

CLEVELAND METROPOLITAN SCHOOL DISTRICT



FISCAL YEAR 2021-22 Budget

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ASSOCIATION OF
SCHOOL BUSINESS OFFICIALS
INTERNATIONAL

This Meritorious Budget Award is presented to

CLEVELAND METROPOLITAN SCHOOL DISTRICT

for excellence in the preparation and issuance of its budget
for the Fiscal Year 2020–2021.

The budget adheres to the principles and standards
of ASBO International's Meritorious Budget Award criteria.



A handwritten signature in black ink, reading 'W. Edward Chabal'.

W. Edward Chabal
President

A handwritten signature in black ink, reading 'David J. Lewis'.

David J. Lewis
Executive Director

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Message from CMSD Leadership

November 15, 2021

We are pleased to present the 2021-2022 budget for the Cleveland Municipal School District's (CMSD). Our budget supports sound financial management and long-term planning while reflecting our values and investments aligned to the key strategies articulated in *The Cleveland Plan*, which include:

1. Growing the number of high-performing District and charter schools in Cleveland
2. Ensuring all school leaders are empowered with the resources, supports, and authority necessary to equitable meet the needs of their school community;
3. Investing and phasing in high-leverage system reforms across all schools from preschool to college and career;
4. Through the Cleveland Transformation Alliance, ensure accountability to and equitable community engagement with this plan for all public schools in the city;
5. Embed organizational and educational equity principles and activities that are replicable and measurable for all public district and public charter schools in the city

This budget document is a comprehensive source of information for parents, educators, students, and community members to obtain a better understanding the District's financial plan and health. It also enables stakeholders to see investments related to the academic improvement strategies described in *The Cleveland Plan*.

In March 2020, the District suspended in-person instruction and operated under a stay-at-home order issued by Ohio's Governor, Mike DeWine, due to the Coronavirus pandemic. Concurrently, State revenue was reduced by \$5.6 million in SY19-20 and \$3.1 million in SY20-21, and the District limited spending to essential purchases only resulting in a savings of \$11 million in general operating fund expenses. For FY22, we began the school with full in-person learning and are actively monitoring health conditions to determine if delivery needs to shift to remote or hybrid. We are offering a fully remote and virtual learning opportunity for families that are interested.

In June 2021 the Fair School Funding Plan (HB110) was passed. The State will now directly fund community schools, STEM schools, and directly pay scholarships. This reduced our State revenue by \$120.0 million, but expenses by nearly \$160 million for a net positive impact on our financial health. In SY21-22, we estimate revenues of \$835.9 million from local, state, and federal sources, with \$633.3 million from general operating revenue sources. We are also projecting \$1.1 billion in expenses across all funds (e.g., general operating, debt, capital projects, grants, etc.) with \$1.0 billion projected in general operating fund expenses.

Due to the Coronavirus pandemic, the District was able to receive pandemic relief. We have received nearly \$460 million in state and federal pandemic awards since March 2020. These awards are set to expire no later than September 2024. We continue to invest in the health and safety our student and employees with masks, care clinics, sanitizing foggers and units, high grade air filters and air sanitizing units, access and information to COVID testing and vaccination opportunities, hand sanitation gel and wipes for every classroom and office, and a safety team for each school to help identify and solve

COVID-related problems. We are also investing to improve the student and teacher experience to address lost academic time learning. These investments include extracurricular activities, project-based learning, after-school programs, technology, and new planning and exploration career programs.

The budget document explains the comprehensive information about our budget process, timeline, assumptions, detailed revenue, and expenditure information by funding, funding sources, and school and department. This budget was developed with the best and most recent data available to District administrators. Anticipated expenditures and revenue are estimated based on this information, and revisions may be made during the fiscal year to reflect new or changing information or unforeseen circumstances.

The information presented is structured to meet the Meritorious Budget Award's requirements established by the Association of School Business Officials (ASBO), which is the highest form of recognition in budgeting for school entities. Award attainment represents a significant accomplishment by a school entity and its management. A governmental unit must publish a budget document that meets program criteria as a policy document, an operations guide, a financial plan, and as a communications medium to receive this award. CMSD has earned a Meritorious Budget Award for its 2020-21 submission and has worked to ensure this submission meets those same high standards.

The preparation of this budget document could not have been accomplished without the Finance department's diligent and dedicated services and the District schools and departments involved in the budgeting processes. We express our appreciation and gratitude to the administrators striving to maintain a tradition of educational excellence in a fiscally responsible manner. We also want to acknowledge and thank our Board of Education and community for providing the fiscal support needed to develop, implement, and maintain the high quality of educational programs that allows CMSD to focus on fulfilling the academic and operational outcomes detailed in *The Cleveland Plan*. This support was evident on November 8, 2016, when Cleveland voters overwhelmingly voted with a 68% approval rate to support Issue 108 to renew the 4-year, 15-mill levy used to support *The Cleveland Plan*. We intend to maintain that trust with targeted, intentional investments and accurate, detailed, and transparent reporting of those investments.

We are proud of this budget book, which provides information that allows the reader to understand the District's financial operations and its goals and objectives, and how they relate to our education programs and services for the 2021-2022 fiscal year and beyond.

Respectfully submitted,



Derek M. Richey
Chief Financial Officer

EXECUTIVE SUMMARY



Executive Summary

Budget Development Process

The budget development process enables an annual cycle of reflecting on the efficacy of past and present investments and their alignment to organizational strategies and focus areas. Each year, CMSD strives to improve its budget development process. For example, last planning cycle, department leaders were asked to identify and classify investments against their duration and alignment to strategies. This year, certain departments developed multi-year, multi-fund budgets. Strategic financial planning is challenging. Each year we strive to introduce new components to add value to the overall process as well as add complementary supports to improve organizational capacity.

The initial step of the budget development process is preparing an estimated tax budget for the fiscal year. This is required by Ohio law. The tax budget is prepared using the budget template received from the County Budget Commission. The District conducts a public hearing on the proposed tax budget prior to submission to the County Budget Commission. After the public hearing, the Board of Education approves the proposed tax budget through enactment of a resolution. The tax budget package is then forwarded to the County Budget Commission, who certifies its receipt.

Using estimated revenues, existing cash balances and fund balance targets as guides, the District begins developing an annual general operating budget and budgets for grant funds. Developing the general operating budget is comprised of two work streams. The first, which begins in January, involves schools developing budget proposals based on an allocation generated primarily through a Student-Based Budgeting (SBB) formula. The SBB formula allocates resources based on unique student characteristics and projected enrollment. It includes both general funds, and federal funds. The school-developed budget proposals reflect their strategic school designs and academic achievement plans.

The second work stream involves central office administrative and support departments developing budget proposals aligned to schools' plans, expenditure targets, strategic plans, and other investments. These budgets are reviewed by department leaders, then merged and iterated upon until the budget target is reached. These activities enable the District to develop a unified budget to foster alignment among schools, central office, and different funding sources.

There were no significant changes to our budget process or budget policies from last year; though we recommended a temporary budget until the State Legislature approves a biannual budget.

District Goals and Strategies

The budget development process is the annual vehicle to align the District's financial and human resources with the goals and strategies associated with *The Cleveland Plan*. *The Cleveland Plan* was grounded in an emerging national approach known as the "portfolio strategy," which showed promising results in cities such as Baltimore, Denver, and New York. The focus of this work is to significantly increase the number of high-performing schools, and reduce and eventually eliminate low performing schools. To do this

Cleveland Plan Goals

1. Growing the number of high-performing District and charter schools in Cleveland
2. Ensuring all school leaders are empowered with the resources, supports, and authority necessary to equitably meet the needs of their school community;

3. Investing and phasing in high-leverage system reforms across all schools from preschool to college and career;
4. Through the Cleveland Transformation Alliance, ensure accountability to and equitable community engagement with this plan for all public schools in the city;
5. Embed organizational and educational equity principles and activities that are replicable and measurable for all public district and public charter schools in the city

After nearly a decade, *The Cleveland Plan* has been refreshed guided by the Cleveland Transformation Alliance (The Alliance), a public-private partnership conceived under HB 525, the 2012 state legislation implementing the original *Cleveland Plan*. The Alliance is lead by a Board of Directors made up of parents, educators, businesses, philanthropic and civic leaders across Cleveland. The Alliance worked with community partners to receive feedback from the community, families and educators across the city. While the Alliance was an driving force behind the refresh process it is important to emphasize the Alliance is a convening stakeholder, not the authority, for *The Cleveland Plan*. The following indicators have been employed to help achieve the goals of *The Cleveland Plan*.

Cleveland Plan Indicators

- Student Achievement and Progress
 - Kindergarten readiness
 - PreK-8 literacy and math
 - 9th-grade completion rate
 - High school graduation rate
 - Progress in four learning domains (foundational skills, content, reasoning skills, & social-emotional learning)
 - Preparation for success in life after high school (work, school, military, etc.)
 - Students acquire and learn to use the skills, knowledge, and attitudes that will prepare them to be competent, engaged, and responsible citizens throughout their lives
- School Culture and Environment
 - Student attendance
 - Student engagement in arts, music, and extracurricular activities
 - The degree of “joy” in the student learning experience
 - Retention of students, families, and high-quality educators
 - How welcome and safe students and families feel in and around their school
- Educators
 - The educator’s students’ academic achievement
 - The educator’s relationships with students (according to the students)
 - The educator’s full engagement and satisfaction with their position/work
 - Peer, student, and parent feedback about a student’s education is gathered in a systematic manner
- Community Engagement
 - Engagement staff, programs, and services are embedded (e.g., family engagement liaisons, multilingual engagement services, learning opportunities, social emotional supports, etc.)
 - Availability of internships, mentorships, and volunteer opportunities for students, teachers, and families
 - The meaningful number of quality engagements between educators and families
 - The meaningful number of quality partnerships with community organizations
- Instruction
 - Access to high-quality early learning opportunities
 - Availability of multiple ways for students to demonstrate knowledge/ skills to advance from

- one grade to the next or achieve mastery of content
 - Educators collaborate with one another and external partners to modify and build creative learning models that align with their students' needs
 - Educators relate, extend, and transfer knowledge (AKA deep instruction)
 - Educators access and use comprehensive, high-quality data to inform instructional decision-making
 - Capacity for effective literacy instruction among educators, students, and families across all grades, ages, and subjects
- Technology
 - Connected educators and educational settings (high-speed internet + devices + skill)
 - Connected students (high-speed internet + devices + skill)
 - Connected families and community (high-speed internet + skill)
 - Students and educators have the technology and skillset to use various technological tools and platforms to support teaching and learning
- Finance
 - Per-pupil expenditure meets student academic and social-emotional needs
 - School leadership has the authority to make appropriate programmatic spending decisions while meeting enterprise-wide program and quality requirements

The Budget Timeline

The district's fiscal year runs from July to June. Typically there are periods of review and feedback between principals and department managers, and central office regarding the budget. However due to the COVID-19 pandemic the following activities, which occurred during SY20-21, contributed to the SY21-22 budget development:

- The Ohio Department of Education releases its annual report card data on 10/13/21. This data supports strategic school design and district portfolio planning. However due to the pandemic the report cards have the grade "NR" since 9/12/19.
- Principals received the same budget from the previous school year, SY20-21, in addition to any funds remaining from SY20-21. For SY21-22, principals received "rollover" budget from the previous year.
- On May 4, 2021, the budget template for department managers was opened. They had until May 11th to propose a budget, inclusive of investment requests. All department budgets were submitted through an Excel file that enabled multi-year, multi-fund budgets. Investment requests from departments were evaluated and adjudicated by the Chief Financial Officer and Chief Executive Officer.
- After aggregating all of the budgets and investment requests, the five-year forecast was presented to the Board of Education on May 11, 2021 and approved on May 25, 2021. The SY21-22 budget and appropriation measure was presented to the Board of Education on June 8, 2021 and approved on June 22, 2021. Typically between the June meetings, two community presentations are held however, due to COVID-19 the presentation were held remotely/virtually in an effort to keep the community healthy.

Student-Based Budgeting (SBB)

In May 2013, CMSD principals worked with District leaders to design a set of budgeting rules and procedures that would support building-level autonomy as outlined in *The Cleveland Plan*. Since then, network leaders and network support teams have supported principals and their leadership teams in academic goal setting, strategic school design, and resource reallocation. Together, principals and their

leadership teams constructed academic achievement plans and budgets suited to the unique needs of their students.

Under the previous budget process:

- There was significant unplanned variation among different schools' per pupil levels of funding.
- Small schools received more (per pupil) than large schools.
- Underutilized schools tended to receive more than those filled to capacity did.
- Some schools simply received more because of years-old staffing decisions.
- Schools with higher student need did not necessarily receive more (excluding temporary SIG grants).

Under the Student-Based Budgeting (SBB) process:

- A more equitable distribution of resources results in all schools funded at a more similar level to one another (per pupil), and remaining differences will be directly tied to student need.
- A more equitable distribution means that some schools receive more than they did in prior years, while others receive less.
- Money follows the student, based on the individual student's need.
- Principals have autonomy to build increasingly diverse and customized budget plans.
- Budget plans are designed to support and reflect that building's academic plan.
- Dollars (rather than staff) are allocated to schools, based on the number of students enrolled.

The SBB formula for 2021-22 distributes resources via weights. All students receive a base weight. Service-based weights are for students identified as special education and English language learners. Performance-based weights are for advanced students and students who score below proficient. Needs-based social emotional weights are for chronically absent and highly mobile students. While the components weighted remain unchanged from 2020-21, the value of each weight adjusted slightly for some weights.

Board of Education

Cleveland's current school governance structure was created by Ohio House Bill 269 in 1997, and took effect September 9, 1998. The Board of Education is made up of nine voting members appointed by the Mayor of Cleveland from a slate of nominees selected by a local nominating panel, established under State law. At least four of the nine members must have significant expertise in either education, finance, or business management. Board members must be residents of the School District, and at least one of the nine members must reside in part of the School District that is outside the City of Cleveland (Bratenahl, Linndale, Newburgh Heights, and parts of Brook Park and Garfield Heights). State law also provides that the presidents of Cleveland State University and Cuyahoga Community College serve as nonvoting ex officio members of the Board. At the time of this publication, there are eight Board members.

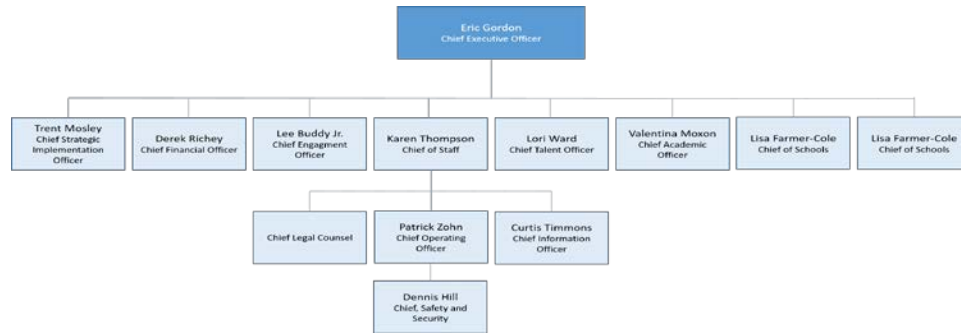
Name	Began Service as a Board Member	Present Term Expires on June 30
Anne E. Bingham, Board Chair	2014	2025
Robert M. Heard, Sr., Vice Chair	2004	2025
Louise P. Dempsey, Esq.	1998	2023
Sara Elaquad, J.D.	2019	2023
Denise W. Link	2007	2023
Nigamanth Sridhar, Ph.D.	2021	2025
Lisa Thomas, Ph.D.	2011	2025
Kathleen C. Valdez, Esq.	2019	2023
Ronald M. Berkman, ex-officio		

Dr. Alex Johnson, ex-officio		
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* At the time of publication, action had not been taken on the appointment/reappointment of these Board members; so under Ohio law, the Board Members continue to serve until appointments or reappointments are made.

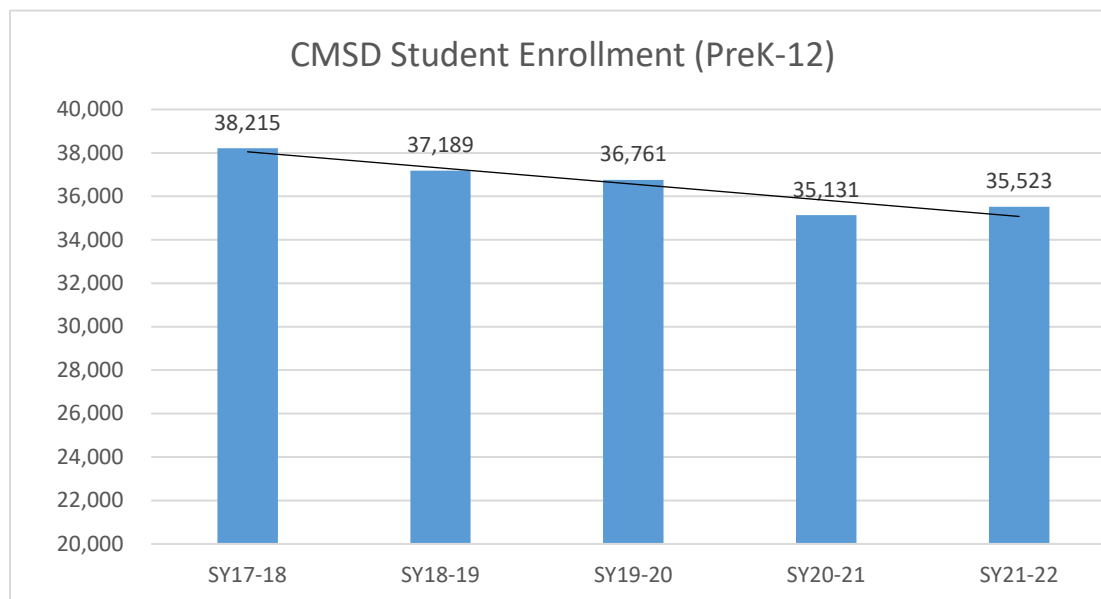
District Leadership and Administration

The Board of Education employs a Chief Executive Officer (CEO) to lead the day-to-day operations of the District. Eric Gordon has been the CEO since 2011.



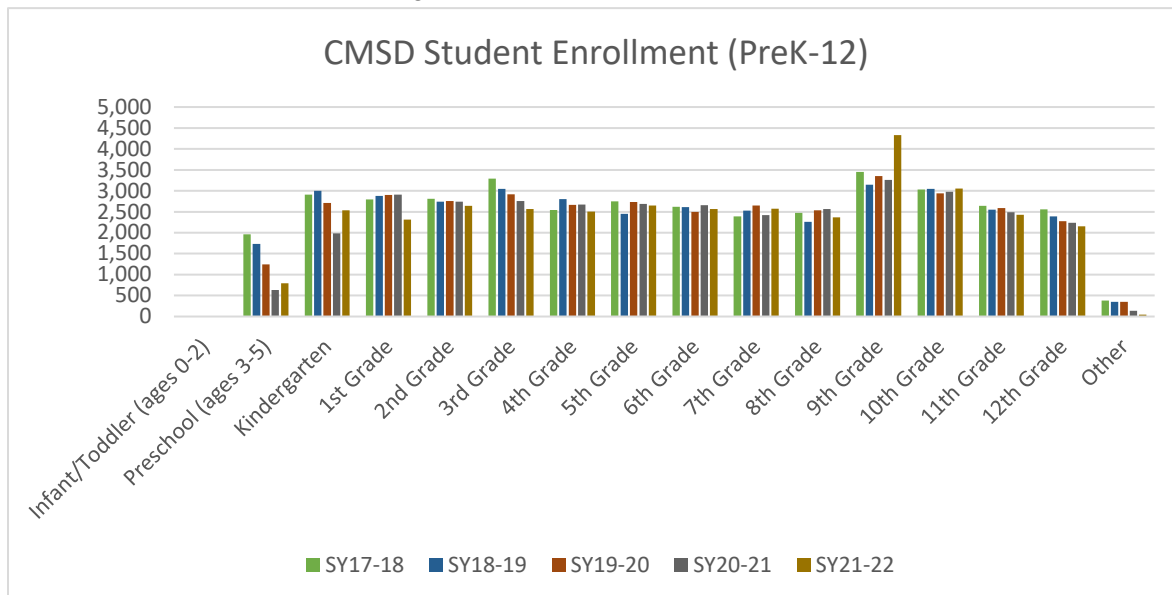
Student Enrollment

CMUSD is the second largest school district in Ohio, educating scholars in Cleveland as well as the surrounding suburbs of Bratenahl, Linndale, Newburgh Heights and parts of Garfield Heights and Brook Park. In 2020-21, the District expects to serve approximately 35,000 scholars. In previous years, our budget included pass-through revenue for another 16,000 Cleveland students served by community schools (charters) and students served at private schools and special education schools through voucher programs. However due to the Fair School Funding Plan (HB110), in SY21-22 and forward the State will now directly fund community schools, and students served at private schools and special education schools. CMUSD's enrollment has been decreasing slightly over the past few years and we forecast no material changes in enrollment over the next few years.



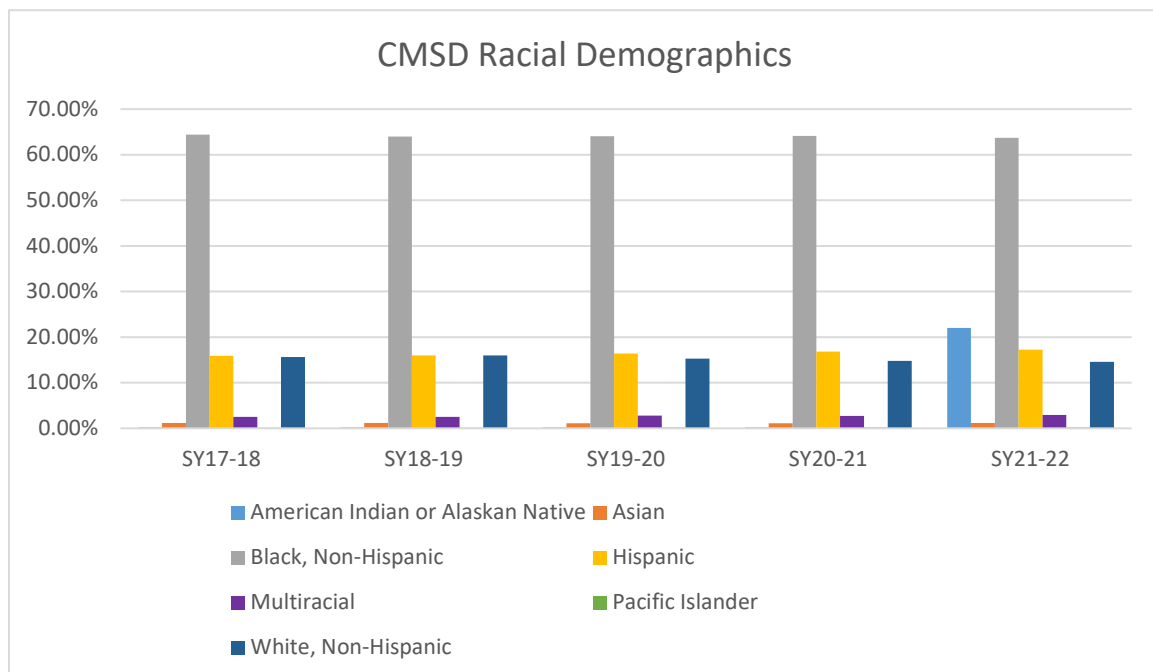
SOURCE: Ohio Department of Education for SY2016-17, and SY2017-18. CMUSD PowerBI tool for SY2018-19, SY2019-20 and SY2020-21.

The following graphic reflects grade-by-grade enrollment changes over the past four years and the projection for this school year. The material trends include a decline in preschool and kindergarten, a relatively steady 1-8 enrollment but with higher enrollment levels in 1-3 as compared with 4-8, and the decline of enrollment from 9th to 12th grade



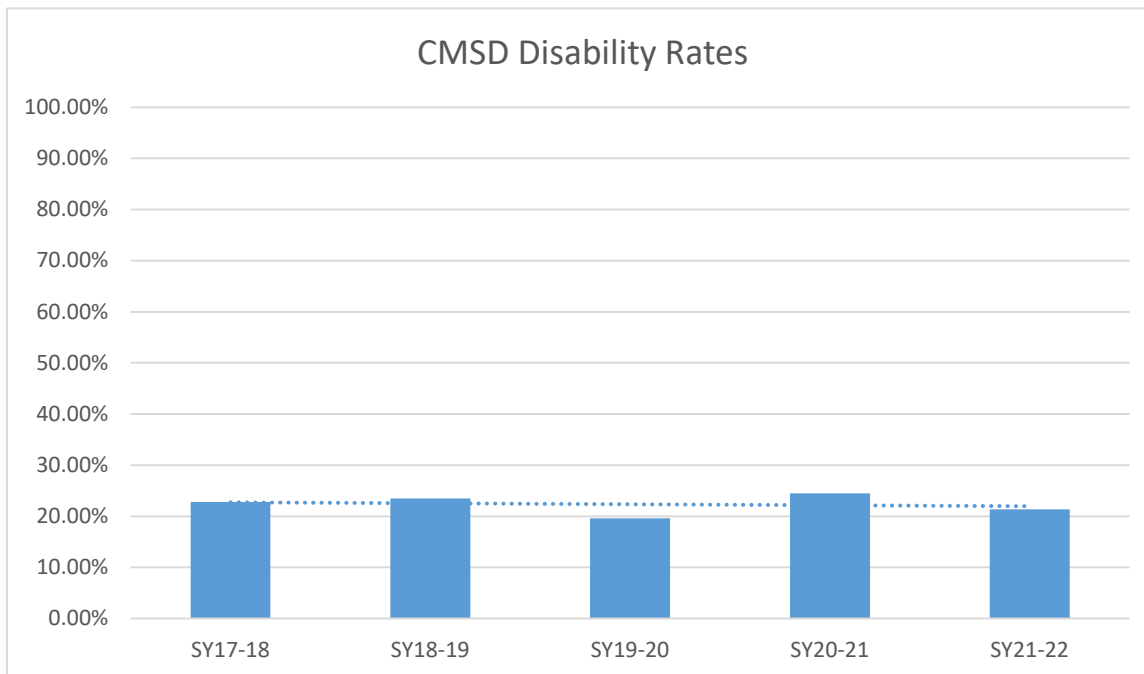
Student Demographics

CMUSD educates a very diverse population, including scholars from over 50 countries speaking more than 30 different languages. The following graphics show the trend line for different demographic trends over the past several year. This data comes from the Ohio Department of Education's database.

