	\$4,725,834	\$2,269,513	\$2,257,938	\$2,284,582	\$2,307,428
Expense	\$5,887,119	\$4,225,310	\$4,445,500	\$1,940,410	\$1,981,158	\$2,022,762	\$2,037,731	\$2,053,625
Ending Balance	\$10,218,291	\$9,714,419	\$9,049,622	\$5,764,916	\$6,053,270	\$6,288,446	\$6,535,298	\$6,789,100
Partnering Community School (036)								
Beginning Balance	\$431,960	\$627,463	\$250,560	(\$955,369)	\$985,537	\$786,961	\$397,534	\$36,536
Revenue	\$4,160,506	\$3,528,219	\$4,016,396	\$9,278,939	\$7,152,513	\$7,116,035	\$7,200,004	\$7,272,004
Expense	\$3,965,003	\$3,905,122	\$5,222,325	\$7,199,891	\$7,351,089	\$7,505,462	\$7,561,002	\$7,619,978
Ending Balance	\$627,463	\$250,560	(\$955,369)	\$985,537	\$786,961	\$397,534	\$36,536	(\$311,438)
Student Managed Student Activity (200)								
Beginning Balance	\$653,332	\$683,828	\$624,180	\$608,051	\$531,471	\$525,805	\$513,149	\$501,552
Revenue	\$549,487	\$358,292	\$68,245	\$305,972	\$263,246	\$261,903	\$264,994	\$267,644
Expense	\$518,991	\$417,940	\$84,374	\$263,381	\$268,912	\$274,559	\$276,591	\$278,748
Ending Balance	\$683,828	\$624,180	\$608,051	\$531,471	\$525,805	\$513,149	\$501,552	\$490,448
District Managed Student Activity (300)								
Beginning Balance	\$169,565	\$170,097	\$162,092	\$137,169	\$75,835	\$63,905	\$50,694	\$37,558
Revenue	\$96,111	\$108,655	\$7,875	\$79,667	\$39,479	\$39,277	\$39,741	\$40,138
Expense	\$95,579	\$116,660	\$32,799	\$98,863	\$51,409	\$52,489	\$52,877	\$53,289
Ending Balance	\$170,097	\$162,092	\$137,169	\$75,835	\$63,905	\$50,694	\$37,558	\$24,407

	FY 2019 Actual	FY 2020 Actual	FY 2021 Actual	FY 2022 Est. Actual	FY 2023 Budget	FY 2024 Forecast	FY 2025 Forecast	FY 2026 Forecast
Auxiliary Services (NPSS) (401)								
Beginning Balance	\$1,559,618	\$2,041,449	\$1,804,766	\$3,280,507	\$3,423,724	\$807,136	(\$90,765)	\$64,130
Revenue	\$8,635,025	\$8,947,455	\$9,037,594	\$6,697,665	\$5,318,929	\$5,291,803	\$5,354,246	\$5,407,788
Expense	\$8,153,194	\$9,184,137	\$7,561,853	\$8,180,946	\$7,935,518	\$6,189,704	\$5,199,351	\$4,523,435
Ending Balance	\$2,041,449	\$1,804,766	\$3,280,507	\$3,423,724	\$807,136	(\$90,765)	\$64,130	\$948,483
Management Information System (432)								
Beginning Balance	(\$0)	(\$0)	(\$0)	(\$0)	(\$0)	(\$0)	(\$0)	(\$0)
Revenue	\$0	\$0	\$0	\$0	\$0	\$0	\$0	\$0
Expense	\$0	\$0	\$0	\$0	\$0	\$0	\$0	\$0
Ending Balance	(\$0)	(\$0)	(\$0)	(\$0)	(\$0)	(\$0)	(\$0)	(\$0)
Public School Preschool (439)								
Beginning Balance	(\$270,524)	(\$74,222)	(\$65,810)	(\$65,281)	\$108,872	\$5,058	(\$87,078)	(\$167,809)
Revenue	\$1,655,308	\$1,553,638	\$1,154,628	\$1,288,945	\$1,330,093	\$1,327,433	\$1,343,097	\$1,356,528
Expense	\$1,459,006	\$1,545,226	\$1,154,099	\$1,404,415	\$1,433,908	\$1,419,569	\$1,423,827	\$1,409,589
Ending Balance	(\$74,222)	(\$65,810)	(\$65,281)	\$108,872	\$5,058	(\$87,078)	(\$167,809)	(\$220,871)
Data Communications for School Buildings (451)								
Beginning Balance	\$0	\$0	\$0	\$0	\$0	(\$3,213)	(\$10,487)	(\$17,144)
Revenue	\$0	\$0	\$0	\$153,000	\$153,000	\$152,220	\$154,016	\$155,556
Expense	\$0	\$0	\$0	\$153,000	\$156,213	\$159,493	\$160,674	\$161,927
Ending Balance	\$0	\$0	\$0	\$0	(\$3,213)	(\$10,487)	(\$17,144)	(\$23,515)
School Net Professional Development (452)								
Beginning Balance	\$0	\$0	\$0	\$0	\$0	\$0	\$0	\$0
Revenue	\$0	\$0	\$0	\$0	\$0	\$0	\$0	\$0
Expense	\$0	\$0	\$0	\$0	\$0	\$0	\$0	\$0
Ending Balance	\$0	\$0	\$0	\$0	\$0	\$0	\$0	\$0

	FY 2019 Actual	FY 2020 Actual	FY 2021 Actual	FY 2022 Est. Actual	FY 2023 Budget	FY 2024 Forecast	FY 2025 Forecast	FY 2026 Forecast
Vocational Education Enhancement (461)								
Beginning Balance	(\$21,993)	(\$9,920)	\$3,186	(\$14,014)	\$12,319	\$2,781	(\$7,141)	(\$17,105)
Revenue	\$32,388	\$36,997	\$14,511	\$24,818	\$7,020	\$6,984	\$7,067	\$7,137
Expense	\$20,315	\$23,891	\$31,711	\$16,218	\$16,558	\$16,906	\$17,031	\$17,164
Ending Balance	(\$9,920)	\$3,186	(\$14,014)	\$12,319	\$2,781	(\$7,141)	(\$17,105)	(\$27,132)
Alternative Schools (463)								
Beginning Balance	(\$29,022)	\$344,978	\$324,978	\$324,978	\$358,864	\$358,864	\$358,864	\$358,864
Revenue	\$394,000	\$0	\$0	\$0	\$0	\$0	\$0	\$0
Expense	\$20,000	\$20,000	\$0	\$0	\$0	\$0	\$0	\$0
Ending Balance	\$344,978	\$324,978	\$324,978	\$358,864	\$358,864	\$358,864	\$358,864	\$358,864
Student Wellness and Success (467)								
Beginning Balance	\$0	\$0	\$1,418,297	\$2,141,590	\$2,000,009	\$1,736,875	\$1,468,215	\$1,197,567
Revenue	\$0	\$8,896,763	\$12,577,828	\$578,988	\$0	\$0	\$0	\$0
Expense	\$0	\$7,478,466	\$11,854,535	\$257,722	\$263,134	\$268,660	\$270,648	\$272,759
Ending Balance	\$0	\$1,418,297	\$2,141,590	\$2,000,009	\$1,736,875	\$1,468,215	\$1,197,567	\$924,807
Miscellaneous State Grants (499)								
Beginning Balance	\$610,676	\$1,774,951	\$1,506,226	\$960,484	\$1,650,241	\$2,795,309	\$3,921,126	\$5,062,535
Revenue	\$2,118,001	\$2,067,718	\$877,828	\$1,318,452	\$1,658,938	\$1,650,478	\$1,669,953	\$1,686,653
Expense	\$953,726	\$2,336,443	\$1,423,570	\$503,300	\$513,870	\$524,661	\$528,544	\$532,666
Ending Balance	\$1,774,951	\$1,506,226	\$960,484	\$1,650,241	\$2,795,309	\$3,921,126	\$5,062,535	\$6,216,522
Race to the Top (506)								
Beginning Balance	(\$0)	(\$0)	(\$0)	(\$0)	(\$0)	(\$0)	(\$0)	(\$0)
Revenue	\$0	\$0	\$0	\$0	\$0	\$0	\$0	\$0
Expense	\$0	\$0	\$0	\$0	\$0	\$0	\$0	\$0
Ending Balance	(\$0)	(\$0)	(\$0)	(\$0)	(\$0)	(\$0)	(\$0)	(\$0)
Nutrition Education and Training Program (A) (542)								

	FY 2019 Actual	FY 2020 Actual	FY 2021 Actual	FY 2022 Est. Actual	FY 2023 Budget	FY 2024 Forecast	FY 2025 Forecast	FY 2026 Forecast
Beginning Balance	\$0	\$0	(\$13,306)	(\$14,849,586)	\$5,252,220	\$8,431,902	\$8,695,399	\$9,461,155
Revenue	\$0	\$1,224,518	\$41,006,021	\$132,844,501	\$114,289,623	\$113,706,745	\$115,048,485	\$116,198,970
Expense	\$0	\$1,237,824	\$55,842,300	\$108,824,623	\$111,109,940	\$113,443,249	\$114,282,729	\$115,174,134
Ending Balance	\$0	(\$13,306)	(\$14,849,586)	\$5,252,220	\$8,431,902	\$8,695,399	\$9,461,155	\$10,485,990
Cornoavirus Relief Fund (CRF) (510)								
Beginning Balance	\$0	\$0	\$0	\$0	\$0	\$0	\$0	\$0
Revenue	\$0	\$0	\$2,746,151	\$0	\$0	\$0	\$0	\$0
Expense	\$0	\$0	\$2,746,151	\$0	\$0	\$0	\$0	\$0
Ending Balance	\$0	\$0	\$0	\$0	\$0	\$0	\$0	\$0
School Maintenance and Operational Assistance (512)								
Beginning Balance	\$66,813	\$72,649	\$138,136	\$233,664	\$209,138	\$209,138	\$209,138	\$209,138
Revenue	\$139,122	\$79,037	\$95,528	\$7,933	\$0	\$0	\$0	\$0
Expense	\$133,286	\$13,550	\$0	\$0	\$0	\$0	\$0	\$0
Ending Balance	\$72,649	\$138,136	\$233,664	\$209,138	\$209,138	\$209,138	\$209,138	\$209,138
IDEA, Part B Special Education (516)								
Beginning Balance	(\$2,669,592)	(\$456,476)	(\$2,115,398)	(\$250,423)	\$1,960,006	\$1,095,934	\$312,768	\$122,312
Revenue	\$25,454,795	\$17,028,395	\$17,147,070	\$18,225,824	\$14,748,161	\$14,672,945	\$14,956,533	\$15,243,483
Expense	\$23,241,679	\$18,687,318	\$15,282,096	\$15,291,120	\$15,612,233	\$15,456,111	\$15,146,989	\$14,692,579
Ending Balance	(\$456,476)	(\$2,115,398)	(\$250,423)	\$1,960,006	\$1,095,934	\$312,768	\$122,312	\$673,216
Vocational Education: Carl D. Perkins (524)								
Beginning Balance	(\$339,704)	(\$364,618)	(\$35,261)	(\$336,103)	\$823,119	\$1,550,384	\$2,217,850	\$2,902,846
Revenue	\$1,815,410	\$1,710,480	\$1,611,809	\$2,965,244	\$2,876,287	\$2,861,618	\$2,895,385	\$2,924,339
Expense	\$1,840,325	\$1,381,123	\$1,912,651	\$2,104,821	\$2,149,022	\$2,194,152	\$2,210,389	\$2,227,630
Ending Balance	(\$364,618)	(\$35,261)	(\$336,103)	\$823,119	\$1,550,384	\$2,217,850	\$2,902,846	\$3,599,556
Title 1 School Improvement Stimulus A (536)								
Beginning Balance	(\$1,432,257)	(\$877,433)	(\$430,070)	(\$1,139,502)	\$216,784	\$1,429,770	\$2,593,190	\$3,777,805

	FY 2019 Actual	FY 2020 Actual	FY 2021 Actual	FY 2022 Est. Actual	FY 2023 Budget	FY 2024 Forecast	FY 2025 Forecast	FY 2026 Forecast
Revenue	\$4,922,715	\$1,977,171	\$2,114,799	\$2,183,621	\$2,875,019	\$2,860,357	\$2,894,109	\$2,923,050
Expense	\$4,367,892	\$1,529,807	\$2,824,231	\$1,627,849	\$1,662,034	\$1,696,936	\$1,709,494	\$1,722,828
Ending Balance	(\$877,433)	(\$430,070)	(\$1,139,502)	\$216,784	\$1,429,770	\$2,593,190	\$3,777,805	\$4,978,027
Title 1 School Improvement Stimulus G (537)								
Beginning Balance	\$572,320	\$336,282	\$902,671	\$599,681	\$1,306,685	\$1,562,820	\$1,763,774	\$1,976,372
Revenue	\$6,667,435	\$6,546,593	\$5,576,051	\$3,488,816	\$2,320,339	\$2,308,505	\$2,335,746	\$2,359,103
Expense	\$6,903,473	\$5,980,205	\$5,879,041	\$2,021,747	\$2,064,204	\$2,107,552	\$2,123,148	\$2,139,708
Ending Balance	\$336,282	\$902,671	\$599,681	\$1,306,685	\$1,562,820	\$1,763,774	\$1,976,372	\$2,195,767
Title III - Limited English Proficiency (551)								
Beginning Balance	(\$257,708)	(\$86,920)	(\$91,637)	\$56,167	\$162,642	\$55,061	(\$72,187)	(\$187,421)
Revenue	\$1,065,192	\$651,256	\$812,435	\$708,775	\$666,991	\$663,590	\$670,226	\$676,928
Expense	\$894,403	\$655,973	\$664,631	\$758,640	\$774,572	\$790,838	\$785,460	\$780,119
Ending Balance	(\$86,920)	(\$91,637)	\$56,167	\$162,642	\$55,061	(\$72,187)	(\$187,421)	(\$290,612)
Refugee Children School Impact Act (571)								
Beginning Balance	\$117,015	\$37,220	\$333,428	(\$39,792)	\$51,516	\$214,914	\$373,790	\$535,177
Revenue	\$49,453	\$432,834	\$66,251	\$546,265	\$304,702	\$303,149	\$306,726	\$309,793
Expense	\$129,249	\$136,626	\$439,470	\$138,398	\$141,304	\$144,272	\$145,339	\$146,473
Ending Balance	\$37,220	\$333,428	(\$39,792)	\$51,516	\$214,914	\$373,790	\$535,177	\$698,496
Title I - Disadvantaged Children/Targeted Assistance (572)								
Beginning Balance	\$268,175	\$6,769,584	\$5,770,192	\$4,474,725	\$5,939,432	\$3,223,959	\$751,742	(\$275,737)
Revenue	\$47,809,448	\$42,634,084	\$41,618,336	\$46,654,146	\$44,102,116	\$43,877,196	\$44,394,947	\$44,838,896
Expense	\$41,308,039	\$43,633,477	\$42,913,803	\$45,854,642	\$46,817,589	\$46,349,413	\$45,422,425	\$45,776,720
Ending Balance	\$6,769,584	\$5,770,192	\$4,474,725	\$5,939,432	\$3,223,959	\$751,742	(\$275,737)	(\$1,213,561)
Title IV. Part A, Student Supports and Academic Enrichment (584)								
Beginning Balance	\$0	\$0	\$0	\$0	(\$290,568)	(\$1,725,316)	(\$1,657,291)	(\$1,580,653)
Revenue	\$0	\$0	\$0	\$3,112,871	\$1,852,689	\$1,843,240	\$1,864,991	\$1,883,641

	FY 2019 Actual	FY 2020 Actual	FY 2021 Actual	FY 2022 Est. Actual	FY 2023 Budget	FY 2024 Forecast	FY 2025 Forecast	FY 2026 Forecast
Expense	\$0	\$0	\$0	\$3,378,661	\$3,287,437	\$1,775,216	\$1,788,353	\$1,802,302
Ending Balance	\$0	\$0	\$0	(\$290,568)	(\$1,725,316)	(\$1,657,291)	(\$1,580,653)	(\$1,499,314)
IDEA Preschool Grant for the Handicapped (587)								
Beginning Balance	(\$470,907)	(\$256,368)	(\$249,746)	(\$249,436)	\$198,996	\$54,237	(\$99,553)	(\$253,476)
Revenue	\$549,197	\$295,793	\$263,270	\$367,286	\$229,570	\$228,400	\$231,095	\$233,406
Expense	\$334,657	\$289,171	\$262,961	\$366,630	\$374,329	\$382,190	\$385,018	\$388,021
Ending Balance	(\$256,368)	(\$249,746)	(\$249,436)	\$198,996	\$54,237	(\$99,553)	(\$253,476)	(\$408,091)
Improving Teacher Quality (590)								
Beginning Balance	(\$2,803,387)	(\$1,959,901)	(\$2,162,476)	(\$2,112,806)	\$122,900	\$139,735	\$98,776	\$129,121
Revenue	\$4,157,294	\$1,151,887	\$1,938,013	\$2,810,541	\$2,227,820	\$2,216,458	\$2,242,613	\$2,265,039
Expense	\$3,313,808	\$1,354,463	\$1,888,343	\$3,251,450	\$2,210,986	\$2,257,417	\$2,212,268	\$2,229,524
Ending Balance	(\$1,959,901)	(\$2,162,476)	(\$2,112,806)	\$122,900	\$139,735	\$98,776	\$129,121	\$164,636
Miscellaneous Federal Grants (599)								
Beginning Balance	\$656,998	(\$218,584)	\$314,371	(\$155,784)	\$8,333,778	\$9,571,111	\$10,748,335	\$11,948,710
Revenue	\$6,088,363	\$3,841,384	\$3,206,989	\$3,150,349	\$3,298,562	\$3,281,739	\$3,320,464	\$3,353,669
Expense	\$6,963,945	\$3,308,429	\$3,677,144	\$2,018,834	\$2,061,230	\$2,104,515	\$2,120,089	\$2,136,625
Ending Balance	(\$218,584)	\$314,371	(\$155,784)	\$8,333,778	\$9,571,111	\$10,748,335	\$11,948,710	\$13,165,753
All Funds								
Beginning Balance	\$358,869,712	\$244,426,968	\$223,889,320	\$279,327,727	\$307,419,461	\$393,642,147	\$352,265,126	\$266,570,197
Revenue	\$1,046,758,476	\$1,040,566,841	\$1,111,132,128	\$1,081,764,025	\$1,089,432,549	\$1,030,019,718	\$1,036,358,668	\$1,042,392,466
Expense	\$1,161,201,219	\$1,061,104,489	\$1,055,693,721	\$1,033,023,265	\$1,003,209,863	\$1,071,396,739	\$1,122,053,597	\$1,140,817,470
Ending Balance	\$244,426,968	\$223,889,320	\$279,327,727	\$307,419,461	\$393,642,147	\$352,265,126	\$266,570,197	\$168,145,193

Debt Obligations

The District has issued/refunded the following debt over the past years:

- On June 10, 2015, the School District issued \$200,000,000 of General Obligation School Improvement Bonds consisting of \$150,800,000 of Tax Exempt School Improvement Bonds, Series 2015A and \$49,200,000 of Federally Taxable Qualified School Construction Bonds, Series 2015B bearing interest at the rate of 2.00% - 5.02% per annum. The premium received on this bond issue was \$9,277,561 and after deducting the bond issuance costs, \$8,500,106 was transferred to the Debt Service Fund. Issue 4, which was approved by voters on November 4, 2014, will allow for construction of 20-22 new schools and the refurbishing of 20-23 schools. This debt will be retired from the Debt Service Fund.
- On January 9, 2014, the School District issued \$10,525,000 of School Improvement Refunding Bonds, Series 2014, at a true interest cost of approximately 3%. Proceeds of this bond issue (including a portion of the original issue premium), together with \$6,124,354 of cash on hand in the District's bond retirement fund, for a total of \$16,913,400, was deposited in an escrow fund. This fund is being used ultimately to pay principal of, and interest on, \$10,789,045 in aggregate principal amount of certain on the District's School Improvement Bonds, Series 2004, through June 1, 2014, the date of optional early redemption of those series 2004 Bonds. As a result, those Series 2004 bonds were defeased and considered no longer outstanding for purposes of the School District's direct debt limitations. This refunding transaction resulted in a reduction in future debt of \$7,643,843, equivalent to then-present values savings (at the time of sale of the Refunding Bonds) of \$7,175,176, which, after deducting contributions to the escrow fund from sources other than the proceeds of the Refunding Bonds, yielded net present value savings of approximately \$1,050,822.
- In fiscal year 2014, the School District entered into an agreement to lease 225 buses. The cost of this lease was \$19,068,000. This agreement is, in substance, a lease purchase (capital lease) and is classified as a long-term lease obligation in the financial statements. \$17,929,613 was added to vehicles and equipment.
- On January 29, 2013, the School District issued \$45,600,000 of School Improvement Refunding Bonds, Series 2013, at a true interest cost of approximately 3%. Proceeds of this bond issue (including a portion of the original issue premium), together with \$12,000,000 of cash on hand in the District's bond retirement fund, for a total of \$63,366,472.36, was deposited in an escrow fund. This fund is being used ultimately to pay principal of, and interest on, \$59,020,000 in aggregate principal amount on certain of the District's School Improvement Bonds, Series 2004, through June 1, 2014, the date of optional early redemption of those Series 2004 Bonds. As a result, those Series 2004 Bonds were defeased and considered no longer outstanding for purposes of the District's direct debt limitations.
- On January 11, 2012, the School District issued \$20,855,000 of School Improvement Refunding Bonds, Series 2012, at a true interest cost of approximately 3%. Proceeds of this bond issue (including a portion of the original issue premium), together with \$8,000,000 of cash on hand in the District's bond retirement fund, for a total of \$29,998,078, was deposited in an escrow fund. This fund will be used to pay principal of, and interest on, \$28,600,000 in aggregate principal amount on certain of the District's Various Purpose Improvement and Refunding Bonds, Series 2002, through December 1, 2012, the date of optional early redemption of those Series 2002 Bonds.

As a result, those Series 2002 Bonds were defeased and considered no longer outstanding for purposes of the District's direct debt limitations.

- On December 21, 2010, the School District utilized cash on hand to defease \$14,675,000 principal amount of outstanding 2002 School Facilities Improvement Bonds. The School District placed \$15,848,185 from the debt service fund in an escrow account, which was used to pay principal and interest on the defeased bonds. As a result, the bonds are considered defeased and the liability for those bonds was removed from long-term debt. The defeasance will result in a reduction in future debt service of \$25,172,925.
- On September 29, 2010, the School District issued \$55,000,000 of School Improvement Bonds, bearing interest at the rate of 5.20% per annum. The series 2010 bond issue is the third long term financing bond issue related to the School District's participation in the Ohio School Facilities Assistance Program. The District made mandatory sinking fund payments to an escrow fund, which is part of the District's Bond Retirement Fund, held by The Bank of New York Mellon Trust Company, N.A., as escrow agent, for \$3,235,294 on December 1st of each year starting in 2010. This reduced the outstanding principal amount of this series of bonds by that aggregate amount pursuant to Sections 133.01 and 133.04 of the Revised Code.
- On July 12, 2001, the School District entered into a 15-year installment payment agreement with Citicorp North America, Incorporated for \$11,500,000, bearing interest at the rate of 5.20% per annum. The proceeds will be used for the purpose of renovating and otherwise improving environmental controls at school facilities. This agreement was made in accordance with Ohio H.B. 264 and is therefore exempt from the debt limit set by Ohio bond statute. This debt will be retired from the General Fund.

Current Debt Obligations

The bond retirement refers to the bonds issued for the construction program.

Fiscal Year	General Fund			Bond Retirement		
	Principal	Interest	Total	Principal	Fund Interest	Total
2022				\$6,725,000	\$12,453,331	\$19,178,331
2023				\$7,035,000	\$12,161,361	\$19,196,361
2024				\$7,375,000	\$11,831,294	\$19,206,294
2025				\$7,775,000	\$11,525,756	\$19,300,756
2026				\$8,380,000	\$11,164,131	\$19,544,131
2027				\$63,825,000	\$9,310,881	\$73,135,881
2028				\$14,150,000	\$7,313,506	\$21,463,506
2029				\$5,795,000	\$6,664,881	\$12,459,881
2030				\$6,085,000	\$6,367,881	\$12,452,881
2031				\$6,390,000	\$6,056,006	\$12,446,006
2032				\$6,710,000	\$5,728,506	\$12,438,506
2033				\$7,045,000	\$5,384,631	\$12,429,631
2034				\$7,395,000	\$5,023,631	\$12,418,631
2035				\$740,000	\$4,822,661	\$5,562,661
2036				\$775,000	\$4,789,710	\$5,564,710

Fiscal Year	General Fund			Bond Retirement		
	Principal	Interest	Total	Principal	Fund Interest	Total
2037				\$800,000	\$4,755,454	\$5,555,454
2038				\$835,000	\$4,719,892	\$5,554,892
2039				\$875,000	\$7,682,700	\$8,557,700
2040				\$910,000	\$4,643,876	\$5,553,876
2041				\$50,150,000	\$3,367,763	\$53,517,763
2042				\$4,475,000	\$2,014,111	\$6,489,111
2043				\$4,670,000	\$18,415,208	\$23,085,208
2044				\$4,870,000	\$1,607,713	\$6,477,713
2045				\$5,085,000	\$1,391,191	\$6,476,191
2046				\$5,305,000	\$1,165,209	\$6,470,209
2047				\$5,535,000	\$911,450	\$6,446,450
2048				\$5,815,000	\$649,506	\$6,464,506
2049				\$6,060,000	\$397,163	\$6,457,163
2050				\$6,315,000	\$134,194	\$6,449,194

Debt Levels vs. Legal Debt Limits

Based on the existing debt margins, the existing debt of the District will have little impact on future budgets. There are two different types of debt limits under Ohio Revised Code:

- Voted Debt Limit – may not exceed 9% of total tax assessed valuation.
- Un-voted Debt Limit – may not exceed 1/10 of 1% of total tax assessed valuation.

The following calculations identifies the debt limit and debt margin for each type of debt:

Debt Margins By Debt	
Voted Debt Margin	
Assessed Valuation (Tax Year 2022)	\$ 5,918,144,980
Rate	9%
Total Voted Debt Limit	532,633,048
Less: Amount of Debt Applicable	(251,175,000)
Total Voted Debt Leeway within 9% debt limitation	\$ 281,458,048
Un-voted Debt Margin	
Assessed Valuation (Tax Year 2022)	\$ 5,918,144,980
Rate	0.10%
Total Un-voted Debt Margin	5,918,145
Less: Amount of Debt Applicable	-
Total Un-voted Debt Leeway within 1/10th of 1% debt limitation	\$5,912,226,836

SOURCE: Office of the County Fiscal Officer, Cuyahoga County, Ohio

Classification of Fund Balances (GASB 54)

Fund Balance is divided into five classifications based primarily on the extent to which the District is bound to observe constraints imposed upon the use of the resources in the governmental funds. The classifications are as follows:

- **Non-spendable:** The non-spendable fund balance category included amounts that cannot be spent because they are not in spendable form, or legally or contractually required to be maintained intact. The “not in spendable form” criterion includes items that are not expected to be converted to cash.
- **Restricted:** Fund balance is reported as restricted when constraints placed on the use of resources are either externally imposed by creditors (such as through debt covenants), grantors, contributors, or laws or regulations of other governments or is imposed by law through constitutional provisions or enabling legislation.
- **Committed:** The committed fund balance includes amounts that can be used only for the specific purposes imposed by a formal action (resolution) of the Board of Education. Those committed amounts cannot be used for any other purpose unless the Board of Education removes or changes the specified use by taking the same type of action (resolution) it employed to previously commit those amounts. In contrast to fund balance that is restricted by enabling legislation, committed fund balance may be redeployed for other purposes with appropriate due process. Constraints imposed on the use of committed amounts are imposed by the Board of Education, separate from the authorization to raise the underlying revenue; therefore, compliance with these restraints is not considered to be legally enforceable. Committed fund balance also incorporates contractual obligations to the extent that existing resources in the fund have been specifically committed for use in satisfying those contractual requirements.
- **Assigned:** Amounts in the assigned fund balance classification are intended to be used by the District for specific purposes but do not meet the criteria to be classified as restricted or committed. In governmental funds other than the General Fund, assigned fund balance represents the remaining amount that is not restricted or committed. In the General Fund, assigned amounts represent intended uses established by the Board of Education or the Chief Financial Officer, who has been delegated that authority by the CEO, and represents obligations with vendors at year-end.
- **Unassigned:** Unassigned fund balance is the residual classification for the General Fund and includes all spendable amounts not contained in the other classifications. In other governmental funds, the unassigned classification is used only to report a deficit balance resulting from overspending for a specific purpose for which amounts had been restricted, committed, or assigned.

The District applies restricted resources first when expenditures are incurred for purposes which either restricted or unrestricted (committed, assigned, and unassigned) amounts are available. Similarly, within unrestricted fund balance, committed amounts are reduced first, followed by assigned, then unassigned when expenditures are incurred for purposes which amounts in any of the unrestricted fund balance classifications could be used.

INFORMATIONAL SECTION



Informational Section

Taxable Property

Tax Base

Per the Ohio Revised Code, property is grouped into three separate categories and assessed a tax rate based on the grouping. An average of \$50,000 is used as the tax base. The Ohio Revised Code defines the following classifications:

Class I Real Estate Property

- ***Agricultural Property*** – Land and improvements used for agricultural purposes.
- ***Residential Property*** – Land used and occupied by one, two, or three families.

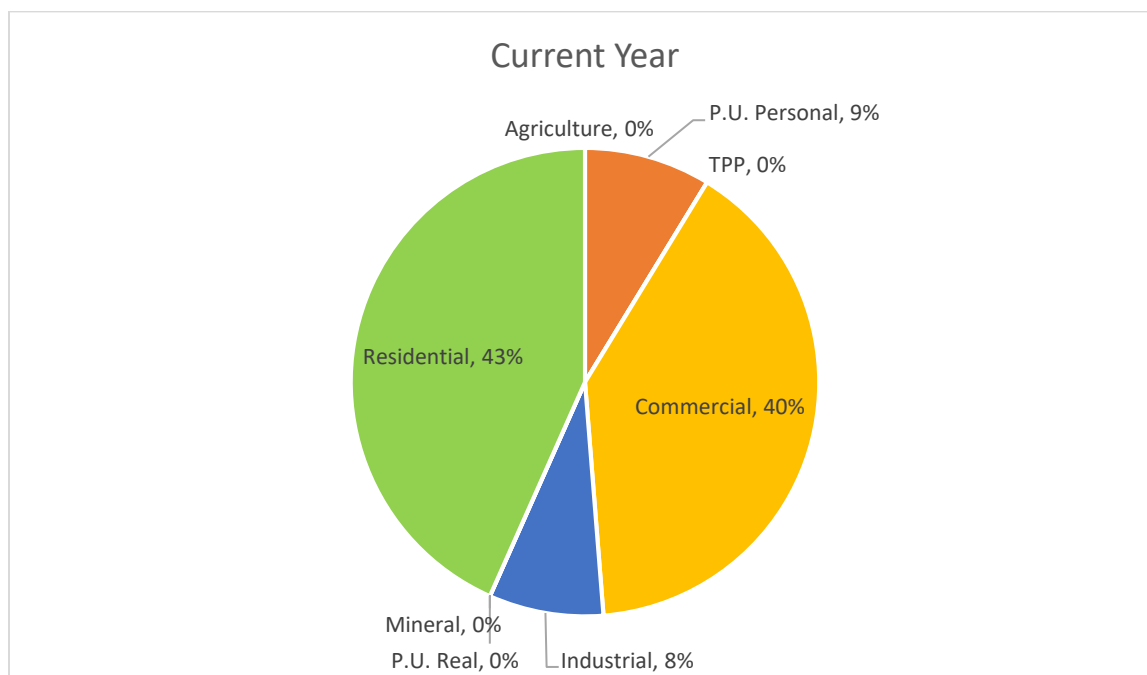
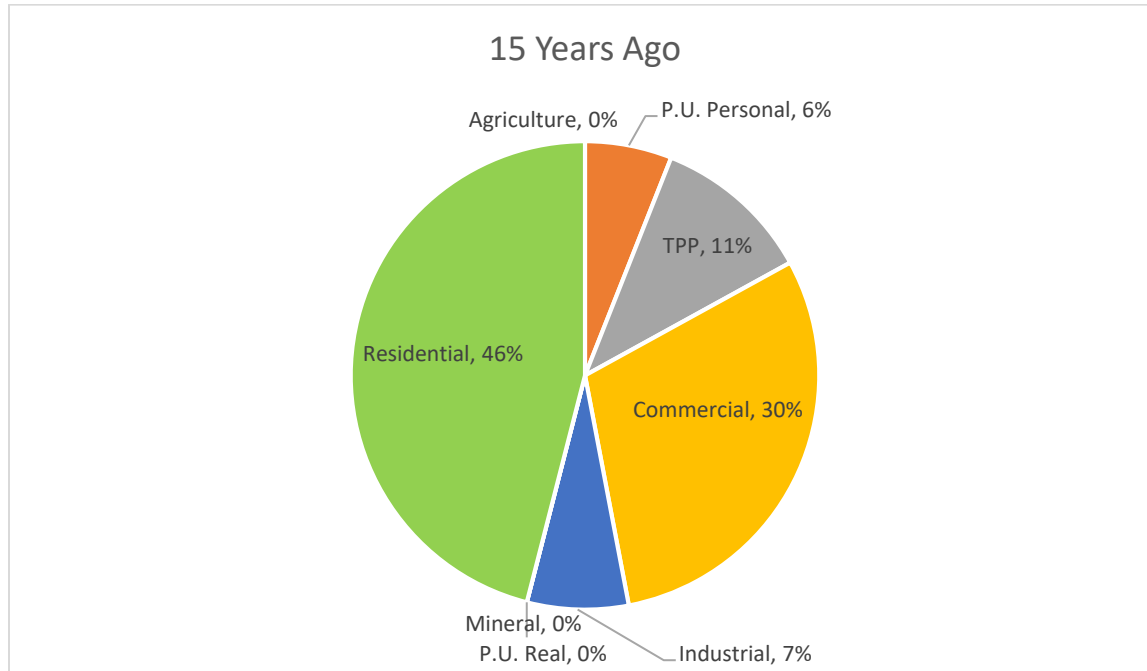
Class II Real Estate Property

- ***Commercial Property*** – The land and improvements to land which are owned or occupied for general commercial and income producing purposes. These purposes, where production of income is a factor to be considered in arriving at true value, include, but is not limited to, apartment houses, hotels, motels, theaters, office buildings, warehouses, retail and wholesale stores, bank buildings, commercial garages, commercial parking lots, and shopping centers.
- ***Mineral Property*** – Land, and the buildings and improvements thereon, used for mining coal and other minerals as well as the production of oil and gas, including the rights to mine and produce such minerals whether separated from the fee or not.
- ***Industrial Property*** – The land and improvements to land used for manufacturing, processing, or refining foods and materials, and warehouses used in connection therewith.

Tangible Personal Property and Public Utility

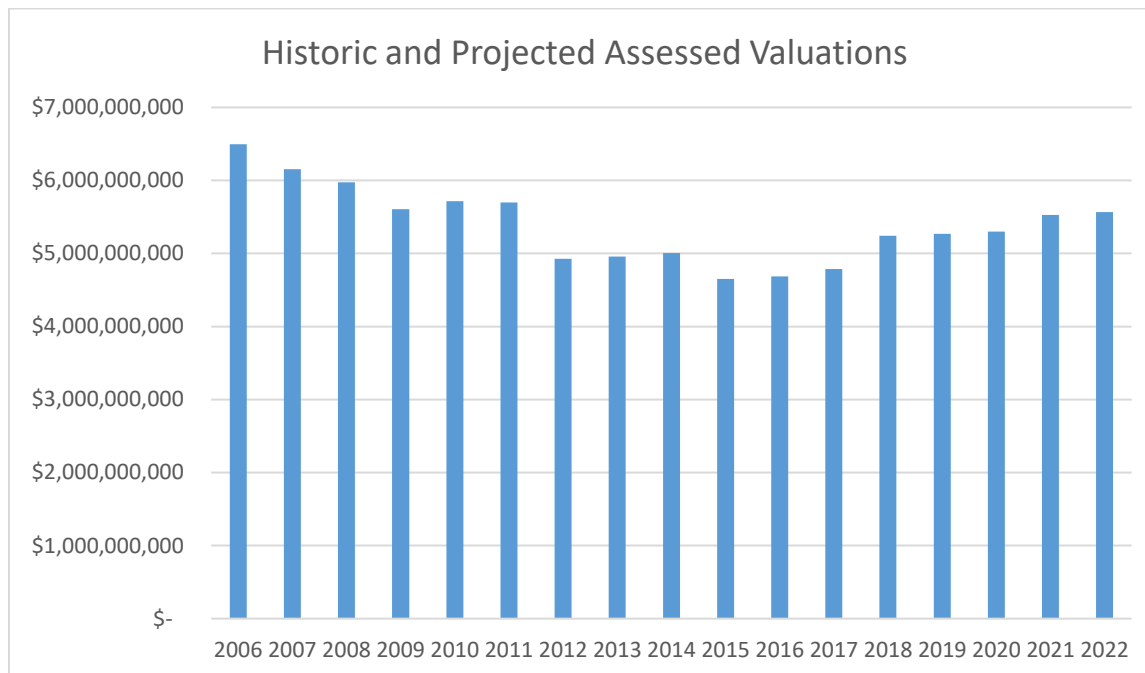
- ***Tangible Personal Property (TPP)*** – Prior to CY 2009, all machinery, inventory, furniture, fixtures and other equipment used in the course of conducting business was classified as Tangible Personal Property, included in the School District's assessed values and taxed accordingly. The tax rate for this type of property has been reduced over the years from a high of 88% in the 1960's to 23% in CY05. House Bill (H.B.) 66 dramatically changed the phase-out of inventory taxes by reducing the tangible property tax assessment rate to 18.75% in CY06, 12.50% in CY07, 6.25% in CY08 and 0 in CY09. H.B. 66 completely phased out tangible taxes on machinery, equipment, furniture and fixtures by the same rates used for the inventory phase-out, which prior to H.B.66 were not scheduled to be reduced. The telephone tangible personal property tax assessment rate was reduced by 20% in CY07 and 5% each additional year until it was eliminated in CY11.
- ***Public Utility (P.U.) – Personal Property*** – Public utility companies, including electric, natural gas, pipelines, water works, water transportation, heating and telegraph companies are taxed (with a few exceptions) on all tangible personal property. The percent of true value at which this type of property is taxed varies according to the type of public utility. This taxable property is called public utility-personal property. This is now the only type of personal property that remains subject to taxation.

Within the last decade, there has been a substantial change in the District's tax base. As noted above, a large portion of the tax base, tangible personal property was eliminated and the recession of 2008 caused a reduction in residential and commercial property values. The illustrations below detail the effect these factors had on the District.



Taxable Value

The taxable value of property is also referred to the assessed valuation of property. This value is derived by taking 35% of the market value of property. The market value of a piece of property is set by the County Auditor and is only adjusted every three years during the County Re-appraisal (occurs once every six years) or Triennial Update (occurs once every six years, three years after re-appraisal).



Tax Years: 2006-2017 Actuals; 2018-2022 Projected

Re-appraisal years: 2006, 2012, 2018

Triennial update years: 2009, 2015, 2021

Historic and Projected Assessed Valuations

Tax Year	Class I	Class II	TPP	P.U. Personal	Total
2006	\$3,165,233,960	\$2,464,446,020	\$549,870,395	\$318,144,770	\$6,497,695,145
2007	\$3,151,380,470	\$2,375,125,200	\$414,606,217	\$212,297,240	\$6,153,409,127
2008	\$3,172,514,560	\$2,371,683,330	\$209,115,382	\$222,204,080	\$5,975,517,352
2009	\$2,796,094,950	\$2,540,255,530	\$34,805,070	\$235,305,430	\$5,606,460,980
2010	\$2,778,537,270	\$2,678,374,700	\$16,627,120	\$243,660,000	\$5,717,199,090
2011	\$2,744,283,400	\$2,705,037,350	\$0	\$247,613,470	\$5,696,934,220
2012	\$2,169,817,680	\$2,489,812,600	\$0	\$268,250,450	\$4,927,880,730
2013	\$2,145,454,810	\$2,511,033,840	\$0	\$300,460,010	\$4,956,948,660
2014	\$2,127,960,040	\$2,558,282,800	\$0	\$320,762,670	\$5,007,005,510
2015	\$2,091,147,610	\$2,224,577,210	\$0	\$333,942,400	\$4,649,667,220
2016	\$2,090,575,250	\$2,207,187,580	\$0	\$390,043,860	\$4,687,806,690
2017	\$2,074,827,110	\$2,294,021,390	\$0	\$481,109,840	\$4,787,008,390
2018	\$2,226,343,150	\$2,581,147,450	\$0	\$434,335,665	\$5,241,826,265
2019	\$2,215,517,005	\$2,603,917,243	\$0	\$451,210,522	\$5,270,644,769
2020	\$2,204,744,990	\$2,626,916,299	\$0	\$468,760,374	\$5,300,421,663
2021	\$2,318,357,429	\$2,723,897,294	\$0	\$487,012,220	\$5,529,266,943

2022	\$2,309,084,199	\$2,751,136,267	\$0	\$506,005,697	\$5,566,226,163
2023	\$2,074,827,110	\$2,294,021,390	\$0	\$481,109,840	\$4,787,008,390
2024	\$2,226,343,150	\$2,581,147,450	\$0	\$434,335,665	\$5,241,826,265
2025	\$2,215,517,005	\$2,603,917,243	\$0	\$451,210,522	\$5,270,644,769

Property Tax Rates

With the exception of the passage of new levies, the only changes made to the tax rates annually are a result of House Bill 920, which adjusts millage rates to generate the level of income that was established when the property tax levy was passed. As valuations continued to increase, the County Auditor's office has had to decrease the millage rate to bring in the same level of revenue as the previous year.

Real Estate Property Homestead and Rollback Exemptions – The Ohio Revised Code provides for two tax relief measures known as rollback. The 10% rollback exemption grants most residential and agricultural property owners to a 10% reduction credit on their tax bill. The owner occupied rollback is an additional 2.5% rollback reduction credit on tax bills of owner-occupied properties. In 2013, the state legislature eliminated the homestead and rollback exemption for any levy passed after July 1, 2013. This legislation will not affect any existing levy the District is currently collecting.

Additionally, a \$25,000 Homestead Exemption is granted to the residential property owners that meet certain age and/or disability requirements. The State of Ohio makes a payment to the School District twice a year to reimburse School Districts for the homestead and rollback credits issued to property owners during the tax year.

Total Rates and Effective Tax Rates

Tax Year	2019	2020	2021	2022	2023
Total Millage	79.10	84.30	84.1	84.1	84.1
Total Millage Operating	74.20	79.20	78.20	74.20	74.20
Total Permanent Improvement Fund	1.00	1.00	1.00	1.00	1.00
Total Class I Residential Rate	49.32	54.64	45.75	45.75	45.75
Total Class II Commercial Rate	56.85	61.88	49.27	58.81	58.81
General Fund Inside Millage Rate	4.00	4.00	4.00	4.00	4.00
Bond Rate	4.90	5.10	4.90	4.90	4.90

SOURCE: Cuyahoga County Fiscal Officer

H.B. 920 Limitations on Tax Collections

In 1976, H.B. 920 was passed into law and later became part of an amendment to Ohio Constitution. Under this law, a property tax levy's millage rate is adjusted so that taxpayers, as a whole, pay no more in taxes for a property levy as they did when it passed into law. As property values rise, the millage rate for a tax levy is reduced to ensure the levy only collects the amount it did when the voters passed it. However, if property values decrease, the millage rate for a property tax levy could never be increased to a rate higher than it was when voted into law. This is called the voted millage rate. If a property tax levy reaches the voted millage, it will permanently bring in less than the amount when it passed into law.

Inside Millage is the only type of property tax millage that is exempt from H.B. 920. The State of Ohio's Constitution allows for all local governments within a political subdivision to be allocated 10 mills without a vote of the people. The allocation each local government receives can vary between political subdivisions and is documented in the local government's charter.

Calculation of Property Tax Rates - In Ohio, a school district's property tax rate is computed in mills. One property mill is equal to 1/1000 of a dollar, and therefore a property owner pays \$1.00 for every \$1,000 of

their property's taxable value. For levies passed prior to July 1, 2013, homeowners get a 10% credit on residential property and an additional 2.5% credit for an owner occupied home. The following calculations are examples of School District only related property taxes for an owner-occupied property with a market value of \$100,000 for tax years 2019 through 2023.

Tax Collection Rates and Delinquent Tax Collections – For Class I – Residential Property, Class II – Commercial and Industrial Property and Public Utility, the District had an average collection rate over the last five years of 88.25%. Calendar year 2022 had a collection rate of 90.79% and is the forecast for the current and projected years.

The actual collection rate for both of these classes of property will not only affect the current year tax revenues, but it will also affect the future year's revenues when the delinquent taxes are collected. The District tracks this information on an annual basis and uses it as a factor when making future year tax projections. Listed in the tables below are the historic and projected collection rates and delinquency collections for the District.

The collection rates in the table above have been adjusted to take into consideration the refund of taxes to property tax owners due to reductions in values granted by the County Board of Revisions or the State Board of Tax Appeals. When refunds are issued to property tax owners, the refund is adjusted against the current tax collections. As a result, the current collection rate can be understood.

Class I and Class II Real Estate Billed and Collections

Collection Year	Current Amount Billed	Current Amount Collected	Current Collection Rate	Prior Year Delinquencies Collected	Total Collected	Gross Collection Rate
2022	332,451,000	301,833,000	90.79%	27,305,000	329,138,000	99.00%
2021	324,116,000	297,189,000	91.69%	20,862,000	318,051,000	98.13%
2020	294,326,000	268,731,000	91.30%	18,711,000	287,442,000	97.66%
2019	292,817,000	258,534,000	88.29%	22,421,000	280,955,000	94.79%
2018	294,196,000	259,936,000	88.25%	18,928,000	278,864,000	95.37%

SOURCE: Office of the Fiscal Officer, Cuyahoga County, Ohio - Data is presented on a calendar year basis

Student Enrollment

Enrollment Prediction Model

CMSD utilizes an Enrollment Prediction Model (EPM) for projecting future grade-by-grade enrollment. EPM consists of three distinct parts. The first part captures the idea of student retention. It predicts whether a student in a school returns to that school in the following year. The second part captures the idea of mid-year entry. It predicts how many new students that arrive mid-year will remain in a school the following year. The third and final part predicts the number of students arriving in entry grades (Pre-K, kindergarten, and 9th grade). The combination of these three parts is the projection of a school's future enrollment.

Student Retention

The student retention portion rests on the idea that student and school characteristics are related to whether or not a student that begins the year in a school will return to that school the following year. The types of characteristics EPM considers are:

Student Level Factors:

- Number of transfers
- Attendance rate
- English Language Learner status
- Special Education status

Building Level Factors:

- Percent feeling safe (from previous year student survey)
- Previous year performance index Score
- Number of District and charter schools within 1 mile serving similar grades
- Building age

Incoming Students

The number of students that arrived mid-year and finish the school year in a building are assumed to return for the following year.

Entry Grades

The number of students arriving in entry grades (Pre-K, K, and 9th grade) are based on the number of students currently in that grade in a school, in addition to historical trends.

Enrollment by School

The following table contains historical and projected enrollment on a school-by-school basis.

School	SY 18-19	SY 19-20	SY 20-21	SY 21-22	SY 22-23	SY 23-24	SY 24-25	SY 25-26	Notes
A B Hart	188	246	227	216	234	234	234	234	Changed name from Fullerton in SY19-20
Adlai Stevenson School	454	472	414	443	403	403	403	403	
Alfred Benesch	306	259	245	230	222	222	222	222	
Almira	475	552	456	543	483	483	483	483	
Andrew J Rickoff	433	479	442	426	410	410	410	410	
Anton Grdina	357	355	351	288	323	323	323	323	
Artemus Ward	488	519	450	502	470	470	470	470	
Bard Early College Cleveland West	431	438	418	412	366	366	366	366	
Bard Early College Cleveland East	55								New in SY17-18, Closed in SY18-19
Benjamin Franklin	604	566	481	413	456	456	456	456	
Bolton	314	253	246	205	183	183	183	183	
Buhrer	410	397	422	409	411	411	411	411	
Campus International High School	195	294	377	370	267	267	267	267	New in SY17-18
Campus International K-8	780	757	736	726	694	694	694	694	
Case	268	217							Closed in SY19-20
Charles A Mooney School	424	456	390	290	311	311	311	311	
Charles Dickens School	386	341	317	264	244	244	244	244	
Charles W Eliot School	332								Merged with Whitney M Young
Clara E Westropp School	321	345	323	337	348	348	348	348	

Cleveland Municipal School District
Fiscal Year 2022-23 Budget

School	SY 18-19	SY 19-20	SY 20-21	SY 21-22	SY 22-23	SY 23-24	SY 24-25	SY 25-26	Notes
Clark School	618	609	551	615	621	621	621	621	
Cleveland Early College High	306	302	324	315	277	277	277	277	
Cleveland High School for the Digital Arts	342	336	331	311	327	327	327	327	
Cleveland Metro Remote School HS				291	320	320	320	320	
Cleveland Metro Remote School K-8				658	487	487	487	487	
Cleveland School of Architecture & Design	323	305	333	318	259	259	259	259	
Cleveland School of Science & Medicine	400	423	408	404	395	395	395	395	
Cleveland School Of The Arts HS	503	455	434	428	372	372	372	372	
Collinwood High School	260	223	228	244	271	271	271	271	Also known as New Tech Collinwood
Daniel E Morgan School	251	235	256	222	247	247	247	247	
Davis Aerospace & Maritime HS	120	182	211	235	241	241	241	241	New in SY17-18
Denison	296	290	268	258	286	286	286	286	
Design Lab Early College	259	269	175	112	37	37	37	37	
Dike School of the Arts	387	380	370	330	315	315	315	315	
Douglas MacArthur	354	343	320	291	254	254	254	254	
E3agle Academy	174	98							See John F Kennedy
East Clark	222	232	229	181	168	168	168	168	
East Technical High School	275	303	604	584	341	341	341	341	
Euclid Park Elementary School	351	327	272	281	264	264	264	264	
Facing History High School @ Charles Mooney	341	344	244	196	144	144	144	144	
Franklin D. Roosevelt	422	432	453	450	390	390	390	390	
Garfield Elementary School	583	611	592	620	559	559	559	559	
Garrett Morgan School of Engineering & Innovation	243	241	273	406	361	361	361	361	
Garrett Morgan Leadership and Innovation			119	312	275	275	275	275	New in SY20-21
George Washington Carver	323	421	384	366	343	343	343	343	
Ginn Academy	382	338	317	324	296	296	296	296	
Glenville High School	271	321	575	541	319	319	319	319	Merged with MLK in SY20-21
Halle	363	396	349	398	442	442	442	442	Changed name from H Barbra Booker in SY19-20
Hannah Gibbons-Nottingham ES	247	242	240	225	239	239	239	239	
Harvey Rice Elementary School	459	491	412	432	414	414	414	414	
Iowa-Maple Elementary School	257	216							Closed in SY19-20
James Ford Rhodes High School	594	325							Phase out began in SY17-18
Jane Addams Business Careers HS	185	235	145						Phase out began in SY17-18

Cleveland Municipal School District

Fiscal Year 2022-23 Budget

School	SY 18-19	SY 19-20	SY 20-21	SY 21-22	SY 22-23	SY 23-24	SY 24-25	SY 25-26	Notes
John Adams College & Career HS	200	339	484	496	448	448	448	448	New in SY17-18
John Adams High School	307	172							Phase out began in SY17-18
John F Kennedy High School			520	742	508	508	508	508	Closed in SY16-17 Merged E3gle Academy and PACK @ JFK in SY20-21
John Marshall High School									Closed in SY16-17
John Marshall School of Business and Civic Leadership	426	441	454	472	405	405	405	405	
John Marshall School of Engineering	395	411	431	423	407	407	407	407	
John Marshall School of Information Technology	371	434	435	455	450	450	450	450	
Joseph M Gallagher School	715	760	698	676	616	616	616	616	
Kenneth W Clement	166	170	175	169	168	168	168	168	
Lincoln-West High School	118								Phase out began in SY16-17
Lincoln-West School of Global Studies	291	353	350	343	327	327	327	327	New in SY16-17
Lincoln-West School of Science & Health	213	268	287	262	226	226	226	226	New in SY16-17
Louisa May Alcott Elementary	268	221	184	159	176	176	176	176	
Luis Munoz Marin School	538	467	443	433	411	411	411	411	
Marion C Seltzer Elementary	428	417	364	416	342	342	342	342	
Marion-Sterling Elementary School	258	291	346	261	239	239	239	239	
Martin Luther King	281	289							Merged with Glenville in SY20-21
Mary B Martin School	299	279	235	186	210	210	210	210	
Mary M Bethune	311	299	260	237	263	263	263	263	
Mary Church Terrell	315	287	258	224	202	202	202	202	Changed name from Louis Agassiz in SY22-23
Max S Hayes High School	640	633	643	678	574	574	574	574	
MC^2 STEM High School	372	337	340	296	242	242	242	242	
Memorial School	420	390	391	399	348	348	348	348	
Miles Park School	470	403	376	366	346	346	346	346	
Miles School	428	392	344	256	223	223	223	223	
Mound Elementary School	370	358	406	378	357	357	357	357	
Nathan Hale School	512	454	495	447	402	402	402	402	
Natividad Pagan International Newcomers Academy	811	467	533	461	598	598	598	598	Changed name from Thomas Jefferson International Newcomers Academy in SY22-23

Cleveland Municipal School District

Fiscal Year 2022-23 Budget

School	SY 18-19	SY 19-20	SY 20-21	SY 21-22	SY 22-23	SY 23-24	SY 24-25	SY 25-26	Notes
New Technology HS @ East Tech	159	140							Merged with East Tech HS in SY19-20
New Technology West	268	321	276	307	286	286	286	286	
Newton D Baker School	506	503	488	438	344	344	344	344	
Oliver H Perry Elementary School	297	281	279	303	299	299	299	299	
Orchard School	474	480	449	488	490	490	490	490	
PACT @ JFK	234	309							See John F Kennedy
Paul L Dunbar Elementary School	396	407	357	380	384	384	384	384	
Rhodes College and Career Academy	250	441	597	615	516	516	516	516	
Rhodes School of Environmental Studies	280	303	391	402	339	339	339	339	
Riverside School	478	500	481	452	467	467	467	467	
Robert H Jamison School	370	378	384	379	382	382	382	382	
Robinson G Jones Elementary	511	475	457	424	415	415	415	415	
Scranton School	466	488	444	398	432	432	432	432	
Stephanie Tubbs Jones	277	252	314	262	244	244	244	244	Changed name from Patrick Henry in SY22-23
Stonebrook-White Montessori	174	184	212	398	407	407	407	407	Changed name from Michael R. White in SY22-23
Sunbeam	406	471	445	398	430	430	430	430	
The School of One	250	230	122	178	237	237	237	237	
Tremont Montessori School	541	447	418	420	380	380	380	380	
Valley View Elementary School	189	215	182	167	156	156	156	156	
Wade Park	410	508	537	530	496	496	496	496	
Walton School	280	245	208	212	213	213	213	213	
Warner Girls Leadership Academy	492	433	413	387	355	355	355	355	
Washington Park	247	254							Closed in SY19-20
Waverly Elementary School	304	273	257	232	275	275	275	275	
Whitney M Young School	154	364	333	337	314	314	314	314	Merged with Charles Elliot in SY19-20
Whitney M Young Leadership Academy		71							New in SY19-20 Closed in SY20-21
Wilbur Wright School	477	531	506	445	462	462	462	462	
William C Bryant Elementary	423	440	414	409	380	380	380	380	
William Rainey Harper	241	242	261	281	359	359	359	359	New in SY18-19
Willow School	209	218							Closed in SY19-20
Willson School	347	360	344	298	339	339	339	339	

Staff / Personnel Allocations

CMSD employees a broad range of different professionals to provide educational services to students, support to educators, and administrative and operational services. Changes in staffing are tied closely with

enrollment fluctuation, which has been largely consistent over this period; though the increase in staffing from SY20-21 to SY21-22 reflects a deliberate investment in additional school-based and central-office positions.

The following table reflects position classifications across the organization, inclusive of all funding sources. The table does not include supplemental positions such as athletic coaches and extracurricular roles.

Job Profile	SY18-19 Actual	SY19-20 Actual	SY20-21 Actual	SY21-22 Est. Actual	SY22-23 Budgeted
<u>Certificated</u>					
Administrator On Assignment	4	2	8	3	3
Assistant Principal	94	80	74	71	71
Audiologist	2	2	2	2	2
Chief Executive Officer	1	1	1	1	1
Curriculum & Instruction Specialist	55	33	23	21	21
Dean	2	2	2	2	2
Department Chief	2	1	2	2	2
Deputy Chief	2	2	1	1	1
Director	6	3	2	3	3
Executive Director	4	3	4	4	4
Flexible Content Expert	4	1	1	1	1
Guidance Counselor	49	48	43	43	43
Interpreter	21	22	21	26	26
Manager	2	2	4	2	2
Network Support Leader	8	3	4	4	4
Nurse	66	52	56	55	55
Peer Coach	52	1	1	1	1
Peer Review Liaison	1	1	1	1	1
Principal	114	94	85	86	86
Program Administrator	4	4	4	4	4
Psychologist	76	80	80	84	84
Teacher	3,092	3,589	3,451	3,486	3,486
<u>Classified</u>					
Action Team Coach	10	10	9	8	8
Administrative Lieutenant	2	1	1	1	1
Administrator On Assignment	2	1			
Ambassador, Customer Service	1	1	1	1	1
Analyst	11	20	18	18	18
Artist In Residence					
Aspiring Principal	9				
Assistant	7	10	18	2	2
Assistant Controller					
Assistant Cook					
Assistant Coordinator	1	1	1	1	1
Assistant Custodian	67	69	66	66	66

Job Profile	SY18-19 Actual	SY19-20 Actual	SY20-21 Actual	SY21-22 Est. Actual	SY22-23 Budgeted
Assistant Manager	85	86	86	88	88
Attendance Liaison	10	12	12	12	12
Attorney	5	1	3	3	3
Auditor	1			3	3
AV/Archivist	2	1	1	1	1
Barrier Breaker	5	6	6	6	6
Bus Attendant	22	26	25	24	24
Campus Coordinator	4	3	6	6	6
Campus Data Coordinator	2	1	2		
Captain	2	2	1	1	1
Cashier	18	30	26	26	26
Central Monitoring Station Operator	1	1	1	1	1
College Registrar	1	1	1	1	1
Computer Operator	2	2	1	1	1
Coordinator	55	60	63	62	62
Custodian	79	77	77	70	70
Data Strategist		1			
Dean	46	41	38	36	36
Department Chief	7	8	8	9	9
Deputy	16	16	13	10	10
Deputy Chief	5	6	4	3	3
Design Team Leader					
Dietary	5	6	6	6	6
Director	39	33	30	33	33
Dispatcher	5	6	5	6	6
Driver	15				
Driver Trainer	5	1	1	2	2
Driver Truck	7	7			
Enterprise App Developer	2	1	1	2	2
Environmental Service Specialist	192	192	183	166	166
Executive Coach	1				
Executive Director	27	25	30	29	29
Facilities Equipment Tech					
Facilities Manager	3	4	4	5	5
Fellow	1		1	1	1
Financial Partner	26	8	8	6	6
First Cook	90	86	90	86	86
Fiscal Liaison	11	11	1	9	9
Flexible Content Expert	26	14	11	11	11
Food Specialist	5	6	6	6	6
Furniture Crew	2	2	8	8	8
Garage Mechanic	17	18	18	17	17
Hearing Officer	3	3	3	2	2

Job Profile	SY18-19 Actual	SY19-20 Actual	SY20-21 Actual	SY21-22 Est. Actual	SY22-23 Budgeted
Homeless Associate, Project Act	1	1	1	1	1
Internal Account Administrator	1	1	1	1	1
Internal Auditor	3	1	1	2	2
Investigator	7	6	6	6	6
Journalist	1			1	1
Laborer	62	32	30	25	25
Lieutenant	2	3	3	3	3
Life Skills Coach	9	9	9	11	11
Lunchroom Attendant	169	178	107	77	77
Lunchroom General Prep	33	82	78	70	70
Manager	37	23	29	29	29
Media/Marketing Copywriter	1	1	1	1	1
Network Administrator				4	4
Para / Aide	673	457	429	781	781
Paralegal	1	1	1	1	1
Parent Mentor	2	2	2	2	2
Parts Counterman	1	2		1	1
Policy And Labor Liaison	1	1	1	1	1
Professional Driver	208	232	228	181	181
Program Manager	16	17	19	16	16
Project Manager	7	7	8	8	8
Records Retention Clerk					
Recruiter	5	5	5	5	5
Residency Officer	1	1	1	1	1
Satellite Cook					
School Secretary	117	73	95	94	94
Secretary / Admin & Exec. Assistant	52	82	89	94	94
Security Officer	160	172	152	137	137
Security Officer, PT	15	3	4	5	5
Senior Talent Partner	2				
Sergeant	10	10	10	9	9
Shipping Clerk	1	1	1		
Solution Specialist	19	22	18	16	16
Specialist	78	78	70	70	70
Sr. Analyst	10	2	3	2	2
Sr. Director	1				
Sr. Engineer	1	1			
Sr. Specialist	7	4	4	4	4
Stationary Engineer Trainer	1	1			
Strategist	1	1			
Supervisor	1	5	5	6	6
Support Specialist	6	9	8	11	11
Systems Engineer	3	2	2	1	1

Job Profile	SY18-19 Actual	SY19-20 Actual	SY20-21 Actual	SY21-22 Est. Actual	SY22-23 Budgeted
Talent Partner	10	4	4	5	5
Teacher	72	75	83	83	83
Translator	2	1	3	3	3
Transportation Dispatcher	2	2	2	2	2
Totals	6,432	6,553	6,277	6,601	6,601

Student Achievement

The following table and charts identify proficiency rates for the past five years. Due to the COVID-19 pandemic, the SY19-20 test results are not available. It is important to note the State of Ohio has increased its standards for proficiency and changed its state assessment several times during this period.

Grade	Subject	SY14-15	SY15-16	SY16-17	SY17-18	SY18-19	SY 19-20	SY 20-21	SY 21-22
3	Reading	53.9%	23.4%	35.6%	36.3%	42.9%	21.90	16.60	29.33
3	Mathematics	40.4%	34.2%	44.3%	40.6%	38.7%	N/A	13.70	23.39
4	Reading	47.6%	22.9%	29.5%	36.9%	34.8%	N/A	20.10	28.80
4	Mathematics	32.9%	31.1%	38.3%	42.4%	43.4%	N/A	13.70	21.16
4	Social Studies	36.2%	40.7%	45.7%	N/A	N/A	N/A	N/A	N/A
5	Reading	43.2%	25.8%	33.1%	38.1%	40.7%	N/A	30.60	30.67
5	Mathematics	33.9%	25.8%	24.8%	30.5%	34.1%	N/A	8.40	14.67
5	Science	24.6%	27.7%	29.2%	34.2%	32.3%	N/A	14.50	23.41
6	Reading	44.9%	19.9%	26.9%	26.3%	26.3%	N/A	17.50	24.17
6	Mathematics	29.4%	21.5%	24.9%	25.9%	27.3%	N/A	11.50	14.56
6	Social Studies	19.9%	24.1%	30.4%	N/A	N/A	N/A	N/A	N/A
7	Reading	43.6%	20.2%	24.5%	34.4%	35.2%	N/A	26.20	29.48
7	Mathematics	32.3%	23.5%	25.3%	28.2%	27.5%	N/A	12.40	14.35
8	Reading	47.7%	17.4%	16.8%	24.5%	29.6%	N/A	17.40	23.65
8	Mathematics	28.7%	25.6%	25.3%	27.3%	30.8%	N/A	10.10	17.10
8	Science	22.7%	24.0%	26.3%	33.9%	33.1%	N/A	18.00	29.32
10	Reading	66.2%	N/A	N/A	N/A	N/A	N/A	N/A	N/A
10	Writing	66.2%	N/A	N/A	N/A	N/A	N/A	N/A	N/A
10	Mathematics	58.2%	N/A	N/A	N/A	N/A	N/A	N/A	N/A
10	Social Studies	56.3%	N/A	N/A	N/A	N/A	N/A	N/A	N/A
10	Science	42.2%	N/A	N/A	N/A	N/A	N/A	N/A	N/A
11	Reading	81.9%	80.3%	N/A	N/A	N/A	N/A	N/A	N/A
11	Writing	79.5%	75.7%	N/A	N/A	N/A	N/A	N/A	N/A
11	Mathematics	70.4%	70.6%	N/A	N/A	N/A	N/A	N/A	N/A
11	Social Studies	70.7%	67.3%	N/A	N/A	N/A	N/A	N/A	N/A
11	Science	61.1%	58.7%	N/A	N/A	N/A	N/A	N/A	N/A
HS	Algebra I	26.0%	17.5%	17.1%	27.8%	26.1%	32.00	13.40	14.42
HS	Amer. History	30.1%	38.6%	33.5%	58.2%	53.3%	30	37.16	36.55
HS	Amer. Government	8.9%	27.8%	41.0%	46.5%	53.2%	56.40	43.00	43.06
HS	Biology		34.5%	28.5%	46.3%	47.2%	53.74	29.41	32.03

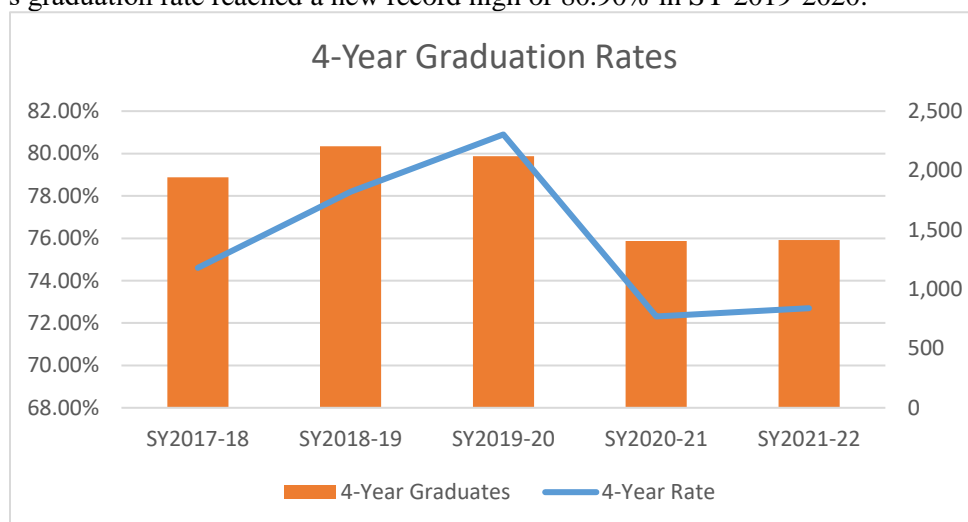
Grade	Subject	SY14-15	SY15-16	SY16-17	SY17-18	SY18-19	SY 19-20	SY 20-21	SY 21-22
HS	English I	40.6%	26.5%	29.0%	38.8%	39.3%	N/A	N/A	N/A
HS	English II	7.7%	17.6%	25.5%	35.8%	37.9%	23.60	34.54	31.28
HS	Geometry	44.9%	14.0%	10.1%	17.3%	18.0%	7.40	6.90	11.11
HS	Physical Science	31.4%	25.9%	15.5%	N/A	N/A	N/A	N/A	N/A

Free or Reduce-Price Meals

With a dedicated staff of over 350 employees, CMSD Food and Child Nutrition Services serves approximately 15,500 breakfasts per day and 26,000 lunches per day for a daily total of 41,500 meals per day. CMSD serves about 7.5 million meals per year. For the last several years, CMSD has participated in the USDA Community Eligibility Option. This program allows all students to receive breakfast and lunch at no cost regardless of family size or income.