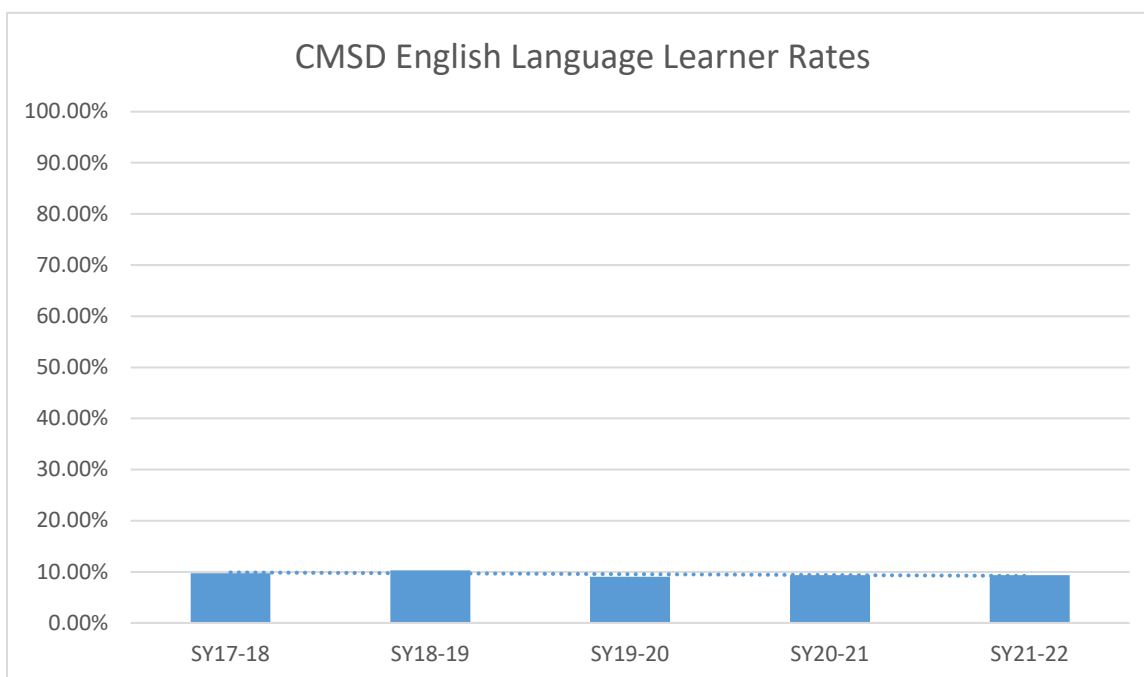


Racial Demographics

CMUSD student population is majority Black, Non-Hispanic. Over the past five years, CMUSD Black, Non-Hispanic student population has decreased from 65% to 64% with Hispanic and White, Non-Hispanic growing by 1%.

**Disability Demographics**

In SY2020-21, over 8,000 CMUSD students had a diagnosed disability, reflecting over 24% of the total student population. This is up 3.05% from SY2016-17.

**English Language Learner Demographics**

In SY2020-21, roughly 3,300 CMUSD students were classified as English language learners, reflecting over 9% of the total student population. There are 433 less English language learners in CMUSD in SY2020-21 than in SY2016-17.

Personnel Allocations

CMSD employees a broad range of different professionals to provide educational services to students, support to educators, and administrative and operational services. Normally, changes in staffing are tied closely with enrollment fluctuation, which has been largely consistent over this period; though the increase in staffing from SY15-16 to SY16-17 reflects a deliberate investment in additional school-based and central-office positions.

The following table reflects position classifications across the organization, inclusive of all funding sources. The table does not include supplemental positions such as athletic coaches and extracurricular roles.

Job Profile	SY17-18 Actual	SY18-19 Actual	SY19-20 Actual	SY20-21 Est. Actual	SY21-22 Budgeted
<u>Certificated</u>					
Administrator On Assignment	3	4	2	8	3
Assistant Principal	79	94	80	74	71
Audiologist	2	2	2	2	2
Chief Executive Officer	1	1	1	1	1
Curriculum & Instruction Specialist	31	55	33	23	21
Dean	2	2	2	2	2
Department Chief	2	2	1	2	2
Deputy Chief	2	2	2	1	1
Director	17	6	3	2	3
Executive Director	2	4	3	4	4
Flexible Content Expert	5	4	1	1	1
Guidance Counselor	54	49	48	43	43
Interpreter	24	21	22	21	26
Manager	2	2	2	4	2
Network Support Leader	8	8	3	4	4
Nurse	56	66	52	56	55
Peer Coach	53	52	1	1	1
Peer Review Liaison	1	1	1	1	1
Principal	110	114	94	85	86
Program Administrator	2	4	4	4	4
Psychologist	79	76	80	80	84
Teacher	3,052	3,092	3,589	3,451	3,486
<u>Classified</u>					
Action Team Coach	12	10	10	9	8
Administrative Lieutenant	3	2	1	1	1
Administrator On Assignment	2	2	1		
Ambassador, Customer Service	1	1	1	1	1
Analyst	6	11	20	18	18
Artist In Residence	7				
Aspiring Principal	9	9			
Assistant	8	7	10	18	2
Assistant Controller	1				

Job Profile	SY17-18 Actual	SY18-19 Actual	SY19-20 Actual	SY20-21 Est. Actual	SY21-22 Budgeted
Assistant Cook	142				
Assistant Coordinator	1	1	1	1	1
Assistant Custodian	64	67	69	66	66
Assistant Manager	32	85	86	86	88
Attendance Liaison	12	10	12	12	12
Attorney	5	5	1	3	3
Auditor	1	1			3
AV/Archivist	2	2	1	1	1
Barrier Breaker	9	5	6	6	6
Bus Attendant	22	22	26	25	24
Campus Coordinator	7	4	3	6	6
Campus Data Coordinator	1	2	1	2	
Captain	2	2	2	1	1
Cashier	24	18	30	26	26
Central Monitoring Station Operator	1	1	1	1	1
College Registrar		1	1	1	1
Computer Operator	2	2	2	1	1
Coordinator	28	55	60	63	62
Custodian	95	79	77	77	70
Data Strategist	2		1		
Dean	31	46	41	38	36
Department Chief	8	7	8	8	9
Deputy	22	16	16	13	10
Deputy Chief	4	5	6	4	3
Design Team Leader	2				
Dietary	8	5	6	6	6
Director	15	39	33	30	33
Dispatcher	5	5	6	5	6
Driver	13	15			
Driver Trainee	2	5	1	1	2
Driver Truck	8	7	7		
Enterprise App Developer	1	2	1	1	2
Environmental Service Specialist	203	192	192	183	166
Executive Coach	1	1			
Executive Director	21	27	25	30	29
Facilities Equipment Tech	1				
Facilities Manager	2	3	4	4	5
Fellow		1		1	1
Financial Partner	16	26	8	8	6
First Cook	23	90	86	90	86
Fiscal Liaison	23	11	11	1	9
Flexible Content Expert	33	26	14	11	11
Food Specialist	3	5	6	6	6
Furniture Crew	3	2	2	8	8
Garage Mechanic	18	17	18	18	17

Job Profile	SY17-18 Actual	SY18-19 Actual	SY19-20 Actual	SY20-21 Est. Actual	SY21-22 Budgeted
Hearing Officer	4	3	3	3	2
Homeless Associate, Project Act	1	1	1	1	1
Internal Account Administrator	1	1	1	1	1
Internal Auditor	2	3	1	1	2
Investigator	7	7	6	6	6
Journalist	1	1			1
Laborer	65	62	32	30	25
Lieutenant	1	2	3	3	3
Life Skills Coach	10	9	9	9	11
Lunchroom Attendant	172	169	178	107	77
Lunchroom General Prep	18	33	82	78	70
Manager	29	37	23	29	29
Media/Marketing Copywriter	1	1	1	1	
Network Administrator	2				4
Para / Aide	701	673	457	429	781
Paralegal	1	1	1	1	1
Parent Mentor	2	2	2	2	2
Parts Counterman	1	1	2		1
Policy And Labor Liaison	1	1	1	1	1
Professional Driver	192	208	232	228	181
Program Manager	12	16	17	19	16
Project Manager	8	7	7	8	8
Records Retention Clerk	1				
Recruiter	4	5	5	5	5
Residency Officer	1	1	1	1	1
Satellite Cook	112				
School Secretary	101	117	73	95	94
Secretary / Admin & Exec. Assistant	62	52	82	89	94
Security Officer	174	160	172	152	137
Security Officer, PT	22	15	3	4	5
Senior Talent Partner	2	2			
Sergeant	9	10	10	10	9
Shipping Clerk	1	1	1	1	
Solution Specialist	25	19	22	18	16
Specialist	82	78	78	70	70
Sr. Analyst	8	10	2	3	2
Sr. Director		1			
Sr. Engineer		1	1		
Sr. Specialist	6	7	4	4	4
Stationary Engineer Trainer	1	1	1		
Strategist	1	1	1		
Supervisor	1	1	5	5	6
Support Specialist	7	6	9	8	11
Systems Engineer	1	3	2	2	1
Talent Partner	10	10	4	4	5

Job Profile	SY17-18 Actual	SY18-19 Actual	SY19-20 Actual	SY20-21 Est. Actual	SY21-22 Budgeted
Teacher	48	72	75	83	83
Translator		2	1	3	3
Transportation Dispatcher	1	2	2	2	2
Totals	6,465	6,432	6,553	6,277	6,601

Revenues and Expenditures for All Funds

CMSD's 2021-2022 budget includes an estimated \$1.0 billion in revenue and \$1.1 billion in expenses across all sources and categories.

	FY 2018 Actual	FY 2019 Actual	FY 2020 Actual	FY 2021 Est. Actual	FY 2022 Budget
<i>Revenues</i>					
Local	\$393,195,218	\$398,268,392	\$404,934,775	\$436,618,760	\$441,912,765
State	556,130,302	515,912,638	531,875,837	512,153,240	382,892,687
Federal	96,036,523	124,541,913	91,702,694	112,441,746	187,286,745
Other	10,810,918	8,035,533	12,053,535	49,429,964	10,804,149
<i>Total Revenue</i>	<i>\$1,056,172,961</i>	<i>\$1,046,758,476</i>	<i>\$1,040,566,841</i>	<i>\$1,110,643,709</i>	<i>\$1,022,896,345</i>
<i>Expenditures (by object)</i>					
Salaries	\$410,003,816	\$426,969,197	\$403,553,232	\$385,585,329	\$458,930,790
Benefits	149,656,537	156,090,439	160,395,341	166,502,891	189,762,512
Purchase Services	368,135,693	375,085,832	357,190,811	354,604,805	256,601,288
Materials & Supplies	42,900,577	44,391,401	27,772,484	30,955,673	63,009,667
Capital Outlay	94,570,810	113,830,569	67,445,480	38,028,938	104,853,199
Other Objects	32,805,964	36,833,781	34,522,624	33,384,978	41,724,958
Other Uses of Funds	9,111,000	8,000,000	10,224,518	49,377,259	30,342,913
<i>Total Expenditures</i>	<i>\$1,107,184,397</i>	<i>\$1,161,201,219</i>	<i>\$1,061,104,489</i>	<i>\$1,058,439,872</i>	<i>\$1,145,225,328</i>
<i>Expenditures (by function)</i>					
Instruction	\$550,055,745	\$571,856,115	\$556,865,776	\$575,377,973	\$562,105,874
Supporting Services	393,915,176	410,251,475	373,250,017	343,879,838	401,554,493
Non-Instructional	38,968,081	37,640,642	37,370,478	62,914,677	71,051,104
Extracurricular Activities	6,633,009	6,211,749	4,956,500	6,274,992	3,184,823
Facilities & Construction	89,511,874	108,128,918	59,319,602	54,748,941	53,526,163
Debt Service	18,989,512	19,112,322	19,117,599	19,107,267	22,523,647
Other Uses of Funds	9,111,000	8,000,000	10,224,518	48,141,886	31,279,223
<i>Total Expenditures</i>	<i>\$1,107,184,397</i>	<i>\$1,161,201,219</i>	<i>\$1,061,104,489</i>	<i>\$1,110,445,574</i>	<i>\$1,145,225,328</i>

Revenue by Fund

The following table identifies fund-level detail on prior and projected revenue. Following each fund name is the numeric indicator used with CMUSD's financial management system.

Revenue	FY 2018 Actual	FY 2019 Actual	FY 2020 Actual	FY 2021 Est. Actual	FY 2022 Budget
General (001)	\$730,015,694	\$741,848,056	\$750,698,119	\$763,408,713	\$633,068,944
Bond Retirement (002)	25,566,259	25,752,318	21,524,279	21,023,539	24,657,301
Permanent Improvement (003)	4,199,138	3,173,836	3,021,453	3,138,960	3,480,000
Food Services (006)	24,331,323	25,844,101	20,130,032	8,143,717	24,500,000
Special Trust (007)	6,819,215	4,810,994	5,798,220	9,377,769	8,000,000
Classroom Facilities (010)	71,615,070	22,581,148	29,552,119	46,316,634	10,721,821
Public School Support (018)	471,222	355,990	239,911	94,544	1,000,000
Other Grants (019)	634,910	684,588	0	600,000	0
Liability Self-Insurance (023)	6,242	0	1,144,051	0	1,000,000
Employee Benefits Self-Insurance (024)	98,234,653	101,213,713	101,666,049	111,547,650	126,260,000
Classroom Facilities Maintenance (034)	4,290,325	4,134,482	3,721,439	3,780,703	4,189,432
Partnering Community School (036)	4,414,532	4,160,506	3,528,219	4,016,396	5,610,223
Student Managed Student Activity (200)	482,556	549,487	358,292	68,245	600,000
District Managed Student Activity (300)	89,511	96,111	108,655	7,875	22,741
Auxiliary Services (NPSS) (401)	8,713,675	8,635,025	8,947,455	9,037,594	8,500,000
Public School Preschool (439)	1,337,448	1,655,308	1,553,638	1,154,628	500,000
Vocational Education Enhancement (461)	28,312	32,388	36,997	14,511	17,418
Alternative Schools (463)	71,390	394,000	0	0	0
Student Wellness and Success (467)	0	0	8,896,763	12,577,828	0
Miscellaneous State Grants (499)	1,102,425	2,118,001	2,067,718	877,828	1,300,000
Elementary and Secondary School Emergency Relief (ESSER) (507)	0	0	1,224,518	41,006,021	100,000,000
Coronavirus Relief Fund (CRF) (510)	0	0	0	2,746,151	0
School Maintenance and Operational Assistance (512)	177,859	139,122	79,037	95,528	0
IDEA, Part B Special Education (516)	16,069,009	25,454,795	17,028,395	17,147,070	20,000,000
Vocational Education: Carl D. Perkins (524)	1,420,990	1,815,410	1,710,480	1,611,809	2,000,000
Title 1 School Improvement Stimulus A (536)	5,478,674	4,922,715	1,977,171	2,114,799	4,000,000

Revenue	FY 2018 Actual	FY 2019 Actual	FY 2020 Actual	FY 2021 Est. Actual	FY 2022 Budget
Title I School Improvement Stimulus G (537)	5,264,055	6,667,435	6,546,593	5,576,051	1,307,313
Title III - Limited English Proficiency (551)	628,909	1,065,192	651,256	812,435	700,000
Refugee Children School Impact Act (571)	68,000	49,453	432,834	66,251	100,000
Title I - Disadvantaged Children/Targeted Assistance (572)	40,039,841	47,809,448	42,634,084	41,618,336	35,000,000
IDEA Preschool Grant for the Handicapped (587)	251,657	549,197	295,793	263,270	450,000
Improving Teacher Quality (590)	2,399,269	4,157,294	1,151,887	1,938,013	5,000,000
Miscellaneous Federal Grants (599)	1,950,798	6,088,363	3,841,384	3,206,989	911,152
Total Revenue	\$1,056,172,961	\$1,046,758,476	\$1,040,566,841	\$1,113,389,860	\$1,022,896,345

Expenditures by Fund

The following table identifies fund-level detail on prior and estimated expenditures.

Expenditures	FY 2018 Actual	FY 2019 Actual	FY 2020 Actual	FY 2021 Est. Actual	FY 2022 Budget
General (001)	\$762,972,913	\$789,679,046	\$751,232,556	\$699,076,682	\$593,649,420
Bond Retirement (002)	19,535,063	19,717,865	19,577,408	19,511,291	22,999,910
Permanent Improvement (003)	39,514,992	17,274,281	13,856,231	44,676,243	21,667,978
Food Services (006)	23,682,752	22,345,863	21,197,027	10,142,862	22,412,531
Special Trust (007)	8,301,127	7,909,447	4,636,320	5,056,891	8,782,464
Classroom Facilities (010)	50,051,447	90,912,122	46,025,900	5,433,142	49,495,920
Public School Support (018)	258,043	287,921	165,645	59,893	59,485
Other Grants (019)	1,488,642	87,879	0	0	0
Liability Self-Insurance (023)	742,424	633,799	539,923	210,288	1,040,924
Employee Benefits Self-Insurance (024)	97,391,055	101,849,308	96,412,318	108,128,991	129,754,789
Classroom Facilities Maintenance (034)	4,359,496	5,887,119	4,225,310	4,445,500	5,467,965
Partnering Community School (036)	3,982,572	3,965,003	3,905,122	5,222,325	6,900,013
Student Managed Student Activity (200)	476,643	518,991	417,940	84,374	858,971
District Managed Student Activity (300)	109,773	95,579	116,660	32,799	32,576
Auxiliary Services (NPSS) (401)	9,975,662	8,153,194	9,184,137	7,561,853	14,194,771
Public School Preschool (439)	1,440,264	1,459,006	1,545,226	1,154,099	1,389,774
Vocational Education Enhancement (461)	49,207	20,315	23,891	31,711	44,319
Alternative Schools (463)	68,602	20,000	20,000	0	0

Expenditures	FY 2018 Actual	FY 2019 Actual	FY 2020 Actual	FY 2021 Est. Actual	FY 2022 Budget
Student Wellness and Success (467)	0	0	7,478,466	11,854,535	12,678,674
Miscellaneous State Grants (499)	953,815	953,726	2,336,443	1,423,570	2,667,889
Elementary and Secondary School Emergency Relief (ESSER) (507)	0	0	1,237,824	55,842,300	168,478,397
Coronavirus Relief Fund (CRF) (510)	0	0	0	2,746,151	0
School Maintenance and Operational Assistance (512)	284,898	133,286	13,550	0	0
IDEA, Part B Special Education (516)	19,942,655	23,241,679	18,687,318	15,282,096	19,009,078
Vocational Education: Carl D. Perkins (524)	1,671,536	1,840,325	1,381,123	1,912,651	2,748,692
Title I School Improvement Stimulus A (536)	5,736,339	4,367,892	1,529,807	2,824,231	1,098,567
Title I School Improvement Stimulus G (537)	5,023,354	6,903,473	5,980,205	5,879,041	5,276,134
Title III - Limited English Proficiency (551)	858,243	894,403	655,973	664,631	1,029,450
Refugee Children School Impact Act (571)	19,407	129,249	136,626	439,470	300,000
Title I - Disadvantaged Children/Targeted Assistance (572)	41,619,156	41,308,039	43,633,477	42,913,803	45,188,749
IDEA Preschool Grant for the Handicapped (587)	407,951	334,657	289,171	262,961	429,273
Improving Teacher Quality (590)	4,875,846	3,313,808	1,354,463	1,888,343	2,835,721
Miscellaneous Federal Grants (599)	1,390,520	6,963,945	3,308,429	3,677,144	4,732,893
Total Expenditures	\$1,107,184,397	\$1,161,201,219	\$1,061,104,489	\$1,058,439,872	\$1,145,225,328

Fund Balance by Fund

The following table identifies fund-level detail on prior fund balance and the estimated ending fund balance at the end of this fiscal year.

Ending Fund Balance	FY 2018 Actual	FY 2019 Actual	FY 2020 Actual	FY 2021 Est. Actual	FY 2022 Budget
General (001)	\$66,140,778	\$18,309,788	\$17,775,351	\$82,107,381	\$121,526,906
Bond Retirement (002)	\$38,005,571	\$44,040,025	\$45,986,896	\$47,499,143	\$49,156,534
Permanent Improvement (003)	\$118,880,587	\$104,780,142	\$93,945,365	\$52,408,081	\$34,220,103
Food Services (006)	\$2,894,579	\$6,392,817	\$5,325,822	\$3,326,677	\$5,414,146
Special Trust (007)	\$6,846,875	\$3,748,422	\$4,910,321	\$9,231,200	\$8,448,736
Classroom Facilities (010)	\$102,892,508	\$34,561,534	\$18,087,753	\$58,971,246	\$20,197,146
Public School Support (018)	\$631,910	\$699,980	\$774,246	\$808,897	\$1,749,412
Other Grants (019)	(\$1,167,155)	(\$570,446)	(\$570,446)	\$29,554	\$29,554

Cleveland Municipal School District

Fiscal Year 2021-22 Budget

Liability Self-Insurance (023)	\$1,601,514	\$967,715	\$1,571,842	\$1,361,555	\$1,320,631
Employee Benefits Self-Insurance (024)	\$13,360,238	\$12,724,643	\$17,978,373	\$21,397,033	\$17,902,244
Classroom Facilities Maintenance (034)	\$11,970,928	\$10,218,291	\$9,714,419	\$9,049,622	\$7,771,089
Partnering Community School (036)	\$431,960	\$627,463	\$250,560	(\$955,369)	(\$2,245,159)
Student Managed Student Activity (200)	\$653,332	\$683,828	\$624,180	\$608,051	\$349,080
District Managed Student Activity (300)	\$169,565	\$170,097	\$162,092	\$137,169	\$127,334
Auxiliary Services (NPSS) (401)	\$1,559,618	\$2,041,449	\$1,804,766	\$3,280,507	(\$2,414,263)
Management Information System (432)	(\$0)	(\$0)	(\$0)	(\$0)	(\$0)
Public School Preschool (439)	(\$270,524)	(\$74,222)	(\$65,810)	(\$65,281)	(\$955,055)
Data Communications for School Buildings (451)	\$0	\$0	\$0	\$0	\$0
School Net Professional Development (452)	\$0	\$0	\$0	\$0	\$0
Vocational Education Enhancement (461)	(\$21,993)	(\$9,920)	\$3,186	(\$14,014)	(\$40,915)
Alternative Schools (463)	(\$29,022)	\$344,978	\$324,978	\$324,978	\$324,978
Student Wellness and Success (467)	\$0	\$0	\$1,418,297	\$2,141,590	(\$10,537,084)
Miscellaneous State Grants (499)	\$610,676	\$1,774,951	\$1,506,226	\$960,484	(\$407,405)
Race to the Top (506)	(\$0)	(\$0)	(\$0)	(\$0)	(\$0)
Elementary and Secondary School Emergency Relief (ESSER) (507)	\$0	\$0	(\$13,306)	(\$14,849,586)	(\$83,327,983)
Coronavirus Relief Fund (CRF) (510)	\$0	\$0	\$0	\$0	\$0
School Maintenance and Operational Assistance (512)	\$66,813	\$72,649	\$138,136	\$233,664	\$233,664
IDEA, Part B Special Education (516)	(\$2,669,592)	(\$456,476)	(\$2,115,398)	(\$250,423)	\$740,499
Vocational Education: Carl D. Perkins (524)	(\$339,704)	(\$364,618)	(\$35,261)	(\$336,103)	(\$1,084,795)
Title 1 School Improvement Stimulus A (536)	(\$1,432,257)	(\$877,433)	(\$430,070)	(\$1,139,502)	\$1,761,932
Title 1 School Improvement Stimulus G (537)	\$572,320	\$336,282	\$902,671	\$599,681	(\$3,369,140)
Title III - Limited English Proficiency (551)	(\$257,708)	(\$86,920)	(\$91,637)	\$56,167	(\$273,284)
Refugee Children School Impact Act (571)	\$117,015	\$37,220	\$333,428	(\$39,792)	(\$239,792)
Title I - Disadvantaged Children/Targeted Assistance (572)	\$268,175	\$6,769,584	\$5,770,192	\$4,474,725	(\$5,714,025)
IDEA Preschool Grant for the Handicapped (587)	(\$470,907)	(\$256,368)	(\$249,746)	(\$249,436)	(\$228,709)
Improving Teacher Quality (590)	(\$2,803,387)	(\$1,959,901)	(\$2,162,476)	(\$2,112,806)	\$51,473
Miscellaneous Federal Grants (599)	\$656,998	(\$218,584)	\$314,371	(\$155,784)	(\$3,977,525)

Per Pupil Expenditures

As the primary local education authority in Cleveland, CMSD received pass-through revenue (and matched expenditures) for approximately 16,000 students served by charter, private, and special education schools. Except for the table in this sub-section about per pupil expenditures, the preceding tables and all remaining tables and figures in this budget book prior to FY2022 include these pass-through revenues and associated expenses.

This table reflects only those expenditures associated with students enrolled in CMSD schools.

	FY 2018 Actual	FY 2019 Actual	FY 2020 Actual	FY 2021 Est. Actual	FY 2022 Budget
Total Expenditures	\$762,972,913	\$789,679,046	\$751,232,556	\$699,076,682	\$593,649,420
Students	38,215	37,189	36,761	35,131	35,523
Per Pupil Expenditures	\$19,965	\$21,234	\$20,436	\$21,238	\$16,712

Determining the total expenditures for only the ~39,000 CMSD students involves “backing out” certain expenditures groups:

- All expenditures in objects 470-479 in the general operating fund because they represent the pass-through revenue to charter and special education schools.
- All of Fund 24. This is excluded because the self-insurance expenses are double-counted in other Funds.
- All of Funds 19, 36, and 401 because they represents expenses and pass-through revenue associated with charter and private schools.
- The portion of federal grants allocated to private schools in Funds 516 and 572.

It is possible some additional minor and miscellaneous non-CMSD expenditures are reflected in other funds, but this reflects a precise estimate.

Departmental Per-Pupil Spend

One of the components of the Portfolio Strategy is reflecting “common pricing of facilities and services across sectors.” The following table reflects the per pupil cost of central office managed resources. The data reflects only the general fund.

Cost Center	Cost Center Name	FY 2018 Actual	FY 2019 Actual	FY 2020 Actual	FY 2021 Est. Actual	FY 2022 Budget
Academics		\$2,279	\$4,481	\$1,312	\$1,815	\$3021
2001CC	Chief Academic Officer	\$25	\$24	\$6	\$7	\$23
2002CC	Arts Education	\$16	\$19	\$9	\$10	\$8
2003CC	Multilingual-Multicultural Education	\$70	\$59	\$41	\$23	\$45
2004CC	Gifted and Talented Service	\$42	\$90	\$45	\$44	\$84
2005CC	Career and Technical Education	\$58	\$76	\$21	\$19	\$19
2006CC	Special Education Vocational Career Transition	\$33	\$42	\$41	\$20	\$41
2007CC	Nursing Services	\$228	\$3	\$65	\$71	\$11
2008CC	State and Federal Programs	\$349	\$516	\$70	\$65	\$42
2009CC	Curriculum and Instruction	\$198	\$109	\$40	\$25	\$42

2010CC	Third Grade Guarantee	\$4	\$40	\$5	\$4	\$6
2011CC	City Arts Education	\$6	\$6	\$4	\$1	\$0
2012CC	City Extracurricular Central	\$6	\$6	\$4	\$9	\$4
2013CC	Extracurricular Activities	\$12	\$16	\$8	\$5	\$7
2014CC	Interscholastic Athletics	\$65	\$71	\$45	\$45	\$68
2015CC	Academic Leadership Team	\$203	\$174	\$132	\$68	\$115
2017CC	Full Day Kindergarten	\$0	\$5	\$5	\$1	\$0
2019CC	Textbooks	\$0	\$131	\$45	\$81	\$134
2020CC	Youth Services	\$48	\$35	\$15	\$11	\$20
2021CC	Pre-Kindergarten Startup Costs	\$32	\$337	\$61	\$187	\$4
2023CC	Advancement Officer	\$6	\$7	\$5	\$2	\$25
2024CC	Closing the Achievement Gap	\$37	\$37	\$32	\$16	\$25
2026CC	Summer School	\$0	\$0	\$0	\$0	\$0
2051CC	Credit Recovery	\$0	\$0	\$0	\$0	\$0
2101CC	Special Education Planning and Operations	\$123	\$1,965	\$59	\$775	\$1,489
2104CC	Special Education Home Instruction	\$18	\$18	\$9	\$9	\$0
2105CC	Special Education Related Services	\$440	\$428	\$379	\$189	\$3530
2106CC	Psychological Services	\$236	\$255	\$151	\$118	\$134
2107CC	Transition Costs	\$17	\$0	\$0	\$0	\$0
6504CC	New School Design	\$7	\$11	\$12	\$6	\$9
6507CC	Portfolio Engagement	\$0	\$0	\$2	\$4	\$0
Board Office		\$9	\$9	\$7	\$8	\$9
1301CC	Board Office	\$9	\$9	\$7	\$8	\$9
Chief Executive Officer		\$30	\$63	\$55	\$29	\$52
1001CC	Chief Executive Officer	\$30	\$63	\$55	\$29	\$51
1004CC	Chief Implementation Officer	\$0	\$0	\$0	\$0	\$1
Communications		\$57	\$60	\$46	\$47	\$48
1501CC	District Communications	\$57	\$60	\$46	\$47	\$48
Engagement Office		\$81	\$139	\$97	\$158	\$128
1002CC	Policy and Labor Relations	\$6	\$7	\$3	\$1	\$3
1005CC	Customer Experience	\$17	\$18	\$14	\$8	\$22
1751CC	Engagement Officer	\$0	\$0	\$10	\$15	\$14
2016CC	Admissions and Attendance	\$31	\$35	\$25	\$15	\$26
2027CC	Family and Community Engagement	\$0	\$41	\$8	\$6	\$11
6502CC	Student Assignments	\$27	\$39	\$37	\$34	\$51

Finance		\$5,789	\$5,827	\$5,865	\$5,853	\$6,086
4001CC	Chief Financial and Administrative Officer	\$19	\$31	\$14	\$435	\$282
4002CC	Cash Management	\$4	\$4	\$3	\$2	\$3
4003CC	Accounts Payable	\$16	\$19	\$11	\$9	\$16
4004CC	Payroll	\$30	\$31	\$35	\$17	\$32
4005CC	Grants Management	\$8	\$19	\$3	\$2	\$6
4006CC	Budgets	\$212	\$30	\$65	\$10	\$14
4007CC	Purchasing	\$21	\$25	\$18	\$10	\$19
4010CC	Fixed Charges	\$388	\$417	\$272	\$148	\$329
4011CC	Finance Technical Support	\$3	-\$1	\$0	\$0	\$0
4012CC	Financial Reporting	\$27	\$28	\$25	\$15	\$28
4013CC	Internal Audit	\$13	\$13	\$10	\$6	\$11
4014CC	Special Projects Financial	\$5,047	\$5,069	\$5,232	\$5,200	\$5,181
4016CC	Transfers and Advances	\$0	\$142	\$177	\$0	\$166
4017CC	Health and Life	\$0	\$0	\$0	\$0	\$0
Information Technology		\$405	\$446	\$300	\$10	\$555
5002CC	Student Administrative Service	\$0	\$0	\$0	\$0	\$0
5003CC	Student Services - Administration	\$35	\$39	\$24	\$1	\$4
5004CC	MIS eRate	\$94	\$120	\$59	\$2	\$96
5005CC	MIS Software Systems	\$209	\$286	\$218	\$3	\$455
5007CC	Workday	\$67	\$0	\$0	\$4	\$0
Legal		\$236	\$247	\$184	\$141	\$258
6001CC	Legal Services	\$116	\$143	\$97	\$129	\$164
6002CC	Risk Management	\$35	\$40	\$39	\$0	\$60
6003CC	Workers Compensation	\$26	\$20	\$13	\$1	\$0
6004CC	Student Hearings and Appeals	\$17	\$18	\$12	\$6	\$13
6005CC	Cleveland Teachers Union	\$9	\$10	\$5	\$1	\$4
6006CC	Conflict Mediation	\$6	\$7	\$7	\$4	\$6
6007CC	Negotiation Costs	\$27	\$10	\$12	\$1	\$10
Operations		\$2,270	\$3,133	\$1,628	\$1,447	\$2,407
3001CC	Chief Operating Officer	\$31	\$31	\$26	\$28	\$85
3002CC	Facilities Administration	\$282	\$827	\$182	\$447	\$724
3003CC	Trades	\$158	\$153	\$151	\$85	\$145
3004CC	Inventory and Distribution	\$27	\$15	\$15	\$8	\$13
3005CC	Construction Management	\$11	\$504	\$59	\$39	\$38
3006CC	School Closings	\$15	\$15	\$14	\$25	\$19
3007CC	Mail and Print Center	\$29	\$28	\$17	\$26	\$27
3008CC	Transportation Planning	\$351	\$432	\$385	\$209	\$402
3009CC	Safety and Security	\$194	\$466	\$184	\$236	\$416

3010CC	Transportation Depots	\$1,098	\$571	\$500	\$298	\$454
3011CC	Transportation Maintenance	\$73	\$92	\$76	\$36	\$64
3012CC	Grade Restructuring	\$0	\$0	\$0	\$0	\$0
3015CC	East Professional Center	\$0	\$0	\$13	\$6	\$12
3016CC	Bratenhal Professional Development Center	\$0	\$0	\$1	\$1	\$1
3018CC	Woodland Data Center	\$0	\$0	\$3	\$2	\$4
3019CC	Ridge Road Department	\$0	\$0	\$4	\$2	\$4
Portfolio		\$170	\$185	\$118	\$90	\$121
2022CC	Organizational Accountability	\$103	\$109	\$61	\$32	\$56
5006CC	EMIS Reporting	\$9	\$10	\$9	\$8	\$18
6501CC	Portfolio Planning and Management	\$28	\$33	\$29	\$36	\$20
6503CC	School Performance	\$24	\$20	\$7	\$6	\$10
6508CC	Portfolio Policy and Planning	\$0	\$0	\$2	\$3	\$8
9886CC	Community School Sponsorship Fees	\$6	\$14	\$9	\$4	\$10
Talent		\$198	\$214	\$184	\$107	\$179
2018CC	Professional Development	\$23	\$25	\$18	\$14	\$32
7001CC	Human Resources	\$175	\$189	\$108	\$64	\$111
7002CC	Substitutes	\$0	\$0	\$58	\$30	\$36
7003CC	Resident Educator	\$0	\$0	\$0	\$0	\$0
Total		\$11,525	\$14,805	\$9,797	\$9,599	\$12,864

Trends, Events, Initiatives, and Financial Changes

The following assumptions were used in preparing the FY21 general operating budget and five-year forecast.

Revenue Assumptions

- Local Property Tax represents 40.4% of General Fund Revenue
 - The Forecast uses a three-year average collection rate of 90.4%. Our most recent collection rate was 91.7%, which was 0.4% higher than the previous year.
 - The recently-completed triennial update forecasted CMSD's assessed valuation will increase 11%, which would generate an additional \$2.3M.
- The State Foundation Formula represents 50.7% of General Fund Revenue. The forecast includes the \$5.6 million reduction that the state announced in May related to COVID-19 funding issues for SY20 and SY21
 - The Forecast assumes the new Fair School Funding Plan (HB110) in all five years, which equates to ~\$120M less revenue.
 - Wellness funds are included as part of the General Fund (\$12.5M).

Expenditure Assumptions

- Salaries and Benefits
 - The forecast includes a 3.0% wage increase in FY22 and FY23 and a 2.0% wage increase in FY24.

- The forecast projects an annual 6.5% increase in healthcare cost.
- Purchased Services (State Budget: New Funding Formula)
 - District expenditures will decrease \$158.6M due to Community School and Scholarship student being funded directly for the students they educate.
- Investments in the Educator, Student, and School Experience
 - The Forecast reflects \$43M annually in sustained Investments post-ARP (FY25 and FY26)

Capital Project initiatives are reflected in the Permanent Improvement Fund and Classroom Facilities Fund. They account for and report financial resources that are restricted, committed, or assigned to capital outlay expenditure. The District continually strives to improve schools and facilities for the betterment of the educators and students.

Segments 1-5 of the current Capital Projects program have been substantially completed; segments 6 and 7 are estimated to complete before December 31, 2017. Segments 8 and 9 have no accurate estimated completion date at this time. More detail about the construction segments, including the schools affected and actual or estimated costs are available in the Financial Section.

Due to the COVID-19 pandemic, there are possible impacts that could affect the District's revenues and expenditures in current and future fiscal years.

Revenue

- There is a possible decrease in property tax collections in next fiscal; for each 1% drop in our collection rate results in about \$2.5 million less in revenue
- Possibility of less state funding next year if the state does not make revenue projections next year
- Interest income can drop if recession continues longer than expected. Current forecast shows \$1.8 million in interest income next fiscal year
- Possibility of additional aid from the CARES Act

Expenditure

- Potential of make-up claims for medical insurance over the first six months of next fiscal year
- Possible decreases in Overtime and some Supplemental pays while the stay at home order is in place
- Increases in technology purchases related to the shut down
- Possible decreases in facility related expenses (utilities ect.)

Budget Forecast

The following tables include forecasts of revenue and expenditures by Fund for the next three fiscal years.

Forecasted Revenue

Revenue	FY 2023 Forecast	FY 2024 Forecast	FY 2025 Forecast
General (001)	\$629,840,293	\$633,241,430	\$632,544,865
Bond Retirement (002)	23,878,130	24,159,892	24,401,491
Permanent Improvement (003)	3,370,032	3,409,798	3,443,896
Food Services (006)	24,745,000	25,036,991	25,537,731
Special Trust (007)	7,747,200	7,838,617	7,917,003
Classroom Facilities (010)	10,829,039	10,956,822	11,066,390
Public School Support (018)	968,400	979,827	989,625

Revenue	FY 2023 Forecast	FY 2024 Forecast	FY 2025 Forecast
Other Grants (019)	0	0	0
Liability Self-Insurance (023)	968,400	979,827	989,625
Employee Benefits Self-Insurance (024)	122,270,184	123,712,972	124,950,102
Classroom Facilities Maintenance (034)	4,057,046	4,104,919	4,145,968
Partnering Community School (036)	5,432,940	5,497,049	5,552,019
Student Managed Student Activity (200)	581,040	587,896	593,775
District Managed Student Activity (300)	22,023	22,283	22,505
Auxiliary Services (NPSS) (401)	8,231,400	8,328,531	8,411,816
Public School Preschool (439)	484,200	489,914	494,813
Vocational Education Enhancement (461)	16,867	17,066	17,237
Alternative Schools (463)	0	0	0
Student Wellness and Success (467)	0	0	0
Miscellaneous State Grants (499)	1,258,920	1,273,775	1,286,513
Elementary and Secondary School Emergency Relief (ESSER) (507)	96,840,000	97,982,712	98,962,539
Cornonavirus Relief Funds (CRF) (510)	0	0	0
School Maintenance and Operational Assistance (512)	0	0	0
IDEA, Part B Special Education (516)	20,249,380	20,588,383	20,930,039
Vocational Education: Carl D. Perkins (524)	1,936,800	1,959,654	1,979,251
Title 1 School Improvement Stimulus A (536)	3,873,600	3,919,308	3,958,502
Title 1 School Improvement Stimulus G (537)	1,266,002	1,280,941	1,293,750
Title III - Limited English Proficiency (551)	707,000	714,070	721,211
Refugee Children School Impact Act (571)	96,840	97,983	98,963
Title I - Disadvantaged Children/Targeted Assistance (572)	35,350,000	35,767,130	36,124,801
IDEA Preschool Grant for the Handicapped (587)	435,780	440,922	445,331
Improving Teacher Quality (590)	5,050,000	5,109,590	5,160,686
Miscellaneous Federal Grants (599)	882,360	892,772	901,700
Total Revenue	\$1,011,388,876	\$1,019,391,074	\$1,022,942,147

Forecasted Expenditures

Expenditure	FY 2022 Forecast	FY 2023 Forecast	FY 2024 Forecast
General (001)	\$606,116,058	\$620,535,559	\$707,795,269
Bond Retirement (002)	23,846,307	24,022,770	24,210,147
Permanent Improvement (003)	22,465,360	22,631,603	22,808,130
Food Services (006)	22,636,656	22,804,168	22,982,040
Special Trust (007)	9,105,658	9,173,040	9,244,590
Classroom Facilities (010)	44,546,328	40,091,696	36,082,526
Public School Support (018)	61,674	62,131	62,615
Other Grants (019)	0	0	0
Liability Self-Insurance (023)	1,079,230	1,087,216	1,095,696

Expenditure	FY 2022 Forecast	FY 2023 Forecast	FY 2024 Forecast
Employee Benefits Self-Insurance (024)	134,529,765	135,525,286	136,582,383
Classroom Facilities Maintenance (034)	5,669,186	5,711,138	5,755,685
Partnering Community School (036)	7,153,933	7,206,872	7,263,086
Student Managed Student Activity (200)	890,581	897,172	904,169
District Managed Student Activity (300)	33,775	34,025	34,290
Auxiliary Services (NPSS) (401)	14,717,138	14,826,045	14,941,688
Public School Preschool (439)	1,440,918	1,451,581	1,462,903
Vocational Education Enhancement (461)	45,950	46,290	46,651
Student Wellness and Success (467)	0	0	0
Alternative Schools (463)	13,145,249	13,242,524	13,345,815
Miscellaneous State Grants (499)	2,766,067	2,786,536	2,808,271
Elementary and Secondary School Emergency Relief (ESSER) (507)	174,678,402	175,971,023	177,343,597
Cornoavirus Relief Funds (CRF) (510)	0	0	0
School Maintenance and Operational Assistance (512)	155,520	156,671	157,893
IDEA, Part B Special Education (516)	19,708,612	19,854,456	20,009,321
Vocational Education: Carl D. Perkins (524)	2,849,844	2,870,933	2,893,326
Title I School Improvement Stimulus A (536)	1,138,994	1,147,422	1,156,372
Title I School Improvement Stimulus G (537)	5,470,295	5,510,775	5,553,759
Title III - Limited English Proficiency (551)	1,022,450	1,015,497	1,008,592
Refugee Children School Impact Act (571)	311,040	313,342	315,786
Title I - Disadvantaged Children/Targeted Assistance (572)	45,640,637	45,978,377	46,337,009
IDEA Preschool Grant for the Handicapped (587)	445,070	448,364	451,861
Improving Teacher Quality (590)	2,864,078	2,885,273	2,907,778
Miscellaneous Federal Grants (599)	4,907,063	4,943,376	4,981,934
Total Expenditures	\$1,169,441,841	\$1,183,231,158	\$1,270,543,183

Debt Changes

Over the past years, the District's changes in debt have primarily been in the issuance of School Improvement Bonds. The District did not issue/refund any debt in fiscal year 2018, but did so in the following instances over recent years:

- On June 10, 2015, the School District issued \$200,000,000 of General Obligation School Improvement Bonds consisting of \$150,800,000 of Tax Exempt School Improvement Bonds, Series 2015A and \$49,200,000 of Federally Taxable Qualified School Construction Bonds, Series 2015B bearing interest at the rate of 2.00% - 5.02% per annum. The premium received on this bond issue was \$9,277,561 and after deducting the bond issuance costs, \$8,500,106 was transferred to the Debt Service Fund. Issue 4, which was approved by voters on November 4, 2014, will allow for construction of 20-22 new schools and the refurbishing of 20-23 schools. This debt will be retired from the Debt Service Fund.
- On January 9, 2014, the School District issued \$10,525,000 of School Improvement Refunding Bonds, Series 2014, at a true interest cost of approximately 3%. Proceeds of this bond issue (including a portion of the original issue premium), together with \$6,124,354 of cash on hand in

the District's bond retirement fund totaled \$16,913,400. This was deposited in an escrow fund that is being used ultimately to pay principal of and interest on \$10,789,045 in aggregate principal amount of certain of the District's School Improvement Bonds, Series 2004, through June 1, 2014, the date of optional early redemption of those Series 2004 Bonds. As a result, those Series 2004 bonds were defeased and considered no longer outstanding for purposes of the School district's direct debt limitations. This refunding transaction resulted in a reduction in future debt of \$7,643,843, equivalent to then-present values savings (at the time of sale of the Refunding Bonds) of \$7,175,176, which, after deducting contributions to the escrow fund from sources other than the proceeds of the Refunding Bonds, yielded net present value savings of approximately \$1,050,822.

- On January 29, 2013, the School district issued \$45,600,000 of School Improvement Refunding Bonds, Series 2013, at a true interest cost of approximately 3%. Proceeds of this bond issue (including a portion of the original issue premium), together with \$12,000,000 of cash on hand in the District's bond retirement fund totaled \$63,366,472.36. This was deposited in an escrow fund that is being used ultimately to pay principal of and interest on \$59,020,000 in aggregate principal amount of certain of the District's School Improvement Bonds, Series 2004, through June 1, 2014, the date of optional early redemption of those Series 2004 Bonds. As a result, those Series 2004 Bonds were defeased and considered no longer outstanding for purposes of the District's direct debt limitations.

Current Debt Obligation by Fund

The Bond Retirement debt refers to debt issued for construction projects, while the general fund debt refers to an outstanding lease obligation for buses.

Fiscal Year	General Fund			Bond Retirement		
	Principal	Interest	Total	Principal	Interest	Total
2021	1,350,745	11,255	1,362,000	6,375,000	12,758,431	19,133,431
2022	-	-	-	6,725,000	12,453,331	19,178,331
2023	-	-	-	7,035,000	12,161,631	19,196,631

A more in-depth analysis of debt changes can be found under Debt Obligations in the Financial Section.

Tax Base

The School District's property tax base is broken down into three main categories, Class I Real Estate, Class II Real Estate and Tangible Personal Property.

Class I Real Estate Property

- Agricultural Property*** – Land and improvements used for agricultural purposes.
- Residential Property*** – Land used and occupied by one, two, or three families.

Class II Real Estate Property

- Commercial Property*** – The land and improvements to land which are owned or occupied for general commercial and income producing purposes. These purposes, where production of income is a factor to be considered in arriving at true value, include, but is not limited to, apartment houses, hotels, motels theaters, office buildings, warehouses, retail and wholesale stores, bank buildings, commercial garages, commercial parking lots, and shopping centers.
- Mineral Property*** – Land, and the buildings and improvements thereon, used for mining coal and other

minerals as well as the production of oil and gas including the rights to mine and produce such minerals whether separated from the fee or not.

- **Industrial Property** – The land and improvements to land used for manufacturing, processing, or refining foods and materials, and warehouses used in connection therewith.

Tangible Personal Property and Public Utility

- **Tangible Personal Property** – Prior to calendar year (CY) 2009, all machinery, inventory, furniture, fixtures and other equipment used in the course of conducting business were classified as Tangible Personal Property, included in the School District's assessed values and taxed accordingly. The tax rate for this type of property has been reduced over the years from a high of 88% in the 1960's to 23% in CY05. House Bill (H.B.) 66 dramatically changed the phase-out of inventory taxes by reducing the tangible property tax assessment rate to 18.75% in CY06, 12.50% in CY07, 6.25% in CY08 and down to 0 in CY09. H.B. 66 completely phased out tangible taxes on machinery, equipment, furniture and fixtures by the same rates used for the inventory phase-out, which prior to H.B.66 were not scheduled to be reduced. The telephone tangible personal property tax assessment rate was reduced by 20% in CY07 and 5% each additional year until it was eliminated in CY11.
- **Public Utility – Personal Property** – Public utility companies, including electric, natural gas, pipelines, water works, water transportation, heating and telegraph companies are taxed (with a few exceptions) on all tangible personal property. The percent of true value at which this type of property is taxed varies according to the type of public utility. This taxable property is called public utility-personal property. This is now the only type of personal property that remains subject to taxation.

Total and Effective Tax Rates

The following table reflects total and effective tax rates. The year 2018 represents the most recent information because property taxes are paid in arrears.

Tax Year	2016	2017	2018	2019	2020
Total Millage	79.30	79.30	79.30	79.10	84.30
Total Millage Operating	74.20	74.20	74.20	74.20	79.20
Total PI Fund	1.00	1.00	1.00	1.00	1.00
Total Class I Residential Rate	52.53	52.63	49.48	49.32	54.64
Total Class II Commercial Rate	61.58	61.10	55.34	56.85	61.88
General Fund Inside Millage Rate	4.00	4.00	4.00	4.00	4.00
Bond Rate	5.10	5.10	5.10	4.90	5.10
Avg. Tax Burden on \$50,000 Home	804.37	805.48	789.31	789.23	807.64

ORGANIZATIONAL SECTION

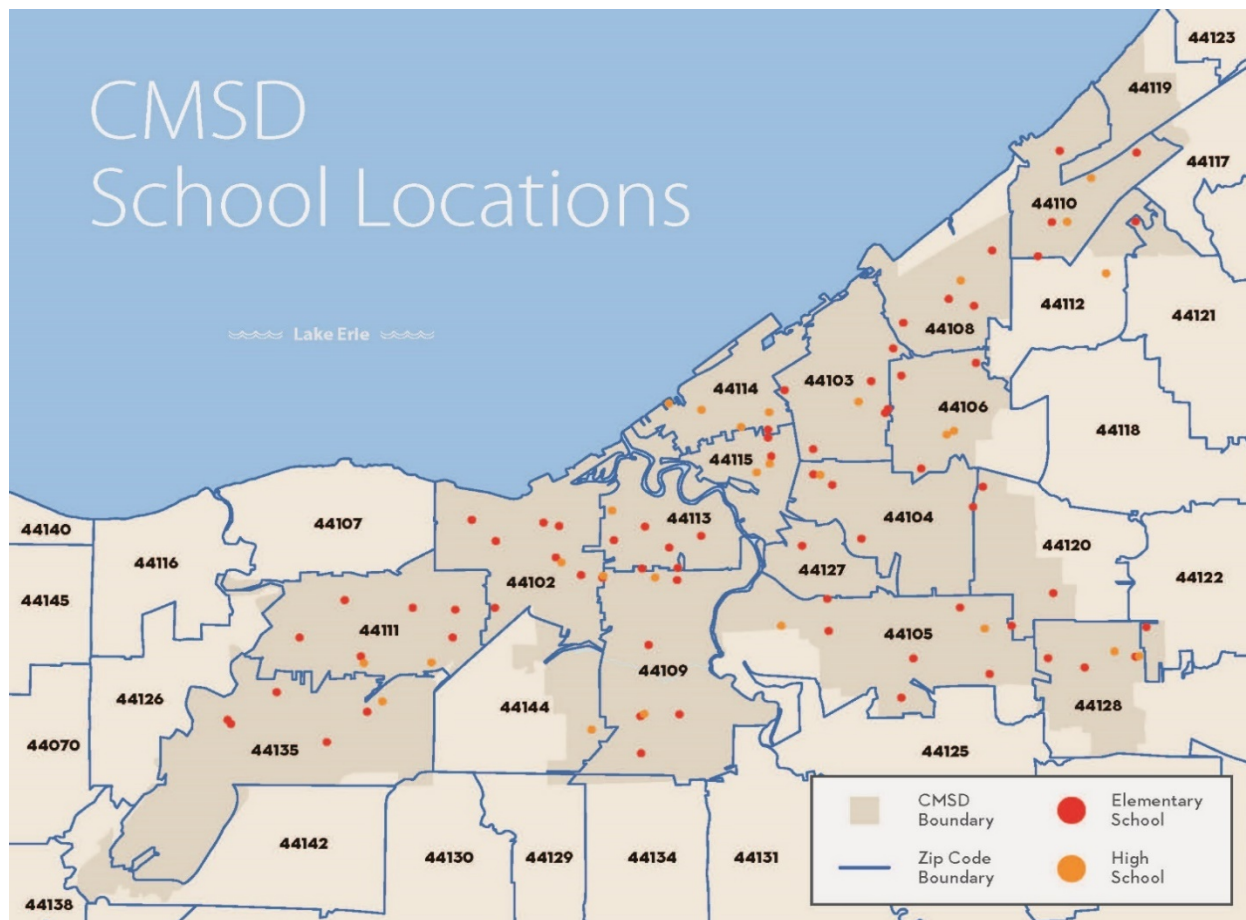


Organizational Section

About CMSD

The District currently provides approximately 35,000 Cleveland area students a public school education, whereby each child has access to programs and services that are appropriate to his or her needs. In addition to regular educational programs for Pre-K through 12th grade students, the District also offers comprehensive vocational education, special education, and bilingual education programs. In 2021-20, the District will offer 65 K-8 and Pre-K-8 schools, 36 high schools, one Pre-K-2 school, one PreK-5 school, and one K-12 school. In addition, classes will be provided in four residential school programs.