Graduation Rates and Counts

The following chart shows the 4-year graduation rates and graduate counts from SY 2017-18 to SY 2021-22. CMSD's graduation rate reached a new record high of 80.90% in SY 2019-20.



Glossary of Terms and Acronyms

Actual - the amount spent in the last complete fiscal year

Agricultural Property - land and improvements used for agricultural purposes

Allocation - the process by which staffing and other resources are given to each, individual school based upon factors such as enrollment, types of programs, and other identified needs of school

Appropriation - authority to spend money within a specified dollar limit for an approved work program during a fiscal year

ARP – American Rescue Plan, a US\$1.9 trillion economic stimulus bill passed on March 11, 2021, to speed up the country's recovery from the economic health effects of the COVID-19 Pandemic and the ongoing recession

Assigned - amounts in the assigned fund balance classification are intended to be used by the District for specific purposes but do not meet the criteria to be classified as restricted or committed. In governmental funds other than the General Fund, assigned fund balance represents the remaining amount that is not restricted or committed. In the General Fund, assigned amount represents intended uses established by the Board of Education or the Chief Financial Officer, who has been delegated that authority by the CEO

Board of Education - an elected board, created according to State law and vested with the responsibilities for educational activities within a geographical area, who establish policies, hires a superintendent and governs the operations of a school district

Bond - written promise, generally under seal, to pay a specific sum of money, called the face value, at a fixed time in the future, called the date of maturity and carrying interest at a fixed rate, usually payable periodically

Budget - a plan of financial operation including an estimate of proposed expenditures, for a given period

Budgeted Funds - money available to schools, included in the operating budget of the system that is comprised of all fiscal resources

Capital Budget - a plan of proposed capital expenditures and the means of financing them

Capital Outlay - includes, but not limited to, new and replacement equipment such as furnishing additional classrooms, additional computers, replacement band uniforms, purchase of buses and maintenance of vehicles

Capital Projects Funds - funds that are used to account for and report financial resources that are restricted, committed, or assigned to expenditure for capital outlays, including the acquisition or construction of capital facilities and other capital assets

Classification of Property - per the Ohio Revised Code, property is grouped into three separate categories and assessed a tax rate based on the grouping

Classified - support service employees of the public school system (clerical, maintenance, custodial, etc.)

Commercial Property - the land and improvements to land which are owned or occupied for general commercial and income producing purposes. These purposes, where production of income is a factor to be considered in arriving at true value, include, but is not limited to, apartment houses, hotels, motels, theaters, office buildings, warehouses, retail and wholesale stores, bank buildings, commercial garages, commercial parking lots, and shopping centers

Debt - an obligation resulting from the borrowing of money or from the purchase of goods and services

Debt Service - expenditures for the retirement of debt and expenditures for the interest on debt

Defeased – nullified, terminated, or removed as a liability

EMIS – Educational Management Information System, a statewide data collection system for Ohio's primary and secondary education, including demographic information, attendance, course information, financial data and test results

Encumbrance – funds set aside ahead of time to meet anticipated expenses

Enrollment Prediction Model (EMP) - a method for projecting future grade-by-grade enrollment for the Cleveland Municipal School District. EPM consists of three distinct parts. The first part captures the idea of student retention. It predicts whether a student in a school returns to that school in the following year. The second part captures the idea of mid-year entry and predicts how many new students that arrive mid-year will stay in a school for the following year. The third and final part predicts the number of students arriving in entry grades (Pre-K, kindergarten, and 9th grade).

ESSER – the Elementary and Secondary School Emergency Relief Fund, a \$190 billion program created by the U.S. federal government's economic stimulus response bills due to COVID-19 pandemic

Expenses/Expenditures - the cost required for something, the action of spending funds. On the accrual basis of accounting, expenses are recognized at the time they are incurred.

Fiduciary Funds - funds used to account for assets held in a trustee or agency capacity for others and which, therefore, cannot be used to support the School District's own programs. The fiduciary fund category is split into four classifications: pension trust funds, investment trust funds, private-purpose trust funds and agency funds.

Food Service - an enterprise fund, which includes the costs and revenues associated with school cafeterias

Fund - a group of programs budgeted and paid by one or more revenue sources

Fund Balance - the difference between assets and liabilities

FY- "Fiscal Year" - any period at the end of which a school district determines its financial position and the results of its operations

General Fund - the fund that includes most day-to-day operating expenses of the school system (teacher salaries, school grounds maintenance, administration, etc.). Local, state and other revenues support the general fund.

Grants Fund - non-repayable funds given by a party such as a corporation, foundation or trust, the State, Federal government and other sources. These are budgeted separately in the grants fund.

Increment - a salary increase granted to eligible employees (usually each year) based on satisfactory performance. Also known as a step increase.

Industrial Property - the land and improvements to land used for manufacturing, processing, or refining foods and materials, and warehouses used in connection therewith

Internal Service Fund - a fund used to account for the costs of maintaining the school systems self-insured programs for health, dental, workers compensation and benefits for its employees and to account for the costs of printing, duplicating and data processing services

MC²STEM – high-school name, MC² referring to Albert Einstein's theory of special relativity, mass multiplied by the speed of light squared. STEM referring science, technology, engineering and math

Mineral Property - land, and the buildings and improvements thereon, used for mining coal and other minerals as well as the production of oil and gas, including the rights to mine and produce such minerals whether separated from the fee or not

Non-spendable - the non-spendable fund balance category included amounts that cannot be spent because they are not in spendable form, or legally or contractually required to be maintained intact. The “not in spendable form” criterion includes items that are not expected to be converted to cash

NOW – Not on Our Watch is a student-centered anti-bullying program that is designed to empower students to work collaboratively to decrease instances of bullying behavior within their schools and communities

NPSS – nonpublic school services

Object - also known as spend category, further identifies expenditures as it defines the goods and services for which the school district pays

Ohio Achievement Tests - test given to public school district students to show the grade level attained by the District education

Ohio Graduation Tests - test given to public school district students, those who pass receive High School Graduation Diplomas

Operating Budget - the school systems budget for annual operating expenses. By contrast, the Capital Budget includes multi-year construction projects

Portfolio strategy – part of The Cleveland Plan, to grow the number of high-performing district and charter schools in Cleveland and close and replace failing schools, focus district’s central office on key support and governance roles and transfer authority to schools, create the Cleveland Transformation Alliance to ensure accountability for all public schools in the city, and to invest and phase in high-leverage system reforms across all schools from preschool to college and career.

Positions - identified permanent jobs into which persons may be hired on a full-time basis or less than full time basis

Proprietary Funds - funds focused on the determination of operating income, changes in net position, financial position and cash flows and are classified as either enterprise or internal service. The School District only has internal service funds.

Race to the top - incentive program designed by the United States Department of Education to spur reforms in state and local k-12 education. The ED Recovery Act funds it as part of the American Recovery and Reinvestment Act of 2009

Residential Property - land used and occupied by one, two, or three families

Restricted - fund balance is reported as restricted when constraints placed on the use of resources are either externally imposed by creditors (such as through debt covenants), grantors, contributors, or laws or regulations of other governments, or is imposed by law through constitutional provisions or legislation

SAFA – School Assistance in Federally Affected Areas

Special Revenue Funds - funds used to account for and report the proceeds of specific revenue sources that are restricted or committed to expenditure for specified purposes other than debt service or capital projects

Student Retention - whether or not a student that begins the year in a school will return to that school the following year

Tax budget – the estimated revenue losses from special exclusions, exemptions, deductions, credits, deferrals and preferential tax rates in state income tax law

Unassigned - the residual classification for the General Fund and includes all spendable amounts not contained in the other classifications. In other governmental funds, the unassigned classification is used only to report a deficit balance resulting from overspending for a specific purpose for which amounts had been restricted, committed, or assigned.

Uniform School Accounting System (USAS) – coded financial transaction accounting system developed and maintained by the Ohio Auditor of State.

WAVE – Winning Against Violent Environments, conflict resolution/ peer meditation program where students learn and participate in techniques of conflict management and become agents of change by taking skills, such as effective decision making, communication, and problem solving, into the classroom and the community

APPENDIX



Appendix

Detailed General Operating Budgets by Cost Center

The Appendix contains detailed information about individual school and department cost centers across all funding sources. There is a page for each school and department cost center.

The prior year's expenditures reflect actual amounts, while the current budget year reflects projected expenses utilizing average position costs and average health care elections. In many cases, actual expenses will be higher or lower than reflected in the budget due to the actual, average salaries and health case decision deviating from the average.

The Appendix is organized in the following sections:

- CMSD Schools
- Non-Public and Residential Schools
- CMSD Departments

The following notes will guide the reader to understand how the data is laid out and nuances about how some data is presented:

- For FY19-20, some planned school-based expenses have their budgets attributed to a central location rather than the individual schools where the expenses will actually be attributed. This is the case for the food services budget as well as the athletics and extracurricular expenses for athletic coaches and stipends for leading extracurricular enrichment activities.
- CMSD school pages reflect information by “program”, which is a Workday construct CMSD uses to delineate the school-based expenses directed by the school principal, their leadership team, and school-based expenses managed by a central office department. For example, Facilities expenses for custodial services are attributed to individual schools, but controlled by a central office department. These expenses are reflected on the detailed pages of individual schools as well as on the Facilities department information page.
- Also included in CMSD school pages, are Performance Index (PI) scores. The PI measures the achievement of every student, not just whether or not they reach “proficient.” The PI score measures the level of achievement for each student on each state test. These scores correspond to an A-F achievement component grade as shown in the adjacent table. To learn more about the Performance Index, please visit:

Score	Letter Grade
90% - 100%	A
80% - 89.9%	B
70% - 79.9%	C
50% - 69.9%	D
Below 50%	F

<http://education.ohio.gov/Topics/Data/Report-Card-Resources/Achievement-Component>

The index scores for SY19-20 and beyond are not recorded due to the COVID-19 pandemic, during which, testing was not administered. We are actively working to find a viable way to measure achievement while implementing remote/virtual learning, to keep our students, personnel and community safe.

- The Non-Public, Residential, Food Services, and Capital Programs pages show detailed information by school in aggregate rather than object or program.

CMSD SCHOOLS



Cost Center 0004CC
Cost Center Description Adali E Stevenson

	2019 Actual	2020 Actual	2021 Actual	2022 Est. Actual	2023 Budget
General Operating Fund	\$ 4,447,298	\$ 4,683,190	\$ 4,212,626	\$ 4,914,477	\$ 3,771,098
<u>School Controlled</u>	\$ 3,168,962	\$ 3,571,564	\$ 3,248,697	\$ 3,644,004	\$ 3,713,903
School Budget	\$ 2,894,193	\$ 3,396,020	3178371.02	\$ 3,487,213	\$ 3,713,903
Substitutes	\$ 269,761	\$ 173,907	70325.77	\$ 156,792	\$ -
City Funds - Extracurriculars	\$ 5,008	\$ 1,637	0	\$ -	\$ -
<u>Centrally Managed</u>	\$ 1,278,336	\$ 1,111,625	\$ 963,929	\$ 1,270,473	\$ 57,195
Special Education	\$ 433,051	\$ 434,668	\$ 433,541	\$ 462,803	\$ -
Gifted & Talented	\$ -	\$ -	\$ -	\$ -	\$ -
Early Childhood	\$ 286,399	\$ 273,313	\$ 345,825	\$ 365,597	\$ -
Humanware / SEL	\$ -	\$ -	\$ -	\$ -	\$ -
Athletics & Extracurriculars	\$ 1,906	\$ 1,099	\$ -	\$ 216	\$ -
Summer School	\$ -	\$ -	\$ 766	\$ 2,979	\$ -
Facilities	\$ 511,686	\$ 387,059	\$ 140,625	\$ 415,197	\$ -
Safety and Security	\$ 44,743	\$ 15,486	\$ 42,658	\$ 23,289	\$ 57,195
Trades	\$ -	\$ -	\$ -	\$ -	\$ -
Department Budget	\$ -	\$ -	\$ -	\$ -	\$ -
Grievances & Settlements	\$ 551	\$ -	\$ 514	\$ 392	\$ -
Academic Resources	\$ -	\$ -	\$ -	\$ -	\$ -
Grant & Gift Funds	\$ 1,065,456	\$ 922,161	\$ 1,109,706	\$ 1,168,619	\$ 1,089,818
Student Activity Funds	\$ 60	\$ -	\$ 358	\$ 72	\$ 5,998
Achievement Component					
Performance Index Score	48.66				
Performance Index Percent	40.55%				

Cost Center 0012CC
Cost Center Description Almira

	2019 Actual	2020 Actual	2021 Actual	2022 Est. Actual	2023 Budget
General Operating Fund	\$ 5,202,393	\$ 4,852,360	\$ 4,994,200	\$ 5,605,078	\$ 4,768,269
<u>School Controlled</u>	\$ 4,108,135	\$ 3,755,491	\$ 3,930,991	\$ 4,406,373	\$ 4,738,348
School Budget	\$ 3,973,186	\$ 3,678,240	3856366.25	\$ 4,288,841	\$ 4,738,348
Substitutes	\$ 128,871	\$ 73,186	74624.73	\$ 117,531	\$ -
City Funds - Extracurriculars	\$ 6,078	\$ 4,064	0	\$ 1	\$ -
<u>Centrally Managed</u>	\$ 1,094,258	\$ 1,096,869	\$ 1,063,209	\$ 1,198,705	\$ 29,922
Special Education	\$ 538,264	\$ 607,280	\$ 623,149	\$ 690,615	\$ -
Gifted & Talented	\$ -	\$ -	\$ -	\$ -	\$ -
Early Childhood	\$ 89,762	\$ 87,349	\$ 91,650	\$ 90,689	\$ -
Humanware / SEL	\$ -	\$ -	\$ -	\$ -	\$ -
Athletics & Extracurriculars	\$ 6,831	\$ 5,689	\$ -	\$ 213	\$ -
Summer School	\$ 0	\$ -	\$ -	\$ -	\$ -
Facilities	\$ 394,934	\$ 333,041	\$ 286,884	\$ 365,143	\$ -
Safety and Security	\$ 63,687	\$ 63,510	\$ 61,268	\$ 51,836	\$ 29,922
Trades	\$ -	\$ -	\$ -	\$ -	\$ -
Department Budget	\$ -	\$ -	\$ -	\$ -	\$ -
Grievances & Settlements	\$ 779	\$ -	\$ 258	\$ 208	\$ -
Academic Resources	\$ -	\$ -	\$ -	\$ -	\$ -
Grant & Gift Funds	\$ 750,522	\$ 890,862	\$ 706,539	\$ 846,218	\$ 912,907
Student Activity Funds	\$ 5,781	\$ 1,976	\$ 304	\$ 5,342	\$ 5,823
Achievement Component					
Performance Index Score	54.75				
Performance Index Percent	45.62%				

Cost Center 0016CC
Cost Center Description Andrew J Rickoff

	2019 Actual	2020 Actual	2021 Actual	2022 Est. Actual	2023 Budget
General Operating Fund	\$ 4,609,082	\$ 4,685,495	\$ 4,716,527	\$ 5,388,300	\$ 3,916,546
<u>School Controlled</u>	\$ 3,355,655	\$ 3,432,153	\$ 3,422,690	\$ 3,822,812	\$ 3,774,369
School Budget	\$ 3,137,422	\$ 3,233,669	3308827.21	\$ 3,521,839	\$ 3,769,369
Substitutes	\$ 210,968	\$ 194,415	113863.09	\$ 300,700	\$ 5,000
City Funds - Extracurriculars	\$ 7,265	\$ 4,069	0	\$ 272	\$ -
<u>Centrally Managed</u>	\$ 1,253,427	\$ 1,253,343	\$ 1,293,836	\$ 1,565,489	\$ 142,177
Special Education	\$ 661,133	\$ 703,594	\$ 882,938	\$ 932,302	\$ -
Gifted & Talented	\$ -	\$ -	\$ -	\$ -	\$ -
Early Childhood	\$ 113,196	\$ 87,228	\$ 82,783	\$ 162,916	\$ -
Humanware / SEL	\$ -	\$ -	\$ -	\$ -	\$ -
Athletics & Extracurriculars	\$ 4,166	\$ 8,921	\$ -	\$ -	\$ 88,735
Summer School	\$ -	\$ -	\$ -	\$ -	\$ -
Facilities	\$ 385,330	\$ 353,458	\$ 242,876	\$ 368,577	\$ -
Safety and Security	\$ 88,856	\$ 100,141	\$ 84,459	\$ 101,094	\$ 53,441
Trades	\$ -	\$ -	\$ -	\$ -	\$ -
Department Budget	\$ -	\$ -	\$ -	\$ -	\$ -
Grievances & Settlements	\$ 747	\$ -	\$ 781	\$ 600	\$ -
Academic Resources	\$ -	\$ -	\$ -	\$ -	\$ -
Grant & Gift Funds	\$ 602,981	\$ 496,741	\$ 610,127	\$ 530,263	\$ 713,627
Student Activity Funds	\$ 7,558	\$ -	\$ -	\$ -	\$ 4,213
Achievement Component					
Performance Index Score	53.33				
Performance Index Percent	44.44%				

Cost Center	0021CC					
Cost Center Description	Anton Grdina					
	2019	2020	2021	2022	2023	
	Actual	Actual	Actual	Est. Actual	Budget	
General Operating Fund	\$ 3,595,990	\$ 3,641,261	\$ 3,711,313	\$ 3,916,032	\$ 3,687,421	
<u>School Controlled</u>	\$ 2,959,036	\$ 3,062,327	\$ 2,899,311	\$ 2,959,729	\$ 3,660,700	
School Budget	\$ 2,809,235	\$ 2,986,085	2796225.55	\$ 2,887,740	\$ 3,660,700	
Substitutes	\$ 141,460	\$ 75,491	103085.68	\$ 71,989	\$ -	
City Funds - Extracurriculars	\$ 8,342	\$ 750	0	\$ -	\$ -	
<u>Centrally Managed</u>	\$ 636,954	\$ 578,935	\$ 812,002	\$ 956,303	\$ 26,721	
Special Education	\$ 193,972	\$ 154,384	\$ 438,576	\$ 485,871	\$ -	
Gifted & Talented	\$ -	\$ -	\$ -	\$ -	\$ -	
Early Childhood	\$ 131,751	\$ 71,563	\$ 73,287	\$ 70,961	\$ -	
Humanware / SEL	\$ -	\$ -	\$ -	\$ -	\$ -	
Athletics & Extracurriculars	\$ 7,087	\$ 2,445	\$ -	\$ 153	\$ -	
Summer School	\$ -	\$ -	\$ -	\$ -	\$ -	
Facilities	\$ 257,103	\$ 305,744	\$ 264,339	\$ 355,083	\$ -	
Safety and Security	\$ 46,661	\$ 44,482	\$ 35,041	\$ 44,235	\$ 26,721	
Trades	\$ -	\$ -	\$ -	\$ -	\$ -	
Department Budget	\$ -	\$ -	\$ -	\$ -	\$ -	
Grievances & Settlements	\$ 380	\$ 317	\$ 758	\$ -	\$ -	
Academic Resources	\$ -	\$ -	\$ -	\$ -	\$ -	
Grant & Gift Funds	\$ 951,085	\$ 701,870	\$ 923,384	\$ 523,751	\$ 669,352	
Student Activity Funds	\$ -	\$ -	\$ -	\$ -	\$ 1,970	
Achievement Component						
Performance Index Score	44.62					
Performance Index Percent	37.18%					

Cost Center	0023CC					
Cost Center Description	Artemus Ward					
	2019	2020	2021	2022	2023	
	Actual	Actual	Actual	Est. Actual	Budget	
General Operating Fund	\$ 4,634,003	\$ 4,004,656	\$ 3,724,581	\$ 4,360,582	\$ 4,696,974	
<u>School Controlled</u>	\$ 3,967,961	\$ 3,453,677	\$ 3,295,602	\$ 3,702,136	\$ 4,696,974	
School Budget	\$ 3,817,416	\$ 3,344,839	3199872.78	\$ 3,627,147	\$ 4,696,974	
Substitutes	\$ 146,901	\$ 105,435	95729.28	\$ 74,989	\$ -	
City Funds - Extracurriculars	\$ 3,644	\$ 3,402	0	\$ -	\$ -	
<u>Centrally Managed</u>	\$ 666,042	\$ 550,979	\$ 428,979	\$ 658,446	\$ -	
Special Education	\$ 153,846	\$ 134,013	\$ 162,312	\$ 145,836	\$ -	
Gifted & Talented	\$ -	\$ -	\$ -	\$ -	\$ -	
Early Childhood	\$ 126,208	\$ 77,270	\$ 97,916	\$ 103,820	\$ -	
Humanware / SEL	\$ -	\$ -	\$ -	\$ -	\$ -	
Athletics & Extracurriculars	\$ 9,772	\$ 3,174	\$ -	\$ -	\$ -	
Summer School	\$ -	\$ -	\$ -	\$ 3,550	\$ -	
Facilities	\$ 361,149	\$ 336,521	\$ 168,179	\$ 405,186	\$ -	
Safety and Security	\$ 13,993	\$ -	\$ -	\$ -	\$ -	
Trades	\$ -	\$ -	\$ -	\$ -	\$ -	
Department Budget	\$ -	\$ -	\$ 36	\$ -	\$ -	
Grievances & Settlements	\$ 1,073	\$ -	\$ 536	\$ 54	\$ -	
Academic Resources	\$ -	\$ -	\$ -	\$ -	\$ -	
Grant & Gift Funds	\$ 537,846	\$ 447,084	\$ 562,304	\$ 591,145	\$ 1,102,905	
Student Activity Funds	\$ 11,921	\$ 10,800	\$ 1,000	\$ 11,078	\$ 14,968	
Achievement Component						
Performance Index Score	64.73					
Performance Index Percent	53.94%					

Cost Center **0027CC**
Cost Center Description **Memorial**

		2019		2020		2021		2022		2023
		Actual		Actual		Actual		Est. Actual		Budget
General Operating Fund	\$	4,304,806	\$	4,122,797	\$	3,855,201	\$	4,354,178	\$	3,624,508
<u>School Controlled</u>	\$	3,533,089	\$	3,283,306	\$	3,337,634	\$	3,703,971	\$	3,595,911
School Budget	\$	3,343,360	\$	3,165,387		3194863.84	\$	3,615,218	\$	3,595,911
Substitutes	\$	186,354	\$	116,896		142520.19	\$	88,753	\$	-
City Funds - Extracurriculars	\$	3,375	\$	1,023		250	\$	-	\$	-
<u>Centrally Managed</u>	\$	771,717	\$	839,491	\$	517,567	\$	650,207	\$	28,598
Special Education	\$	225,108	\$	226,815	\$	227,426	\$	172,296	\$	-
Gifted & Talented	\$	-	\$	-	\$	-	\$	-	\$	-
Early Childhood	\$	37,792	\$	126,336	\$	83,145	\$	78,515	\$	-
Humanware / SEL	\$	-	\$	-	\$	-	\$	-	\$	-
Athletics & Extracurriculars	\$	3,940	\$	4,145	\$	-	\$	1,012	\$	-
Summer School	\$	-	\$	-	\$	-	\$	-	\$	-
Facilities	\$	378,285	\$	410,470	\$	142,205	\$	359,295	\$	-
Safety and Security	\$	125,871	\$	71,725	\$	64,531	\$	38,881	\$	28,598
Trades	\$	-	\$	-	\$	-	\$	-	\$	-
Department Budget	\$	-	\$	-	\$	-	\$	-	\$	-
Grievances & Settlements	\$	721	\$	-	\$	260	\$	208	\$	-
Academic Resources	\$	-	\$	-	\$	-	\$	-	\$	-
Grant & Gift Funds	\$	335,251	\$	360,777	\$	570,852	\$	420,479	\$	626,774
Student Activity Funds	\$	-	\$	-	\$	-	\$	-	\$	1,514
Achievement Component										
Performance Index Score		67.60								
Performance Index Percent		56.33%								

Cost Center 0030CC

Cost Center Description Garrett Morgan Leadership & Innovation

	2019 Actual	2020 Actual	2021 Actual	2022 Est. Actual	2023 Budget
General Operating Fund	\$ 4,335	\$ 20,146	\$ 1,593,674	\$ 2,660,687	\$ 3,898,911
<u>School Controlled</u>	\$ -	\$ -	\$ 1,327,956	\$ 2,211,017	\$ 3,898,911
School Budget	\$ -	\$ -	1249437.74	\$ 2,073,982	\$ 3,898,911
Substitutes	\$ -	\$ -	78518.21	\$ 137,034	\$ -
City Funds - Extracurriculars	\$ -	\$ -	0	\$ -	\$ -
<u>Centrally Managed</u>	\$ 4,335	\$ 20,146	\$ 265,718	\$ 449,671	\$ -
Special Education	\$ -	\$ -	\$ 119,540	\$ 345,451	\$ -
Gifted & Talented	\$ -	\$ -	\$ -	\$ -	\$ -
Early Childhood	\$ -	\$ -	\$ -	\$ -	\$ -
Humanware / SEL	\$ -	\$ -	\$ -	\$ -	\$ -
Athletics & Extracurriculars	\$ -	\$ -	\$ 51,175	\$ 58,409	\$ -
Summer School	\$ -	\$ -	\$ -	\$ -	\$ -
Facilities	\$ 4,335	\$ 20,146	\$ 30,593	\$ 42,779	\$ -
Safety and Security	\$ -	\$ -	\$ -	\$ -	\$ -
Trades	\$ -	\$ -	\$ -	\$ -	\$ -
Department Budget	\$ -	\$ -	\$ 64,411	\$ -	\$ -
Grievances & Settlements	\$ -	\$ -	\$ -	\$ 3,032	\$ -
Academic Resources	\$ -	\$ -	\$ -	\$ -	\$ -
Grant & Gift Funds	\$ -	\$ 95,276	\$ 66,880	\$ 119,447	\$ 869,219
Student Activity Funds	\$ -	\$ -	\$ -	\$ -	\$ 35
Achievement Component					
Performance Index Score					
Performance Index Percent					

Cost Center 0032CC

Cost Center Description Design Lab Early College

	2019 Actual	2020 Actual	2021 Actual	2022 Est. Actual	2023 Budget
General Operating Fund	\$ 2,562,082	\$ 2,272,686	\$ 2,151,922	\$ 1,884,921	\$ 1,151,109
<u>School Controlled</u>	\$ 2,208,089	\$ 1,919,316	\$ 1,990,988	\$ 1,501,335	\$ 1,095,791
School Budget	\$ 2,142,056	\$ 1,877,038	1919913.66	\$ 1,477,876	\$ 1,095,791
Substitutes	\$ 66,033	\$ 42,278	71074.1	\$ 23,459	\$ -
City Funds - Extracurriculars	\$ -	\$ -	0	\$ -	\$ -
<u>Centrally Managed</u>	\$ 353,993	\$ 353,370	\$ 160,934	\$ 383,586	\$ 55,318
Special Education	\$ 83,564	\$ 14,098	\$ -	\$ -	\$ -
Gifted & Talented	\$ -	\$ -	\$ -	\$ -	\$ -
Early Childhood	\$ -	\$ -	\$ -	\$ -	\$ -
Humanware / SEL	\$ -	\$ -	\$ -	\$ -	\$ -
Athletics & Extracurriculars	\$ -	\$ -	\$ -	\$ -	\$ -
Summer School	\$ -	\$ -	\$ -	\$ -	\$ -
Facilities	\$ 225,874	\$ 294,190	\$ 91,871	\$ 339,291	\$ -
Safety and Security	\$ 41,006	\$ 44,759	\$ 69,063	\$ 42,849	\$ 55,318
Trades	\$ -	\$ -	\$ -	\$ -	\$ -
Department Budget	\$ -	\$ -	\$ -	\$ -	\$ -
Grievances & Settlements	\$ 3,549	\$ 325	\$ -	\$ 1,446	\$ -
Academic Resources	\$ -	\$ -	\$ -	\$ -	\$ -
Grant & Gift Funds	\$ 109,339	\$ 191,997	\$ 400,727	\$ 386,978	\$ 439,030
Student Activity Funds	\$ -	\$ 1,702	\$ 1,779	\$ 59	\$ 1,932
Achievement Component					
Performance Index Score	45.45				
Performance Index Percent	37.88%				

Cost Center 0035CC
Cost Center Description MC2STEM

	2019 Actual	2020 Actual	2021 Actual	2022 Est. Actual	2023 Budget
General Operating Fund	\$ 4,102,602	\$ 3,747,230	\$ 3,725,962	\$ 3,745,614	\$ 4,232,194
<u>School Controlled</u>	\$ 3,699,181	\$ 3,437,054	\$ 3,519,464	\$ 3,637,659	\$ 4,201,855
School Budget	\$ 3,679,075	\$ 3,419,270	3480932.1	\$ 3,629,884	\$ 4,201,855
Substitutes	\$ 20,106	\$ 17,784	38531.99	\$ 7,775	\$ -
City Funds - Extracurriculars	\$ -	\$ -	0	\$ -	\$ -
<u>Centrally Managed</u>	\$ 403,421	\$ 310,177	\$ 206,498	\$ 107,955	\$ 30,339
Special Education	\$ 60,968	\$ 63,366	\$ 65,344	\$ 23,697	\$ -
Gifted & Talented	\$ -	\$ -	\$ -	\$ -	\$ -
Early Childhood	\$ -	\$ -	\$ -	\$ -	\$ -
Humanware / SEL	\$ -	\$ -	\$ -	\$ -	\$ -
Athletics & Extracurriculars	\$ -	\$ -	\$ -	\$ -	\$ -
Summer School	\$ -	\$ -	\$ -	\$ -	\$ -
Facilities	\$ 296,458	\$ 182,109	\$ 83,507	\$ 17,795	\$ -
Safety and Security	\$ 45,833	\$ 45,459	\$ 57,647	\$ 66,464	\$ 30,339
Trades	\$ -	\$ -	\$ -	\$ -	\$ -
Department Budget	\$ -	\$ -	\$ -	\$ -	\$ -
Grievances & Settlements	\$ 163	\$ 19,243	\$ -	\$ -	\$ -
Academic Resources	\$ -	\$ -	\$ -	\$ -	\$ -
Grant & Gift Funds	\$ 165,400	\$ 362,251	\$ 604,854	\$ 343,433	\$ 731,920
Student Activity Funds	\$ -	\$ -	\$ -	\$ -	\$ 5,687
Achievement Component					
Performance Index Score	55.05				
Performance Index Percent	45.87%				

Cost Center 0036CC

Cost Center Description Benjamin Franklin

	2019 Actual	2020 Actual	2021 Actual	2022 Est. Actual	2023 Budget
General Operating Fund	\$ 5,789,955	\$ 5,353,174	\$ 5,071,955	\$ 5,395,976	\$ 4,342,181
<u>School Controlled</u>	\$ 4,507,216	\$ 4,046,689	\$ 3,734,892	\$ 3,765,732	\$ 4,255,780
School Budget	\$ 4,269,540	\$ 3,884,383	3548304.51	\$ 3,594,225	\$ 4,255,780
Substitutes	\$ 230,888	\$ 158,818	186587.46	\$ 171,508	\$ -
City Funds - Extracurriculars	\$ 6,788	\$ 3,488	0	\$ -	\$ -
<u>Centrally Managed</u>	\$ 1,282,740	\$ 1,306,485	\$ 1,337,063	\$ 1,630,244	\$ 86,402
Special Education	\$ 261,691	\$ 508,908	\$ 668,862	\$ 653,891	\$ -
Gifted & Talented	\$ 314,819	\$ 149,284	\$ 131,078	\$ 146,458	\$ -
Early Childhood	\$ 194,085	\$ 192,712	\$ 190,309	\$ 201,701	\$ -
Humanware / SEL	\$ -	\$ -	\$ -	\$ -	\$ -
Athletics & Extracurriculars	\$ -	\$ 2,422	\$ -	\$ -	\$ -
Summer School	\$ -	\$ -	\$ -	\$ -	\$ -
Facilities	\$ 431,028	\$ 371,117	\$ 270,924	\$ 492,466	\$ -
Safety and Security	\$ 80,285	\$ 82,042	\$ 75,891	\$ 135,297	\$ 86,402
Trades	\$ -	\$ -	\$ -	\$ -	\$ -
Department Budget	\$ -	\$ -	\$ -	\$ -	\$ -
Grievances & Settlements	\$ 831	\$ -	\$ -	\$ 430	\$ -
Academic Resources	\$ -	\$ -	\$ -	\$ -	\$ -
Grant & Gift Funds	\$ 391,383	\$ 506,820	\$ 647,755	\$ 724,330	\$ 893,715
Student Activity Funds	\$ 10,793	\$ 2,878	\$ -	\$ -	\$ 8,616
Achievement Component					
Performance Index Score	69.56				
Performance Index Percent	57.96%				

Cost Center	0040CC					
Cost Center Description	New Tech East					
	2019	2020	2021	2022	2023	
	Actual	Actual	Actual	Est. Actual	Budget	
General Operating Fund	\$ 3,227,880	\$ 2,786,163	\$ 2,356,129	\$ 2,358,105	\$ 2,000	
<u>School Controlled</u>	\$ 2,674,656	\$ 2,309,948	\$ 1,960,462	\$ 1,821,283	\$ 2,000	
School Budget	\$ 2,578,925	\$ 2,212,414	1957904.58	\$ 1,820,889	\$ 2,000	
Substitutes	\$ 95,731	\$ 93,416	1882.07	\$ 394	\$ -	
City Funds - Extracurriculars	\$ -	\$ 4,118	675	\$ -	\$ -	
<u>Centrally Managed</u>	\$ 553,224	\$ 476,215	\$ 395,667	\$ 536,822	\$ -	
Special Education	\$ 85,084	\$ 95,248	\$ 99,804	\$ 107,251	\$ -	
Gifted & Talented	\$ -	\$ -	\$ -	\$ -	\$ -	
Early Childhood	\$ -	\$ -	\$ -	\$ -	\$ -	
Humanware / SEL	\$ -	\$ -	\$ -	\$ -	\$ -	
Athletics & Extracurriculars	\$ 56,544	\$ 16,644	\$ 19,551	\$ 48	\$ -	
Summer School	\$ -	\$ -	\$ -	\$ -	\$ -	
Facilities	\$ 321,109	\$ 298,061	\$ 228,925	\$ 336,074	\$ -	
Safety and Security	\$ 76,593	\$ 46,080	\$ 47,136	\$ 93,448	\$ -	
Trades	\$ -	\$ -	\$ -	\$ -	\$ -	
Department Budget	\$ -	\$ -	\$ -	\$ -	\$ -	
Grievances & Settlements	\$ 13,894	\$ 20,181	\$ 252	\$ -	\$ -	
Academic Resources	\$ -	\$ -	\$ -	\$ -	\$ -	
Grant & Gift Funds	\$ 150,572	\$ 87,109	\$ 17,227	\$ 7,993	\$ 179,265	
Student Activity Funds	\$ 3,370	\$ 3,338	\$ -	\$ 2,203	\$ 686	
Achievement Component						
Performance Index Score	57.34					
Performance Index Percent	47.78%					

Cost Center **0041CC**
Cost Center Description **Bolton**

		2019 Actual	2020 Actual	2021 Actual	2022 Est. Actual	2023 Budget
General Operating Fund	\$	3,403,781	\$ 3,120,141	\$ 2,633,751	\$ 3,041,283	\$ 2,479,391
<u>School Controlled</u>	\$	2,187,592	\$ 1,866,188	\$ 1,631,763	\$ 1,822,207	\$ 2,419,391
School Budget	\$	2,045,384	\$ 1,723,482	1534444.54	\$ 1,752,517	\$ 2,419,391
Substitutes	\$	139,511	\$ 142,706	97318.47	\$ 69,690	\$ -
City Funds - Extracurriculars	\$	2,697	\$ -	0	\$ -	\$ -
<u>Centrally Managed</u>	\$	1,216,189	\$ 1,253,953	\$ 1,001,988	\$ 1,219,076	\$ 60,000
Special Education	\$	789,972	\$ 745,335	\$ 779,325	\$ 721,359	\$ -
Gifted & Talented	\$	-	\$ -	\$ -	\$ -	\$ -
Early Childhood	\$	124,249	\$ 123,693	\$ 44,381	\$ 103,523	\$ -
Humanware / SEL	\$	-	\$ -	\$ -	\$ -	\$ -
Athletics & Extracurriculars	\$	3,812	\$ -	\$ -	\$ -	\$ -
Summer School	\$	-	\$ -	\$ -	\$ -	\$ -
Facilities	\$	297,405	\$ 348,907	\$ 138,199	\$ 376,295	\$ 60,000
Safety and Security	\$	(32)	\$ 35,472	\$ 39,902	\$ 17,701	\$ -
Trades	\$	-	\$ -	\$ -	\$ -	\$ -
Department Budget	\$	-	\$ -	\$ -	\$ -	\$ -
Grievances & Settlements	\$	783	\$ 546	\$ 181	\$ 197	\$ -
Academic Resources	\$	-	\$ -	\$ -	\$ -	\$ -
Grant & Gift Funds	\$	314,870	\$ 246,695	\$ 555,405	\$ 314,725	\$ 598,012
Student Activity Funds	\$	-	\$ 3,485	\$ -	\$ -	\$ 7,783
Achievement Component						
Performance Index Score		39.44				
Performance Index Percent		32.87%				

Cost Center 0060CC
Cost Center Description New Tech West

	2019 Actual	2020 Actual	2021 Actual	2022 Est. Actual	2023 Budget
General Operating Fund	\$ 3,392,216	\$ 3,173,622	\$ 2,976,815	\$ 3,165,262	\$ 2,956,215
<u>School Controlled</u>	\$ 3,109,922	\$ 2,879,928	\$ 2,765,718	\$ 2,874,848	\$ 2,956,215
School Budget	\$ 3,068,719	\$ 2,840,651	2695009.5	\$ 2,758,561	\$ 2,956,215
Substitutes	\$ 41,203	\$ 39,277	70708.59	\$ 116,287	\$ -
City Funds - Extracurriculars	\$ -	\$ -	0	\$ -	\$ -
<u>Centrally Managed</u>	\$ 282,295	\$ 293,694	\$ 211,097	\$ 290,415	\$ -
Special Education	\$ -	\$ -	\$ 39,899	\$ 44,880	\$ -
Gifted & Talented	\$ -	\$ -	\$ -	\$ -	\$ -
Early Childhood	\$ -	\$ -	\$ -	\$ -	\$ -
Humanware / SEL	\$ -	\$ -	\$ -	\$ -	\$ -
Athletics & Extracurriculars	\$ -	\$ -	\$ -	\$ -	\$ -
Summer School	\$ -	\$ -	\$ -	\$ -	\$ -
Facilities	\$ 233,186	\$ 213,740	\$ 113,714	\$ 221,253	\$ -
Safety and Security	\$ 48,796	\$ 55,875	\$ 57,484	\$ 24,282	\$ -
Trades	\$ -	\$ -	\$ -	\$ -	\$ -
Department Budget	\$ -	\$ -	\$ -	\$ -	\$ -
Grievances & Settlements	\$ 313	\$ 24,078	\$ -	\$ -	\$ -
Academic Resources	\$ -	\$ -	\$ -	\$ -	\$ -
Grant & Gift Funds	\$ 144,515	\$ 342,034	\$ 679,954	\$ 435,478	\$ 663,678
Student Activity Funds	\$ 12,938	\$ 6,609	\$ 2,954	\$ 14,909	\$ 21,993
Achievement Component					
Performance Index Score	64.25				
Performance Index Percent	53.55%				

Cost Center 0064CC
Cost Center Description Buhrer Dual Language

	2019 Actual	2020 Actual	2021 Actual	2022 Est. Actual	2023 Budget
General Operating Fund	\$ 3,881,966	\$ 3,548,188	\$ 3,680,145	\$ 4,409,782	\$ 4,526,834
<u>School Controlled</u>	\$ 3,309,734	\$ 3,001,492	\$ 3,339,501	\$ 3,797,270	\$ 4,497,052
School Budget	\$ 3,176,969	\$ 2,911,168	3237729.31	\$ 3,704,140	\$ 4,497,052
Substitutes	\$ 129,565	\$ 86,650	101771.93	\$ 93,130	\$ -
City Funds - Extracurriculars	\$ 3,200	\$ 3,674	0	\$ -	\$ -
<u>Centrally Managed</u>	\$ 572,232	\$ 546,696	\$ 340,644	\$ 612,512	\$ 29,782
Special Education	\$ 136,027	\$ 130,511	\$ 122,083	\$ 166,690	\$ -
Gifted & Talented	\$ -	\$ -	\$ -	\$ -	\$ -
Early Childhood	\$ -	\$ -	\$ -	\$ -	\$ -
Humanware / SEL	\$ -	\$ -	\$ -	\$ -	\$ -
Athletics & Extracurriculars	\$ 6,737	\$ 4,538	\$ -	\$ -	\$ -
Summer School	\$ -	\$ -	\$ -	\$ 1,868	\$ -
Facilities	\$ 367,303	\$ 346,679	\$ 157,689	\$ 371,587	\$ -
Safety and Security	\$ 61,238	\$ 64,968	\$ 60,873	\$ 71,975	\$ 29,782
Trades	\$ -	\$ -	\$ -	\$ -	\$ -
Department Budget	\$ -	\$ -	\$ -	\$ -	\$ -
Grievances & Settlements	\$ 927	\$ -	\$ -	\$ 392	\$ -
Academic Resources	\$ -	\$ -	\$ -	\$ -	\$ -
Grant & Gift Funds	\$ 168,138	\$ 538,376	\$ 672,562	\$ 621,066	\$ 1,034,898
Student Activity Funds	\$ 5,875	\$ 11,640	\$ 1,250	\$ 2,268	\$ 10,218
Achievement Component					
Performance Index Score	70.73				
Performance Index Percent	58.94%				

Cost Center **0068CC**
Cost Center Description **Case**

		2019 Actual	2020 Actual	2021 Actual	2022 Est. Actual	2023 Budget
General Operating Fund	\$	2,733,451	\$ 2,153,526	\$ 243,696	\$ 82,920	\$ 28,598
<u>School Controlled</u>	\$	1,980,669	\$ 1,704,668	\$ 200,618	\$ 260	\$ -
School Budget	\$	1,784,430	\$ 1,604,428	200617.8	\$ 260	\$ -
Substitutes	\$	192,822	\$ 96,259	0	\$ -	\$ -
City Funds - Extracurriculars	\$	3,417	\$ 3,981	0	\$ -	\$ -
<u>Centrally Managed</u>	\$	752,782	\$ 448,858	\$ 43,078	\$ 82,660	\$ 28,598
Special Education	\$	264,078	\$ 135,164	\$ 16,444	\$ -	\$ -
Gifted & Talented	\$	-	\$ -	\$ -	\$ -	\$ -
Early Childhood	\$	145,272	\$ 54,597	\$ 8,392	\$ -	\$ -
Humanware / SEL	\$	-	\$ -	\$ -	\$ -	\$ -
Athletics & Extracurriculars	\$	5,721	\$ -	\$ -	\$ -	\$ -
Summer School	\$	-	\$ -	\$ -	\$ -	\$ -
Facilities	\$	272,808	\$ 217,162	\$ 14,786	\$ 81,227	\$ -
Safety and Security	\$	59,678	\$ 41,935	\$ 3,456	\$ 1,433	\$ 28,598
Trades	\$	-	\$ -	\$ -	\$ -	\$ -
Department Budget	\$	-	\$ -	\$ -	\$ -	\$ -
Grievances & Settlements	\$	5,225	\$ -	\$ -	\$ -	\$ -
Academic Resources	\$	-	\$ -	\$ -	\$ -	\$ -
Grant & Gift Funds	\$	186,769	\$ 291,804	\$ 81,370	\$ -	\$ (4,677)
Student Activity Funds	\$	2,451	\$ 1,582	\$ -	\$ 1,246	\$ 12,411
Achievement Component						
Performance Index Score		51.91				
Performance Index Percent		43.26%				

Cost Center 0076CC

Cost Center Description Alfred A Benesch

	2019 Actual	2020 Actual	2021 Actual	2022 Est. Actual	2023 Budget
General Operating Fund	\$ 3,144,329	\$ 2,883,693	\$ 2,420,170	\$ 3,158,253	\$ 2,660,286
<u>School Controlled</u>	\$ 2,216,372	\$ 1,901,008	\$ 1,708,455	\$ 2,278,232	\$ 2,606,845
School Budget	\$ 2,058,192	\$ 1,722,011	1613677.42	\$ 2,130,448	\$ 2,606,845
Substitutes	\$ 156,605	\$ 178,998	94777.82	\$ 147,784	\$ -
City Funds - Extracurriculars	\$ 1,575	\$ -	0	\$ -	\$ -
<u>Centrally Managed</u>	\$ 927,957	\$ 982,684	\$ 711,715	\$ 880,022	\$ 53,441
Special Education	\$ 505,395	\$ 564,695	\$ 517,892	\$ 467,367	\$ -
Gifted & Talented	\$ -	\$ -	\$ -	\$ -	\$ -
Early Childhood	\$ -	\$ -	\$ -	\$ -	\$ -
Humanware / SEL	\$ -	\$ -	\$ -	\$ -	\$ -
Athletics & Extracurriculars	\$ -	\$ 2,413	\$ -	\$ -	\$ -
Summer School	\$ 13	\$ -	\$ -	\$ -	\$ -
Facilities	\$ 325,905	\$ 334,772	\$ 147,543	\$ 318,539	\$ -
Safety and Security	\$ 96,272	\$ 80,806	\$ 45,753	\$ 93,911	\$ 53,441
Trades	\$ -	\$ -	\$ -	\$ -	\$ -
Department Budget	\$ -	\$ -	\$ -	\$ -	\$ -
Grievances & Settlements	\$ 372	\$ -	\$ 527	\$ 204	\$ -
Academic Resources	\$ 59,650	\$ 2,300	\$ -	\$ -	\$ -
Grant & Gift Funds	\$ 747,807	\$ 786,217	\$ 883,829	\$ 448,249	\$ 686,587
Student Activity Funds	\$ -	\$ -	\$ -	\$ -	\$ 1,074
Achievement Component					
Performance Index Score	41.29				
Performance Index Percent	34.41%				

Cost Center 0077CC
Cost Center Description Charles Dickens

	2019 Actual	2020 Actual	2021 Actual	2022 Est. Actual	2023 Budget
General Operating Fund	\$ 3,497,084	\$ 3,187,285	\$ 2,918,554	\$ 3,077,190	\$ 2,546,257
<u>School Controlled</u>	\$ 2,601,908	\$ 2,425,324	\$ 2,306,146	\$ 2,348,939	\$ 2,516,475
School Budget	\$ 2,468,223	\$ 2,309,626	2272709.04	\$ 2,323,335	\$ 2,516,475
Substitutes	\$ 133,240	\$ 115,698	33437.36	\$ 25,604	\$ -
City Funds - Extracurriculars	\$ 445	\$ -	0	\$ -	\$ -
<u>Centrally Managed</u>	\$ 895,176	\$ 761,961	\$ 612,408	\$ 728,251	\$ 29,782
Special Education	\$ 441,472	\$ 333,970	\$ 293,349	\$ 251,853	\$ -
Gifted & Talented	\$ -	\$ -	\$ -	\$ -	\$ -
Early Childhood	\$ 94,421	\$ 20,175	\$ 33,084	\$ 5,273	\$ -
Humanware / SEL	\$ -	\$ -	\$ -	\$ -	\$ -
Athletics & Extracurriculars	\$ 1,907	\$ -	\$ -	\$ -	\$ -
Summer School	\$ -	\$ -	\$ -	\$ -	\$ -
Facilities	\$ 296,831	\$ 343,265	\$ 224,395	\$ 396,090	\$ -
Safety and Security	\$ 59,939	\$ 64,550	\$ 61,087	\$ 74,420	\$ 29,782
Trades	\$ -	\$ -	\$ -	\$ -	\$ -
Department Budget	\$ -	\$ -	\$ -	\$ -	\$ -
Grievances & Settlements	\$ 606	\$ -	\$ 494	\$ 615	\$ -
Academic Resources	\$ -	\$ -	\$ -	\$ -	\$ -
Grant & Gift Funds	\$ 449,134	\$ 331,335	\$ 427,644	\$ 337,175	\$ 597,398
Student Activity Funds	\$ -	\$ -	\$ -	\$ -	\$ 1,024
Achievement Component					
Performance Index Score	43.86				
Performance Index Percent	36.55%				

Cost Center 0078CC

Cost Center Description Whitney M Young

	2019 Actual	2020 Actual	2021 Actual	2022 Est. Actual	2023 Budget
General Operating Fund	\$ 3,325,129	\$ 3,394,979	\$ 3,431,730	\$ 3,746,752	\$ 3,346,108
<u>School Controlled</u>	\$ 2,442,835	\$ 2,279,661	\$ 2,429,676	\$ 2,724,073	\$ 3,346,108
School Budget	\$ 2,341,806	\$ 2,052,069	2306454.29	\$ 2,605,995	\$ 3,346,108
Substitutes	\$ 98,036	\$ 227,592	123222.01	\$ 116,035	\$ -
City Funds - Extracurriculars	\$ 2,993	\$ -	0	\$ 2,043	\$ -
<u>Centrally Managed</u>	\$ 882,294	\$ 1,115,318	\$ 1,002,054	\$ 1,022,679	\$ -
Special Education	\$ 443,805	\$ 673,304	\$ 725,947	\$ 759,293	\$ -
Gifted & Talented	\$ -	\$ -	\$ -	\$ -	\$ -
Early Childhood	\$ 61,987	\$ 59,960	\$ 174,047	\$ 203,058	\$ -
Humanware / SEL	\$ -	\$ -	\$ -	\$ -	\$ -
Athletics & Extracurriculars	\$ -	\$ -	\$ -	\$ 951	\$ -
Summer School	\$ -	\$ -	\$ -	\$ -	\$ -
Facilities	\$ 241,466	\$ 223,083	\$ 81,026	\$ 58,433	\$ -
Safety and Security	\$ 132,149	\$ 153,261	\$ 20,519	\$ 207	\$ -
Trades	\$ -	\$ -	\$ -	\$ -	\$ -
Department Budget	\$ -	\$ -	\$ -	\$ -	\$ -
Grievances & Settlements	\$ 2,888	\$ 5,711	\$ 515	\$ 737	\$ -
Academic Resources	\$ -	\$ -	\$ -	\$ -	\$ -
Grant & Gift Funds	\$ 771,299	\$ 885,169	\$ 1,034,734	\$ 881,830	\$ 746,718
Student Activity Funds	\$ 2,983	\$ -	\$ -	\$ -	\$ 8,059
Achievement Component					
Performance Index Score	46.10				
Performance Index Percent	38.42%				

Cost Center 0080CC
Cost Center Description Charles Mooney

	2019 Actual	2020 Actual	2021 Actual	2022 Est. Actual	2023 Budget
General Operating Fund	\$ 5,330,003	\$ 4,813,122	\$ 4,603,690	\$ 4,782,479	\$ 2,999,635
<u>School Controlled</u>	\$ 3,658,540	\$ 3,419,276	\$ 3,250,791	\$ 3,158,407	\$ 2,999,635
School Budget	\$ 3,347,038	\$ 3,156,344	3059488.99	\$ 3,035,797	\$ 2,999,635
Substitutes	\$ 304,384	\$ 261,613	191302.06	\$ 122,611	\$ -
City Funds - Extracurriculars	\$ 7,119	\$ 1,319	0	\$ -	\$ -
<u>Centrally Managed</u>	\$ 1,671,463	\$ 1,393,846	\$ 1,352,899	\$ 1,624,071	\$ -
Special Education	\$ 1,272,887	\$ 1,024,709	\$ 1,037,191	\$ 1,165,637	\$ -
Gifted & Talented	\$ -	\$ -	\$ -	\$ -	\$ -
Early Childhood	\$ 97,452	\$ 88,444	\$ 105,897	\$ 116,839	\$ -
Humanware / SEL	\$ -	\$ -	\$ -	\$ -	\$ -
Athletics & Extracurriculars	\$ 8,127	\$ 8,524	\$ -	\$ 4,407	\$ -
Summer School	\$ -	\$ -	\$ -	\$ -	\$ -
Facilities	\$ 252,659	\$ 243,704	\$ 159,607	\$ 289,075	\$ -
Safety and Security	\$ 39,657	\$ 28,466	\$ 49,956	\$ 47,972	\$ -
Trades	\$ -	\$ -	\$ -	\$ -	\$ -
Department Budget	\$ -	\$ -	\$ -	\$ -	\$ -
Grievances & Settlements	\$ 680	\$ -	\$ 248	\$ 141	\$ -
Academic Resources	\$ -	\$ -	\$ -	\$ -	\$ -
Grant & Gift Funds	\$ 583,129	\$ 679,668	\$ 748,614	\$ 675,018	\$ 858,212
Student Activity Funds	\$ 7,092	\$ 232	\$ -	\$ 4,892	\$ 24,361
Achievement Component					
Performance Index Score	62.90				
Performance Index Percent	52.41%				

Cost Center 0088CC
Cost Center Description Clark

		2019 Actual	2020 Actual	2021 Actual	2022 Est. Actual	2023 Budget
General Operating Fund	\$	6,403,051	\$ 5,996,904	\$ 5,776,137	\$ 6,220,713	\$ 6,504,238
<u>School Controlled</u>	\$	5,334,300	\$ 4,986,394	\$ 4,850,050	\$ 5,180,581	\$ 6,425,963
School Budget	\$	5,222,020	\$ 4,908,783	4801421.8	\$ 5,145,311	\$ 6,425,963
Substitutes	\$	104,091	\$ 76,060	48478.74	\$ 34,995	\$ -
City Funds - Extracurriculars	\$	8,189	\$ 1,551	149	\$ 275	\$ -
<u>Centrally Managed</u>	\$	1,068,751	\$ 1,010,510	\$ 926,088	\$ 1,040,132	\$ 78,275
Special Education	\$	346,505	\$ 358,125	\$ 354,148	\$ 342,124	\$ -
Gifted & Talented	\$	-	\$ -	\$ -	\$ -	\$ -
Early Childhood	\$	240,417	\$ 204,449	\$ 235,955	\$ 233,618	\$ -
Humanware / SEL	\$	-	\$ -	\$ -	\$ -	\$ -
Athletics & Extracurriculars	\$	7,809	\$ 6,591	\$ -	\$ 4,400	\$ -
Summer School	\$	-	\$ -	\$ -	\$ 3,096	\$ -
Facilities	\$	355,147	\$ 299,891	\$ 209,838	\$ 316,844	\$ -
Safety and Security	\$	118,458	\$ 140,902	\$ 126,148	\$ 139,588	\$ 78,275
Trades	\$	-	\$ -	\$ -	\$ -	\$ -
Department Budget	\$	-	\$ -	\$ -	\$ -	\$ -
Grievances & Settlements	\$	416	\$ 552	\$ -	\$ 462	\$ -
Academic Resources	\$	4,452	\$ -	\$ -	\$ -	\$ -
Grant & Gift Funds	\$	455,554	\$ 541,324	\$ 653,282	\$ 906,172	\$ 712,136
Student Activity Funds	\$	15,768	\$ 3,664	\$ 125	\$ -	\$ 37,021
Achievement Component						
Performance Index Score		98.84				
Performance Index Percent		82.37%				

Cost Center 0090CC
Cost Center Description Clara E Westropp

	2019 Actual	2020 Actual	2021 Actual	2022 Est. Actual	2023 Budget
General Operating Fund	\$ 4,285,112	\$ 4,686,632	\$ 4,284,493	\$ 4,870,047	\$ 3,461,544
<u>School Controlled</u>	\$ 2,614,599	\$ 2,656,980	\$ 2,436,165	\$ 2,701,835	\$ 3,436,710
School Budget	\$ 2,338,874	\$ 2,472,689	2317835.97	\$ 2,596,389	\$ 3,436,710
Substitutes	\$ 272,524	\$ 182,866	118329.5	\$ 105,446	\$ -
City Funds - Extracurriculars	\$ 3,200	\$ 1,425	0	\$ -	\$ -
<u>Centrally Managed</u>	\$ 1,670,513	\$ 2,029,652	\$ 1,848,327	\$ 2,168,213	\$ 24,834
Special Education	\$ 1,113,835	\$ 1,481,650	\$ 1,593,622	\$ 1,712,407	\$ -
Gifted & Talented	\$ -	\$ -	\$ -	\$ -	\$ -
Early Childhood	\$ 128,711	\$ 115,719	\$ 96,335	\$ 64,458	\$ -
Humanware / SEL	\$ -	\$ -	\$ -	\$ -	\$ -
Athletics & Extracurriculars	\$ 6,845	\$ 4,063	\$ -	\$ 2,354	\$ -
Summer School	\$ -	\$ -	\$ -	\$ -	\$ -
Facilities	\$ 348,244	\$ 370,096	\$ 147,133	\$ 381,510	\$ -
Safety and Security	\$ 67,765	\$ 56,861	\$ 11,238	\$ 7,286	\$ 24,834
Trades	\$ -	\$ -	\$ -	\$ -	\$ -
Department Budget	\$ -	\$ -	\$ -	\$ -	\$ -
Grievances & Settlements	\$ 5,114	\$ 1,264	\$ -	\$ 198	\$ -
Academic Resources	\$ -	\$ -	\$ -	\$ -	\$ -
Grant & Gift Funds	\$ 566,430	\$ 474,774	\$ 623,421	\$ 436,054	\$ 664,494
Student Activity Funds	\$ 6,316	\$ 5,353	\$ 1,099	\$ 1,013	\$ 3,355
Achievement Component					
Performance Index Score	72.44				
Performance Index Percent	60.37%				

Cost Center 0096CC

Cost Center Description Collinwood High School

	2019 Actual	2020 Actual	2021 Actual	2022 Est. Actual	2023 Budget
General Operating Fund	\$ 4,692,515	\$ 3,987,298	\$ 3,427,110	\$ 3,756,137	\$ 2,710,600
<u>School Controlled</u>	\$ 3,344,424	\$ 2,549,026	\$ 2,384,154	\$ 2,316,469	\$ 2,653,405
School Budget	\$ 3,170,131	\$ 2,483,385	2300799.42	\$ 2,207,151	\$ 2,653,405
Substitutes	\$ 173,474	\$ 56,998	67920.5	\$ 94,858	\$ -
City Funds - Extracurriculars	\$ 819	\$ 8,644	15434.32	\$ 14,460	\$ -
<u>Centrally Managed</u>	\$ 1,348,091	\$ 1,438,272	\$ 1,042,956	\$ 1,439,668	\$ 57,195
Special Education	\$ 462,262	\$ 496,692	\$ 545,178	\$ 521,721	\$ -
Gifted & Talented	\$ -	\$ -	\$ -	\$ -	\$ -
Early Childhood	\$ -	\$ -	\$ -	\$ -	\$ -
Humanware / SEL	\$ -	\$ -	\$ -	\$ -	\$ -
Athletics & Extracurriculars	\$ 90,681	\$ 66,450	\$ 54,930	\$ 77,235	\$ -
Summer School	\$ -	\$ -	\$ -	\$ -	\$ -
Facilities	\$ 671,027	\$ 768,062	\$ 339,843	\$ 785,502	\$ -
Safety and Security	\$ 123,419	\$ 107,068	\$ 101,971	\$ 55,009	\$ 57,195
Trades	\$ -	\$ -	\$ -	\$ -	\$ -
Department Budget	\$ 349	\$ -	\$ -	\$ -	\$ -
Grievances & Settlements	\$ 352	\$ -	\$ 1,033	\$ 201	\$ -
Academic Resources	\$ -	\$ -	\$ -	\$ -	\$ -
Grant & Gift Funds	\$ 310,080	\$ 204,152	\$ 552,350	\$ 295,704	\$ 697,071
Student Activity Funds	\$ 7,650	\$ 13,009	\$ 4,299	\$ 4,622	\$ 23,253
Achievement Component					
Performance Index Score	52.43				
Performance Index Percent	43.69%				

Cost Center	0102CC					
Cost Center Description	Campus International K-8					
	2019	2020	2021	2022	2023	
	Actual	Actual	Actual	Est. Actual	Budget	
General Operating Fund	\$ 7,484,693	\$ 6,867,624	\$ 7,042,073	\$ 7,365,558	\$ 6,947,912	
<u>School Controlled</u>	\$ 6,676,720	\$ 6,171,491	\$ 6,441,682	\$ 6,523,068	\$ 6,886,817	
School Budget	\$ 6,665,184	\$ 6,163,429	6442818.17	\$ 6,495,157	\$ 6,886,817	
Substitutes	\$ 306	\$ 3,180	-1136.57	\$ 27,911	\$ -	
City Funds - Extracurriculars	\$ 11,230	\$ 4,882	0	\$ -	\$ -	
<u>Centrally Managed</u>	\$ 807,973	\$ 696,134	\$ 600,392	\$ 842,490	\$ 61,096	
Special Education	\$ 34,956	\$ 76,323	\$ 189,340	\$ 187,012	\$ -	
Gifted & Talented	\$ -	\$ -	\$ -	\$ -	\$ -	
Early Childhood	\$ -	\$ -	\$ -	\$ -	\$ -	
Humanware / SEL	\$ -	\$ -	\$ -	\$ -	\$ -	
Athletics & Extracurriculars	\$ 10,636	\$ 5,827	\$ -	\$ 6,070	\$ -	
Summer School	\$ -	\$ -	\$ -	\$ 8,496	\$ -	
Facilities	\$ 453,629	\$ 420,970	\$ 292,792	\$ 481,099	\$ -	
Safety and Security	\$ 131,955	\$ 132,946	\$ 118,005	\$ 149,687	\$ 61,096	
Trades	\$ -	\$ -	\$ -	\$ -	\$ -	
Department Budget	\$ -	\$ -	\$ -	\$ 6	\$ -	
Grievances & Settlements	\$ 176,797	\$ 60,068	\$ 254	\$ 10,120	\$ -	
Academic Resources	\$ -	\$ -	\$ -	\$ -	\$ -	
Grant & Gift Funds	\$ 78,325	\$ 591,530	\$ 452,092	\$ 903,380	\$ 924,171	
Student Activity Funds	\$ 14,876	\$ 9,634	\$ 2,708	\$ 29,116	\$ 48,070	
Achievement Component						
Performance Index Score	86.44					
Performance Index Percent	72.03%					

Cost Center 0109CC
Cost Center Description Daniel E Morgan

	2019 Actual	2020 Actual	2021 Actual	2022 Est. Actual	2023 Budget
General Operating Fund	\$ 2,634,719	\$ 2,284,489	\$ 2,696,769	\$ 2,861,459	\$ 2,293,411
<u>School Controlled</u>	\$ 2,023,094	\$ 1,719,231	\$ 2,124,360	\$ 2,255,726	\$ 2,293,411
School Budget	\$ 1,933,669	\$ 1,536,787	2033167.94	\$ 2,161,901	\$ 2,293,411
Substitutes	\$ 86,447	\$ 179,741	91191.97	\$ 91,901	\$ -
City Funds - Extracurriculars	\$ 2,978	\$ 2,704	0	\$ 1,924	\$ -
<u>Centrally Managed</u>	\$ 611,625	\$ 565,259	\$ 572,410	\$ 605,733	\$ -
Special Education	\$ 197,473	\$ 229,805	\$ 350,352	\$ 381,853	\$ -
Gifted & Talented	\$ -	\$ -	\$ -	\$ -	\$ -
Early Childhood	\$ 166,269	\$ 140,533	\$ 134,917	\$ 142,834	\$ -
Humanware / SEL	\$ -	\$ -	\$ -	\$ -	\$ -
Athletics & Extracurriculars	\$ 6,758	\$ 4,621	\$ -	\$ 4,538	\$ -
Summer School	\$ -	\$ -	\$ -	\$ -	\$ -
Facilities	\$ 238,487	\$ 188,710	\$ 87,141	\$ 75,812	\$ -
Safety and Security	\$ -	\$ -	\$ -	\$ -	\$ -
Trades	\$ -	\$ -	\$ -	\$ -	\$ -
Department Budget	\$ -	\$ -	\$ -	\$ -	\$ -
Grievances & Settlements	\$ 2,638	\$ 1,589	\$ -	\$ 696	\$ -
Academic Resources	\$ -	\$ -	\$ -	\$ -	\$ -
Grant & Gift Funds	\$ 200,258	\$ 193,810	\$ 318,874	\$ 303,474	\$ 436,298
Student Activity Funds	\$ 3,102	\$ -	\$ -	\$ 237	\$ 14,094
Achievement Component					
Performance Index Score	59.14				
Performance Index Percent	49.28%				

Cost Center **0112CC**
Cost Center Description **Denison**

		2019 Actual	2020 Actual	2021 Actual	2022 Est. Actual	2023 Budget
General Operating Fund	\$	3,344,995	\$ 2,997,839	\$ 2,700,051	\$ 3,194,187	\$ 2,932,603
<u>School Controlled</u>	\$	2,524,893	\$ 2,261,746	\$ 2,113,269	\$ 2,355,689	\$ 2,877,285
School Budget	\$	2,368,215	\$ 2,159,674	2025150.56	\$ 2,242,379	\$ 2,877,285
Substitutes	\$	152,845	\$ 99,140	88118.4	\$ 113,310	\$ -
City Funds - Extracurriculars	\$	3,833	\$ 2,931	0	\$ -	\$ -
<u>Centrally Managed</u>	\$	820,101	\$ 736,094	\$ 586,782	\$ 838,498	\$ 55,318
Special Education	\$	228,152	\$ 218,430	\$ 236,916	\$ 184,302	\$ -
Gifted & Talented	\$	-	\$ -	\$ -	\$ -	\$ -
Early Childhood	\$	156,001	\$ 106,073	\$ 143,319	\$ 176,981	\$ -
Humanware / SEL	\$	-	\$ -	\$ -	\$ -	\$ -
Athletics & Extracurriculars	\$	1,906	\$ -	\$ -	\$ 1,924	\$ -
Summer School	\$	-	\$ -	\$ -	\$ -	\$ -
Facilities	\$	396,698	\$ 377,478	\$ 174,144	\$ 440,183	\$ -
Safety and Security	\$	36,565	\$ 34,112	\$ 32,403	\$ 35,109	\$ 55,318
Trades	\$	-	\$ -	\$ -	\$ -	\$ -
Department Budget	\$	400	\$ -	\$ -	\$ -	\$ -
Grievances & Settlements	\$	379	\$ -	\$ -	\$ -	\$ -
Academic Resources	\$	-	\$ -	\$ -	\$ -	\$ -
Grant & Gift Funds	\$	183,020	\$ 266,176	\$ 453,423	\$ 321,680	\$ 558,332
Student Activity Funds	\$	1,390	\$ 290	\$ -	\$ -	\$ 1,105
Achievement Component						
Performance Index Score		76.99				
Performance Index Percent		64.16%				

Cost Center	0124CC					
Cost Center Description	Dike School of the Arts					
	2019		2020		2021	2022
	Actual		Actual		Actual	Est. Actual
						2023
						Budget
General Operating Fund	\$ 3,425,837	\$ 3,179,713	\$ 2,876,519	\$ 3,468,713	\$ 3,228,886	
<u>School Controlled</u>	\$ 2,990,915	\$ 2,729,613	\$ 2,592,851	\$ 2,929,361	\$ 3,202,165	
School Budget	\$ 2,889,425	\$ 2,583,370	2496279.47	\$ 2,745,813	\$ 3,202,165	
Substitutes	\$ 96,773	\$ 140,436	96571.23	\$ 183,549	\$ -	
City Funds - Extracurriculars	\$ 4,718	\$ 5,806	0	\$ -	\$ -	
<u>Centrally Managed</u>	\$ 434,922	\$ 450,100	\$ 283,668	\$ 539,351	\$ 26,721	
Special Education	\$ 5,940	\$ -	\$ -	\$ -	\$ -	
Gifted & Talented	\$ -	\$ -	\$ -	\$ -	\$ -	
Early Childhood	\$ 141,600	\$ 137,062	\$ 146,796	\$ 160,681	\$ -	
Humanware / SEL	\$ -	\$ -	\$ -	\$ -	\$ -	
Athletics & Extracurriculars	\$ 5,418	\$ 5,263	\$ -	\$ -	\$ -	
Summer School	\$ -	\$ -	\$ -	\$ -	\$ -	
Facilities	\$ 252,383	\$ 262,989	\$ 85,839	\$ 313,703	\$ -	
Safety and Security	\$ 29,200	\$ 44,341	\$ 51,033	\$ 64,647	\$ 26,721	
Trades	\$ -	\$ -	\$ -	\$ -	\$ -	
Department Budget	\$ -	\$ -	\$ -	\$ -	\$ -	
Grievances & Settlements	\$ 381	\$ 446	\$ -	\$ 320	\$ -	
Academic Resources	\$ -	\$ -	\$ -	\$ -	\$ -	
Grant & Gift Funds	\$ 176,509	\$ 339,487	\$ 520,504	\$ 472,862	\$ 688,454	
Student Activity Funds	\$ -	\$ 1,195	\$ 905	\$ -	\$ 9,853	
Achievement Component						
Performance Index Score	61.11					
Performance Index Percent	50.92%					

Cost Center 0130CC**Cost Center Description Douglas MacArthur Girls Leadership Academy**

	2019 Actual	2020 Actual	2021 Actual	2022 Est. Actual	2023 Budget
General Operating Fund	\$ 4,813,683	\$ 3,813,129	\$ 3,858,792	\$ 4,379,922	\$ 3,119,432
<u>School Controlled</u>	\$ 3,984,952	\$ 3,262,257	\$ 3,472,146	\$ 3,818,279	\$ 3,032,016
School Budget	\$ 3,900,976	\$ 3,220,519	3409226.94	\$ 3,741,645	\$ 3,032,016
Substitutes	\$ 80,377	\$ 40,041	62918.94	\$ 76,634	\$ -
City Funds - Extracurriculars	\$ 3,599	\$ 1,696	0	\$ -	\$ -
<u>Centrally Managed</u>	\$ 828,731	\$ 550,872	\$ 386,646	\$ 561,643	\$ 87,416
Special Education	\$ 39,861	\$ 56,076	\$ 58,756	\$ 68,063	\$ -
Gifted & Talented	\$ -	\$ -	\$ -	\$ -	\$ -
Early Childhood	\$ 222,056	\$ 224,390	\$ 223,530	\$ 241,005	\$ -
Humanware / SEL	\$ -	\$ -	\$ -	\$ -	\$ -
Athletics & Extracurriculars	\$ -	\$ 4,344	\$ -	\$ 4,494	\$ -
Summer School	\$ -	\$ -	\$ -	\$ -	\$ -
Facilities	\$ 291,321	\$ 207,681	\$ 78,892	\$ 183,977	\$ 60,000
Safety and Security	\$ 37,795	\$ 31,177	\$ 25,468	\$ 61,413	\$ 27,416
Trades	\$ -	\$ -	\$ -	\$ -	\$ -
Department Budget	\$ -	\$ -	\$ -	\$ -	\$ -
Grievances & Settlements	\$ 237,697	\$ 27,205	\$ -	\$ 2,693	\$ -
Academic Resources	\$ -	\$ -	\$ -	\$ -	\$ -
Grant & Gift Funds	\$ 154,938	\$ 268,632	\$ 382,075	\$ 285,400	\$ 457,487
Student Activity Funds	\$ 24,430	\$ 7,955	\$ 524	\$ 7,402	\$ 8,049
Achievement Component					
Performance Index Score	91.87				
Performance Index Percent	76.56%				

Cost Center 0148CC
Cost Center Description East Clark

	2019 Actual	2020 Actual	2021 Actual	2022 Est. Actual	2023 Budget
General Operating Fund	\$ 3,011,072	\$ 2,657,098	\$ 2,614,619	\$ 3,093,818	\$ 2,223,413
<u>School Controlled</u>	\$ 2,207,760	\$ 2,008,781	\$ 1,974,933	\$ 2,355,077	\$ 2,194,815
School Budget	\$ 2,062,562	\$ 1,877,713	1927724.06	\$ 2,289,622	\$ 2,194,815
Substitutes	\$ 145,076	\$ 130,300	47208.62	\$ 65,455	\$ -
City Funds - Extracurriculars	\$ 123	\$ 768	0	\$ -	\$ -
<u>Centrally Managed</u>	\$ 803,312	\$ 648,317	\$ 639,686	\$ 738,741	\$ 28,598
Special Education	\$ 364,109	\$ 319,032	\$ 325,850	\$ 268,499	\$ -
Gifted & Talented	\$ -	\$ -	\$ -	\$ -	\$ -
Early Childhood	\$ 41,095	\$ 43,115	\$ 131,253	\$ 146,723	\$ -
Humanware / SEL	\$ -	\$ -	\$ -	\$ -	\$ -
Athletics & Extracurriculars	\$ 8,055	\$ 2,059	\$ -	\$ 2,137	\$ -
Summer School	\$ -	\$ -	\$ -	\$ -	\$ -
Facilities	\$ 239,637	\$ 250,450	\$ 151,216	\$ 306,016	\$ -
Safety and Security	\$ 32,926	\$ 33,660	\$ 31,367	\$ 14,097	\$ 28,598
Trades	\$ -	\$ -	\$ -	\$ -	\$ -
Department Budget	\$ -	\$ -	\$ -	\$ -	\$ -
Grievances & Settlements	\$ 117,490	\$ -	\$ -	\$ 1,270	\$ -
Academic Resources	\$ -	\$ -	\$ -	\$ -	\$ -
Grant & Gift Funds	\$ 859,451	\$ 670,441	\$ 526,270	\$ 278,905	\$ 456,981
Student Activity Funds	\$ 1,062	\$ 602	\$ -	\$ -	\$ 5,517
Achievement Component					
Performance Index Score	53.49				
Performance Index Percent	44.57%				

Cost Center 0159CC

Cost Center Description Cleveland Early College High School

	2019 Actual	2020 Actual	2021 Actual	2022 Est. Actual	2023 Budget
General Operating Fund	\$ 2,819,333	\$ 2,386,746	\$ 2,182,617	\$ 2,435,871	\$ 2,383,381
<u>School Controlled</u>	\$ 2,475,736	\$ 2,038,511	\$ 1,970,306	\$ 2,134,852	\$ 2,383,381
School Budget	\$ 2,433,579	\$ 2,001,111	1931657.03	\$ 2,102,465	\$ 2,383,381
Substitutes	\$ 41,863	\$ 34,128	38648.55	\$ 32,293	\$ -
City Funds - Extracurriculars	\$ 294	\$ 3,271	0	\$ 94	\$ -
<u>Centrally Managed</u>	\$ 343,597	\$ 348,236	\$ 212,311	\$ 301,019	\$ -
Special Education	\$ -	\$ -	\$ -	\$ -	\$ -
Gifted & Talented	\$ -	\$ -	\$ -	\$ -	\$ -
Early Childhood	\$ -	\$ -	\$ -	\$ -	\$ -
Humanware / SEL	\$ -	\$ -	\$ -	\$ -	\$ -
Athletics & Extracurriculars	\$ 51,513	\$ 16,084	\$ 28,324	\$ 34,602	\$ -
Summer School	\$ -	\$ -	\$ -	\$ -	\$ -
Facilities	\$ 253,216	\$ 282,984	\$ 151,491	\$ 206,146	\$ -
Safety and Security	\$ 37,836	\$ 31,470	\$ 31,806	\$ 58,316	\$ -
Trades	\$ -	\$ -	\$ -	\$ -	\$ -
Department Budget	\$ -	\$ -	\$ -	\$ -	\$ -
Grievances & Settlements	\$ 1,033	\$ 17,698	\$ 690	\$ 1,954	\$ -
Academic Resources	\$ -	\$ -	\$ -	\$ -	\$ -
Grant & Gift Funds	\$ 131,696	\$ 220,127	\$ 272,404	\$ 448,152	\$ 648,954
Student Activity Funds	\$ 33,103	\$ 24,096	\$ 5,465	\$ 8,252	\$ 22,221
Achievement Component					
Performance Index Score	100.17				
Performance Index Percent	83.48%				

Cost Center 0161CC
Cost Center Description East Tech High School

	2019 Actual	2020 Actual	2021 Actual	2022 Est. Actual	2023 Budget
General Operating Fund	\$ 4,118,322	\$ 3,750,029	\$ 4,755,534	\$ 8,189,776	\$ 9,278,139
<u>School Controlled</u>	\$ 2,898,298	\$ 2,600,993	\$ 3,414,977	\$ 6,420,009	\$ 9,278,139
School Budget	\$ 2,847,053	\$ 2,547,480	3347616.98	\$ 6,189,949	\$ 9,278,139
Substitutes	\$ 51,245	\$ 49,396	55485.52	\$ 230,060	\$ -
City Funds - Extracurriculars	\$ -	\$ 4,118	11874.31	\$ -	\$ -
<u>Centrally Managed</u>	\$ 1,220,024	\$ 1,149,036	\$ 1,340,557	\$ 1,769,766	\$ -
Special Education	\$ 636,356	\$ 633,702	\$ 972,046	\$ 1,318,748	\$ -
Gifted & Talented	\$ -	\$ -	\$ -	\$ -	\$ -
Early Childhood	\$ -	\$ -	\$ -	\$ -	\$ -
Humanware / SEL	\$ -	\$ -	\$ -	\$ -	\$ -
Athletics & Extracurriculars	\$ 64,581	\$ 54,279	\$ 32,421	\$ 48	\$ -
Summer School	\$ 1,019	\$ -	\$ -	\$ -	\$ -
Facilities	\$ 440,129	\$ 414,975	\$ 288,705	\$ 353,579	\$ -
Safety and Security	\$ 76,593	\$ 46,080	\$ 47,136	\$ 93,448	\$ -
Trades	\$ -	\$ -	\$ -	\$ -	\$ -
Department Budget	\$ -	\$ -	\$ -	\$ -	\$ -
Grievances & Settlements	\$ 1,347	\$ -	\$ 250	\$ 3,944	\$ -
Academic Resources	\$ -	\$ -	\$ -	\$ -	\$ -
Grant & Gift Funds	\$ 847,593	\$ 740,085	\$ 1,239,826	\$ 1,061,373	\$ 1,112,454
Student Activity Funds	\$ 13,939	\$ 17,230	\$ 7,753	\$ 12,282	\$ 49,409
Achievement Component					
Performance Index Score	43.25				
Performance Index Percent	36.04%				

Cost Center **0168CC**
Cost Center Description **Euclid Park**

	2019 Actual	2020 Actual	2021 Actual	2022 Est. Actual	2023 Budget
General Operating Fund	\$ 3,352,195	\$ 3,281,623	\$ 2,802,636	\$ 3,245,434	\$ 2,540,614
<u>School Controlled</u>	\$ 2,722,662	\$ 2,435,104	\$ 2,257,195	\$ 2,442,787	\$ 2,510,854
School Budget	\$ 2,541,327	\$ 2,342,826	2187773.45	\$ 2,349,148	\$ 2,510,854
Substitutes	\$ 178,204	\$ 92,278	69421.77	\$ 93,639	\$ -
City Funds - Extracurriculars	\$ 3,131	\$ -	0	\$ -	\$ -
<u>Centrally Managed</u>	\$ 629,533	\$ 846,519	\$ 545,441	\$ 802,646	\$ 29,760
Special Education	\$ 172,849	\$ 284,110	\$ 212,504	\$ 228,201	\$ -
Gifted & Talented	\$ -	\$ -	\$ -	\$ -	\$ -
Early Childhood	\$ 105,623	\$ 148,772	\$ 122,994	\$ 153,365	\$ -
Humanware / SEL	\$ -	\$ -	\$ -	\$ -	\$ -
Athletics & Extracurriculars	\$ 1,905	\$ 2,094	\$ -	\$ 4,162	\$ -
Summer School	\$ -	\$ -	\$ -	\$ -	\$ -
Facilities	\$ 284,068	\$ 347,796	\$ 148,262	\$ 341,117	\$ -
Safety and Security	\$ 58,897	\$ 63,747	\$ 61,681	\$ 75,800	\$ 29,760
Trades	\$ -	\$ -	\$ -	\$ -	\$ -
Department Budget	\$ -	\$ -	\$ -	\$ -	\$ -
Grievances & Settlements	\$ 6,192	\$ -	\$ -	\$ -	\$ -
Academic Resources	\$ -	\$ -	\$ -	\$ -	\$ -
Grant & Gift Funds	\$ 719,141	\$ 735,432	\$ 758,502	\$ 517,221	\$ 598,128
Student Activity Funds	\$ 4,185	\$ 5,314	\$ -	\$ -	\$ 6,088
Achievement Component					
Performance Index Score	62.95				
Performance Index Percent	52.46%				

Cost Center 0172CC
Cost Center Description Franklin D Roosevelt

	2019 Actual	2020 Actual	2021 Actual	2022 Est. Actual	2023 Budget
General Operating Fund	\$ 4,748,900	\$ 4,722,357	\$ 4,617,646	\$ 5,506,671	\$ 4,216,312
<u>School Controlled</u>	\$ 3,286,200	\$ 2,952,607	\$ 3,028,362	\$ 3,360,098	\$ 4,099,053
School Budget	\$ 3,053,182	\$ 2,744,268	2934244.06	\$ 3,270,947	\$ 4,099,053
Substitutes	\$ 229,493	\$ 203,549	94117.54	\$ 89,151	\$ -
City Funds - Extracurriculars	\$ 3,525	\$ 4,790	0	\$ -	\$ -
<u>Centrally Managed</u>	\$ 1,462,700	\$ 1,769,750	\$ 1,589,285	\$ 2,146,573	\$ 117,258
Special Education	\$ 680,093	\$ 1,173,612	\$ 1,234,214	\$ 1,257,477	\$ -
Gifted & Talented	\$ -	\$ -	\$ -	\$ -	\$ -
Early Childhood	\$ 178,355	\$ 65,068	\$ 91,565	\$ 93,323	\$ -
Humanware / SEL	\$ -	\$ -	\$ -	\$ -	\$ -
Athletics & Extracurriculars	\$ 10,151	\$ 2,137	\$ -	\$ 263	\$ -
Summer School	\$ -	\$ -	\$ -	\$ 4,397	\$ -
Facilities	\$ 475,069	\$ 461,777	\$ 215,527	\$ 736,164	\$ 60,000
Safety and Security	\$ 117,850	\$ 66,779	\$ 46,017	\$ 54,949	\$ 57,258
Trades	\$ -	\$ -	\$ -	\$ -	\$ -
Department Budget	\$ -	\$ -	\$ -	\$ -	\$ -
Grievances & Settlements	\$ 1,183	\$ 376	\$ 1,962	\$ -	\$ -
Academic Resources	\$ -	\$ -	\$ -	\$ -	\$ -
Grant & Gift Funds	\$ 1,351,873	\$ 1,214,088	\$ 1,417,911	\$ 1,385,580	\$ 900,824
Student Activity Funds	\$ 9,510	\$ 2,565	\$ 1,361	\$ -	\$ 10,798
Achievement Component					
Performance Index Score	50.20				
Performance Index Percent	41.83%				

Cost Center 0174CC**Cost Center Description Facing History New Tech High School**

	2019 Actual	2020 Actual	2021 Actual	2022 Est. Actual	2023 Budget
General Operating Fund	\$ 3,296,011	\$ 3,150,831	\$ 2,886,873	\$ 2,932,125	\$ 2,601,543
<u>School Controlled</u>	\$ 3,066,108	\$ 2,933,514	\$ 2,698,933	\$ 2,639,827	\$ 2,601,543
School Budget	\$ 2,999,632	\$ 2,906,824	2647792.59	\$ 2,576,330	\$ 2,601,543
Substitutes	\$ 66,477	\$ 26,690	51140.88	\$ 63,497	\$ -
City Funds - Extracurriculars	\$ -	\$ -	0	\$ -	\$ -
<u>Centrally Managed</u>	\$ 229,903	\$ 217,317	\$ 187,940	\$ 292,298	\$ -
Special Education	\$ 0	\$ 426	\$ 907	\$ 2,059	\$ -
Gifted & Talented	\$ -	\$ -	\$ -	\$ -	\$ -
Early Childhood	\$ -	\$ -	\$ -	\$ -	\$ -
Humanware / SEL	\$ -	\$ -	\$ -	\$ -	\$ -
Athletics & Extracurriculars	\$ 2,195	\$ -	\$ -	\$ -	\$ -
Summer School	\$ -	\$ -	\$ -	\$ -	\$ -
Facilities	\$ 187,242	\$ 164,156	\$ 137,076	\$ 242,267	\$ -
Safety and Security	\$ 39,505	\$ 28,467	\$ 49,957	\$ 47,972	\$ -
Trades	\$ -	\$ -	\$ -	\$ -	\$ -
Department Budget	\$ -	\$ -	\$ -	\$ -	\$ -
Grievances & Settlements	\$ 961	\$ 24,269	\$ -	\$ -	\$ -
Academic Resources	\$ -	\$ -	\$ -	\$ -	\$ -
Grant & Gift Funds	\$ 140,906	\$ 334,619	\$ 429,827	\$ 301,591	\$ 497,909
Student Activity Funds	\$ 3,000	\$ 268	\$ 1,473	\$ 8,203	\$ 7,422
Achievement Component					
Performance Index Score	62.70				
Performance Index Percent	52.25%				

Cost Center 0184CC
Cost Center Description AB Hart

	2019 Actual	2020 Actual	2021 Actual	2022 Est. Actual	2023 Budget
General Operating Fund	\$ 1,846,049	\$ 2,392,073	\$ 2,709,405	\$ 3,449,682	\$ 2,548,032
<u>School Controlled</u>	\$ 1,467,217	\$ 1,654,261	\$ 1,802,236	\$ 2,261,881	\$ 2,548,032
School Budget	\$ 1,371,017	\$ 1,561,222	1760667.25	\$ 2,222,340	\$ 2,548,032
Substitutes	\$ 93,928	\$ 92,889	41569.16	\$ 39,541	\$ -
City Funds - Extracurriculars	\$ 2,271	\$ 150	0	\$ -	\$ -
<u>Centrally Managed</u>	\$ 378,832	\$ 737,812	\$ 907,168	\$ 1,187,800	\$ -
Special Education	\$ -	\$ 258,458	\$ 448,858	\$ 612,641	\$ -
Gifted & Talented	\$ -	\$ -	\$ -	\$ -	\$ -
Early Childhood	\$ -	\$ 159,748	\$ 290,610	\$ 190,287	\$ -
Humanware / SEL	\$ -	\$ -	\$ -	\$ -	\$ -
Athletics & Extracurriculars	\$ -	\$ -	\$ -	\$ 2,375	\$ -
Summer School	\$ -	\$ -	\$ -	\$ 1,963	\$ -
Facilities	\$ 376,261	\$ 319,007	\$ 167,700	\$ 380,153	\$ -
Safety and Security	\$ 2,529	\$ -	\$ -	\$ -	\$ -
Trades	\$ -	\$ -	\$ -	\$ -	\$ -
Department Budget	\$ -	\$ -	\$ -	\$ -	\$ -
Grievances & Settlements	\$ 42	\$ 599	\$ -	\$ 382	\$ -
Academic Resources	\$ 37,484	\$ -	\$ -	\$ -	\$ -
Grant & Gift Funds	\$ 753,999	\$ 558,792	\$ 861,601	\$ 610,646	\$ 737,214
Student Activity Funds	\$ -	\$ -	\$ 1,000	\$ 500	\$ 14,802
Achievement Component					
Performance Index Score	58.79				
Performance Index Percent	48.99%				

Cost Center **0188CC**
Cost Center Description **Garfield**

		2019 Actual	2020 Actual	2021 Actual	2022 Est. Actual	2023 Budget
General Operating Fund	\$	5,621,177	\$ 5,128,959	\$ 5,049,039	\$ 5,767,583	\$ 5,036,843
<u>School Controlled</u>	\$	4,223,644	\$ 3,796,333	\$ 3,933,856	\$ 4,403,735	\$ 4,979,648
School Budget	\$	4,105,655	\$ 3,644,304	3788451.65	\$ 4,225,098	\$ 4,979,648
Substitutes	\$	113,278	\$ 149,003	145404.09	\$ 178,638	\$ -
City Funds - Extracurriculars	\$	4,711	\$ 3,026	0	\$ -	\$ -
<u>Centrally Managed</u>	\$	1,397,533	\$ 1,332,626	\$ 1,115,184	\$ 1,363,848	\$ 57,195
Special Education	\$	252,308	\$ 182,557	\$ 132,233	\$ 130,630	\$ -
Gifted & Talented	\$	310,817	\$ 526,888	\$ 526,254	\$ 559,096	\$ -
Early Childhood	\$	319,483	\$ 212,338	\$ 266,390	\$ 285,313	\$ -
Humanware / SEL	\$	-	\$ -	\$ -	\$ -	\$ -
Athletics & Extracurriculars	\$	7,736	\$ 5,365	\$ -	\$ 7,282	\$ -
Summer School	\$	4	\$ -	\$ -	\$ 10,296	\$ -
Facilities	\$	440,311	\$ 319,298	\$ 105,406	\$ 354,146	\$ -
Safety and Security	\$	66,183	\$ 86,180	\$ 84,900	\$ 16,259	\$ 57,195
Trades	\$	-	\$ -	\$ -	\$ -	\$ -
Department Budget	\$	-	\$ -	\$ -	\$ -	\$ -
Grievances & Settlements	\$	691	\$ -	\$ -	\$ 825	\$ -
Academic Resources	\$	-	\$ -	\$ -	\$ -	\$ -
Grant & Gift Funds	\$	311,885	\$ 493,572	\$ 723,923	\$ 931,604	\$ 967,892
Student Activity Funds	\$	2,623	\$ 1,427	\$ 3,867	\$ 13,600	\$ 9,455
Achievement Component						
Performance Index Score		76.05				
Performance Index Percent		63.37%				

Cost Center 0198CC

Cost Center Description George Washington Carver

	2019 Actual	2020 Actual	2021 Actual	2022 Est. Actual	2023 Budget
General Operating Fund	\$ 2,937,562	\$ 2,965,748	\$ 2,774,510	\$ 3,469,644	\$ 3,762,873
<u>School Controlled</u>	\$ 2,089,498	\$ 2,130,547	\$ 2,170,467	\$ 2,796,196	\$ 3,706,319
School Budget	\$ 1,866,811	\$ 1,893,934	2084343.55	\$ 2,677,218	\$ 3,706,319
Substitutes	\$ 220,229	\$ 235,485	85373.76	\$ 118,978	\$ -
City Funds - Extracurriculars	\$ 2,459	\$ 1,128	750	\$ -	\$ -
<u>Centrally Managed</u>	\$ 848,064	\$ 835,201	\$ 604,043	\$ 673,449	\$ 56,554
Special Education	\$ 266,462	\$ 356,068	\$ 329,147	\$ 271,199	\$ -
Gifted & Talented	\$ -	\$ -	\$ -	\$ -	\$ -
Early Childhood	\$ 117,866	\$ 56,049	\$ 113,848	\$ 104,382	\$ -
Humanware / SEL	\$ -	\$ -	\$ -	\$ -	\$ -
Athletics & Extracurriculars	\$ -	\$ 3,994	\$ 1,924	\$ 6,809	\$ -
Summer School	\$ -	\$ -	\$ -	\$ 9,309	\$ -
Facilities	\$ 349,478	\$ 323,701	\$ 120,569	\$ 174,615	\$ -
Safety and Security	\$ 113,537	\$ 95,216	\$ 38,556	\$ 106,973	\$ 56,554
Trades	\$ -	\$ -	\$ -	\$ -	\$ -
Department Budget	\$ -	\$ -	\$ -	\$ -	\$ -
Grievances & Settlements	\$ 721	\$ 173	\$ -	\$ 161	\$ -
Academic Resources	\$ 64,600	\$ 31,550	\$ -	\$ -	\$ -
Grant & Gift Funds	\$ 1,024,834	\$ 1,144,177	\$ 1,033,189	\$ 1,090,036	\$ 967,860
Student Activity Funds	\$ -	\$ -	\$ -	\$ -	\$ 208
Achievement Component					
Performance Index Score	48.82				
Performance Index Percent	40.68%				

Cost Center	0208CC					
Cost Center Description	Cleveland High School for Digital Arts					
	2019		2020		2021	2022
	Actual		Actual		Actual	Est. Actual
						2023
						Budget
General Operating Fund	\$ 3,586,160	\$ 3,717,077	\$ 3,731,783	\$ 4,254,292	\$ 3,639,408	
<u>School Controlled</u>	\$ 3,242,351	\$ 3,221,432	\$ 3,422,172	\$ 3,800,500	\$ 3,639,408	
School Budget	\$ 3,064,634	\$ 3,105,461	3320308.48	\$ 3,573,997	\$ 3,639,408	
Substitutes	\$ 177,717	\$ 115,970	101863.91	\$ 226,503	\$ -	
City Funds - Extracurriculars	\$ -	\$ -	0	\$ -	\$ -	
<u>Centrally Managed</u>	\$ 343,809	\$ 495,645	\$ 309,610	\$ 453,792	\$ -	
Special Education	\$ 29,295	\$ 42,526	\$ 49,899	\$ 5,179	\$ -	
Gifted & Talented	\$ -	\$ -	\$ -	\$ -	\$ -	
Early Childhood	\$ -	\$ -	\$ -	\$ -	\$ -	
Humanware / SEL	\$ -	\$ -	\$ -	\$ -	\$ -	
Athletics & Extracurriculars	\$ -	\$ -	\$ -	\$ 1,277	\$ -	
Summer School	\$ -	\$ -	\$ -	\$ -	\$ -	
Facilities	\$ 265,846	\$ 385,115	\$ 213,906	\$ 386,527	\$ -	
Safety and Security	\$ 48,518	\$ 45,161	\$ 45,805	\$ 60,810	\$ -	
Trades	\$ -	\$ -	\$ -	\$ -	\$ -	
Department Budget	\$ -	\$ -	\$ -	\$ -	\$ -	
Grievances & Settlements	\$ 149	\$ 22,844	\$ -	\$ -	\$ -	
Academic Resources	\$ -	\$ -	\$ -	\$ -	\$ -	
Grant & Gift Funds	\$ 276,804	\$ 376,101	\$ 508,362	\$ 547,898	\$ 659,697	
Student Activity Funds	\$ 7,917	\$ 16,356	\$ 1,143	\$ 7,397	\$ 18,166	
Achievement Component						
Performance Index Score	64.58					
Performance Index Percent	53.81%					

Cost Center 0209CC

Cost Center Description Bard High School Early College Cleveland

	2019 Actual	2020 Actual	2021 Actual	2022 Est. Actual	2023 Budget
General Operating Fund	\$ 4,601,180	\$ 4,053,770	\$ 4,183,092	\$ 4,592,043	\$ 5,097,789
<u>School Controlled</u>	\$ 4,179,835	\$ 3,563,895	\$ 3,937,772	\$ 3,958,036	\$ 5,041,147
School Budget	\$ 3,946,816	\$ 3,424,055	3817288.52	\$ 3,811,727	\$ 5,041,147
Substitutes	\$ 233,019	\$ 133,845	120483.33	\$ 146,309	\$ -
City Funds - Extracurriculars	\$ -	\$ 5,995	0	\$ -	\$ -
<u>Centrally Managed</u>	\$ 421,345	\$ 489,875	\$ 245,320	\$ 634,007	\$ 56,642
Special Education	\$ -	\$ -	\$ -	\$ -	\$ -
Gifted & Talented	\$ -	\$ -	\$ -	\$ -	\$ -
Early Childhood	\$ -	\$ -	\$ -	\$ -	\$ -
Humanware / SEL	\$ -	\$ -	\$ -	\$ -	\$ -
Athletics & Extracurriculars	\$ 6,907	\$ 70,003	\$ 39,132	\$ 104,580	\$ -
Summer School	\$ -	\$ -	\$ -	\$ -	\$ -
Facilities	\$ 357,382	\$ 355,864	\$ 146,436	\$ 392,896	\$ -
Safety and Security	\$ 55,706	\$ 61,866	\$ 59,752	\$ 136,418	\$ 56,642
Trades	\$ -	\$ -	\$ -	\$ -	\$ -
Department Budget	\$ -	\$ -	\$ -	\$ -	\$ -
Grievances & Settlements	\$ 1,349	\$ 2,142	\$ -	\$ 113	\$ -
Academic Resources	\$ -	\$ -	\$ -	\$ -	\$ -
Grant & Gift Funds	\$ 153,783	\$ 300,021	\$ 489,924	\$ 327,990	\$ 634,794
Student Activity Funds	\$ -	\$ 268	\$ 3,179	\$ 5,052	\$ 14,536
Achievement Component					
Performance Index Score	74.66				
Performance Index Percent	62.21%				

Cost Center **0210CC**
Cost Center Description **JFK PACT**

		2019		2020		2021		2022		2023
		Actual		Actual		Actual		Est. Actual		Budget
General Operating Fund	\$	3,571,386	\$	3,563,648	\$	640,846	\$	6,791	\$	-
<u>School Controlled</u>	\$	2,572,187	\$	2,477,151	\$	219,751	\$	953	\$	-
School Budget	\$	2,388,240	\$	2,277,232		206,420.64	\$	953	\$	-
Substitutes	\$	181,950	\$	199,920		13,241.88	\$	-	\$	-
City Funds - Extracurriculars	\$	1,997	\$	-		88.64	\$	-	\$	-
<u>Centrally Managed</u>	\$	999,199	\$	1,086,496	\$	421,095	\$	5,838	\$	-
Special Education	\$	425,746	\$	692,865	\$	60,821	\$	-	\$	-
Gifted & Talented	\$	-	\$	-	\$	-	\$	-	\$	-
Early Childhood	\$	-	\$	-	\$	-	\$	-	\$	-
Humanware / SEL	\$	-	\$	-	\$	-	\$	-	\$	-
Athletics & Extracurriculars	\$	47,949	\$	15,914	\$	-	\$	-	\$	-
Summer School	\$	-	\$	-	\$	-	\$	-	\$	-
Facilities	\$	409,322	\$	298,436	\$	288,351	\$	-	\$	-
Safety and Security	\$	106,031	\$	79,282	\$	68,141	\$	-	\$	-
Trades	\$	-	\$	-	\$	-	\$	-	\$	-
Department Budget	\$	-	\$	-	\$	3,782	\$	-	\$	-
Grievances & Settlements	\$	10,152	\$	-	\$	-	\$	5,838	\$	-
Academic Resources	\$	-	\$	-	\$	-	\$	-	\$	-
Grant & Gift Funds	\$	102,548	\$	283,337	\$	70,663	\$	-	\$	5,270
Student Activity Funds	\$	22,492	\$	11,656	\$	2,005	\$	5,522	\$	5,370
Achievement Component										
Performance Index Score		40.67								
Performance Index Percent		33.89%								

Cost Center 0211CC
Cost Center Description JFK E3gle Academy

	2019 Actual	2020 Actual	2021 Actual	2022 Est. Actual	2023 Budget
General Operating Fund	\$ 3,485,146	\$ 2,655,511	\$ 559,859	\$ 89	\$ -
<u>School Controlled</u>	\$ 2,271,691	\$ 1,751,566	\$ 160,510	\$ 89	\$ -
School Budget	\$ 2,124,245	\$ 1,682,095	160421.05	\$ 89	\$ -
Substitutes	\$ 145,449	\$ 69,471	0	\$ -	\$ -
City Funds - Extracurriculars	\$ 1,997	\$ -	88.64	\$ -	\$ -
<u>Centrally Managed</u>	\$ 1,213,455	\$ 903,945	\$ 399,350	\$ -	\$ -
Special Education	\$ 601,282	\$ 472,665	\$ 38,572	\$ -	\$ -
Gifted & Talented	\$ -	\$ -	\$ -	\$ -	\$ -
Early Childhood	\$ -	\$ -	\$ -	\$ -	\$ -
Humanware / SEL	\$ -	\$ -	\$ -	\$ -	\$ -
Athletics & Extracurriculars	\$ 96,234	\$ 52,717	\$ -	\$ -	\$ -
Summer School	\$ -	\$ -	\$ -	\$ -	\$ -
Facilities	\$ 409,321	\$ 298,435	\$ 288,351	\$ -	\$ -
Safety and Security	\$ 106,030	\$ 79,281	\$ 68,140	\$ -	\$ -
Trades	\$ -	\$ -	\$ -	\$ -	\$ -
Department Budget	\$ -	\$ -	\$ 3,782	\$ -	\$ -
Grievances & Settlements	\$ 587	\$ 846	\$ 504	\$ -	\$ -
Academic Resources	\$ -	\$ -	\$ -	\$ -	\$ -
Grant & Gift Funds	\$ 128,383	\$ 163,974	\$ 44,658	\$ -	\$ 16,371
Student Activity Funds	\$ 20,628	\$ 11,200	\$ 2,672	\$ 5,466	\$ 1,294
Achievement Component					
Performance Index Score	42.05				
Performance Index Percent	35.04%				

Cost Center	0220CC					
Cost Center Description	Glenville High School					
	2019		2020		2021	2022
	Actual		Actual		Actual	Est. Actual
						2023
						Budget
General Operating Fund	\$ 4,868,523	\$ 4,285,944	\$ 5,917,406	\$ 6,655,066	\$ 5,007,481	
<u>School Controlled</u>	\$ 3,254,801	\$ 2,668,349	\$ 4,809,427	\$ 4,832,783	\$ 4,923,370	
School Budget	\$ 3,069,183	\$ 2,547,032	4622024.19	\$ 4,594,760	\$ 4,920,370	
Substitutes	\$ 182,399	\$ 112,708	187402.49	\$ 238,023	\$ -	
City Funds - Extracurriculars	\$ 3,218	\$ 8,609	0	\$ -	\$ 3,000	
<u>Centrally Managed</u>	\$ 1,613,723	\$ 1,617,595	\$ 1,107,979	\$ 1,822,283	\$ 84,111	
Special Education	\$ 622,990	\$ 700,587	\$ 492,157	\$ 906,998	\$ -	
Gifted & Talented	\$ -	\$ -	\$ -	\$ -	\$ -	
Early Childhood	\$ -	\$ -	\$ -	\$ -	\$ -	
Humanware / SEL	\$ -	\$ -	\$ -	\$ -	\$ -	
Athletics & Extracurriculars	\$ 180,422	\$ 143,949	\$ 97,868	\$ 114,210	\$ -	
Summer School	\$ -	\$ -	\$ -	\$ -	\$ -	
Facilities	\$ 655,628	\$ 621,776	\$ 370,213	\$ 678,407	\$ -	
Safety and Security	\$ 147,903	\$ 151,284	\$ 147,741	\$ 117,066	\$ 84,111	
Trades	\$ -	\$ -	\$ -	\$ -	\$ -	
Department Budget	\$ 2,557	\$ -	\$ -	\$ -	\$ -	
Grievances & Settlements	\$ 4,223	\$ -	\$ -	\$ 5,602	\$ -	
Academic Resources	\$ -	\$ -	\$ -	\$ -	\$ -	
Grant & Gift Funds	\$ 1,006,771	\$ 947,678	\$ 1,224,733	\$ 849,054	\$ 1,193,551	
Student Activity Funds	\$ 66,818	\$ 45,481	\$ 15,617	\$ 46,481	\$ 56,279	
Achievement Component						
Performance Index Score	50.47					
Performance Index Percent	42.06%					

Cost Center **0224CC**
Cost Center Description **Halle**

		2019 Actual	2020 Actual	2021 Actual	2022 Est. Actual	2023 Budget
General Operating Fund	\$	4,331,285	\$ 4,380,368	\$ 4,710,677	\$ 5,297,018	\$ 5,080,233
<u>School Controlled</u>	\$	3,052,863	\$ 3,080,320	\$ 3,436,982	\$ 3,995,098	\$ 5,026,335
School Budget	\$	2,911,758	\$ 2,963,352	3381026.89	\$ 3,919,470	\$ 5,026,335
Substitutes	\$	140,840	\$ 115,898	55955.26	\$ 75,628	\$ -
City Funds - Extracurriculars	\$	266	\$ 1,070	0	\$ -	\$ -
<u>Centrally Managed</u>	\$	1,278,422	\$ 1,300,048	\$ 1,273,695	\$ 1,301,920	\$ 53,898
Special Education	\$	824,246	\$ 789,557	\$ 803,621	\$ 760,814	\$ -
Gifted & Talented	\$	-	\$ -	\$ -	\$ -	\$ -
Early Childhood	\$	134,702	\$ 128,113	\$ 125,918	\$ 144,273	\$ -
Humanware / SEL	\$	-	\$ -	\$ -	\$ -	\$ -
Athletics & Extracurriculars	\$	-	\$ 2,218	\$ -	\$ 2,223	\$ -
Summer School	\$	0	\$ -	\$ -	\$ 3,086	\$ -
Facilities	\$	265,520	\$ 323,004	\$ 291,375	\$ 263,134	\$ -
Safety and Security	\$	53,386	\$ 57,156	\$ 52,275	\$ 128,209	\$ 53,898
Trades	\$	-	\$ -	\$ -	\$ -	\$ -
Department Budget	\$	-	\$ -	\$ -	\$ -	\$ -
Grievances & Settlements	\$	569	\$ -	\$ 507	\$ 181	\$ -
Academic Resources	\$	-	\$ -	\$ -	\$ -	\$ -
Grant & Gift Funds	\$	266,327	\$ 485,839	\$ 550,924	\$ 811,134	\$ 1,095,450
Student Activity Funds	\$	-	\$ -	\$ -	\$ -	\$ 5,007
Achievement Component						
Performance Index Score		50.29				
Performance Index Percent		41.91%				

Cost Center 0229CC
Cost Center Description Hannah Gibbons

	2019 Actual	2020 Actual	2021 Actual	2022 Est. Actual	2023 Budget
General Operating Fund	\$ 2,924,385	\$ 2,979,808	\$ 2,924,881	\$ 3,461,836	\$ 2,441,238
<u>School Controlled</u>	\$ 1,993,593	\$ 1,774,291	\$ 1,748,004	\$ 2,177,971	\$ 2,412,641
School Budget	\$ 1,884,384	\$ 1,656,768	1711828.8	\$ 2,113,924	\$ 2,412,641
Substitutes	\$ 106,193	\$ 117,173	36175.37	\$ 64,047	\$ -
City Funds - Extracurriculars	\$ 3,015	\$ 350	0	\$ -	\$ -
<u>Centrally Managed</u>	\$ 930,793	\$ 1,205,517	\$ 1,176,876	\$ 1,283,865	\$ 28,598
Special Education	\$ 353,457	\$ 605,627	\$ 629,889	\$ 685,658	\$ -
Gifted & Talented	\$ -	\$ -	\$ -	\$ -	\$ -
Early Childhood	\$ 109,804	\$ 123,236	\$ 144,586	\$ 146,867	\$ -
Humanware / SEL	\$ -	\$ -	\$ -	\$ -	\$ -
Athletics & Extracurriculars	\$ 3,811	\$ 3,357	\$ -	\$ -	\$ -
Summer School	\$ -	\$ -	\$ -	\$ 5,227	\$ -
Facilities	\$ 428,040	\$ 438,189	\$ 380,298	\$ 418,257	\$ -
Safety and Security	\$ 35,251	\$ 35,109	\$ 22,103	\$ 27,673	\$ 28,598
Trades	\$ -	\$ -	\$ -	\$ -	\$ -
Department Budget	\$ -	\$ -	\$ -	\$ -	\$ -
Grievances & Settlements	\$ 430	\$ -	\$ -	\$ 183	\$ -
Academic Resources	\$ -	\$ -	\$ -	\$ -	\$ -
Grant & Gift Funds	\$ 680,718	\$ 674,614	\$ 661,101	\$ 740,261	\$ 788,772
Student Activity Funds	\$ 4,272	\$ -	\$ 558	\$ -	\$ 14,493
Achievement Component					
Performance Index Score	56.43				
Performance Index Percent	47.03%				

Cost Center **0240CC**
Cost Center Description **Harvey Rice**

		2019		2020		2021		2022		2023
		Actual		Actual		Actual		Est. Actual		Budget
General Operating Fund	\$	4,467,109	\$	4,192,948	\$	4,273,327	\$	4,719,161	\$	3,849,945
<u>School Controlled</u>	\$	3,792,883	\$	3,515,415	\$	3,648,269	\$	3,994,202	\$	3,823,457
School Budget	\$	3,446,888	\$	3,220,941		3543328.7	\$	3,839,666	\$	3,823,457
Substitutes	\$	337,504	\$	291,201		104790.58	\$	154,536	\$	-
City Funds - Extracurriculars	\$	8,491	\$	3,273		149.25	\$	-	\$	-
<u>Centrally Managed</u>	\$	674,225	\$	677,533	\$	625,058	\$	724,959	\$	26,488
Special Education	\$	249,985	\$	264,095	\$	260,747	\$	333,314	\$	-
Gifted & Talented	\$	-	\$	-	\$	-	\$	-	\$	-
Early Childhood	\$	60,983	\$	107,954	\$	190,225	\$	113,344	\$	-
Humanware / SEL	\$	-	\$	-	\$	-	\$	-	\$	-
Athletics & Extracurriculars	\$	7,235	\$	5,733	\$	-	\$	-	\$	-
Summer School	\$	-	\$	-	\$	-	\$	5,858	\$	-
Facilities	\$	304,406	\$	276,123	\$	174,086	\$	240,814	\$	-
Safety and Security	\$	51,251	\$	23,629	\$	-	\$	29,814	\$	26,488
Trades	\$	-	\$	-	\$	-	\$	-	\$	-
Department Budget	\$	-	\$	-	\$	-	\$	-	\$	-
Grievances & Settlements	\$	366	\$	-	\$	-	\$	1,815	\$	-
Academic Resources	\$	-	\$	-	\$	-	\$	-	\$	-
Grant & Gift Funds	\$	797,916	\$	710,743	\$	806,521	\$	1,095,254	\$	891,913
Student Activity Funds	\$	-	\$	-	\$	1,390	\$	-	\$	7,815
Achievement Component										
Performance Index Score		47.46								
Performance Index Percent		39.55%								

Cost Center 0243CC**Cost Center Description Rhodes Academy of Environmental Studies**

	2019 Actual	2020 Actual	2021 Actual	2022 Est. Actual	2023 Budget
General Operating Fund	\$ 2,995,097	\$ 3,628,481	\$ 3,687,994	\$ 4,167,979	\$ 3,578,968
<u>School Controlled</u>	\$ 2,212,314	\$ 2,827,100	\$ 3,008,271	\$ 3,325,561	\$ 3,578,968
School Budget	\$ 2,149,374	\$ 2,755,542	2911730.29	\$ 3,235,628	\$ 3,578,968
Substitutes	\$ 62,941	\$ 70,917	95125.53	\$ 89,934	\$ -
City Funds - Extracurriculars	\$ -	\$ 641	1414.94	\$ -	\$ -
<u>Centrally Managed</u>	\$ 782,783	\$ 801,381	\$ 679,723	\$ 842,418	\$ -
Special Education	\$ 508,344	\$ 531,127	\$ 531,550	\$ 572,771	\$ -
Gifted & Talented	\$ -	\$ -	\$ -	\$ -	\$ -
Early Childhood	\$ -	\$ -	\$ -	\$ -	\$ -
Humanware / SEL	\$ -	\$ -	\$ -	\$ -	\$ -
Athletics & Extracurriculars	\$ 43,569	\$ 16,152	\$ -	\$ -	\$ -
Summer School	\$ -	\$ -	\$ -	\$ -	\$ -
Facilities	\$ 188,490	\$ 209,173	\$ 114,472	\$ 219,835	\$ -
Safety and Security	\$ 42,175	\$ 33,233	\$ 33,700	\$ 47,514	\$ -
Trades	\$ -	\$ -	\$ -	\$ -	\$ -
Department Budget	\$ -	\$ -	\$ -	\$ -	\$ -
Grievances & Settlements	\$ 205	\$ 11,697	\$ -	\$ 2,297	\$ -
Academic Resources	\$ -	\$ -	\$ -	\$ -	\$ -
Grant & Gift Funds	\$ 279,165	\$ 307,554	\$ 460,910	\$ 593,835	\$ 833,139
Student Activity Funds	\$ 4,842	\$ 3,194	\$ 235	\$ 6,649	\$ 20,956
Achievement Component					
Performance Index Score	58.73				
Performance Index Percent	48.94%				

Cost Center	0245CC					
Cost Center Description	Rhodes College and Career Academy					
	2019		2020		2021	2022
	Actual		Actual		Actual	Est. Actual
						2023
						Budget
General Operating Fund	\$ 2,551,437	\$ 3,656,365	\$ 4,259,178	\$ 5,062,469	\$ 5,303,279	
<u>School Controlled</u>	\$ 1,732,080	\$ 2,715,294	\$ 3,270,801	\$ 4,191,463	\$ 5,303,279	
School Budget	\$ 1,657,190	\$ 2,612,372	3188435.65	\$ 4,017,832	\$ 5,303,279	
Substitutes	\$ 74,889	\$ 102,281	80950.22	\$ 173,632	\$ -	
City Funds - Extracurriculars	\$ -	\$ 641	1415.37	\$ -	\$ -	
<u>Centrally Managed</u>	\$ 819,358	\$ 941,071	\$ 988,377	\$ 871,006	\$ -	
Special Education	\$ 544,977	\$ 556,099	\$ 651,141	\$ 557,797	\$ -	
Gifted & Talented	\$ -	\$ -	\$ -	\$ -	\$ -	
Early Childhood	\$ -	\$ -	\$ -	\$ -	\$ -	
Humanware / SEL	\$ -	\$ -	\$ -	\$ -	\$ -	
Athletics & Extracurriculars	\$ 43,582	\$ 16,157	\$ 5,600	\$ 24,984	\$ -	
Summer School	\$ -	\$ -	\$ -	\$ -	\$ -	
Facilities	\$ 188,547	\$ 209,236	\$ 114,507	\$ 219,901	\$ -	
Safety and Security	\$ 42,188	\$ 33,243	\$ 33,710	\$ 47,528	\$ -	
Trades	\$ -	\$ -	\$ -	\$ -	\$ -	
Department Budget	\$ -	\$ 126,337	\$ 167,590	\$ 18,547	\$ -	
Grievances & Settlements	\$ 64	\$ -	\$ 15,828	\$ 2,248	\$ -	
Academic Resources	\$ -	\$ -	\$ -	\$ -	\$ -	
Grant & Gift Funds	\$ 259,710	\$ 242,067	\$ 529,703	\$ 563,170	\$ 967,736	
Student Activity Funds	\$ 4,844	\$ 3,195	\$ 235	\$ 15,987	\$ (749)	
Achievement Component						
Performance Index Score	64.67					
Performance Index Percent	53.89%					

Cost Center 0267CC

Cost Center Description Bard High School Early College Cleveland @ J Adams

	2019 Actual	2020 Actual	2021 Actual	2022 Est. Actual	2023 Budget
General Operating Fund	\$ 1,294,006	\$ 117,651	\$ -	\$ -	\$ -
<u>School Controlled</u>	\$ 1,000,435	\$ 117,185	\$ -	\$ -	\$ -
School Budget	\$ 881,770	\$ 117,053	0	\$ -	\$ -
Substitutes	\$ 118,666	\$ 132	0	\$ -	\$ -
City Funds - Extracurriculars	\$ -	\$ -	0	\$ -	\$ -
<u>Centrally Managed</u>	\$ 293,571	\$ 466	\$ -	\$ -	\$ -
Special Education	\$ -	\$ -	\$ -	\$ -	\$ -
Gifted & Talented	\$ -	\$ -	\$ -	\$ -	\$ -
Early Childhood	\$ -	\$ -	\$ -	\$ -	\$ -
Humanware / SEL	\$ -	\$ -	\$ -	\$ -	\$ -
Athletics & Extracurriculars	\$ 40,811	\$ -	\$ -	\$ -	\$ -
Summer School	\$ -	\$ -	\$ -	\$ -	\$ -
Facilities	\$ 189,894	\$ 466	\$ -	\$ -	\$ -
Safety and Security	\$ 62,833	\$ -	\$ -	\$ -	\$ -
Trades	\$ -	\$ -	\$ -	\$ -	\$ -
Department Budget	\$ -	\$ -	\$ -	\$ -	\$ -
Grievances & Settlements	\$ 33	\$ -	\$ -	\$ -	\$ -
Academic Resources	\$ -	\$ -	\$ -	\$ -	\$ -
Grant & Gift Funds	\$ 228,916	\$ -	\$ -	\$ -	\$ -
Student Activity Funds	\$ 1,558	\$ -	\$ -	\$ -	\$ (928)
Achievement Component					
Performance Index Score	52.80				
Performance Index Percent	44.00%				

Cost Center 0268CC

Cost Center Description John Adams College and Career Academy

	2019 Actual	2020 Actual	2021 Actual	2022 Est. Actual	2023 Budget
General Operating Fund	\$ 2,510,333	\$ 3,638,631	\$ 4,230,454	\$ 4,763,861	\$ 4,602,718
<u>School Controlled</u>	\$ 1,923,268	\$ 2,677,388	\$ 2,925,280	\$ 3,258,137	\$ 4,602,718
School Budget	\$ 1,840,558	\$ 2,576,054	2876950.62	\$ 3,109,199	\$ 4,602,718
Substitutes	\$ 82,710	\$ 97,617	48329.5	\$ 147,926	\$ -
City Funds - Extracurriculars	\$ -	\$ 3,717	0	\$ 1,013	\$ -
<u>Centrally Managed</u>	\$ 587,064	\$ 961,243	\$ 1,305,174	\$ 1,505,724	\$ -
Special Education	\$ 293,219	\$ 604,917	\$ 1,044,572	\$ 1,106,586	\$ -
Gifted & Talented	\$ -	\$ -	\$ -	\$ -	\$ -
Early Childhood	\$ -	\$ -	\$ -	\$ -	\$ -
Humanware / SEL	\$ -	\$ -	\$ -	\$ -	\$ -
Athletics & Extracurriculars	\$ 40,811	\$ 20,876	\$ 25,630	\$ 40,041	\$ -
Summer School	\$ -	\$ -	\$ -	\$ -	\$ -
Facilities	\$ 189,894	\$ 243,585	\$ 139,735	\$ 234,248	\$ -
Safety and Security	\$ 62,833	\$ 76,502	\$ 94,713	\$ 124,849	\$ -
Trades	\$ -	\$ -	\$ -	\$ -	\$ -
Department Budget	\$ -	\$ -	\$ 42	\$ -	\$ -
Grievances & Settlements	\$ 307	\$ 15,363	\$ 482	\$ -	\$ -
Academic Resources	\$ -	\$ -	\$ -	\$ -	\$ -
Grant & Gift Funds	\$ 277,923	\$ 375,129	\$ 604,455	\$ 724,779	\$ 1,320,895
Student Activity Funds	\$ 1,558	\$ 524	\$ 80	\$ 12,198	\$ 7,181
Achievement Component					
Performance Index Score	45.37				
Performance Index Percent	37.81%				

Cost Center	0270CC						
Cost Center Description	Iowa-Maple						
	2019		2020		2021	2022	2023
	Actual		Actual		Actual	Est. Actual	Budget
General Operating Fund	\$ 2,748,960	\$	2,494,831	\$	298,087	\$ 42,716	\$ -
School Controlled	\$ 1,908,934	\$	1,709,928	\$	195,270	\$ -	\$ -
School Budget	\$ 1,808,012	\$	1,577,835		195269.77	\$ -	\$ -
Substitutes	\$ 98,897	\$	131,193		0	\$ -	\$ -
City Funds - Extracurriculars	\$ 2,025	\$	900		0	\$ -	\$ -
Centrally Managed	\$ 840,026	\$	784,903	\$	102,817	\$ 42,716	\$ -
Special Education	\$ 400,979	\$	402,410	\$	57,613	\$ -	\$ -
Gifted & Talented	\$ -	\$	-	\$	-	\$ -	\$ -
Early Childhood	\$ 41,786	\$	47,505	\$	10,262	\$ -	\$ -
Humanware / SEL	\$ -	\$	-	\$	-	\$ -	\$ -
Athletics & Extracurriculars	\$ 3,917	\$	3,230	\$	-	\$ -	\$ -
Summer School	\$ -	\$	-	\$	-	\$ -	\$ -
Facilities	\$ 362,846	\$	325,289	\$	33,428	\$ 41,474	\$ -
Safety and Security	\$ 30,275	\$	6,469	\$	1,515	\$ 1,242	\$ -
Trades	\$ -	\$	-	\$	-	\$ -	\$ -
Department Budget	\$ -	\$	-	\$	-	\$ -	\$ -
Grievances & Settlements	\$ 222	\$	-	\$	-	\$ -	\$ -
Academic Resources	\$ -	\$	-	\$	-	\$ -	\$ -
Grant & Gift Funds	\$ 502,022	\$	434,858	\$	70,601	\$ -	\$ (5,980)
Student Activity Funds	\$ 93	\$	355	\$	-	\$ -	\$ 1,300
Achievement Component							
Performance Index Score	44.07						
Performance Index Percent	36.73%						

Cost Center 0273CC**Cost Center Description James Ford Rhodes**

	2019 Actual	2020 Actual	2021 Actual	2022 Est. Actual	2023 Budget
General Operating Fund	\$ 6,948,656	\$ 4,308,389	\$ 796,469	\$ 372,126	\$ 28,634
<u>School Controlled</u>	\$ 5,831,394	\$ 3,434,515	\$ 439,760	\$ -	\$ 36
School Budget	\$ 5,569,662	\$ 3,355,696	438345.08	\$ -	\$ 36
Substitutes	\$ 261,732	\$ 77,599	0	\$ -	\$ -
City Funds - Extracurriculars	\$ -	\$ 1,219	1414.94	\$ -	\$ -
<u>Centrally Managed</u>	\$ 1,117,262	\$ 873,874	\$ 356,709	\$ 372,126	\$ 28,598
Special Education	\$ 610,800	\$ 406,594	\$ 40,508	\$ -	\$ -
Gifted & Talented	\$ -	\$ -	\$ -	\$ -	\$ -
Early Childhood	\$ -	\$ -	\$ -	\$ -	\$ -
Humanware / SEL	\$ -	\$ -	\$ -	\$ -	\$ -
Athletics & Extracurriculars	\$ 73,404	\$ 55,463	\$ -	\$ -	\$ -
Summer School	\$ -	\$ -	\$ -	\$ 2,364	\$ -
Facilities	\$ 298,242	\$ 325,738	\$ 236,491	\$ 306,720	\$ -
Safety and Security	\$ 94,564	\$ 84,863	\$ 79,480	\$ 62,938	\$ 28,598
Trades	\$ -	\$ -	\$ -	\$ -	\$ -
Department Budget	\$ -	\$ -	\$ -	\$ -	\$ -
Grievances & Settlements	\$ 40,252	\$ 1,216	\$ 230	\$ 104	\$ -
Academic Resources	\$ -	\$ -	\$ -	\$ -	\$ -
Grant & Gift Funds	\$ 729,588	\$ 576,324	\$ 74,575	\$ 67,376	\$ 208,298
Student Activity Funds	\$ 66,530	\$ 42,939	\$ 2,334	\$ 3,443	\$ 10,184
Achievement Component					
Performance Index Score	52.61				
Performance Index Percent	43.84%				

Cost Center 0275CC**Cost Center Description Jane Addams Business Careers Center**

	2019 Actual	2020 Actual	2021 Actual	2022 Est. Actual	2023 Budget
General Operating Fund	\$ 4,322,918	\$ 4,028,208	\$ 3,376,706	\$ 816,218	\$ 32,038
<u>School Controlled</u>	\$ 3,337,873	\$ 2,903,219	\$ 2,620,493	\$ 228,620	\$ 4,621
School Budget	\$ 3,155,609	\$ 2,747,013	2448814.42	\$ 228,620	\$ 4,621
Substitutes	\$ 182,213	\$ 156,206	171678.92	\$ -	\$ -
City Funds - Extracurriculars	\$ 51	\$ -	0	\$ -	\$ -
<u>Centrally Managed</u>	\$ 985,045	\$ 1,124,988	\$ 756,213	\$ 587,597	\$ 27,416
Special Education	\$ 262,849	\$ 426,859	\$ 451,701	\$ 36,986	\$ -
Gifted & Talented	\$ -	\$ -	\$ -	\$ -	\$ -
Early Childhood	\$ -	\$ -	\$ -	\$ -	\$ -
Humanware / SEL	\$ -	\$ -	\$ -	\$ -	\$ -
Athletics & Extracurriculars	\$ 78,482	\$ 87,457	\$ 49,492	\$ -	\$ -
Summer School	\$ -	\$ -	\$ -	\$ -	\$ -
Facilities	\$ 629,705	\$ 568,122	\$ 209,660	\$ 492,932	\$ -
Safety and Security	\$ 94	\$ 42,549	\$ 45,360	\$ 57,679	\$ 27,416
Trades	\$ -	\$ -	\$ -	\$ -	\$ -
Department Budget	\$ -	\$ -	\$ -	\$ -	\$ -
Grievances & Settlements	\$ 13,915	\$ -	\$ -	\$ -	\$ -
Academic Resources	\$ -	\$ -	\$ -	\$ -	\$ -
Grant & Gift Funds	\$ 551,699	\$ 458,369	\$ 750,203	\$ 46,143	\$ (14,105)
Student Activity Funds	\$ 22,879	\$ 23,638	\$ 12,277	\$ 8,082	\$ 123,141
Achievement Component					
Performance Index Score	48.23				
Performance Index Percent	40.19%				

Cost Center 0276CC

Cost Center Description John Adams High School

	2019 Actual	2020 Actual	2021 Actual	2022 Est. Actual	2023 Budget
General Operating Fund	\$ 4,378,622	\$ 2,891,582	\$ 614,467	\$ 483,059	\$ -
<u>School Controlled</u>	\$ 3,210,992	\$ 2,089,084	\$ 212,365	\$ 1,203	\$ -
School Budget	\$ 3,111,266	\$ 2,054,680	212364.97	\$ -	\$ -
Substitutes	\$ 99,725	\$ 30,687	0	\$ 190	\$ -
City Funds - Extracurriculars	\$ -	\$ 3,717	0	\$ 1,013	\$ -
<u>Centrally Managed</u>	\$ 1,167,630	\$ 802,497	\$ 402,102	\$ 481,856	\$ -
Special Education	\$ 735,466	\$ 300,834	\$ 27,020	\$ -	\$ -
Gifted & Talented	\$ -	\$ -	\$ -	\$ -	\$ -
Early Childhood	\$ -	\$ -	\$ -	\$ -	\$ -
Humanware / SEL	\$ -	\$ -	\$ -	\$ -	\$ -
Athletics & Extracurriculars	\$ 60,190	\$ 53,401	\$ 30,110	\$ 50,581	\$ -
Summer School	\$ -	\$ -	\$ -	\$ -	\$ -
Facilities	\$ 291,127	\$ 353,602	\$ 250,259	\$ 305,210	\$ -
Safety and Security	\$ 63,202	\$ 76,503	\$ 94,713	\$ 124,850	\$ -
Trades	\$ -	\$ -	\$ -	\$ -	\$ -
Department Budget	\$ -	\$ -	\$ -	\$ -	\$ -
Grievances & Settlements	\$ 17,645	\$ 18,158	\$ -	\$ 1,215	\$ -
Academic Resources	\$ -	\$ -	\$ -	\$ -	\$ -
Grant & Gift Funds	\$ 825,772	\$ 347,259	\$ 61,999	\$ 27,760	\$ 126,977
Student Activity Funds	\$ 11,023	\$ 2,412	\$ 2,217	\$ 7,090	\$ 13,023
Achievement Component					
Performance Index Score	42.05				
Performance Index Percent	35.04%				

Cost Center 0279CC

Cost Center Description Joseph M Gallagher

	2019 Actual	2020 Actual	2021 Actual	2022 Est. Actual	2023 Budget
General Operating Fund	\$ 8,604,239	\$ 8,257,691	\$ 8,071,147	\$ 9,019,923	\$ 6,721,303
<u>School Controlled</u>	\$ 6,580,364	\$ 6,269,116	\$ 6,284,245	\$ 6,931,941	\$ 6,639,264
School Budget	\$ 6,372,320	\$ 6,044,949	6086456.69	\$ 6,778,730	\$ 6,639,264
Substitutes	\$ 203,788	\$ 219,686	197788.66	\$ 153,211	\$ -
City Funds - Extracurriculars	\$ 4,256	\$ 4,481	0	\$ -	\$ -
<u>Centrally Managed</u>	\$ 2,023,875	\$ 1,988,575	\$ 1,786,901	\$ 2,087,982	\$ 82,039
Special Education	\$ 1,232,995	\$ 1,261,812	\$ 1,239,119	\$ 1,280,974	\$ -
Gifted & Talented	\$ -	\$ -	\$ -	\$ -	\$ -
Early Childhood	\$ 126,246	\$ 166,336	\$ 219,496	\$ 224,050	\$ -
Humanware / SEL	\$ -	\$ -	\$ -	\$ -	\$ -
Athletics & Extracurriculars	\$ 7,628	\$ 7,610	\$ -	\$ 967	\$ -
Summer School	\$ -	\$ -	\$ -	\$ -	\$ -
Facilities	\$ 520,148	\$ 425,134	\$ 249,798	\$ 479,657	\$ -
Safety and Security	\$ 133,257	\$ 114,342	\$ 77,501	\$ 102,058	\$ 82,039
Trades	\$ -	\$ -	\$ -	\$ -	\$ -
Department Budget	\$ -	\$ -	\$ -	\$ -	\$ -
Grievances & Settlements	\$ 3,601	\$ 13,342	\$ 987	\$ 276	\$ -
Academic Resources	\$ -	\$ -	\$ -	\$ -	\$ -
Grant & Gift Funds	\$ 804,761	\$ 915,894	\$ 1,123,678	\$ 929,178	\$ 978,718
Student Activity Funds	\$ 6,783	\$ -	\$ -	\$ 1,011	\$ 8,486
Achievement Component					
Performance Index Score	55.83				
Performance Index Percent	46.52%				