The School District is an independent metropolitan school district and is not a component unit of another government.



Governance Structure

Cleveland's current school governance structure was created by Ohio House Bill 269 in 1997, and took effect September 9, 1998. The Board of Education is made up of nine voting members appointed by the Mayor of Cleveland from a slate of nominees selected by a local nominating panel, established under State law. At least four of the nine members must have significant expertise in either education, finance, or business management. Board members must be residents of the School District, and at least one of the nine

members must reside in part of the School District that is outside the City of Cleveland (Bratenahl, Linndale, Newburgh Heights, and parts of Brook Park and Garfield Heights). State law also provides that the presidents of Cleveland State University and Cuyahoga Community College serve as nonvoting ex officio members of the Board. At the time of this publication, there are nine Board members.

The Board of Education functions as the governing body of the School District. Board responsibilities include hiring the School District Chief Executive Officer (with the concurrence of the Mayor); setting School District policy; approving the School District budget; establishing goals and accountability standards; and promoting parent, family, and community involvement in the schools.

The Board of Education meetings are held on two Tuesdays each month at 6:30pm. The first meeting of each month is a work session, held at the Board of Education Administration Building, 1111 Superior Avenue E, Cleveland, and devoted primarily to information gathering, discussion and deliberation on issues or topics for future Board business meetings. The second meeting of each month is a business meeting, held at various schools throughout the School District, and devoted primarily with the consideration of and voting on Board resolutions.

Parents and the community are encouraged to attend Board meetings. In addition to conducting the business of the School District at these meetings, the Board also provides for public participation (at Board business meetings) in order to hear community concerns, and recognizes the achievements of our students and staff, and the contributions of our community partners. The Board also holds a number of Community Forums throughout the year on policy issues of interest to the community.

Currently meetings are held remotely/virtually due to the COVID-19 pandemic.

Board of Education Members

The following identifies each Board member, the year they began service, and the year their present term expires (on June 30th of that year).



Anne E. Bingham
Board Chair
2014-2021



Robert M. Heard, Sr.
Board Vice Chair
2004-2021



Louise P. Dempsey, Esq.
1998-2023



Sara Elaquad, J.D.
2019-2023



Denise W. Link
2007-2023



Nigamanth Sridhar, Ph.D.
2021-2025



Lisa Thomas, Ph.D.
2011-2021



Kathleen C. Valdez, Esq.
2019-2023



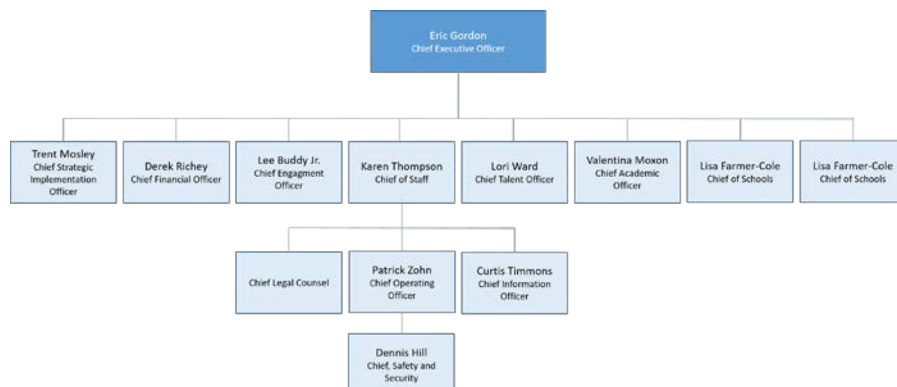
Dr. Alex Johnson
Ex Officio



Harlan M. Sands, JD., MBA
Ex Officio

District Leadership and Administration

The Board of Education employs a Chief Executive Officer (CEO) to lead the day-to-day operations of the District. Eric Gordon has been the CEO since 2011.



CMUSD Mission and Goals

Vision / Mission Statement

Vision: The Cleveland Municipal School district envisions 21st Century Schools of Choice where students will be challenged with a rigorous curriculum that considers the individual learning styles, program preferences and academic capabilities of each student, while utilizing the highest quality professional educators, administrators and support staff available.

Mission: The Cleveland Municipal School District will strive for nothing less than a school district of premier status that will be emulated for its best practices in the areas of academics, buildings and facilities, customer service, safety and security, and student services purposefully designed to produce graduates prepared to assume leadership roles as students in colleges and universities, as professionals in their chosen careers and as citizens in a global society.

The Cleveland Plan

CMUSD has been executing *The Cleveland Plan* since 2012. At its core, *The Cleveland Plan* has the goal to ensure that every child in Cleveland attends a high-quality school and that every neighborhood has a multitude of great schools from which families can choose. To do this, Cleveland has been transitioning from a traditional, single-source school district to a new system of district and charter schools that are held to the highest standards and work in partnership to create dramatic student achievement gains for every child. The plan is built upon growing the number of excellent schools in Cleveland, regardless of provider, and giving these schools autonomy over staff and budgets in exchange for high accountability and performance. We will create an environment that empowers and values principals and teachers as professionals and makes certain that our students are held to the highest expectation.

Two equally compelling dynamics:

First, we are driven by a fierce sense of urgency. We know that students in Cleveland must have the knowledge, skills and attributes that position them to be successful and competitive in the 21st century global economy. We know that we must re-establish public trust and confidence in our schools and reverse the district's steep drop in enrollment over the last decade. We must position the District on a path toward financial sustainability to avoid draconian cuts in services that result in more students and families leaving the District and the city.

Second, we are driven by an informed sense of hope, as Cleveland has already started this journey toward transformation. The last several years have shown investments in new and redesigned schools, partnerships between the district and high-performing charter schools, differentiated investments in schools, a robust teacher support and evaluation system, and more. Cleveland already has innovative options that are achieving noteworthy results for many of our students. However, it won't be enough until every student is in a great school. We must work toward a new vision of education that will inspire and convince the public that our city and our schools are worthy from the investment from their children and dollars.

Cleveland Plan Strategies

The Plan was grounded in an emerging national approach known as the “portfolio strategy,” which showed promising results in cities such as Baltimore, Denver, and New York. The focus of this work is to significantly increase the number of high-performing schools and reduce and, eventually, eliminate low performing schools. To do this, CMSD is employing four distinct strategies:

1. Promote, expand, and replicate existing high-performing district and charter school. Effective schools, measured by a consistent standard of quality, now have full autonomy over school budgets, staff selection and assignment, academic and student support programs, school calendar and school schedules in exchange for high accountability standards and access to financial and other resources.
2. Start new schools. The School District continues to utilize the best national education models, invent schools that are unique to the city and encourage local community partners and teachers within the school district to co-create new and innovative school models.
3. Refocus and strengthen mid-performing schools. For those schools that met minimum state standards and have some critical academic and social conditions in place, the School District has employed precise, customized and differentiated interventions and investments, and granted some levels of autonomy.
4. Repurpose and address low-performing schools. The lowest performing schools were targeted for immediate and dramatic action, including closure and reassignment of students to better schools, closure and start-up of a new school, phase-in of a new program and phase-out of the old program, or turning the school over to a capable charter operator.

In addition, organizational roles and relationships have changed under *The Cleveland Plan* in four fundamental ways:

1. Central office oversees the portfolio of schools to ensure continuous improvement, provide system coordination for essential functions (enrollment, data systems, etc.) and provide some targeted services directly to schools.
2. Schools have varying levels of autonomy based on their level of performance and are accountable for delivering an excellent education.
3. All schools now have to abide by certain state and federal requirements, such as state testing, and serving students with disabilities, in addition to students who are English language learners, among others.

4. The School District has shifted from traditional budgeting to a weighted per-pupil funding system for all schools and has transferred a majority of spending control to schools based on the number and needs of the students they enroll. This includes the transfer of some locally generated tax revenues to high-performing charter schools that are sponsored by or have agreements with the School District.

District Goals

- Grow the number of students attending highquality public district and public charter schools in every neighborhood in Cleveland
- Ensure all school leaders are empowered with the resources, supports, and authority necessary to equitably meet the needs of their school community
- Invest and phase in innovative programs and equitable best practices across all public district and public charter schools to help all students thrive from birth through college and career
- Through the Cleveland Transformation Alliance, ensure fidelity to and equitable community engagement with this plan for all public district and public charter schools in the city
- Embed organizational and educational equity principles and activities that are replicable and measurable for all public district and public charter schools in the city

Investments Related to District Goals

While many CMSD expenditures would remain the same regardless of district goals, there are specific investments tied to the specific goals outlined above. For example, the District has:

- Raised \$200 million in bond proceeds to fund the Issue 4 construction and remodeling projects.
- Budgeted nearly \$4 million towards a Portfolio Office to guide our annual accountability cycle, school choice process, portfolio planning, and new school design. These efforts encompass the goals around increasing the number of high performing seats.
- Budgeted \$2.3 million for Early Childhood teachers and support staff for Preschool.
- Budgeted nearly \$1 million for Family and Community Engagement activities and resources to increase parent engagement.

CMSD has also shifted and focused existing expenditures to address needed improvements in third grade reading, graduation rates, and chronic absenteeism.

Budget and Financial Items That Impact Our District

CMSD codes financial transactions in accordance with the Uniform School Accounting System (USAS) developed and maintained by the Ohio Auditor of State. The USAS is based upon the use of a combination of dimensions (different sets of codes, each of which supplies different elements of information). By selecting the most appropriate code within each required dimension, each financial transaction of the School District will be adequately identified.

The use of certain dimensions to identify each type of financial transaction is the responsibility of the financial management system of the School District. The determination should consider the informational needs of the school district, the Ohio Department of Education, and other regulatory agencies. For various reasons, certain financial transactions should be coded in more detail than others should.

With the implementation of CMSD's new financial management system, Workday, on July 1, 2017, nearly every USAS-directed account code has been slightly altered to align with the data configuration in Workday. For example, USAS object 419 for Other Professional and Technical Services is reflected as 419SC in Workday. The "SC" referring to Spend Category as opposed to object.

The most recent version of the USAS User Manual can found on the Ohio Auditor of State's website: https://ohioauditor.gov/publications/uniform_school_accounting_system_user_manual.pdf

Funds and Fund Types

The School District uses funds to maintain its financial records during the year. Fund accounting is designed to demonstrate legal compliance and to aid management by segregating transactions related to certain School District functions or activities. A fund is defined as a fiscal and accounting entity with a self-balancing set of accounts. The various funds of the School District are grouped into the categories of governmental, proprietary, and fiduciary. Each fund also has an associated fund number; for example, the General Fund is 001.

Governmental Funds

Governmental funds are those through which most governmental functions typically are financed. Governmental fund reporting focuses on the sources, uses and balances of current financial resources. Expendable assets are assigned to the various governmental funds according to the purposes for which they may or must be used. Current liabilities are assigned to the fund from which they will be paid. The difference between governmental fund assets and liabilities is reported as fund balance. The following are the School District's major governmental funds:

General Fund 001

The general fund is used to account for all financial resources, except those required to be accounted for in another fund. The general fund is available to the School District for any purpose, provided it is expended or transferred according to the general laws of Ohio.

Debt Service Fund 002

The debt service fund is used to account for the accumulation of resources for, and the payment of, general long-term debt principal, interest and related costs. Debt service funds are used to account for and report financial resources that are restricted, committed, or assigned to expenditure for principal and interest.

Capital Projects Funds

Capital projects funds are used to account for and report financial resources that are restricted, committed, or assigned to expenditure for capital outlays, including the acquisition or construction of capital facilities and other capital assets.

Permanent Improvement 003

A fund provided to account for all transactions related to the acquiring, constructing, or improving of such permanent improvements

Classroom Facilities 010

A fund provided to account for monies received and expended in connection with contracts entered into by the School District and the Ohio School Facilities Commission for the building and equipping of classroom facilities.

Classroom Facilities Maintenance 034

A fund used to account for the proceeds of a levy for the maintenance of facilities. The classroom facilities fund is used to account for monies received and expended in connection with contracts entered into by the School District for the construction or renovation to classroom facilities.

Partnering Community School Fund (036)

A fund used to distribute proceeds of a levy to collaborating charter and community schools.

Proprietary Funds

Proprietary funds focus on the determination of operating income, changes in net position, financial position and cash flows and are classified as either enterprise or internal service. The School District only has internal service funds.

Food Services 006

This fund is used to record financial transactions related to food service operations.

Special Revenue Funds

Special revenue funds are used to account for and report the proceeds of specific revenue sources that are restricted or committed to expenditure for specified purposes other than debt service or capital projects.

Special Trust 007

The special trust fund may be classified as a special revenue, permanent, or a private purpose trust fund. A special revenue fund should be used if the original contributions can be expended for School District programs. A permanent fund should be used if only the earnings on the original proceeds can be expended and not the principal. If the original contribution, whether required to be kept intact or not, and the earnings do not support the School District's programs, then the fund will be classified as a private purpose trust fund.

Public School Support 018

A fund provided to account for specific local revenue sources, other than taxes or expendable trusts (i.e. profits from vending machines, sales of pictures, etc.), that are restricted to expenditures for specified purposes approved by board resolution. Such expenditures may include curricular and extra-curricular related purchases.

Other Grants 019

A fund used to account for the proceeds of specific revenue sources, except for State and Federal grants that are legally restricted to expenditures for specified purposes. The purpose of this grant is to fund Promise Academy.

District Managed Student Activity 300

A fund provided to account for those student activity programs which have student participation in the activity but do not have student management of the programs. This fund would usually include athletic programs but could also include the band, cheerleaders, flag corps, and other similar types of activities.

Auxiliary Services 401

A fund used to account for monies that provide services and materials to pupils attending non-public schools within the school district.

Management Information System 432

A fund provided for hardware and software development, or other costs associated with the requirements of the management information system.

Public School Preschool 439

A fund to assist school districts in paying the cost of preschool programs for three and four year olds.

Data Communications 451

A fund provided to account for money appropriated for Ohio Educational Computer Network Connections.

School Net Professional Development 452

A fund provided to account for a limited number of professional development subsidy grants.

Vocational Education Enhancement 461

A fund used to account for Vocational Education Enhancements that: 1) expand the number of students enrolled in tech prep programs 2) enable students to develop career plans, to identify initial educational and career goals, and to develop a career passport which provides a clear understanding of the student's knowledge, skills, and credentials to present to future employers, universities, and other training institutes and 3) replace or update equipment essential for the instruction of students in job skills taught as part of a vocational program or programs approved for such instruction by the State Board of Education.

Alternative Schools 463

A fund used to account for alternative educational programs for existing and new at-risk and delinquent youth. Programs shall be focused on youth in one or more of the following categories: those who have been expelled or suspended, those who have dropped out of school or are at risk of dropping out of school, those who are habitually truant or disruptive, or those on probation or parole from a Department of Youth Services' facility.

Student Wellness and Success 467

This fund is used to account for state monies distributed in accordance with ORC section 3317.26, that are restricted for specific purposes related to student wellness including mental health services, services for homeless youth, services for child welfare involved youth, community liaisons, physical health care services, mentoring programs, family engagement and supportive services, city connects programming, professional development regarding the provision of trauma-informed care, and professional development regarding cultural competence.

Miscellaneous State Grants 499

A fund used to account for various monies received from state agencies which are not classified elsewhere. A separate special cost center must be used for each grant.

Race to the Top 506

To provide for either a new program or expansion of an existing program, support initiatives in the following areas: Standards and Assessments; Using Data to improve Instruction; Great Teachers and Leaders; and Turning Around the Lowest-Achieving Schools.

Elementary and Secondary School Emergency Relief (ESSER) 507

To provide emergency relief grants to school districts related to the COVID-19 pandemic. Restrictions include, but are not limited to, providing for coordination of preparedness and response efforts, training and professional development of staff, planning and coordination during long-term closure, and purchasing technology for students.

Coronavirus Relief Fund (CRF) 510

To cover costs that are necessary expenditures incurred due to the public health emergency with respect to the Coronavirus Disease 2019 (COVID-19)

School Maintenance and Operational Assistance (Impact Aid/SAFA) 512

Funds to aid school districts significantly affected (1) by a loss of revenue from taxable real property acquired by the federal government; (2) by provision of public education to children who live on federal property; or (3) by a sudden and substantial increase in school attendance as a result of federal activities.

IDEA, Part B, Special Education, Education of Handicapped Children 516

Grants to assist states in providing an appropriate public education to all children with disabilities.

Vocational Education: Carl D. Perkins Vocational Education Act of 1984 524

Funds to boards of education, teacher training institutions, and the state administering agency for cooperating in development of vocational education programs in the following categories: secondary, post-secondary, adult, disadvantaged and handicapped persons, exemplary programs, cooperative education, construction of area vocational schools, ancillary services, research, advisory committees, and work-study projects, including sex equity grants.

Title II D Technology 533

To improve State academic achievement through technology in schools; to assist students in becoming technologically literate by the end of eighth grade, and; to encourage effective integration of technology with teacher training and curriculum development to establish successful research-based instructional methods. Please note, this is not a current fund and does not appear in the Financial Section.

Title I School Improvement Stimulus A 536

To help schools improve the teaching and learning of children failing, or at risk of failing to meet challenging State academic achievement standards.

Title I School Improvement Stimulus G 537

To raise the achievement of students in the lowest-performing schools.

Title III, Limited English Proficiency 551

Funds to develop and carry out elementary and secondary school programs, including activities at the pre-school level, to meet the educational needs of children of limited English proficiency. These programs provide structured English language instruction, with respect to the years of study to which the program is applicable, and instruction in the child's native language to the extent necessary to allow a child to achieve competence in English. The instruction must incorporate the cultural heritage of these children and of other children in American society. The instruction must be, to the extent necessary, in all courses or subjects of study, which will allow a child to meet grade promotion and graduation standards.

Refugee Children School Impact Act 571

To provide educational services to meet educational needs of refugee children who are enrolled in public and non-profit private elementary and secondary schools.

Title I, Disadvantaged Children/Targeted Assistance 572

To provide financial assistance to State and Local educational agencies to meet the special needs of educationally deprived children. Included are the Even Start and Comprehensive School Reform programs.

IDEA Preschool Grant for the Handicapped 587

The Preschool Grant Program, Section 619 of Public Law 99 -457, addresses the improvement and expansion of services for handicapped children ages three (3) through five (5) years.

Improving Teacher Quality 590

A fund used to account for monies to hire additional classroom teachers in grades 1 through 3, so that the number of students per teacher will be reduced.

Miscellaneous Federal Grants 599

A fund used to account for various monies received through state agencies from the federal government or directly from the federal government which are not classified elsewhere. A separate cost center must be used for each grant.

Internal Service Funds

The internal service funds account for the financing of services provided by one department or agency to other departments or agencies of the School District on a cost reimbursement basis. The internal service fund is used to account for and finance its uninsured risks of loss and associated expenses attributable to deductibles and self-insured retention limits for general liability, property damage claim settlements and judgments and self-insurance programs for employee medical benefits.

Liability Self-Insurance 023

This fund should have the self-insurance money deposited in it and all appropriate self-insurance payments made from it. The Self-Insurance Fund may be a fund that serves a pool of participating local governments or a pool of funds within a given local government. The Self-Insurance Fund does not require permission of the Auditor of State for establishment. The Board of Education should establish the fund by resolution.

Employee Benefits Self-Insurance 024

A fund provided to account for monies received from other funds as payment for providing medical, hospitalization, life, dental, vision, or any other similar employee benefits. The Employee Benefits Self-Insurance Fund may make payments for services provided to employees, for reimbursements to employees who have paid providers, to third party administrators for claim payment or administration, for stop-loss coverage or for any other reinsurance or other similar purposes.

Fiduciary Funds

Fiduciary fund reporting focuses on net position and changes in net position. The fiduciary fund category is split into four classifications: pension trust funds, investment trust funds, private-purpose trust funds and agency funds. Trust funds are used to account for assets held by the School District under a trust agreement for individuals, private organizations, or other governments and are therefore not available to support the School District's own programs. The School District has no trust funds. Agency funds are custodial in nature (assets equal liabilities) and do not involve measurement of results of operations. The School District has two agency funds, one that accounts for student activities and one that accounts for various payroll withholding items.

Student Managed Activity Account 200

A fund provided to account for those student activity programs, which have student participation in the activity and have students involved in the management of the program. This fund typically includes those student activities, which consist of a student body, student president, student treasurer, and faculty advisor.

Classification of Key Revenues and Expenditures

Revenues and expenditures are coded based on the following guidance provided in the USAS User Manual. The detailed revenue and expenditure codes and definitions can be found in the most current USAS User Manual, found here:

https://ohioauditor.gov/publications/uniform_school_accounting_system_user_manual.pdf

Revenues

All revenues must be attributed to some fund and received from a specified source. Some revenues must also be related to an applicable program (Special Cost Center or Subject). Revenues, which are attributed to applicable programs, are generally restricted, in that the monies received can only be spent for restricted purposes.

The requirements of revenue accounting and reporting are not as extensive as expenditure accounting and reporting, in terms of number of dimensions and required detail level within the receipt dimension. The dimensions used for revenue accounting are as follows with "x" indicating the number of values.

Dimension	USAS Reference	Used by CMSD
Transaction Indicator	XX	No (by EMIS)
Fund	XXX	Yes
Receipt	XXXX	Yes
Special Cost Center	XXXX	Yes
Subject Area / Subject	XXXXXX	No
Operational Unit	XXX	Yes

Expenditures

Expenditure accounting and reporting is based on a multi-dimensional system. A transaction requires the use of several dimensions, each of which has a separate meaning. No single dimension would provide enough information for accountability and responsive management. Objects of expenditure such as salaries, purchased services, supplies, and materials are meaningless unless they are directly related to at least the fund and function dimensions. By relating a specific expenditure to all dimensions, accountability that is more complete is realized, and more information is available to management.

The Uniform School Accounting System uses nine dimensions in the following sequence:

Dimension	USAS Reference	Used by CMSD
Transaction Indicator	XX	No (by EMIS)
Fund	XXX	Yes
Function	XXXX	Yes
Object	XXX	Yes
Special Cost Center	XXXX	Yes
Subject Area / Subject	XXXXXX	No
Operational Unit	XXX	Yes
Job Assignment	XXX	No

Reporting requirements determine the dimensions (and the level of detail within those dimensions) that must be used. Local needs determine extended usage of the remaining dimensions and associated levels of detail. CMSD does not presently utilize the Subject Area/Subject, Instructional Level, and Job Assignment dimensions.

Fund Balance

Fund Balance is divided into five classifications based primarily on the extent to which the District is bound to observe constraints imposed upon the use of the resources in the governmental funds. The classifications are as follows:

Non-spendable

The non-spendable fund balance category included amounts that cannot be spent because they are not in spendable form, or legally or contractually required to be maintained intact. The “not in spendable form” criterion includes items that are not expected to be converted to cash.

Restricted

Fund balance is reported as restricted when constraints placed on the use of resources are either externally imposed by creditors (such as through debt covenants), grantors, contributors, laws or regulations of other governments, or is imposed by law through constitutional provisions or enabling legislation.

Committed

The committed fund balance classification includes amounts that can be used only for the specific purposes imposed by a formal action (resolution) of the Board of Education. Those committed amounts cannot be used for any other purpose unless the Board of Education removes or changes the specified use by taking

the same type of action (resolution) it employed to previously commit those amounts. In contrast, to fund balance that is restricted by enabling legislation, committed fund balance classification may be redeployed for other purposes with appropriate due process. Constraints imposed on the use of committed amounts are imposed by the Board of Education, separate from the authorization to raise the underlying revenue; therefore, compliance with these restraints is not considered to be legally enforceable. Committed fund balance also incorporates contractual obligations to the extent that existing resources in the fund have been specifically committed for use in satisfying those contractual requirements.

Assigned

Amounts in the assigned fund balance classification are intended to be used by the District for specific purposes but do not meet the criteria to be classified as restricted or committed. In governmental funds other than the General Fund, assigned fund balance represents the remaining amount that is not restricted or committed. In the General Fund, assigned amounts represent intended uses established by the Board of Education or the Chief Financial Officer, who has been delegated that authority by the CEO.

Unassigned

Unassigned fund balance is the residual classification for the General Fund and includes all spendable amounts not contained in the other classifications. In other governmental funds, the unassigned classification is used only to report a deficit balance resulting from overspending for a specific purpose for which amounts had been restricted, committed, or assigned.

The District applies restricted resources first when expenditures are incurred for purposes which either restricted or unrestricted (committed, assigned, and unassigned) amounts are available. Similarly, within unrestricted fund balance, committed amounts are reduced first, followed by assigned, then unassigned when expenditures are incurred for purposes which amounts in any of the unrestricted fund balance classifications could be used.

There are no policies on any minimum or maximum fund balance; however districts in Ohio cannot submit a five-year forecast to the State of Ohio with a negative fund balance projected in the current fiscal year.

Basis of Accounting and Budgeting

Basis of Accounting

Basis of accounting determines when transactions are recorded in the financial records and reported on the financial statements. Government-wide financial statements are prepared using the accrual basis of accounting. Governmental funds use the modified accrual basis of accounting. Proprietary and fiduciary funds also use the accrual basis of accounting. Differences in the accrual and the modified accrual basis of accounting arise in the recognition of revenue, the recording of deferred inflows of resources, and in the presentation of expenses versus expenditures.

Revenues - Exchange and Non-Exchange Transactions

Revenue resulting from exchange transactions, in which each party gives and receives essentially equal value, is recorded on the accrual basis when the exchange takes place. On a modified accrual basis, revenue is recorded in the fiscal year in which the resources are measurable and become available. Available means that the resources will be collected within the current fiscal year or are expected to be collected soon enough thereafter to be used to pay liabilities of the current fiscal year. For the School District, “available” means expected to be received within sixty days of the fiscal year-end.

Non-exchange transactions, in which the school district receives value without directly giving equal value in return, include property taxes, grants, entitlements and donations. On an accrual basis, revenue from

property taxes is recognized in the fiscal year for which the taxes are levied. Revenue from grants, entitlements and donations is recognized in the fiscal year in which all eligibility requirements have been satisfied. Eligibility requirements include timing, matching and expenditure requirements. Timing requirements specify the year when the resources are required to be used or the fiscal year when use is first permitted. Matching requirements instruct that the School District must provide local resources to be used for a specified purpose. Expenditure requirements entail that resources are provided to the School District on a reimbursement basis. On a modified accrual basis, revenue from non-exchange transactions must also be available before it can be recognized.

Under the modified accrual basis, the following revenue sources are considered to be both measurable and available at fiscal year-end: advance on property taxes, investment income, the State's share of the classroom facility project, tuition, grants and student fees.

Deferred Outflows/Inflows of Resources

In addition to assets, the statements of financial position will sometimes report a separate section for deferred outflows of resources. Deferred outflows of resources represent a consumption of net position that applies to a future period and will not be recognized as an outflow of resources (expense/expenditure) until then. For the School District, deferred outflows of resources are reported on the government-wide statement of net position for deferred charges on refunding and for pension. A deferred charge on refunding results from the difference in the carrying value of refunded debt and its reacquisition price. The amount is deferred and amortized over the shorter of the life of the refunded or refunding debt.

In addition to liabilities, the statements of financial position report a separate section for deferred inflows of resources. Deferred inflows of resources represent an acquisition of net position that applies to a future period and will not be recognized until that time. For the School District, deferred inflows of resources included property taxes, pension, and unavailable revenue. Property Taxes represent amounts for which there is an enforceable legal claim as of June 30, 2020, but which were levied to finance fiscal year 2021 operations. These amounts have been recorded as a deferred inflow on both the government-wide statement of net position and governmental fund financial statements. Unavailable revenue is reported only on the governmental funds balance sheet, and represents receivables which will not be collected within the available period. For the School District, unavailable revenue includes delinquent property taxes, intergovernmental grants, and miscellaneous revenues. These amounts are deferred and recognized as an inflow of resources in the period the amounts become available. Deferred inflows of resources related to pension are reported on the government-wide statement of net pension.

Expenses/Expenditures

On the accrual basis of accounting, expenses are recognized at the time they are incurred. The fair value of donated commodities used during the year is reported on the operating statement as an expense with a like amount reported as donated commodities revenue. Unused donated commodities are also reported as donated commodities revenue.

The measurement focus, of governmental fund accounting, is on decreases in net financial resources (expenditures) rather than expenses. Expenditures are generally recognized in the accounting period in which the related fund liability is incurred, if measurable. Allocations of cost, such as depreciation and amortization, are not recognized in governmental funds.

Basis of Budgeting

Since the 2014-2015 academic year, the Cleveland Municipal School District has adopted the Student-Based Budgeting model. This model budgets funds based upon student enrollment and need—to allow greater equity to each scholar, more school autonomy and a portfolio school strategy. Individual funds are separated according to fund source, which Special Cost Centers identify the purpose. Object codes further differentiate spending. The differentiated District budget funds are:

General Purpose Fund

This is the District's primary operating fund for all financial resources except where otherwise accounted in another fund.

Federal and State Grant Categorical Funds

These funds are isolated for expenditure of Federal and State grants.

Special Trust Funds

Both originating from government and private sources, Special Trust Funds are relegated to specific programming or as a supplement to general purpose funds.

Account numbers are made in accordance to the Uniform School Accounting System administered by the Auditor of State.

Long-Term Financial Planning

The Board of Education has assigned responsibility for annual and long-term financial planning to the Chief Financial Officer/Treasurer. The policies require that the first objective of financial management planning is to provide for the education of the School District's children. We are expected to use the best available techniques for budget development and management, as well as engage in strategic, long-term financial planning which attempts to forecast the need for future educational and capital expenditures.

The School District prepares a Five Year Forecast along with assumptions prior to October 31st of each fiscal year and updates this forecast between April 1 and May 31st of each fiscal year.

The long-term planning includes consideration of changes in our portfolio of schools, enrollment and demographic patterns as well as potential changes in compensation and fringe benefits.

Relevant Financial Policies

At the beginning of each fiscal year, the School District adopts either a temporary or permanent appropriation measure for that fiscal year. If a temporary appropriation measure is first adopted, the permanent appropriation measure must be adopted upon receipt from the County Auditor of an amended certificate of estimated resources based on final assessed values and tax rates, which is usually within the first three months of the fiscal year.

Annual appropriations may not exceed the County Budget Commission's official estimate of resources. The County Auditor must certify that the School District's appropriation measures, including any supplements or amendments, do not exceed the amount set forth in the latest of those official estimates.

All disbursements and transfers of cash between funds require appropriation authority. Budgets are controlled at the fund level. All purchase order requests must be approved by the appropriate levels of authority and certified by the Chief Financial Officer/Treasurer; necessary funds are then encumbered and purchase orders are released to vendors.

The accounting system used by the School District provides interim financial reports which detail year-to-date expenditures and encumbrances versus the original appropriation and additional appropriations made to date.

Each administrator and school principal has furnished monthly reports showing the status of the budget accounts for which they are responsible. In addition, an on-line inquiry system is available for each cost center site.

The School District pursues an aggressive cash management program by expediting the receipt of revenues

and prudently investing and depositing available cash in obligations collateralized by instruments issued by the United States Government, governmental agencies, corporations or the State of Ohio or insured by the Federal Deposit Insurance Corporation (FDIC) and/or the Securities Investor Protection Corporation (SIPC).

Protection of the School District's deposits are provided by the FDIC and/or by qualified securities pledged by the institution holding the assets. By law, financial institutions may establish a collateral pool to cover all public deposits. The market value of the pooled collateral must equal at least 105 percent of public funds deposited. Collateral is held by trustees including the Federal Reserve Bank and other designated third-party trustees of the financial institutions.

FY22 Budget Development Process

The District's Budgets and Grants department is comprised of an Executive Director, Director, Manager of Budgets, Sr. Financial Analysts, and Finance Partners. The Budgets and Grants department is responsible for financial planning, analysis, and ongoing management of District funds.

The budget development process enables an annual cycle of reflecting on efficacy of past and present investments and their alignment to organizational strategies and focus areas. Each year, CMSD strives to improve its budget development process. For example, last planning cycle, department leaders were asked to identify and classify investments against their duration and alignment to strategies. This year, certain departments developed multi-year, multi-fund budgets. Strategic financial planning is challenging. Each year we strive to introduce new components to add value to the overall process as well as complementary supports to improve organizational capacity.

The initial step of the budget development process is preparing an estimated tax budget for the fiscal year. This is required by Ohio law. The tax budget is prepared using the budget template received from the County Budget Commission. The District conducts a public hearing on the proposed tax budget prior to submission to the County Budget Commission. After the public hearing, the Board of Education approves the proposed tax budget through enactment of a resolution. The tax budget package is then forwarded to the County Budget Commission, who certifies its receipt. The prior year actual Average Daily Membership (ADM), the State biennium budget and estimates from the Dept. of Education, are the bases for estimating State Foundation Program revenue.

Using estimated revenues, existing cash balances, and fund balance targets as guides, the District begins developing an annual general operating budget and budgets for grant funds. Developing the general operating budget is comprised of two work streams. The first, which begins in January, involves schools developing budget proposals based on an allocation generated primarily through a Student-Based Budgeting (SBB) formula. The SBB formula allocates resources based on unique student characteristics and projected enrollment, and includes both general funds, and federal funds. The school-developed budget proposals reflect their strategic school designs and academic achievement plans.

The second work stream involves central office administrative and support departments developing budget proposals aligned to schools' plans, expenditure targets, strategic plans, and other investments. These budgets are reviewed by department leaders, then merged and iterated upon until the budget target is reached. These activities enable the District to develop a unified budget to foster alignment among schools and central office, and between different funding sources.

The Food Services budget is developed using the same timeline as the general operating budget. For state and federal grants, we develop an estimated appropriation amount based on guidance from the state and federal departments of education, but those budgets are developed on a timeline dictated by the grants.

Many of the recurring federal grants, such as Title I, Title II, IDEA, etc. are developed on the same timeline as the general operating budget, though they are amended later in the fiscal year if there is carryover from the prior year.

An FY21-22 appropriation was presented to the Board of Education on June 8, 2021 and approved on June 22, 2021. Typically between Board meetings, two community events are held to present budget information however due to COVID-19 these events were cancelled to keep the community healthy and safe.

The Capital Projects budgets for Funds 003, 010, and 034 follow a project-based timeline rather than a strict fiscal year. Because CMSD's capital programs are co-funded with the State of Ohio, each segment is negotiated with the State of Ohio. The planning cycle involves lengthy discussions of enrollment projections, project scope, etc., but it does not follow a predictable or time-bound cycle. At the time of finalizing this budget book, CMSD was in active discussions with the State of Ohio about the construction projects envisioned for Segment 8.

There were no significant changes to our budget process or budget policies from last year; though we recommended a temporary General Fund appropriation until the State Legislature approves a biannual budget.

Student-Based Budgeting

In May 2013, CMSD principals worked with District leaders to design a set of budgeting rules and procedures that would support building-level autonomy as outlined in *The Cleveland Plan*. Since then, Network Leaders and School Design coaches have implemented CMSD's Portfolio Strategy, the centerpiece of *The Cleveland Plan*. Their support for principals in academic goal setting, strategic school design and resource reallocation is an integral part of the work. Together, principals and their academic teams are now able to design academic achievement plans and budgets suited to the unique needs of their students.

CMSD schools now have much larger discretionary budgets – encompassing both General Fund and Title-funded resources – such that the budgeting endeavor has significantly grown in impact and complexity. School leaders and their administrative teams must familiarize themselves with the SBB guidelines in order to maintain responsibility for autonomous budgeting. Each school's finance partner will be the primary point of contact for helping schools navigate the rules and guidelines that follow. The CMSD Finance Department has developed a set of rules that will help schools spend their discretionary budgets in an effective, responsible and legally compliant manner.

Under the previous budget process:

- There was significant unplanned variation among different schools' per pupil levels of funding.
- Small schools received more (per pupil) than large schools.
- Underutilized schools tended to receive more than those filled to capacity did.
- Some schools simply received more because of years-old staffing decisions.
- Schools with higher student need did not necessarily receive more.

Under the Student-Based Budgeting process:

- A more equitable distribution of resources will see all schools funded at a more similar level to one another (per pupil), and remaining differences will be directly tied to student need.
- A more equitable distribution means that some schools will receive more than they did in prior years, while others will receive less.

In Student-Based Budgeting:

- Money follows the student, based on the individual student's need.

- Principals have autonomy to build increasingly diverse and customized budget plans.
- Budget plans are designed to support and reflect that building's academic plan.
- Dollars (rather than staff) are allocated to schools, based on the number of students enrolled.
- Budget needs are weighted using objective, measurable facts about each individual student that are known to drive educational costs.

Essentially, dollars follow the student, based on each student's need, where each need has a weight characteristic and amount.

The previous "one-size-fits-all" approach to school budget allocations has been replaced with the SBB philosophy that it costs a different amount of money to provide an appropriate education for different types of students. Accordingly, schools with the neediest populations are better served with "categorical weights."

The money a school receives on behalf of each student, therefore, is calculated by adding the "base weight" (the amount each student receives) to the "categorical weights" (the special values for which each student qualifies based on his needs):



Where does the money come from?

Each school will receive the majority of its dollars through Student-Based Budgeting and will have discretion to spend those dollars within a set of boundaries. Each school will also receive a small set of non-instructional staff FTEs according to the district's objectives and receive certain grant dollars according to the terms of the grant.

The SBB Pool:

- The total dollar sum that goes directly to schools through the Student-Based Budgeting process.
- The sum total of all the resources that schools are responsible for budgeting.

The Non-SBB Pool:

- Money schools continue to receive from state and federal grants.
- Certain staff FTE's according to the District's support plan (staff for which schools are not responsible for budgeting. (Note: Principals still have the ability to interview and staff candidates for some staff positions allocated by central office departments.)

Type of Resource	In SBB?	Follows the Student?	School Chooses?
SBB Pool Dollars	Yes	Yes	Yes
Grant Dollars	No	Depends on Grant Terms	Sometimes
Non-SBB Staff Positions	No	No	No

Through investigating multiple years of student achievement data, the SBB Design Team recommended a set of student characteristics that the District should prioritize in directing extra resources to the highest need schools. The Design Team looked for characteristics that were:

- **Relevant:** The characteristic must represent a real student need that demands more resources to educate.
- **Measurable:** The characteristic must be indisputably and objectively measurable, so we can all agree on which students qualify for it.

- **Student-Based:** The characteristic must be linked to an individual student, not a school's decisions, such that any student will trigger the same funding level regardless of which school he or she attends. For this reason, the Design Team chose "incoming" student characteristics (e.g. 8th grade performance for HS students) when possible.

SY2020-21 SBB Formula

Student Characteristic		SY19-20	SY20-21	Change Driver
Foundation Amount for All Students	K-12 Pre-K*	\$4,702 \$705	\$4,751 \$713	Increase in small school and gain/loss protections resulted in more dollars to the base weight
Grade Level	K-3 9-12	\$489 \$130	\$489 \$130	
Special Education (based on disability type and service model)	CC R/I K8 CC SC K8 CC R/I HS CC SC HS IBI/ED*	\$7,918 \$4,524 \$5,938 \$2,545 \$729	\$7,918 \$4,524 \$5,938 \$2,545 \$729	
ELL (based on LAU code)	LAU A K8 LAU B K8 LAU C K8 LAU A HS LAU B HS LAU C HS	\$2,399 \$2,000 \$1,600 \$2,399 \$2,240 \$2,000	\$2,549 \$2,249 \$1,600 \$2,549 \$2,249 \$2,000	
Below Proficient in Reading (based on 3rd and 8th grade proficiency)	K8 HS	\$1,500 \$1,500	\$1,500 \$1,500	
Above Proficient in Reading (based on 3rd and 8th grade proficiency)	K8 HS	\$750 \$1,500	\$750 \$1,500	
Attendance (based on students absent)	HS	\$750	\$750	
Mobility (based on students who have transferred schools in past year)	K8	\$750	\$750	

*These student groups receive less funding through the SBB formula because the resources supporting these students are controlled centrally.

Enrollment Projections & Fall Adjustments

School-by-school enrollment cannot be measured until the beginning of the school year but budget planning must begin the previous winter. The District, therefore, relies on projected enrollment figures to apply the aforementioned student weights and generate school budgets and subsequent adjustments once enrollment figures stabilize. Toward that end:

- The District puts a high premium on accurate projection numbers to give schools accurate preliminary budgets and enable targeted planning.
- The District adjusts school budgets in late August/early September in a manner, that balances equitable distribution of resources with minimal disruption to existing budgets.
- In November/December of the planning year, the District will calculate estimated enrollment for September of the following school year.
- Enrollment estimates are provided for each school, both in total and for each student subgroup that

corresponds to a weighted characteristic (e.g. total students, students by grade, students by Special Education code, etc.).

- The projection method used predicts whether a student will remain in a school from one year to the next. It also measures cohort level trends to predict beginning and mid-year entry of students not currently attending a school. These measures combined predict the next year's enrollment for each grade in a school.
- This set of raw enrollment projections will be presented to each building principal for review and feedback over a period of 7-10 days. It is each principal's responsibility to suggest revisions to the enrollment projections in order to better estimate the actual enrollment in September of the following year.
- If suggesting revisions, principals must provide justification and documentation for why enrollment will vary from the historical trend. The Academics Office will bear final responsibility for incorporating this feedback into final enrollment projections and ensuring that total projected enrollment is consistent with the District's aggregate growth trajectory and independent third party estimates.
- Once finalized, projected enrollment figures will be used to calculate each school's preliminary budget allocation and will not be changed until September of the following school year.
- The following August/September, the District will generate an enrollment report to assess the actual number of students by school, both in total and for each subgroup included in the SBB formula.
- In pursuit of equity, schools that had been over-projected (i.e., fewer students than projected) would have to reduce their budgets commensurately, which may entail releasing staff positions to necessary transfer.
- Schools in this position will have the flexibility to choose which resources should be removed from the roster (using necessary transfer provisions for staff), pursuant to the autonomy rules outlined in this document.
- Schools that had been under-projected (i.e. more students than projected) will be credited a supplemental budget total and will have the flexibility to choose which resources to purchase, pursuant to the autonomy rules outlined in this document.
- In pursuit of stability, however, school budgets will not necessarily be adjusted fully implied by the difference between projected and actual enrollment. Rather, fall budget adjustments will be capped at 10% (gain or loss) of a school's initial budget allocation.

Baseline Services and Baseline Supplement

The District is committed to ensuring that schools have enough money to purchase "baseline services" – defined as a standard set of resources traditionally present in most CMSD schools. This is the minimum set of services the SBB allocation will provide for all schools, regardless of their size and characteristics. Every school will receive sufficient funds to budget for the following resources. However, principals still have the flexibility to choose how they want to use their budget – they can opt to use it differently than the baseline definition below.

For K8 schools, a baseline service was defined as follows:

Category	SY 2020-21 Baseline Policy
Resulting K8 Classroom Teacher Staff Ratio	26:1 with the following minimums: <ul style="list-style-type: none"> ▪ 8.0 FTEs if <275 students ▪ 11.0 FTEs if 275-300 ▪ 12.0 FTEs if 300-350 ▪ 13.0 FTEs if 350+
K8 Encore Staff Ratio	5:1 ratio with Classroom Teachers with a minimum of 2.0 FTEs

Special Education Teachers	Minimum of 2.0 FTEs
Principal	1.0 FTE
School Secretary	1.0 FTE
Instructional Aide, PCIA	1.0 FTE
Supplies, Textbooks, Materials	\$78 per student
Subs/Class Coverage	\$2,385 per teacher
Class Overage	\$63 per student
Differentials (NOW, WAVE, Proficiency Test Consultant)	\$4,280

For high schools, a baseline service was defined as follows:

Category	SY 2020-21 Baseline Policy
HS Teacher Ratio	26:1 ratio; minimum of 13.0 FTEs (unless in a transition status.
Principal	1.0 FTE
School Secretary	1.0 FTE
Guidance Counselor	1.0 FTE
Instructional Aide, PCIA	1.0 FTE
Supplies, Textbooks, Materials	\$92 per student
Subs/Class Coverage	\$2,385 per teacher
Class Overage	\$53 per student
Differentials (NOW, WAVE, Proficiency Test Consultant)	\$5,597

Baseline services are provided for all schools, regardless of whether a school's initial SBB allocation (i.e., student enrollment multiplied by student weights) is insufficient to pay for these services. Essentially, the District will add money to the school's allocation, bringing it up to the baseline.

The Finance Department holds a reserve from the SBB Pool sufficient to cover this "baseline supplement". Very small schools are those most likely to fall short of being able to afford "baseline services" on their own. Therefore, the baseline services listed should be considered appropriate in the context of a small school with 300 students.

Other Uses of the SBB Pool

The majority of the dollars in the SBB Pool are allocated on a per-pupil basis based on each school's enrollment and student need characteristics and the "baseline supplement" represents one exception to this rule, as some dollars are allocated to small schools in spite of their enrollment and student need characteristics. A few other small portions of the SBB Pool are reserved for distribution on a different basis:

- **Specialty School Allocation:** Some schools in CMSD operate unique academic models that are fundamentally more resource-intensive than others are. The Portfolio Office makes deliberate choices to offer a diverse array of academic options to all Cleveland students within the practical boundaries of cost and accessibility. A small set of schools in the SY16-17 school year received an allocation of dollars in addition to their SBB allocation to allow the maintenance of these higher-cost academic models, such as Career and Technical Education or Arts programs:

Model Type	List of Special Purpose Schools
New Tech Models	Collinwood High School

Model Type	List of Special Purpose Schools
	New Tech West
	Facing History New Tech
	East Technical High School
One-off Unique Models	MC2STEM
	Dike School of the Arts
	Cleveland School of the Arts
CTE Models	Garrett Morgan School of Science
	Jane Addams Business Careers Center
	Washington Park Environmental Studies
	Max S. Hayes High School
	Martin Luther King Jr. Campus

- **New School Transition Funding:** On a regular basis, the Portfolio Office introduces new school models to the District. New schools typically require a set of start-up costs different from the operating costs of other schools, such as leadership training, staff professional development, and technology infrastructure investments. Toward this end, the Finance Department will reserve some money based on the approved budgets submitted by each new school. New school transition funding typically spans three or four years, depending on the agreement between the District and the new school's leadership team. The District expects that all new schools will be able to maintain their expenses sustainably on normal SBB dollars after four years of operation. Eleven schools will receive new school transition funding next year. These schools are Bard Early College East, Campus International High School, Davis Aerospace and Maritime High School, John Adams College and Career, John Marshall School of Business and Civic Leadership, John Marshall Scholl of Information Technology, Lincoln-West Global Studies, Lincoln-West Science & Health, Rhodes College and Career, Rhodes School of Environmental Studies, and William Rainey Harper.

The Budget Timeline

The District's fiscal year runs from July to June. Typically there are periods of review and feedback between principals and department managers, and central office regarding the budget. However due the COVID-19 pandemic the following activities, which occurred during SY20-21, contributed to the SY21-22 budget development:

- The Ohio Department of Education releases its annual report card data on 10/13/21. This data supports strategic school design and district portfolio planning. However due to COVID-19 the report cards have the grade "NR" since 9/12/19.
- Principals received the same budget from the previous school year, SY20-21, in addition to any funds remaining from SY20-21. For SY21-22, principals received "rollover" budget from the previous year.
- On May 4, 2021, the budget template for department managers was opened. They also had until May 11th to propose a budget, inclusive of investment requests. All academic budgets were submitted through an Excel file that enabled multi-year, multi-fund budgets. Investment requests from departments were evaluated and adjudicated by the Chief Financial Officer and Chief Executive Officer.
- After aggregating all of the budgets and investment requests, the five-year forecast was presented

to the Board of Education on May 11, 2021 and approved on May 25, 2021. The SY21-22 budget and appropriation measure was presented to the Board of Education on June 8, 2021 and approved on June 22, 2021. Typically between the June meetings, two community presentations are held however, due to COVID-19 the presentation were held remotely/virtually in an effort to keep the community healthy.

Budget Management

The Budgets and Grants department provides ongoing budget and expenses management through a team of Finance Partners and Sr. Financial Analysts who are assigned to support individual schools/departments and individual funds, respectively. This matrix team of finance professionals provide ongoing budget-to-actual reporting as well as track personnel expenses, forecast and anticipate school, department, and fund needs, and help resolve issues and concerns.

All District purchases – all goods and services – are processed through procurement. Purchase orders and supplier contracts are created only when funds are available and all authorized approvals are given.

Other Sustaining Revenues

The District does not have any other sustaining revenue sources, such as cell towers, partnerships, tuition based programs, alternative schools that generate income, etc.

FINANCIAL SECTION



Financial Section

This section contains detailed information about past, budgeted, and projected future expenditures. It contains visibility to expenditures at the fund, object, and function level as well as detailed information at the cost center level for the general operating fund budget. There is also a subsection providing more detail on the capital projects budget.

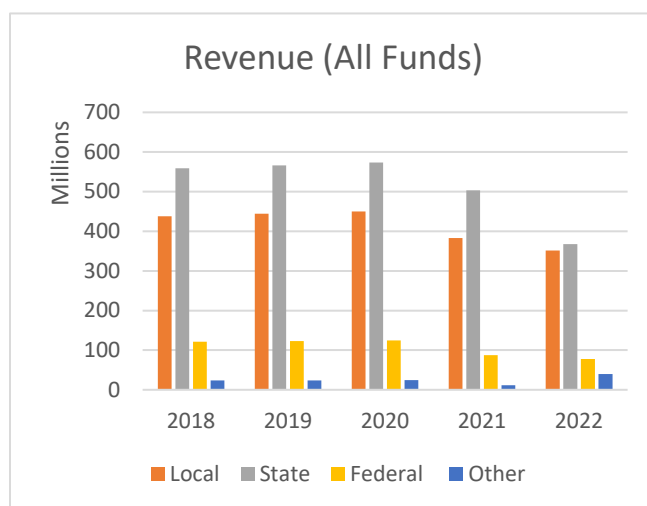
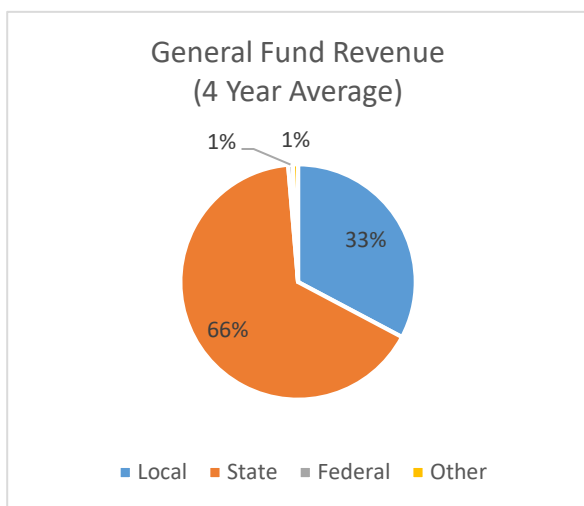
It is important to note the information contained herein about current and future budgets reflects accurate information known at publication. Individual department budgets will adjust throughout the fiscal year and assumptions about future events will change.

Major Revenue Sources and Expenditure Drivers

There are certain revenue sources and expenditure drivers that account for a significant portion of District financial activity.

Revenue

CMSD's revenue derives from a combination of state funds, local sources such as property taxes (and in some cases income taxes) and federal funds. The amount of state funds that CMSD receives is based on a formula that takes into account the student enrollment and the property wealth of the district. The majority of our general operating funds comes from the State of Ohio (66%). Local sources of revenue account for 32.0% and other miscellaneous sources (e.g., reimbursements, advances, etc.) account for the balance. State and Federal grants and state construction funding account for the majority of non-general operating revenue.