Cost Center	0282CC					
Cost Center Description	Campus International High School					
	2019		2020		2021	2022
	Actual		Actual		Actual	Est. Actual
						2023
						Budget
General Operating Fund	\$ 2,191,268	\$ 2,901,651	\$ 3,184,696	\$ 3,663,985	\$ 3,564,259	
<u>School Controlled</u>	\$ 2,086,414	\$ 2,754,618	\$ 3,073,009	\$ 3,498,001	\$ 3,564,259	
School Budget	\$ 2,050,116	\$ 2,697,126	3006661.34	\$ 3,331,655	\$ 3,564,259	
Substitutes	\$ 36,298	\$ 52,709	66347.22	\$ 166,347	\$ -	
City Funds - Extracurriculars	\$ -	\$ 4,783	0	\$ -	\$ -	
<u>Centrally Managed</u>	\$ 104,853	\$ 147,033	\$ 111,687	\$ 165,984	\$ -	
Special Education	\$ -	\$ -	\$ -	\$ -	\$ -	
Gifted & Talented	\$ -	\$ -	\$ -	\$ -	\$ -	
Early Childhood	\$ -	\$ -	\$ -	\$ -	\$ -	
Humanware / SEL	\$ -	\$ -	\$ -	\$ -	\$ -	
Athletics & Extracurriculars	\$ 4,260	\$ 57,833	\$ 37,704	\$ 62,554	\$ -	
Summer School	\$ -	\$ -	\$ -	\$ 5,900	\$ -	
Facilities	\$ 93,834	\$ 74,584	\$ 73,748	\$ 93,728	\$ -	
Safety and Security	\$ -	\$ -	\$ -	\$ -	\$ -	
Trades	\$ -	\$ -	\$ -	\$ -	\$ -	
Department Budget	\$ 837	\$ -	\$ -	\$ -	\$ -	
Grievances & Settlements	\$ 5,923	\$ 14,616	\$ 234	\$ 3,803	\$ -	
Academic Resources	\$ -	\$ -	\$ -	\$ -	\$ -	
Grant & Gift Funds	\$ 339,960	\$ 479,212	\$ 283,293	\$ 450,819	\$ 805,825	
Student Activity Funds	\$ 3,106	\$ 9,025	\$ 3,376	\$ 9,142	\$ 8,751	
Achievement Component						
Performance Index Score	65.29					
Performance Index Percent	54.41%					

Cost Center 0297CC

Cost Center Description Kenneth W Clement Boys Leadership Academy

	2019 Actual	2020 Actual	2021 Actual	2022 Est. Actual	2023 Budget
General Operating Fund	\$ 2,433,001	\$ 2,187,370	\$ 2,463,684	\$ 2,599,375	\$ 2,263,901
<u>School Controlled</u>	\$ 1,960,459	\$ 1,735,506	\$ 2,099,437	\$ 2,161,132	\$ 2,235,304
School Budget	\$ 1,850,513	\$ 1,624,476	2042828.64	\$ 1,960,324	\$ 2,235,304
Substitutes	\$ 108,852	\$ 108,886	56608.74	\$ 200,808	\$ -
City Funds - Extracurriculars	\$ 1,094	\$ 2,144	0	\$ -	\$ -
<u>Centrally Managed</u>	\$ 472,541	\$ 451,864	\$ 364,247	\$ 438,243	\$ 28,598
Special Education	\$ 19,635	\$ 35,559	\$ 55,097	\$ 70,968	\$ -
Gifted & Talented	\$ -	\$ -	\$ -	\$ -	\$ -
Early Childhood	\$ 149,187	\$ 146,426	\$ 157,408	\$ 172,427	\$ -
Humanware / SEL	\$ -	\$ -	\$ -	\$ -	\$ -
Athletics & Extracurriculars	\$ 1,908	\$ -	\$ -	\$ -	\$ -
Summer School	\$ -	\$ -	\$ -	\$ -	\$ -
Facilities	\$ 254,753	\$ 216,684	\$ 136,173	\$ 194,821	\$ -
Safety and Security	\$ 46,759	\$ 53,196	\$ 15,568	\$ 27	\$ 28,598
Trades	\$ -	\$ -	\$ -	\$ -	\$ -
Department Budget	\$ -	\$ -	\$ -	\$ -	\$ -
Grievances & Settlements	\$ 301	\$ -	\$ -	\$ -	\$ -
Academic Resources	\$ -	\$ -	\$ -	\$ -	\$ -
Grant & Gift Funds	\$ 106,386	\$ 129,391	\$ 205,044	\$ 173,268	\$ 377,618
Student Activity Funds	\$ 1,903	\$ 3,573	\$ 8,169	\$ 11,138	\$ 6,882
Achievement Component					
Performance Index Score	58.00				
Performance Index Percent	48.33%				

Cost Center 0298CC

Cost Center Description John Marshall School of Engineering

	2019 Actual	2020 Actual	2021 Actual	2022 Est. Actual	2023 Budget
General Operating Fund	\$ 4,197,484	\$ 3,744,696	\$ 4,165,652	\$ 4,454,343	\$ 3,995,365
<u>School Controlled</u>	\$ 3,549,233	\$ 3,051,006	\$ 3,377,594	\$ 3,698,708	\$ 3,995,365
School Budget	\$ 3,411,625	\$ 2,921,158	3286500.38	\$ 3,502,316	\$ 3,995,365
Substitutes	\$ 136,320	\$ 125,548	90689.87	\$ 196,392	\$ -
City Funds - Extracurriculars	\$ 1,287	\$ 4,300	403.42	\$ -	\$ -
<u>Centrally Managed</u>	\$ 648,252	\$ 693,689	\$ 788,059	\$ 755,635	\$ -
Special Education	\$ 251,130	\$ 339,406	\$ 421,276	\$ 357,911	\$ -
Gifted & Talented	\$ -	\$ -	\$ -	\$ -	\$ -
Early Childhood	\$ -	\$ -	\$ -	\$ -	\$ -
Humanware / SEL	\$ -	\$ -	\$ -	\$ -	\$ -
Athletics & Extracurriculars	\$ 87,892	\$ 86,202	\$ 59,828	\$ 2,958	\$ -
Summer School	\$ -	\$ -	\$ -	\$ -	\$ -
Facilities	\$ 235,389	\$ 204,436	\$ 234,086	\$ 318,273	\$ -
Safety and Security	\$ 73,625	\$ 63,645	\$ 70,742	\$ 76,359	\$ -
Trades	\$ -	\$ -	\$ -	\$ -	\$ -
Department Budget	\$ -	\$ -	\$ -	\$ -	\$ -
Grievances & Settlements	\$ 216	\$ -	\$ 2,127	\$ 133	\$ -
Academic Resources	\$ -	\$ -	\$ -	\$ -	\$ -
Grant & Gift Funds	\$ 114,588	\$ 347,132	\$ 465,729	\$ 504,894	\$ 809,449
Student Activity Funds	\$ 8,504	\$ 9,600	\$ 1,852	\$ 10,252	\$ 11,541
Achievement Component					
Performance Index Score	55.67				
Performance Index Percent	46.39%				

Cost Center 0299CC

Cost Center Description John Marshall School of Information Technology

	2019 Actual	2020 Actual	2021 Actual	2022 Est. Actual	2023 Budget
General Operating Fund	\$ 4,407,980	\$ 3,990,252	\$ 4,216,096	\$ 4,740,444	\$ 4,449,068
<u>School Controlled</u>	\$ 3,484,187	\$ 3,144,855	\$ 3,381,543	\$ 3,729,237	\$ 4,449,068
School Budget	\$ 3,390,118	\$ 3,071,068	3251413.73	\$ 3,662,778	\$ 4,449,068
Substitutes	\$ 92,782	\$ 69,488	129726.02	\$ 66,459	\$ -
City Funds - Extracurriculars	\$ 1,287	\$ 4,299	403.29	\$ -	\$ -
<u>Centrally Managed</u>	\$ 923,793	\$ 845,397	\$ 834,553	\$ 1,011,206	\$ -
Special Education	\$ 562,048	\$ 562,467	\$ 535,663	\$ 592,781	\$ -
Gifted & Talented	\$ -	\$ -	\$ -	\$ -	\$ -
Early Childhood	\$ -	\$ -	\$ -	\$ -	\$ -
Humanware / SEL	\$ -	\$ -	\$ -	\$ -	\$ -
Athletics & Extracurriculars	\$ 52,379	\$ 14,929	\$ 24,145	\$ 91	\$ -
Summer School	\$ -	\$ -	\$ -	\$ -	\$ -
Facilities	\$ 235,318	\$ 204,375	\$ 204,024	\$ 318,177	\$ -
Safety and Security	\$ 73,602	\$ 63,626	\$ 70,720	\$ 76,336	\$ -
Trades	\$ -	\$ -	\$ -	\$ -	\$ -
Department Budget	\$ -	\$ -	\$ -	\$ -	\$ -
Grievances & Settlements	\$ 445	\$ -	\$ -	\$ 23,822	\$ -
Academic Resources	\$ -	\$ -	\$ -	\$ -	\$ -
Grant & Gift Funds	\$ 147,190	\$ 354,800	\$ 486,549	\$ 448,520	\$ 871,238
Student Activity Funds	\$ 8,864	\$ 11,316	\$ 3,940	\$ 9,654	\$ 8,942
Achievement Component					
Performance Index Score	65.22				
Performance Index Percent	54.35%				

Cost Center 0300CC**Cost Center Description John Marshall School of Civic & Business Leadership**

	2019 Actual	2020 Actual	2021 Actual	2022 Est. Actual	2023 Budget
General Operating Fund	\$ 4,301,949	\$ 4,127,178	\$ 4,000,297	\$ 4,441,543	\$ 4,606,048
<u>School Controlled</u>	\$ 3,628,783	\$ 3,549,193	\$ 3,406,816	\$ 3,718,459	\$ 4,606,048
School Budget	\$ 3,545,781	\$ 3,471,579	3331710.5	\$ 3,537,742	\$ 4,606,048
Substitutes	\$ 81,716	\$ 73,315	74702.04	\$ 180,717	\$ -
City Funds - Extracurriculars	\$ 1,287	\$ 4,299	403.29	\$ -	\$ -
<u>Centrally Managed</u>	\$ 673,165	\$ 577,985	\$ 593,482	\$ 723,084	\$ -
Special Education	\$ 311,528	\$ 295,056	\$ 294,072	\$ 323,267	\$ -
Gifted & Talented	\$ -	\$ -	\$ -	\$ -	\$ -
Early Childhood	\$ -	\$ -	\$ -	\$ -	\$ -
Humanware / SEL	\$ -	\$ -	\$ -	\$ -	\$ -
Athletics & Extracurriculars	\$ 52,379	\$ 14,929	\$ 24,145	\$ (0)	\$ -
Summer School	\$ -	\$ -	\$ -	\$ -	\$ -
Facilities	\$ 235,318	\$ 204,375	\$ 204,024	\$ 318,177	\$ -
Safety and Security	\$ 73,602	\$ 63,626	\$ 70,720	\$ 76,336	\$ -
Trades	\$ -	\$ -	\$ -	\$ -	\$ -
Department Budget	\$ -	\$ -	\$ -	\$ -	\$ -
Grievances & Settlements	\$ 338	\$ -	\$ 521	\$ 5,305	\$ -
Academic Resources	\$ -	\$ -	\$ -	\$ -	\$ -
Grant & Gift Funds	\$ 235,636	\$ 361,808	\$ 592,531	\$ 914,914	\$ 924,274
Student Activity Funds	\$ 36,622	\$ 45,229	\$ 12,774	\$ 42,459	\$ 53,487
Achievement Component					
Performance Index Score	56.84				
Performance Index Percent	47.37%				

Cost Center 0326CC

Cost Center Description Davis Aerospace and Maritime High School

	2019 Actual	2020 Actual	2021 Actual	2022 Est. Actual	2023 Budget
General Operating Fund	\$ 2,101,897	\$ 2,538,017	\$ 2,893,835	\$ 3,444,104	\$ 3,394,907
<u>School Controlled</u>	\$ 1,882,980	\$ 2,320,543	\$ 2,657,999	\$ 2,913,737	\$ 3,394,907
School Budget	\$ 1,814,516	\$ 2,246,800	2598388.61	\$ 2,874,500	\$ 3,394,907
Substitutes	\$ 68,464	\$ 73,743	59610.4	\$ 39,237	\$ -
City Funds - Extracurriculars	\$ -	\$ -	0	\$ -	\$ -
<u>Centrally Managed</u>	\$ 218,918	\$ 217,474	\$ 235,836	\$ 530,367	\$ -
Special Education	\$ -	\$ -	\$ -	\$ 139,429	\$ -
Gifted & Talented	\$ -	\$ -	\$ -	\$ -	\$ -
Early Childhood	\$ -	\$ -	\$ -	\$ -	\$ -
Humanware / SEL	\$ -	\$ -	\$ -	\$ -	\$ -
Athletics & Extracurriculars	\$ -	\$ -	\$ -	\$ -	\$ -
Summer School	\$ -	\$ -	\$ -	\$ -	\$ -
Facilities	\$ 170,364	\$ 172,313	\$ 190,031	\$ 321,503	\$ -
Safety and Security	\$ 48,518	\$ 45,160	\$ 45,805	\$ 60,810	\$ -
Trades	\$ -	\$ -	\$ -	\$ -	\$ -
Department Budget	\$ -	\$ -	\$ -	\$ -	\$ -
Grievances & Settlements	\$ 36	\$ -	\$ -	\$ 8,625	\$ -
Academic Resources	\$ -	\$ -	\$ -	\$ -	\$ -
Grant & Gift Funds	\$ 143,574	\$ 284,248	\$ 459,536	\$ 329,456	\$ 1,457,383
Student Activity Funds	\$ -	\$ -	\$ -	\$ -	\$ 19,053
Achievement Component					
Performance Index Score	63.14				
Performance Index Percent	52.62%				

Cost Center 0328CC

Cost Center Description Luis Munoz Marin

	2019 Actual	2020 Actual	2021 Actual	2022 Est. Actual	2023 Budget
General Operating Fund	\$ 5,891,018	\$ 5,709,442	\$ 5,224,080	\$ 5,819,677	\$ 5,305,333
<u>School Controlled</u>	\$ 4,608,810	\$ 4,187,601	\$ 3,896,924	\$ 4,037,787	\$ 5,275,935
School Budget	\$ 4,319,769	\$ 4,013,539	3762945.28	\$ 3,845,089	\$ 5,275,935
Substitutes	\$ 283,016	\$ 172,802	133978.25	\$ 192,698	\$ -
City Funds - Extracurriculars	\$ 6,025	\$ 1,260	0	\$ -	\$ -
<u>Centrally Managed</u>	\$ 1,282,207	\$ 1,521,841	\$ 1,327,157	\$ 1,781,890	\$ 29,398
Special Education	\$ 665,269	\$ 1,011,419	\$ 1,000,709	\$ 1,133,872	\$ -
Gifted & Talented	\$ -	\$ -	\$ -	\$ -	\$ -
Early Childhood	\$ 118,721	\$ 131,383	\$ 132,495	\$ 160,908	\$ -
Humanware / SEL	\$ -	\$ -	\$ -	\$ -	\$ -
Athletics & Extracurriculars	\$ 10,133	\$ 5,448	\$ -	\$ -	\$ -
Summer School	\$ -	\$ -	\$ -	\$ -	\$ -
Facilities	\$ 358,903	\$ 311,763	\$ 152,313	\$ 486,660	\$ 800
Safety and Security	\$ 59,851	\$ 61,827	\$ 41,639	\$ 450	\$ 28,598
Trades	\$ -	\$ -	\$ -	\$ -	\$ -
Department Budget	\$ 68,823	\$ -	\$ -	\$ -	\$ -
Grievances & Settlements	\$ 508	\$ -	\$ -	\$ -	\$ -
Academic Resources	\$ -	\$ -	\$ -	\$ -	\$ -
Grant & Gift Funds	\$ 633,924	\$ 662,505	\$ 899,863	\$ 835,923	\$ 613,915
Student Activity Funds	\$ -	\$ -	\$ 1,000	\$ -	\$ 3,966
Achievement Component					
Performance Index Score	48.81				
Performance Index Percent	40.68%				

Cost Center 0330CC

Cost Center Description Lincoln-West High School

	2019 Actual	2020 Actual	2021 Actual	2022 Est. Actual	2023 Budget
General Operating Fund	\$ 3,297,181	\$ 427,431	\$ 159,200	\$ 132,328	\$ -
<u>School Controlled</u>	\$ 1,898,879	\$ 203,887	\$ -	\$ 1,578	\$ -
School Budget	\$ 1,835,484	\$ 201,712	0	\$ -	\$ -
Substitutes	\$ 59,732	\$ 309	0	\$ 1,578	\$ -
City Funds - Extracurriculars	\$ 3,663	\$ 1,866	0	\$ -	\$ -
<u>Centrally Managed</u>	\$ 1,398,302	\$ 223,545	\$ 159,200	\$ 130,750	\$ -
Special Education	\$ 780,577	\$ 83,958	\$ -	\$ -	\$ -
Gifted & Talented	\$ -	\$ -	\$ -	\$ -	\$ -
Early Childhood	\$ -	\$ -	\$ -	\$ -	\$ -
Humanware / SEL	\$ -	\$ -	\$ -	\$ -	\$ -
Athletics & Extracurriculars	\$ 79,041	\$ 5,006	\$ -	\$ -	\$ -
Summer School	\$ -	\$ -	\$ -	\$ -	\$ -
Facilities	\$ 422,244	\$ 134,581	\$ 159,200	\$ 125,682	\$ -
Safety and Security	\$ 74,266	\$ -	\$ -	\$ -	\$ -
Trades	\$ -	\$ -	\$ -	\$ -	\$ -
Department Budget	\$ -	\$ -	\$ -	\$ -	\$ -
Grievances & Settlements	\$ 42,174	\$ -	\$ -	\$ 5,068	\$ -
Academic Resources	\$ -	\$ -	\$ -	\$ -	\$ -
Grant & Gift Funds	\$ 721,439	\$ 68,721	\$ 1,214	\$ -	\$ 17,410
Student Activity Funds	\$ 22,422	\$ 1,724	\$ -	\$ -	\$ 15,805
Achievement Component					
Performance Index Score	48.00				
Performance Index Percent	40.00%				

Cost Center 0333CC**Cost Center Description Lincoln-West School of Global Studies**

	2019 Actual	2020 Actual	2021 Actual	2022 Est. Actual	2023 Budget
General Operating Fund	\$ 4,129,888	\$ 4,878,758	\$ 4,584,417	\$ 4,592,661	\$ 3,800,575
<u>School Controlled</u>	\$ 3,054,849	\$ 3,714,966	\$ 3,314,285	\$ 3,335,500	\$ 3,800,575
School Budget	\$ 2,969,117	\$ 3,628,776	3242381.46	\$ 3,231,209	\$ 3,800,575
Substitutes	\$ 85,732	\$ 84,389	71903.43	\$ 104,291	\$ -
City Funds - Extracurriculars	\$ -	\$ 1,801	0	\$ -	\$ -
<u>Centrally Managed</u>	\$ 1,075,039	\$ 1,163,792	\$ 1,270,132	\$ 1,257,161	\$ -
Special Education	\$ 670,006	\$ 723,992	\$ 863,251	\$ 710,215	\$ -
Gifted & Talented	\$ -	\$ -	\$ -	\$ -	\$ -
Early Childhood	\$ -	\$ -	\$ -	\$ -	\$ -
Humanware / SEL	\$ -	\$ -	\$ -	\$ -	\$ -
Athletics & Extracurriculars	\$ 52,714	\$ 33,010	\$ 51,570	\$ 34,399	\$ -
Summer School	\$ -	\$ -	\$ -	\$ -	\$ -
Facilities	\$ 278,020	\$ 320,946	\$ 245,587	\$ 380,257	\$ -
Safety and Security	\$ 74,266	\$ 85,844	\$ 109,725	\$ 132,290	\$ -
Trades	\$ -	\$ -	\$ -	\$ -	\$ -
Department Budget	\$ -	\$ -	\$ -	\$ -	\$ -
Grievances & Settlements	\$ 33	\$ -	\$ -	\$ -	\$ -
Academic Resources	\$ -	\$ -	\$ -	\$ -	\$ -
Grant & Gift Funds	\$ 360,985	\$ 403,124	\$ 436,572	\$ 541,225	\$ 614,397
Student Activity Funds	\$ 12,914	\$ 17,784	\$ 2,313	\$ 7,251	\$ 4,506
Achievement Component					
Performance Index Score	45.79				
Performance Index Percent	38.16%				

Cost Center 0334CC**Cost Center Description Lincoln-West School of Science & Health**

		2019 Actual	2020 Actual	2021 Actual	2022 Est. Actual	2023 Budget
General Operating Fund	\$	3,286,251	\$ 3,231,207	\$ 3,433,922	\$ 3,786,061	\$ 3,131,001
<u>School Controlled</u>	\$	2,509,926	\$ 2,514,146	\$ 2,696,940	\$ 2,725,586	\$ 3,131,001
School Budget	\$	2,421,908	\$ 2,404,528	2638076.98	\$ 2,664,539	\$ 3,131,001
Substitutes	\$	88,018	\$ 107,816	58863.03	\$ 61,047	\$ -
City Funds - Extracurriculars	\$	-	\$ 1,801	0	\$ -	\$ -
<u>Centrally Managed</u>	\$	776,325	\$ 717,061	\$ 736,982	\$ 1,060,475	\$ -
Special Education	\$	370,861	\$ 277,323	\$ 330,102	\$ 507,238	\$ -
Gifted & Talented	\$	-	\$ -	\$ -	\$ -	\$ -
Early Childhood	\$	-	\$ -	\$ -	\$ -	\$ -
Humanware / SEL	\$	-	\$ -	\$ -	\$ -	\$ -
Athletics & Extracurriculars	\$	52,730	\$ 32,948	\$ 51,569	\$ 34,518	\$ -
Summer School	\$	-	\$ -	\$ -	\$ -	\$ -
Facilities	\$	278,104	\$ 320,946	\$ 245,587	\$ 380,256	\$ -
Safety and Security	\$	74,288	\$ 85,843	\$ 109,724	\$ 132,290	\$ -
Trades	\$	-	\$ -	\$ -	\$ -	\$ -
Department Budget	\$	-	\$ -	\$ -	\$ -	\$ -
Grievances & Settlements	\$	342	\$ -	\$ -	\$ 6,173	\$ -
Academic Resources	\$	-	\$ -	\$ -	\$ -	\$ -
Grant & Gift Funds	\$	447,750	\$ 404,990	\$ 544,053	\$ 284,337	\$ 515,928
Student Activity Funds	\$	2,795	\$ 7,648	\$ 6,565	\$ 8,686	\$ 15,045
Achievement Component						
Performance Index Score		59.55				
Performance Index Percent		49.63%				

Cost Center 0338CC
Cost Center Description Mary Church Terrell

	2019 Actual	2020 Actual	2021 Actual	2022 Est. Actual	2023 Budget
General Operating Fund	\$ 3,128,465	\$ 2,869,501	\$ 2,767,309	\$ 3,040,669	\$ 2,501,295
<u>School Controlled</u>	\$ 2,291,925	\$ 1,977,131	\$ 1,962,412	\$ 2,168,079	\$ 2,472,697
School Budget	\$ 2,209,340	\$ 1,905,584	1863743.18	\$ 2,088,653	\$ 2,472,697
Substitutes	\$ 81,524	\$ 71,167	98669.17	\$ 79,426	\$ -
City Funds - Extracurriculars	\$ 1,060	\$ 380	0	\$ -	\$ -
<u>Centrally Managed</u>	\$ 836,541	\$ 892,370	\$ 804,897	\$ 872,590	\$ 28,598
Special Education	\$ 311,986	\$ 429,494	\$ 471,858	\$ 482,833	\$ -
Gifted & Talented	\$ -	\$ -	\$ -	\$ -	\$ -
Early Childhood	\$ 178,584	\$ 127,456	\$ 174,134	\$ 202,321	\$ -
Humanware / SEL	\$ -	\$ -	\$ -	\$ -	\$ -
Athletics & Extracurriculars	\$ 4,122	\$ -	\$ -	\$ -	\$ -
Summer School	\$ -	\$ -	\$ -	\$ -	\$ -
Facilities	\$ 293,812	\$ 305,322	\$ 129,472	\$ 178,198	\$ -
Safety and Security	\$ 46,860	\$ 30,099	\$ 29,433	\$ 9,237	\$ 28,598
Trades	\$ -	\$ -	\$ -	\$ -	\$ -
Department Budget	\$ -	\$ -	\$ -	\$ -	\$ -
Grievances & Settlements	\$ 1,178	\$ -	\$ -	\$ -	\$ -
Academic Resources	\$ -	\$ -	\$ -	\$ -	\$ -
Grant & Gift Funds	\$ 250,240	\$ 221,792	\$ 280,551	\$ 225,370	\$ 448,563
Student Activity Funds	\$ 1,884	\$ 755	\$ -	\$ -	\$ 2,187
Achievement Component					
Performance Index Score	60.61				
Performance Index Percent	50.51%				

Cost Center 0340CC
Cost Center Description Louisa May Alcott

	2019 Actual	2020 Actual	2021 Actual	2022 Est. Actual	2023 Budget
General Operating Fund	\$ 2,736,089	\$ 2,393,338	\$ 2,391,080	\$ 2,734,324	\$ 2,087,617
<u>School Controlled</u>	\$ 2,309,610	\$ 1,943,390	\$ 2,003,513	\$ 2,251,875	\$ 2,059,019
School Budget	\$ 2,277,209	\$ 1,916,049	1991273.14	\$ 2,220,296	\$ 2,059,019
Substitutes	\$ 31,176	\$ 27,341	12240.03	\$ 31,579	\$ -
City Funds - Extracurriculars	\$ 1,226	\$ -	0	\$ -	\$ -
<u>Centrally Managed</u>	\$ 426,479	\$ 449,948	\$ 387,567	\$ 482,450	\$ 28,598
Special Education	\$ 162,391	\$ 228,411	\$ 232,516	\$ 194,674	\$ -
Gifted & Talented	\$ -	\$ -	\$ -	\$ -	\$ -
Early Childhood	\$ -	\$ -	\$ -	\$ -	\$ -
Humanware / SEL	\$ -	\$ -	\$ -	\$ -	\$ -
Athletics & Extracurriculars	\$ -	\$ -	\$ -	\$ -	\$ -
Summer School	\$ -	\$ -	\$ -	\$ -	\$ -
Facilities	\$ 214,626	\$ 193,291	\$ 117,854	\$ 238,995	\$ -
Safety and Security	\$ 48,781	\$ 26,701	\$ 37,198	\$ 48,577	\$ 28,598
Trades	\$ -	\$ -	\$ -	\$ -	\$ -
Department Budget	\$ -	\$ -	\$ -	\$ -	\$ -
Grievances & Settlements	\$ 680	\$ 1,545	\$ -	\$ 203	\$ -
Academic Resources	\$ -	\$ -	\$ -	\$ -	\$ -
Grant & Gift Funds	\$ 275,707	\$ 262,309	\$ 418,919	\$ 267,390	\$ 379,684
Student Activity Funds	\$ 2,704	\$ 5,539	\$ -	\$ 2,340	\$ 10,847
Achievement Component					
Performance Index Score	83.84				
Performance Index Percent	69.87%				

Cost Center 0347CC

Cost Center Description Mary B Martin

	2019 Actual	2020 Actual	2021 Actual	2022 Est. Actual	2023 Budget
General Operating Fund	\$ 3,770,559	\$ 3,513,364	\$ 3,164,830	\$ 3,339,421	\$ 2,506,050
<u>School Controlled</u>	\$ 2,228,817	\$ 1,897,041	\$ 1,717,662	\$ 1,640,037	\$ 2,419,562
School Budget	\$ 2,097,963	\$ 1,760,467	1574932.34	\$ 1,438,234	\$ 2,419,562
Substitutes	\$ 128,105	\$ 136,574	142730.07	\$ 201,802	\$ -
City Funds - Extracurriculars	\$ 2,749	\$ -	0	\$ -	\$ -
<u>Centrally Managed</u>	\$ 1,541,743	\$ 1,616,323	\$ 1,447,167	\$ 1,699,385	\$ 86,488
Special Education	\$ 980,270	\$ 1,149,925	\$ 1,116,112	\$ 1,155,443	\$ -
Gifted & Talented	\$ -	\$ -	\$ -	\$ -	\$ -
Early Childhood	\$ 193,856	\$ 81,889	\$ 181,494	\$ 211,479	\$ -
Humanware / SEL	\$ -	\$ -	\$ -	\$ -	\$ -
Athletics & Extracurriculars	\$ 2,410	\$ 4,512	\$ -	\$ -	\$ -
Summer School	\$ -	\$ -	\$ -	\$ -	\$ -
Facilities	\$ 321,470	\$ 321,661	\$ 93,809	\$ 267,963	\$ 60,000
Safety and Security	\$ 43,253	\$ 52,773	\$ 55,752	\$ 62,293	\$ 26,488
Trades	\$ -	\$ -	\$ -	\$ -	\$ -
Department Budget	\$ -	\$ -	\$ -	\$ -	\$ -
Grievances & Settlements	\$ 483	\$ 5,562	\$ -	\$ 2,207	\$ -
Academic Resources	\$ -	\$ -	\$ -	\$ -	\$ -
Grant & Gift Funds	\$ 367,050	\$ 320,927	\$ 436,473	\$ 351,838	\$ 511,693
Student Activity Funds	\$ -	\$ -	\$ -	\$ -	\$ 3,860
Achievement Component					
Performance Index Score	43.57				
Performance Index Percent	36.31%				

Cost Center 0349CC

Cost Center Description Max S Hayes High School

	2019 Actual	2020 Actual	2021 Actual	2022 Est. Actual	2023 Budget
General Operating Fund	\$ 9,160,490	\$ 8,046,350	\$ 7,470,869	\$ 8,290,083	\$ 7,704,900
<u>School Controlled</u>	\$ 6,567,531	\$ 5,790,398	\$ 5,454,050	\$ 5,962,910	\$ 7,386,847
School Budget	\$ 6,287,278	\$ 5,522,838	5271435.87	\$ 5,709,738	\$ 7,386,847
Substitutes	\$ 276,495	\$ 266,498	181807.41	\$ 253,172	\$ -
City Funds - Extracurriculars	\$ 3,758	\$ 1,063	806.71	\$ -	\$ -
<u>Centrally Managed</u>	\$ 2,592,959	\$ 2,255,951	\$ 2,016,819	\$ 2,327,173	\$ 318,053
Special Education	\$ 1,722,511	\$ 1,451,096	\$ 1,401,462	\$ 1,486,315	\$ -
Gifted & Talented	\$ -	\$ -	\$ -	\$ -	\$ -
Early Childhood	\$ -	\$ -	\$ -	\$ -	\$ -
Humanware / SEL	\$ -	\$ -	\$ -	\$ -	\$ -
Athletics & Extracurriculars	\$ 119,164	\$ 139,271	\$ 79,452	\$ 115,322	\$ 260,663
Summer School	\$ 2,442	\$ -	\$ -	\$ -	\$ -
Facilities	\$ 617,788	\$ 527,892	\$ 414,188	\$ 635,815	\$ -
Safety and Security	\$ 124,617	\$ 137,692	\$ 121,199	\$ 89,722	\$ 57,390
Trades	\$ -	\$ -	\$ -	\$ -	\$ -
Department Budget	\$ -	\$ -	\$ -	\$ -	\$ -
Grievances & Settlements	\$ 6,437	\$ -	\$ 517	\$ -	\$ -
Academic Resources	\$ -	\$ -	\$ -	\$ -	\$ -
Grant & Gift Funds	\$ 730,643	\$ 814,733	\$ 1,050,017	\$ 1,099,283	\$ 1,236,912
Student Activity Funds	\$ 37,197	\$ 24,482	\$ 6,523	\$ 21,222	\$ 58,328
Achievement Component					
Performance Index Score	45.60				
Performance Index Percent	38.00%				

Cost Center 0350CC
Cost Center Description Mary M Bethune

	2019 Actual	2020 Actual	2021 Actual	2022 Est. Actual	2023 Budget
General Operating Fund	\$ 3,485,805	\$ 3,867,794	\$ 3,713,419	\$ 4,057,425	\$ 2,579,529
<u>School Controlled</u>	\$ 2,208,872	\$ 2,225,797	\$ 2,243,286	\$ 2,427,596	\$ 2,549,608
School Budget	\$ 2,059,998	\$ 2,157,073	2128294.2	\$ 2,355,556	\$ 2,549,608
Substitutes	\$ 142,885	\$ 67,900	114991.31	\$ 72,040	\$ -
City Funds - Extracurriculars	\$ 5,988	\$ 824	0	\$ -	\$ -
<u>Centrally Managed</u>	\$ 1,276,933	\$ 1,641,997	\$ 1,470,134	\$ 1,629,829	\$ 29,922
Special Education	\$ 785,505	\$ 1,146,291	\$ 1,166,426	\$ 1,170,065	\$ -
Gifted & Talented	\$ -	\$ -	\$ -	\$ -	\$ -
Early Childhood	\$ 123,915	\$ 122,041	\$ 108,310	\$ 110,439	\$ -
Humanware / SEL	\$ -	\$ -	\$ -	\$ -	\$ -
Athletics & Extracurriculars	\$ 1,907	\$ -	\$ -	\$ 115	\$ -
Summer School	\$ -	\$ -	\$ -	\$ -	\$ -
Facilities	\$ 319,757	\$ 324,409	\$ 145,870	\$ 293,489	\$ -
Safety and Security	\$ 45,583	\$ 49,255	\$ 49,317	\$ 55,721	\$ 29,922
Trades	\$ -	\$ -	\$ -	\$ -	\$ -
Department Budget	\$ -	\$ -	\$ -	\$ -	\$ -
Grievances & Settlements	\$ 265	\$ -	\$ 210	\$ -	\$ -
Academic Resources	\$ -	\$ -	\$ -	\$ -	\$ -
Grant & Gift Funds	\$ 489,281	\$ 502,978	\$ 708,020	\$ 661,931	\$ 767,029
Student Activity Funds	\$ 6,014	\$ 2,338	\$ 2,343	\$ 3,191	\$ 7,900
Achievement Component					
Performance Index Score	63.33				
Performance Index Percent	52.78%				

Cost Center 0352CC
 Cost Center Description McKinley

	2019 Actual	2020 Actual	2021 Actual	2022 Est. Actual	2023 Budget
General Operating Fund	\$ 16,740	\$ 7,974	\$ 2,862	\$ 7,358	\$ -
<u>School Controlled</u>	\$ 164	\$ -	\$ -	\$ -	\$ -
School Budget	\$ -	\$ -	\$ 0	\$ -	\$ -
Substitutes	\$ 164	\$ -	\$ 0	\$ -	\$ -
City Funds - Extracurriculars	\$ -	\$ -	\$ 0	\$ -	\$ -
<u>Centrally Managed</u>	\$ 16,576	\$ 7,974	\$ 2,862	\$ 7,358	\$ -
Special Education	\$ -	\$ -	\$ -	\$ -	\$ -
Gifted & Talented	\$ -	\$ -	\$ -	\$ -	\$ -
Early Childhood	\$ -	\$ -	\$ -	\$ -	\$ -
Humanware / SEL	\$ -	\$ -	\$ -	\$ -	\$ -
Athletics & Extracurriculars	\$ -	\$ -	\$ -	\$ -	\$ -
Summer School	\$ -	\$ -	\$ -	\$ -	\$ -
Facilities	\$ 16,576	\$ 7,974	\$ 2,862	\$ 7,358	\$ -
Safety and Security	\$ -	\$ -	\$ -	\$ -	\$ -
Trades	\$ -	\$ -	\$ -	\$ -	\$ -
Department Budget	\$ -	\$ -	\$ -	\$ -	\$ -
Grievances & Settlements	\$ -	\$ -	\$ -	\$ -	\$ -
Academic Resources	\$ -	\$ -	\$ -	\$ -	\$ -
Grant & Gift Funds	\$ -	\$ -	\$ -	\$ -	\$ 228
Student Activity Funds	\$ -	\$ -	\$ -	\$ -	\$ 605
Achievement Component					
Performance Index Score	NA				
Performance Index Percent	NA				

Cost Center 0353CC
Cost Center Description Marion C Seltzer

	2019 Actual	2020 Actual	2021 Actual	2022 Est. Actual	2023 Budget
General Operating Fund	\$ 4,279,742	\$ 4,277,147	\$ 4,098,825	\$ 4,564,525	\$ 3,873,144
<u>School Controlled</u>	\$ 3,548,068	\$ 3,545,867	\$ 3,495,444	\$ 3,855,513	\$ 3,847,207
School Budget	\$ 3,322,392	\$ 3,431,325	3415604.72	\$ 3,773,689	\$ 3,847,207
Substitutes	\$ 223,335	\$ 114,142	79839.32	\$ 81,824	\$ -
City Funds - Extracurriculars	\$ 2,340	\$ 400	0	\$ -	\$ -
<u>Centrally Managed</u>	\$ 731,674	\$ 731,280	\$ 603,381	\$ 709,013	\$ 25,937
Special Education	\$ 178,153	\$ 260,731	\$ 282,501	\$ 177,116	\$ -
Gifted & Talented	\$ -	\$ -	\$ -	\$ -	\$ -
Early Childhood	\$ 247,246	\$ 167,666	\$ 158,489	\$ 161,293	\$ -
Humanware / SEL	\$ -	\$ -	\$ -	\$ -	\$ -
Athletics & Extracurriculars	\$ 3,811	\$ 5,567	\$ -	\$ -	\$ -
Summer School	\$ -	\$ -	\$ -	\$ 5,084	\$ -
Facilities	\$ 248,237	\$ 262,271	\$ 135,256	\$ 333,245	\$ -
Safety and Security	\$ 54,568	\$ 34,647	\$ 27,135	\$ 32,275	\$ 25,937
Trades	\$ -	\$ -	\$ -	\$ -	\$ -
Department Budget	\$ -	\$ -	\$ -	\$ -	\$ -
Grievances & Settlements	\$ (341)	\$ 397	\$ -	\$ -	\$ -
Academic Resources	\$ -	\$ -	\$ -	\$ -	\$ -
Grant & Gift Funds	\$ 324,674	\$ 449,710	\$ 702,796	\$ 701,574	\$ 686,351
Student Activity Funds	\$ -	\$ -	\$ -	\$ -	\$ 7,296
Achievement Component					
Performance Index Score	60.11				
Performance Index Percent	50.09%				

Cost Center	0354CC					
Cost Center Description	Marion-Sterling					
	2019		2020		2021	2022
	Actual		Actual		Actual	Est. Actual
						2023
						Budget
General Operating Fund	\$ 3,488,100	\$ 3,278,273	\$ 3,329,462	\$ 3,620,808	\$ 2,926,512	
<u>School Controlled</u>	\$ 2,239,155	\$ 2,064,809	\$ 2,181,977	\$ 2,328,983	\$ 2,897,914	
School Budget	\$ 1,915,438	\$ 1,845,425	1937902.53	\$ 2,173,326	\$ 2,897,914	
Substitutes	\$ 321,688	\$ 218,269	244074.06	\$ 155,657	\$ -	
City Funds - Extracurriculars	\$ 2,029	\$ 1,115	0	\$ -	\$ -	
<u>Centrally Managed</u>	\$ 1,248,945	\$ 1,213,464	\$ 1,147,485	\$ 1,291,825	\$ 28,598	
Special Education	\$ 616,980	\$ 715,102	\$ 729,379	\$ 819,602	\$ -	
Gifted & Talented	\$ -	\$ -	\$ -	\$ -	\$ -	
Early Childhood	\$ 275,810	\$ 182,849	\$ 270,733	\$ 290,760	\$ -	
Humanware / SEL	\$ -	\$ -	\$ -	\$ -	\$ -	
Athletics & Extracurriculars	\$ 1,628	\$ -	\$ -	\$ 36	\$ -	
Summer School	\$ -	\$ -	\$ -	\$ -	\$ -	
Facilities	\$ 314,428	\$ 260,055	\$ 90,947	\$ 161,996	\$ -	
Safety and Security	\$ 39,829	\$ 49,472	\$ 56,426	\$ 19,431	\$ 28,598	
Trades	\$ -	\$ -	\$ -	\$ -	\$ -	
Department Budget	\$ -	\$ -	\$ -	\$ -	\$ -	
Grievances & Settlements	\$ 270	\$ 5,986	\$ -	\$ -	\$ -	
Academic Resources	\$ 23,250	\$ -	\$ -	\$ -	\$ -	
Grant & Gift Funds	\$ 504,848	\$ 344,544	\$ 567,779	\$ 455,524	\$ 569,921	
Student Activity Funds	\$ -	\$ -	\$ -	\$ -	\$ 6,444	
Achievement Component						
Performance Index Score	57.75					
Performance Index Percent	48.12%					

Cost Center 0368CC
Cost Center Description Miles

		2019 Actual	2020 Actual	2021 Actual	2022 Est. Actual	2023 Budget
General Operating Fund	\$	4,351,082	\$ 3,883,764	\$ 3,566,909	\$ 3,569,641	\$ 2,258,646
<u>School Controlled</u>	\$	3,315,135	\$ 3,006,150	\$ 2,782,939	\$ 2,782,202	\$ 2,232,709
School Budget	\$	3,094,823	\$ 2,844,527	2583212.67	\$ 2,601,875	\$ 2,232,709
Substitutes	\$	217,995	\$ 161,441	199726.05	\$ 180,327	\$ -
City Funds - Extracurriculars	\$	2,317	\$ 181	0	\$ -	\$ -
<u>Centrally Managed</u>	\$	1,035,946	\$ 877,614	\$ 783,971	\$ 787,439	\$ 25,937
Special Education	\$	545,289	\$ 446,081	\$ 471,280	\$ 387,970	\$ -
Gifted & Talented	\$	-	\$ -	\$ -	\$ -	\$ -
Early Childhood	\$	5,424	\$ 8,734	\$ 59,205	\$ 125,106	\$ -
Humanware / SEL	\$	-	\$ -	\$ -	\$ -	\$ -
Athletics & Extracurriculars	\$	3,811	\$ -	\$ -	\$ -	\$ -
Summer School	\$	-	\$ -	\$ -	\$ -	\$ -
Facilities	\$	442,723	\$ 386,247	\$ 217,176	\$ 218,495	\$ -
Safety and Security	\$	37,874	\$ 32,937	\$ 35,819	\$ 48,775	\$ 25,937
Trades	\$	-	\$ -	\$ -	\$ -	\$ -
Department Budget	\$	-	\$ -	\$ -	\$ -	\$ -
Grievances & Settlements	\$	826	\$ 3,615	\$ 490	\$ 7,093	\$ -
Academic Resources	\$	-	\$ -	\$ -	\$ -	\$ -
Grant & Gift Funds	\$	653,577	\$ 433,628	\$ 527,529	\$ 413,078	\$ 596,854
Student Activity Funds	\$	1,173	\$ -	\$ -	\$ -	\$ 2,854
Achievement Component						
Performance Index Score		58.67				
Performance Index Percent		48.89%				

Cost Center 0372CC
Cost Center Description Miles Park

	2019 Actual	2020 Actual	2021 Actual	2022 Est. Actual	2023 Budget
General Operating Fund	\$ 4,314,348	\$ 4,029,856	\$ 3,952,222	\$ 4,201,168	\$ 3,261,328
<u>School Controlled</u>	\$ 3,532,512	\$ 2,929,784	\$ 2,992,253	\$ 3,156,230	\$ 3,206,010
School Budget	\$ 3,399,470	\$ 2,834,633	2897215.92	\$ 3,083,063	\$ 3,206,010
Substitutes	\$ 125,229	\$ 93,167	95037.48	\$ 73,167	\$ -
City Funds - Extracurriculars	\$ 7,814	\$ 1,984	0	\$ -	\$ -
<u>Centrally Managed</u>	\$ 781,836	\$ 1,100,073	\$ 959,969	\$ 1,044,938	\$ 55,318
Special Education	\$ 203,050	\$ 530,064	\$ 570,106	\$ 498,837	\$ -
Gifted & Talented	\$ -	\$ -	\$ -	\$ -	\$ -
Early Childhood	\$ 153,290	\$ 163,635	\$ 164,831	\$ 183,551	\$ -
Humanware / SEL	\$ -	\$ -	\$ -	\$ -	\$ -
Athletics & Extracurriculars	\$ 9,341	\$ 5,539	\$ -	\$ 844	\$ -
Summer School	\$ -	\$ -	\$ -	\$ -	\$ -
Facilities	\$ 300,724	\$ 300,464	\$ 136,954	\$ 273,091	\$ -
Safety and Security	\$ 105,347	\$ 100,370	\$ 87,820	\$ 88,421	\$ 55,318
Trades	\$ -	\$ -	\$ -	\$ -	\$ -
Department Budget	\$ -	\$ -	\$ -	\$ -	\$ -
Grievances & Settlements	\$ 10,084	\$ -	\$ 258	\$ 195	\$ -
Academic Resources	\$ -	\$ -	\$ -	\$ -	\$ -
Grant & Gift Funds	\$ 461,679	\$ 422,416	\$ 513,784	\$ 484,089	\$ 698,851
Student Activity Funds	\$ -	\$ -	\$ 1,810	\$ 1,751	\$ 15,110
Achievement Component					
Performance Index Score	48.49				
Performance Index Percent	40.41%				

Cost Center 0376CC
Cost Center Description Michael R White

	2019 Actual	2020 Actual	2021 Actual	2022 Est. Actual	2023 Budget
General Operating Fund	\$ 2,213,143	\$ 2,405,473	\$ 2,414,574	\$ 3,422,697	\$ 4,438,409
<u>School Controlled</u>	\$ 1,707,622	\$ 1,804,656	\$ 1,827,458	\$ 2,684,245	\$ 4,411,689
School Budget	\$ 1,635,050	\$ 1,744,134	1758945.37	\$ 2,682,457	\$ 4,411,689
Substitutes	\$ 69,330	\$ 60,521	68512.14	\$ 1,788	\$ -
City Funds - Extracurriculars	\$ 3,242	\$ -	0	\$ -	\$ -
<u>Centrally Managed</u>	\$ 505,521	\$ 600,817	\$ 587,116	\$ 738,452	\$ 26,721
Special Education	\$ 196,757	\$ 274,019	\$ 285,403	\$ 333,313	\$ -
Gifted & Talented	\$ -	\$ -	\$ -	\$ -	\$ -
Early Childhood	\$ -	\$ -	\$ -	\$ 13	\$ -
Humanware / SEL	\$ -	\$ -	\$ -	\$ -	\$ -
Athletics & Extracurriculars	\$ -	\$ 1,220	\$ -	\$ -	\$ -
Summer School	\$ -	\$ -	\$ -	\$ -	\$ -
Facilities	\$ 267,862	\$ 284,388	\$ 266,665	\$ 351,344	\$ -
Safety and Security	\$ 38,041	\$ 41,191	\$ 35,048	\$ 53,583	\$ 26,721
Trades	\$ -	\$ -	\$ -	\$ -	\$ -
Department Budget	\$ -	\$ -	\$ -	\$ -	\$ -
Grievances & Settlements	\$ 2,860	\$ -	\$ -	\$ 200	\$ -
Academic Resources	\$ 387	\$ -	\$ -	\$ -	\$ -
Grant & Gift Funds	\$ 359,229	\$ 163,944	\$ 177,430	\$ 237,119	\$ 373,688
Student Activity Funds	\$ -	\$ -	\$ -	\$ -	\$ 2,457
Achievement Component					
Performance Index Score	55.47				
Performance Index Percent	46.23%				

Cost Center 0396CC
Cost Center Description Mound

	2019 Actual	2020 Actual	2021 Actual	2022 Est. Actual	2023 Budget
General Operating Fund	\$ 3,458,615	\$ 3,430,671	\$ 3,852,472	\$ 4,048,745	\$ 3,702,697
<u>School Controlled</u>	\$ 2,951,249	\$ 2,971,707	\$ 3,325,599	\$ 3,318,870	\$ 3,702,697
School Budget	\$ 2,794,170	\$ 2,880,755	3225493.22	\$ 3,254,647	\$ 3,702,697
Substitutes	\$ 155,018	\$ 88,693	100105.61	\$ 64,223	\$ -
City Funds - Extracurriculars	\$ 2,062	\$ 2,258	0	\$ -	\$ -
<u>Centrally Managed</u>	\$ 507,365	\$ 458,964	\$ 526,873	\$ 729,875	\$ -
Special Education	\$ -	\$ -	\$ 283,838	\$ 262,461	\$ -
Gifted & Talented	\$ -	\$ -	\$ -	\$ -	\$ -
Early Childhood	\$ 74,408	\$ 71,386	\$ 62,539	\$ 30,152	\$ -
Humanware / SEL	\$ -	\$ -	\$ -	\$ -	\$ -
Athletics & Extracurriculars	\$ 9,946	\$ 2,240	\$ -	\$ -	\$ -
Summer School	\$ -	\$ -	\$ -	\$ 4,863	\$ -
Facilities	\$ 379,485	\$ 364,264	\$ 180,496	\$ 432,399	\$ -
Safety and Security	\$ 39,668	\$ 21,074	\$ -	\$ -	\$ -
Trades	\$ -	\$ -	\$ -	\$ -	\$ -
Department Budget	\$ -	\$ -	\$ -	\$ -	\$ -
Grievances & Settlements	\$ 3,859	\$ -	\$ -	\$ -	\$ -
Academic Resources	\$ -	\$ -	\$ -	\$ -	\$ -
Grant & Gift Funds	\$ 658,066	\$ 641,666	\$ 767,364	\$ 577,328	\$ 811,128
Student Activity Funds	\$ 1,773	\$ -	\$ -	\$ -	\$ 7,544
Achievement Component					
Performance Index Score	46.52				
Performance Index Percent	38.77%				

Cost Center	0404CC					
Cost Center Description	School Of One					
	2019 Actual	2020 Actual	2021 Actual	2022 Est. Actual	2023 Budget	
General Operating Fund	\$ 2,427,837	\$ 2,447,230	\$ 2,806,709	\$ 3,273,082	\$ 2,184,236	
<u>School Controlled</u>	\$ 2,228,855	\$ 2,396,362	\$ 2,762,704	\$ 3,256,223	\$ 2,184,236	
School Budget	\$ 2,187,492	\$ 2,376,662	2728990.54	\$ 3,156,135	\$ 2,184,236	
Substitutes	\$ 41,363	\$ 19,700	33713.17	\$ 100,087	\$ -	
City Funds - Extracurriculars	\$ -	\$ -	0	\$ -	\$ -	
<u>Centrally Managed</u>	\$ 198,982	\$ 50,867	\$ 44,005	\$ 16,859	\$ -	
Special Education	\$ -	\$ 32,622	\$ 44,005	\$ 16,859	\$ -	
Gifted & Talented	\$ -	\$ -	\$ -	\$ -	\$ -	
Early Childhood	\$ -	\$ -	\$ -	\$ -	\$ -	
Humanware / SEL	\$ -	\$ -	\$ -	\$ -	\$ -	
Athletics & Extracurriculars	\$ -	\$ -	\$ -	\$ -	\$ -	
Summer School	\$ -	\$ -	\$ -	\$ -	\$ -	
Facilities	\$ 188	\$ -	\$ -	\$ -	\$ -	
Safety and Security	\$ -	\$ -	\$ -	\$ -	\$ -	
Trades	\$ -	\$ -	\$ -	\$ -	\$ -	
Department Budget	\$ -	\$ -	\$ -	\$ -	\$ -	
Grievances & Settlements	\$ 198,795	\$ 18,245	\$ -	\$ -	\$ -	
Academic Resources	\$ -	\$ -	\$ -	\$ -	\$ -	
Grant & Gift Funds	\$ 313,572	\$ 263,363	\$ 419,903	\$ 340,331	\$ 383,540	
Student Activity Funds	\$ -	\$ -	\$ -	\$ 110	\$ 351	
Achievement Component						
Performance Index Score	58.03					
Performance Index Percent	48.36%					

Cost Center	0411CC					
Cost Center Description	Nathan Hale					
	2019	2020	2021	2022	2023	
	Actual	Actual	Actual	Est. Actual	Budget	
General Operating Fund	\$ 4,329,505	\$ 4,320,634	\$ 4,464,699	\$ 4,774,499	\$ 3,763,292	
<u>School Controlled</u>	\$ 3,424,382	\$ 3,400,447	\$ 3,529,439	\$ 3,816,367	\$ 3,734,694	
School Budget	\$ 3,281,634	\$ 3,300,308	3417050.73	\$ 3,653,558	\$ 3,734,694	
Substitutes	\$ 137,416	\$ 98,357	112388	\$ 162,809	\$ -	
City Funds - Extracurriculars	\$ 5,332	\$ 1,782	0	\$ -	\$ -	
<u>Centrally Managed</u>	\$ 905,123	\$ 920,187	\$ 935,261	\$ 958,132	\$ 28,598	
Special Education	\$ 398,309	\$ 382,048	\$ 501,472	\$ 538,674	\$ -	
Gifted & Talented	\$ -	\$ -	\$ -	\$ -	\$ -	
Early Childhood	\$ 135,225	\$ 157,912	\$ 152,668	\$ 76,585	\$ -	
Humanware / SEL	\$ -	\$ -	\$ -	\$ -	\$ -	
Athletics & Extracurriculars	\$ 5,847	\$ 2,149	\$ 2,166	\$ 4,823	\$ -	
Summer School	\$ -	\$ -	\$ -	\$ -	\$ -	
Facilities	\$ 320,733	\$ 329,877	\$ 233,745	\$ 326,059	\$ -	
Safety and Security	\$ 44,562	\$ 46,812	\$ 44,452	\$ 11,392	\$ 28,598	
Trades	\$ -	\$ -	\$ -	\$ -	\$ -	
Department Budget	\$ -	\$ -	\$ -	\$ -	\$ -	
Grievances & Settlements	\$ 447	\$ 1,390	\$ 758	\$ 601	\$ -	
Academic Resources	\$ -	\$ -	\$ -	\$ -	\$ -	
Grant & Gift Funds	\$ 550,353	\$ 413,095	\$ 520,032	\$ 477,320	\$ 666,891	
Student Activity Funds	\$ 5,403	\$ 750	\$ -	\$ 2,383	\$ 27,808	
Achievement Component						
Performance Index Score	47.68					
Performance Index Percent	39.73%					

Cost Center 0415CC**Cost Center Description Newton D Baker School of the Arts**

	2019 Actual	2020 Actual	2021 Actual	2022 Est. Actual	2023 Budget
General Operating Fund	\$ 6,104,953	\$ 6,227,802	\$ 5,730,665	\$ 5,955,099	\$ 3,852,162
<u>School Controlled</u>	\$ 4,161,427	\$ 4,103,756	\$ 3,734,805	\$ 3,939,306	\$ 3,793,782
School Budget	\$ 4,059,726	\$ 4,007,795	3679354.52	\$ 3,807,374	\$ 3,793,782
Substitutes	\$ 95,709	\$ 95,255	55450.65	\$ 131,933	\$ -
City Funds - Extracurriculars	\$ 5,992	\$ 707	0	\$ -	\$ -
<u>Centrally Managed</u>	\$ 1,943,525	\$ 2,124,046	\$ 1,995,860	\$ 2,015,792	\$ 58,380
Special Education	\$ 1,283,274	\$ 1,500,214	\$ 1,550,606	\$ 1,449,518	\$ -
Gifted & Talented	\$ -	\$ -	\$ -	\$ -	\$ -
Early Childhood	\$ 187,314	\$ 185,239	\$ 187,254	\$ 204,566	\$ -
Humanware / SEL	\$ -	\$ -	\$ -	\$ -	\$ -
Athletics & Extracurriculars	\$ 4,942	\$ 4,395	\$ -	\$ -	\$ -
Summer School	\$ -	\$ -	\$ -	\$ -	\$ -
Facilities	\$ 351,761	\$ 318,154	\$ 188,228	\$ 285,064	\$ -
Safety and Security	\$ 115,674	\$ 116,044	\$ 69,357	\$ 76,437	\$ 58,380
Trades	\$ -	\$ -	\$ -	\$ -	\$ -
Department Budget	\$ -	\$ -	\$ -	\$ -	\$ -
Grievances & Settlements	\$ 561	\$ -	\$ 415	\$ 208	\$ -
Academic Resources	\$ -	\$ -	\$ -	\$ -	\$ -
Grant & Gift Funds	\$ 343,652	\$ 436,069	\$ 578,290	\$ 499,149	\$ 746,351
Student Activity Funds	\$ 1,000	\$ 2,527	\$ 1,576	\$ 418	\$ 3,748
Achievement Component					
Performance Index Score	68.78				
Performance Index Percent	57.32%				

Cost Center 0428CC
Cost Center Description Oliver H Perry

	2019 Actual	2020 Actual	2021 Actual	2022 Est. Actual	2023 Budget
General Operating Fund	\$ 3,159,473	\$ 2,794,428	\$ 2,909,763	\$ 3,053,158	\$ 2,886,518
<u>School Controlled</u>	\$ 2,182,076	\$ 2,022,755	\$ 2,351,996	\$ 2,283,645	\$ 2,886,518
School Budget	\$ 2,056,257	\$ 1,865,443	2242291.57	\$ 2,218,203	\$ 2,886,518
Substitutes	\$ 121,036	\$ 155,396	107646.78	\$ 65,108	\$ -
City Funds - Extracurriculars	\$ 4,783	\$ 1,916	2057.24	\$ 334	\$ -
<u>Centrally Managed</u>	\$ 977,397	\$ 771,672	\$ 557,768	\$ 769,513	\$ -
Special Education	\$ 436,251	\$ 281,140	\$ 214,538	\$ 220,826	\$ -
Gifted & Talented	\$ -	\$ -	\$ -	\$ -	\$ -
Early Childhood	\$ 177,373	\$ 178,576	\$ 183,185	\$ 203,145	\$ -
Humanware / SEL	\$ -	\$ -	\$ -	\$ -	\$ -
Athletics & Extracurriculars	\$ 7,755	\$ 2,034	\$ -	\$ -	\$ -
Summer School	\$ -	\$ -	\$ -	\$ 6,399	\$ -
Facilities	\$ 308,523	\$ 304,753	\$ 160,045	\$ 339,144	\$ -
Safety and Security	\$ 47,107	\$ 5,169	\$ -	\$ -	\$ -
Trades	\$ -	\$ -	\$ -	\$ -	\$ -
Department Budget	\$ -	\$ -	\$ -	\$ -	\$ -
Grievances & Settlements	\$ 389	\$ -	\$ -	\$ -	\$ -
Academic Resources	\$ -	\$ -	\$ -	\$ -	\$ -
Grant & Gift Funds	\$ 152,586	\$ 373,546	\$ 505,953	\$ 616,893	\$ 734,950
Student Activity Funds	\$ -	\$ 2,718	\$ -	\$ -	\$ 7,291
Achievement Component					
Performance Index Score	50.04				
Performance Index Percent	41.70%				

Cost Center **0436CC**
Cost Center Description **Orchard**

		2019 Actual	2020 Actual	2021 Actual	2022 Est. Actual	2023 Budget
General Operating Fund	\$	4,557,826	\$ 4,682,124	\$ 4,835,027	\$ 5,555,248	\$ 4,699,361
<u>School Controlled</u>	\$	3,624,222	\$ 3,557,763	\$ 3,707,441	\$ 4,164,152	\$ 4,672,640
School Budget	\$	3,448,939	\$ 3,335,680	3584611.01	\$ 4,033,692	\$ 4,672,640
Substitutes	\$	169,956	\$ 218,663	122829.6	\$ 130,460	\$ -
City Funds - Extracurriculars	\$	5,327	\$ 3,420	0	\$ -	\$ -
<u>Centrally Managed</u>	\$	933,604	\$ 1,124,360	\$ 1,127,586	\$ 1,391,096	\$ 26,721
Special Education	\$	542,221	\$ 791,319	\$ 819,975	\$ 917,865	\$ -
Gifted & Talented	\$	-	\$ -	\$ -	\$ -	\$ -
Early Childhood	\$	11,080	\$ 5,980	\$ 101,877	\$ 116,921	\$ -
Humanware / SEL	\$	-	\$ -	\$ -	\$ -	\$ -
Athletics & Extracurriculars	\$	5,715	\$ 3,329	\$ -	\$ 5,115	\$ -
Summer School	\$	-	\$ -	\$ -	\$ 10,013	\$ -
Facilities	\$	331,655	\$ 282,635	\$ 173,625	\$ 300,752	\$ -
Safety and Security	\$	42,521	\$ 41,098	\$ 32,109	\$ 38,274	\$ 26,721
Trades	\$	-	\$ -	\$ -	\$ -	\$ -
Department Budget	\$	-	\$ -	\$ -	\$ -	\$ -
Grievances & Settlements	\$	411	\$ -	\$ -	\$ 2,155	\$ -
Academic Resources	\$	-	\$ -	\$ -	\$ -	\$ -
Grant & Gift Funds	\$	491,024	\$ 541,208	\$ 781,178	\$ 1,161,536	\$ 784,980
Student Activity Funds	\$	-	\$ -	\$ -	\$ 3,194	\$ 27,906
Achievement Component						
Performance Index Score		61.47				
Performance Index Percent		51.23%				

Cost Center 0448CC
Cost Center Description Stephanie Tubbs Jones

	2019 Actual	2020 Actual	2021 Actual	2022 Est. Actual	2023 Budget
General Operating Fund	\$ 2,893,944	\$ 2,629,522	\$ 2,935,916	\$ 3,186,888	\$ 2,520,766
<u>School Controlled</u>	\$ 2,204,002	\$ 2,088,078	\$ 2,341,358	\$ 2,426,131	\$ 2,490,983
School Budget	\$ 2,072,929	\$ 1,990,583	2260408.57	\$ 2,344,411	\$ 2,490,983
Substitutes	\$ 128,750	\$ 95,179	80949.09	\$ 81,720	\$ -
City Funds - Extracurriculars	\$ 2,323	\$ 2,317	0	\$ -	\$ -
<u>Centrally Managed</u>	\$ 689,942	\$ 541,443	\$ 594,558	\$ 760,757	\$ 29,782
Special Education	\$ 64,654	\$ 75,599	\$ 261,596	\$ 244,594	\$ -
Gifted & Talented	\$ -	\$ -	\$ -	\$ -	\$ -
Early Childhood	\$ 142,865	\$ 33,233	\$ 13,878	\$ -	\$ -
Humanware / SEL	\$ -	\$ -	\$ -	\$ -	\$ -
Athletics & Extracurriculars	\$ 5,111	\$ 1,880	\$ -	\$ 3,724	\$ -
Summer School	\$ -	\$ -	\$ -	\$ 2,277	\$ -
Facilities	\$ 401,025	\$ 371,595	\$ 269,857	\$ 448,841	\$ -
Safety and Security	\$ 59,035	\$ 58,105	\$ 49,227	\$ 61,113	\$ 29,782
Trades	\$ -	\$ -	\$ -	\$ -	\$ -
Department Budget	\$ -	\$ -	\$ -	\$ -	\$ -
Grievances & Settlements	\$ 17,251	\$ 1,032	\$ -	\$ 208	\$ -
Academic Resources	\$ -	\$ -	\$ -	\$ -	\$ -
Grant & Gift Funds	\$ 1,145,665	\$ 1,031,944	\$ 824,712	\$ 888,244	\$ 861,574
Student Activity Funds	\$ 458	\$ 523	\$ -	\$ -	\$ 887
Achievement Component					
Performance Index Score	41.14				
Performance Index Percent	34.28%				

Cost Center 0451CC
Cost Center Description Paul L Dunbar

	2019 Actual	2020 Actual	2021 Actual	2022 Est. Actual	2023 Budget
General Operating Fund	\$ 4,014,488	\$ 3,997,877	\$ 3,965,971	\$ 4,366,583	\$ 3,550,428
<u>School Controlled</u>	\$ 2,939,538	\$ 2,892,061	\$ 2,875,641	\$ 3,271,502	\$ 3,521,830
School Budget	\$ 2,839,931	\$ 2,815,148	2814972.72	\$ 3,171,353	\$ 3,521,830
Substitutes	\$ 98,807	\$ 73,374	60668.65	\$ 100,149	\$ -
City Funds - Extracurriculars	\$ 800	\$ 3,539	0	\$ -	\$ -
<u>Centrally Managed</u>	\$ 1,074,950	\$ 1,105,816	\$ 1,090,330	\$ 1,095,080	\$ 28,598
Special Education	\$ 647,342	\$ 760,773	\$ 749,128	\$ 751,879	\$ -
Gifted & Talented	\$ -	\$ -	\$ -	\$ -	\$ -
Early Childhood	\$ 79,365	\$ 41,094	\$ 39,507	\$ 1,127	\$ -
Humanware / SEL	\$ -	\$ -	\$ -	\$ -	\$ -
Athletics & Extracurriculars	\$ 3,812	\$ -	\$ -	\$ 169	\$ -
Summer School	\$ -	\$ -	\$ -	\$ -	\$ -
Facilities	\$ 288,185	\$ 244,868	\$ 248,876	\$ 312,312	\$ -
Safety and Security	\$ 55,817	\$ 54,984	\$ 52,818	\$ 29,393	\$ 28,598
Trades	\$ -	\$ -	\$ -	\$ -	\$ -
Department Budget	\$ -	\$ -	\$ -	\$ -	\$ -
Grievances & Settlements	\$ 429	\$ 4,097	\$ -	\$ 200	\$ -
Academic Resources	\$ -	\$ -	\$ -	\$ -	\$ -
Grant & Gift Funds	\$ 753,265	\$ 768,104	\$ 600,897	\$ 697,085	\$ 832,850
Student Activity Funds	\$ 7,677	\$ 6,652	\$ -	\$ -	\$ 4,369
Achievement Component					
Performance Index Score	80.57				
Performance Index Percent	67.14%				