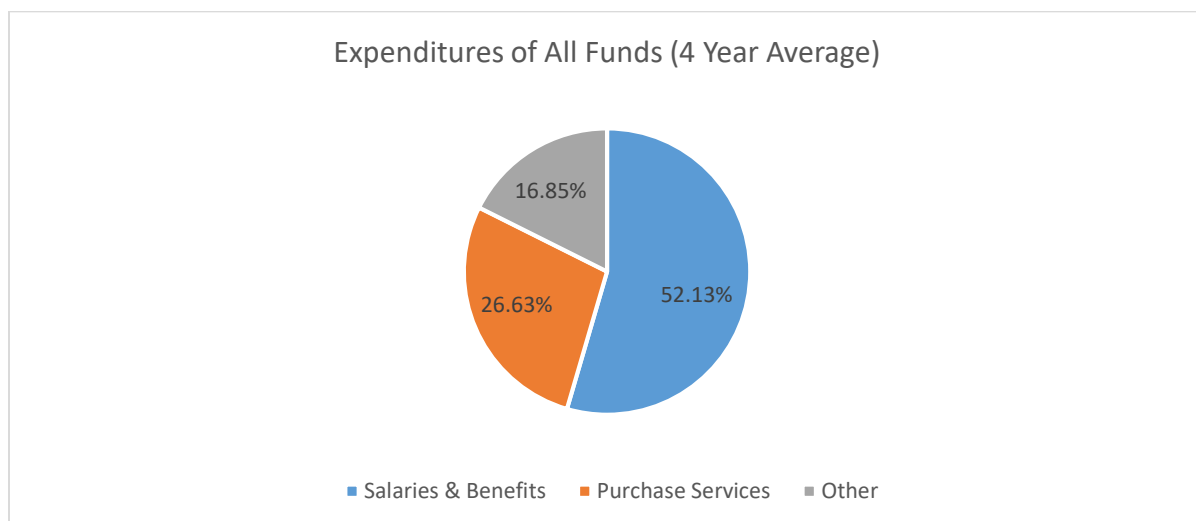
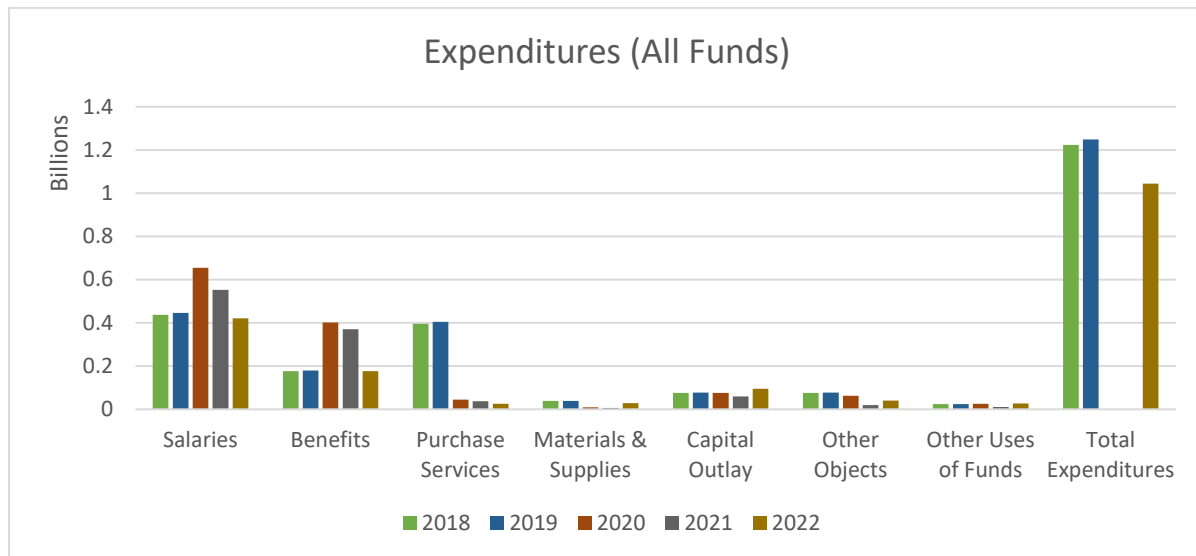


The Ohio Department of Education's General Revenue Fund budget represents the largest component of CMSD's revenue. These funds, along with profits from the Ohio Lottery are used to fund all of Ohio's 612 public school districts, 49 joint vocational school districts, and approximately 370 public community schools. They also fund the activities of the Ohio Department of Education, including funding for early childhood education, pre-school special education, assessments, and the A-F report card. In addition to state aid through the foundation program, many school districts receive reimbursements payments for lost property tax revenue caused by the phase out of the general business tangible personal property tax (TPP) and the reduction of property tax assessment rates on utility property (KwH). Finally, the state pays 10% of locally levied property taxes for residential and agricultural real property owners, an additional 2.5% for homeowners, and represents property tax relief to individual property taxpayers in Ohio.

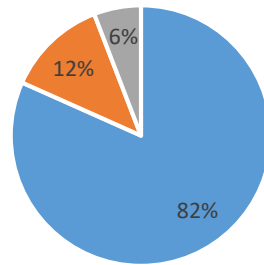
Expenditures

Across all funds, salary and benefits account for ~50% of total expenditures with purchased services accounting for another ~33%. Community school (charter) pass-through expenditures and tuition payments to other providers accounts for more than 50% of the purchased services total, or roughly 18% of total expenditures. Supplies and materials, capital outlay, and other uses account for the balance.

Although this year, the state funding formula has allowed dollars to go directly to schools and eliminated the need for pass-through payments, below is a chart showing the exclusion of pass-through payments to charter schools and other providers. This depicts how salaries and benefits have historically accounted for 81-85% of expenditures within the general operating fund over the past few years. As a percent of salaries and wages, fringe benefits costs average around 40%.



General Fund Expenditures (Excluding Pass-Through Payments)



■ Salaries & Benefits ■ Purchase Services ■ Other

Assumptions Used to Develop Budgets

The following assumptions were used in preparing the FY22 general operating budget and five-year forecast.

Revenue Assumptions

- Local Property Tax represents 40.4% of General Fund Revenue
 - The Forecast uses a three-year average collection rate of 90.4%. Our most recent collection rate was 91.7%, which was 0.4% higher than the previous year.
 - The recently-completed triennial update forecasted CMSD's assessed valuation will increase 11%, which would generate an additional \$2.3M.
- The State Foundation Formula represents 50.7% of General Fund Revenue. The forecast includes the \$5.6 million reduction that the state announced in May related to COVID-19 funding issues for SY20 and SY21
 - The Forecast assumes the new Fair School Funding Plan (HB110) in all five years, which equates to ~\$120M less revenue.
 - Wellness funds are included as part of the General Fund (\$12.5M).

Expenditure Assumptions

- Salaries and Benefits
 - The forecast includes a 3.0% wage increase in FY22 and FY23 and a 2.0% wage increase in FY24.
 - The forecast projects an annual 6.5% increase in healthcare cost.
- Purchased Services (State Budget: New Funding Formula)
 - District expenditures will decrease \$158.6M due to Community School and Scholarship student being funded directly for the students they educate.
- Investments in the Educator, Student, and School Experience
 - The Forecast reflects \$43M annually in sustained Investments post-ARP (FY25 and FY26)

Due to the COVID-19 pandemic, there are possible impacts that could affect the District's revenues and expenditures in current and future fiscal years.

Revenue

- There is a possible decrease in property tax collections in next fiscal; for each 1% drop in our collection rate results in about \$2.5 million less in revenue
- Possibility of less state funding next year if the state does not make revenue projections next year

- Interest income can drop if recession continues longer than expected. Current forecast shows \$1.8 million in interest income next fiscal year
- Possibility of additional aid from the CARES Act

Expenditure

- Potential of make-up claims for medical insurance over the first six months of next fiscal year
- Possible decreases in Overtime and some Supplemental pays while the stay at home order is in place
- Increases in technology purchases related to the shut down
- Possible decreases in facility related expenses (utilities ect.)

Changes in Fund Balances

The District has been diligent about monitoring its fund balance. Prior to the levy renewal on November 8, 2016, CMSD was forecasting a negative fund balance in FY2020-21. Following the passage of that levy, CMSD is now projecting a negative fund balance in FY2023-24. We will actively engage district leadership, Board members, and the community in solutions over the coming fiscal years to “right-size” expenses and/or revenue to ensure a healthy fund balance.

Capital Projects

The capital projects funds are used to account for and report financial resources that are restricted, committed, or assigned to expenditure for capital outlays, including the acquisition or construction of capital facilities and other capital assets.

The individual fund types that make up the capital projects funds are as follows:

- Permanent Improvement Fund
- Classroom Facilities Fund

In 2000, a Facilities Assessment Commission was established to review the condition of the School District’s facilities. The Commission recommended that a complete renovation program of all School District facilities be undertaken and that a substantial contribution from the State of Ohio (through the Ohio School Facilities Commission) could be included in the proposed construction and renovation plan by participation in the Classroom Facilities Assistance Program (CFAP).

The approval of a bond issue and tax levy by the voters on May 8, 2001, made the School District eligible for participation in the programs of the Commission. These programs provide assistance to Ohio school districts in the assessment of a school district’s facilities and funding for a portion of the cost of upgrading said school district’s facilities by renovating or constructing new facilities. Since passage of the bond issue, the School District and the Commission have worked together to create a Master Facilities Plan (henceforth referred to as the Project) for the construction, renovation and acquisition of classroom facilities that has been approved by the Board and State. The Project is currently estimated to cost \$1.2 billion in aggregate, not including over \$193 million of locally funded initiatives (i.e., permanent improvements the costs of which are not matched by State contributions).

The Project is divided into seven overlapping “segments.” The cost of each segment is to be borne by the State and District in the same proportion – 68% by the State and 32% by the District. Before the State will agree to fund its share of a given segment of the Project, the District must produce its full share of the cost of that segment. Appropriations for the State’s share of a given segment of the Project are made on a fiscal biennium basis, with the Commission determining biennial amounts based on the District’s estimated

construction schedule. The Revised Code and the Commission's regulations require that any increase in costs above the amount agreed to and budgeted be paid first from interest earned and available in the construction fund and then borne by the State and the District in the same proportion as the initial cost.

Construction Segments

To date, the District has entered into seven segment agreements with the Commission. These seven segments are currently estimated to cost, and to be funded with District and State dollars, as follows:

Segment	Total Cost	District Share	State Share
One	\$218,634,101	\$69,962,912	\$148,671,189
Two	99,998,886	31,999,644	67,999,242
Three	132,209,511	42,307,043	89,902,468
Four	135,924,569	43,495,862	92,428,707
Five	193,876,826	62,040,585	131,836,241
Six	32,401,145	10,368,366	22,032,779
Seven	196,493,861	62,878,036	133,615,825
Eight	37,503,389	37,503,389	21,875.00

The first, second, third, fourth and fifth segments of the Project have been completed substantially, and included the following improvements at the following costs (including, in all cases, both the District's share of the cost and the State's share of the cost), as of June 30, 2017.

Segment One

Building(s)	Type of Improvement	Approximate Cost
Districtwide Buildings	Heating and Safety Repairs	\$53.7 million
Andrew J. Rickoff (K-8) Elementary School	New Construction	17.5 million
East High School; Gymnasium Addition	Addition	6.3 million
John Adams (K-8) Elementary School	New Construction	16.5 million
John Adams High School	New Construction	37.5 million
John Hay High School	Renovation	35.4 million
SuccessTech Academy (9-12)	Renovation	6.1 million
Memorial (K-8) Elementary School	New Construction	15.0 million
Riverside (K-8) Elementary School	New Construction	12.3 million
Warner Road (K-8) Elementary School Site	Abatement/Demolition	0.3 million
Woodhill Quincy Administration Center Site	Abatement/Demolition	0.7 million
Miscellaneous Improvements		15.5 million
Security Enhancements		1.8 million
Total		\$218.6 million

Segment Two

Building	Type of Improvement	Approximate Cost
Warner Road (K-8) Elementary School	New Construction	\$15.3 million
Mound (K-8) Elementary School	New Construction	0.1 million
Daniel E. Morgan (K-8) Elementary School	New Construction	13.1 million
Mary B. Martin (K-8) Elementary School	Renovation	9.0 million

Franklin D. Roosevelt (K-8) Elementary School	Renovation	15.4 million
Hanna Gibbons (K-8) Elementary School	New Construction	10.2 million
Mary M. Bethune (K-8) Elementary School	Renovation/Addition	9.8 million
Max S. Hayes Vocational High School	New Construction	0.8 million
Thomas Jefferson (K-8) Elementary School	Swing Space Related to New Construction	0.2 million
Willson (K-8) Elementary School	New Construction	0.4 million
James Ford Rhodes High School	Renovation	24.8 million
Miles Park @ Moses Cleveland (K-8) Elementary School	New Construction	0.4 million
New West Side High School	Swing Space Related to	0.5 million
Total		\$100 million

Segment Three

Building	Type of Improvement	Approximate Cost
Artemus Ward (K-8) Elementary School	New Construction	\$13.8 million
Willson (K-8) Elementary School	New Construction	14.9 million
Harvey Rice (K-8) Elementary School	New Construction	16.0 million
Wade Park (K-8) Elementary School	New Construction	15.1 million
East Clark (K-8) Elementary School	New Construction	14.2 million
Patrick Henry (K-8) Elementary School	New Construction	15.8 million
Buhrer (K-8) Elementary School	New Construction	13.1 million
Charles A. Mooney (K-8) Elementary School	New Construction	0.3 million
Garfield (K-8) Elementary School	New Construction	14.8 million
New West Side High School	Architectural Design for New Construction	0.6 million
Robinson G. Jones (K-8) Elementary School	New Construction	13.6 million
Total		\$132.2 million

Segment Four

Building	Type of Improvement	Approximate Cost
Adlai Stevenson (K-8) Elementary School	New Construction	\$14.7 million
Anton Grdina (K-8) Elementary School	New Construction	15.9 million
Audubon (K-8) Elementary School	New Construction	0.3 million
Charles Dickens (K-8) Elementary School	New Construction	14.0 million
Charles H. Lake (K-8) Elementary School	New Construction	1.7 million
Euclid Park (K-8) Elementary School	New Construction	13.6 million
George W. Carver (K-8) Elementary School	New Construction	14.4 million
Mound (K-8) Elementary School	New Construction	13.4 million
Nathan Hale (K-8) Elementary School	New Construction	13.1 million
Robert H. Jamison (K-8) Elementary School	New Construction	14.6 million
Thomas Jefferson (K-8) Elementary School	New Construction	18.5 million
Corlett Elementary School	Demolition (for the Charles Dickens (K-8) Elementary	0.7 million

Building	Type of Improvement	Approximate Cost
	School)	
Moses Cleveland Elementary School	Demolition (for the Robert H. Jamison (K-8) Elementary School)	1.0 million
Total		\$135.9 million

Segment Five

Building	Type of Improvement	Approximate Cost
Almira (K-8) Elementary School	New Construction	\$15.9 million
Charles Mooney (K-8) Elementary School	New Construction	0.3 million
Forest Hill (K-8) Elementary School	New Construction	0.6 million
John Marshall (9-12) High School	New Construction	46.7 million
Louisa M Alcott (K-8) Elementary School	Renovation	6.3 million
Max Hayes (9-12) High School	New Construction	39.2 million
Miles (K-8) Elementary School	New Construction	17.3 million
Orchard (K-8) Elementary School	New Construction	16.1 million
Paul Dunbar (K-8) Elementary School	New Construction	15.8 million
Cleveland School of the Arts (9-12) High School	New Construction	33.6 million
West Side Relief High School	New Construction	0.6 million
Shuler @ Hawthorne	Renovation	1.0 million
AG Bell	Demolition	0.5 million
Total		\$193.9 million

Segment Six

Building	Type of Improvement	Approximate Cost
Albert B. Hart (K-8) Elementary School	Demolition	\$0.8 million
Alexander Hamilton (K-8) Elementary School	Demolition	0.5 million
Campus International Elementary School	New Construction	21.4 million
Emile B. DeSauze Elementary School	Demolition	1.2 million
Giddings Elementary School	Demolition	1.3 million
Gracemount (K-8) Elementary School	Demolition	0.3 million
John Raper (K-8) Elementary School	Demolition	0.4 million
John D. Rockefeller Elementary School	Demolition	1.1 million
Louis Pasteur (K-8) Elementary School	Demolition	0.4 million
Robert Jamison Elementary School	Demolition	2.7 million
Stephen Howe (K-8) Elementary School	Demolition	0.2 million
Union Elementary School	Demolition	1.3 million
William Rainey Harper Elementary School	Demolition	0.4 million
Wilson Middle School	Demolition	0.4 million
Total		\$32.4 million

The seventh segment was recently amended by the Board of Education and the State of Ohio. The School District has set aside its share of the cost of that segment. The District is completing construction on William Rainey Harper. This school will be in use by the start of the school year. The estimated completion date of this segment is December 2020. The elements of this segment include the following:

Segment Seven

Building	Type of Improvement	Estimated Cost
Buckeye-Woodland Elementary School	Demolition	\$0.3 million
Charles Eliot (PreK-8) Elementary School	New Construction	15.6 million
Fullerton (PreK-8) Elementary School	New Construction	15.9 million
H. Barbara Booker (PreK-8) Elementary School	New Construction	16.1 million
Halle Elementary School	Demolition	0.3 million
Henry Longfellow	Demolition	0.4 million
Jessie Owens Elementary School	Demolition	0.3 million
John F. Kennedy High School	New Construction	35.8 million
Max Hayes High School (old site)	Demolition	2.3 million
Mt. Pleasant Elementary School (A.J. Rickoff swing space)	Demolition	1.3 million
Oliver Hazard Perry (K-8) Elementary School	Demolition	0.7 million
Oliver Hazard Perry (K-8) Elementary School	New Construction	16.3 million
Paul Revere Elementary School*	Demolition	0.6 million
Sunbeam (PreK-8) Elementary School	New Construction	25.5 million
Waverly Elementary School	Demolition	0.5 million
Waverly Elementary School	New Construction	15.5 million
West Side High School	New Construction	32.6 million
Whitney M Young	Demolition	0.9 million
William Rainey Harper (PreK-8) Elementary School	New Construction	15.6 million
Total		\$196.5 million(a)

The eight segment has not incurred any costs as it is still in the planning stages. Once the project agreement budget is finalized, details, such as the buildings included, in the project will be released.

In May of each year, the Commission adjusts its construction cost calculator to reflect inflationary growth in Ohio construction for the previous year. Each future segment of the Project will have the construction budget adjusted to reflect inflationary growth.

To date, the District has funded its obligations relating to the Project in large part through the issuance of securities pursuant to the aforementioned voter approval in May 2001 and November 2014. Specifically, the following principal amounts of voter-approved securities have funded the District's obligations with respect to the following segments of the Project, to date:

Segment 1	Segment 2	Segment 3	Segment 4	Segment 5	Segment 6	Segment 7	Segment 8
\$54,394,300	\$26,393,849	\$41,869,562	\$44,079,363	\$61,658,467	\$9,680,766	\$59,119,443	\$1,817,523

The principal amounts shown above for the first three segments are less than the respective District shares because other available funds were also used. District contributions to segments in excess of ultimately required amounts are returned to the District and applied to future segments or LFIs.

\$148,333,496 of voter-approved securities (not including any portion of the Bonds) have been allocated to locally funded initiatives (LFIs), which do not qualify for State matching funds. LFIs include real estate acquisition, auditorium improvements, enhanced use of brick and sloped roofs, and additional square footage renovations beyond what the OSFC will co-fund. As mentioned above, completed and currently planned LFIs are expected to ultimately cost more than \$200,000,000.

Revenue, Expenditure, and Fund Balance Detail for All Funds

This section contains detailed information about fund-level expenditures, budgets, projections, and fund balances. It begins with the aggregate view of revenue and expenditures, by object and function, for all funds combined. This is followed by a detailed view of all individual funds, beginning with the operating fund and then the other individual funds. This section concludes with the presentation of fund balances by fund. The Appendix contains additional detailed information about individual school and department cost centers within the general operating fund.

The themes and trends associated with these funds are:

- Overall – in aggregate – revenue and expenses are stable with some modest increases. This is due to a relatively stable state funding formula and flat-to-slightly increasing student enrollment.
- Funds 003 and 010 follow construction patterns and are linked to state-approved plans, which is why the revenue and expenses fluctuate each year.
- Fund 024, Employee Benefits Self-Insurance, shows a steady increase as tied to rising healthcare costs.
- Funds 018, 200, and 300 reflect fund raising by individual schools.
- Decreases in Funds 401, 439, and 463 reflect changes in the state funding formula. This shows decreased investment in non-public schools, preschool, and alternative education respectively due to dollars being placed at those institutions directly.
- Funds 019, 432, 451, 452, and 506 are no longer active revenue sources, but all are included in the budget book due to actual expenses incurred in the past four years.
- The FY 2021-24 revenue forecasts reflect the 15-mill levy ending on December 31, 2020.
- Funds received from the state have decreased due to the COVID-19 pandemic. We are monitoring our expenditures closely and maximizing the use of grant funding to help offset that difference in revenue.

All Funds

The following table represents all aggregate revenues & expenditures of The District from all funds.

	FY 2018 Actual	FY 2019 Actual	FY 2020 Actual	FY 2021 Est. Actual	FY 2022 Budget	FY 2023 Forecast	FY 2024 Forecast	FY 2025 Forecast
<i>Revenues</i>								
Local	\$393,195,218	\$398,268,392	\$404,934,775	\$436,618,760	\$441,912,765	\$435,193,771	\$438,590,638	\$439,947,745
State	556,130,302	515,912,638	531,875,837	512,153,240	382,892,687	380,764,991	383,010,094	382,936,250
Federal	96,036,523	124,541,913	91,702,694	112,441,746	187,286,745	184,866,646	187,125,611	189,327,235
Other	10,810,918	8,035,533	12,053,535	49,429,964	10,804,149	10,563,467	10,664,731	10,730,917
<i>Total Revenue</i>	<i>\$1,056,172,961</i>	<i>\$1,046,758,476</i>	<i>\$1,040,566,841</i>	<i>\$1,110,643,709</i>	<i>\$1,022,896,345</i>	<i>\$1,011,388,876</i>	<i>\$1,019,391,074</i>	<i>\$1,056,172,961</i>
<i>Expenditures (by object)</i>								
Salaries	\$410,003,816	\$426,969,197	\$403,553,232	\$385,585,329	\$458,930,790	\$469,145,631	\$478,595,349	\$531,967,504
Benefits	\$149,656,537	\$156,090,439	\$160,395,341	\$166,502,891	\$189,762,512	\$193,913,722	\$197,765,761	\$219,376,305
Purchase Services	\$368,135,693	\$375,085,832	\$357,190,811	\$354,604,805	\$256,601,288	\$264,668,734	\$267,575,272	\$278,711,870
Materials & Supplies	\$42,900,577	\$44,391,401	\$27,772,484	\$30,955,673	\$63,009,667	\$64,757,989	\$65,189,637	\$66,807,593
Capital Outlay	\$94,570,810	\$113,830,569	\$67,445,480	\$38,028,938	\$104,853,199	\$102,321,048	\$98,687,182	\$95,754,331
Other Objects	\$32,805,964	\$36,833,781	\$34,522,624	\$33,384,978	\$41,724,958	\$43,115,140	\$43,564,949	\$44,991,331
Other Uses of Funds	\$9,111,000	\$8,000,000	\$10,224,518	\$49,377,259	\$30,342,913	\$31,364,057	\$31,696,338	\$32,776,358
<i>Total Expenditures</i>	<i>\$1,107,184,397</i>	<i>\$1,161,201,219</i>	<i>\$1,061,104,489</i>	<i>\$1,058,439,872</i>	<i>\$1,145,225,328</i>	<i>\$1,169,286,321</i>	<i>\$1,183,074,488</i>	<i>\$1,270,385,291</i>
<i>Expenditures (by function)</i>								
Instruction	\$550,055,745	\$571,856,115	\$556,865,776	\$575,377,973	\$562,105,874	\$575,142,958	\$586,496,043	\$649,993,010
Supporting Services	\$393,915,176	\$410,251,475	\$373,250,017	\$343,879,838	\$401,554,493	\$413,585,525	\$419,307,424	\$444,706,344
Non-Instructional	\$38,968,081	\$37,640,642	\$37,370,478	\$62,914,677	\$71,051,104	\$72,881,279	\$73,441,826	\$74,204,797
Extracurricular Activities	\$6,633,009	\$6,211,749	\$4,956,500	\$6,274,992	\$3,184,823	\$3,279,130	\$3,327,644	\$3,554,779
Facilities & Construction	\$89,511,874	\$108,128,918	\$59,319,602	\$54,748,941	\$53,526,163	\$48,724,884	\$44,301,173	\$40,324,837
Debt Service	\$18,989,512	\$19,112,322	\$19,117,599	\$19,107,267	\$22,523,647	\$23,352,517	\$23,525,325	\$23,708,823
Other Uses of Funds	\$9,111,000	\$8,000,000	\$10,224,518	\$48,141,886	\$31,279,223	\$32,320,030	\$32,675,053	\$33,892,700
<i>Total Expenditures</i>	<i>\$1,107,184,397</i>	<i>\$1,161,201,219</i>	<i>\$1,061,104,489</i>	<i>\$1,110,445,574</i>	<i>\$1,145,225,328</i>	<i>\$1,169,286,321</i>	<i>\$1,183,074,488</i>	<i>\$1,270,385,291</i>
<i>Ending Fund Balance</i>	<i>\$358,869,712</i>	<i>\$244,426,968</i>	<i>\$223,889,320</i>	<i>\$278,839,308</i>	<i>\$156,510,325</i>	<i>(\$1,387,120)</i>	<i>(\$165,070,534)</i>	<i>(\$412,513,677)</i>

General Fund (001)

This is a set of accounts used to show all ordinary operations of a school system, generally all transactions which do not have to be accounted for in another fund. Revenues and expenditures for this fund have increased steadily for the past four years and are predicted to decline then increase over the next three years. The FY 2022 revenue reflects the change in the state funding formula.