Cost Center 0482CC
Cost Center Description Robert H Jamison

	2019 Actual	2020 Actual	2021 Actual	2022 Est. Actual	2023 Budget
General Operating Fund	\$ 3,235,924	\$ 3,504,873	\$ 3,363,038	\$ 3,781,687	\$ 3,677,354
<u>School Controlled</u>	\$ 2,411,200	\$ 2,642,445	\$ 2,557,073	\$ 2,774,224	\$ 3,647,572
School Budget	\$ 2,234,092	\$ 2,521,907	2453226.34	\$ 2,577,662	\$ 3,647,572
Substitutes	\$ 173,965	\$ 120,537	103846.77	\$ 196,563	\$ -
City Funds - Extracurriculars	\$ 3,143	\$ -	0	\$ -	\$ -
<u>Centrally Managed</u>	\$ 824,723	\$ 862,429	\$ 805,965	\$ 1,007,463	\$ 29,782
Special Education	\$ 345,298	\$ 384,165	\$ 443,989	\$ 497,101	\$ -
Gifted & Talented	\$ -	\$ -	\$ -	\$ -	\$ -
Early Childhood	\$ 102,819	\$ 143,420	\$ 171,168	\$ 143,844	\$ -
Humanware / SEL	\$ -	\$ -	\$ -	\$ -	\$ -
Athletics & Extracurriculars	\$ 6,699	\$ 3,286	\$ -	\$ 576	\$ -
Summer School	\$ -	\$ -	\$ -	\$ 3,488	\$ -
Facilities	\$ 298,526	\$ 288,629	\$ 140,518	\$ 290,082	\$ -
Safety and Security	\$ 28,940	\$ 42,929	\$ 50,290	\$ 71,314	\$ 29,782
Trades	\$ -	\$ -	\$ -	\$ -	\$ -
Department Budget	\$ -	\$ -	\$ -	\$ -	\$ -
Grievances & Settlements	\$ 42,441	\$ -	\$ -	\$ 1,058	\$ -
Academic Resources	\$ 9,477	\$ -	\$ -	\$ -	\$ -
Grant & Gift Funds	\$ 1,318,208	\$ 1,211,184	\$ 1,293,632	\$ 1,325,176	\$ 872,729
Student Activity Funds	\$ 1,479	\$ -	\$ 559	\$ -	\$ 9,098
Achievement Component					
Performance Index Score	46.49				
Performance Index Percent	38.74%				

Cost Center **0485CC**
Cost Center Description **Riverside**

		2019 Actual	2020 Actual	2021 Actual	2022 Est. Actual	2023 Budget
General Operating Fund	\$	4,736,034	\$ 5,042,675	\$ 4,878,509	\$ 5,598,730	\$ 4,121,942
<u>School Controlled</u>	\$	3,194,976	\$ 3,168,534	\$ 3,257,977	\$ 3,642,864	\$ 4,092,020
School Budget	\$	3,088,752	\$ 3,059,012	3202239	\$ 3,542,321	\$ 4,092,020
Substitutes	\$	100,978	\$ 107,157	55258.34	\$ 100,543	\$ -
City Funds - Extracurriculars	\$	5,246	\$ 2,365	480	\$ -	\$ -
<u>Centrally Managed</u>	\$	1,541,058	\$ 1,874,141	\$ 1,620,532	\$ 1,955,866	\$ 29,922
Special Education	\$	480,305	\$ 781,559	\$ 776,982	\$ 884,834	\$ -
Gifted & Talented	\$	533,925	\$ 545,473	\$ 476,374	\$ 489,960	\$ -
Early Childhood	\$	189,640	\$ 153,572	\$ 162,890	\$ 168,783	\$ -
Humanware / SEL	\$	-	\$ -	\$ -	\$ -	\$ -
Athletics & Extracurriculars	\$	10,388	\$ 5,230	\$ -	\$ 3,144	\$ -
Summer School	\$	-	\$ -	\$ -	\$ 2,277	\$ -
Facilities	\$	258,950	\$ 312,969	\$ 135,337	\$ 316,389	\$ -
Safety and Security	\$	67,381	\$ 74,994	\$ 68,949	\$ 90,157	\$ 29,922
Trades	\$	-	\$ -	\$ -	\$ -	\$ -
Department Budget	\$	-	\$ -	\$ -	\$ -	\$ -
Grievances & Settlements	\$	470	\$ 343	\$ -	\$ 322	\$ -
Academic Resources	\$	-	\$ -	\$ -	\$ -	\$ -
Grant & Gift Funds	\$	465,379	\$ 572,499	\$ 567,812	\$ 649,830	\$ 777,772
Student Activity Funds	\$	-	\$ 1,275	\$ -	\$ -	\$ 5,670
Achievement Component						
Performance Index Score		79.02				
Performance Index Percent		65.85%				

Cost Center 0487CC
Cost Center Description Robinson G Jones

	2019 Actual	2020 Actual	2021 Actual	2022 Est. Actual	2023 Budget
General Operating Fund	\$ 5,367,899	\$ 5,031,209	\$ 4,615,599	\$ 5,153,544	\$ 4,256,896
<u>School Controlled</u>	\$ 4,076,774	\$ 3,653,758	\$ 3,710,981	\$ 3,967,028	\$ 4,148,516
School Budget	\$ 3,936,282	\$ 3,454,968	3600739.1	\$ 3,807,111	\$ 4,148,516
Substitutes	\$ 137,880	\$ 197,602	110241.93	\$ 159,917	\$ -
City Funds - Extracurriculars	\$ 2,613	\$ 1,188	0	\$ -	\$ -
<u>Centrally Managed</u>	\$ 1,291,125	\$ 1,377,452	\$ 904,618	\$ 1,186,516	\$ 108,380
Special Education	\$ 698,247	\$ 768,398	\$ 515,080	\$ 596,326	\$ -
Gifted & Talented	\$ -	\$ -	\$ -	\$ -	\$ -
Early Childhood	\$ 57,753	\$ 122,190	\$ 125,927	\$ 59,742	\$ -
Humanware / SEL	\$ -	\$ -	\$ -	\$ -	\$ -
Athletics & Extracurriculars	\$ 6,487	\$ 6,452	\$ -	\$ 6,627	\$ -
Summer School	\$ -	\$ -	\$ -	\$ 4,877	\$ -
Facilities	\$ 469,305	\$ 430,404	\$ 215,792	\$ 463,595	\$ 50,000
Safety and Security	\$ 56,655	\$ 50,007	\$ 47,818	\$ 55,110	\$ 58,380
Trades	\$ -	\$ -	\$ -	\$ -	\$ -
Department Budget	\$ -	\$ -	\$ -	\$ -	\$ -
Grievances & Settlements	\$ 2,678	\$ -	\$ -	\$ 238	\$ -
Academic Resources	\$ 17,051	\$ -	\$ -	\$ -	\$ -
Grant & Gift Funds	\$ 622,312	\$ 723,609	\$ 708,930	\$ 864,176	\$ 797,934
Student Activity Funds	\$ 5,020	\$ 1,255	\$ -	\$ 3,987	\$ 3,482
Achievement Component					
Performance Index Score	74.50				
Performance Index Percent	62.08%				

Cost Center **0500CC**
Cost Center Description **Scranton**

		2019 Actual	2020 Actual	2021 Actual	2022 Est. Actual	2023 Budget
General Operating Fund	\$	4,716,601	\$ 4,576,398	\$ 4,651,244	\$ 5,133,860	\$ 4,699,519
<u>School Controlled</u>	\$	3,897,856	\$ 3,861,639	\$ 4,040,089	\$ 4,306,139	\$ 4,699,519
School Budget	\$	3,767,453	\$ 3,789,423	3972010	\$ 4,222,678	\$ 4,699,519
Substitutes	\$	125,402	\$ 68,451	68078.54	\$ 83,462	\$ -
City Funds - Extracurriculars	\$	5,001	\$ 3,765	0	\$ -	\$ -
<u>Centrally Managed</u>	\$	818,745	\$ 714,760	\$ 611,156	\$ 827,721	\$ -
Special Education	\$	472,023	\$ 368,595	\$ 370,534	\$ 382,071	\$ -
Gifted & Talented	\$	-	\$ -	\$ -	\$ -	\$ -
Early Childhood	\$	107,019	\$ 97,151	\$ 106,959	\$ 116,619	\$ -
Humanware / SEL	\$	-	\$ -	\$ -	\$ -	\$ -
Athletics & Extracurriculars	\$	3,810	\$ 4,356	\$ -	\$ -	\$ -
Summer School	\$	-	\$ -	\$ -	\$ -	\$ -
Facilities	\$	235,102	\$ 244,657	\$ 133,663	\$ 329,031	\$ -
Safety and Security	\$	-	\$ -	\$ -	\$ -	\$ -
Trades	\$	-	\$ -	\$ -	\$ -	\$ -
Department Budget	\$	-	\$ -	\$ -	\$ -	\$ -
Grievances & Settlements	\$	792	\$ -	\$ -	\$ -	\$ -
Academic Resources	\$	-	\$ -	\$ -	\$ -	\$ -
Grant & Gift Funds	\$	364,075	\$ 529,813	\$ 597,279	\$ 656,145	\$ 714,471
Student Activity Funds	\$	1,980	\$ 2,602	\$ -	\$ -	\$ 35,517
Achievement Component						
Performance Index Score		59.64				
Performance Index Percent		49.70%				

Cost Center 0532CC
Cost Center Description Sunbeam

	2019 Actual	2020 Actual	2021 Actual	2022 Est. Actual	2023 Budget
General Operating Fund	\$ 5,171,221	\$ 5,311,449	\$ 5,167,823	\$ 5,840,174	\$ 4,112,258
<u>School Controlled</u>	\$ 3,352,985	\$ 3,105,046	\$ 3,057,414	\$ 3,380,110	\$ 4,112,258
School Budget	\$ 3,051,795	\$ 2,883,604	2946001.41	\$ 3,273,810	\$ 4,112,258
Substitutes	\$ 297,740	\$ 218,294	111412.65	\$ 106,299	\$ -
City Funds - Extracurriculars	\$ 3,450	\$ 3,148	0	\$ -	\$ -
<u>Centrally Managed</u>	\$ 1,818,236	\$ 2,206,403	\$ 2,110,409	\$ 2,460,064	\$ -
Special Education	\$ 1,331,608	\$ 1,807,339	\$ 1,736,128	\$ 1,856,748	\$ -
Gifted & Talented	\$ -	\$ -	\$ -	\$ -	\$ -
Early Childhood	\$ 62,522	\$ 15,216	\$ 81,524	\$ 92,675	\$ -
Humanware / SEL	\$ -	\$ -	\$ -	\$ -	\$ -
Athletics & Extracurriculars	\$ -	\$ 1,072	\$ -	\$ -	\$ -
Summer School	\$ -	\$ -	\$ -	\$ -	\$ -
Facilities	\$ 422,655	\$ 255,935	\$ 141,152	\$ 345,489	\$ -
Safety and Security	\$ 970	\$ -	\$ -	\$ -	\$ -
Trades	\$ -	\$ -	\$ -	\$ -	\$ -
Department Budget	\$ -	\$ 125,399	\$ 151,359	\$ 163,141	\$ -
Grievances & Settlements	\$ 481	\$ 1,442	\$ 245	\$ 2,012	\$ -
Academic Resources	\$ -	\$ -	\$ -	\$ -	\$ -
Grant & Gift Funds	\$ 830,289	\$ 806,605	\$ 920,276	\$ 807,655	\$ 739,360
Student Activity Funds	\$ -	\$ -	\$ -	\$ -	\$ 7,227
Achievement Component					
Performance Index Score	45.91				
Performance Index Percent	38.25%				

Cost Center 0537CC**Cost Center Description Natividad Pagan International Newcomers Academy**

	2019 Actual	2020 Actual	2021 Actual	2022 Est. Actual	2023 Budget
General Operating Fund	\$ 6,356,526	\$ 6,084,930	\$ 5,312,333	\$ 5,685,818	\$ 6,224,605
<u>School Controlled</u>	\$ 5,624,246	\$ 5,285,950	\$ 4,717,940	\$ 4,843,211	\$ 6,134,980
School Budget	\$ 5,398,001	\$ 5,158,171	4645592.31	\$ 4,684,893	\$ 6,134,980
Substitutes	\$ 223,266	\$ 125,954	72348.03	\$ 158,318	\$ -
City Funds - Extracurriculars	\$ 2,980	\$ 1,825	0	\$ -	\$ -
<u>Centrally Managed</u>	\$ 732,280	\$ 798,980	\$ 594,393	\$ 842,607	\$ 89,625
Special Education	\$ 72,443	\$ 174,558	\$ 179,768	\$ 202,842	\$ -
Gifted & Talented	\$ -	\$ -	\$ -	\$ -	\$ -
Early Childhood	\$ 170,105	\$ 166,055	\$ 173,842	\$ 182,045	\$ -
Humanware / SEL	\$ -	\$ -	\$ -	\$ -	\$ -
Athletics & Extracurriculars	\$ (75)	\$ 6,025	\$ -	\$ -	\$ -
Summer School	\$ -	\$ -	\$ 879	\$ 6,859	\$ -
Facilities	\$ 337,842	\$ 297,411	\$ 95,692	\$ 261,975	\$ -
Safety and Security	\$ 151,353	\$ 148,959	\$ 144,211	\$ 177,300	\$ 89,625
Trades	\$ -	\$ -	\$ -	\$ -	\$ -
Department Budget	\$ -	\$ -	\$ -	\$ -	\$ -
Grievances & Settlements	\$ 612	\$ 5,971	\$ -	\$ 11,587	\$ -
Academic Resources	\$ -	\$ -	\$ -	\$ -	\$ -
Grant & Gift Funds	\$ 808,389	\$ 878,746	\$ 814,264	\$ 1,217,095	\$ 986,423
Student Activity Funds	\$ 11,649	\$ 3,757	\$ 1,101	\$ 5,591	\$ 17,656
Achievement Component					
Performance Index Score	40.67				
Performance Index Percent	33.89%				

Cost Center	0544CC					
Cost Center Description	Tremont Montessori					
	2019		2020		2021	2022
	Actual		Actual		Actual	Est. Actual
						2023
						Budget
General Operating Fund	\$ 5,327,383	\$ 5,108,695	\$ 5,051,141	\$ 5,553,474	\$ 4,370,417	
<u>School Controlled</u>	\$ 3,721,478	\$ 3,327,116	\$ 3,084,161	\$ 3,325,272	\$ 4,311,759	
School Budget	\$ 3,528,813	\$ 3,097,402	2969163.28	\$ 3,128,521	\$ 4,311,759	
Substitutes	\$ 186,925	\$ 226,117	114997.26	\$ 196,750	\$ -	
City Funds - Extracurriculars	\$ 5,740	\$ 3,598	0	\$ -	\$ -	
<u>Centrally Managed</u>	\$ 1,605,904	\$ 1,781,579	\$ 1,966,980	\$ 2,228,202	\$ 58,658	
Special Education	\$ 600,509	\$ 887,554	\$ 1,005,811	\$ 1,126,595	\$ -	
Gifted & Talented	\$ -	\$ -	\$ -	\$ -	\$ -	
Early Childhood	\$ 569,350	\$ 521,120	\$ 732,654	\$ 741,241	\$ -	
Humanware / SEL	\$ -	\$ -	\$ -	\$ -	\$ -	
Athletics & Extracurriculars	\$ -	\$ -	\$ -	\$ -	\$ -	
Summer School	\$ -	\$ -	\$ -	\$ -	\$ -	
Facilities	\$ 380,355	\$ 323,756	\$ 154,879	\$ 289,589	\$ -	
Safety and Security	\$ 54,139	\$ 48,114	\$ 73,363	\$ 70,205	\$ 58,658	
Trades	\$ -	\$ -	\$ -	\$ -	\$ -	
Department Budget	\$ -	\$ -	\$ -	\$ -	\$ -	
Grievances & Settlements	\$ 1,552	\$ 1,036	\$ 275	\$ 572	\$ -	
Academic Resources	\$ -	\$ -	\$ -	\$ -	\$ -	
Grant & Gift Funds	\$ 921,726	\$ 901,587	\$ 1,146,503	\$ 1,121,759	\$ 1,017,681	
Student Activity Funds	\$ 7,443	\$ 4,803	\$ 220	\$ -	\$ 28,407	
Achievement Component						
Performance Index Score	67.87					
Performance Index Percent	56.56%					

Cost Center	0550CC					
Cost Center Description	Valley View Boys Leadership Academy					
	2019		2020		2021	2022
	Actual		Actual		Actual	Est. Actual
						2023
						Budget
General Operating Fund	\$ 2,923,026	\$ 2,514,365	\$ 2,064,012	\$ 2,600,114	\$ 2,364,825	
<u>School Controlled</u>	\$ 2,324,693	\$ 2,051,696	\$ 1,786,351	\$ 2,152,089	\$ 2,336,227	
School Budget	\$ 2,251,620	\$ 2,013,956	1702265.82	\$ 2,127,066	\$ 2,336,227	
Substitutes	\$ 72,777	\$ 34,387	84085.54	\$ 25,023	\$ -	
City Funds - Extracurriculars	\$ 296	\$ 3,353	0	\$ -	\$ -	
<u>Centrally Managed</u>	\$ 598,333	\$ 462,669	\$ 277,660	\$ 448,025	\$ 28,598	
Special Education	\$ 107,554	\$ 98,546	\$ 86,295	\$ 121,252	\$ -	
Gifted & Talented	\$ -	\$ -	\$ -	\$ -	\$ -	
Early Childhood	\$ 174,119	\$ 117,104	\$ 116,122	\$ 128,802	\$ -	
Humanware / SEL	\$ -	\$ -	\$ -	\$ -	\$ -	
Athletics & Extracurriculars	\$ 5,935	\$ 4,007	\$ -	\$ 101	\$ -	
Summer School	\$ -	\$ -	\$ -	\$ -	\$ -	
Facilities	\$ 275,183	\$ 214,948	\$ 75,243	\$ 195,361	\$ -	
Safety and Security	\$ 35,283	\$ 10,658	\$ -	\$ -	\$ 28,598	
Trades	\$ -	\$ -	\$ -	\$ -	\$ -	
Department Budget	\$ -	\$ -	\$ -	\$ -	\$ -	
Grievances & Settlements	\$ 258	\$ 17,405	\$ -	\$ 2,509	\$ -	
Academic Resources	\$ -	\$ -	\$ -	\$ -	\$ -	
Grant & Gift Funds	\$ 121,173	\$ 155,701	\$ 246,670	\$ 239,081	\$ 364,347	
Student Activity Funds	\$ 1,725	\$ 3,337	\$ -	\$ -	\$ 3,337	
Achievement Component						
Performance Index Score	76.82					
Performance Index Percent	64.02%					

Cost Center 0556CC
Cost Center Description Wade Park

	2019 Actual	2020 Actual	2021 Actual	2022 Est. Actual	2023 Budget
General Operating Fund	\$ 3,814,406	\$ 4,013,157	\$ 4,313,815	\$ 4,633,219	\$ 4,428,039
<u>School Controlled</u>	\$ 2,706,594	\$ 2,883,158	\$ 3,358,628	\$ 3,598,311	\$ 4,399,243
School Budget	\$ 2,360,348	\$ 2,637,749	3093663.69	\$ 3,170,213	\$ 4,399,243
Substitutes	\$ 341,335	\$ 244,921	264964.21	\$ 428,099	\$ -
City Funds - Extracurriculars	\$ 4,911	\$ 488	0	\$ -	\$ -
<u>Centrally Managed</u>	\$ 1,107,812	\$ 1,129,999	\$ 955,187	\$ 1,034,908	\$ 28,795
Special Education	\$ 392,494	\$ 378,392	\$ 350,013	\$ 326,769	\$ -
Gifted & Talented	\$ 248,420	\$ 286,566	\$ 233,801	\$ 231,709	\$ -
Early Childhood	\$ 141,183	\$ 146,220	\$ 260,881	\$ 140,827	\$ -
Humanware / SEL	\$ -	\$ -	\$ -	\$ -	\$ -
Athletics & Extracurriculars	\$ 6,693	\$ 6,306	\$ -	\$ 4,274	\$ -
Summer School	\$ -	\$ -	\$ 298	\$ 4,681	\$ -
Facilities	\$ 274,062	\$ 270,007	\$ 93,638	\$ 325,980	\$ 198
Safety and Security	\$ 44,530	\$ 42,507	\$ 16,557	\$ 303	\$ 28,598
Trades	\$ -	\$ -	\$ -	\$ -	\$ -
Department Budget	\$ -	\$ -	\$ -	\$ -	\$ -
Grievances & Settlements	\$ 430	\$ -	\$ -	\$ 364	\$ -
Academic Resources	\$ -	\$ -	\$ -	\$ -	\$ -
Grant & Gift Funds	\$ 597,689	\$ 511,407	\$ 734,260	\$ 911,743	\$ 996,947
Student Activity Funds	\$ 16,440	\$ 34,655	\$ 5,185	\$ 2,388	\$ 32,460
Achievement Component					
Performance Index Score	56.49				
Performance Index Percent	47.08%				

Cost Center 0560CC
Cost Center Description Walton

	2019 Actual	2020 Actual	2021 Actual	2022 Est. Actual	2023 Budget
General Operating Fund	\$ 2,654,017	\$ 2,584,438	\$ 2,459,412	\$ 2,921,344	\$ 2,537,722
<u>School Controlled</u>	\$ 2,152,742	\$ 2,060,019	\$ 2,209,939	\$ 2,560,574	\$ 2,537,722
School Budget	\$ 1,899,095	\$ 1,936,013	2124518.13	\$ 2,454,122	\$ 2,537,722
Substitutes	\$ 253,321	\$ 122,627	85420.9	\$ 106,452	\$ -
City Funds - Extracurriculars	\$ 325	\$ 1,379	0	\$ -	\$ -
<u>Centrally Managed</u>	\$ 501,275	\$ 524,419	\$ 249,472	\$ 360,769	\$ -
Special Education	\$ 64,865	\$ 128,696	\$ 50,329	\$ -	\$ -
Gifted & Talented	\$ -	\$ -	\$ -	\$ -	\$ -
Early Childhood	\$ 138,029	\$ 101,709	\$ 78,047	\$ 121,213	\$ -
Humanware / SEL	\$ -	\$ -	\$ -	\$ -	\$ -
Athletics & Extracurriculars	\$ 4,941	\$ 1,187	\$ -	\$ -	\$ -
Summer School	\$ 0	\$ -	\$ -	\$ -	\$ -
Facilities	\$ 293,193	\$ 292,828	\$ 121,097	\$ 239,556	\$ -
Safety and Security	\$ -	\$ -	\$ -	\$ -	\$ -
Trades	\$ -	\$ -	\$ -	\$ -	\$ -
Department Budget	\$ -	\$ -	\$ -	\$ -	\$ -
Grievances & Settlements	\$ 247	\$ -	\$ -	\$ -	\$ -
Academic Resources	\$ -	\$ -	\$ -	\$ -	\$ -
Grant & Gift Funds	\$ 164,284	\$ 215,175	\$ 337,701	\$ 278,702	\$ 608,321
Student Activity Funds	\$ -	\$ -	\$ -	\$ -	\$ 988
Achievement Component					
Performance Index Score	52.42				
Performance Index Percent	43.68%				

Cost Center 0572CC

Cost Center Description Warner Girls Leadership Academy

	2019 Actual	2020 Actual	2021 Actual	2022 Est. Actual	2023 Budget
General Operating Fund	\$ 4,413,600	\$ 3,948,003	\$ 3,680,457	\$ 4,268,965	\$ 3,337,687
<u>School Controlled</u>	\$ 3,751,197	\$ 3,264,858	\$ 3,145,155	\$ 3,444,040	\$ 3,307,209
School Budget	\$ 3,616,094	\$ 3,171,928	3013778.04	\$ 3,244,585	\$ 3,307,209
Substitutes	\$ 129,622	\$ 85,781	131376.96	\$ 199,455	\$ -
City Funds - Extracurriculars	\$ 5,481	\$ 7,148	0	\$ -	\$ -
<u>Centrally Managed</u>	\$ 662,403	\$ 683,145	\$ 535,302	\$ 824,925	\$ 30,478
Special Education	\$ 27,145	\$ 65,618	\$ 121,633	\$ 192,470	\$ -
Gifted & Talented	\$ -	\$ -	\$ -	\$ -	\$ -
Early Childhood	\$ 219,632	\$ 224,266	\$ 218,253	\$ 227,965	\$ -
Humanware / SEL	\$ -	\$ -	\$ -	\$ -	\$ -
Athletics & Extracurriculars	\$ 10,794	\$ -	\$ -	\$ 238	\$ -
Summer School	\$ -	\$ -	\$ -	\$ -	\$ -
Facilities	\$ 345,564	\$ 307,299	\$ 138,060	\$ 327,717	\$ -
Safety and Security	\$ 57,399	\$ 60,157	\$ 56,379	\$ 73,006	\$ 30,478
Trades	\$ -	\$ -	\$ -	\$ -	\$ -
Department Budget	\$ -	\$ -	\$ -	\$ -	\$ -
Grievances & Settlements	\$ 1,870	\$ 25,805	\$ 976	\$ 3,529	\$ -
Academic Resources	\$ -	\$ -	\$ -	\$ -	\$ -
Grant & Gift Funds	\$ 318,703	\$ 371,158	\$ 546,595	\$ 517,242	\$ 714,658
Student Activity Funds	\$ 21,034	\$ 3,162	\$ 1,000	\$ 5,919	\$ 44,097
Achievement Component					
Performance Index Score	60.88				
Performance Index Percent	50.73%				

Cost Center 0587CC

Cost Center Description Washington Park Environmental Studies

	2019 Actual	2020 Actual	2021 Actual	2022 Est. Actual	2023 Budget
General Operating Fund	\$ 3,554,847	\$ 3,385,222	\$ 523,042	\$ 361,337	\$ -
<u>School Controlled</u>	\$ 2,805,307	\$ 2,664,009	\$ 255,266	\$ 253	\$ -
School Budget	\$ 2,700,795	\$ 2,573,784	255266.39	\$ 253	\$ -
Substitutes	\$ 104,512	\$ 90,226	0	\$ -	\$ -
City Funds - Extracurriculars	\$ -	\$ -	0	\$ -	\$ -
<u>Centrally Managed</u>	\$ 749,540	\$ 721,213	\$ 267,776	\$ 361,083	\$ -
Special Education	\$ 281,015	\$ 278,102	\$ 23,370	\$ -	\$ -
Gifted & Talented	\$ -	\$ -	\$ -	\$ -	\$ -
Early Childhood	\$ -	\$ -	\$ -	\$ -	\$ -
Humanware / SEL	\$ -	\$ -	\$ -	\$ -	\$ -
Athletics & Extracurriculars	\$ -	\$ -	\$ -	\$ -	\$ -
Summer School	\$ -	\$ -	\$ -	\$ -	\$ -
Facilities	\$ 365,342	\$ 347,688	\$ 231,773	\$ 361,056	\$ -
Safety and Security	\$ 101,465	\$ 95,363	\$ 12,632	\$ 27	\$ -
Trades	\$ -	\$ -	\$ -	\$ -	\$ -
Department Budget	\$ -	\$ -	\$ -	\$ -	\$ -
Grievances & Settlements	\$ 1,718	\$ 60	\$ -	\$ -	\$ -
Academic Resources	\$ -	\$ -	\$ -	\$ -	\$ -
Grant & Gift Funds	\$ 280,670	\$ 264,329	\$ 135,389	\$ 5,535	\$ 15,686
Student Activity Funds	\$ 29,370	\$ 20,587	\$ 2,801	\$ 15,064	\$ 92,045
Achievement Component					
Performance Index Score	46.61				
Performance Index Percent	38.84%				

Cost Center 0596CC
Cost Center Description Waverly

	2019 Actual	2020 Actual	2021 Actual	2022 Est. Actual	2023 Budget
General Operating Fund	\$ 3,451,526	\$ 3,435,856	\$ 3,580,527	\$ 3,906,312	\$ 3,154,920
<u>School Controlled</u>	\$ 2,639,314	\$ 2,546,374	\$ 2,757,848	\$ 2,856,354	\$ 3,126,322
School Budget	\$ 2,552,081	\$ 2,394,157	2675296.89	\$ 2,686,270	\$ 3,126,322
Substitutes	\$ 86,470	\$ 152,216	82551.43	\$ 170,084	\$ -
City Funds - Extracurriculars	\$ 763	\$ -	0	\$ -	\$ -
<u>Centrally Managed</u>	\$ 812,213	\$ 889,482	\$ 822,679	\$ 1,049,958	\$ 28,598
Special Education	\$ 480,480	\$ 535,427	\$ 608,045	\$ 747,532	\$ -
Gifted & Talented	\$ -	\$ -	\$ -	\$ -	\$ -
Early Childhood	\$ 62,185	\$ 65,607	\$ 72,554	\$ 76,216	\$ -
Humanware / SEL	\$ -	\$ -	\$ -	\$ -	\$ -
Athletics & Extracurriculars	\$ 2,986	\$ 962	\$ -	\$ -	\$ -
Summer School	\$ -	\$ -	\$ 57	\$ 2,079	\$ -
Facilities	\$ 211,290	\$ 279,051	\$ 141,780	\$ 224,132	\$ -
Safety and Security	\$ 54,772	\$ 8,435	\$ -	\$ -	\$ 28,598
Trades	\$ -	\$ -	\$ -	\$ -	\$ -
Department Budget	\$ -	\$ -	\$ -	\$ -	\$ -
Grievances & Settlements	\$ 500	\$ -	\$ 242	\$ -	\$ -
Academic Resources	\$ -	\$ -	\$ -	\$ -	\$ -
Grant & Gift Funds	\$ 495,154	\$ 400,386	\$ 569,896	\$ 595,349	\$ 837,170
Student Activity Funds	\$ 354	\$ -	\$ -	\$ -	\$ 12,594
Achievement Component					
Performance Index Score	49.94				
Performance Index Percent	41.61%				

Cost Center **0605CC**
Cost Center Description **Willow**

		2019 Actual	2020 Actual	2021 Actual	2022 Est. Actual	2023 Budget
General Operating Fund	\$	3,186,928	\$ 3,034,460	\$ 388,350	\$ 10,378	\$ -
<u>School Controlled</u>	\$	2,217,225	\$ 2,008,616	\$ 252,715	\$ 900	\$ -
School Budget	\$	2,021,363	\$ 1,924,037	252,715.01	\$ 900	\$ -
Substitutes	\$	194,960	\$ 83,925	0	\$ -	\$ -
City Funds - Extracurriculars	\$	902	\$ 654	0	\$ -	\$ -
<u>Centrally Managed</u>	\$	969,704	\$ 1,025,844	\$ 135,635	\$ 9,478	\$ -
Special Education	\$	605,083	\$ 720,123	\$ 95,511	\$ -	\$ -
Gifted & Talented	\$	-	\$ -	\$ -	\$ -	\$ -
Early Childhood	\$	30,948	\$ 1,953	\$ 2,724	\$ -	\$ -
Humanware / SEL	\$	-	\$ -	\$ -	\$ -	\$ -
Athletics & Extracurriculars	\$	5,716	\$ -	\$ -	\$ -	\$ -
Summer School	\$	-	\$ -	\$ -	\$ -	\$ -
Facilities	\$	267,138	\$ 239,483	\$ 21,545	\$ 9,375	\$ -
Safety and Security	\$	60,429	\$ 60,310	\$ 5,174	\$ 103	\$ -
Trades	\$	-	\$ -	\$ -	\$ -	\$ -
Department Budget	\$	-	\$ -	\$ -	\$ -	\$ -
Grievances & Settlements	\$	390	\$ 3,976	\$ 10,681	\$ -	\$ -
Academic Resources	\$	-	\$ -	\$ -	\$ -	\$ -
Grant & Gift Funds	\$	548,304	\$ 414,123	\$ 14,022	\$ -	\$ 2,240
Student Activity Funds	\$	4,158	\$ 2,106	\$ -	\$ -	\$ 3,203
Achievement Component						
Performance Index Score		53.42				
Performance Index Percent		44.52%				

Cost Center 0615CC

Cost Center Description Whitney M Young Leadership Academy

	2019 Actual	2020 Actual	2021 Actual	2022 Est. Actual	2023 Budget
General Operating Fund	\$ 3,640,328	\$ 2,172,244	\$ 520,376	\$ 382,823	\$ 58,887
<u>School Controlled</u>	\$ 1,856,676	\$ 1,239,180	\$ 136,666	\$ 32	\$ -
School Budget	\$ 1,726,623	\$ 1,146,295	133850.86	\$ -	\$ -
Substitutes	\$ 120,314	\$ 92,735	2814.88	\$ 32	\$ -
City Funds - Extracurriculars	\$ 9,739	\$ 150	0	\$ -	\$ -
<u>Centrally Managed</u>	\$ 1,783,651	\$ 933,064	\$ 383,710	\$ 382,791	\$ 58,887
Special Education	\$ 935,943	\$ 490,652	\$ 61,489	\$ -	\$ -
Gifted & Talented	\$ 238,074	\$ 27,239	\$ -	\$ -	\$ -
Early Childhood	\$ -	\$ -	\$ -	\$ -	\$ -
Humanware / SEL	\$ -	\$ -	\$ -	\$ -	\$ -
Athletics & Extracurriculars	\$ 64,151	\$ 55,355	\$ -	\$ -	\$ -
Summer School	\$ -	\$ -	\$ -	\$ -	\$ -
Facilities	\$ 400,283	\$ 307,353	\$ 277,683	\$ 272,949	\$ -
Safety and Security	\$ 74,050	\$ 52,466	\$ 44,538	\$ 109,842	\$ 58,887
Trades	\$ -	\$ -	\$ -	\$ -	\$ -
Department Budget	\$ -	\$ -	\$ -	\$ -	\$ -
Grievances & Settlements	\$ 71,151	\$ -	\$ -	\$ -	\$ -
Academic Resources	\$ -	\$ -	\$ -	\$ -	\$ -
Grant & Gift Funds	\$ 152,941	\$ 120,234	\$ 102,909	\$ -	\$ 24,495
Student Activity Funds	\$ 2,346	\$ 3,302	\$ 59	\$ 59	\$ 8,475
Achievement Component					
Performance Index Score	86.40				
Performance Index Percent	72.00%				

Cost Center 0616CC
Cost Center Description Wilbur Wright

	2019 Actual	2020 Actual	2021 Actual	2022 Est. Actual	2023 Budget
General Operating Fund	\$ 5,823,417	\$ 5,519,945	\$ 5,439,820	\$ 6,174,166	\$ 4,040,946
<u>School Controlled</u>	\$ 4,207,652	\$ 3,882,865	\$ 3,819,742	\$ 4,097,424	\$ 3,985,861
School Budget	\$ 4,084,126	\$ 3,789,437	3687998.31	\$ 3,945,991	\$ 3,985,861
Substitutes	\$ 121,233	\$ 92,069	131743.72	\$ 151,433	\$ -
City Funds - Extracurriculars	\$ 2,293	\$ 1,359	0	\$ -	\$ -
<u>Centrally Managed</u>	\$ 1,615,766	\$ 1,637,080	\$ 1,620,078	\$ 2,076,742	\$ 55,086
Special Education	\$ 1,072,328	\$ 1,191,121	\$ 1,293,285	\$ 1,477,942	\$ -
Gifted & Talented	\$ -	\$ -	\$ -	\$ -	\$ -
Early Childhood	\$ 0	\$ 446	\$ 120,471	\$ 141,685	\$ -
Humanware / SEL	\$ -	\$ -	\$ -	\$ -	\$ -
Athletics & Extracurriculars	\$ 6,905	\$ 2,421	\$ -	\$ -	\$ -
Summer School	\$ -	\$ -	\$ -	\$ -	\$ -
Facilities	\$ 447,371	\$ 350,816	\$ 128,606	\$ 381,462	\$ -
Safety and Security	\$ 82,905	\$ 92,276	\$ 77,716	\$ 75,654	\$ 55,086
Trades	\$ -	\$ -	\$ -	\$ -	\$ -
Department Budget	\$ 3,894	\$ -	\$ -	\$ -	\$ -
Grievances & Settlements	\$ 2,362	\$ -	\$ -	\$ -	\$ -
Academic Resources	\$ -	\$ -	\$ -	\$ -	\$ -
Grant & Gift Funds	\$ 634,911	\$ 818,550	\$ 940,013	\$ 854,786	\$ 806,567
Student Activity Funds	\$ 13,134	\$ 21,114	\$ 1,741	\$ 7,539	\$ 2,216
Achievement Component					
Performance Index Score	58.55				
Performance Index Percent	48.80%				

Cost Center 0621CC
Cost Center Description William Rainey Harper

	2019 Actual	2020 Actual	2021 Actual	2022 Est. Actual	2023 Budget
General Operating Fund	\$ 1,922,247	\$ 2,361,978	\$ 2,682,798	\$ 3,000,897	\$ 4,082,184
<u>School Controlled</u>	\$ 1,248,831	\$ 1,783,285	\$ 2,001,505	\$ 2,355,530	\$ 4,055,006
School Budget	\$ 1,157,139	\$ 1,721,920	1936931.81	\$ 2,260,809	\$ 4,055,006
Substitutes	\$ 91,692	\$ 61,365	64573.33	\$ 94,721	\$ -
City Funds - Extracurriculars	\$ -	\$ -	0	\$ -	\$ -
<u>Centrally Managed</u>	\$ 673,416	\$ 578,694	\$ 681,293	\$ 645,367	\$ 27,178
Special Education	\$ 297,462	\$ 243,080	\$ 397,020	\$ 364,349	\$ -
Gifted & Talented	\$ -	\$ -	\$ -	\$ -	\$ -
Early Childhood	\$ 247,622	\$ 215,215	\$ 164,118	\$ 149,219	\$ -
Humanware / SEL	\$ -	\$ -	\$ -	\$ -	\$ -
Athletics & Extracurriculars	\$ -	\$ -	\$ -	\$ -	\$ -
Summer School	\$ -	\$ -	\$ -	\$ 4,605	\$ -
Facilities	\$ 84,586	\$ 63,644	\$ 66,247	\$ 97,854	\$ -
Safety and Security	\$ 43,487	\$ 53,875	\$ 53,909	\$ 28,588	\$ 27,178
Trades	\$ -	\$ -	\$ -	\$ -	\$ -
Department Budget	\$ -	\$ -	\$ -	\$ -	\$ -
Grievances & Settlements	\$ 260	\$ 2,879	\$ -	\$ 752	\$ -
Academic Resources	\$ -	\$ -	\$ -	\$ -	\$ -
Grant & Gift Funds	\$ 14,089	\$ 202,232	\$ 249,357	\$ 583,364	\$ 774,128
Student Activity Funds	\$ 5,379	\$ 1,887	\$ 970	\$ -	\$ 44,560
Achievement Component					
Performance Index Score	75.94				
Performance Index Percent	63.28%				

Cost Center 0622CC
Cost Center Description William Cullen Bryant

	2019 Actual	2020 Actual	2021 Actual	2022 Est. Actual	2023 Budget
General Operating Fund	\$ 4,405,478	\$ 4,178,221	\$ 3,958,996	\$ 4,485,403	\$ 3,613,484
<u>School Controlled</u>	\$ 3,486,345	\$ 3,176,954	\$ 3,053,625	\$ 3,400,809	\$ 3,556,289
School Budget	\$ 3,343,061	\$ 3,086,920	2999432.01	\$ 3,319,668	\$ 3,556,289
Substitutes	\$ 143,285	\$ 90,034	54193.38	\$ 81,141	\$ -
City Funds - Extracurriculars	\$ -	\$ -	0	\$ -	\$ -
<u>Centrally Managed</u>	\$ 919,133	\$ 1,001,267	\$ 905,371	\$ 1,084,594	\$ 57,195
Special Education	\$ 465,329	\$ 590,118	\$ 623,777	\$ 533,812	\$ -
Gifted & Talented	\$ -	\$ -	\$ -	\$ -	\$ -
Early Childhood	\$ 136,670	\$ 118,067	\$ 139,397	\$ 131,789	\$ -
Humanware / SEL	\$ -	\$ -	\$ -	\$ -	\$ -
Athletics & Extracurriculars	\$ 7,763	\$ -	\$ -	\$ -	\$ -
Summer School	\$ -	\$ -	\$ 80	\$ 5,886	\$ -
Facilities	\$ 265,183	\$ 235,667	\$ 79,392	\$ 399,716	\$ -
Safety and Security	\$ 43,630	\$ 57,415	\$ 62,465	\$ 13,117	\$ 57,195
Trades	\$ -	\$ -	\$ -	\$ -	\$ -
Department Budget	\$ -	\$ -	\$ -	\$ -	\$ -
Grievances & Settlements	\$ 559	\$ -	\$ 260	\$ 274	\$ -
Academic Resources	\$ -	\$ -	\$ -	\$ -	\$ -
Grant & Gift Funds	\$ 210,425	\$ 421,574	\$ 662,079	\$ 594,465	\$ 1,064,424
Student Activity Funds	\$ 9,619	\$ 685	\$ 574	\$ -	\$ 5,609
Achievement Component					
Performance Index Score	67.34				
Performance Index Percent	56.12%				

Cost Center **0624CC**
Cost Center Description **Willson**

		2019 Actual	2020 Actual	2021 Actual	2022 Est. Actual	2023 Budget
General Operating Fund	\$	4,769,964	\$ 4,744,529	\$ 4,857,684	\$ 5,538,195	\$ 3,348,896
<u>School Controlled</u>	\$	2,794,623	\$ 2,918,717	\$ 3,135,727	\$ 3,720,842	\$ 3,320,299
School Budget	\$	2,651,011	\$ 2,762,742	3022190.87	\$ 3,603,351	\$ 3,320,299
Substitutes	\$	139,692	\$ 153,288	113535.67	\$ 117,491	\$ -
City Funds - Extracurriculars	\$	3,920	\$ 2,686	0	\$ -	\$ -
<u>Centrally Managed</u>	\$	1,975,340	\$ 1,825,813	\$ 1,721,957	\$ 1,817,353	\$ 28,598
Special Education	\$	1,399,005	\$ 1,290,908	\$ 1,252,422	\$ 1,209,323	\$ -
Gifted & Talented	\$	-	\$ -	\$ -	\$ -	\$ -
Early Childhood	\$	117,722	\$ 127,927	\$ 126,455	\$ 131,819	\$ -
Humanware / SEL	\$	-	\$ -	\$ -	\$ -	\$ -
Athletics & Extracurriculars	\$	-	\$ -	\$ -	\$ -	\$ -
Summer School	\$	-	\$ -	\$ 56	\$ 401	\$ -
Facilities	\$	376,755	\$ 339,322	\$ 277,510	\$ 449,313	\$ -
Safety and Security	\$	66,684	\$ 66,279	\$ 64,521	\$ 25,800	\$ 28,598
Trades	\$	-	\$ -	\$ -	\$ -	\$ -
Department Budget	\$	-	\$ -	\$ -	\$ -	\$ -
Grievances & Settlements	\$	15,174	\$ 1,376	\$ 993	\$ 697	\$ -
Academic Resources	\$	-	\$ -	\$ -	\$ -	\$ -
Grant & Gift Funds	\$	934,003	\$ 955,598	\$ 959,252	\$ 961,463	\$ 990,844
Student Activity Funds	\$	1,919	\$ -	\$ 2,759	\$ 4,214	\$ 2,441
Achievement Component						
Performance Index Score		51.40				
Performance Index Percent		42.84%				

Cost Center 0691CC

Cost Center Description Cleveland School of Science and Medicine

	2019 Actual	2020 Actual	2021 Actual	2022 Est. Actual	2023 Budget
General Operating Fund	\$ 4,270,883	\$ 3,644,272	\$ 3,366,769	\$ 3,926,817	\$ 2,793,915
<u>School Controlled</u>	\$ 3,312,758	\$ 2,679,924	\$ 2,592,824	\$ 3,099,953	\$ 2,793,915
School Budget	\$ 3,202,036	\$ 2,592,203	2549219.62	\$ 2,996,066	\$ 2,793,915
Substitutes	\$ 110,428	\$ 84,450	43603.9	\$ 103,793	\$ -
City Funds - Extracurriculars	\$ 294	\$ 3,271	0	\$ 94	\$ -
<u>Centrally Managed</u>	\$ 958,125	\$ 964,347	\$ 773,945	\$ 826,864	\$ -
Special Education	\$ 603,061	\$ 554,605	\$ 557,092	\$ 522,132	\$ -
Gifted & Talented	\$ -	\$ -	\$ -	\$ -	\$ -
Early Childhood	\$ -	\$ -	\$ -	\$ -	\$ -
Humanware / SEL	\$ -	\$ -	\$ -	\$ -	\$ -
Athletics & Extracurriculars	\$ 63,668	\$ 38,042	\$ 33,027	\$ 40,211	\$ -
Summer School	\$ -	\$ -	\$ -	\$ -	\$ -
Facilities	\$ 253,216	\$ 282,984	\$ 151,491	\$ 206,146	\$ -
Safety and Security	\$ 37,836	\$ 31,470	\$ 31,806	\$ 58,316	\$ -
Trades	\$ -	\$ -	\$ -	\$ -	\$ -
Department Budget	\$ -	\$ -	\$ -	\$ -	\$ -
Grievances & Settlements	\$ 344	\$ 57,248	\$ 529	\$ 59	\$ -
Academic Resources	\$ -	\$ -	\$ -	\$ -	\$ -
Grant & Gift Funds	\$ 60,394	\$ 367,556	\$ 636,720	\$ 376,584	\$ 600,564
Student Activity Funds	\$ 39,648	\$ 37,671	\$ 7,594	\$ 9,658	\$ 15,121
Achievement Component					
Performance Index Score	92.22				
Performance Index Percent	76.85%				

Cost Center 0692CC

Cost Center Description Cleveland School of Architecture & Design

	2019 Actual	2020 Actual	2021 Actual	2022 Est. Actual	2023 Budget
General Operating Fund	\$ 3,426,402	\$ 2,975,851	\$ 2,855,006	\$ 3,074,642	\$ 2,481,295
<u>School Controlled</u>	\$ 3,082,911	\$ 2,623,852	\$ 2,643,240	\$ 2,775,487	\$ 2,397,414
School Budget	\$ 3,050,770	\$ 2,554,803	2599807.77	\$ 2,707,468	\$ 2,397,414
Substitutes	\$ 31,848	\$ 65,776	43432.14	\$ 67,925	\$ -
City Funds - Extracurriculars	\$ 294	\$ 3,272	0	\$ 94	\$ -
<u>Centrally Managed</u>	\$ 343,491	\$ 351,999	\$ 211,766	\$ 299,155	\$ 83,881
Special Education	\$ -	\$ -	\$ -	\$ -	\$ -
Gifted & Talented	\$ -	\$ -	\$ -	\$ -	\$ -
Early Childhood	\$ -	\$ -	\$ -	\$ -	\$ -
Humanware / SEL	\$ -	\$ -	\$ -	\$ -	\$ -
Athletics & Extracurriculars	\$ 51,528	\$ 16,089	\$ 28,333	\$ 34,613	\$ 83,881
Summer School	\$ -	\$ -	\$ -	\$ -	\$ -
Facilities	\$ 253,894	\$ 283,069	\$ 151,536	\$ 206,208	\$ -
Safety and Security	\$ 37,847	\$ 31,479	\$ 31,816	\$ 58,334	\$ -
Trades	\$ -	\$ -	\$ -	\$ -	\$ -
Department Budget	\$ -	\$ -	\$ -	\$ -	\$ -
Grievances & Settlements	\$ 221	\$ 21,362	\$ 81	\$ -	\$ -
Academic Resources	\$ -	\$ -	\$ -	\$ -	\$ -
Grant & Gift Funds	\$ 79,803	\$ 228,189	\$ 281,055	\$ 262,551	\$ 315,993
Student Activity Funds	\$ 24,102	\$ 27,100	\$ 8,216	\$ 5,268	\$ 19,454
Achievement Component					
Performance Index Score	90.40				
Performance Index Percent	75.33%				

Cost Center	0801CC				
Cost Center Description	Cleveland School of the Arts				
	2019	2020	2021	2022	2023
	Actual	Actual	Actual	Est. Actual	Budget
General Operating Fund	\$ 4,711,212	\$ 4,635,034	\$ 4,314,430	\$ 4,738,318	\$ 4,416,272
<u>School Controlled</u>	\$ 3,990,775	\$ 3,921,636	\$ 3,767,716	\$ 4,145,528	\$ 4,303,956
School Budget	\$ 3,840,056	\$ 3,816,385	3679330.63	\$ 3,882,398	\$ 4,303,956
Substitutes	\$ 150,216	\$ 105,251	88385.45	\$ 263,131	\$ -
City Funds - Extracurriculars	\$ 502	\$ -	0	\$ -	\$ -
<u>Centrally Managed</u>	\$ 720,437	\$ 713,398	\$ 546,713	\$ 592,789	\$ 112,316
Special Education	\$ 41,304	\$ 119,164	\$ 144,815	\$ 106,039	\$ -
Gifted & Talented	\$ -	\$ -	\$ -	\$ -	\$ -
Early Childhood	\$ -	\$ -	\$ -	\$ -	\$ -
Humanware / SEL	\$ -	\$ -	\$ -	\$ -	\$ -
Athletics & Extracurriculars	\$ 12,229	\$ -	\$ -	\$ -	\$ -
Summer School	\$ -	\$ -	\$ -	\$ 4,946	\$ -
Facilities	\$ 501,066	\$ 449,061	\$ 296,706	\$ 418,843	\$ 25,338
Safety and Security	\$ 159,081	\$ 142,583	\$ 104,207	\$ 60,688	\$ 86,978
Trades	\$ -	\$ -	\$ -	\$ -	\$ -
Department Budget	\$ -	\$ -	\$ -	\$ -	\$ -
Grievances & Settlements	\$ 6,757	\$ 2,590	\$ 985	\$ 2,274	\$ -
Academic Resources	\$ -	\$ -	\$ -	\$ -	\$ -
Grant & Gift Funds	\$ 668,688	\$ 474,405	\$ 522,766	\$ 645,395	\$ 1,340,595
Student Activity Funds	\$ 26,474	\$ 26,610	\$ 2,265	\$ 19,858	\$ 33,679
Achievement Component					
Performance Index Score	77.60				
Performance Index Percent	64.67%				

Cost Center 0802CC
Cost Center Description Garrett Morgan

	2019 Actual	2020 Actual	2021 Actual	2022 Est. Actual	2023 Budget
General Operating Fund	\$ 4,145,823	\$ 3,857,784	\$ 3,973,651	\$ 4,713,598	\$ 4,673,729
<u>School Controlled</u>	\$ 2,596,886	\$ 2,612,909	\$ 3,038,287	\$ 3,577,591	\$ 4,553,886
School Budget	\$ 2,534,230	\$ 2,500,120	2980584.98	\$ 3,470,652	\$ 4,553,886
Substitutes	\$ 62,656	\$ 112,789	57701.95	\$ 106,939	\$ -
City Funds - Extracurriculars	\$ -	\$ -	0	\$ -	\$ -
<u>Centrally Managed</u>	\$ 1,548,937	\$ 1,244,875	\$ 935,364	\$ 1,136,007	\$ 119,843
Special Education	\$ 980,570	\$ 750,476	\$ 684,546	\$ 551,199	\$ -
Gifted & Talented	\$ -	\$ -	\$ -	\$ -	\$ -
Early Childhood	\$ -	\$ -	\$ -	\$ -	\$ -
Humanware / SEL	\$ -	\$ -	\$ -	\$ -	\$ -
Athletics & Extracurriculars	\$ 4,019	\$ 3,279	\$ -	\$ -	\$ -
Summer School	\$ -	\$ -	\$ -	\$ 2,486	\$ -
Facilities	\$ 453,743	\$ 382,174	\$ 150,192	\$ 432,853	\$ 60,000
Safety and Security	\$ 108,032	\$ 108,945	\$ 100,394	\$ 139,739	\$ 59,843
Trades	\$ -	\$ -	\$ -	\$ -	\$ -
Department Budget	\$ -	\$ -	\$ -	\$ -	\$ -
Grievances & Settlements	\$ 2,573	\$ -	\$ 233	\$ 9,730	\$ -
Academic Resources	\$ -	\$ -	\$ -	\$ -	\$ -
Grant & Gift Funds	\$ 235,523	\$ 375,319	\$ 607,912	\$ 418,408	\$ 1,032,221
Student Activity Funds	\$ 11,625	\$ 7,925	\$ 714	\$ 1,768	\$ 5,104
Achievement Component					
Performance Index Score	55.24				
Performance Index Percent	46.03%				

Cost Center 0804CC

Cost Center Description Martin Luther King Jr Campus

	2019 Actual	2020 Actual	2021 Actual	2022 Est. Actual	2023 Budget
General Operating Fund	\$ 5,237,747	\$ 4,874,471	\$ 508,177	\$ 204,449	\$ -
<u>School Controlled</u>	\$ 3,392,743	\$ 3,246,404	\$ 267,427	\$ 1,719	\$ -
School Budget	\$ 3,136,446	\$ 3,098,157	267,427.25	\$ 1,719	\$ -
Substitutes	\$ 256,297	\$ 148,247	0	\$ -	\$ -
City Funds - Extracurriculars	\$ -	\$ -	0	\$ -	\$ -
<u>Centrally Managed</u>	\$ 1,845,004	\$ 1,628,066	\$ 240,749	\$ 202,730	\$ -
Special Education	\$ 780,750	\$ 751,213	\$ 84,079	\$ -	\$ -
Gifted & Talented	\$ -	\$ -	\$ -	\$ -	\$ -
Early Childhood	\$ -	\$ -	\$ -	\$ -	\$ -
Humanware / SEL	\$ -	\$ -	\$ -	\$ -	\$ -
Athletics & Extracurriculars	\$ 70,692	\$ 94,826	\$ 856	\$ -	\$ -
Summer School	\$ -	\$ -	\$ -	\$ -	\$ -
Facilities	\$ 718,145	\$ 608,500	\$ 95,454	\$ 186,015	\$ -
Safety and Security	\$ 146,051	\$ 165,011	\$ 60,080	\$ 16,715	\$ -
Trades	\$ -	\$ -	\$ -	\$ -	\$ -
Department Budget	\$ -	\$ -	\$ -	\$ -	\$ -
Grievances & Settlements	\$ 129,366	\$ 8,516	\$ 280	\$ -	\$ -
Academic Resources	\$ -	\$ -	\$ -	\$ -	\$ -
Grant & Gift Funds	\$ 235,406	\$ 280,300	\$ 105,701	\$ -	\$ (621)
Student Activity Funds	\$ 18,355	\$ 16,015	\$ 128	\$ 3,218	\$ 25,171
Achievement Component					
Performance Index Score	40.01				
Performance Index Percent	33.34%				

Cost Center **0805CC**
Cost Center Description **Ginn Academy**

		2019 Actual	2020 Actual	2021 Actual	2022 Est. Actual	2023 Budget
General Operating Fund	\$	4,342,586	\$ 4,056,278	\$ 3,843,784	\$ 4,569,273	\$ 3,850,145
<u>School Controlled</u>	\$	3,641,907	\$ 3,299,537	\$ 3,281,794	\$ 3,742,064	\$ 3,724,880
School Budget	\$	3,429,412	\$ 3,215,333	3232728.12	\$ 3,617,641	\$ 3,724,880
Substitutes	\$	212,495	\$ 84,204	49066.26	\$ 124,423	\$ -
City Funds - Extracurriculars	\$	-	\$ -	0	\$ -	\$ -
<u>Centrally Managed</u>	\$	700,679	\$ 756,741	\$ 561,990	\$ 827,210	\$ 125,265
Special Education	\$	182,938	\$ 198,285	\$ 276,016	\$ 307,507	\$ -
Gifted & Talented	\$	-	\$ -	\$ -	\$ -	\$ -
Early Childhood	\$	-	\$ -	\$ -	\$ -	\$ -
Humanware / SEL	\$	-	\$ -	\$ -	\$ -	\$ -
Athletics & Extracurriculars	\$	-	\$ -	\$ -	\$ 132	\$ 69,947
Summer School	\$	-	\$ -	\$ -	\$ 1,950	\$ -
Facilities	\$	377,529	\$ 410,572	\$ 167,629	\$ 421,627	\$ -
Safety and Security	\$	140,016	\$ 147,883	\$ 117,465	\$ 94,373	\$ 55,318
Trades	\$	-	\$ -	\$ -	\$ -	\$ -
Department Budget	\$	26	\$ -	\$ -	\$ -	\$ -
Grievances & Settlements	\$	170	\$ -	\$ 880	\$ 1,623	\$ -
Academic Resources	\$	-	\$ -	\$ -	\$ -	\$ -
Grant & Gift Funds	\$	157,366	\$ 262,028	\$ 528,880	\$ 707,006	\$ 850,911
Student Activity Funds	\$	21,890	\$ 19,045	\$ 4,928	\$ 13,431	\$ 27,885
Achievement Component						
Performance Index Score		45.90				
Performance Index Percent		38.25%				

Cost Center 0933CC

Cost Center Description High Tech Academy

	2019 Actual	2020 Actual	2021 Actual	2022 Est. Actual	2023 Budget
General Operating Fund	\$ 297,111	\$ 273,399	\$ 250,217	\$ 272,326	\$ 107,092
<u>School Controlled</u>	\$ 297,111	\$ 273,399	\$ 250,217	\$ 272,326	\$ 107,092
School Budget	\$ 297,111	\$ 273,399	250217.42	\$ 272,326	\$ 107,092
Substitutes	\$ -	\$ -	0	\$ -	\$ -
City Funds - Extracurriculars	\$ -	\$ -	0	\$ -	\$ -
<u>Centrally Managed</u>	\$ -	\$ -	\$ -	\$ -	\$ -
Special Education	\$ -	\$ -	\$ -	\$ -	\$ -
Gifted & Talented	\$ -	\$ -	\$ -	\$ -	\$ -
Early Childhood	\$ -	\$ -	\$ -	\$ -	\$ -
Humanware / SEL	\$ -	\$ -	\$ -	\$ -	\$ -
Athletics & Extracurriculars	\$ -	\$ -	\$ -	\$ -	\$ -
Summer School	\$ -	\$ -	\$ -	\$ -	\$ -
Facilities	\$ -	\$ -	\$ -	\$ -	\$ -
Safety and Security	\$ -	\$ -	\$ -	\$ -	\$ -
Trades	\$ -	\$ -	\$ -	\$ -	\$ -
Department Budget	\$ -	\$ -	\$ -	\$ -	\$ -
Grievances & Settlements	\$ -	\$ -	\$ -	\$ -	\$ -
Academic Resources	\$ -	\$ -	\$ -	\$ -	\$ -
Grant & Gift Funds	\$ -	\$ -	\$ -	\$ -	\$ -
Student Activity Funds	\$ -	\$ -	\$ -	\$ -	\$ 1,284
Achievement Component					
Performance Index Score	NA				
Performance Index Percent	NA				

NON-PUBLIC & RESIDENTIAL SCHOOLS



Non-Public Schools

	2019 Actual	2020 Actual	2021 Actual	2022 Est. Actual	2023 Budget
<u>4008CC Auxiliary Services Administration</u>	\$ 353,469	\$ 1,301,715	\$ 764,248	\$ 519,675	\$ (42,615)
Auxiliary Services Funds	\$ 353,469	\$ 1,301,715	\$ 764,248	\$ 519,675	\$ (42,615)
Grant & Gift Funds	\$ -	\$ -	\$ -	\$ -	\$ -
<u>0704CC Benedictine</u>	\$ 411,358	\$ 365,061	\$ 401,849	\$ 371,664	\$ 286,781
Auxiliary Services Funds	\$ 346,068	\$ 274,819	\$ 267,508	\$ 275,337	\$ 189,059
Grant & Gift Funds	\$ 65,290	\$ 90,243	\$ 134,341	\$ 96,326	\$ 97,722
<u>0708CC Birchwood</u>	\$ -	\$ -	\$ -	\$ -	\$ -
Auxiliary Services Funds	\$ -	\$ -	\$ -	\$ -	\$ -
Grant & Gift Funds	\$ -	\$ -	\$ -	\$ -	\$ -
<u>0713CC Holy Name Elementary</u>	\$ 353,776	\$ 281,876	\$ 387,468	\$ 330,794	\$ 528,825
Auxiliary Services Funds	\$ 147,720	\$ 147,720	\$ 147,720	\$ 147,720	\$ 402,936
Grant & Gift Funds	\$ 206,056	\$ 134,156	\$ 239,748	\$ 183,074	\$ 125,889
<u>0714CC Gerson</u>	\$ -	\$ 1,018	\$ 4,608	\$ 9,025	\$ 8,053
Auxiliary Services Funds	\$ -	\$ -	\$ -	\$ -	\$ -
Grant & Gift Funds	\$ -	\$ 1,018	\$ 4,608	\$ 9,025	\$ 8,053
<u>0720CC Luther Memorial School</u>	\$ 366,559	\$ 296,799	\$ 408,685	\$ 364,111	\$ 611,245
Auxiliary Services Funds	\$ 169,593	\$ 138,833	\$ 206,171	\$ 170,917	\$ 401,008
Grant & Gift Funds	\$ 196,967	\$ 157,966	\$ 202,513	\$ 193,194	\$ 210,237
<u>0725CC Our Lady of Angels</u>	\$ 595,624	\$ 605,737	\$ 487,235	\$ 414,076	\$ 452,037
Auxiliary Services Funds	\$ 332,845	\$ 465,188	\$ 236,126	\$ 258,124	\$ 287,070
Grant & Gift Funds	\$ 262,779	\$ 140,549	\$ 251,108	\$ 155,952	\$ 164,967
<u>0726CC Mary Queen of Peace</u>	\$ 637,214	\$ 576,416	\$ 763,966	\$ 521,157	\$ 445,225
Auxiliary Services Funds	\$ 299,260	\$ 347,477	\$ 322,275	\$ 234,727	\$ 198,159
Grant & Gift Funds	\$ 337,954	\$ 228,938	\$ 441,691	\$ 286,430	\$ 247,066
<u>0728CC Cleveland Central Catholic</u>	\$ 900,831	\$ 800,463	\$ 1,144,647	\$ 850,078	\$ 764,751
Auxiliary Services Funds	\$ 387,154	\$ 396,221	\$ 449,642	\$ 281,590	\$ 303,377
Grant & Gift Funds	\$ 513,677	\$ 404,242	\$ 695,004	\$ 568,488	\$ 461,374
<u>0731CC Our Lady of Mount Carmel West</u>	\$ 373,976	\$ 323,731	\$ 306,628	\$ 279,321	\$ 352,064
Auxiliary Services Funds	\$ 205,928	\$ 195,895	\$ 132,700	\$ 149,260	\$ 225,769
Grant & Gift Funds	\$ 168,048	\$ 127,836	\$ 173,928	\$ 130,061	\$ 126,295
<u>0735CC St Adalbert</u>	\$ 588,744	\$ 723,084	\$ 972,767	\$ 990,592	\$ 828,593
Auxiliary Services Funds	\$ 251,715	\$ 415,882	\$ 349,273	\$ 476,397	\$ 353,371
Grant & Gift Funds	\$ 337,029	\$ 307,201	\$ 623,494	\$ 514,195	\$ 475,222
<u>0736CC Cleveland Montessori</u>	\$ 57,231	\$ 48,220	\$ 51,799	\$ 101,943	\$ 157,332
Auxiliary Services Funds	\$ 44,005	\$ 44,856	\$ 32,999	\$ 78,540	\$ 127,398
Grant & Gift Funds	\$ 13,226	\$ 3,363	\$ 18,800	\$ 23,403	\$ 29,934
<u>0738CC St Agatha-St Aloysius</u>	\$ 255,338	\$ 171,408	\$ 415,757	\$ 538,015	\$ 589,246
Auxiliary Services Funds	\$ 122,708	\$ 87,623	\$ 124,358	\$ 330,859	\$ 362,390
Grant & Gift Funds	\$ 132,630	\$ 83,785	\$ 291,399	\$ 207,156	\$ 226,856

Non-Public Schools

	2019 Actual	2020 Actual	2021 Actual	2022 Est. Actual	2023 Budget
<u>0742CC Cleveland Clinic Center for Autism</u>	\$ -	\$ -	\$ -	\$ -	\$ -
Auxilliary Services Funds	\$ -	\$ -	\$ -	\$ -	\$ -
Grant & Gift Funds	\$ -	\$ -	\$ -	\$ -	\$ -
<u>0744CC Archbishop Lyke-St Timothy</u>	\$ (3,530)	\$ -	\$ -	\$ -	\$ -
Auxilliary Services Funds	\$ -	\$ -	\$ -	\$ -	\$ -
Grant & Gift Funds	\$ (3,530)	\$ -	\$ -	\$ -	\$ -
<u>0747CC St Francis</u>	\$ 386,637	\$ 339,967	\$ 451,904	\$ 392,622	\$ 447,954
Auxilliary Services Funds	\$ 183,597	\$ 152,833	\$ 118,941	\$ 214,595	\$ 292,077
Grant & Gift Funds	\$ 203,040	\$ 187,134	\$ 332,963	\$ 178,026	\$ 155,877
<u>0749CC Archbishop Lyke-St Henry</u>	\$ 339,249	\$ 231,706	\$ 355,872	\$ 313,807	\$ 368,047
Auxilliary Services Funds	\$ 170,314	\$ 113,130	\$ 164,364	\$ 157,883	\$ 231,956
Grant & Gift Funds	\$ 168,934	\$ 118,576	\$ 191,508	\$ 155,924	\$ 136,090
<u>0751CC St Ignatius Elementary</u>	\$ 470,162	\$ 564,525	\$ 444,621	\$ 560,616	\$ 644,298
Auxilliary Services Funds	\$ 264,142	\$ 328,430	\$ 156,472	\$ 261,174	\$ 381,812
Grant & Gift Funds	\$ 206,020	\$ 236,094	\$ 288,150	\$ 299,442	\$ 262,485
<u>0752CC St Ignatius High School</u>	\$ 1,083,874	\$ 1,147,084	\$ 1,120,117	\$ 868,426	\$ 758,911
Auxilliary Services Funds	\$ 1,051,978	\$ 1,119,249	\$ 1,038,819	\$ 608,223	\$ 382,213
Grant & Gift Funds	\$ 31,896	\$ 27,835	\$ 81,298	\$ 260,203	\$ 376,698
<u>0753CC St Jerome</u>	\$ 440,829	\$ 372,146	\$ 344,067	\$ 416,804	\$ 546,105
Auxilliary Services Funds	\$ 235,035	\$ 223,611	\$ 99,261	\$ 183,558	\$ 330,476
Grant & Gift Funds	\$ 205,794	\$ 148,535	\$ 244,806	\$ 233,246	\$ 215,629
<u>0757CC St John Lutheran</u>	\$ 214,728	\$ 172,413	\$ 281,572	\$ 160,429	\$ 246,411
Auxilliary Services Funds	\$ 111,582	\$ 102,283	\$ 145,844	\$ 59,001	\$ 107,852
Grant & Gift Funds	\$ 103,146	\$ 70,129	\$ 135,728	\$ 101,428	\$ 138,559
<u>0759CC St Joseph Academy</u>	\$ 756,398	\$ 590,907	\$ 711,183	\$ 504,030	\$ 354,144
Auxilliary Services Funds	\$ 682,407	\$ 507,573	\$ 600,925	\$ 395,640	\$ 240,222
Grant & Gift Funds	\$ 73,991	\$ 83,333	\$ 110,258	\$ 108,390	\$ 113,922
<u>0764CC Villa Angela-St Joseph High School</u>	\$ 399,044	\$ 334,651	\$ 570,242	\$ 491,541	\$ 848,448
Auxilliary Services Funds	\$ 321,548	\$ 277,251	\$ 407,800	\$ 363,946	\$ 599,461
Grant & Gift Funds	\$ 77,496	\$ 57,399	\$ 162,442	\$ 127,594	\$ 248,987
<u>0765CC Office of Catholic Education</u>	\$ 96,282	\$ 15,288	\$ -	\$ -	\$ -
Auxilliary Services Funds	\$ -	\$ -	\$ -	\$ -	\$ -
Grant & Gift Funds	\$ 96,282	\$ 15,288	\$ -	\$ -	\$ -
<u>0766CC St Leo the Great</u>	\$ 472,380	\$ 328,821	\$ 397,485	\$ 502,549	\$ 731,968
Auxilliary Services Funds	\$ 295,651	\$ 195,000	\$ 138,601	\$ 349,501	\$ 427,006
Grant & Gift Funds	\$ 176,729	\$ 133,821	\$ 258,884	\$ 153,049	\$ 304,961
<u>0767CC Urban Community School</u>	\$ 708,787	\$ 738,435	\$ 939,935	\$ 891,167	\$ 639,496
Auxilliary Services Funds	\$ 335,903	\$ 451,818	\$ 261,277	\$ 435,774	\$ 226,712
Grant & Gift Funds	\$ 372,884	\$ 286,617	\$ 678,658	\$ 455,393	\$ 412,785