	FY 2018 Actual	FY 2019 Actual	FY 2020 Actual	FY 2021 Est. Actual	FY 2022 Budget	FY 2023 Forecast	FY 2024 Forecast	FY 2025 Forecast
<i>Revenues</i>								
Local	\$253,146,961	\$256,326,015	\$268,995,930	\$288,369,991	\$273,020,523	\$271,628,118	\$273,094,910	\$272,794,506
State	468,253,505	477,803,506	470,891,315	468,920,259	351,610,993	349,817,777	351,706,793	351,319,915
Federal	1,246,560	3,683,001	4,981,857	841,240	4,793,279	4,768,834	4,794,585	4,789,311
Other	7,368,668	4,035,533	5,829,018	5,277,223	3,644,149	3,625,563	3,645,142	3,641,132
<i>Total Revenue</i>	\$730,015,694	\$741,848,056	\$750,698,119	\$763,408,713	\$633,068,944	\$629,840,293	\$633,241,430	\$632,544,865
<i>Expenditures (by object)</i>								
Salaries	\$355,114,504	\$368,155,480	\$345,870,772	\$321,337,641	\$357,582,095	\$365,091,319	\$373,776,841	\$426,337,341
Benefits	127,613,615	132,721,200	136,896,677	137,941,561	144,559,928	147,595,686	151,106,988	172,355,653
Purchased Services	246,128,074	249,526,050	239,896,504	215,897,590	66,224,068	67,614,773	69,223,329	78,957,513
Materials & Supplies	18,283,105	23,024,859	10,571,577	8,046,213	9,317,704	9,513,376	9,739,699	11,109,295
Capital Outlay	4,258,917	4,148,710	5,027,396	473,605	2,137,498	2,182,385	2,234,304	2,548,492
Other Objects	7,574,698	8,102,748	6,745,112	6,935,073	7,828,127	7,992,518	8,182,660	9,333,305
Other Uses of Funds	4,000,000	4,000,000	6,224,518	8,445,000	6,000,000	6,126,000	6,271,738	7,153,669
<i>Total Expenditures</i>	\$762,972,913	\$789,679,046	\$751,232,556	\$699,076,682	\$593,649,420	\$606,116,058	\$620,535,559	\$707,795,269
<i>Expenditures (by function)</i>								
Instruction	\$508,189,522	\$514,459,459	\$502,165,167	\$493,335,651	\$424,446,307	\$433,359,679	\$443,669,306	\$506,058,084
Support Services	251,313,274	265,592,562	237,427,065	193,862,540	159,434,145	162,782,262	166,654,852	190,089,857
Non-Instructional	613,516	615,444	1,346,498	1,682,391	1,383,612	1,412,668	1,446,275	1,649,650
Extracurricular	5,468,814	5,011,582	4,069,308	1,761,955	1,449,046	1,479,476	1,514,673	1,727,666
Facilities & Construction	0	0	0	0	0	0	0	0
Debt Service	0	0	0	0	0	0	0	0
Other Uses of Funds	4,000,000	4,000,000	6,224,518	8,434,145	6,936,310	7,081,973	7,250,453	8,270,011
<i>Total Expenditures</i>	\$769,585,126	\$789,679,046	\$751,232,556	\$699,076,682	\$593,649,420	\$606,116,058	\$620,535,559	\$707,795,269
<i>Ending Fund Balance</i>	\$66,140,778	\$18,309,788	\$17,775,351	\$82,107,382	\$121,526,906	\$145,251,140	\$157,957,012	\$82,706,607

Bond Retirement Fund (002)

A fund provided for the retirement of serial bonds and short-term notes and loans. All revenue derived from general or special levies, within or exceeding the ten-mill limitation, which is levied for debt charges on bonds, notes, or loans, shall be paid into this fund.

	FY 2018 Actual	FY 2019 Actual	FY 2020 Actual	FY 2021 Est. Actual	FY 2022 Budget	FY 2023 Forecast	FY 2024 Forecast	FY 2025 Forecast
<i>Revenues</i>								
Local	\$22,466,301	\$23,480,420	\$19,270,744	\$18,764,609	\$22,104,710	\$21,406,201	\$21,658,794	\$21,875,382
State	3,099,958	2,271,898	2,253,534	2,258,930	2,552,591	2,471,929	2,501,098	2,526,109
Federal	0	0	0	0	0	0	0	0
Other	0	0	0	0	0	0	0	0
<i>Total Revenue</i>	\$25,566,259	\$25,752,318	\$21,524,279	\$21,023,539	\$24,657,301	\$23,878,130	\$24,159,892	\$24,401,491
<i>Expenditures (by object)</i>								
Salaries	\$0	\$0	\$0	\$0	\$0	\$0	\$0	\$0
Benefits	0	0	0	0	0	0	0	0
Purchased Services	0	0	0	0	0	0	0	0
Materials & Supplies	0	0	0	0	0	0	0	0
Capital Outlay	0	0	0	0	0	0	0	0
Other Objects	19,535,063	19,717,865	19,577,408	19,511,291	22,999,910	23,846,307	24,022,770	24,210,147
Other Uses of Funds	0	0	0	0	0	0	0	0
<i>Total</i>	\$19,535,063	\$19,717,865	\$19,577,408	\$19,511,291	\$22,999,910	\$23,846,307	\$24,022,770	\$24,210,147
<i>Expenditures (by function)</i>								
Instruction	\$0	\$0	\$0	\$0	\$0	\$0	\$0	\$0
Support Services	545,551	605,543	459,809	404,024	476,264	493,790	497,444	501,324
Non-Instructional	0	0	0	0	0	0	0	0
Extracurricular	0	0	0	0	0	0	0	0
Facilities & Construction	0	0	0	0	0	0	0	0
Debt Service	18,989,512	19,112,322	19,117,599	19,107,267	22,523,647	23,352,517	23,525,325	23,708,823
Other Uses of Funds	0	0	0	0	0	0	0	0
<i>Total</i>	\$19,535,063	\$19,717,865	\$19,577,408	\$19,511,291	\$22,999,910	\$23,846,307	\$24,022,770	\$24,210,147
<i>Ending Fund Balance</i>	\$38,005,571	\$44,040,025	\$45,986,896	\$47,499,143	\$49,156,534	\$49,188,357	\$49,325,479	\$49,516,822

Permanent Improvement Fund (003)

A fund provided to account for all transactions related to the acquiring, constructing, or improving of such permanent improvements as are authorized by Chapter 5705, Revised Code.

	FY 2018 Actual	FY 2019 Actual	FY 2020 Actual	FY 2021 Est. Actual	FY 2022 Budget	FY 2023 Forecast	FY 2024 Forecast	FY 2025 Forecast
<i>Revenues</i>								
Local	\$4,091,133	\$3,106,315	\$2,957,744	\$3,076,361	\$3,415,000	\$3,307,086	\$3,346,110	\$3,379,571
State	108,005	67,521	63,709	62,599	65,000	62,946	63,689	64,326
Federal	0	0	0	0	0	0	0	0
Other	0	0	0	0	0	0	0	0
<i>Total Revenue</i>	<i>\$4,199,138</i>	<i>\$3,173,836</i>	<i>\$3,021,453</i>	<i>\$3,138,960</i>	<i>\$3,480,000</i>	<i>\$3,370,032</i>	<i>\$3,409,798</i>	<i>\$3,443,896</i>
<i>Expenditures (by object)</i>								
Salaries	\$177,774	\$0	\$348,772	\$418,013	\$202,736	\$210,197	\$211,752	\$213,404
Benefits	62,752	0	129,958	166,972	80,981	83,961	84,583	85,242
Purchase Services	5,960,284	2,162,402	1,653,630	1,358,867	659,050	683,304	688,360	693,729
Materials & Supplies	2,196,148	452,592	0	9,775	4,741	4,915	4,952	4,990
Capital Outlay	31,063,469	14,601,802	11,640,072	6,941,137	3,366,451	3,490,337	3,516,165	3,543,591
Other Objects	54,565	57,485	83,800	73,738	35,763	37,079	37,354	37,645
Other Uses of Funds	0	0	0	35,707,741	17,318,254	17,955,566	18,088,437	18,229,527
<i>Total Expenditures</i>	<i>\$39,514,992</i>	<i>\$17,274,281</i>	<i>\$13,856,231</i>	<i>\$44,676,243</i>	<i>\$21,667,978</i>	<i>\$22,465,360</i>	<i>\$22,631,603</i>	<i>\$22,808,130</i>
<i>Expenditures (by function)</i>								
Instruction	\$0	\$0	\$0	\$0	\$0	\$0	\$0	\$0
Supporting Services	54,565	57,485	562,530	658,723	319,481	331,238	333,689	336,292
Non-Instructional	0	0	0	0	0	0	0	0
Extracurricular Activities	0	0	0	0	0	0	0	0
Facilities & Construction	39,460,427	17,216,795	13,293,701	8,309,779	4,030,243	4,178,556	4,209,477	4,242,311
Debt Service	0	0	0	0	0	0	0	0
Other Uses of Funds	0	0	0	35,707,741	17,318,254	17,955,566	18,088,437	18,229,527
<i>Total Expenditures</i>	<i>\$39,514,992</i>	<i>\$17,274,281</i>	<i>\$13,856,231</i>	<i>\$44,676,243</i>	<i>\$21,667,978</i>	<i>\$22,465,360</i>	<i>\$22,631,603</i>	<i>\$22,808,130</i>
<i>Ending Fund Balance</i>	<i>\$118,880,587</i>	<i>\$104,780,142</i>	<i>\$93,945,365</i>	<i>\$52,408,081</i>	<i>\$34,220,103</i>	<i>\$15,124,775</i>	<i>(\$4,097,029)</i>	<i>(\$23,461,263)</i>

Food Services Fund (006)

A fund used to record financial transactions related to food service operation.

	FY 2018 Actual	FY 2019 Actual	FY 2020 Actual	FY 2021 Est. Actual	FY 2022 Budget	FY 2023 Forecast	FY 2024 Forecast	FY 2025 Forecast
Revenues								
Local	\$229,461	\$487,830	\$163,978	\$31,288	\$250,000	\$252,500	\$255,480	\$260,589
State	91,196	20,000	449,431	0	0	0	0	0
Federal	24,008,416	25,336,271	19,516,623	8,112,430	24,250,000	24,492,500	24,781,512	25,277,142
Other	2,250	0	0	0	0	0	0	0
Total Revenue	\$24,331,323	\$25,844,101	\$20,130,032	\$8,143,717	\$24,500,000	\$24,745,000	\$25,036,991	\$25,537,731
Expenditures (by object)								
Salaries	\$8,215,404	\$7,811,475	\$7,941,636	\$4,264,707	\$9,423,658	\$9,517,895	\$9,588,327	\$9,663,116
Benefits	4,504,507	3,948,254	4,396,760	3,930,820	8,685,873	8,772,732	8,837,650	8,906,584
Purchase Services	162,048	778,747	634,959	505,732	1,117,507	1,128,683	1,137,035	1,145,904
Materials & Supplies	10,620,591	9,628,359	8,159,039	1,357,266	2,999,130	3,029,121	3,051,537	3,075,339
Capital Outlay	105,059	73,340	21,637	34,149	75,459	76,213	76,777	77,376
Other Objects	75,143	105,687	42,996	50,190	110,904	112,013	112,842	113,722
Other Uses of Funds	0		0	0	0	0	0	0
Total Expenditures	\$23,682,752	\$22,345,863	\$21,197,027	\$10,142,862	\$22,412,531	\$22,636,656	\$22,804,168	\$22,982,040
Expenditures (by function)								
Instruction	\$0	\$0	\$0	\$0	\$0	\$0	\$0	\$0
Supporting Services	0	0	0	0	0	0	0	0
Non-Instructional	23,682,752	22,345,863	21,197,027	10,142,862	22,412,531	22,636,656	22,804,168	22,982,040
Extracurricular Activities	0	0	0	0	0	0	0	0
Facilities & Construction	0	0	0	0	0	0	0	0
Debt Service	0	0	0	0	0	0	0	0
Other Uses of Funds	0	0	0	0	0	0	0	0
Total Expenditures	\$23,682,752	\$22,345,863	\$21,197,027	\$10,142,862	\$22,412,531	\$22,636,656	\$22,804,168	\$22,982,040
Ending Fund Balance	\$2,894,579	\$6,392,817	\$5,325,822	\$3,326,677	\$5,414,146	\$7,522,490	\$9,755,313	\$12,311,004

Special Trust Fund (007)

Fund 007 reflects grants, gifts, and donations made to CMSD at-large, CMSD schools and CMSD employees (mostly teachers) from local (i.e., non-federal, non-state) sources.

	FY 2018 Actual	FY 2019 Actual	FY 2020 Actual	FY 2021 Est. Actual	FY 2022 Budget	FY 2023 Forecast	FY 2024 Forecast	FY 2025 Forecast
<i>Revenues</i>								
Local	\$6,819,215	\$4,773,401	\$5,747,306	\$9,374,389	\$7,950,000	\$7,698,780	\$7,789,626	\$7,867,522
State	0	37,593	50,914	3,380	50,000	48,420	48,991	49,481
Federal	0	0	0	0	0	0	0	0
Other	0	0	0	0	0	0	0	0
<i>Total Revenue</i>	<i>\$6,819,215</i>	<i>\$4,810,994</i>	<i>\$5,798,220</i>	<i>\$9,377,769</i>	<i>\$8,000,000</i>	<i>\$7,747,200</i>	<i>\$7,838,617</i>	<i>\$7,917,003</i>
<i>Expenditures (by object)</i>								
Salaries	\$1,022,656	\$1,141,697	\$1,205,882	\$1,446,483	\$2,512,153	\$2,604,601	\$2,623,875	\$2,644,341
Benefits	398,210	399,481	398,621	400,249	695,125	720,705	726,039	731,702
Purchase Services	3,211,224	2,340,135	1,475,576	1,871,302	3,249,951	3,369,549	3,394,484	3,420,961
Materials & Supplies	1,177,519	1,481,322	830,843	697,705	1,211,726	1,256,317	1,265,614	1,275,486
Capital Outlay	2,190,728	1,802,495	536,785	437,957	760,615	788,605	794,441	800,638
Other Objects	300,790	744,317	188,612	203,194	352,894	365,881	368,588	371,463
Other Uses of Funds	0	0	0	0	0	0	0	0
<i>Total Expenditures</i>	<i>\$8,301,127</i>	<i>\$7,909,447</i>	<i>\$4,636,320</i>	<i>\$5,056,891</i>	<i>\$8,782,464</i>	<i>\$9,105,658</i>	<i>\$9,173,040</i>	<i>\$9,244,590</i>
<i>Expenditures (by function)</i>								
Instruction	\$404,619	\$877,856	\$769,016	\$844,010	\$1,465,819	\$1,519,761	\$1,531,008	\$1,542,950
Supporting Services	7,422,268	6,551,684	3,612,612	3,597,503	6,247,898	6,477,821	6,525,757	6,576,658
Non-Instructional	76,300	66,402	24,044	107,808	187,234	194,124	195,560	197,086
Extracurricular Activities	397,940	413,504	230,648	507,570	881,512	913,952	920,715	927,897
Facilities & Construction	0	0	0	0	0	0	0	0
Debt Service	0	0	0	0	0	0	0	0
Other Uses of Funds	0	0	0	0	0	0	0	0
<i>Total Expenditures</i>	<i>\$8,301,127</i>	<i>\$7,909,447</i>	<i>\$4,636,320</i>	<i>\$5,056,891</i>	<i>\$8,782,464</i>	<i>\$9,105,658</i>	<i>\$9,173,040</i>	<i>\$9,244,590</i>
<i>Ending Fund Balance</i>	<i>\$6,846,875</i>	<i>\$3,748,422</i>	<i>\$4,910,321</i>	<i>\$9,231,200</i>	<i>\$8,448,736</i>	<i>\$7,090,278</i>	<i>\$5,755,854</i>	<i>\$4,428,267</i>

Classroom Facilities Fund (010)

A fund provided to account for monies received and expended in connection with contracts entered into by the School District and the Ohio School Facilities Commission for the building and equipping of classroom facilities.

	FY 2018 Actual	FY 2019 Actual	FY 2020 Actual	FY 2021 Est. Actual	FY 2022 Budget	FY 2023 Forecast	FY 2024 Forecast	FY 2025 Forecast
<i>Revenues</i>								
Local	\$595,132	\$354,627	\$149,930	(\$6,637)	\$136	\$137	\$139	\$140
State	71,019,938	22,226,521	29,402,189	10,615,530	10,721,685	10,828,902	10,956,683	11,066,250
Federal	0	0	0	0	0	0	0	0
Other	0	0	0	35,707,741	0	0	0	0
<i>Total Revenue</i>	<i>\$71,615,070</i>	<i>\$22,581,148</i>	<i>\$29,552,119</i>	<i>\$46,316,634</i>	<i>\$10,721,821</i>	<i>\$10,829,039</i>	<i>\$10,956,822</i>	<i>\$11,066,390</i>
<i>Expenditures (by object)</i>								
Salaries	\$0	\$0	\$0	\$0	\$0	\$0	\$0	\$0
Benefits	0	0	0	0	0	0	0	0
Purchase Services	0	3,269,067	656,015	181,943	1,657,498	1,491,749	1,342,574	1,208,316
Materials & Supplies	0	1,424,729	945,523	227,889	2,076,073	1,868,466	1,681,619	1,513,457
Capital Outlay	50,051,447	86,218,326	44,424,362	5,023,309	45,762,349	41,186,114	37,067,503	33,360,752
Other Objects	0	0	0	0	0	0	0	0
Other Uses of Funds	0	0	0	0	0	0	0	0
<i>Total Expenditures</i>	<i>\$50,051,447</i>	<i>\$90,912,122</i>	<i>\$46,025,900</i>	<i>\$5,433,142</i>	<i>\$49,495,920</i>	<i>\$44,546,328</i>	<i>\$40,091,696</i>	<i>\$36,082,526</i>
<i>Expenditures (by function)</i>								
Instruction	\$0	\$0	\$0	\$0	\$0	\$0	\$0	\$0
Supporting Services	0	0	0	0	0	0	0	0
Non-Instructional	0	0	0	0	0	0	0	0
Extracurricular Activities	0	0	0	0	0	0	0	0
Facilities & Construction	50,051,447	90,912,122	46,025,900	5,433,142	49,495,920	44,546,328	40,091,696	36,082,526
Debt Service	0	0	0	0	0	0	0	0
Other Uses of Funds	0	0	0	0	0	0	0	0
<i>Total Expenditures</i>	<i>\$50,051,447</i>	<i>\$90,912,122</i>	<i>\$46,025,900</i>	<i>\$5,433,142</i>	<i>\$49,495,920</i>	<i>\$44,546,328</i>	<i>\$40,091,696</i>	<i>\$36,082,526</i>
<i>Ending Fund Balance</i>	<i>\$102,892,508</i>	<i>\$34,561,534</i>	<i>\$18,087,753</i>	<i>\$58,971,246</i>	<i>\$20,197,146</i>	<i>(\$13,520,143)</i>	<i>(\$42,655,017)</i>	<i>(\$67,671,153)</i>

Public School Support Fund (018)

A fund provided to account for specific local revenue sources, other than taxes or expendable trusts (i.e. profits from vending machines, sales of pictures, etc.), that are restricted to expenditures for specified purposes approved by board resolution. Such expenditures may include curricular and extra-curricular related purchases.

	FY 2018 Actual	FY 2019 Actual	FY 2020 Actual	FY 2021 Est. Actual	FY 2022 Budget	FY 2023 Forecast	FY 2024 Forecast	FY 2025 Forecast
Revenues								
Local	\$471,222	\$355,990	\$239,911	\$94,544	\$1,000,000	\$968,400	\$979,827	\$989,625
State	0	0	0	0	0	0	0	0
Federal	0	0	0	0	0	0	0	0
Other	0	0	0	0	0	0	0	0
Total Revenue	\$471,222	\$355,990	\$239,911	\$94,544	\$1,000,000	\$968,400	\$979,827	\$989,625
Expenditures (by object)								
Salaries	\$0	\$0	\$0	\$0	\$0	\$0	\$0	\$0
Benefits	0	0	0	0	0	0	0	0
Purchase Services	243,161	74,659	42,438	16,885	16,770	17,387	17,516	17,653
Materials & Supplies	8,945	97,564	44,602	32,623	32,401	33,594	33,842	34,106
Capital Outlay	188	0	11,518	0	0	0	0	0
Other Objects	5,749	115,698	67,088	10,385	10,314	10,694	10,773	10,857
Other Uses of Funds	0	0	0	0	0	0	0	0
Total Expenditures	\$258,043	\$287,921	\$165,645	\$59,893	\$59,485	\$61,674	\$62,131	\$62,615
Expenditures (by function)								
Instruction	\$15,732	\$40,550	\$9,182	\$9,041	\$8,979	\$9,310	\$9,378	\$9,452
Supporting Services	1,403	10,863	5,493	3,219	3,197	3,315	3,339	3,365
Non-Instructional	0	0	136	0	0	0	0	0
Extracurricular Activities	240,908	236,508	150,834	47,633	47,309	49,050	49,413	49,799
Facilities & Construction	0	0	0	0	0	0	0	0
Debt Service	0	0	0	0	0	0	0	0
Other Uses of Funds	0	0	0	0	0	0	0	0
Total Expenditures	\$258,043	\$287,921	\$165,645	\$59,893	\$59,485	\$61,674	\$62,131	\$62,615
Ending Fund Balance	\$631,910	\$699,980	\$774,246	\$808,897	\$1,749,412	\$2,656,137	\$3,573,834	\$4,500,844

Other Grants Fund (019)

A fund used to account for the proceeds of specific revenue sources, except for State and Federal grants that are legally restricted to expenditures for specified purposes. These funds reflect revenue paid to CMSD from Promise Academy and associated expenses for providing business office services, such as payroll and human resources processing.

	FY 2018 Actual	FY 2019 Actual	FY 2020 Actual	FY 2021 Est. Actual	FY 2022 Budget	FY 2023 Forecast	FY 2024 Forecast	FY 2025 Forecast
<i>Revenues</i>								
Local	\$634,910	\$684,588	\$0	\$0	\$0	\$0	\$0	\$0
State	0	0	0	0	0	0	0	0
Federal	0	0	0	0	0	0	0	0
Other	0	0	0	600,000	0	0	0	0
<i>Total Revenue</i>	<i>\$634,910</i>	<i>\$684,588</i>	<i>\$0</i>	<i>\$600,000</i>	<i>\$0</i>	<i>\$0</i>	<i>\$0</i>	<i>\$0</i>
<i>Expenditures (by object)</i>								
Salaries	\$1,078,530	\$65,746	\$0	\$0	\$0	\$0	\$0	\$0
Benefits	410,112	22,133	0	0	0	0	0	0
Purchase Services	0	0	0	0	0	0	0	0
Materials & Supplies	0	0	0	0	0	0	0	0
Capital Outlay	0	0	0	0	0	0	0	0
Other Objects	0	0	0	0	0	0	0	0
Other Uses of Funds	0	0	0	0	0	0	0	0
<i>Total Expenditures</i>	<i>\$1,488,642</i>	<i>\$87,879</i>	<i>\$0</i>	<i>\$0</i>	<i>\$0</i>	<i>\$0</i>	<i>\$0</i>	<i>\$0</i>
<i>Expenditures (by function)</i>								
Instruction	\$1,005,204	\$41,373	\$0	\$0	\$0	\$0	\$0	\$0
Supporting Services	483,438	46,506	0	0	0	0	0	0
Non-Instructional	0	0	0	0	0	0	0	0
Extracurricular Activities	0	0	0	0	0	0	0	0
Facilities & Construction	0	0	0	0	0	0	0	0
Debt Service	0	0	0	0	0	0	0	0
Other Uses of Funds	0	0	0	0	0	0	0	0
<i>Total Expenditures</i>	<i>\$1,488,642</i>	<i>\$87,879</i>	<i>\$0</i>	<i>\$0</i>	<i>\$0</i>	<i>\$0</i>	<i>\$0</i>	<i>\$0</i>
<i>Ending Fund Balance</i>	<i>(\$1,167,155)</i>	<i>(\$570,446)</i>	<i>(\$570,446)</i>	<i>\$29,554</i>	<i>\$29,554</i>	<i>\$29,554</i>	<i>\$29,554</i>	<i>\$29,554</i>

Liability Self-Insurance Fund (023)

This fund should have the self-insurance money deposited in it and all appropriate self-insurance payments made from it. The Self-Insurance Fund may be a fund that serves a pool of participating local governments or a pool of funds within a given local government. The Self-Insurance Fund does not require permission of the Auditor of State for establishment. The Board of Education should establish the fund by resolution.

	FY 2018 Actual	FY 2019 Actual	FY 2020 Actual	FY 2021 Est. Actual	FY 2022 Budget	FY 2023 Forecast	FY 2024 Forecast	FY 2025 Forecast
<i>Revenues</i>								
Local	\$6,242	\$0	\$144,051	\$0	\$0	\$0	\$0	\$0
State	0	0	0	0	0	0	0	0
Federal	0	0	0	0	0	0	0	0
Other	0	0	1,000,000	0	1,000,000	968,400	979,827	989,625
<i>Total Revenue</i>	\$6,242	\$0	\$1,144,051	\$0	\$1,000,000	\$968,400	\$979,827	\$989,625
<i>Expenditures (by object)</i>								
Salaries	\$0	\$750	\$0	\$0	\$0	\$0	\$0	\$0
Benefits	0	198	0	0	0	0	0	0
Purchase Services	0	0	0	0	0	0	0	0
Materials & Supplies	0	0	0	0	0	0	0	0
Capital Outlay	0	35,077	0	0	0	0	0	0
Other Objects	742,424	597,774	539,923	210,288	1,040,924	1,079,230	1,087,216	1,095,696
Other Uses of Funds	0	0	0	0	0	0	0	0
<i>Total Expenditures</i>	\$742,424	\$633,799	\$539,923	\$210,288	\$1,040,924	\$1,079,230	\$1,087,216	\$1,095,696
<i>Expenditures (by function)</i>								
Instruction	\$0	\$0	\$0	\$0	\$0	\$0	\$0	\$0
Supporting Services	742,424	633,799	539,923	210,288	1,040,924	1,079,230	1,087,216	1,095,696
Non-Instructional	0	0	0	0	0	0	0	0
Extracurricular Activities	0	0	0	0	0	0	0	0
Facilities & Construction	0	0	0	0	0	0	0	0
Debt Service	0	0	0	0	0	0	0	0
Other Uses of Funds	0	0	0	0	0	0	0	0
<i>Total Expenditures</i>	\$742,424	\$633,799	\$539,923	\$210,288	\$1,040,924	\$1,079,230	\$1,087,216	\$1,095,696
<i>Ending Fund Balance</i>	\$1,601,514	\$967,715	\$1,571,842	\$1,361,555	\$1,320,631	\$1,209,801	\$1,102,412	\$996,341

Employee Benefits Self-Insurance Fund (024)

A fund provided to account for monies received from other funds as payment for providing medical, hospitalization, life, dental, vision, or any other similar employee benefits.