Non-Public Schools

	2019 Actual	2020 Actual	2021 Actual	2022 Est. Actual	2023 Budget
<u>0769CC St Mark</u>	\$ 509,794	\$ 491,253	\$ 395,226	\$ 594,443	\$ 453,437
Auxilliary Services Funds	\$ 399,625	\$ 415,845	\$ 276,905	\$ 470,009	\$ 290,925
Grant & Gift Funds	\$ 110,168	\$ 75,408	\$ 118,321	\$ 124,434	\$ 162,512
<u>0772CC St Mary Byzantine</u>	\$ 345,438	\$ 310,287	\$ 315,321	\$ 277,253	\$ 293,025
Auxilliary Services Funds	\$ 153,095	\$ 191,980	\$ 98,709	\$ 164,151	\$ 194,983
Grant & Gift Funds	\$ 192,343	\$ 118,307	\$ 216,612	\$ 113,101	\$ 98,042
<u>0776CC Montessori High School at University Circle</u>	\$ -	\$ -	\$ -	\$ -	\$ -
Auxilliary Services Funds	\$ -	\$ -	\$ -	\$ -	\$ -
Grant & Gift Funds	\$ -	\$ -	\$ -	\$ -	\$ -
<u>0777CC Lakewood Lutheran</u>	\$ 3,509	\$ 2,317	\$ 17,216	\$ -	\$ 10,757
Auxilliary Services Funds	\$ -	\$ -	\$ -	\$ -	\$ -
Grant & Gift Funds	\$ 3,509	\$ 2,317	\$ 17,216	\$ -	\$ 10,757
<u>0785CC St Rocco</u>	\$ 234,231	\$ 259,172	\$ 344,210	\$ 281,582	\$ 237,007
Auxilliary Services Funds	\$ 114,110	\$ 131,511	\$ 118,471	\$ 156,305	\$ 113,314
Grant & Gift Funds	\$ 120,121	\$ 127,661	\$ 225,739	\$ 125,277	\$ 123,693
<u>0787CC St Stanislaus Elementary</u>	\$ 385,945	\$ 261,558	\$ 364,622	\$ 266,721	\$ 696,409
Auxilliary Services Funds	\$ 184,645	\$ 104,067	\$ 80,401	\$ 125,851	\$ 472,663
Grant & Gift Funds	\$ 201,301	\$ 157,491	\$ 284,220	\$ 140,870	\$ 223,746
<u>0789CC Metro Catholic School</u>	\$ 1,114,105	\$ 760,179	\$ 763,724	\$ 821,024	\$ 1,284,968
Auxilliary Services Funds	\$ 448,879	\$ 344,953	\$ 83,147	\$ 402,260	\$ 825,058
Grant & Gift Funds	\$ 665,226	\$ 415,226	\$ 680,577	\$ 418,764	\$ 459,910
<u>0792CC St Thomas Aquinas</u>	\$ 401,591	\$ 211,428	\$ 327,263	\$ 350,995	\$ 741,127
Auxilliary Services Funds	\$ 198,587	\$ 66,947	\$ 106,919	\$ 199,318	\$ 548,655
Grant & Gift Funds	\$ 203,004	\$ 144,481	\$ 220,344	\$ 151,677	\$ 192,472
<u>0795CC Communion of Saints School</u>	\$ 2,395	\$ 1,841	\$ 1,514	\$ 4	\$ 6,271
Auxilliary Services Funds	\$ -	\$ -	\$ -	\$ -	\$ -
Grant & Gift Funds	\$ 2,395	\$ 1,841	\$ 1,514	\$ 4	\$ 6,271
<u>0798CC Holy Name High School</u>	\$ 65,300	\$ 17,160	\$ 86,384	\$ 59,889	\$ 45,529
Auxilliary Services Funds	\$ -	\$ -	\$ -	\$ -	\$ -
Grant & Gift Funds	\$ 65,300	\$ 17,160	\$ 86,384	\$ 59,889	\$ 45,529
<u>0799CC Lakewood Catholic Academy</u>	\$ 4,175	\$ 1,015	\$ 7,159	\$ 3,021	\$ 9,916
Auxilliary Services Funds	\$ -	\$ -	\$ -	\$ -	\$ -
Grant & Gift Funds	\$ 4,175	\$ 1,015	\$ 7,159	\$ 3,021	\$ 9,916
<u>0800CC Magnificat</u>	\$ 8,031	\$ 327	\$ 35,722	\$ 3,890	\$ 55,611
Auxilliary Services Funds	\$ -	\$ -	\$ -	\$ -	\$ -
Grant & Gift Funds	\$ 8,031	\$ 327	\$ 35,722	\$ 3,890	\$ 55,611
<u>0806CC Our Lady of the Lake</u>	\$ 3,434	\$ 3,000	\$ 5,663	\$ 3,951	\$ 6,129
Auxilliary Services Funds	\$ -	\$ -	\$ -	\$ -	\$ -

Non-Public Schools

	2019 Actual	2020 Actual	2021 Actual	2022 Est. Actual	2023 Budget
Grant & Gift Funds	\$ 3,434	\$ 3,000	\$ 5,663	\$ 3,951	\$ 6,129

Non-Public Schools

	2019 Actual	2020 Actual	2021 Actual	2022 Est. Actual	2023 Budget
<u>0809CC St Bridget of Kildare</u>	\$ 4,072	\$ 3,214	\$ 3,261	\$ -	\$ -
Auxiliary Services Funds	\$ -	\$ -	\$ -	\$ -	\$ -
Grant & Gift Funds	\$ 4,072	\$ 3,214	\$ 3,261	\$ -	\$ -
<u>0811CC St Charles Borromeo</u>	\$ 2,070	\$ 1,856	\$ 2,630	\$ 2,964	\$ 3,502
Auxiliary Services Funds	\$ -	\$ -	\$ -	\$ -	\$ -
Grant & Gift Funds	\$ 2,070	\$ 1,856	\$ 2,630	\$ 2,964	\$ 3,502
<u>0812CC St Martin de Porres High School</u>	\$ 612,570	\$ 585,818	\$ 721,081	\$ 681,215	\$ 682,646
Auxiliary Services Funds	\$ 375,694	\$ 325,852	\$ 317,444	\$ 287,816	\$ 380,220
Grant & Gift Funds	\$ 236,876	\$ 259,966	\$ 403,638	\$ 393,399	\$ 302,426
<u>0816CC St Dominic</u>	\$ 2,600	\$ -	\$ 819	\$ -	\$ -
Auxiliary Services Funds	\$ -	\$ -	\$ -	\$ -	\$ -
Grant & Gift Funds	\$ 2,600	\$ -	\$ 819	\$ -	\$ -
<u>0819CC St Mary-Berea</u>	\$ -	\$ -	\$ -	\$ -	\$ -
Auxiliary Services Funds	\$ -	\$ -	\$ -	\$ -	\$ -
Grant & Gift Funds	\$ -	\$ -	\$ -	\$ -	\$ -
<u>0820CC St Thomas More</u>	\$ 18,951	\$ 29,663	\$ 29,037	\$ 48,979	\$ 44,442
Auxiliary Services Funds	\$ -	\$ -	\$ -	\$ -	\$ -
Grant & Gift Funds	\$ 18,951	\$ 29,663	\$ 29,037	\$ 48,979	\$ 44,442
<u>0822CC Trinity</u>	\$ 43,900	\$ 55,996	\$ 114,025	\$ 62,598	\$ 125,856
Auxiliary Services Funds	\$ -	\$ -	\$ -	\$ -	\$ -
Grant & Gift Funds	\$ 43,900	\$ 55,996	\$ 114,025	\$ 62,598	\$ 125,856
<u>0824CC Bethany Lutheran</u>	\$ 5,040	\$ 4,988	\$ 7,298	\$ 2,849	\$ 4,378
Auxiliary Services Funds	\$ -	\$ -	\$ -	\$ -	\$ -
Grant & Gift Funds	\$ 5,040	\$ 4,988	\$ 7,298	\$ 2,849	\$ 4,378
<u>0825CC Bethel Christian Academy</u>	\$ 5,269	\$ 6,000	\$ 11,404	\$ -	\$ -
Auxiliary Services Funds	\$ -	\$ -	\$ -	\$ -	\$ -
Grant & Gift Funds	\$ 5,269	\$ 6,000	\$ 11,404	\$ -	\$ -
<u>0829CC John Paul II Academy</u>	\$ -	\$ -	\$ -	\$ -	\$ -
Auxiliary Services Funds	\$ -	\$ -	\$ -	\$ -	\$ -
Grant & Gift Funds	\$ -	\$ -	\$ -	\$ -	\$ -
<u>0830CC St Benedict</u>	\$ 3,500	\$ 36	\$ 9,295	\$ 606	\$ 6,440
Auxiliary Services Funds	\$ -	\$ -	\$ -	\$ -	\$ -
Grant & Gift Funds	\$ 3,500	\$ 36	\$ 9,295	\$ 606	\$ 6,440
<u>0850CC West Park Lutheran</u>	\$ 68,643	\$ -	\$ -	\$ -	\$ -
Auxiliary Services Funds	\$ 41,851	\$ -	\$ -	\$ -	\$ -
Grant & Gift Funds	\$ 26,792	\$ -	\$ -	\$ -	\$ -
<u>0887CC The Bridge Avenue School</u>	\$ 23,519	\$ 20,639	\$ 50,942	\$ 59,451	\$ 64,179
Auxiliary Services Funds	\$ 12,628	\$ 18,969	\$ 18,584	\$ 52,815	\$ 27,098
Grant & Gift Funds	\$ 10,891	\$ 1,670	\$ 32,358	\$ 6,636	\$ 37,081

Non-Public Schools

	2019 Actual	2020 Actual	2021 Actual	2022 Est. Actual	2023 Budget
<u>0899CC Ramah Junior Academy</u>	\$ 144,936	\$ 192,393	\$ 233,964	\$ 350,285	\$ 338,989
Auxilliary Services Funds	\$ 96,464	\$ 127,401	\$ 83,286	\$ 167,451	\$ 199,850
Grant & Gift Funds	\$ 48,472	\$ 64,992	\$ 150,678	\$ 182,834	\$ 139,138
<u>0956CC Al Ihsan Islamic School</u>	\$ 204,165	\$ 196,997	\$ 386,154	\$ 302,312	\$ 438,705
Auxilliary Services Funds	\$ 136,414	\$ 97,901	\$ 173,110	\$ 172,046	\$ 295,461
Grant & Gift Funds	\$ 67,751	\$ 99,096	\$ 213,044	\$ 130,266	\$ 143,244

Residential Schools

	2019 Actual	2020 Actual	2021 Actual	2022 Est. Actual	2023 Budget
<u>0085CC Children's Aid Society</u>	\$ 757,097	\$ 694,525	\$ 769,548	\$ 622,541	\$ 571,428
General Operating Fund	\$ 671,019	\$ 654,964	\$ 723,757	\$ 550,753	\$ 487,958
Grant & Gift Funds	\$ 86,077	\$ 39,561	\$ 45,791	\$ 71,787	\$ 83,471
<u>0086CC Health Hill</u>	\$ 196,091	\$ 146,616	\$ 155,044	\$ 183,547	\$ 151,956
General Operating Fund	\$ 196,091	\$ 146,616	\$ 153,584	\$ 183,547	\$ 151,956
Grant & Gift Funds	\$ -	\$ -	\$ 1,460	\$ -	\$ -
<u>0091CC Cleveland Christian Home</u>	\$ 652,718	\$ 806,564	\$ 692,228	\$ 732,293	\$ 48,793
General Operating Fund	\$ 602,747	\$ 729,933	\$ 635,385	\$ 660,561	\$ -
Grant & Gift Funds	\$ 49,971	\$ 76,631	\$ 56,843	\$ 71,731	\$ 48,793
<u>0093CC Cleveland Clinic</u>	\$ 255,354	\$ 251,373	\$ 245,010	\$ 257,784	\$ 151,956
General Operating Fund	\$ 255,354	\$ 251,373	\$ 245,010	\$ 257,784	\$ 151,956
Grant & Gift Funds	\$ -	\$ -	\$ -	\$ -	\$ -
<u>0101CC In-Focus</u>	\$ 40,009	\$ 6,017	\$ 35,042	\$ 27,629	\$ 31,482
General Operating Fund	\$ -	\$ -	\$ -	\$ -	\$ -
Grant & Gift Funds	\$ 40,009	\$ 6,017	\$ 35,042	\$ 27,629	\$ 31,482
<u>0116CC Downtown Education Center</u>	\$ 3,060,233	\$ 3,062,817	\$ 2,941,060	\$ 3,145,918	\$ 2,098,955
General Operating Fund	\$ 2,383,475	\$ 2,866,337	\$ 2,688,858	\$ 2,879,176	\$ 1,600,170
Grant & Gift Funds	\$ 676,759	\$ 196,480	\$ 252,202	\$ 266,742	\$ 498,785
<u>0191CC Providence House</u>	\$ 12,917	\$ 5,178	\$ 11,198	\$ 33,457	\$ 33,266
General Operating Fund	\$ -	\$ -	\$ -	\$ -	\$ -
Grant & Gift Funds	\$ 12,917	\$ 5,178	\$ 11,198	\$ 33,457	\$ 33,266
<u>0290CC Jones Home</u>	\$ 98,880	\$ 86,174	\$ 80,910	\$ 25,806	\$ -
General Operating Fund	\$ 98,880	\$ 86,174	\$ 80,910	\$ 25,806	\$ -
Grant & Gift Funds	\$ -	\$ -	\$ -	\$ -	\$ -
<u>0366CC MetroHealth</u>	\$ -	\$ 119,337	\$ 125,118	\$ 128,883	\$ 75,978
General Operating Fund	\$ -	\$ 119,337	\$ 125,118	\$ 128,883	\$ 75,978
Grant & Gift Funds	\$ -	\$ -	\$ -	\$ -	\$ -
<u>0478CC Rainbow Babies and Childrens Hospital</u>	\$ 235,671	\$ 234,891	\$ 242,041	\$ 252,804	\$ 151,956
General Operating Fund	\$ 235,671	\$ 234,891	\$ 242,041	\$ 252,804	\$ 151,956
Grant & Gift Funds	\$ -	\$ -	\$ -	\$ -	\$ -

Promise Academy

		2019 Actual	2020 Actual	2021 Actual	2022 Est. Actual	2023 Budget
<u>0911CC Promise Academy</u>	\$	5,923	\$	-	\$	-
General Operating Fund	\$	5,923	\$	-	\$	-
Other Funds	\$	-	\$	-	\$	-

BOARD OF EDUCATION & CEO



Cost Center 1001CC
 Cost Center Name Chief Executive Officer

		2019 Actual	2020 Actual	2021 Actual	2022 Est. Actual	2023 Budget
General Operating Fund	\$	1,635,740	\$ 1,927,644	\$ 1,646,633	\$ 1,609,955	\$ 2,932,975
<u>Administrative Costs</u>	\$	1,635,740	\$ 1,927,644	\$ 1,646,633	\$ 1,609,955	\$ 2,932,975
100 - Salary & Wages	\$	1,062,470	\$ 1,246,551	\$ 1,187,660	\$ 1,415,298	\$ 1,892,421
200 - Fringe Benefits	\$	361,298	\$ 416,364	\$ 431,210	\$ -	\$ 682,477
400 - Purchased Services	\$	176,546	\$ 230,869	\$ 8,237	\$ 72,339	\$ 289,386
500 - Supplies & Materials	\$	23,358	\$ 9,566	\$ 13,882	\$ 113,020	\$ 52,370
600 - Capital Outlay	\$	4,668	\$ 13,715	\$ 1,979	\$ 461	\$ 18
800 - Other Uses of Funds	\$	7,401	\$ 10,578	\$ 3,666	\$ 8,837	\$ 16,303
900 - Other	\$	-	\$ -	\$ -	\$ -	\$ -
<u>School Based Costs</u>	\$	-	\$ -	\$ -	\$ -	\$ -
100 - Salary & Wages	\$	-	\$ -	\$ -	\$ -	\$ -
200 - Fringe Benefits	\$	-	\$ -	\$ -	\$ -	\$ -
400 - Purchased Services	\$	-	\$ -	\$ -	\$ -	\$ -
500 - Supplies & Materials	\$	-	\$ -	\$ -	\$ -	\$ -
600 - Capital Outlay	\$	-	\$ -	\$ -	\$ -	\$ -
800 - Other Uses of Funds	\$	-	\$ -	\$ -	\$ -	\$ -
900 - Other	\$	-	\$ -	\$ -	\$ -	\$ -
Grant & Gift Funds	\$	99,728	\$ 5,581	\$ 627,599	\$ 7,981	\$ 337,133

Cost Center 1301CC
 Cost Center Name Board Office

		2019 Actual	2020 Actual	2021 Actual	2022 Est. Actual	2023 Budget
General Operating Fund	\$	258,565	\$ 258,882	\$ 248,862	\$ 196,135	\$ 390,888
<u>Administrative Costs</u>	\$	258,565	\$ 258,882	\$ 248,862	\$ 196,135	\$ 390,888
100 - Salary & Wages	\$	170,708	\$ 173,378	\$ 178,029	\$ 163,620	\$ 173,392
200 - Fringe Benefits	\$	56,436	\$ 59,937	\$ 65,513	\$ -	\$ 69,616
400 - Purchased Services	\$	12,992	\$ 6,139	\$ 4,225	\$ 6,593	\$ 128,803
500 - Supplies & Materials	\$	4,985	\$ 2,560	\$ -	\$ -	\$ 7,400
600 - Capital Outlay	\$	-	\$ -	\$ -	\$ -	\$ -
800 - Other Uses of Funds	\$	13,445	\$ 16,869	\$ 1,095	\$ 25,922	\$ 11,678
900 - Other	\$	-	\$ -	\$ -	\$ -	\$ -
<u>School Based Costs</u>	\$	-	\$ -	\$ -	\$ -	\$ -
100 - Salary & Wages	\$	-	\$ -	\$ -	\$ -	\$ -
200 - Fringe Benefits	\$	-	\$ -	\$ -	\$ -	\$ -
400 - Purchased Services	\$	-	\$ -	\$ -	\$ -	\$ -
500 - Supplies & Materials	\$	-	\$ -	\$ -	\$ -	\$ -
600 - Capital Outlay	\$	-	\$ -	\$ -	\$ -	\$ -
800 - Other Uses of Funds	\$	-	\$ -	\$ -	\$ -	\$ -
900 - Other	\$	-	\$ -	\$ -	\$ -	\$ -
Grant & Gift Funds	\$	10,110	\$ 8,095	\$ 8,195	\$ -	\$ 37,269

ENGAGEMENT



Cost Center 1002CC

Cost Center Name Policy and Labor Relations

	2019 Actual	2020 Actual	2021 Actual	2022 Est. Actual	2023 Budget
General Operating Fund	\$ 60,708	\$ 90,210	\$ 102,923	\$ 77,872	\$ 102,841
<u>Administrative Costs</u>	\$ 60,708	\$ 90,210	\$ 102,923	\$ 77,872	\$ 102,841
100 - Salary & Wages	\$ 32,671	\$ 63,521	\$ 63,535	\$ 74,292	\$ 64,374
200 - Fringe Benefits	\$ 3,198	\$ 20,598	\$ 33,138	-	\$ 31,130
400 - Purchased Services	\$ 17,092	\$ 3,346	\$ 3,250	\$ 380	\$ 5,836
500 - Supplies & Materials	\$ 6,129	\$ -	\$ 3,000	\$ 3,200	\$ 1,000
600 - Capital Outlay	\$ 1,618	\$ 748	\$ -	\$ -	\$ 500
800 - Other Uses of Funds	\$ -	\$ 1,997	\$ -	\$ -	\$ -
900 - Other	\$ -	\$ -	\$ -	\$ -	\$ -
<u>School Based Costs</u>	\$ -	\$ -	\$ -	\$ -	\$ -
100 - Salary & Wages	\$ -	\$ -	\$ -	\$ -	\$ -
200 - Fringe Benefits	\$ -	\$ -	\$ -	\$ -	\$ -
400 - Purchased Services	\$ -	\$ -	\$ -	\$ -	\$ -
500 - Supplies & Materials	\$ -	\$ -	\$ -	\$ -	\$ -
600 - Capital Outlay	\$ -	\$ -	\$ -	\$ -	\$ -
800 - Other Uses of Funds	\$ -	\$ -	\$ -	\$ -	\$ -
900 - Other	\$ -	\$ -	\$ -	\$ -	\$ -
Grant & Gift Funds	\$ -	\$ -	\$ -	\$ -	\$ -

Cost Center	1005CC				
Cost Center Name	Customer Experience				
	2019	2020	2021	2022	2023
	Actual	Actual	Actual	Est. Actual	Budget
General Operating Fund	\$ 521,291	\$ 503,864	\$ 601,215	\$ 569,832	\$ 1,076,658
<u>Administrative Costs</u>	\$ 521,291	\$ 503,864	\$ 601,215	\$ 569,832	\$ 1,076,658
100 - Salary & Wages	\$ 323,374	\$ 335,251	\$ 367,652	\$ 371,173	\$ 376,786
200 - Fringe Benefits	\$ 113,066	\$ 122,029	\$ 139,169	\$ -	\$ 181,580
400 - Purchased Services	\$ 20,405	\$ 3,533	\$ 69,713	\$ 158,127	\$ 291,210
500 - Supplies & Materials	\$ 60,704	\$ 37,289	\$ 18,039	\$ 34,702	\$ 70,735
600 - Capital Outlay	\$ 2,617	\$ 5,463	\$ 4,427	\$ 3,435	\$ 1,621
800 - Other Uses of Funds	\$ 1,124	\$ 299	\$ 2,215	\$ 2,395	\$ 154,725
900 - Other	\$ -	\$ -	\$ -	\$ -	\$ -
<u>School Based Costs</u>	\$ -	\$ -	\$ -	\$ -	\$ -
100 - Salary & Wages	\$ -	\$ -	\$ -	\$ -	\$ -
200 - Fringe Benefits	\$ -	\$ -	\$ -	\$ -	\$ -
400 - Purchased Services	\$ -	\$ -	\$ -	\$ -	\$ -
500 - Supplies & Materials	\$ -	\$ -	\$ -	\$ -	\$ -
600 - Capital Outlay	\$ -	\$ -	\$ -	\$ -	\$ -
800 - Other Uses of Funds	\$ -	\$ -	\$ -	\$ -	\$ -
900 - Other	\$ -	\$ -	\$ -	\$ -	\$ -
Grant & Gift Funds	\$ -	\$ -	\$ -	\$ -	\$ 3,000

Cost Center 1501CC

Cost Center Name District Communications

	2019 Actual	2020 Actual	2021 Actual	2022 Est. Actual	2023 Budget
General Operating Fund	\$ 1,698,897	\$ 1,615,179	\$ 1,460,976	\$ 894,846	\$ 1,226,277
<u>Administrative Costs</u>	\$ 1,698,897	\$ 1,615,179	\$ 1,460,976	\$ 894,846	\$ 1,226,277
100 - Salary & Wages	\$ 844,195	\$ 756,837	\$ 775,763	\$ 624,101	\$ 796,231
200 - Fringe Benefits	\$ 264,107	\$ 240,246	\$ 266,562	\$ -	\$ 366,719
400 - Purchased Services	\$ 389,908	\$ 337,985	\$ 186,046	\$ 242,408	\$ 55,228
500 - Supplies & Materials	\$ 190,860	\$ 272,140	\$ 228,679	\$ 7,715	\$ 8,099
600 - Capital Outlay	\$ 1,628	\$ 6,167	\$ 2,770	\$ 19,680	\$ -
800 - Other Uses of Funds	\$ 8,199	\$ 1,805	\$ 1,155	\$ 943	\$ -
900 - Other	\$ -	\$ -	\$ -	\$ -	\$ -
<u>School Based Costs</u>	\$ -	\$ -	\$ -	\$ -	\$ -
100 - Salary & Wages	\$ -	\$ -	\$ -	\$ -	\$ -
200 - Fringe Benefits	\$ -	\$ -	\$ -	\$ -	\$ -
400 - Purchased Services	\$ -	\$ -	\$ -	\$ -	\$ -
500 - Supplies & Materials	\$ -	\$ -	\$ -	\$ -	\$ -
600 - Capital Outlay	\$ -	\$ -	\$ -	\$ -	\$ -
800 - Other Uses of Funds	\$ -	\$ -	\$ -	\$ -	\$ -
900 - Other	\$ -	\$ -	\$ -	\$ -	\$ -
Grant & Gift Funds	\$ 7,231	\$ 7,384	\$ 1,357	\$ 1,296,907	\$ 1,548,240

Cost Center 1751CC
 Cost Center Name Engagement Officer

		2019 Actual	2020 Actual	2021 Actual	2022 Est. Actual	2023 Budget
General Operating Fund	\$	-	\$ 344,559	\$ 416,961	\$ 735,308	\$ 676,714
<u>Administrative Costs</u>	\$	-	\$ 344,559	\$ 416,961	\$ 735,308	\$ 676,714
100 - Salary & Wages	\$	-	\$ 231,494	\$ 285,039	\$ 528,392	\$ 625,876
200 - Fringe Benefits	\$	-	\$ 75,614	\$ 91,826	\$ -	\$ -
400 - Purchased Services	\$	-	\$ 13,829	\$ 34,479	\$ 186,864	\$ 4,502
500 - Supplies & Materials	\$	-	\$ 17,537	\$ 4,379	\$ 8,795	\$ 45,590
600 - Capital Outlay	\$	-	\$ 5,610	\$ 1,238	\$ 11,258	\$ 747
800 - Other Uses of Funds	\$	-	\$ 475	\$ -	\$ -	\$ -
900 - Other	\$	-	\$ -	\$ -	\$ -	\$ -
<u>School Based Costs</u>	\$	-	\$ -	\$ -	\$ -	\$ -
100 - Salary & Wages	\$	-	\$ -	\$ -	\$ -	\$ -
200 - Fringe Benefits	\$	-	\$ -	\$ -	\$ -	\$ -
400 - Purchased Services	\$	-	\$ -	\$ -	\$ -	\$ -
500 - Supplies & Materials	\$	-	\$ -	\$ -	\$ -	\$ -
600 - Capital Outlay	\$	-	\$ -	\$ -	\$ -	\$ -
800 - Other Uses of Funds	\$	-	\$ -	\$ -	\$ -	\$ -
900 - Other	\$	-	\$ -	\$ -	\$ -	\$ -
Grant & Gift Funds	\$	-	\$ -	\$ -	\$ 22,125	\$ 2,381,957

Cost Center Cost Center Name	2016CC Admissions and Attendance									
	2019 Actual		2020 Actual		2021 Actual		2022 Est. Actual		2023 Budget	
General Operating Fund	\$	1,133,757	\$	868,325	\$	959,237	\$	621,552	\$	1,105,073
<u>Administrative Costs</u>	\$	1,133,757	\$	868,325	\$	959,237	\$	621,552	\$	1,105,073
100 - Salary & Wages	\$	768,978	\$	549,026	\$	614,784	\$	618,290	\$	641,325
200 - Fringe Benefits	\$	340,822	\$	308,696	\$	342,330	\$	-	\$	412,978
400 - Purchased Services	\$	11,730	\$	4,771	\$	530	\$	1,963	\$	41,561
500 - Supplies & Materials	\$	12,228	\$	5,832	\$	-	\$	1,299	\$	9,209
600 - Capital Outlay	\$	-	\$	-	\$	1,593	\$	-	\$	-
800 - Other Uses of Funds	\$	-	\$	-	\$	-	\$	-	\$	-
900 - Other	\$	-	\$	-	\$	-	\$	-	\$	-
<u>School Based Costs</u>	\$	-	\$	-	\$	-	\$	-	\$	-
100 - Salary & Wages	\$	-	\$	-	\$	-	\$	-	\$	-
200 - Fringe Benefits	\$	-	\$	-	\$	-	\$	-	\$	-
400 - Purchased Services	\$	-	\$	-	\$	-	\$	-	\$	-
500 - Supplies & Materials	\$	-	\$	-	\$	-	\$	-	\$	-
600 - Capital Outlay	\$	-	\$	-	\$	-	\$	-	\$	-
800 - Other Uses of Funds	\$	-	\$	-	\$	-	\$	-	\$	-
900 - Other	\$	-	\$	-	\$	-	\$	-	\$	-
Grant & Gift Funds	\$	54,637	\$	-	\$	349	\$	41,941	\$	1,094,126

Cost Center Cost Center Name	2022CC Organizational Accountability					
	2019 Actual	2020 Actual	2021 Actual	2022 Est. Actual	2023 Budget	
General Operating Fund	\$ 2,672,369	\$ 2,138,681	\$ 1,698,512	\$ 1,498,484	\$ 1,431,255	
<u>Administrative Costs</u>	\$ 2,672,369	\$ 2,138,681	\$ 1,698,512	\$ 1,498,484	\$ 1,431,255	
100 - Salary & Wages	\$ 824,637	\$ 801,299	\$ 907,433	\$ 879,676	\$ 868,432	
200 - Fringe Benefits	\$ 272,099	\$ 276,366	\$ 306,456	\$ -	\$ 389,574	
400 - Purchased Services	\$ 1,568,688	\$ 1,050,016	\$ 479,156	\$ 605,004	\$ 172,999	
500 - Supplies & Materials	\$ 6,946	\$ 4,157	\$ 5,467	\$ 8,949	\$ -	
600 - Capital Outlay	\$ -	\$ 6,843	\$ -	\$ 4,854	\$ -	
800 - Other Uses of Funds	\$ -	\$ -	\$ -	\$ -	\$ 250	
900 - Other	\$ -	\$ -	\$ -	\$ -	\$ -	
<u>School Based Costs</u>	\$ -	\$ -	\$ -	\$ -	\$ -	
100 - Salary & Wages	\$ -	\$ -	\$ -	\$ -	\$ -	
200 - Fringe Benefits	\$ -	\$ -	\$ -	\$ -	\$ -	
400 - Purchased Services	\$ -	\$ -	\$ -	\$ -	\$ -	
500 - Supplies & Materials	\$ -	\$ -	\$ -	\$ -	\$ -	
600 - Capital Outlay	\$ -	\$ -	\$ -	\$ -	\$ -	
800 - Other Uses of Funds	\$ -	\$ -	\$ -	\$ -	\$ -	
900 - Other	\$ -	\$ -	\$ -	\$ -	\$ -	
Grant & Gift Funds	\$ -	\$ -	\$ -	\$ -	\$ 1,420,707	

Cost Center Cost Center Name	2023CC Advancement Officer							
	2019 Actual	2020 Actual	2021 Actual	2022 Est. Actual	2023 Budget			
General Operating Fund	\$ 216,830	\$ 188,152	\$ 150,556	\$ 113,005	\$ 227,838			
<u>Administrative Costs</u>	\$ 216,830	\$ 188,152	\$ 150,556	\$ 113,005	\$ 227,838			
100 - Salary & Wages	\$ 108,594	\$ 105,244	\$ 106,335	\$ 113,005	\$ 104,655			
200 - Fringe Benefits	\$ 38,721	\$ 40,143	\$ 43,017	\$ -	\$ 37,853			
400 - Purchased Services	\$ 69,183	\$ 38,868	\$ 84	\$ -	\$ 60,000			
500 - Supplies & Materials	\$ 333	\$ 3,897	\$ 1,120	\$ -	\$ 2,400			
600 - Capital Outlay	\$ -	\$ -	\$ -	\$ -	\$ 1,200			
800 - Other Uses of Funds	\$ -	\$ -	\$ -	\$ -	\$ 21,730			
900 - Other	\$ -	\$ -	\$ -	\$ -	\$ -			
<u>School Based Costs</u>	\$ -	\$ -	\$ -	\$ -	\$ -			
100 - Salary & Wages	\$ -	\$ -	\$ -	\$ -	\$ -			
200 - Fringe Benefits	\$ -	\$ -	\$ -	\$ -	\$ -			
400 - Purchased Services	\$ -	\$ -	\$ -	\$ -	\$ -			
500 - Supplies & Materials	\$ -	\$ -	\$ -	\$ -	\$ -			
600 - Capital Outlay	\$ -	\$ -	\$ -	\$ -	\$ -			
800 - Other Uses of Funds	\$ -	\$ -	\$ -	\$ -	\$ -			
900 - Other	\$ -	\$ -	\$ -	\$ -	\$ -			
Grant & Gift Funds	\$ 607,630	\$ 12,791	\$ 11,928	\$ -	\$ 151,924			

Cost Center	2027CC				
Cost Center Name	Family and Community Engagement				
	2019 Actual	2020 Actual	2021 Actual	2022 Est. Actual	2023 Budget
General Operating Fund	\$ 409,420	\$ 260,309	\$ 248,197	\$ 318,992	\$ 645,076
<u>Administrative Costs</u>	\$ 409,420	\$ 260,309	\$ 248,197	\$ 318,992	\$ 645,076
100 - Salary & Wages	\$ 173,351	\$ 134,229	\$ 172,867	\$ 315,629	\$ 452,408
200 - Fringe Benefits	\$ 80,835	\$ 72,053	\$ 72,625	\$ -	\$ 164,753
400 - Purchased Services	\$ 102,285	\$ 36,681	\$ 2,704	\$ 3,363	\$ 19,915
500 - Supplies & Materials	\$ 42,797	\$ 16,348	\$ -	\$ -	\$ -
600 - Capital Outlay	\$ 6,075	\$ -	\$ -	\$ -	\$ -
800 - Other Uses of Funds	\$ 4,078	\$ 998	\$ -	\$ -	\$ 8,000
900 - Other	\$ -	\$ -	\$ -	\$ -	\$ -
<u>School Based Costs</u>	\$ -	\$ -	\$ -	\$ -	\$ -
100 - Salary & Wages	\$ -	\$ -	\$ -	\$ -	\$ -
200 - Fringe Benefits	\$ -	\$ -	\$ -	\$ -	\$ -
400 - Purchased Services	\$ -	\$ -	\$ -	\$ -	\$ -
500 - Supplies & Materials	\$ -	\$ -	\$ -	\$ -	\$ -
600 - Capital Outlay	\$ -	\$ -	\$ -	\$ -	\$ -
800 - Other Uses of Funds	\$ -	\$ -	\$ -	\$ -	\$ -
900 - Other	\$ -	\$ -	\$ -	\$ -	\$ -
Grant & Gift Funds	\$ 1,382,270	\$ 820,059	\$ 502,086	\$ 954,016	\$ 2,990,243

Cost Center Cost Center Name	2028CC Family and Community Engagement					
	2019 Actual	2020 Actual	2021 Actual	2022 Est. Actual	2023 Budget	
General Operating Fund	\$ 409,420	\$ 260,309	\$ 248,197	\$ -	\$ -	
<u>Administrative Costs</u>	\$ 409,420	\$ 260,309	\$ 248,197	\$ -	\$ -	
100 - Salary & Wages	\$ 173,351	\$ 134,229	\$ 172,867	\$ -	\$ -	
200 - Fringe Benefits	\$ 80,835	\$ 72,053	\$ 72,625	\$ -	\$ -	
400 - Purchased Services	\$ 102,285	\$ 36,681	\$ 2,704	\$ -	\$ -	
500 - Supplies & Materials	\$ 42,797	\$ 16,348	\$ -	\$ -	\$ -	
600 - Capital Outlay	\$ 6,075	\$ -	\$ -	\$ -	\$ -	
800 - Other Uses of Funds	\$ 4,078	\$ 998	\$ -	\$ -	\$ -	
900 - Other	\$ -	\$ -	\$ -	\$ -	\$ -	
<u>School Based Costs</u>	\$ -	\$ -	\$ -	\$ -	\$ -	
100 - Salary & Wages	\$ -	\$ -	\$ -	\$ -	\$ -	
200 - Fringe Benefits	\$ -	\$ -	\$ -	\$ -	\$ -	
400 - Purchased Services	\$ -	\$ -	\$ -	\$ -	\$ -	
500 - Supplies & Materials	\$ -	\$ -	\$ -	\$ -	\$ -	
600 - Capital Outlay	\$ -	\$ -	\$ -	\$ -	\$ -	
800 - Other Uses of Funds	\$ -	\$ -	\$ -	\$ -	\$ -	
900 - Other	\$ -	\$ -	\$ -	\$ -	\$ -	
Grant & Gift Funds	\$ 1,382,270	\$ 820,059	\$ 502,086	\$ -	\$ 18,705,138	

Cost Center	5006CC				
Cost Center Name	EMIS Reporting				
	2019	2020	2021	2022	2023
	Actual	Actual	Actual	Est. Actual	Budget
General Operating Fund	\$ 258,043	\$ 296,747	\$ 562,014	\$ 393,988	\$ 621,739
<u>Administrative Costs</u>	\$ 258,043	\$ 296,747	\$ 562,014	\$ 393,988	\$ 621,739
100 - Salary & Wages	\$ 179,274	\$ 195,298	\$ 378,021	\$ 375,365	\$ 391,718
200 - Fringe Benefits	\$ 70,532	\$ 85,320	\$ 183,993	\$ -	\$ 208,080
400 - Purchased Services	\$ 7,702	\$ 16,129	\$ -	\$ 18,623	\$ 21,661
500 - Supplies & Materials	\$ 535	\$ -	\$ -	\$ -	\$ 280
600 - Capital Outlay	\$ -	\$ -	\$ -	\$ -	\$ -
800 - Other Uses of Funds	\$ -	\$ -	\$ -	\$ -	\$ -
900 - Other	\$ -	\$ -	\$ -	\$ -	\$ -
<u>School Based Costs</u>	\$ -	\$ -	\$ -	\$ -	\$ -
100 - Salary & Wages	\$ -	\$ -	\$ -	\$ -	\$ -
200 - Fringe Benefits	\$ -	\$ -	\$ -	\$ -	\$ -
400 - Purchased Services	\$ -	\$ -	\$ -	\$ -	\$ -
500 - Supplies & Materials	\$ -	\$ -	\$ -	\$ -	\$ -
600 - Capital Outlay	\$ -	\$ -	\$ -	\$ -	\$ -
800 - Other Uses of Funds	\$ -	\$ -	\$ -	\$ -	\$ -
900 - Other	\$ -	\$ -	\$ -	\$ -	\$ -
Grant & Gift Funds	\$ -	\$ -	\$ -	\$ -	\$ -

Cost Center	6502CC					
Cost Center Name	Student Assignments					
	2019	2020	2021	2022	2023	
	Actual	Actual	Actual	Est. Actual	Budget	
General Operating Fund	\$ 1,316,110	\$ 1,287,148	\$ 1,307,286	\$ 763,919	\$ 503,329	
<u>Administrative Costs</u>	\$ 1,316,110	\$ 1,287,148	\$ 1,307,286	\$ 763,919	\$ 503,329	
100 - Salary & Wages	\$ 654,246	\$ 636,999	\$ 595,521	\$ 522,717	\$ 499,649	
200 - Fringe Benefits	\$ 282,511	\$ 278,530	\$ 285,592	\$ -	\$ -	
400 - Purchased Services	\$ 362,246	\$ 362,582	\$ 425,372	\$ 227,567	\$ 3,394	
500 - Supplies & Materials	\$ 14,993	\$ 8,340	\$ 801	\$ 13,635	\$ 287	
600 - Capital Outlay	\$ 2,114	\$ 696	\$ -	\$ -	\$ -	
800 - Other Uses of Funds	\$ -	\$ -	\$ -	\$ -	\$ -	
900 - Other	\$ -	\$ -	\$ -	\$ -	\$ -	
<u>School Based Costs</u>	\$ -	\$ -	\$ -	\$ -	\$ -	
100 - Salary & Wages	\$ -	\$ -	\$ -	\$ -	\$ -	
200 - Fringe Benefits	\$ -	\$ -	\$ -	\$ -	\$ -	
400 - Purchased Services	\$ -	\$ -	\$ -	\$ -	\$ -	
500 - Supplies & Materials	\$ -	\$ -	\$ -	\$ -	\$ -	
600 - Capital Outlay	\$ -	\$ -	\$ -	\$ -	\$ -	
800 - Other Uses of Funds	\$ -	\$ -	\$ -	\$ -	\$ -	
900 - Other	\$ -	\$ -	\$ -	\$ -	\$ -	
Grant & Gift Funds	\$ -	\$ -	\$ 12,399	\$ 235,260	\$ 511,160	

Cost Center 6503CC
 Cost Center Name School Performance

		2019 Actual	2020 Actual	2021 Actual	2022 Est. Actual	2023 Budget
General Operating Fund	\$	479,591	\$ 262,723	\$ 217,530	\$ 167,934	\$ 568,413
<u>Administrative Costs</u>	\$	479,591	\$ 262,723	\$ 217,530	\$ 167,934	\$ 568,413
100 - Salary & Wages	\$	229,253	\$ 186,120	\$ 166,569	\$ 167,934	\$ 255,141
200 - Fringe Benefits	\$	70,840	\$ 54,222	\$ 48,836	\$ -	\$ 124,127
400 - Purchased Services	\$	178,287	\$ 20,848	\$ 2,125	\$ -	\$ 139,495
500 - Supplies & Materials	\$	-	\$ 40	\$ -	\$ -	\$ 49,650
600 - Capital Outlay	\$	1,211	\$ 1,494	\$ -	\$ -	\$ -
800 - Other Uses of Funds	\$	-	\$ -	\$ -	\$ -	\$ -
900 - Other	\$	-	\$ -	\$ -	\$ -	\$ -
<u>School Based Costs</u>	\$	-	\$ -	\$ -	\$ -	\$ -
100 - Salary & Wages	\$	-	\$ -	\$ -	\$ -	\$ -
200 - Fringe Benefits	\$	-	\$ -	\$ -	\$ -	\$ -
400 - Purchased Services	\$	-	\$ -	\$ -	\$ -	\$ -
500 - Supplies & Materials	\$	-	\$ -	\$ -	\$ -	\$ -
600 - Capital Outlay	\$	-	\$ -	\$ -	\$ -	\$ -
800 - Other Uses of Funds	\$	-	\$ -	\$ -	\$ -	\$ -
900 - Other	\$	-	\$ -	\$ -	\$ -	\$ -
Grant & Gift Funds	\$	-	\$ -	\$ -	\$ -	\$ -

Cost Center	6504CC					
Cost Center Name	New School Design					
	2019	2020	2021	2022	2023	
	Actual	Actual	Actual	Est. Actual	Budget	
General Operating Fund	\$ 498,734	\$ 421,342	\$ 312,399	\$ 168,912	\$ 243,543	
<u>Administrative Costs</u>	\$ 498,734	\$ 421,342	\$ 312,399	\$ 168,912	\$ 243,543	
100 - Salary & Wages	\$ 363,736	\$ 285,569	\$ 223,059	\$ 168,912	\$ 144,804	
200 - Fringe Benefits	\$ 129,948	\$ 113,383	\$ 89,340	\$ -	\$ 22,899	
400 - Purchased Services	\$ 243	\$ 22,150	\$ -	\$ -	\$ 75,240	
500 - Supplies & Materials	\$ 4,717	\$ 240	\$ -	\$ -	\$ 600	
600 - Capital Outlay	\$ -	\$ -	\$ -	\$ -	\$ -	
800 - Other Uses of Funds	\$ 89	\$ -	\$ -	\$ -	\$ -	
900 - Other	\$ -	\$ -	\$ -	\$ -	\$ -	
<u>School Based Costs</u>	\$ -	\$ -	\$ -	\$ -	\$ -	
100 - Salary & Wages	\$ -	\$ -	\$ -	\$ -	\$ -	
200 - Fringe Benefits	\$ -	\$ -	\$ -	\$ -	\$ -	
400 - Purchased Services	\$ -	\$ -	\$ -	\$ -	\$ -	
500 - Supplies & Materials	\$ -	\$ -	\$ -	\$ -	\$ -	
600 - Capital Outlay	\$ -	\$ -	\$ -	\$ -	\$ -	
800 - Other Uses of Funds	\$ -	\$ -	\$ -	\$ -	\$ -	
900 - Other	\$ -	\$ -	\$ -	\$ -	\$ -	
Grant & Gift Funds	\$ 377,598	\$ 179,234	\$ 267,836	\$ -	\$ 169,142	

SCHOOL SUPPORT – ACADEMICS



Cost Center
Cost Center Name

2001CC
Chief Academic Officer

	2019 Actual	2020 Actual	2021 Actual	2022 Est. Actual	2023 Budget
General Operating Fund	\$ 559,504	\$ 226,420	\$ 709,862	\$ 697,888	\$ 764,996
<u>Administrative Costs</u>	\$ 559,504	\$ 226,420	\$ 709,862	\$ 697,888	\$ 764,996
100 - Salary & Wages	\$ 438,894	\$ 160,401	\$ 527,866	\$ 691,363	\$ 454,757
200 - Fringe Benefits	\$ 112,558	\$ 62,428	\$ 181,639	\$ -	\$ 177,829
400 - Purchased Services	\$ 736	\$ 1,111	\$ -	\$ 1,675	\$ 108,635
500 - Supplies & Materials	\$ 5,816	\$ 2,030	\$ 357	\$ 461	\$ 15,400
600 - Capital Outlay	\$ -	\$ -	\$ -	\$ -	\$ -
800 - Other Uses of Funds	\$ 1,500	\$ 450	\$ -	\$ 4,389	\$ 8,375
900 - Other	\$ -	\$ -	\$ -	\$ -	\$ -
<u>School Based Costs</u>	\$ -	\$ -	\$ -	\$ -	\$ -
100 - Salary & Wages	\$ -	\$ -	\$ -	\$ -	\$ -
200 - Fringe Benefits	\$ -	\$ -	\$ -	\$ -	\$ -
400 - Purchased Services	\$ -	\$ -	\$ -	\$ -	\$ -
500 - Supplies & Materials	\$ -	\$ -	\$ -	\$ -	\$ -
600 - Capital Outlay	\$ -	\$ -	\$ -	\$ -	\$ -
800 - Other Uses of Funds	\$ -	\$ -	\$ -	\$ -	\$ -
900 - Other	\$ -	\$ -	\$ -	\$ -	\$ -
Grant & Gift Funds	\$ 16,097	\$ -	\$ 11,310	\$ 4,832	\$ 1,289,423

Cost Center Cost Center Name	2002CC Arts Education									
	2019 Actual	2020 Actual	2021 Actual	2022 Est. Actual	2023 Budget					
General Operating Fund	\$ 508,715	\$ 330,291	\$ 303,661	\$ 250,116	\$ 118,227					
<u>Administrative Costs</u>	\$ 508,715	\$ 330,291	\$ 303,661	\$ 250,116	\$ 118,227					
100 - Salary & Wages	\$ 137,231	\$ 140,902	\$ 119,330	\$ 122,954	\$ 69,323					
200 - Fringe Benefits	\$ 45,066	\$ 35,569	\$ 33,815	\$ -	\$ 31,956					
400 - Purchased Services	\$ 300,421	\$ 145,032	\$ 145,631	\$ 123,794	\$ 10,650					
500 - Supplies & Materials	\$ 25,746	\$ 5,562	\$ 4,887	\$ 3,367	\$ 722					
600 - Capital Outlay	\$ -	\$ 3,226	\$ -	\$ -	\$ 5,576					
800 - Other Uses of Funds	\$ 250	\$ -	\$ -	\$ -	\$ -					
900 - Other	\$ -	\$ -	\$ -	\$ -	\$ -					
<u>School Based Costs</u>	\$ -	\$ -	\$ -	\$ -	\$ -					
100 - Salary & Wages	\$ -	\$ -	\$ -	\$ -	\$ -					
200 - Fringe Benefits	\$ -	\$ -	\$ -	\$ -	\$ -					
400 - Purchased Services	\$ -	\$ -	\$ -	\$ -	\$ -					
500 - Supplies & Materials	\$ -	\$ -	\$ -	\$ -	\$ -					
600 - Capital Outlay	\$ -	\$ -	\$ -	\$ -	\$ -					
800 - Other Uses of Funds	\$ -	\$ -	\$ -	\$ -	\$ -					
900 - Other	\$ -	\$ -	\$ -	\$ -	\$ -					
Grant & Gift Funds	\$ 1,040,998	\$ 273,493	\$ 432,138	\$ 43,528	\$ 4,228,501					

Cost Center Cost Center Name	2003CC Multilingual-Multicultural Education					
	2019 Actual	2020 Actual	2021 Actual	2022 Est. Actual	2023 Budget	
General Operating Fund	\$ 1,176,944	\$ 1,414,079	\$ 1,406,177	\$ 1,131,129	\$ 1,703,171	
<u>Administrative Costs</u>	\$ 1,176,944	\$ 1,414,079	\$ 1,406,177	\$ 1,131,129	\$ 1,703,171	
100 - Salary & Wages	\$ 708,423	\$ 898,187	\$ 910,866	\$ 1,055,921	\$ 1,141,951	
200 - Fringe Benefits	\$ 318,105	\$ 432,736	\$ 477,441	\$ -	\$ 537,155	
400 - Purchased Services	\$ 101,149	\$ 51,645	\$ 16,484	\$ 42,576	\$ 13,978	
500 - Supplies & Materials	\$ 29,675	\$ 20,779	\$ 1,386	\$ 32,632	\$ 10,087	
600 - Capital Outlay	\$ 17,906	\$ 10,055	\$ -	\$ -	\$ -	
800 - Other Uses of Funds	\$ 1,687	\$ 677	\$ -	\$ -	\$ -	
900 - Other	\$ -	\$ -	\$ -	\$ -	\$ -	
<u>School Based Costs</u>	\$ -	\$ -	\$ -	\$ -	\$ -	
100 - Salary & Wages	\$ -	\$ -	\$ -	\$ -	\$ -	
200 - Fringe Benefits	\$ -	\$ -	\$ -	\$ -	\$ -	
400 - Purchased Services	\$ -	\$ -	\$ -	\$ -	\$ -	
500 - Supplies & Materials	\$ -	\$ -	\$ -	\$ -	\$ -	
600 - Capital Outlay	\$ -	\$ -	\$ -	\$ -	\$ -	
800 - Other Uses of Funds	\$ -	\$ -	\$ -	\$ -	\$ -	
900 - Other	\$ -	\$ -	\$ -	\$ -	\$ -	
Grant & Gift Funds	\$ 3,100,108	\$ 476,737	\$ 794,239	\$ 685,670	\$ 1,194,493	

Cost Center Cost Center Name	2004CC Gifted and Talented Service					
	2019 Actual	2020 Actual	2021 Actual	2022 Est. Actual	2023 Budget	
General Operating Fund	\$ 3,318,732	\$ 3,116,571	\$ 3,070,313	\$ 2,638,127	\$ 3,597,882	
<u>Administrative Costs</u>	\$ 1,672,247	\$ 1,580,689	\$ 1,702,806	\$ 1,210,903	\$ 3,597,882	
100 - Salary & Wages	\$ 1,134,887	\$ 1,110,284	\$ 1,231,805	\$ 1,210,304	\$ 2,558,746	
200 - Fringe Benefits	\$ 401,696	\$ 400,076	\$ 471,001	\$ -	\$ 1,039,136	
400 - Purchased Services	\$ 73,066	\$ 77	\$ -	\$ -	\$ -	
500 - Supplies & Materials	\$ 61,936	\$ 69,658	\$ -	\$ 599	\$ -	
600 - Capital Outlay	\$ -	\$ 180	\$ -	\$ -	\$ -	
800 - Other Uses of Funds	\$ 662	\$ 414	\$ -	\$ -	\$ -	
900 - Other	\$ -	\$ -	\$ -	\$ -	\$ -	
<u>School Based Costs</u>	\$ 1,646,486	\$ 1,535,882	\$ 1,367,507	\$ 1,427,223	\$ -	
100 - Salary & Wages	\$ 1,217,892	\$ 1,112,862	\$ 977,010	\$ 1,006,848	\$ -	
200 - Fringe Benefits	\$ 428,594	\$ 423,020	\$ 390,496	\$ 420,376	\$ -	
400 - Purchased Services	\$ -	\$ -	\$ -	\$ -	\$ -	
500 - Supplies & Materials	\$ -	\$ -	\$ -	\$ -	\$ -	
600 - Capital Outlay	\$ -	\$ -	\$ -	\$ -	\$ -	
800 - Other Uses of Funds	\$ -	\$ -	\$ -	\$ -	\$ -	
900 - Other	\$ -	\$ -	\$ -	\$ -	\$ -	
Grant & Gift Funds	\$ -	\$ -	\$ 1,840	\$ 569,228	\$ 638,397	

Cost Center Cost Center Name	2005CC Career and Technical Education									
	2019 Actual	2020 Actual	2021 Actual	2022 Est. Actual	2023 Budget					
General Operating Fund	\$ 1,000,511	\$ 735,517	\$ 942,495	\$ 754,283	\$ 4,082,384					
<u>Administrative Costs</u>	\$ 1,000,511	\$ 735,517	\$ 942,495	\$ 754,283	\$ 4,082,384					
100 - Salary & Wages	\$ 238,896	\$ 177,056	\$ 308,494	\$ 534,798	\$ 3,271,900					
200 - Fringe Benefits	\$ 67,686	\$ 68,178	\$ 118,575	\$ -	\$ 754,284					
400 - Purchased Services	\$ 368,793	\$ 355,663	\$ 446,638	\$ 34,015	\$ 9,848					
500 - Supplies & Materials	\$ 197,958	\$ 72,138	\$ 18,707	\$ 138,933	\$ 39,361					
600 - Capital Outlay	\$ 12,081	\$ 16,205	\$ 14,055	\$ 13,604	\$ 6,786					
800 - Other Uses of Funds	\$ 115,097	\$ 46,278	\$ 36,025	\$ 32,935	\$ 204					
900 - Other	\$ -	\$ -	\$ -	\$ -	\$ -					
<u>School Based Costs</u>	\$ -	\$ -	\$ -	\$ -	\$ -					
100 - Salary & Wages	\$ -	\$ -	\$ -	\$ -	\$ -					
200 - Fringe Benefits	\$ -	\$ -	\$ -	\$ -	\$ -					
400 - Purchased Services	\$ -	\$ -	\$ -	\$ -	\$ -					
500 - Supplies & Materials	\$ -	\$ -	\$ -	\$ -	\$ -					
600 - Capital Outlay	\$ -	\$ -	\$ -	\$ -	\$ -					
800 - Other Uses of Funds	\$ -	\$ -	\$ -	\$ -	\$ -					
900 - Other	\$ -	\$ -	\$ -	\$ -	\$ -					
Grant & Gift Funds	\$ 1,741,224	\$ 1,391,293	\$ 1,736,137	\$ 2,034,437	\$ 6,821,740					

Cost Center	2006CC					
Cost Center Name	Special Education Vocational Career Transition					
	2019	2020	2021	2022	2023	
	Actual	Actual	Actual	Est. Actual	Budget	
General Operating Fund	\$ 1,425,906	\$ 1,427,290	\$ 1,496,415	\$ 1,113,297	\$ 1,485,008	
<u>Administrative Costs</u>	\$ 1,425,906	\$ 1,427,290	\$ 1,496,415	\$ 1,113,297	\$ 1,485,008	
100 - Salary & Wages	\$ 1,033,879	\$ 1,035,872	\$ 1,073,179	\$ 1,111,234	\$ 1,061,038	
200 - Fringe Benefits	\$ 388,365	\$ 388,245	\$ 423,119	\$ -	\$ 421,720	
400 - Purchased Services	\$ 3,662	\$ 3,173	\$ 117	\$ 1,963	\$ 2,000	
500 - Supplies & Materials	\$ -	\$ -	\$ -	\$ 100	\$ 250	
600 - Capital Outlay	\$ -	\$ -	\$ -	\$ -	\$ -	
800 - Other Uses of Funds	\$ -	\$ -	\$ -	\$ -	\$ -	
900 - Other	\$ -	\$ -	\$ -	\$ -	\$ -	
<u>School Based Costs</u>	\$ -	\$ -	\$ -	\$ -	\$ -	
100 - Salary & Wages	\$ -	\$ -	\$ -	\$ -	\$ -	
200 - Fringe Benefits	\$ -	\$ -	\$ -	\$ -	\$ -	
400 - Purchased Services	\$ -	\$ -	\$ -	\$ -	\$ -	
500 - Supplies & Materials	\$ -	\$ -	\$ -	\$ -	\$ -	
600 - Capital Outlay	\$ -	\$ -	\$ -	\$ -	\$ -	
800 - Other Uses of Funds	\$ -	\$ -	\$ -	\$ -	\$ -	
900 - Other	\$ -	\$ -	\$ -	\$ -	\$ -	
Grant & Gift Funds	\$ 293,576	\$ 179,489	\$ 7,276	\$ 29,988	\$ 9,047	

Cost Center
Cost Center Name **2007CC**
Nursing Services

		2019	2020	2021	2022	2023
		Actual	Actual	Actual	Est. Actual	Budget
General Operating Fund	\$	5,047,644	\$ 2,699,159	\$ 1,485,218	\$ 457,695	\$ -
<u>Administrative Costs</u>	\$	5,047,644	\$ 2,699,159	\$ 1,485,218	\$ 457,695	\$ -
100 - Salary & Wages	\$	3,665,401	\$ 1,958,367	\$ 1,018,453	\$ 457,695	\$ -
200 - Fringe Benefits	\$	1,377,579	\$ 740,715	\$ 465,263	\$ -	\$ -
400 - Purchased Services	\$	4,664	\$ 77	\$ 1,503	\$ -	\$ -
500 - Supplies & Materials	\$	-	\$ -	\$ -	\$ -	\$ -
600 - Capital Outlay	\$	-	\$ -	\$ -	\$ -	\$ -
800 - Other Uses of Funds	\$	-	\$ -	\$ -	\$ -	\$ -
900 - Other	\$	-	\$ -	\$ -	\$ -	\$ -
<u>School Based Costs</u>	\$	-	\$ -	\$ -	\$ -	\$ -
100 - Salary & Wages	\$	-	\$ -	\$ -	\$ -	\$ -
200 - Fringe Benefits	\$	-	\$ -	\$ -	\$ -	\$ -
400 - Purchased Services	\$	-	\$ -	\$ -	\$ -	\$ -
500 - Supplies & Materials	\$	-	\$ -	\$ -	\$ -	\$ -
600 - Capital Outlay	\$	-	\$ -	\$ -	\$ -	\$ -
800 - Other Uses of Funds	\$	-	\$ -	\$ -	\$ -	\$ -
900 - Other	\$	-	\$ -	\$ -	\$ -	\$ -
Grant & Gift Funds	\$	560	\$ 2,716,062	\$ 3,207,669	\$ 4,872,368	\$ 8,257,348

Cost Center Cost Center Name	2008CC State and Federal Programs					
	2019 Actual	2020 Actual	2021 Actual	2022 Est. Actual	2023 Budget	
General Operating Fund	\$ 3,418,013	\$ 2,352,169	\$ 904,735	\$ 671,878	\$ 849,273	
<u>Administrative Costs</u>	\$ 3,418,013	\$ 2,352,169	\$ 904,735	\$ 671,878	\$ 849,273	
100 - Salary & Wages	\$ 279,190	\$ 189,624	\$ 397,860	\$ 445,683	\$ 514,476	
200 - Fringe Benefits	\$ 101,808	\$ 75,780	\$ 130,617	\$ -	\$ 269,340	
400 - Purchased Services	\$ 2,143,387	\$ 1,026,582	\$ 119,728	\$ 133,976	\$ 62,018	
500 - Supplies & Materials	\$ 690,464	\$ 1,038,633	\$ 183,836	\$ 92,219	\$ 3,439	
600 - Capital Outlay	\$ 201,393	\$ 20,316	\$ 72,694	\$ -	\$ -	
800 - Other Uses of Funds	\$ 1,770	\$ 1,233	\$ -	\$ -	\$ -	
900 - Other	\$ -	\$ -	\$ -	\$ -	\$ -	
<u>School Based Costs</u>	\$ -	\$ -	\$ -	\$ -	\$ -	
100 - Salary & Wages	\$ -	\$ -	\$ -	\$ -	\$ -	
200 - Fringe Benefits	\$ -	\$ -	\$ -	\$ -	\$ -	
400 - Purchased Services	\$ -	\$ -	\$ -	\$ -	\$ -	
500 - Supplies & Materials	\$ -	\$ -	\$ -	\$ -	\$ -	
600 - Capital Outlay	\$ -	\$ -	\$ -	\$ -	\$ -	
800 - Other Uses of Funds	\$ -	\$ -	\$ -	\$ -	\$ -	
900 - Other	\$ -	\$ -	\$ -	\$ -	\$ -	
Grant & Gift Funds	\$ 5,091,392	\$ 5,491,129	\$ 39,858,338	\$ 51,344,232	\$ 15,610,358	

Cost Center Cost Center Name	2009CC Curriculum and Instruction							
	2019 Actual	2020 Actual	2021 Actual	2022 Est. Actual	2023 Budget			
General Operating Fund	\$ 2,501,419	\$ 1,397,220	\$ 1,405,999	\$ 953,310	\$ 586,912			
<u>Administrative Costs</u>	\$ 2,501,419	\$ 1,397,220	\$ 1,405,999	\$ 953,310	\$ 586,912			
100 - Salary & Wages	\$ 1,108,608	\$ 916,181	\$ 963,706	\$ 936,949	\$ 322,924			
200 - Fringe Benefits	\$ 360,798	\$ 321,554	\$ 353,686	\$ -	\$ 135,440			
400 - Purchased Services	\$ 388,387	\$ 131,399	\$ 87,316	\$ 15,892	\$ 44,828			
500 - Supplies & Materials	\$ 622,549	\$ 14,857	\$ 1,051	\$ 469	\$ 67,299			
600 - Capital Outlay	\$ 10,768	\$ 3,005	\$ 241	\$ -	\$ 14,000			
800 - Other Uses of Funds	\$ 10,308	\$ 10,225	\$ -	\$ -	\$ 2,420			
900 - Other	\$ -	\$ -	\$ -	\$ -	\$ -			
<u>School Based Costs</u>	\$ -	\$ -	\$ -	\$ -	\$ -			
100 - Salary & Wages	\$ -	\$ -	\$ -	\$ -	\$ -			
200 - Fringe Benefits	\$ -	\$ -	\$ -	\$ -	\$ -			
400 - Purchased Services	\$ -	\$ -	\$ -	\$ -	\$ -			
500 - Supplies & Materials	\$ -	\$ -	\$ -	\$ -	\$ -			
600 - Capital Outlay	\$ -	\$ -	\$ -	\$ -	\$ -			
800 - Other Uses of Funds	\$ -	\$ -	\$ -	\$ -	\$ -			
900 - Other	\$ -	\$ -	\$ -	\$ -	\$ -			
Grant & Gift Funds	\$ 1,794,202	\$ 1,540,327	\$ 411,108	\$ 520,651	\$ 1,872,482			

Cost Center Cost Center Name	2010CC Third Grade Guarantee									
	2019 Actual	2020 Actual	2021 Actual	2022 Est. Actual	2023 Budget					
General Operating Fund	\$ 274,903	\$ 191,278	\$ 261,580	\$ 203,477	\$ 1,525,902					
<u>Administrative Costs</u>	\$ 274,903	\$ 191,278	\$ 261,580	\$ 203,477	\$ 1,525,902					
100 - Salary & Wages	\$ 83,025	\$ 148,720	\$ 181,598	\$ 203,477	\$ 1,028,130					
200 - Fringe Benefits	\$ 26,083	\$ 42,558	\$ 79,981	\$ -	\$ 497,772					
400 - Purchased Services	\$ 88,474	\$ -	\$ -	\$ -	\$ -					
500 - Supplies & Materials	\$ 77,321	\$ -	\$ -	\$ -	\$ -					
600 - Capital Outlay	\$ -	\$ -	\$ -	\$ -	\$ -					
800 - Other Uses of Funds	\$ -	\$ -	\$ -	\$ -	\$ -					
900 - Other	\$ -	\$ -	\$ -	\$ -	\$ -					
<u>School Based Costs</u>	\$ -	\$ -	\$ -	\$ -	\$ -					
100 - Salary & Wages	\$ -	\$ -	\$ -	\$ -	\$ -					
200 - Fringe Benefits	\$ -	\$ -	\$ -	\$ -	\$ -					
400 - Purchased Services	\$ -	\$ -	\$ -	\$ -	\$ -					
500 - Supplies & Materials	\$ -	\$ -	\$ -	\$ -	\$ -					
600 - Capital Outlay	\$ -	\$ -	\$ -	\$ -	\$ -					
800 - Other Uses of Funds	\$ -	\$ -	\$ -	\$ -	\$ -					
900 - Other	\$ -	\$ -	\$ -	\$ -	\$ -					
Grant & Gift Funds	\$ 158,858	\$ 217,908	\$ 4,770	\$ 24,260	\$ 1,102,620					

Cost Center Cost Center Name	2011CC City Arts Education					
	2019 Actual	2020 Actual	2021 Actual	2022 Est. Actual	2023 Budget	
General Operating Fund	\$ 196,563	\$ 157,197	\$ 4,780	\$ 5,168	\$ 1,687	
<u>Administrative Costs</u>	\$ 196,563	\$ 157,197	\$ 4,780	\$ 5,168	\$ 1,687	
100 - Salary & Wages	\$ -	\$ -	\$ -	\$ -	\$ -	
200 - Fringe Benefits	\$ -	\$ -	\$ -	\$ -	\$ -	
400 - Purchased Services	\$ 148,797	\$ 111,195	\$ 928	\$ 620	\$ 515	
500 - Supplies & Materials	\$ 47,766	\$ 46,003	\$ 3,852	\$ 4,548	\$ 1,172	
600 - Capital Outlay	\$ -	\$ -	\$ -	\$ -	\$ -	
800 - Other Uses of Funds	\$ -	\$ -	\$ -	\$ -	\$ -	
900 - Other	\$ -	\$ -	\$ -	\$ -	\$ -	
<u>School Based Costs</u>	\$ -	\$ -	\$ -	\$ -	\$ -	
100 - Salary & Wages	\$ -	\$ -	\$ -	\$ -	\$ -	
200 - Fringe Benefits	\$ -	\$ -	\$ -	\$ -	\$ -	
400 - Purchased Services	\$ -	\$ -	\$ -	\$ -	\$ -	
500 - Supplies & Materials	\$ -	\$ -	\$ -	\$ -	\$ -	
600 - Capital Outlay	\$ -	\$ -	\$ -	\$ -	\$ -	
800 - Other Uses of Funds	\$ -	\$ -	\$ -	\$ -	\$ -	
900 - Other	\$ -	\$ -	\$ -	\$ -	\$ -	
Grant & Gift Funds	\$ 61,250	\$ 60,000	\$ 25,949	\$ 4,680	\$ 137,598	

Cost Center Cost Center Name	2012CC City Extracurricular Central					
	2019 Actual	2020 Actual	2021 Actual	2022 Est. Actual	2023 Budget	
General Operating Fund	\$ 245,755	\$ 124,106	\$ 82,175	\$ 62,776	\$ 4,140	
<u>Administrative Costs</u>	\$ 245,755	\$ 124,106	\$ 82,175	\$ 62,776	\$ 4,140	
100 - Salary & Wages	\$ -	\$ -	\$ -	\$ -	\$ -	
200 - Fringe Benefits	\$ -	\$ -	\$ -	\$ -	\$ -	
400 - Purchased Services	\$ 240,276	\$ 115,028	\$ 57,175	\$ 49,758	\$ 4,140	
500 - Supplies & Materials	\$ 4,571	\$ 5,324	\$ -	\$ -	\$ -	
600 - Capital Outlay	\$ -	\$ -	\$ -	\$ -	\$ -	
800 - Other Uses of Funds	\$ 908	\$ 3,754	\$ 25,000	\$ 13,019	\$ -	
900 - Other	\$ -	\$ -	\$ -	\$ -	\$ -	
<u>School Based Costs</u>	\$ -	\$ -	\$ -	\$ -	\$ -	
100 - Salary & Wages	\$ -	\$ -	\$ -	\$ -	\$ -	
200 - Fringe Benefits	\$ -	\$ -	\$ -	\$ -	\$ -	
400 - Purchased Services	\$ -	\$ -	\$ -	\$ -	\$ -	
500 - Supplies & Materials	\$ -	\$ -	\$ -	\$ -	\$ -	
600 - Capital Outlay	\$ -	\$ -	\$ -	\$ -	\$ -	
800 - Other Uses of Funds	\$ -	\$ -	\$ -	\$ -	\$ -	
900 - Other	\$ -	\$ -	\$ -	\$ -	\$ -	
Grant & Gift Funds	\$ 62,343	\$ -	\$ 23,142	\$ 245,000	\$ 327,789	

Cost Center Cost Center Name	2013CC Extracurricular Activities									
	2019 Actual	2020 Actual	2021 Actual	2022 Est. Actual	2023 Budget					
General Operating Fund	\$ 337,939	\$ 273,376	\$ 223,553	\$ 148,576	\$ 448,537					
<u>Administrative Costs</u>	\$ 337,939	\$ 273,376	\$ 223,553	\$ 148,576	\$ 448,537					
100 - Salary & Wages	\$ 225,861	\$ 181,310	\$ 152,326	\$ 126,630	\$ 243,714					
200 - Fringe Benefits	\$ 77,245	\$ 68,153	\$ 70,681	\$ -	\$ 105,336					
400 - Purchased Services	\$ 19,657	\$ 11,917	\$ 546	\$ 13,295	\$ 57,680					
500 - Supplies & Materials	\$ 8,779	\$ 4,659	\$ -	\$ 6,345	\$ 33,035					
600 - Capital Outlay	\$ 3,201	\$ 5,691	\$ -	\$ -	\$ 1,500					
800 - Other Uses of Funds	\$ 3,197	\$ 1,646	\$ -	\$ 2,306	\$ 7,273					
900 - Other	\$ -	\$ -	\$ -	\$ -	\$ -					
<u>School Based Costs</u>	\$ -	\$ -	\$ -	\$ -	\$ -					
100 - Salary & Wages	\$ -	\$ -	\$ -	\$ -	\$ -					
200 - Fringe Benefits	\$ -	\$ -	\$ -	\$ -	\$ -					
400 - Purchased Services	\$ -	\$ -	\$ -	\$ -	\$ -					
500 - Supplies & Materials	\$ -	\$ -	\$ -	\$ -	\$ -					
600 - Capital Outlay	\$ -	\$ -	\$ -	\$ -	\$ -					
800 - Other Uses of Funds	\$ -	\$ -	\$ -	\$ -	\$ -					
900 - Other	\$ -	\$ -	\$ -	\$ -	\$ -					
Grant & Gift Funds	\$ 12,732	\$ 1,274	\$ 447	\$ -	\$ 69,341					

Cost Center Cost Center Name	2014CC Interscholastic Athletics							
	2019 Actual	2020 Actual	2021 Actual	2022 Est. Actual	2023 Budget			
General Operating Fund	\$ 2,672,112	\$ 1,926,101	\$ 691,670	\$ 953,522	\$ 4,425,085			
<u>Administrative Costs</u>	\$ 2,147,659	\$ 1,595,524	\$ 569,308	\$ 848,394	\$ 4,417,945			
100 - Salary & Wages	\$ 411,106	\$ 390,443	\$ 217,700	\$ 374,532	\$ 2,594,720			
200 - Fringe Benefits	\$ 194,200	\$ 198,965	\$ 120,360	\$ -	\$ 202,393			
400 - Purchased Services	\$ 1,354,706	\$ 896,604	\$ 171,313	\$ 230,962	\$ 1,244,286			
500 - Supplies & Materials	\$ 146,842	\$ 66,059	\$ 37,435	\$ 96,823	\$ 326,575			
600 - Capital Outlay	\$ 13,175	\$ 15,259	\$ -	\$ -	\$ 6,205			
800 - Other Uses of Funds	\$ 27,630	\$ 28,193	\$ 22,500	\$ 146,078	\$ 43,767			
900 - Other	\$ -	\$ -	\$ -	\$ -	\$ -			
<u>School Based Costs</u>	\$ 524,452	\$ 330,577	\$ 122,361	\$ 105,127	\$ 7,140			
100 - Salary & Wages	\$ 35,546	\$ 31,711	\$ 22,775	\$ 32,097	\$ -			
200 - Fringe Benefits	\$ 8,808	\$ 10,910	\$ 5,915	\$ 8,228	\$ -			
400 - Purchased Services	\$ 391,149	\$ 178,408	\$ 58,804	\$ 49,758	\$ 4,140			
500 - Supplies & Materials	\$ 87,904	\$ 105,793	\$ 9,689	\$ 2,026	\$ 3,000			
600 - Capital Outlay	\$ -	\$ -	\$ 177	\$ -	\$ -			
800 - Other Uses of Funds	\$ 1,046	\$ 3,754	\$ 25,000	\$ 13,019	\$ -			
900 - Other	\$ -	\$ -	\$ -	\$ -	\$ -			
Grant & Gift Funds	\$ 191,622	\$ 116,701	\$ 232,683	\$ 1,458,481	\$ 2,755,078			

Cost Center Cost Center Name	2015CC Academic Leadership Team					
	2019 Actual	2020 Actual	2021 Actual	2022 Est. Actual	2023 Budget	
General Operating Fund	\$ 5,043,394	\$ 4,650,075	\$ 5,263,767	\$ 2,752,688	\$ 5,516,266	
<u>Administrative Costs</u>	\$ 5,043,394	\$ 4,650,075	\$ 5,263,767	\$ 2,752,688	\$ 5,516,266	
100 - Salary & Wages	\$ 3,771,208	\$ 3,432,859	\$ 3,842,570	\$ 2,713,859	\$ 3,853,335	
200 - Fringe Benefits	\$ 1,157,827	\$ 1,130,752	\$ 1,405,546	\$ -	\$ 1,499,336	
400 - Purchased Services	\$ 56,433	\$ 58,916	\$ 4,578	\$ 10,662	\$ 122,550	
500 - Supplies & Materials	\$ 56,917	\$ 21,708	\$ 10,873	\$ 17,947	\$ 32,971	
600 - Capital Outlay	\$ -	\$ 1,729	\$ -	\$ 3,797	\$ 2,797	
800 - Other Uses of Funds	\$ 1,009	\$ 4,111	\$ 199	\$ 6,424	\$ 5,276	
900 - Other	\$ -	\$ -	\$ -	\$ -	\$ -	
<u>School Based Costs</u>	\$ -	\$ -	\$ -	\$ -	\$ -	
100 - Salary & Wages	\$ -	\$ -	\$ -	\$ -	\$ -	
200 - Fringe Benefits	\$ -	\$ -	\$ -	\$ -	\$ -	
400 - Purchased Services	\$ -	\$ -	\$ -	\$ -	\$ -	
500 - Supplies & Materials	\$ -	\$ -	\$ -	\$ -	\$ -	
600 - Capital Outlay	\$ -	\$ -	\$ -	\$ -	\$ -	
800 - Other Uses of Funds	\$ -	\$ -	\$ -	\$ -	\$ -	
900 - Other	\$ -	\$ -	\$ -	\$ -	\$ -	
Grant & Gift Funds	\$ 1,327,171	\$ 291,844	\$ 18,299	\$ -	\$ 4,176,360	

Cost Center
Cost Center Name

2017CC
Full Day Kindergarten

	2019 Actual	2020 Actual	2021 Actual	2022 Est. Actual	2023 Budget
General Operating Fund	\$ -	\$ 169,844	\$ -	\$ -	\$ -
<u>Administrative Costs</u>	\$ -	\$ 169,844	\$ -	\$ -	\$ -
100 - Salary & Wages	\$ -	\$ -	\$ -	\$ -	\$ -
200 - Fringe Benefits	\$ -	\$ -	\$ -	\$ -	\$ -
400 - Purchased Services	\$ -	\$ 62,337	\$ -	\$ -	\$ -
500 - Supplies & Materials	\$ -	\$ 107,507	\$ -	\$ -	\$ -
600 - Capital Outlay	\$ -	\$ -	\$ -	\$ -	\$ -
800 - Other Uses of Funds	\$ -	\$ -	\$ -	\$ -	\$ -
900 - Other	\$ -	\$ -	\$ -	\$ -	\$ -
<u>School Based Costs</u>	\$ -	\$ -	\$ -	\$ -	\$ -
100 - Salary & Wages	\$ -	\$ -	\$ -	\$ -	\$ -
200 - Fringe Benefits	\$ -	\$ -	\$ -	\$ -	\$ -
400 - Purchased Services	\$ -	\$ -	\$ -	\$ -	\$ -
500 - Supplies & Materials	\$ -	\$ -	\$ -	\$ -	\$ -
600 - Capital Outlay	\$ -	\$ -	\$ -	\$ -	\$ -
800 - Other Uses of Funds	\$ -	\$ -	\$ -	\$ -	\$ -
900 - Other	\$ -	\$ -	\$ -	\$ -	\$ -
Grant & Gift Funds	\$ -	\$ -	\$ -	\$ -	\$ -

Cost Center Cost Center Name	2019CC Textbooks							
	2019 Actual	2020 Actual	2021 Actual	2022 Est. Actual	2023 Budget			
General Operating Fund	\$ 3,812,078	\$ 1,587,153	\$ 3,141,315	\$ 4,681,166	\$ 45,736			
<u>Administrative Costs</u>	\$ 3,812,078	\$ 1,587,153	\$ 3,141,315	\$ 4,681,166	\$ 45,736			
100 - Salary & Wages	\$ -	\$ -	\$ -	\$ -	\$ -			
200 - Fringe Benefits	\$ -	\$ -	\$ -	\$ -	\$ -			
400 - Purchased Services	\$ 13,998	\$ 21,000	\$ -	\$ -	\$ 94,300			
500 - Supplies & Materials	\$ 3,798,080	\$ 1,566,153	\$ 3,141,315	\$ 4,681,166	\$ (48,564)			
600 - Capital Outlay	\$ -	\$ -	\$ -	\$ -	\$ -			
800 - Other Uses of Funds	\$ -	\$ -	\$ -	\$ -	\$ -			
900 - Other	\$ -	\$ -	\$ -	\$ -	\$ -			
<u>School Based Costs</u>	\$ -	\$ -	\$ -	\$ -	\$ -			
100 - Salary & Wages	\$ -	\$ -	\$ -	\$ -	\$ -			
200 - Fringe Benefits	\$ -	\$ -	\$ -	\$ -	\$ -			
400 - Purchased Services	\$ -	\$ -	\$ -	\$ -	\$ -			
500 - Supplies & Materials	\$ -	\$ -	\$ -	\$ -	\$ -			
600 - Capital Outlay	\$ -	\$ -	\$ -	\$ -	\$ -			
800 - Other Uses of Funds	\$ -	\$ -	\$ -	\$ -	\$ -			
900 - Other	\$ -	\$ -	\$ -	\$ -	\$ -			
Grant & Gift Funds	\$ -	\$ 119,547	\$ -	\$ -	\$ 12,513,325			

Cost Center Cost Center Name	2020CC Youth Services									
	2019 Actual	2020 Actual	2021 Actual	2022 Est. Actual	2023 Budget					
General Operating Fund	\$ 728,884	\$ 532,445	\$ 470,666	\$ 397,701	\$ 755,861					
<u>Administrative Costs</u>	\$ 728,884	\$ 532,445	\$ 470,666	\$ 397,701	\$ 755,861					
100 - Salary & Wages	\$ 408,891	\$ 305,441	\$ 288,683	\$ 386,294	\$ 505,951					
200 - Fringe Benefits	\$ 133,176	\$ 128,330	\$ 116,328	\$ -	\$ 247,532					
400 - Purchased Services	\$ 158,898	\$ 46,972	\$ 27,506	\$ 41	\$ 958					
500 - Supplies & Materials	\$ 22,081	\$ 29,795	\$ 55,384	\$ 11,367	\$ 1,420					
600 - Capital Outlay	\$ 5,837	\$ 21,907	\$ (17,234)	\$ -	\$ -					
800 - Other Uses of Funds	\$ -	\$ -	\$ -	\$ -	\$ -					
900 - Other	\$ -	\$ -	\$ -	\$ -	\$ -					
<u>School Based Costs</u>	\$ -	\$ -	\$ -	\$ -	\$ -					
100 - Salary & Wages	\$ -	\$ -	\$ -	\$ -	\$ -					
200 - Fringe Benefits	\$ -	\$ -	\$ -	\$ -	\$ -					
400 - Purchased Services	\$ -	\$ -	\$ -	\$ -	\$ -					
500 - Supplies & Materials	\$ -	\$ -	\$ -	\$ -	\$ -					
600 - Capital Outlay	\$ -	\$ -	\$ -	\$ -	\$ -					
800 - Other Uses of Funds	\$ -	\$ -	\$ -	\$ -	\$ -					
900 - Other	\$ -	\$ -	\$ -	\$ -	\$ -					
Grant & Gift Funds	\$ 404,360	\$ 360,319	\$ 485,226	\$ 255,776	\$ 1,243,136					

Cost Center Cost Center Name	2021CC Pre-Kindergarten Startup Costs				
	2019 Actual	2020 Actual	2021 Actual	2022 Est. Actual	2023 Budget
General Operating Fund	\$ 9,471,838	\$ 9,833,109	\$ 10,952,109	\$ 10,432,446	\$ 13,516,358
<u>Administrative Costs</u>	\$ 877,225	\$ 2,071,425	\$ 1,730,558	\$ 1,061,177	\$ 13,516,358
100 - Salary & Wages	\$ 532,452	\$ 1,593,944	\$ 1,002,596	\$ 922,726	\$ 8,015,636
200 - Fringe Benefits	\$ 200,000	\$ 654,580	\$ 400,920	\$ -	\$ 5,354,533
400 - Purchased Services	\$ 56,734	\$ 132,722	\$ 100,464	\$ 25,828	\$ 58,977
500 - Supplies & Materials	\$ 81,956	\$ (316,518)	\$ 224,340	\$ 108,511	\$ 87,211
600 - Capital Outlay	\$ 5,581	\$ 6,274	\$ 2,239	\$ 4,112	\$ -
800 - Other Uses of Funds	\$ 503	\$ 423	\$ -	\$ -	\$ -
900 - Other	\$ -	\$ -	\$ -	\$ -	\$ -
<u>School Based Costs</u>	\$ 8,594,613	\$ 7,761,683	\$ 9,221,551	\$ 9,371,269	\$ -
100 - Salary & Wages	\$ 6,108,174	\$ 5,255,103	\$ 6,352,852	\$ 6,491,279	\$ -
200 - Fringe Benefits	\$ 2,466,431	\$ 2,336,736	\$ 2,868,699	\$ 2,879,990	\$ -
400 - Purchased Services	\$ -	\$ 62,337	\$ -	\$ -	\$ -
500 - Supplies & Materials	\$ 20,008	\$ 107,507	\$ -	\$ -	\$ -
600 - Capital Outlay	\$ -	\$ -	\$ -	\$ -	\$ -
800 - Other Uses of Funds	\$ -	\$ -	\$ -	\$ -	\$ -
900 - Other	\$ -	\$ -	\$ -	\$ -	\$ -
Grant & Gift Funds	\$ 2,281,040	\$ 2,032,093	\$ 1,753,026	\$ 1,556,905	\$ 4,532,488

Cost Center Cost Center Name	2024CC Closing the Achievement Gap							
	2019 Actual	2020 Actual	2021 Actual	2022 Est. Actual	2023 Budget			
General Operating Fund	\$ 1,874,345	\$ 1,637,075	\$ 1,480,398	\$ 1,223,575	\$ 1,852,743			
<u>Administrative Costs</u>	\$ 1,187,184	\$ 1,126,020	\$ 1,025,807	\$ 667,683	\$ 1,029,230			
100 - Salary & Wages	\$ 697,229	\$ 696,006	\$ 639,299	\$ 645,605	\$ 671,220			
200 - Fringe Benefits	\$ 301,201	\$ 322,019	\$ 324,090	\$ -	\$ 356,659			
400 - Purchased Services	\$ 161,916	\$ 97,725	\$ 59,845	\$ 17,914	\$ 1,350			
500 - Supplies & Materials	\$ 24,468	\$ 8,566	\$ 2,573	\$ 4,164	\$ -			
600 - Capital Outlay	\$ 2,080	\$ 1,704	\$ -	\$ -	\$ -			
800 - Other Uses of Funds	\$ 290	\$ -	\$ -	\$ -	\$ -			
900 - Other	\$ -	\$ -	\$ -	\$ -	\$ -			
<u>School Based Costs</u>	\$ 687,161	\$ 511,056	\$ 454,591	\$ 555,892	\$ 823,513			
100 - Salary & Wages	\$ 377,531	\$ 289,302	\$ 276,201	\$ 386,294	\$ 573,603			
200 - Fringe Benefits	\$ 122,814	\$ 123,080	\$ 112,734	\$ 158,191	\$ 247,532			
400 - Purchased Services	\$ 158,898	\$ 46,972	\$ 27,506	\$ 41	\$ 958			
500 - Supplies & Materials	\$ 22,081	\$ 29,795	\$ 55,384	\$ 11,367	\$ 1,420			
600 - Capital Outlay	\$ 5,837	\$ 21,907	\$ (17,234)	\$ -	\$ -			
800 - Other Uses of Funds	\$ -	\$ -	\$ -	\$ -	\$ -			
900 - Other	\$ -	\$ -	\$ -	\$ -	\$ -			
Grant & Gift Funds	\$ -	\$ -	\$ -	\$ -	\$ 223,500			

Cost Center	2101CC				
Cost Center Name	Special Education Planning and Operations				
	2019	2020	2021	2022	2023
	Actual	Actual	Actual	Est. Actual	Budget
General Operating Fund	\$ 71,726,699	\$ 71,549,887	\$ 69,193,438	\$ 76,692,975	\$ 77,076,068
<u>Administrative Costs</u>	\$ 2,404,808	\$ 2,081,343	\$ 2,313,247	\$ 1,960,203	\$ 3,414,862
100 - Salary & Wages	\$ 1,272,699	\$ 1,282,605	\$ 1,544,027	\$ 1,886,988	\$ 2,090,173
200 - Fringe Benefits	\$ 508,844	\$ 495,769	\$ 672,806	\$ -	\$ 979,549
400 - Purchased Services	\$ 498,558	\$ 215,853	\$ 39,781	\$ 44,401	\$ 290,070
500 - Supplies & Materials	\$ 64,508	\$ 81,914	\$ 41,059	\$ 15,664	\$ 32,460
600 - Capital Outlay	\$ -	\$ 1,702	\$ 7,975	\$ 5,551	\$ 3,849
800 - Other Uses of Funds	\$ 60,200	\$ 3,500	\$ 7,600	\$ 7,600	\$ 18,760
900 - Other	\$ -	\$ -	\$ -	\$ -	\$ -
<u>School Based Costs</u>	\$ 69,321,891	\$ 69,468,545	\$ 66,880,190	\$ 74,732,772	\$ 73,661,206
100 - Salary & Wages	\$ 48,792,951	\$ 48,660,712	\$ 45,483,083	\$ 50,683,264	\$ 49,512,296
200 - Fringe Benefits	\$ 20,455,342	\$ 20,764,169	\$ 21,387,306	\$ 24,021,287	\$ 24,108,895
400 - Purchased Services	\$ 30,581	\$ 34,425	\$ 6,953	\$ 15,948	\$ 36,961
500 - Supplies & Materials	\$ 42,137	\$ 9,212	\$ 2,673	\$ 2,806	\$ 858
600 - Capital Outlay	\$ -	\$ -	\$ -	\$ 9,466	\$ -
800 - Other Uses of Funds	\$ 880	\$ 27	\$ 176	\$ -	\$ 2,196
900 - Other	\$ -	\$ -	\$ -	\$ -	\$ -
Grant & Gift Funds	\$ 11,732,371	\$ 3,840,908	\$ 3,638,257	\$ 3,678,121	\$ 6,368,356

Cost Center 2104CC

Cost Center Name Special Education Home Instruction

	2019 Actual	2020 Actual	2021 Actual	2022 Est. Actual	2023 Budget
General Operating Fund	\$ 642,942	\$ 336,433	\$ 5,746	\$ 58,313	\$ 473,400
<u>Administrative Costs</u>	\$ 642,942	\$ 336,433	\$ 5,746	\$ 58,313	\$ 473,400
100 - Salary & Wages	\$ 501,681	\$ 256,883	\$ 4,572	\$ 58,313	\$ 473,400
200 - Fringe Benefits	\$ 141,261	\$ 79,550	\$ 1,174	-	-
400 - Purchased Services	\$ -	\$ -	\$ -	\$ -	\$ -
500 - Supplies & Materials	\$ -	\$ -	\$ -	\$ -	\$ -
600 - Capital Outlay	\$ -	\$ -	\$ -	\$ -	\$ -
800 - Other Uses of Funds	\$ -	\$ -	\$ -	\$ -	\$ -
900 - Other	\$ -	\$ -	\$ -	\$ -	\$ -
<u>School Based Costs</u>	\$ -	\$ -	\$ -	\$ -	\$ -
100 - Salary & Wages	\$ -	\$ -	\$ -	\$ -	\$ -
200 - Fringe Benefits	\$ -	\$ -	\$ -	\$ -	\$ -
400 - Purchased Services	\$ -	\$ -	\$ -	\$ -	\$ -
500 - Supplies & Materials	\$ -	\$ -	\$ -	\$ -	\$ -
600 - Capital Outlay	\$ -	\$ -	\$ -	\$ -	\$ -
800 - Other Uses of Funds	\$ -	\$ -	\$ -	\$ -	\$ -
900 - Other	\$ -	\$ -	\$ -	\$ -	\$ -
Grant & Gift Funds	\$ -	\$ -	\$ -	\$ 223,286	\$ -

Cost Center	2105CC				
Cost Center Name	Special Education Related Services				
	2019	2020	2021	2022	2023
	Actual	Actual	Actual	Est. Actual	Budget
General Operating Fund	\$ 12,918,988	\$ 13,426,248	\$ 13,557,530	\$ 9,528,540	\$ 65,447,984
<u>Administrative Costs</u>	\$ 12,918,988	\$ 13,426,248	\$ 13,557,530	\$ 9,528,540	\$ 65,447,984
100 - Salary & Wages	\$ 9,136,415	\$ 9,470,472	\$ 9,301,871	\$ 9,503,230	\$ 42,730,643
200 - Fringe Benefits	\$ 3,719,058	\$ 3,927,421	\$ 4,251,934	\$ -	\$ 22,692,767
400 - Purchased Services	\$ 24,991	\$ 21,181	\$ 2,965	\$ 13,735	\$ 21,769
500 - Supplies & Materials	\$ 37,643	\$ 7,148	\$ 584	\$ 2,108	\$ 608
600 - Capital Outlay	\$ -	\$ -	\$ -	\$ 9,466	\$ -
800 - Other Uses of Funds	\$ 880	\$ 27	\$ 176	\$ -	\$ 2,196
900 - Other	\$ -	\$ -	\$ -	\$ -	\$ -
<u>School Based Costs</u>	\$ -	\$ -	\$ -	\$ -	\$ -
100 - Salary & Wages	\$ -	\$ -	\$ -	\$ -	\$ -
200 - Fringe Benefits	\$ -	\$ -	\$ -	\$ -	\$ -
400 - Purchased Services	\$ -	\$ -	\$ -	\$ -	\$ -
500 - Supplies & Materials	\$ -	\$ -	\$ -	\$ -	\$ -
600 - Capital Outlay	\$ -	\$ -	\$ -	\$ -	\$ -
800 - Other Uses of Funds	\$ -	\$ -	\$ -	\$ -	\$ -
900 - Other	\$ -	\$ -	\$ -	\$ -	\$ -
Grant & Gift Funds	\$ 1,429,091	\$ 947,799	\$ 1,059,939	\$ 2,203,213	\$ 5,726,203

Cost Center **2106CC**
Cost Center Name **Psychological Services**

		2019 Actual	2020 Actual	2021 Actual	2022 Est. Actual	2023 Budget
General Operating Fund	\$	8,132,714	\$ 5,390,524	\$ 2,949,719	\$ 6,328,022	\$ 7,414,214
<u>Administrative Costs</u>	\$	8,132,714	\$ 5,390,524	\$ 2,949,719	\$ 6,328,022	\$ 7,414,214
100 - Salary & Wages	\$	5,891,226	\$ 3,986,679	\$ 2,065,874	\$ 6,327,174	\$ 6,409,356
200 - Fringe Benefits	\$	2,235,067	\$ 1,391,711	\$ 877,885	\$ -	\$ 994,408
400 - Purchased Services	\$	1,927	\$ 10,071	\$ 3,871	\$ 250	\$ 10,450
500 - Supplies & Materials	\$	4,494	\$ 2,064	\$ 2,089	\$ 597	\$ -
600 - Capital Outlay	\$	-	\$ -	\$ -	\$ -	\$ -
800 - Other Uses of Funds	\$	-	\$ -	\$ -	\$ -	\$ -
900 - Other	\$	-	\$ -	\$ -	\$ -	\$ -
<u>School Based Costs</u>	\$	-	\$ -	\$ -	\$ -	\$ -
100 - Salary & Wages	\$	-	\$ -	\$ -	\$ -	\$ -
200 - Fringe Benefits	\$	-	\$ -	\$ -	\$ -	\$ -
400 - Purchased Services	\$	-	\$ -	\$ -	\$ -	\$ -
500 - Supplies & Materials	\$	-	\$ -	\$ -	\$ -	\$ -
600 - Capital Outlay	\$	-	\$ -	\$ -	\$ -	\$ -
800 - Other Uses of Funds	\$	-	\$ -	\$ -	\$ -	\$ -
900 - Other	\$	-	\$ -	\$ -	\$ -	\$ -
Grant & Gift Funds	\$	548,383	\$ 3,844,050	\$ 6,251,717	\$ 412,161	\$ 433,955

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SCHOOL SUPPORT – OPERATIONS



Cost Center 3001CC
 Cost Center Name Chief Operating Officer

	2019 Actual	2020 Actual	2021 Actual	2022 Est. Actual	2023 Budget
General Operating Fund	\$ 1,038,643	\$ 914,211	\$ 2,159,916	\$ 1,857,948	\$ 4,829,013
<u>Administrative Costs</u>	\$ 1,038,643	\$ 914,211	\$ 2,159,916	\$ 1,857,948	\$ 4,829,013
100 - Salary & Wages	\$ 332,434	\$ 298,724	\$ 349,495	\$ 359,203	\$ 391,098
200 - Fringe Benefits	\$ 89,950	\$ 86,326	\$ 99,312	\$ -	\$ 136,444
400 - Purchased Services	\$ 592,230	\$ 521,566	\$ 1,709,970	\$ 1,498,745	\$ 3,825,700
500 - Supplies & Materials	\$ 19,128	\$ 6,919	\$ -	\$ -	\$ 140,344
600 - Capital Outlay	\$ 4,900	\$ 677	\$ 1,139	\$ -	\$ 311,427
800 - Other Uses of Funds	\$ -	\$ -	\$ -	\$ -	\$ 24,000
900 - Other	\$ -	\$ -	\$ -	\$ -	\$ -
<u>School Based Costs</u>	\$ -	\$ -	\$ -	\$ -	\$ -
100 - Salary & Wages	\$ -	\$ -	\$ -	\$ -	\$ -
200 - Fringe Benefits	\$ -	\$ -	\$ -	\$ -	\$ -
400 - Purchased Services	\$ -	\$ -	\$ -	\$ -	\$ -
500 - Supplies & Materials	\$ -	\$ -	\$ -	\$ -	\$ -
600 - Capital Outlay	\$ -	\$ -	\$ -	\$ -	\$ -
800 - Other Uses of Funds	\$ -	\$ -	\$ -	\$ -	\$ -
900 - Other	\$ -	\$ -	\$ -	\$ -	\$ -
Grant & Gift Funds	\$ -	\$ -	\$ -	\$ 2,935,368	\$ 18,438,936

Cost Center	3002CC					
Cost Center Name	Facilities Administration					
	2019	2020	2021	2022	2023	
	Actual	Actual	Actual	Est. Actual	Budget	
General Operating Fund	\$ 42,624,778	\$ 40,465,979	\$ 22,805,597	\$ 39,747,095	\$ 21,006,924	
<u>Administrative Costs</u>	\$ 5,747,855	\$ 6,166,063	\$ 4,719,893	\$ 4,851,088	\$ 19,767,914	
100 - Salary & Wages	\$ 2,940,626	\$ 3,005,150	\$ 2,039,700	\$ 2,565,069	\$ 8,103,147	
200 - Fringe Benefits	\$ 1,080,269	\$ 1,140,156	\$ 841,091	\$ -	\$ 5,463,664	
400 - Purchased Services	\$ 690,006	\$ 812,472	\$ 982,183	\$ 1,472,168	\$ 4,324,740	
500 - Supplies & Materials	\$ 1,034,964	\$ 1,068,540	\$ 856,920	\$ 813,851	\$ 1,876,364	
600 - Capital Outlay	\$ 1,991	\$ 139,745	\$ -	\$ -	\$ -	
800 - Other Uses of Funds	\$ -	\$ -	\$ -	\$ -	\$ -	
900 - Other	\$ -	\$ -	\$ -	\$ -	\$ -	
<u>School Based Costs</u>	\$ 36,876,924	\$ 34,299,916	\$ 18,085,704	\$ 34,896,007	\$ 1,239,010	
100 - Salary & Wages	\$ 14,078,049	\$ 13,697,195	\$ 7,035,149	\$ 12,423,825	\$ 147,501	
200 - Fringe Benefits	\$ 6,464,739	\$ 6,314,824	\$ 3,579,174	\$ 5,917,531	\$ 713,512	
400 - Purchased Services	\$ 16,334,135	\$ 14,287,897	\$ 7,471,381	\$ 16,554,651	\$ 377,998	
500 - Supplies & Materials	\$ -	\$ -	\$ -	\$ -	\$ -	
600 - Capital Outlay	\$ -	\$ -	\$ -	\$ -	\$ -	
800 - Other Uses of Funds	\$ -	\$ -	\$ -	\$ -	\$ -	
900 - Other	\$ -	\$ -	\$ -	\$ -	\$ -	
Grant & Gift Funds	\$ -	\$ 7,604	\$ 1,087,679	\$ 1,850,684	\$ 6,225,481	

Cost Center 3003CC
 Cost Center Name Trades

		2019 Actual	2020 Actual	2021 Actual	2022 Est. Actual	2023 Budget
General Operating Fund	\$	5,411,120	\$ 5,148,693	\$ 4,889,553	\$ 5,107,246	\$ 10,455,565
<u>Administrative Costs</u>	\$	5,411,120	\$ 5,148,693	\$ 4,889,553	\$ 5,107,246	\$ 10,455,565
100 - Salary & Wages	\$	3,063,037	\$ 3,040,694	\$ 3,074,754	\$ 4,074,923	\$ 2,952,729
200 - Fringe Benefits	\$	1,187,928	\$ 1,199,259	\$ 1,270,218	\$ -	\$ 1,252,556
400 - Purchased Services	\$	914,381	\$ 749,609	\$ 400,931	\$ 920,065	\$ 5,533,496
500 - Supplies & Materials	\$	241,674	\$ 158,386	\$ 143,344	\$ 111,682	\$ 676,183
600 - Capital Outlay	\$	4,100	\$ 745	\$ 306	\$ -	\$ 40,000
800 - Other Uses of Funds	\$	-	\$ -	\$ -	\$ 575	\$ 600
900 - Other	\$	-	\$ -	\$ -	\$ -	\$ -
<u>School Based Costs</u>	\$	-	\$ -	\$ -	\$ -	\$ -
100 - Salary & Wages	\$	-	\$ -	\$ -	\$ -	\$ -
200 - Fringe Benefits	\$	-	\$ -	\$ -	\$ -	\$ -
400 - Purchased Services	\$	-	\$ -	\$ -	\$ -	\$ -
500 - Supplies & Materials	\$	-	\$ -	\$ -	\$ -	\$ -
600 - Capital Outlay	\$	-	\$ -	\$ -	\$ -	\$ -
800 - Other Uses of Funds	\$	-	\$ -	\$ -	\$ -	\$ -
900 - Other	\$	-	\$ -	\$ -	\$ -	\$ -
Grant & Gift Funds	\$	-	\$ -	\$ 8,615	\$ -	\$ 75,000

Cost Center	3004CC				
Cost Center Name	Inventory and Distribution				
	2019	2020	2021	2022	2023
	Actual	Actual	Actual	Est. Actual	Budget
General Operating Fund	\$ 533,862	\$ 507,673	\$ 468,265	\$ 343,534	\$ 701,625
<u>Administrative Costs</u>	\$ 533,862	\$ 507,673	\$ 468,265	\$ 343,534	\$ 701,625
100 - Salary & Wages	\$ 337,962	\$ 330,786	\$ 304,871	\$ 328,643	\$ 366,026
200 - Fringe Benefits	\$ 172,521	\$ 168,926	\$ 153,348	\$ -	\$ 243,714
400 - Purchased Services	\$ 1,075	\$ -	\$ -	\$ -	\$ 1,200
500 - Supplies & Materials	\$ 19,519	\$ 7,961	\$ 10,047	\$ 14,891	\$ 90,686
600 - Capital Outlay	\$ 2,785	\$ -	\$ -	\$ -	\$ -
800 - Other Uses of Funds	\$ -	\$ -	\$ -	\$ -	\$ -
900 - Other	\$ -	\$ -	\$ -	\$ -	\$ -
<u>School Based Costs</u>	\$ -	\$ -	\$ -	\$ -	\$ -
100 - Salary & Wages	\$ -	\$ -	\$ -	\$ -	\$ -
200 - Fringe Benefits	\$ -	\$ -	\$ -	\$ -	\$ -
400 - Purchased Services	\$ -	\$ -	\$ -	\$ -	\$ -
500 - Supplies & Materials	\$ -	\$ -	\$ -	\$ -	\$ -
600 - Capital Outlay	\$ -	\$ -	\$ -	\$ -	\$ -
800 - Other Uses of Funds	\$ -	\$ -	\$ -	\$ -	\$ -
900 - Other	\$ -	\$ -	\$ -	\$ -	\$ -
Grant & Gift Funds	\$ -	\$ -	\$ 3,198	\$ -	\$ 65,424

Cost Center	3005CC					
Cost Center Name	Construction Management					
	2019	2020	2021	2022	2023	
	Actual	Actual	Actual	Est. Actual	Budget	
General Operating Fund	\$ 4,515,574	\$ 2,081,686	\$ 675,022	\$ 627,942	\$ 2,104,773	
<u>Administrative Costs</u>	\$ 4,515,574	\$ 2,081,686	\$ 675,022	\$ 627,942	\$ 2,104,773	
100 - Salary & Wages	\$ 334,521	\$ 51,638	\$ -	\$ -	\$ -	
200 - Fringe Benefits	\$ 114,633	\$ 29,638	\$ -	\$ -	\$ -	
400 - Purchased Services	\$ 2,121,151	\$ 1,815,276	\$ 597,922	\$ 576,673	\$ 1,901,058	
500 - Supplies & Materials	\$ 1,125,481	\$ 41,952	\$ 57,484	\$ 19,871	\$ 62,170	
600 - Capital Outlay	\$ 819,789	\$ 143,182	\$ 19,616	\$ 31,398	\$ 141,345	
800 - Other Uses of Funds	\$ -	\$ -	\$ -	\$ -	\$ 200	
900 - Other	\$ -	\$ -	\$ -	\$ -	\$ -	
<u>School Based Costs</u>	\$ -	\$ -	\$ -	\$ -	\$ -	
100 - Salary & Wages	\$ -	\$ -	\$ -	\$ -	\$ -	
200 - Fringe Benefits	\$ -	\$ -	\$ -	\$ -	\$ -	
400 - Purchased Services	\$ -	\$ -	\$ -	\$ -	\$ -	
500 - Supplies & Materials	\$ -	\$ -	\$ -	\$ -	\$ -	
600 - Capital Outlay	\$ -	\$ -	\$ -	\$ -	\$ -	
800 - Other Uses of Funds	\$ -	\$ -	\$ -	\$ -	\$ -	
900 - Other	\$ -	\$ -	\$ -	\$ -	\$ -	
Grant & Gift Funds	\$ -	\$ 344	\$ -	\$ -	\$ 4,763,989	

Capital Projects

	2018 Actual	2019 Actual	2020 Actual	2021 Est. Actual	2022 Budget
0004CC Adlai E Stevenson	\$ 34,444	\$ 27,810	\$ 21,904.45	\$ 27,552.93	\$ 11,101.59
0005CC Albert B Hart (Closed)	\$ 2,019	\$ 2,020	\$ 2,021.00	\$ 2,021.00	\$ 2,022.00
0009CC Alexander Hamilton	\$ 3,673	\$ -	\$ -	\$ -	\$ -
0010CC A. G. Bell	\$ -	\$ -	\$ -	\$ -	\$ -
0012CC Almira	\$ 33,317	\$ -	\$ 266,148.52	\$ 40,451.85	\$ 28,289.21
0016CC Andrew J Rickoff	\$ 107,776	\$ -	\$ 74,493.61	\$ 14,482.80	\$ 14,750.97
0020CC Jesse Owens Academy	\$ -	\$ -	\$ -	\$ -	\$ 6,789.60
0021CC Anton Grdina	\$ 59,307	\$ -	\$ 45,373.33	\$ 13,289.87	\$ 17,139.31
0023CC Artemus Ward	\$ 74,542	\$ -	\$ 94,254.99	\$ 21,801.06	\$ 30,642.89
0024CC Audubon	\$ -	\$ -	\$ -	\$ 4,360.00	\$ -
0027CC Memorial	\$ 83,730	\$ -	\$ 86,678.59	\$ 23,687.83	\$ 15,233.10
0030CC Garrett Morgan Leadership & Innovation	\$ 15,197,799	\$ -	\$ 3,705,234.73	\$ 156,822.96	\$ 33,101.55
0032CC Design Lab Early College	\$ 10,933	\$ -	\$ 20,266.25	\$ 16,132.00	\$ 9,407.06
0035CC MC2STEM Great Lakes Science Center	\$ -	\$ -	\$ -	\$ -	\$ -
0036CC Benjamin Franklin	\$ 271,180	\$ -	\$ 753,165.57	\$ 82,891.34	\$ 28,673.15
0041CC Bolton	\$ 9,284	\$ -	\$ 18,552.09	\$ 3,000.00	\$ 23,074.91
0058CC Brooklawn	\$ 88,408	\$ -	\$ 12,783.20	\$ 2,020.92	\$ 597.58
0064CC Buhner Dual Language	\$ 63,946	\$ -	\$ 74,742.00	\$ 18,657.61	\$ 24,676.50
0065CC Captain Arthur Roth	\$ -	\$ -	\$ -	\$ -	\$ -
0066CC Carl F Shuler	\$ 8,956	\$ -	\$ 15,963.05	\$ 1,074.30	\$ 3,848.58
0068CC Case	\$ 23,567	\$ -	\$ 4,262.16	\$ -	\$ 4,024.00
0076CC Alfred A Benesch	\$ 11,473	\$ -	\$ 4,954.45	\$ 43,448.00	\$ 1,131.60
0077CC Charles Dickens	\$ 51,624	\$ -	\$ 39,141.21	\$ 21,305.01	\$ 16,797.96
0078CC Whitney M Young	\$ -	\$ -	\$ 556,713.22	\$ 1,884.93	\$ 8,674.11
0080CC Charles Mooney	\$ 150,294	\$ -	\$ (226,578.01)	\$ 48,772.47	\$ 8,534.92
0088CC Clark	\$ 6,711	\$ -	\$ 32,998.07	\$ -	\$ 1,518,844.25
0090CC Clara E Westropp	\$ 153,703	\$ -	\$ 6,800.54	\$ 10,063.00	\$ 3,810.00
0094CC John D. Rockefeller	\$ -	\$ -	\$ -	\$ -	\$ -
0096CC Collinwood High School	\$ 134,681	\$ -	\$ 74,034.57	\$ 68,063.66	\$ 66,133.64
0102CC Campus International North	\$ 546,901	\$ -	\$ 0.01	\$ -	\$ -
0107CC Cranwood	\$ 9,921	\$ -	\$ -	\$ -	\$ -
0109CC Daniel E Morgan	\$ 74,826	\$ -	\$ 59,221.30	\$ 24,433.83	\$ 33,291.62
0112CC Denison	\$ 18,038	\$ 150	\$ 22,655.08	\$ 12,460.90	\$ 45,390.96
0124CC Dike School of the Arts	\$ 34,020	\$ 5,121	\$ 23,320.88	\$ 5,644.00	\$ 118,350.00
0130CC Douglas MacArthur Girls Leadership Academy	\$ 37,641	\$ 23,548	\$ 27,211.40	\$ 24,349.62	\$ 281,001.00
0135CC MC2STEM GE Lighting Nela Park	\$ 5,979	\$ -	\$ -	\$ -	\$ -
0148CC East Clark	\$ 39,643	\$ 67,694	\$ 54,409.24	\$ 15,275.61	\$ 33,052.29
0159CC Cleveland Early College High School	\$ -	\$ -	\$ -	\$ -	\$ -
0161CC East Tech High School	\$ 112,606	\$ 14,987	\$ 206,479.68	\$ 136,941.94	\$ 146,541.64
0164CC Empire Computech	\$ -	\$ -	\$ -	\$ -	\$ -
0165CC E Desauze Contemporary Academy	\$ -	\$ -	\$ -	\$ -	\$ -
0168CC Euclid Park	\$ 111,847	\$ 96,711	\$ 48,767.29	\$ 17,752.39	\$ 23,048.98
0171CC Forest Hill Parkway	\$ -	\$ -	\$ (300,867.11)	\$ -	\$ -
0172CC Franklin D Roosevelt	\$ 266,975	\$ 184,651	\$ 150,802.55	\$ 117,753.98	\$ 61,771.69
0184CC AB Hart	\$ -	\$ -	\$ 341,959.49	\$ 4,216.28	\$ 12,546.93
0188CC Garfield	\$ 69,980	\$ 65,937	\$ 102,494.42	\$ 20,134.00	\$ 21,858.62
0198CC George Washington Carver	\$ 75,554	\$ 46,885	\$ 44,914.63	\$ 14,681.62	\$ 11,789.22
0200CC Giddings	\$ -	\$ -	\$ -	\$ -	\$ -
0208CC Cleveland High School for Digital Arts	\$ 204,301	\$ -	\$ -	\$ 3,152.00	\$ -
0218CC Campus International South	\$ 5,221,361	\$ 322,890	\$ 23,092.49	\$ -	\$ -
0220CC Glenville High School	\$ 272,171	\$ 40,234	\$ 271,933.49	\$ 7,853.20	\$ 38,493.79
0224CC Halle	\$ -	\$ -	\$ 540,101.14	\$ 29,910.73	\$ 867,025.65
0225CC Gracemount	\$ 3,673	\$ -	\$ -	\$ -	\$ -
0227CC CLOSED - Halle Senior High School	\$ -	\$ -	\$ 73.49	\$ -	\$ -
0229CC Hannah Gibbons	\$ 127,570	\$ 58,411	\$ 88,469.05	\$ 111,267.14	\$ 16,867.32
0233CC Harry E Davis	\$ -	\$ -	\$ -	\$ -	\$ -
0240CC Harvey Rice	\$ 63,818	\$ 69,893	\$ 50,908.42	\$ 19,556.63	\$ 14,751.10
0252CC Henry Longfellow	\$ 3,680	\$ 242,600	\$ -	\$ -	\$ -
0270CC Iowa-Maple	\$ 44,862	\$ 2,375	\$ 3,782.80	\$ 40.00	\$ 5,872.00
0273CC James Ford Rhodes	\$ 1,250,684	\$ 318,664	\$ 336,261.96	\$ 20,271.06	\$ 51,421.51
0275CC Jane Addams Business Careers Center	\$ 45,018	\$ 6,732	\$ 7,037.95	\$ 2,220.11	\$ 4,003.62
0276CC John Adams High School	\$ 716,550	\$ 186,039	\$ 236,488.87	\$ 53,927.28	\$ 22,978.70
0279CC Joseph M Gallagher	\$ 44,844	\$ 7,741	\$ 18,040.14	\$ 457,259.50	\$ 1,842,412.01
0284CC John Hay	\$ 747,937	\$ 136,301	\$ 172,705.93	\$ 539,952.31	\$ 59,663.76
0285CC John F Kennedy	\$ 1,233,783	\$ 13,670,536	\$ 4,212,930.23	\$ 270,950.41	\$ 47,157.44
0292CC John Marshall High School	\$ 487,904	\$ 184,866	\$ (47,602.01)	\$ 14,202.46	\$ 13,766.54
0294CC John W Raper	\$ 3,673	\$ -	\$ -	\$ -	\$ -
0295CC Joseph F Landis	\$ -	\$ -	\$ -	\$ -	\$ -
0297CC Kenneth W Clement Boys Leadership Academy	\$ 10,811	\$ 7,276	\$ 18,249.75	\$ 7,646.50	\$ 720.96

Capital Projects

	2018 Actual	2019 Actual	2020 Actual	2021 Est. Actual	2022 Budget
0301CC Kentucky	\$ 2,462	\$ -	\$ 6,078.31	\$ 6,288.96	\$ 576.00
0326CC Davis Aerospace and Maritime High School	\$ 1,920,018	\$ 3,113	\$ -	\$ -	\$ 488,000.00
0328CC Luis Munoz Marin	\$ 54,864	\$ 22,275	\$ 273,845.07	\$ 28,491.07	\$ 15,751.47
0330CC Lincoln-West High School	\$ 193,936	\$ 250,504	\$ 82,139.75	\$ 485,725.54	\$ 1,768,094.92
0338CC Louis Agassiz	\$ 1,776,396	\$ 29,724	\$ 1,754.25	\$ -	\$ -
0339CC Louis Pasteur	\$ 3,673	\$ -	\$ -	\$ -	\$ -
0340CC Louisa May Alcott	\$ 49,411	\$ 21,226	\$ 258,066.18	\$ 17,030.24	\$ 25,879.63
0343CC Margaret Spellacy	\$ 5,380	\$ 12,657	\$ 11,406.55	\$ 16,313.18	\$ 5,791.26
0345CC Margaret A Ireland	\$ 1,775	\$ -	\$ -	\$ -	\$ -
0347CC Mary B Martin	\$ 61,897	\$ 114,099	\$ 107,996.11	\$ 67,170.84	\$ 30,985.91
0349CC Max S Hayes High School	\$ 894,014	\$ 174,335	\$ 55,090.39	\$ 26,396.26	\$ 31,750.91
0350CC Mary M Bethune	\$ 109,217	\$ 88,348	\$ 49,191.51	\$ 18,958.87	\$ 41,675.98
0352CC McKinley	\$ 1,975	\$ 4,207	\$ -	\$ -	\$ -
0353CC Marion C Seltzer	\$ 30,238	\$ 40,056	\$ 11,565.04	\$ 8,864.58	\$ 1,197,920.89
0354CC Marion-Sterling	\$ 75,622	\$ 21,233	\$ 25,206.29	\$ 19,819.00	\$ 3,555.32
0368CC Miles	\$ 28,916	\$ 44,110	\$ 285,926.15	\$ 13,956.74	\$ 31,486.16
0372CC Miles Park	\$ 84,638	\$ 108,270	\$ 70,178.86	\$ 151,406.60	\$ 29,493.93
0376CC Michael R White	\$ 81,795	\$ -	\$ -	\$ -	\$ -
0396CC Mound	\$ 72,971	\$ 48,975	\$ 57,225.50	\$ 9,922.74	\$ 15,724.85
0400CC Mt Auburn	\$ -	\$ -	\$ -	\$ -	\$ -
0402CC Mt. Pleasant Demo	\$ -	\$ -	\$ 490,095	\$ -	\$ -
0404CC School Of One	\$ -	\$ -	\$ -	\$ -	\$ -
0411CC Nathan Hale	\$ 31,505	\$ 46,833	\$ 33,972.11	\$ 10,680.00	\$ 11,692.16
0412CC Nathaniel Hawthorne	\$ -	\$ -	\$ -	\$ -	\$ 3,524.00
0415CC Newton D Baker School of the Arts	\$ 30,652	\$ 9,362	\$ 38,571.20	\$ 1,250.00	\$ 1,140.00
0428CC Oliver H Perry	\$ 6,969,349	\$ 8,764,432	\$ 524,260.80	\$ 2,752.13	\$ 22,903.37
0436CC Orchard	\$ 21,890	\$ 28,044	\$ 301,274.11	\$ 25,232.67	\$ 52,002.67
0448CC Patrick Henry	\$ 428,547	\$ 49,729	\$ 65,080.06	\$ -	\$ -
0451CC Paul L Dunbar	\$ 46,258	\$ 39,876	\$ 281,288.00	\$ 15,024.55	\$ 23,111.99
0452CC Paul Revere	\$ 869	\$ 25,957	\$ 55.32	\$ 3,436.00	\$ -
0482CC Robert H Jamison	\$ 43,953	\$ 56,164	\$ 86,368.23	\$ 14,079.85	\$ 36,137.39
0485CC Riverside	\$ 160,040	\$ 168,348	\$ 31,787.42	\$ 37,174.24	\$ 20,678.11
0486CC Robert Fulton	\$ -	\$ -	\$ -	\$ -	\$ -
0487CC Robinson G Jones	\$ 72,262	\$ 86,946	\$ 91,246.60	\$ 27,367.10	\$ 32,769.12
0500CC Scranton	\$ 21,657	\$ 14,059	\$ 37,736.82	\$ 240.00	\$ 36,199.00
0512CC South High	\$ 700,220	\$ 113,278	\$ 18,608.82	\$ 7,719.10	\$ -
0514CC SuccessTech Academy	\$ 67,211	\$ 38,376	\$ -	\$ -	\$ -
0525CC Stephen Howe	\$ 3,673	\$ -	\$ -	\$ -	\$ -
0532CC Sunbeam	\$ 8,002,962	\$ 15,991,960	\$ 486,996.84	\$ 3,532.96	\$ 25,412.62
0537CC Thomas Jefferson International Newcomers Academy	\$ 51,553	\$ 54,198	\$ 39,503.27	\$ -	\$ -
0544CC Tremont Montessori	\$ 75,146	\$ 55,819	\$ 7,198.20	\$ 27,574.78	\$ 2,479.67
0548CC Union	\$ -	\$ -	\$ -	\$ -	\$ -
0550CC Valley View Boys Leadership Academy	\$ 24,929	\$ 2,359	\$ 5,087.76	\$ 47,285.00	\$ 2,963.23
0556CC Wade Park	\$ 96,459	\$ 99,931	\$ 73,575.27	\$ 34,366.91	\$ 22,271.91
0560CC Walton	\$ 20,756	\$ 4,098	\$ 8,741.66	\$ 4,729.60	\$ 576.00
0572CC Warner Girls Leadership Academy	\$ 91,487	\$ 122,772	\$ 91,626.43	\$ 21,674.38	\$ 16,139.07
0587CC Washington Park Environmental Studies	\$ 8,806	\$ -	\$ 719.04	\$ -	\$ -
0592CC Watterson-Lake	\$ 37,853	\$ 2,754	\$ 272.31	\$ -	\$ -
0596CC Waverly	\$ 3,692,396	\$ 10,805,026	\$ 381,017.30	\$ 2,583.60	\$ 8,082.04
0605CC Willow	\$ 37,932	\$ 18,800	\$ 3,842.72	\$ -	\$ 5,819.50
0615CC Whitney M Young Leadership Academy	\$ -	\$ 3,715,822	\$ 25,801.78	\$ 2,076.00	\$ 11,247.76
0616CC Wilbur Wright	\$ 12,711,582	\$ 397,336	\$ 25,946.58	\$ 4,457.45	\$ 15,174.96
0621CC William Rainey Harper	\$ 6,300,842	\$ 8,955,767	\$ 447,235.98	\$ 17,322.00	\$ 14,520.00
0622CC William Cullen Bryant	\$ 6,423,731	\$ 175,673	\$ 13,202.94	\$ 4,361.05	\$ 94,603.69
0624CC Willson	\$ 50,853	\$ 57,443	\$ 116,492.42	\$ 19,227.78	\$ 36,577.27
0636CC Buckeye Woodland	\$ 869	\$ 34,239	\$ 160,056.37	\$ -	\$ -
0801CC Cleveland School of the Arts	\$ 463,976	\$ 483,849	\$ 204,772.79	\$ 12,206.32	\$ 45,315.92
0802CC Garrett Morgan	\$ 40,486	\$ 27,973	\$ 36,125.77	\$ -	\$ -
0803CC Law and Municipal Centers at Martin Luther King Jr.	\$ 31,537	\$ 21,909	\$ 5,865.25	\$ -	\$ 12,256.00
0804CC Martin Luther King Jr Campus	\$ 61,595	\$ 16,264	\$ 1,648.40	\$ -	\$ 4,820.26
0805CC Ginn Academy	\$ -	\$ -	\$ -	\$ -	\$ -
0911CC Promise Academy	\$ -	\$ -	\$ -	\$ -	\$ -
3015CC East Professional Center	\$ 69,458	\$ -	\$ 22,536.76	\$ 233,029.52	\$ 4,861.95
3018CC Woodland Data Center	\$ 49,311	\$ 2,257	\$ 7,490.63	\$ 112,511.40	\$ 536,544.90
Administrative & Other Projects	\$ 1,079,391	\$ 266,495	\$ 36,577,535	\$ 1,446,587.33	\$ 564,709.82
Grand Total	\$ 81,939,134	\$ 67,527,348	\$ 54,437,056	\$ 5,562,463	\$ 11,002,297

Cost Center 3006CC
 Cost Center Name School Closings

	2019 Actual	2020 Actual	2021 Actual	2022 Est. Actual	2023 Budget
General Operating Fund	\$ 317,688	\$ 490,993	\$ 824,893	\$ 665,385	\$ 497,751
<u>Administrative Costs</u>	\$ 317,688	\$ 490,993	\$ 824,893	\$ 665,385	\$ 497,751
100 - Salary & Wages	\$ 64,415	\$ 60,953	\$ 73,734	\$ 71,622	\$ 58,535
200 - Fringe Benefits	\$ 11,002	\$ 10,415	\$ 12,563	\$ -	\$ 30,156
400 - Purchased Services	\$ 240,100	\$ 400,242	\$ 738,596	\$ 593,762	\$ 93,061
500 - Supplies & Materials	\$ 2,172	\$ 19,384	\$ -	\$ -	\$ 316,000
600 - Capital Outlay	\$ -	\$ -	\$ -	\$ -	\$ -
800 - Other Uses of Funds	\$ -	\$ -	\$ -	\$ -	\$ -
900 - Other	\$ -	\$ -	\$ -	\$ -	\$ -
<u>School Based Costs</u>	\$ -	\$ -	\$ -	\$ -	\$ -
100 - Salary & Wages	\$ -	\$ -	\$ -	\$ -	\$ -
200 - Fringe Benefits	\$ -	\$ -	\$ -	\$ -	\$ -
400 - Purchased Services	\$ -	\$ -	\$ -	\$ -	\$ -
500 - Supplies & Materials	\$ -	\$ -	\$ -	\$ -	\$ -
600 - Capital Outlay	\$ -	\$ -	\$ -	\$ -	\$ -
800 - Other Uses of Funds	\$ -	\$ -	\$ -	\$ -	\$ -
900 - Other	\$ -	\$ -	\$ -	\$ -	\$ -
Grant & Gift Funds	\$ -	\$ -	\$ -	\$ -	\$ -

Cost Center 3007CC
Cost Center Name Mail and Print Center

	2019 Actual	2020 Actual	2021 Actual	2022 Est. Actual	2023 Budget
General Operating Fund	\$ 734,785	\$ 589,640	\$ 462,556	\$ 546,816	\$ 976,276
<u>Administrative Costs</u>	\$ 734,785	\$ 589,640	\$ 462,556	\$ 546,816	\$ 976,276
100 - Salary & Wages	\$ 63,921	\$ 81,188	\$ 80,321	\$ 68,310	\$ 57,065
200 - Fringe Benefits	\$ 26,547	\$ 30,895	\$ 33,933	-	\$ 50,043
400 - Purchased Services	\$ 638,849	\$ 475,957	\$ 346,179	\$ 477,384	\$ 826,031
500 - Supplies & Materials	\$ 5,468	\$ 1,600	\$ 723	\$ 1,121	\$ 43,138
600 - Capital Outlay	\$ -	\$ -	\$ 1,400	\$ -	\$ -
800 - Other Uses of Funds	\$ -	\$ -	\$ -	\$ -	\$ -
900 - Other	\$ -	\$ -	\$ -	\$ -	\$ -
<u>School Based Costs</u>	\$ -	\$ -	\$ -	\$ -	\$ -
100 - Salary & Wages	\$ -	\$ -	\$ -	\$ -	\$ -
200 - Fringe Benefits	\$ -	\$ -	\$ -	\$ -	\$ -
400 - Purchased Services	\$ -	\$ -	\$ -	\$ -	\$ -
500 - Supplies & Materials	\$ -	\$ -	\$ -	\$ -	\$ -
600 - Capital Outlay	\$ -	\$ -	\$ -	\$ -	\$ -
800 - Other Uses of Funds	\$ -	\$ -	\$ -	\$ -	\$ -
900 - Other	\$ -	\$ -	\$ -	\$ -	\$ -
Grant & Gift Funds	\$ -	\$ -	\$ 1,426	\$ -	\$ -

Cost Center	3008CC					
Cost Center Name	Transportation Planning					
	2019	2020	2021	2022	2023	
	Actual	Actual	Actual	Est. Actual	Budget	
General Operating Fund	\$ 14,356,599	\$ 13,517,200	\$ 4,475,972	\$ 8,223,577	\$ 10,173,538	
<u>Administrative Costs</u>	\$ 14,356,599	\$ 13,517,200	\$ 4,475,972	\$ 8,223,577	\$ 10,173,538	
100 - Salary & Wages	\$ 645,553	\$ 595,761	\$ 585,529	\$ 681,086	\$ 638,572	
200 - Fringe Benefits	\$ 240,214	\$ 291,656	\$ 254,570	\$ -	\$ 349,688	
400 - Purchased Services	\$ 13,470,833	\$ 12,629,783	\$ 3,635,872	\$ 7,542,491	\$ 9,149,330	
500 - Supplies & Materials	\$ -	\$ -	\$ -	\$ -	\$ 35,947	
600 - Capital Outlay	\$ -	\$ -	\$ -	\$ -	\$ -	
800 - Other Uses of Funds	\$ -	\$ -	\$ -	\$ -	\$ -	
900 - Other	\$ -	\$ -	\$ -	\$ -	\$ -	
<u>School Based Costs</u>	\$ -	\$ -	\$ -	\$ -	\$ -	
100 - Salary & Wages	\$ -	\$ -	\$ -	\$ -	\$ -	
200 - Fringe Benefits	\$ -	\$ -	\$ -	\$ -	\$ -	
400 - Purchased Services	\$ -	\$ -	\$ -	\$ -	\$ -	
500 - Supplies & Materials	\$ -	\$ -	\$ -	\$ -	\$ -	
600 - Capital Outlay	\$ -	\$ -	\$ -	\$ -	\$ -	
800 - Other Uses of Funds	\$ -	\$ -	\$ -	\$ -	\$ -	
900 - Other	\$ -	\$ -	\$ -	\$ -	\$ -	
Grant & Gift Funds	\$ 5,882	\$ 52,924	\$ 21,900	\$ -	\$ 9,481,510	

Cost Center	3009CC				
Cost Center Name	Safety and Security				
	2019	2020	2021	2022	2023
	Actual	Actual	Actual	Est. Actual	Budget
General Operating Fund	\$ 13,377,286	\$ 12,765,114	\$ 11,413,467	\$ 10,466,953	\$ 12,453,854
<u>Administrative Costs</u>	\$ 6,543,210	\$ 6,450,102	\$ 6,013,686	\$ 4,599,100	\$ 8,624,499
100 - Salary & Wages	\$ 4,161,187	\$ 4,124,058	\$ 3,607,556	\$ 3,865,785	\$ 4,694,800
200 - Fringe Benefits	\$ 1,816,092	\$ 1,861,600	\$ 1,904,902	\$ -	\$ 2,811,916
400 - Purchased Services	\$ 420,426	\$ 380,781	\$ 422,801	\$ 581,700	\$ 447,831
500 - Supplies & Materials	\$ 110,442	\$ 74,974	\$ 45,498	\$ 118,772	\$ 221,328
600 - Capital Outlay	\$ 32,355	\$ 7,565	\$ 32,455	\$ 30,832	\$ 446,124
800 - Other Uses of Funds	\$ 2,710	\$ 1,125	\$ 475	\$ 2,011	\$ 2,500
900 - Other	\$ -	\$ -	\$ -	\$ -	\$ -
<u>School Based Costs</u>	\$ 6,834,076	\$ 6,315,013	\$ 5,399,781	\$ 5,867,853	\$ 3,829,355
100 - Salary & Wages	\$ 4,640,708	\$ 4,222,937	\$ 3,365,549	\$ 3,849,646	\$ 3,829,355
200 - Fringe Benefits	\$ 2,193,367	\$ 2,092,075	\$ 2,034,232	\$ 2,018,207	\$ -
400 - Purchased Services	\$ -	\$ -	\$ -	\$ -	\$ -
500 - Supplies & Materials	\$ -	\$ -	\$ -	\$ -	\$ -
600 - Capital Outlay	\$ -	\$ -	\$ -	\$ -	\$ -
800 - Other Uses of Funds	\$ -	\$ -	\$ -	\$ -	\$ -
900 - Other	\$ -	\$ -	\$ -	\$ -	\$ -
Grant & Gift Funds	\$ 198,404	\$ 85,959	\$ 130,084	\$ 237,512	\$ 200,434

Cost Center	3010CC				
Cost Center Name	Transportation Depots				
	2019	2020	2021	2022	2023
	Actual	Actual	Actual	Est. Actual	Budget
General Operating Fund	\$ 18,622,111	\$ 17,302,589	\$ 11,380,035	\$ 13,347,011	\$ 25,919,887
<u>Administrative Costs</u>	\$ 18,622,111	\$ 17,302,589	\$ 11,380,035	\$ 13,347,011	\$ 25,919,887
100 - Salary & Wages	\$ 12,020,892	\$ 11,158,998	\$ 6,682,563	\$ 10,972,258	\$ 11,844,620
200 - Fringe Benefits	\$ 5,655,077	\$ 5,420,836	\$ 4,269,051	\$ -	\$ 8,518,030
400 - Purchased Services	\$ (805,083)	\$ (502,700)	\$ 46,303	\$ 467,719	\$ 1,438,962
500 - Supplies & Materials	\$ 1,684,015	\$ 1,217,622	\$ 381,726	\$ 1,901,080	\$ 4,110,145
600 - Capital Outlay	\$ 67,211	\$ 7,833	\$ 391	\$ 5,954	\$ 8,128
800 - Other Uses of Funds	\$ -	\$ -	\$ -	\$ -	\$ -
900 - Other	\$ -	\$ -	\$ -	\$ -	\$ -
<u>School Based Costs</u>	\$ -	\$ -	\$ -	\$ -	\$ -
100 - Salary & Wages	\$ -	\$ -	\$ -	\$ -	\$ -
200 - Fringe Benefits	\$ -	\$ -	\$ -	\$ -	\$ -
400 - Purchased Services	\$ -	\$ -	\$ -	\$ -	\$ -
500 - Supplies & Materials	\$ -	\$ -	\$ -	\$ -	\$ -
600 - Capital Outlay	\$ -	\$ -	\$ -	\$ -	\$ -
800 - Other Uses of Funds	\$ -	\$ -	\$ -	\$ -	\$ -
900 - Other	\$ -	\$ -	\$ -	\$ -	\$ -
Grant & Gift Funds	\$ 115,102	\$ 144,328	\$ 3,042,185	\$ 496,764	\$ 8,526,394

Cost Center	3011CC					
Cost Center Name	Transportation Maintenance					
	2019	2020	2021	2022	2023	
	Actual	Actual	Actual	Est. Actual	Budget	
General Operating Fund	\$ 2,668,837	\$ 2,613,541	\$ 2,523,424	\$ 2,846,128	\$ 1,460,394	
<u>Administrative Costs</u>	\$ 2,668,837	\$ 2,613,541	\$ 2,523,424	\$ 2,846,128	\$ 1,460,394	
100 - Salary & Wages	\$ 1,122,372	\$ 1,070,839	\$ 1,032,195	\$ 1,442,183	\$ 865,771	
200 - Fringe Benefits	\$ 482,863	\$ 469,965	\$ 517,464	\$ -	\$ 533,192	
400 - Purchased Services	\$ 25,446	\$ 18,803	\$ 15,238	\$ 74,602	\$ 3,500	
500 - Supplies & Materials	\$ 1,038,156	\$ 1,053,934	\$ 958,527	\$ 1,301,933	\$ 57,931	
600 - Capital Outlay	\$ -	\$ -	\$ -	\$ 27,290	\$ -	
800 - Other Uses of Funds	\$ -	\$ -	\$ -	\$ 121	\$ -	
900 - Other	\$ -	\$ -	\$ -	\$ -	\$ -	
<u>School Based Costs</u>	\$ -	\$ -	\$ -	\$ -	\$ -	
100 - Salary & Wages	\$ -	\$ -	\$ -	\$ -	\$ -	
200 - Fringe Benefits	\$ -	\$ -	\$ -	\$ -	\$ -	
400 - Purchased Services	\$ -	\$ -	\$ -	\$ -	\$ -	
500 - Supplies & Materials	\$ -	\$ -	\$ -	\$ -	\$ -	
600 - Capital Outlay	\$ -	\$ -	\$ -	\$ -	\$ -	
800 - Other Uses of Funds	\$ -	\$ -	\$ -	\$ -	\$ -	
900 - Other	\$ -	\$ -	\$ -	\$ -	\$ -	
Grant & Gift Funds	\$ (2,130)	\$ 2,552	\$ 593	\$ -	\$ -	

Food Services

	2019 Actual	2020 Actual	2021 Est. Actual	2022 Est. Actual	2023 Budget
Food Service Administration	\$ 25,164,293.19	\$ 26,787,554.73	\$ 25,388,895.11	\$ 25,388,895.11	\$ 27,413,140.98
Total	\$ 25,166,312.19	\$ 26,789,574.73	\$ 25,390,916.11	\$ 25,388,895.11	\$ 27,413,140.98

FINANCE



Cost Center 4001CC
 Cost Center Name Chief Financial and Administrative Officer

	2019 Actual	2020 Actual	2021 Actual	2022 Est. Actual	2023 Budget
General Operating Fund	\$ 524,882	\$ 493,798	\$ 521,815	\$ 42,986,213	\$ 20,977,988
<u>Administrative Costs</u>	\$ 524,882	\$ 493,798	\$ 521,815	\$ 42,986,213	\$ 20,977,988
100 - Salary & Wages	\$ 344,417	\$ 331,773	\$ 266,607	\$ 446,085	\$ 19,837,468
200 - Fringe Benefits	\$ 118,257	\$ 111,800	\$ 96,343	\$ -	\$ 1,003,006
400 - Purchased Services	\$ 25,075	\$ 30,143	\$ 125,687	\$ 348,011	\$ 105,782
500 - Supplies & Materials	\$ 9,576	\$ 1,654	\$ 516	\$ 98,373	\$ 21,652
600 - Capital Outlay	\$ 1,284	\$ 1,119	\$ -	\$ -	\$ -
800 - Other Uses of Funds	\$ 26,273	\$ 17,309	\$ 32,662	\$ 1,836	\$ 10,080
900 - Other	\$ -	\$ -	\$ -	\$ 42,091,908	\$ -
<u>School Based Costs</u>	\$ -	\$ -	\$ -	\$ -	\$ -
100 - Salary & Wages	\$ -	\$ -	\$ -	\$ -	\$ -
200 - Fringe Benefits	\$ -	\$ -	\$ -	\$ -	\$ -
400 - Purchased Services	\$ -	\$ -	\$ -	\$ -	\$ -
500 - Supplies & Materials	\$ -	\$ -	\$ -	\$ -	\$ -
600 - Capital Outlay	\$ -	\$ -	\$ -	\$ -	\$ -
800 - Other Uses of Funds	\$ -	\$ -	\$ -	\$ -	\$ -
900 - Other	\$ -	\$ -	\$ -	\$ -	\$ -
Grant & Gift Funds	\$ 32,386	\$ 3,214	\$ 169,500	\$ 9,912,015	\$ 45,679,366

Cost Center	4002CC				
Cost Center Name	Cash Management				
	2019	2020	2021	2022	2023
	Actual	Actual	Actual	Est. Actual	Budget
General Operating Fund	\$ 102,844	\$ 104,014	\$ 72,549	\$ 53,667	\$ 367,422
<u>Administrative Costs</u>	\$ 102,844	\$ 104,014	\$ 72,549	\$ 53,667	\$ 367,422
100 - Salary & Wages	\$ 75,966	\$ 77,340	\$ 53,236	\$ 53,659	\$ 50,222
200 - Fringe Benefits	\$ 26,300	\$ 26,674	\$ 19,090	\$ -	\$ -
400 - Purchased Services	\$ -	\$ -	\$ -	\$ -	\$ 314,800
500 - Supplies & Materials	\$ 577	\$ -	\$ 223	\$ 8	\$ 400
600 - Capital Outlay	\$ -	\$ -	\$ -	\$ -	\$ -
800 - Other Uses of Funds	\$ -	\$ -	\$ -	\$ -	\$ 2,000
900 - Other	\$ -	\$ -	\$ -	\$ -	\$ -
<u>School Based Costs</u>	\$ -	\$ -	\$ -	\$ -	\$ -
100 - Salary & Wages	\$ -	\$ -	\$ -	\$ -	\$ -
200 - Fringe Benefits	\$ -	\$ -	\$ -	\$ -	\$ -
400 - Purchased Services	\$ -	\$ -	\$ -	\$ -	\$ -
500 - Supplies & Materials	\$ -	\$ -	\$ -	\$ -	\$ -
600 - Capital Outlay	\$ -	\$ -	\$ -	\$ -	\$ -
800 - Other Uses of Funds	\$ -	\$ -	\$ -	\$ -	\$ -
900 - Other	\$ -	\$ -	\$ -	\$ -	\$ -
Grant & Gift Funds	\$ -	\$ -	\$ -	\$ -	\$ 6,342,985

Cost Center	4003CC				
Cost Center Name	Accounts Payable				
	2019	2020	2021	2022	2023
	Actual	Actual	Actual	Est. Actual	Budget
General Operating Fund	\$ 494,194	\$ 404,625	\$ 514,630	\$ 386,568	\$ 570,628
<u>Administrative Costs</u>	\$ 494,194	\$ 404,625	\$ 514,630	\$ 386,568	\$ 570,628
100 - Salary & Wages	\$ 283,320	\$ 283,965	\$ 295,393	\$ 315,154	\$ 318,630
200 - Fringe Benefits	\$ 132,318	\$ 117,746	\$ 125,085	\$ -	\$ 174,735
400 - Purchased Services	\$ 63,137	\$ 242	\$ 89,851	\$ 68,650	\$ 62,790
500 - Supplies & Materials	\$ 6,481	\$ 2,672	\$ 3,941	\$ 2,518	\$ 10,473
600 - Capital Outlay	\$ 8,043	\$ -	\$ 360	\$ 246	\$ 3,200
800 - Other Uses of Funds	\$ 895	\$ -	\$ -	\$ -	\$ 800
900 - Other	\$ -	\$ -	\$ -	\$ -	\$ -
<u>School Based Costs</u>	\$ -	\$ -	\$ -	\$ -	\$ -
100 - Salary & Wages	\$ -	\$ -	\$ -	\$ -	\$ -
200 - Fringe Benefits	\$ -	\$ -	\$ -	\$ -	\$ -
400 - Purchased Services	\$ -	\$ -	\$ -	\$ -	\$ -
500 - Supplies & Materials	\$ -	\$ -	\$ -	\$ -	\$ -
600 - Capital Outlay	\$ -	\$ -	\$ -	\$ -	\$ -
800 - Other Uses of Funds	\$ -	\$ -	\$ -	\$ -	\$ -
900 - Other	\$ -	\$ -	\$ -	\$ -	\$ -
Grant & Gift Funds	\$ -	\$ -	\$ -	\$ -	\$ 65,000

Cost Center
Cost Center Name

4004CC
Payroll

		2019 Actual	2020 Actual	2021 Actual	2022 Est. Actual	2023 Budget
General Operating Fund	\$	1,246,061	\$ 1,224,275	\$ 1,112,608	\$ 820,384	\$ 1,091,529
<u>Administrative Costs</u>	\$	1,246,061	\$ 1,224,275	\$ 1,112,608	\$ 820,384	\$ 1,091,529
100 - Salary & Wages	\$	852,619	\$ 832,433	\$ 780,127	\$ 746,360	\$ 525,994
200 - Fringe Benefits	\$	308,954	\$ 371,173	\$ 318,110	\$ -	\$ 350,482
400 - Purchased Services	\$	47,435	\$ 430	\$ 10,702	\$ 65,463	\$ 192,143
500 - Supplies & Materials	\$	11,695	\$ 13,442	\$ 169	\$ 2,103	\$ 13,908
600 - Capital Outlay	\$	25,358	\$ 392	\$ -	\$ 4,845	\$ 4,600
800 - Other Uses of Funds	\$	-	\$ 6,404	\$ 3,500	\$ 1,612	\$ 4,402
900 - Other	\$	-	\$ -	\$ -	\$ -	\$ -
<u>School Based Costs</u>	\$	-	\$ -	\$ -	\$ -	\$ -
100 - Salary & Wages	\$	-	\$ -	\$ -	\$ -	\$ -
200 - Fringe Benefits	\$	-	\$ -	\$ -	\$ -	\$ -
400 - Purchased Services	\$	-	\$ -	\$ -	\$ -	\$ -
500 - Supplies & Materials	\$	-	\$ -	\$ -	\$ -	\$ -
600 - Capital Outlay	\$	-	\$ -	\$ -	\$ -	\$ -
800 - Other Uses of Funds	\$	-	\$ -	\$ -	\$ -	\$ -
900 - Other	\$	-	\$ -	\$ -	\$ -	\$ -
Grant & Gift Funds	\$	-	\$ 10,827	\$ 892	\$ -	\$ -

Cost Center 4005CC
Cost Center Name Grants Management

	2019 Actual	2020 Actual	2021 Actual	2022 Est. Actual	2023 Budget
General Operating Fund	\$ 112,541	\$ 113,763	\$ 104,802	\$ 4,973	\$ 109,030
<u>Administrative Costs</u>	\$ 112,541	\$ 113,763	\$ 104,802	\$ 4,973	\$ 109,030
100 - Salary & Wages	\$ 59,772	\$ 75,590	\$ 66,456	\$ 4,973	\$ 75,966
200 - Fringe Benefits	\$ 18,848	\$ 38,173	\$ 38,347	-	\$ 33,065
400 - Purchased Services	\$ 33,881	\$ -	\$ -	\$ -	\$ -
500 - Supplies & Materials	\$ 40	\$ -	\$ -	\$ -	\$ -
600 - Capital Outlay	\$ -	\$ -	\$ -	\$ -	\$ -
800 - Other Uses of Funds	\$ -	\$ -	\$ -	\$ -	\$ -
900 - Other	\$ -	\$ -	\$ -	\$ -	\$ -
<u>School Based Costs</u>	\$ -	\$ -	\$ -	\$ -	\$ -
100 - Salary & Wages	\$ -	\$ -	\$ -	\$ -	\$ -
200 - Fringe Benefits	\$ -	\$ -	\$ -	\$ -	\$ -
400 - Purchased Services	\$ -	\$ -	\$ -	\$ -	\$ -
500 - Supplies & Materials	\$ -	\$ -	\$ -	\$ -	\$ -
600 - Capital Outlay	\$ -	\$ -	\$ -	\$ -	\$ -
800 - Other Uses of Funds	\$ -	\$ -	\$ -	\$ -	\$ -
900 - Other	\$ -	\$ -	\$ -	\$ -	\$ -
Grant & Gift Funds	\$ 6,593,118	\$ 6,269,920	\$ 6,595,145	\$ 12,116,337	\$ 6,773,745

Cost Center **4006CC**
Cost Center Name **Budgets**

		2019	2020	2021	2022	2023
		Actual	Actual	Actual	Est. Actual	Budget
General Operating Fund	\$	536,696	\$ 2,293,157	\$ 498,719	\$ 299,155	\$ 407,570
<u>Administrative Costs</u>	\$	536,696	\$ 2,293,157	\$ 498,719	\$ 299,155	\$ 407,570
100 - Salary & Wages	\$	361,886	\$ 326,726	\$ 340,396	\$ 289,959	\$ 264,194
200 - Fringe Benefits	\$	142,833	\$ 120,064	\$ 117,731	\$ -	\$ 140,928
400 - Purchased Services	\$	7,997	\$ 195,465	\$ -	\$ 581	\$ 600
500 - Supplies & Materials	\$	22,550	\$ 1,649,485	\$ 35,165	\$ 8,296	\$ 749
600 - Capital Outlay	\$	-	\$ -	\$ 5,427	\$ 319	\$ -
800 - Other Uses of Funds	\$	1,430	\$ 1,415	\$ -	\$ -	\$ 1,100
900 - Other	\$	-	\$ -	\$ -	\$ -	\$ -
<u>School Based Costs</u>	\$	-	\$ -	\$ -	\$ -	\$ -
100 - Salary & Wages	\$	-	\$ -	\$ -	\$ -	\$ -
200 - Fringe Benefits	\$	-	\$ -	\$ -	\$ -	\$ -
400 - Purchased Services	\$	-	\$ -	\$ -	\$ -	\$ -
500 - Supplies & Materials	\$	-	\$ -	\$ -	\$ -	\$ -
600 - Capital Outlay	\$	-	\$ -	\$ -	\$ -	\$ -
800 - Other Uses of Funds	\$	-	\$ -	\$ -	\$ -	\$ -
900 - Other	\$	-	\$ -	\$ -	\$ -	\$ -
Grant & Gift Funds	\$	138,396	\$ 605,423	\$ 151,331	\$ 101,521	\$ 150,324

Cost Center
Cost Center Name

4007CC
Purchasing

		2019 Actual	2020 Actual	2021 Actual	2022 Est. Actual	2023 Budget
General Operating Fund	\$	627,959	\$ 625,120	\$ 634,342	\$ 381,321	\$ 1,207,570
<u>Administrative Costs</u>	\$	627,959	\$ 625,120	\$ 634,342	\$ 381,321	\$ 1,207,570
100 - Salary & Wages	\$	432,484	\$ 434,853	\$ 438,841	\$ 367,672	\$ 717,302
200 - Fringe Benefits	\$	161,436	\$ 180,107	\$ 193,522	\$ -	\$ 317,051
400 - Purchased Services	\$	21,359	\$ 3,691	\$ -	\$ 5,200	\$ 162,800
500 - Supplies & Materials	\$	2,774	\$ 430	\$ -	\$ -	\$ 1,520
600 - Capital Outlay	\$	8,374	\$ 1,203	\$ 1,149	\$ 475	\$ 898
800 - Other Uses of Funds	\$	1,532	\$ 4,836	\$ 830	\$ 7,974	\$ 8,000
900 - Other	\$	-	\$ -	\$ -	\$ -	\$ -
<u>School Based Costs</u>	\$	-	\$ -	\$ -	\$ -	\$ -
100 - Salary & Wages	\$	-	\$ -	\$ -	\$ -	\$ -
200 - Fringe Benefits	\$	-	\$ -	\$ -	\$ -	\$ -
400 - Purchased Services	\$	-	\$ -	\$ -	\$ -	\$ -
500 - Supplies & Materials	\$	-	\$ -	\$ -	\$ -	\$ -
600 - Capital Outlay	\$	-	\$ -	\$ -	\$ -	\$ -
800 - Other Uses of Funds	\$	-	\$ -	\$ -	\$ -	\$ -
900 - Other	\$	-	\$ -	\$ -	\$ -	\$ -
Grant & Gift Funds	\$	-	\$ -	\$ -	\$ -	\$ -

Cost Center	4010CC					
Cost Center Name	Fixed Charges					
	2019	2020	2021	2022	2023	
	Actual	Actual	Actual	Est. Actual	Budget	
General Operating Fund	\$ 2,713,491	\$ 9,557,594	\$ 8,596,795	\$ 8,880,430	\$ 6,928,738	
<u>Administrative Costs</u>	\$ 2,713,491	\$ 9,557,594	\$ 8,596,795	\$ 8,880,430	\$ 6,928,738	
100 - Salary & Wages	\$ -	\$ -	\$ -	\$ -	\$ 600,000	
200 - Fringe Benefits	\$ (8,351,372)	\$ (63,451)	\$ 543,062	\$ -	\$ 800,000	
400 - Purchased Services	\$ 5,113,208	\$ 5,095,699	\$ 3,670,084	\$ 2,508,559	\$ 691,441	
500 - Supplies & Materials	\$ -	\$ -	\$ -	\$ -	\$ -	
600 - Capital Outlay	\$ -	\$ -	\$ -	\$ -	\$ -	
800 - Other Uses of Funds	\$ 5,951,655	\$ 4,525,346	\$ 4,383,649	\$ 6,371,871	\$ 4,837,297	
900 - Other	\$ -	\$ -	\$ -	\$ -	\$ -	
<u>School Based Costs</u>	\$ -	\$ -	\$ -	\$ -	\$ -	
100 - Salary & Wages	\$ -	\$ -	\$ -	\$ -	\$ -	
200 - Fringe Benefits	\$ -	\$ -	\$ -	\$ -	\$ -	
400 - Purchased Services	\$ -	\$ -	\$ -	\$ -	\$ -	
500 - Supplies & Materials	\$ -	\$ -	\$ -	\$ -	\$ -	
600 - Capital Outlay	\$ -	\$ -	\$ -	\$ -	\$ -	
800 - Other Uses of Funds	\$ -	\$ -	\$ -	\$ -	\$ -	
900 - Other	\$ -	\$ -	\$ -	\$ -	\$ -	
Grant & Gift Funds	\$ -	\$ -	\$ -	\$ -	\$ -	

Cost Center 4011CC

Cost Center Name Finance Technical Support

	2019 Actual	2020 Actual	2021 Actual	2022 Est. Actual	2023 Budget
General Operating Fund	\$ 113,678	\$ 4,197	\$ -	\$ -	\$ 350,197
<u>Administrative Costs</u>	\$ 113,678	\$ 4,197	\$ -	\$ -	\$ 350,197
100 - Salary & Wages	\$ 90,562	\$ 3,234	\$ -	\$ -	\$ 250,197
200 - Fringe Benefits	\$ 23,116	\$ 962	\$ -	\$ -	\$ -
400 - Purchased Services	\$ -	\$ -	\$ -	\$ -	\$ 88,200
500 - Supplies & Materials	\$ -	\$ -	\$ -	\$ -	\$ 4,800
600 - Capital Outlay	\$ -	\$ -	\$ -	\$ -	\$ -
800 - Other Uses of Funds	\$ -	\$ -	\$ -	\$ -	\$ 7,000
900 - Other	\$ -	\$ -	\$ -	\$ -	\$ -
<u>School Based Costs</u>	\$ -	\$ -	\$ -	\$ -	\$ -
100 - Salary & Wages	\$ -	\$ -	\$ -	\$ -	\$ -
200 - Fringe Benefits	\$ -	\$ -	\$ -	\$ -	\$ -
400 - Purchased Services	\$ -	\$ -	\$ -	\$ -	\$ -
500 - Supplies & Materials	\$ -	\$ -	\$ -	\$ -	\$ -
600 - Capital Outlay	\$ -	\$ -	\$ -	\$ -	\$ -
800 - Other Uses of Funds	\$ -	\$ -	\$ -	\$ -	\$ -
900 - Other	\$ -	\$ -	\$ -	\$ -	\$ -
Grant & Gift Funds	\$ -	\$ -	\$ -	\$ -	\$ -

Cost Center Cost Center Name	4012CC Financial Reporting								
	2019 Actual	2020 Actual	2021 Actual	2022 Est. Actual	2023 Budget				
General Operating Fund	\$ 1,044,886	\$ 874,402	\$ 941,554	\$ 675,295	\$ 452,588				
<u>Administrative Costs</u>	\$ 1,044,886	\$ 874,402	\$ 941,554	\$ 675,295	\$ 452,588				
100 - Salary & Wages	\$ 488,356	\$ 406,052	\$ 359,319	\$ 315,407	\$ 237,826				
200 - Fringe Benefits	\$ 168,400	\$ 142,247	\$ 138,205	\$ -	\$ 136,055				
400 - Purchased Services	\$ 241,334	\$ 206,218	\$ 262,206	\$ 223,329	\$ 78,703				
500 - Supplies & Materials	\$ 85	\$ 14,515	\$ -	\$ -	\$ -				
600 - Capital Outlay	\$ -	\$ -	\$ -	\$ -	\$ -				
800 - Other Uses of Funds	\$ 146,710	\$ 105,369	\$ 181,824	\$ 136,559	\$ 4				
900 - Other	\$ -	\$ -	\$ -	\$ -	\$ -				
<u>School Based Costs</u>	\$ -	\$ -	\$ -	\$ -	\$ -				
100 - Salary & Wages	\$ -	\$ -	\$ -	\$ -	\$ -				
200 - Fringe Benefits	\$ -	\$ -	\$ -	\$ -	\$ -				
400 - Purchased Services	\$ -	\$ -	\$ -	\$ -	\$ -				
500 - Supplies & Materials	\$ -	\$ -	\$ -	\$ -	\$ -				
600 - Capital Outlay	\$ -	\$ -	\$ -	\$ -	\$ -				
800 - Other Uses of Funds	\$ -	\$ -	\$ -	\$ -	\$ -				
900 - Other	\$ -	\$ -	\$ -	\$ -	\$ -				
Grant & Gift Funds	\$ -	\$ -	\$ -	\$ -	\$ -				

Cost Center
Cost Center Name

4013CC
Internal Audit

	2019 Actual	2020 Actual	2021 Actual	2022 Est. Actual	2023 Budget
General Operating Fund	\$ 340,063	\$ 346,939	\$ 356,564	\$ 280,915	\$ 370,020
<u>Administrative Costs</u>	\$ 340,063	\$ 346,939	\$ 356,564	\$ 280,915	\$ 370,020
100 - Salary & Wages	\$ 252,989	\$ 249,116	\$ 258,827	\$ 276,059	\$ 255,430
200 - Fringe Benefits	\$ 77,612	\$ 86,841	\$ 93,963	\$ -	\$ 103,789
400 - Purchased Services	\$ 6,521	\$ 3,253	\$ 2,379	\$ 3,424	\$ 8,800
500 - Supplies & Materials	\$ 683	\$ 68	\$ -	\$ -	\$ 400
600 - Capital Outlay	\$ -	\$ 5,438	\$ -	\$ -	\$ -
800 - Other Uses of Funds	\$ 2,259	\$ 2,223	\$ 1,395	\$ 1,432	\$ 1,600
900 - Other	\$ -	\$ -	\$ -	\$ -	\$ -
<u>School Based Costs</u>	\$ -	\$ -	\$ -	\$ -	\$ -
100 - Salary & Wages	\$ -	\$ -	\$ -	\$ -	\$ -
200 - Fringe Benefits	\$ -	\$ -	\$ -	\$ -	\$ -
400 - Purchased Services	\$ -	\$ -	\$ -	\$ -	\$ -
500 - Supplies & Materials	\$ -	\$ -	\$ -	\$ -	\$ -
600 - Capital Outlay	\$ -	\$ -	\$ -	\$ -	\$ -
800 - Other Uses of Funds	\$ -	\$ -	\$ -	\$ -	\$ -
900 - Other	\$ -	\$ -	\$ -	\$ -	\$ -
Grant & Gift Funds	\$ -	\$ -	\$ -	\$ -	\$ -

Cost Center 4014CC
 Cost Center Name Special Projects Financial

	2019 Actual	2020 Actual	2021 Actual	2022 Est. Actual	2023 Budget
General Operating Fund	\$ 180,644,023	\$ 183,796,339	\$ 179,962,074	\$ 27,082,114	\$ 24,025,240
<u>Administrative Costs</u>	\$ 180,644,023	\$ 183,796,339	\$ 179,962,074	\$ 27,082,114	\$ 24,025,240
100 - Salary & Wages	\$ -	\$ -	\$ -	\$ -	\$ -
200 - Fringe Benefits	\$ -	\$ -	\$ -	\$ -	\$ -
400 - Purchased Services	\$ 180,644,023	\$ 183,796,339	\$ 179,962,074	\$ 27,082,114	\$ 24,025,240
500 - Supplies & Materials	\$ -	\$ -	\$ -	\$ -	\$ -
600 - Capital Outlay	\$ -	\$ -	\$ -	\$ -	\$ -
800 - Other Uses of Funds	\$ -	\$ -	\$ -	\$ -	\$ -
900 - Other	\$ -	\$ -	\$ -	\$ -	\$ -
<u>School Based Costs</u>	\$ -	\$ -	\$ -	\$ -	\$ -
100 - Salary & Wages	\$ -	\$ -	\$ -	\$ -	\$ -
200 - Fringe Benefits	\$ -	\$ -	\$ -	\$ -	\$ -
400 - Purchased Services	\$ -	\$ -	\$ -	\$ -	\$ -
500 - Supplies & Materials	\$ -	\$ -	\$ -	\$ -	\$ -
600 - Capital Outlay	\$ -	\$ -	\$ -	\$ -	\$ -
800 - Other Uses of Funds	\$ -	\$ -	\$ -	\$ -	\$ -
900 - Other	\$ -	\$ -	\$ -	\$ -	\$ -
Grant & Gift Funds	\$ -	\$ 5,119,440	\$ 7,025,583	\$ -	\$ -

Cost Center 4016CC

Cost Center Name Transfers and Advances

	2019 Actual	2020 Actual	2021 Actual	2022 Est. Actual	2023 Budget
General Operating Fund	\$ 4,000,000	\$ 6,224,518	\$ 8,445,000	\$ -	\$ 5,800,000
<u>Administrative Costs</u>	\$ 4,000,000	\$ 6,224,518	\$ 8,445,000	\$ -	\$ 5,800,000
100 - Salary & Wages	\$ -	\$ -	\$ -	\$ -	\$ -
200 - Fringe Benefits	\$ -	\$ -	\$ -	\$ -	\$ -
400 - Purchased Services	\$ -	\$ -	\$ -	\$ -	\$ -
500 - Supplies & Materials	\$ -	\$ -	\$ -	\$ -	\$ -
600 - Capital Outlay	\$ -	\$ -	\$ -	\$ -	\$ -
800 - Other Uses of Funds	\$ -	\$ -	\$ -	\$ -	\$ -
900 - Other	\$ 4,000,000	\$ 6,224,518	\$ 8,445,000	\$ -	\$ 5,800,000
<u>School Based Costs</u>	\$ -	\$ -	\$ -	\$ -	\$ -
100 - Salary & Wages	\$ -	\$ -	\$ -	\$ -	\$ -
200 - Fringe Benefits	\$ -	\$ -	\$ -	\$ -	\$ -
400 - Purchased Services	\$ -	\$ -	\$ -	\$ -	\$ -
500 - Supplies & Materials	\$ -	\$ -	\$ -	\$ -	\$ -
600 - Capital Outlay	\$ -	\$ -	\$ -	\$ -	\$ -
800 - Other Uses of Funds	\$ -	\$ -	\$ -	\$ -	\$ -
900 - Other	\$ -	\$ -	\$ -	\$ -	\$ -
Grant & Gift Funds	\$ -	\$ -	\$ -	\$ -	\$ -

INFORMATION TECHNOLOGY



Cost Center 5003CC
 Cost Center Name Student Services - Administration

	2019 Actual	2020 Actual	2021 Actual	2022 Est. Actual	2023 Budget
General Operating Fund	\$ 1,530,982	\$ 906,158	\$ 91,252	\$ 52,670	\$ 87,093
<u>Administrative Costs</u>	\$ 1,530,982	\$ 906,158	\$ 91,252	\$ 52,670	\$ 87,093
100 - Salary & Wages	\$ 922,826	\$ 595,208	\$ 29,996	\$ 49,959	\$ 54,787
200 - Fringe Benefits	\$ 374,531	\$ 266,114	\$ 5,288	\$ -	\$ 29,530
400 - Purchased Services	\$ 222,269	\$ 44,836	\$ 55,968	\$ 2,711	\$ 2,776
500 - Supplies & Materials	\$ 11,356	\$ -	\$ -	\$ -	\$ -
600 - Capital Outlay	\$ -	\$ -	\$ -	\$ -	\$ -
800 - Other Uses of Funds	\$ -	\$ -	\$ -	\$ -	\$ -
900 - Other	\$ -	\$ -	\$ -	\$ -	\$ -
<u>School Based Costs</u>	\$ -	\$ -	\$ -	\$ -	\$ -
100 - Salary & Wages	\$ -	\$ -	\$ -	\$ -	\$ -
200 - Fringe Benefits	\$ -	\$ -	\$ -	\$ -	\$ -
400 - Purchased Services	\$ -	\$ -	\$ -	\$ -	\$ -
500 - Supplies & Materials	\$ -	\$ -	\$ -	\$ -	\$ -
600 - Capital Outlay	\$ -	\$ -	\$ -	\$ -	\$ -
800 - Other Uses of Funds	\$ -	\$ -	\$ -	\$ -	\$ -
900 - Other	\$ -	\$ -	\$ -	\$ -	\$ -
Grant & Gift Funds	\$ -	\$ -	\$ -	\$ -	\$ -

Cost Center 5004CC
 Cost Center Name MIS eRate

		2019 Actual	2020 Actual	2021 Actual	2022 Est. Actual	2023 Budget
General Operating Fund	\$	3,670,063	\$ 2,057,305	\$ 2,659,368	\$ 2,353,425	\$ 3,546,695
<u>Administrative Costs</u>	\$	3,670,063	\$ 2,057,305	\$ 2,659,368	\$ 2,353,425	\$ 3,546,695
100 - Salary & Wages	\$	-	\$ -	\$ -	\$ -	\$ -
200 - Fringe Benefits	\$	-	\$ -	\$ -	\$ -	\$ -
400 - Purchased Services	\$	3,670,063	\$ 2,057,305	\$ 2,659,368	\$ 2,232,299	\$ 3,531,391
500 - Supplies & Materials	\$	-	\$ -	\$ -	\$ -	\$ -
600 - Capital Outlay	\$	-	\$ -	\$ -	\$ 121,126	\$ 15,304
800 - Other Uses of Funds	\$	-	\$ -	\$ -	\$ -	\$ -
900 - Other	\$	-	\$ -	\$ -	\$ -	\$ -
<u>School Based Costs</u>	\$	-	\$ -	\$ -	\$ -	\$ -
100 - Salary & Wages	\$	-	\$ -	\$ -	\$ -	\$ -
200 - Fringe Benefits	\$	-	\$ -	\$ -	\$ -	\$ -
400 - Purchased Services	\$	-	\$ -	\$ -	\$ -	\$ -
500 - Supplies & Materials	\$	-	\$ -	\$ -	\$ -	\$ -
600 - Capital Outlay	\$	-	\$ -	\$ -	\$ -	\$ -
800 - Other Uses of Funds	\$	-	\$ -	\$ -	\$ -	\$ -
900 - Other	\$	-	\$ -	\$ -	\$ -	\$ -
Grant & Gift Funds	\$	-	\$ -	\$ -	\$ -	\$ -

Cost Center 5005CC
 Cost Center Name MIS Software Systems

		2019 Actual	2020 Actual	2021 Actual	2022 Est. Actual	2023 Budget
General Operating Fund	\$	9,432,473	\$ 7,624,667	\$ 8,736,065	\$ 16,754,124	\$ 15,027,005
<u>Administrative Costs</u>	\$	9,432,473	\$ 7,624,667	\$ 8,736,065	\$ 16,754,124	\$ 15,027,005
100 - Salary & Wages	\$	1,574,108	\$ 1,470,630	\$ 1,873,312	\$ 2,113,263	\$ 2,548,771
200 - Fringe Benefits	\$	599,446	\$ 688,242	\$ 815,868	\$ -	\$ 1,169,481
400 - Purchased Services	\$	7,156,902	\$ 5,147,976	\$ 5,954,492	\$ 8,324,395	\$ 7,039,825
500 - Supplies & Materials	\$	15,035	\$ 212,666	\$ 64,143	\$ 154,522	\$ 1,698,842
600 - Capital Outlay	\$	86,415	\$ 105,153	\$ 28,250	\$ 6,161,944	\$ 2,569,921
800 - Other Uses of Funds	\$	567	\$ -	\$ -	\$ -	\$ 167
900 - Other	\$	-	\$ -	\$ -	\$ -	\$ -
<u>School Based Costs</u>	\$	-	\$ -	\$ -	\$ -	\$ -
100 - Salary & Wages	\$	-	\$ -	\$ -	\$ -	\$ -
200 - Fringe Benefits	\$	-	\$ -	\$ -	\$ -	\$ -
400 - Purchased Services	\$	-	\$ -	\$ -	\$ -	\$ -
500 - Supplies & Materials	\$	-	\$ -	\$ -	\$ -	\$ -
600 - Capital Outlay	\$	-	\$ -	\$ -	\$ -	\$ -
800 - Other Uses of Funds	\$	-	\$ -	\$ -	\$ -	\$ -
900 - Other	\$	-	\$ -	\$ -	\$ -	\$ -
Grant & Gift Funds	\$	162,537	\$ 129,528	\$ 792,458	\$ 13,181,354	\$ 39,299,554

LEGAL



Cost Center	6001CC					
Cost Center Name	Legal Services					
	2019	2020	2021	2022	2023	
	Actual	Actual	Actual	Est. Actual	Budget	
General Operating Fund	\$ 5,127,767	\$ 3,405,333	\$ 5,803,192	\$ 3,858,039	\$ 6,231,486	
<u>Administrative Costs</u>	\$ 5,127,767	\$ 3,405,333	\$ 5,803,192	\$ 3,858,039	\$ 6,231,486	
100 - Salary & Wages	\$ 1,166,924	\$ 1,137,802	\$ 1,335,215	\$ 919,955	\$ 823,743	
200 - Fringe Benefits	\$ 379,788	\$ 375,605	\$ 375,373	\$ -	\$ 351,213	
400 - Purchased Services	\$ 3,498,105	\$ 1,869,898	\$ 2,818,379	\$ 2,914,101	\$ 5,012,530	
500 - Supplies & Materials	\$ 59,556	\$ 17,772	\$ 30,134	\$ 17,058	\$ 30,000	
600 - Capital Outlay	\$ 14,375	\$ -	\$ 1,936	\$ -	\$ 5,000	
800 - Other Uses of Funds	\$ 9,019	\$ 4,257	\$ 1,242,155	\$ 6,925	\$ 9,000	
900 - Other	\$ -	\$ -	\$ -	\$ -	\$ -	
<u>School Based Costs</u>	\$ -	\$ -	\$ -	\$ -	\$ -	
100 - Salary & Wages	\$ -	\$ -	\$ -	\$ -	\$ -	
200 - Fringe Benefits	\$ -	\$ -	\$ -	\$ -	\$ -	
400 - Purchased Services	\$ -	\$ -	\$ -	\$ -	\$ -	
500 - Supplies & Materials	\$ -	\$ -	\$ -	\$ -	\$ -	
600 - Capital Outlay	\$ -	\$ -	\$ -	\$ -	\$ -	
800 - Other Uses of Funds	\$ -	\$ -	\$ -	\$ -	\$ -	
900 - Other	\$ -	\$ -	\$ -	\$ -	\$ -	
Grant & Gift Funds	\$ -	\$ -	\$ -	\$ -	\$ -	

Cost Center 6002CC
Cost Center Name Risk Management

		2019 Actual	2020 Actual	2021 Actual	2022 Est. Actual	2023 Budget
General Operating Fund	\$	1,192,415	\$ 1,362,138	\$ 7,500	\$ 2,119,854	\$ 2,852,058
<u>Administrative Costs</u>	\$	1,192,415	\$ 1,362,138	\$ 7,500	\$ 2,119,854	\$ 2,852,058
100 - Salary & Wages	\$	-	\$ -	\$ -	\$ -	\$ -
200 - Fringe Benefits	\$	-	\$ -	\$ -	\$ -	\$ -
400 - Purchased Services	\$	80,358	\$ 212,546	\$ 7,500	\$ 64,065	\$ 15,935
500 - Supplies & Materials	\$	-	\$ -	\$ -	\$ -	\$ -
600 - Capital Outlay	\$	-	\$ -	\$ -	\$ -	\$ -
800 - Other Uses of Funds	\$	1,112,057	\$ 1,149,592	\$ -	\$ 2,055,789	\$ 2,836,123
900 - Other	\$	-	\$ -	\$ -	\$ -	\$ -
<u>School Based Costs</u>	\$	-	\$ -	\$ -	\$ -	\$ -
100 - Salary & Wages	\$	-	\$ -	\$ -	\$ -	\$ -
200 - Fringe Benefits	\$	-	\$ -	\$ -	\$ -	\$ -
400 - Purchased Services	\$	-	\$ -	\$ -	\$ -	\$ -
500 - Supplies & Materials	\$	-	\$ -	\$ -	\$ -	\$ -
600 - Capital Outlay	\$	-	\$ -	\$ -	\$ -	\$ -
800 - Other Uses of Funds	\$	-	\$ -	\$ -	\$ -	\$ -
900 - Other	\$	-	\$ -	\$ -	\$ -	\$ -
Grant & Gift Funds	\$	-	\$ -	\$ -	\$ -	\$ -

Cost Center 6003CC
Cost Center Name Workers Compensation

	2019 Actual	2020 Actual	2021 Actual	2022 Est. Actual	2023 Budget
General Operating Fund	\$ 363,729	\$ 440,895	\$ 30,239	\$ 1,398	\$ 46,400
<u>Administrative Costs</u>	\$ 363,729	\$ 440,895	\$ 30,239	\$ 1,398	\$ 46,400
100 - Salary & Wages	\$ 45,044	\$ 52,544	\$ 7,109	\$ -	\$ 46,400
200 - Fringe Benefits	\$ 16,178	\$ 19,680	\$ 2,889	\$ -	\$ -
400 - Purchased Services	\$ 295,042	\$ 357,262	\$ 20,240	\$ 1,398	\$ -
500 - Supplies & Materials	\$ 1,422	\$ 7,203	\$ -	\$ -	\$ -
600 - Capital Outlay	\$ 1,905	\$ -	\$ -	\$ -	\$ -
800 - Other Uses of Funds	\$ 4,137	\$ 4,205	\$ -	\$ -	\$ -
900 - Other	\$ -	\$ -	\$ -	\$ -	\$ -
<u>School Based Costs</u>	\$ -	\$ -	\$ -	\$ -	\$ -
100 - Salary & Wages	\$ -	\$ -	\$ -	\$ -	\$ -
200 - Fringe Benefits	\$ -	\$ -	\$ -	\$ -	\$ -
400 - Purchased Services	\$ -	\$ -	\$ -	\$ -	\$ -
500 - Supplies & Materials	\$ -	\$ -	\$ -	\$ -	\$ -
600 - Capital Outlay	\$ -	\$ -	\$ -	\$ -	\$ -
800 - Other Uses of Funds	\$ -	\$ -	\$ -	\$ -	\$ -
900 - Other	\$ -	\$ -	\$ -	\$ -	\$ -
Grant & Gift Funds	\$ -	\$ 40,000	\$ -	\$ -	\$ -

Cost Center	6004CC				
Cost Center Name	Student Hearings and Appeals				
	2019	2020	2021	2022	2023
	Actual	Actual	Actual	Est. Actual	Budget
General Operating Fund	\$ 417,639	\$ 424,359	\$ 429,547	\$ 248,885	\$ 440,142
<u>Administrative Costs</u>	\$ 417,639	\$ 424,359	\$ 429,547	\$ 248,885	\$ 440,142
100 - Salary & Wages	\$ 277,544	\$ 277,554	\$ 286,477	\$ 247,565	\$ 288,338
200 - Fringe Benefits	\$ 121,463	\$ 130,518	\$ 143,070	-	\$ 150,003
400 - Purchased Services	\$ 15,993	\$ 14,135	-	-	\$ 200
500 - Supplies & Materials	\$ 1,737	\$ 588	-	\$ 1,320	\$ 1,600
600 - Capital Outlay	\$ 901	\$ 1,565	-	-	-
800 - Other Uses of Funds	\$ -	\$ -	-	-	-
900 - Other	\$ -	\$ -	-	-	-
<u>School Based Costs</u>	\$ -	\$ -	\$ -	\$ -	\$ -
100 - Salary & Wages	\$ -	\$ -	-	-	-
200 - Fringe Benefits	\$ -	\$ -	-	-	-
400 - Purchased Services	\$ -	\$ -	-	-	-
500 - Supplies & Materials	\$ -	\$ -	-	-	-
600 - Capital Outlay	\$ -	\$ -	-	-	-
800 - Other Uses of Funds	\$ -	\$ -	-	-	-
900 - Other	\$ -	\$ -	-	-	-
Grant & Gift Funds	\$ -	\$ -	\$ -	\$ -	\$ -

Cost Center	6005CC				
Cost Center Name	Cleveland Teachers Union				
	2019	2020	2021	2022	2023
	Actual	Actual	Actual	Est. Actual	Budget
General Operating Fund	\$ 170,261	\$ 166,433	\$ 174,726	\$ 143,020	\$ 175,624
<u>Administrative Costs</u>	\$ 170,261	\$ 166,433	\$ 174,726	\$ 143,020	\$ 175,624
100 - Salary & Wages	\$ 128,628	\$ 125,076	\$ 128,159	\$ 143,020	\$ 139,720
200 - Fringe Benefits	\$ 41,633	\$ 41,357	\$ 46,567	-	\$ 35,904
400 - Purchased Services	\$ -	\$ -	\$ -	\$ -	\$ -
500 - Supplies & Materials	\$ -	\$ -	\$ -	\$ -	\$ -
600 - Capital Outlay	\$ -	\$ -	\$ -	\$ -	\$ -
800 - Other Uses of Funds	\$ -	\$ -	\$ -	\$ -	\$ -
900 - Other	\$ -	\$ -	\$ -	\$ -	\$ -
<u>School Based Costs</u>	\$ -	\$ -	\$ -	\$ -	\$ -
100 - Salary & Wages	\$ -	\$ -	\$ -	\$ -	\$ -
200 - Fringe Benefits	\$ -	\$ -	\$ -	\$ -	\$ -
400 - Purchased Services	\$ -	\$ -	\$ -	\$ -	\$ -
500 - Supplies & Materials	\$ -	\$ -	\$ -	\$ -	\$ -
600 - Capital Outlay	\$ -	\$ -	\$ -	\$ -	\$ -
800 - Other Uses of Funds	\$ -	\$ -	\$ -	\$ -	\$ -
900 - Other	\$ -	\$ -	\$ -	\$ -	\$ -
Grant & Gift Funds	\$ -	\$ -	\$ -	\$ -	\$ -

Cost Center	6006CC					
Cost Center Name	Conflict Mediation					
	2019	2020	2021	2022	2023	
	Actual	Actual	Actual	Est. Actual	Budget	
General Operating Fund	\$ 219,199	\$ 231,933	\$ 237,017	\$ 149,512	\$ 2,173	
<u>Administrative Costs</u>	\$ 219,199	\$ 231,933	\$ 237,017	\$ 149,512	\$ 2,173	
100 - Salary & Wages	\$ 126,484	\$ 129,636	\$ 139,629	\$ 141,891	\$ -	
200 - Fringe Benefits	\$ 79,619	\$ 88,415	\$ 96,655	\$ -	\$ -	
400 - Purchased Services	\$ -	\$ -	\$ -	\$ -	\$ -	
500 - Supplies & Materials	\$ 3,268	\$ 3,200	\$ 732	\$ 1,301	\$ 2,173	
600 - Capital Outlay	\$ 2,682	\$ 2,682	\$ -	\$ 982	\$ -	
800 - Other Uses of Funds	\$ 7,146	\$ 8,000	\$ -	\$ 5,338	\$ -	
900 - Other	\$ -	\$ -	\$ -	\$ -	\$ -	
<u>School Based Costs</u>	\$ -	\$ -	\$ -	\$ -	\$ -	
100 - Salary & Wages	\$ -	\$ -	\$ -	\$ -	\$ -	
200 - Fringe Benefits	\$ -	\$ -	\$ -	\$ -	\$ -	
400 - Purchased Services	\$ -	\$ -	\$ -	\$ -	\$ -	
500 - Supplies & Materials	\$ -	\$ -	\$ -	\$ -	\$ -	
600 - Capital Outlay	\$ -	\$ -	\$ -	\$ -	\$ -	
800 - Other Uses of Funds	\$ -	\$ -	\$ -	\$ -	\$ -	
900 - Other	\$ -	\$ -	\$ -	\$ -	\$ -	
Grant & Gift Funds	\$ -	\$ -	\$ -	\$ -	\$ 272,874	

Cost Center **6007CC**
Cost Center Name **Negotiation Costs**

		2019	2020	2021	2022	2023
		Actual	Actual	Actual	Est. Actual	Budget
General Operating Fund	\$	-	\$ 436,253	\$ 146,661	\$ 237,182	\$ 44,605
<u>Administrative Costs</u>	\$	-	\$ 436,253	\$ 146,661	\$ 237,182	\$ 44,605
100 - Salary & Wages	\$	-	\$ -	\$ -	\$ -	\$ -
200 - Fringe Benefits	\$	-	\$ -	\$ -	\$ -	\$ -
400 - Purchased Services	\$	-	\$ 436,253	\$ 146,661	\$ 237,182	\$ 44,605
500 - Supplies & Materials	\$	-	\$ -	\$ -	\$ -	\$ -
600 - Capital Outlay	\$	-	\$ -	\$ -	\$ -	\$ -
800 - Other Uses of Funds	\$	-	\$ -	\$ -	\$ -	\$ -
900 - Other	\$	-	\$ -	\$ -	\$ -	\$ -
<u>School Based Costs</u>	\$	-	\$ -	\$ -	\$ -	\$ -
100 - Salary & Wages	\$	-	\$ -	\$ -	\$ -	\$ -
200 - Fringe Benefits	\$	-	\$ -	\$ -	\$ -	\$ -
400 - Purchased Services	\$	-	\$ -	\$ -	\$ -	\$ -
500 - Supplies & Materials	\$	-	\$ -	\$ -	\$ -	\$ -
600 - Capital Outlay	\$	-	\$ -	\$ -	\$ -	\$ -
800 - Other Uses of Funds	\$	-	\$ -	\$ -	\$ -	\$ -
900 - Other	\$	-	\$ -	\$ -	\$ -	\$ -
Grant & Gift Funds	\$	-	\$ -	\$ -	\$ -	\$ -

STRATEGIC MANAGEMENT



Cost Center	6501CC					
Cost Center Name	Portfolio Planning and Management					
	2019	2020	2021	2022	2023	
	Actual	Actual	Actual	Est. Actual	Budget	
General Operating Fund	\$ 1,474,566	\$ 1,054,285	\$ 747,423	\$ 510,594	\$ 538,846	
<u>Administrative Costs</u>	\$ 1,474,566	\$ 1,054,285	\$ 747,423	\$ 510,594	\$ 538,846	
100 - Salary & Wages	\$ 795,188	\$ 678,915	\$ 445,769	\$ 449,011	\$ 362,231	
200 - Fringe Benefits	\$ 284,023	\$ 242,828	\$ 163,231	\$ -	\$ 162,387	
400 - Purchased Services	\$ 364,242	\$ 122,338	\$ 136,452	\$ 57,886	\$ 14,228	
500 - Supplies & Materials	\$ 15,368	\$ 2,724	\$ 1,000	\$ -	\$ -	
600 - Capital Outlay	\$ 12,474	\$ 6,135	\$ -	\$ 3,697	\$ -	
800 - Other Uses of Funds	\$ 3,270	\$ 1,345	\$ 970	\$ -	\$ -	
900 - Other	\$ -	\$ -	\$ -	\$ -	\$ -	
<u>School Based Costs</u>	\$ -	\$ -	\$ -	\$ -	\$ -	
100 - Salary & Wages	\$ -	\$ -	\$ -	\$ -	\$ -	
200 - Fringe Benefits	\$ -	\$ -	\$ -	\$ -	\$ -	
400 - Purchased Services	\$ -	\$ -	\$ -	\$ -	\$ -	
500 - Supplies & Materials	\$ -	\$ -	\$ -	\$ -	\$ -	
600 - Capital Outlay	\$ -	\$ -	\$ -	\$ -	\$ -	
800 - Other Uses of Funds	\$ -	\$ -	\$ -	\$ -	\$ -	
900 - Other	\$ -	\$ -	\$ -	\$ -	\$ -	
Grant & Gift Funds	\$ 3,531	\$ 192,943	\$ 8,672	\$ 111,269	\$ 513,668	

Cost Center 6508CC

Cost Center Name Portfolio Policy and Planning

	2019 Actual	2020 Actual	2021 Actual	2022 Est. Actual	2023 Budget
General Operating Fund	\$ 36,431	\$ 54,110	\$ 228,330	\$ 148,813	\$ 192,283
<u>Administrative Costs</u>	\$ 36,431	\$ 54,110	\$ 228,330	\$ 148,813	\$ 192,283
100 - Salary & Wages	\$ 27,368	\$ 40,516	\$ 169,543	\$ 146,814	\$ 129,350
200 - Fringe Benefits	\$ 9,062	\$ 12,595	\$ 58,787	\$ -	\$ 41,975
400 - Purchased Services	\$ -	\$ -	\$ -	\$ -	\$ 16,159
500 - Supplies & Materials	\$ -	\$ 1,000	\$ -	\$ -	\$ 1,600
600 - Capital Outlay	\$ -	\$ -	\$ -	\$ 1,999	\$ -
800 - Other Uses of Funds	\$ -	\$ -	\$ -	\$ -	\$ 3,200
900 - Other	\$ -	\$ -	\$ -	\$ -	\$ -
<u>School Based Costs</u>	\$ -	\$ -	\$ -	\$ -	\$ -
100 - Salary & Wages	\$ -	\$ -	\$ -	\$ -	\$ -
200 - Fringe Benefits	\$ -	\$ -	\$ -	\$ -	\$ -
400 - Purchased Services	\$ -	\$ -	\$ -	\$ -	\$ -
500 - Supplies & Materials	\$ -	\$ -	\$ -	\$ -	\$ -
600 - Capital Outlay	\$ -	\$ -	\$ -	\$ -	\$ -
800 - Other Uses of Funds	\$ -	\$ -	\$ -	\$ -	\$ -
900 - Other	\$ -	\$ -	\$ -	\$ -	\$ -
Grant & Gift Funds	\$ -	\$ -	\$ -	\$ -	\$ -

Cost Center	6505CC				
Cost Center Name	Research and Evaluation				
	2019	2020	2021	2022	2023
	Actual	Actual	Actual	Est. Actual	Budget
General Operating Fund	\$ 159,756	\$ 66,235	\$ 157,240	\$ 148,039	\$ -
<u>Administrative Costs</u>	\$ 159,756	\$ 66,235	\$ 157,240	\$ 148,039	\$ -
100 - Salary & Wages	\$ 65,735	\$ 21,608	\$ 93,636	\$ 51,824	\$ -
200 - Fringe Benefits	\$ 23,554	\$ 4,748	\$ 40,641	-	\$ -
400 - Purchased Services	\$ 70,354	\$ 39,879	\$ 22,964	\$ 96,215	\$ -
500 - Supplies & Materials	\$ 114	\$ -	\$ -	\$ -	\$ -
600 - Capital Outlay	\$ -	\$ -	\$ -	\$ -	\$ -
800 - Other Uses of Funds	\$ -	\$ -	\$ -	\$ -	\$ -
900 - Other	\$ -	\$ -	\$ -	\$ -	\$ -
<u>School Based Costs</u>	\$ -	\$ -	\$ -	\$ -	\$ -
100 - Salary & Wages	\$ -	\$ -	\$ -	\$ -	\$ -
200 - Fringe Benefits	\$ -	\$ -	\$ -	\$ -	\$ -
400 - Purchased Services	\$ -	\$ -	\$ -	\$ -	\$ -
500 - Supplies & Materials	\$ -	\$ -	\$ -	\$ -	\$ -
600 - Capital Outlay	\$ -	\$ -	\$ -	\$ -	\$ -
800 - Other Uses of Funds	\$ -	\$ -	\$ -	\$ -	\$ -
900 - Other	\$ -	\$ -	\$ -	\$ -	\$ -
Grant & Gift Funds	\$ -	\$ -	\$ -	\$ -	\$ -

Cost Center	6506CC				
Cost Center Name	Portfolio Network				
	2019	2020	2021	2022	2023
	Actual	Actual	Actual	Est. Actual	Budget
General Operating Fund	\$ 386,748	\$ 337,603	\$ -	\$ -	\$ -
<u>Administrative Costs</u>	\$ 386,748	\$ 337,603	\$ -	\$ -	\$ -
100 - Salary & Wages	\$ 274,996	\$ 248,311	\$ -	\$ -	\$ -
200 - Fringe Benefits	\$ 92,980	\$ 89,291	\$ -	\$ -	\$ -
400 - Purchased Services	\$ 13,399	\$ -	\$ -	\$ -	\$ -
500 - Supplies & Materials	\$ 1,938	\$ -	\$ -	\$ -	\$ -
600 - Capital Outlay	\$ -	\$ -	\$ -	\$ -	\$ -
800 - Other Uses of Funds	\$ 3,435	\$ -	\$ -	\$ -	\$ -
900 - Other	\$ -	\$ -	\$ -	\$ -	\$ -
<u>School Based Costs</u>	\$ -	\$ -	\$ -	\$ -	\$ -
100 - Salary & Wages	\$ -	\$ -	\$ -	\$ -	\$ -
200 - Fringe Benefits	\$ -	\$ -	\$ -	\$ -	\$ -
400 - Purchased Services	\$ -	\$ -	\$ -	\$ -	\$ -
500 - Supplies & Materials	\$ -	\$ -	\$ -	\$ -	\$ -
600 - Capital Outlay	\$ -	\$ -	\$ -	\$ -	\$ -
800 - Other Uses of Funds	\$ -	\$ -	\$ -	\$ -	\$ -
900 - Other	\$ -	\$ -	\$ -	\$ -	\$ -
Grant & Gift Funds	\$ -	\$ -	\$ -	\$ -	\$ -

Cost Center 6507CC
 Cost Center Name Portfolio Engagement

	2019 Actual	2020 Actual	2021 Actual	2022 Est. Actual	2023 Budget
General Operating Fund	\$ 94,708	\$ 76,344	\$ 257,062	\$ 153,035	\$ 151,237
<u>Administrative Costs</u>	\$ 94,708	\$ 76,344	\$ 257,062	\$ 153,035	\$ 151,237
100 - Salary & Wages	\$ 72,135	\$ 58,148	\$ 185,778	\$ 153,035	\$ 112,136
200 - Fringe Benefits	\$ 17,095	\$ 18,196	\$ 71,284	-	\$ 39,101
400 - Purchased Services	\$ 5,432	-	-	-	-
500 - Supplies & Materials	\$ 46	-	-	-	-
600 - Capital Outlay	\$ -	-	-	-	-
800 - Other Uses of Funds	\$ -	-	-	-	-
900 - Other	\$ -	-	-	-	-
<u>School Based Costs</u>	\$ -	\$ -	\$ -	\$ -	\$ -
100 - Salary & Wages	\$ -	-	-	-	-
200 - Fringe Benefits	\$ -	-	-	-	-
400 - Purchased Services	\$ -	-	-	-	-
500 - Supplies & Materials	\$ -	-	-	-	-
600 - Capital Outlay	\$ -	-	-	-	-
800 - Other Uses of Funds	\$ -	-	-	-	-
900 - Other	\$ -	-	-	-	-
Grant & Gift Funds	\$ -	\$ 0	\$ -	\$ -	\$ -

Cost Center 9886CC

Cost Center Name Community School Sponsorship Fees

		2019 Actual	2020 Actual	2021 Actual	2022 Est. Actual	2023 Budget
General Operating Fund	\$	358,351	\$ 326,422	\$ 265,450	\$ 192,814	\$ 350,960
<u>Administrative Costs</u>	\$	358,351	\$ 326,422	\$ 265,450	\$ 192,814	\$ 350,960
100 - Salary & Wages	\$	137,675	\$ 155,940	\$ 187,714	\$ 149,862	\$ 172,493
200 - Fringe Benefits	\$	49,508	\$ 45,981	\$ 51,811	\$ -	\$ 69,561
400 - Purchased Services	\$	167,979	\$ 120,685	\$ 24,675	\$ 35,811	\$ 94,048
500 - Supplies & Materials	\$	408	\$ 925	\$ -	\$ 62	\$ 5,500
600 - Capital Outlay	\$	-	\$ 1,773	\$ -	\$ 3,251	\$ 2,000
800 - Other Uses of Funds	\$	2,782	\$ 1,119	\$ 1,250	\$ 3,828	\$ 7,358
900 - Other	\$	-	\$ -	\$ -	\$ -	\$ -
<u>School Based Costs</u>	\$	-	\$ -	\$ -	\$ -	\$ -
100 - Salary & Wages	\$	-	\$ -	\$ -	\$ -	\$ -
200 - Fringe Benefits	\$	-	\$ -	\$ -	\$ -	\$ -
400 - Purchased Services	\$	-	\$ -	\$ -	\$ -	\$ -
500 - Supplies & Materials	\$	-	\$ -	\$ -	\$ -	\$ -
600 - Capital Outlay	\$	-	\$ -	\$ -	\$ -	\$ -
800 - Other Uses of Funds	\$	-	\$ -	\$ -	\$ -	\$ -
900 - Other	\$	-	\$ -	\$ -	\$ -	\$ -
Grant & Gift Funds	\$	-	\$ -	\$ -	\$ -	\$ -

TALENT



Cost Center Cost Center Name	2018CC Professional Development					
	2019 Actual	2020 Actual	2021 Actual	2022 Est. Actual	2023 Budget	
General Operating Fund	\$ 401,610	\$ 613,526	\$ 643,968	\$ 574,002	\$ 1,339	
<u>Administrative Costs</u>	\$ 401,610	\$ 613,526	\$ 643,968	\$ 574,002	\$ 1,339	
100 - Salary & Wages	\$ 110,968	\$ 387,940	\$ 407,038	\$ 552,638	\$ -	
200 - Fringe Benefits	\$ 42,038	\$ 150,449	\$ 218,765	\$ -	\$ -	
400 - Purchased Services	\$ 232,451	\$ 26,508	\$ 13,410	\$ 20,826	\$ -	
500 - Supplies & Materials	\$ 7,075	\$ 37,100	\$ 4,755	\$ 538	\$ 1,339	
600 - Capital Outlay	\$ 9,079	\$ 11,529	\$ -	\$ -	\$ -	
800 - Other Uses of Funds	\$ -	\$ -	\$ -	\$ -	\$ -	
900 - Other	\$ -	\$ -	\$ -	\$ -	\$ -	
<u>School Based Costs</u>	\$ -	\$ -	\$ -	\$ -	\$ -	
100 - Salary & Wages	\$ -	\$ -	\$ -	\$ -	\$ -	
200 - Fringe Benefits	\$ -	\$ -	\$ -	\$ -	\$ -	
400 - Purchased Services	\$ -	\$ -	\$ -	\$ -	\$ -	
500 - Supplies & Materials	\$ -	\$ -	\$ -	\$ -	\$ -	
600 - Capital Outlay	\$ -	\$ -	\$ -	\$ -	\$ -	
800 - Other Uses of Funds	\$ -	\$ -	\$ -	\$ -	\$ -	
900 - Other	\$ -	\$ -	\$ -	\$ -	\$ -	
Grant & Gift Funds	\$ 914,970	\$ 1,010,077	\$ 892,779	\$ 1,998,766	\$ 1,528,925	

Cost Center	7001CC					
Cost Center Name	Human Resources					
	2019	2020	2021	2022	2023	
	Actual	Actual	Actual	Est. Actual	Budget	
General Operating Fund	\$ 4,328,377	\$ 3,784,433	\$ 3,449,343	\$ 2,499,672	\$ 6,285,022	
<u>Administrative Costs</u>	\$ 4,328,377	\$ 3,784,433	\$ 3,449,343	\$ 2,499,672	\$ 6,285,022	
100 - Salary & Wages	\$ 2,443,598	\$ 2,176,102	\$ 1,925,148	\$ 1,993,946	\$ 3,908,720	
200 - Fringe Benefits	\$ 892,512	\$ 848,719	\$ 825,442	\$ -	\$ 1,422,090	
400 - Purchased Services	\$ 902,547	\$ 706,257	\$ 632,294	\$ 453,406	\$ 755,548	
500 - Supplies & Materials	\$ 39,704	\$ 45,359	\$ 63,577	\$ 50,892	\$ 171,764	
600 - Capital Outlay	\$ 47,012	\$ 1,935	\$ 1,082	\$ 1,428	\$ 12,516	
800 - Other Uses of Funds	\$ 3,003	\$ 6,062	\$ 1,800	\$ -	\$ 14,383	
900 - Other	\$ -	\$ -	\$ -	\$ -	\$ -	
<u>School Based Costs</u>	\$ -	\$ -	\$ -	\$ -	\$ -	
100 - Salary & Wages	\$ -	\$ -	\$ -	\$ -	\$ -	
200 - Fringe Benefits	\$ -	\$ -	\$ -	\$ -	\$ -	
400 - Purchased Services	\$ -	\$ -	\$ -	\$ -	\$ -	
500 - Supplies & Materials	\$ -	\$ -	\$ -	\$ -	\$ -	
600 - Capital Outlay	\$ -	\$ -	\$ -	\$ -	\$ -	
800 - Other Uses of Funds	\$ -	\$ -	\$ -	\$ -	\$ -	
900 - Other	\$ -	\$ -	\$ -	\$ -	\$ -	
Grant & Gift Funds	\$ 3,733	\$ 141,478	\$ 496,085	\$ 547,010	\$ 2,600,219	

Cost Center
Cost Center Name

7002CC
Substitutes

		2019 Actual	2020 Actual	2021 Actual	2022 Est. Actual	2023 Budget
General Operating Fund	\$	2,099,464	\$ 2,165,114	\$ 722,887	\$ 502,571	\$ 2,033
<u>Administrative Costs</u>	\$	2,099,464	\$ 2,165,114	\$ 722,887	\$ 502,571	\$ 2,033
100 - Salary & Wages	\$	1,365,471	\$ 1,470,195	\$ 391,027	\$ 502,571	\$ 2,033
200 - Fringe Benefits	\$	733,993	\$ 694,919	\$ 331,860	\$ -	\$ -
400 - Purchased Services	\$	-	\$ -	\$ -	\$ -	\$ -
500 - Supplies & Materials	\$	-	\$ -	\$ -	\$ -	\$ -
600 - Capital Outlay	\$	-	\$ -	\$ -	\$ -	\$ -
800 - Other Uses of Funds	\$	-	\$ -	\$ -	\$ -	\$ -
900 - Other	\$	-	\$ -	\$ -	\$ -	\$ -
<u>School Based Costs</u>	\$	-	\$ -	\$ -	\$ -	\$ -
100 - Salary & Wages	\$	-	\$ -	\$ -	\$ -	\$ -
200 - Fringe Benefits	\$	-	\$ -	\$ -	\$ -	\$ -
400 - Purchased Services	\$	-	\$ -	\$ -	\$ -	\$ -
500 - Supplies & Materials	\$	-	\$ -	\$ -	\$ -	\$ -
600 - Capital Outlay	\$	-	\$ -	\$ -	\$ -	\$ -
800 - Other Uses of Funds	\$	-	\$ -	\$ -	\$ -	\$ -
900 - Other	\$	-	\$ -	\$ -	\$ -	\$ -
Grant & Gift Funds	\$	31,775	\$ 42,372	\$ 73,544	\$ 1,269,611	\$ 3,080,834

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