	FY 2018 Actual	FY 2019 Actual	FY 2020 Actual	FY 2021 Est. Actual	FY 2022 Budget	FY 2023 Forecast	FY 2024 Forecast	FY 2025 Forecast
<i>Revenues</i>								
Local	\$98,234,653	\$101,213,713	\$101,666,049	\$111,547,650	\$126,260,000	\$122,270,184	\$123,712,972	\$124,950,102
State	0	0	0	0	0	0	0	0
Federal	0	0	0	0	0	0	0	0
Other	0	0	0	0	0	0	0	0
<i>Total Revenue</i>	<i>\$98,234,653</i>	<i>\$101,213,713</i>	<i>\$101,666,049</i>	<i>\$111,547,650</i>	<i>\$126,260,000</i>	<i>\$122,270,184</i>	<i>\$123,712,972</i>	<i>\$124,950,102</i>
<i>Expenditures (by object)</i>								
Salaries	\$0	\$0	\$0	\$0	\$0	\$0	\$0	\$0
Benefits	0	0	0	0	0	0	0	0
Purchase Services	97,391,055	101,849,308	96,412,318	108,128,991	129,754,789	134,529,765	135,525,286	136,582,383
Materials & Supplies	0	0	0	0	0	0	0	0
Capital Outlay	0	0	0	0	0	0	0	0
Other Objects	0	0	0	0	0	0	0	0
Other Uses of Funds	0	0	0	0	0	0	0	0
<i>Total Expenditures</i>	<i>\$97,391,055</i>	<i>\$101,849,308</i>	<i>\$96,412,318</i>	<i>\$108,128,991</i>	<i>\$129,754,789</i>	<i>\$134,529,765</i>	<i>\$135,525,286</i>	<i>\$136,582,383</i>
<i>Expenditures (by function)</i>								
Instruction	\$0	\$0	\$0	\$0	\$0	\$0	\$0	\$0
Supporting Services	97,391,055	101,849,308	96,412,318	108,128,991	129,754,789	134,529,765	135,525,286	136,582,383
Non-Instructional	0	0	0	0	0	0	0	0
Extracurricular Activities	0	0	0	0	0	0	0	0
Facilities & Construction	0	0	0	0	0	0	0	0
Debt Service	0	0	0	0	0	0	0	0
Other Uses of Funds	0	0	0	0	0	0	0	0
<i>Total Expenditures</i>	<i>\$97,391,055</i>	<i>\$101,849,308</i>	<i>\$96,412,318</i>	<i>\$108,128,991</i>	<i>\$129,754,789</i>	<i>\$134,529,765</i>	<i>\$135,525,286</i>	<i>\$136,582,383</i>
<i>Ending Fund Balance</i>	<i>\$13,360,238</i>	<i>\$12,724,643</i>	<i>\$17,978,373</i>	<i>\$21,397,033</i>	<i>\$17,902,244</i>	<i>\$5,642,663</i>	<i>(\$6,169,651)</i>	<i>(\$17,801,932)</i>

Classroom Facilities Maintenance Fund (034)

A fund used to account for the proceeds of a levy for the maintenance of facilities.

	FY 2018 Actual	FY 2019 Actual	FY 2020 Actual	FY 2021 Est. Actual	FY 2022 Budget	FY 2023 Forecast	FY 2024 Forecast	FY 2025 Forecast
<i>Revenues</i>								
Local	\$2,073,389	\$2,017,514	\$1,677,922	\$1,666,958	\$2,189,432	\$2,120,246	\$2,145,265	\$2,166,717
State	2,216,936	2,116,968	2,043,517	2,113,745	2,000,000	1,936,800	1,959,654	1,979,251
Federal	0	0	0	0	0	0	0	0
Other	0	0	0	0	0	0	0	0
<i>Total Revenue</i>	\$4,290,325	\$4,134,482	\$3,721,439	\$3,780,703	\$4,189,432	\$4,057,046	\$4,104,919	\$4,145,968
<i>Expenditures (by object)</i>								
Salaries	\$0	\$0	\$0	\$0	\$0	\$0	\$0	\$0
Benefits	0	0	0	0	0	0	0	0
Purchase Services	3,469,040	5,019,557	3,709,877	3,265,615	4,016,707	4,164,522	4,195,339	4,228,063
Materials & Supplies	37,617	8,190	27,624	22,138	27,230	28,232	28,441	28,663
Capital Outlay	802,319	806,096	487,809	1,157,747	1,424,028	1,476,433	1,487,358	1,498,960
Other Objects	50,520	53,275	0	0	0	0	0	0
Other Uses of Funds	0	0	0	0	0	0	0	0
<i>Total Expenditures</i>	\$4,359,496	\$5,887,119	\$4,225,310	\$4,445,500	\$5,467,965	\$5,669,186	\$5,711,138	\$5,755,685
<i>Expenditures (by function)</i>								
Instruction	\$0	\$0	\$0	\$0	\$0	\$0	\$0	\$0
Supporting Services	4,359,496	5,887,119	4,225,310	4,445,500	5,467,965	5,669,186	5,711,138	5,755,685
Non-Instructional	0	0	0	0	0	0	0	0
Extracurricular Activities	0	0	0	0	0	0	0	0
Facilities & Construction	0	0	0	0	0	0	0	0
Debt Service	0	0	0	0	0	0	0	0
Other Uses of Funds	0	0	0	0	0	0	0	0
<i>Total Expenditures</i>	\$4,359,496	\$5,887,119	\$4,225,310	\$4,445,500	\$5,467,965	\$5,669,186	\$5,711,138	\$5,755,685
<i>Ending Fund Balance</i>	\$11,970,928	\$10,218,291	\$9,714,419	\$9,049,622	\$7,771,089	\$6,158,949	\$4,552,729	\$2,943,012

Partnering Community School Fund (036)

As part of the 2012 15-mill levy and subsequent re-approval in 2016, CMSD distributes one of the 15-mill to collaborating charter schools.

	FY 2018 Actual	FY 2019 Actual	FY 2020 Actual	FY 2021 Est. Actual	FY 2022 Budget	FY 2023 Forecast	FY 2024 Forecast	FY 2025 Forecast
<i>Revenues</i>								
Local	\$3,841,003	\$3,787,356	\$3,161,913	\$3,615,984	\$5,100,223	\$4,939,056	\$4,997,337	\$5,047,310
State	573,529	373,150	366,307	400,412	510,000	493,884	499,712	504,709
Federal	0	0	0	0	0	0	0	0
Other	0	0	0	0	0	0	0	0
Total Revenue	\$4,414,532	\$4,160,506	\$3,528,219	\$4,016,396	\$5,610,223	\$5,432,940	\$5,497,049	\$5,552,019
<i>Expenditures (by object)</i>								
Salaries	\$0	\$0	\$0	\$0	\$0	\$0	\$0	\$0
Benefits	0	0	0	0	0	0	0	0
Purchase Services	0	0	0	0	0	0	0	0
Materials & Supplies	0	0	0	0	0	0	0	0
Capital Outlay	0	0	0	0	0	0	0	0
Other Objects	3,982,572	3,965,003	3,905,122	5,222,325	6,900,013	7,153,933	7,206,872	7,263,086
Other Uses of Funds	0	0	0	0	0	0	0	0
Total Expenditures	\$3,982,572	\$3,965,003	\$3,905,122	\$5,222,325	\$6,900,013	\$7,153,933	\$7,206,872	\$7,263,086
<i>Expenditures (by function)</i>								
Instruction	\$0	\$0	\$0	\$0	\$0	\$0	\$0	\$0
Supporting Services	3,982,572	3,965,003	3,905,122	5,222,325	6,900,013	7,153,933	7,206,872	7,263,086
Non-Instructional	0	0	0	0	0	0	0	0
Extracurricular Activities	0	0	0	0	0	0	0	0
Facilities & Construction	0	0	0	0	0	0	0	0
Debt Service	0	0	0	0	0	0	0	0
Other Uses of Funds	0	0	0	0	0	0	0	0
Total Expenditures	\$3,982,572	\$3,965,003	\$3,905,122	\$5,222,325	\$6,900,013	\$7,153,933	\$7,206,872	\$7,263,086
Ending Fund Balance	\$431,960	\$627,463	\$250,560	(\$955,369)	(\$2,245,159)	(\$3,966,152)	(\$5,675,975)	(\$7,387,042)

Student Managed Student Activity Fund (200)

A fund provided to account for those student activity programs, which have student participation in the activity and have students involved in the management of the program. This fund typically includes those student activities, which consist of a student body, student president, student treasurer, and faculty advisor.

	FY 2018 Actual	FY 2019 Actual	FY 2020 Actual	FY 2021 Est. Actual	FY 2022 Budget	FY 2023 Forecast	FY 2024 Forecast	FY 2025 Forecast
<i>Revenues</i>								
Local	\$482,556	\$549,487	\$358,292	\$68,245	\$600,000	\$581,040	\$587,896	\$593,775
State	0	0	0	0	0	0	0	0
Federal	0	0	0	0	0	0	0	0
Other	0	0	0	0	0	0	0	0
<i>Total Revenue</i>	\$482,556	\$549,487	\$358,292	\$68,245	\$600,000	\$581,040	\$587,896	\$593,775
<i>Expenditures (by object)</i>								
Salaries	\$94	\$0	\$0	\$0	\$0	\$0	\$0	\$0
Benefits	48	0	0	0	0	0	0	0
Purchase Services	2,832	4,100	1,088	3,954	40,249	41,730	42,039	42,367
Materials & Supplies	24,357	40,367	21,552	9,933	101,118	104,839	105,615	106,439
Capital Outlay	0	0	0	0	0	0	0	0
Other Objects	449,312	474,524	395,301	70,488	717,604	744,011	749,517	755,363
Other Uses of Funds	0	0	0	0	0	0	0	0
<i>Total Expenditures</i>	\$476,643	\$518,991	\$417,940	\$84,374	\$858,971	\$890,581	\$897,172	\$904,169
<i>Expenditures (by function)</i>								
Instruction	\$57,277	\$62,868	\$17,401	\$8,322	\$84,718	\$87,835	\$88,485	\$89,176
Supporting Services	3,402	1,241	11,216	262	2,664	2,762	2,782	2,804
Non-Instructional	0	0	0	0	0	0	0	0
Extracurricular Activities	415,964	454,882	389,324	75,791	771,590	799,984	805,904	812,190
Facilities & Construction	0	0	0	0	0	0	0	0
Debt Service	0	0	0	0	0	0	0	0
Other Uses of Funds	0	0	0	0	0	0	0	0
<i>Total Expenditures</i>	\$476,643	\$518,991	\$417,940	\$84,374	\$858,971	\$890,581	\$897,172	\$904,169
<i>Ending Fund Balance</i>	\$653,332	\$683,828	\$624,180	\$608,051	\$349,080	\$39,538	(\$269,737)	(\$580,131)

District Managed Student Activity Fund (300)

A fund provided to account for those student activity programs, which have student participation in the activity but do not have student management of the programs. This fund would usually include athletic programs but could also include band, cheerleaders, flag corps, and other similar types of activities.

	FY 2018 Actual	FY 2019 Actual	FY 2020 Actual	FY 2021 Est. Actual	FY 2022 Budget	FY 2023 Forecast	FY 2024 Forecast	FY 2025 Forecast
<i>Revenues</i>								
Local	\$89,511	\$96,111	\$108,655	\$7,875	\$22,741	\$22,023	\$22,283	\$22,505
State	0	0	0	0	0	0	0	0
Federal	0	0	0	0	0	0	0	0
Other	0	0	0	0	0	0	0	0
<i>Total Revenue</i>	<i>\$89,511</i>	<i>\$96,111</i>	<i>\$108,655</i>	<i>\$7,875</i>	<i>\$22,741</i>	<i>\$22,023</i>	<i>\$22,283</i>	<i>\$22,505</i>
<i>Expenditures (by object)</i>								
Salaries	\$75	\$0	\$0	\$0	\$0	\$0	\$0	\$0
Benefits	26	0	0	0	0	0	0	0
Purchase Services	0	150	416	0	0	0	0	0
Materials & Supplies	109,672	82,168	99,089	30,199	29,994	31,097	31,327	31,572
Capital Outlay	0	0	0	1,600	1,589	1,648	1,660	1,673
Other Objects	0	13,261	17,154	1,000	993	1,030	1,037	1,045
Other Uses of Funds	0	0	0	0	0	0	0	0
<i>Total Expenditures</i>	<i>\$109,773</i>	<i>\$95,579</i>	<i>\$116,660</i>	<i>\$32,799</i>	<i>\$32,576</i>	<i>\$33,775</i>	<i>\$34,025</i>	<i>\$34,290</i>
<i>Expenditures (by function)</i>								
Instruction	\$364	\$726	\$492	\$756	\$751	\$778	\$784	\$790
Supporting Services	26	1,171	0	0	0	0	0	0
Non-Instructional	0	0	0	0	0	0	0	0
Extracurricular Activities	109,383	93,682	116,168	32,043	31,825	32,996	33,240	33,500
Facilities & Construction	0	0	0	0	0	0	0	0
Debt Service	0	0	0	0	0	0	0	0
Other Uses of Funds	0	0	0	0	0	0	0	0
<i>Total Expenditures</i>	<i>\$109,773</i>	<i>\$95,579</i>	<i>\$116,660</i>	<i>\$32,799</i>	<i>\$32,576</i>	<i>\$33,775</i>	<i>\$34,025</i>	<i>\$34,290</i>
<i>Ending Fund Balance</i>	<i>\$169,565</i>	<i>\$170,097</i>	<i>\$162,092</i>	<i>\$137,169</i>	<i>\$127,334</i>	<i>\$115,582</i>	<i>\$103,840</i>	<i>\$92,055</i>

Auxiliary Services (NPSS) Fund (401)

A fund used to account for monies, which provide services and materials to pupils attending non-public schools within the school district.

	FY 2018 Actual	FY 2019 Actual	FY 2020 Actual	FY 2021 Est. Actual	FY 2022 Budget	FY 2023 Forecast	FY 2024 Forecast	FY 2025 Forecast
<i>Revenues</i>								
Local	\$13,009	\$714	\$0	\$7,501	\$0	\$0	\$0	\$0
State	8,700,666	8,634,311	8,947,455	9,030,094	8,500,000	8,231,400	8,328,531	8,411,816
Federal	0	0	0	0	0	0	0	0
Other	0	0	0	0	0	0	0	0
Total Revenue	\$8,713,675	\$8,635,025	\$8,947,455	\$9,037,594	\$8,500,000	\$8,231,400	\$8,328,531	\$8,411,816
<i>Expenditures (by object)</i>								
Salaries	\$1,604,082	\$1,927,579	\$2,275,058	\$1,695,693	\$3,183,078	\$3,300,215	\$3,324,637	\$3,350,569
Benefits	698,861	855,015	970,362	796,413	1,494,991	1,550,006	1,561,477	1,573,656
Purchase Services	1,518,097	1,229,862	1,055,298	1,094,997	2,055,480	2,131,121	2,146,892	2,163,637
Materials & Supplies	3,515,938	2,881,118	2,406,920	3,163,068	5,937,569	6,156,072	6,201,626	6,249,999
Capital Outlay	2,143,134	1,258,738	1,504,576	811,070	1,522,505	1,578,533	1,590,214	1,602,618
Other Objects	550	882	971,922	612	1,149	1,191	1,200	1,209
Other Uses of Funds	495,000	0	0	0	0	0	0	0
Total Expenditures	\$9,975,662	\$8,153,194	\$9,184,137	\$7,561,853	\$14,194,771	\$14,717,138	\$14,826,045	\$14,941,688
<i>Expenditures (by function)</i>								
Instruction	\$0	\$5,916	\$0	\$0	\$0	\$0	\$0	\$0
Supporting Services	298,367	79,232	21,611	73,005	137,042	142,085	143,137	144,253
Non-Instructional	9,182,295	8,068,046	9,162,526	7,488,848	14,057,729	14,575,053	14,682,908	14,797,435
Extracurricular Activities	0	0	0	0	0	0	0	0
Facilities & Construction	0	0	0	0	0	0	0	0
Debt Service	0	0	0	0	0	0	0	0
Other Uses of Funds	495,000	0	0	0	0	0	0	0
Total Expenditures	\$9,975,662	\$8,153,194	\$9,184,137	\$7,561,853	\$14,194,771	\$14,717,138	\$14,826,045	\$14,941,688
Ending Fund Balance	\$1,559,618	\$2,041,449	\$1,804,766	\$3,280,507	(\$2,414,263)	(\$8,900,002)	(\$15,397,516)	(\$21,927,389)

Management Information System Fund (432)

A fund provided for hardware and software development, or other costs associated with the requirements of the management information system. This funding source expired prior to FY 2014 with some carryover expenses in FY2014, FY2015, and FY2016.

	FY 2018 Actual	FY 2019 Actual	FY 2020 Actual	FY 2021 Est. Actual	FY 2022 Budget	FY 2023 Forecast	FY 2024 Forecast	FY 2025 Forecast
<i>Revenues</i>								
Local	\$0	\$0	\$0	\$0	\$0	\$0	\$0	\$0
State	0	0	0	0	0	0	0	0
Federal	0	0	0	0	0	0	0	0
Other	0	0	0	0	0	0	0	0
<i>Total Revenue</i>	<i>\$0</i>	<i>\$0</i>	<i>\$0</i>	<i>\$0</i>	<i>\$0</i>	<i>\$0</i>	<i>\$0</i>	<i>\$0</i>
<i>Expenditures (by object)</i>								
Salaries	\$0	\$0	\$0	\$0	\$0	\$0	\$0	\$0
Benefits	0	0	0	0	0	0	0	0
Purchase Services	0	0	0	0	0	0	0	0
Materials & Supplies	0	0	0	0	0	0	0	0
Capital Outlay	0	0	0	0	0	0	0	0
Other Objects	0	0	0	0	0	0	0	0
Other Uses of Funds	0	0	0	0	0	0	0	0
<i>Total Expenditures</i>	<i>\$0</i>	<i>\$0</i>	<i>\$0</i>	<i>\$0</i>	<i>\$0</i>	<i>\$0</i>	<i>\$0</i>	<i>\$0</i>
<i>Expenditures (by function)</i>								
Instruction	\$0	\$0	\$0	\$0	\$0	\$0	\$0	\$0
Supporting Services	0	0	0	0	0	0	0	0
Non-Instructional	0	0	0	0	0	0	0	0
Extracurricular Activities	0	0	0	0	0	0	0	0
Facilities & Construction	0	0	0	0	0	0	0	0
Debt Service	0	0	0	0	0	0	0	0
Other Uses of Funds	0	0	0	0	0	0	0	0
<i>Total Expenditures</i>	<i>\$0</i>	<i>\$0</i>	<i>\$0</i>	<i>\$0</i>	<i>\$0</i>	<i>\$0</i>	<i>\$0</i>	<i>\$0</i>
<i>Ending Fund Balance</i>	<i>\$0</i>	<i>\$0</i>	<i>\$0</i>	<i>\$0</i>	<i>\$0</i>	<i>\$0</i>	<i>\$0</i>	<i>\$0</i>

Public School Preschool Fund (439)

A fund to assist school districts in paying the cost of preschool programs for three and four year olds.

	FY 2018 Actual	FY 2019 Actual	FY 2020 Actual	FY 2021 Est. Actual	FY 2022 Budget	FY 2023 Forecast	FY 2024 Forecast	FY 2025 Forecast
Revenues								
Local	\$0	\$1,021,090	\$292,351	\$0	\$0	\$0	\$0	\$0
State	909,796	240,218	1,261,288	1,154,628	500,000	484,200	489,914	494,813
Federal	282,652	0	0	0	0	0	0	0
Other	145,000	394,000	0	0	0	0	0	0
Total Revenue	\$1,337,448	\$1,655,308	\$1,553,638	\$1,154,628	\$500,000	\$484,200	\$489,914	\$494,813
Expenditures (by object)								
Salaries	\$611,741	\$759,099	\$931,818	\$633,701	\$763,107	\$791,189	\$797,044	\$803,261
Benefits	233,414	277,942	344,741	284,471	342,562	355,169	357,797	360,588
Purchase Services	117,976	250,610	44,946	78,101	94,050	97,511	98,233	98,999
Materials & Supplies	261,133	26,355	78,720	157,826	190,055	197,049	198,507	200,056
Capital Outlay	0	0	0	0	0	0	0	0
Other Objects	0	0	0	0	0	0	0	0
Other Uses of Funds	216,000	145,000	145,000	0	0	0	0	0
Total Expenditures	\$1,440,264	\$1,459,006	\$1,545,226	\$1,154,099	\$1,389,774	\$1,440,918	\$1,451,581	\$1,462,903
Expenditures (by function)								
Instruction	\$1,018,468	\$519,312	\$760,053	\$6,492	\$7,818	\$8,106	\$8,166	\$8,229
Supporting Services	205,796	794,694	640,173	1,147,607	1,381,956	1,432,812	1,443,415	1,454,674
Non-Instructional	0	0	0	0	0	0	0	0
Extracurricular Activities	0	0	0	0	0	0	0	0
Facilities & Construction	0	0	0	0	0	0	0	0
Debt Service	0	0	0	0	0	0	0	0
Other Uses of Funds	216,000	145,000	145,000	0	0	0	0	0
Total Expenditures	\$1,440,264	\$1,459,006	\$1,545,226	\$1,154,099	\$1,389,774	\$1,440,918	\$1,451,581	\$1,462,903
Ending Fund Balance	(\$270,524)	(\$74,222)	(\$65,810)	(\$65,281)	(\$955,055)	(\$1,911,773)	(\$2,873,440)	(\$3,841,530)

Data Communications for Schools Buildings Fund (451)

A fund provided to account for money appropriated for Ohio Educational Computer Network Connections.

	FY 2018 Actual	FY 2019 Actual	FY 2020 Actual	FY 2021 Est. Actual	FY 2022 Budget	FY 2023 Forecast	FY 2024 Forecast	FY 2025 Forecast
<i>Revenues</i>								
Local	\$0	\$0	\$0	\$0	\$0	\$0	\$0	\$0
State	0	0	0	0	0	0	0	0
Federal	0	0	0	0	0	0	0	0
Other	0	0	0	0	0	0	0	0
<i>Total Revenue</i>	<i>\$0</i>	<i>\$0</i>	<i>\$0</i>	<i>\$0</i>	<i>\$0</i>	<i>\$0</i>	<i>\$0</i>	<i>\$0</i>
<i>Expenditures (by object)</i>								
Salaries	\$0	\$0	\$0	\$0	\$0	\$0	\$0	\$0
Benefits	0	0	0	0	0	0	0	0
Purchase Services	0	0	0	0	0	0	0	0
Materials & Supplies	0	0	0	0	0	0	0	0
Capital Outlay	0	0	0	0	0	0	0	0
Other Objects	0	0	0	0	0	0	0	0
Other Uses of Funds	0	0	0	0	0	0	0	0
<i>Total Expenditures</i>	<i>\$0</i>	<i>\$0</i>	<i>\$0</i>	<i>\$0</i>	<i>\$0</i>	<i>\$0</i>	<i>\$0</i>	<i>\$0</i>
<i>Expenditures (by function)</i>								
Instruction	\$0	\$0	\$0	\$0	\$0	\$0	\$0	\$0
Supporting Services	0	0	0	0	0	0	0	0
Non-Instructional	0	0	0	0	0	0	0	0
Extracurricular Activities	0	0	0	0	0	0	0	0
Facilities & Construction	0	0	0	0	0	0	0	0
Debt Service	0	0	0	0	0	0	0	0
Other Uses of Funds	0	0	0	0	0	0	0	0
<i>Total Expenditures</i>	<i>\$0</i>	<i>\$0</i>	<i>\$0</i>	<i>\$0</i>	<i>\$0</i>	<i>\$0</i>	<i>\$0</i>	<i>\$0</i>
<i>Ending Fund Balance</i>	<i>\$0</i>	<i>\$0</i>	<i>\$0</i>	<i>\$0</i>	<i>\$0</i>	<i>\$0</i>	<i>\$0</i>	<i>\$0</i>

School Net Professional Development Fund (452)

A fund provided to account for a limited number of professional development subsidy grants.

	FY 2018 Actual	FY 2019 Actual	FY 2020 Actual	FY 2021 Est. Actual	FY 2022 Budget	FY 2023 Forecast	FY 2024 Forecast	FY 2025 Forecast
<i>Revenues</i>								
Local	\$0	\$0	\$0	\$0	\$0	\$0	\$0	\$0
State	0	0	0	0	0	0	0	0
Federal	0	0	0	0	0	0	0	0
Other	0	0	0	0	0	0	0	0
<i>Total Revenue</i>	<i>\$0</i>	<i>\$0</i>	<i>\$0</i>	<i>\$0</i>	<i>\$0</i>	<i>\$0</i>	<i>\$0</i>	<i>\$0</i>
<i>Expenditures (by object)</i>								
Salaries	\$0	\$0	\$0	\$0	\$0	\$0	\$0	\$0
Benefits	0	0	0	0	0	0	0	0
Purchase Services	0	0	0	0	0	0	0	0
Materials & Supplies	0	0	0	0	0	0	0	0
Capital Outlay	0	0	0	0	0	0	0	0
Other Objects	0	0	0	0	0	0	0	0
Other Uses of Funds	0	0	0	0	0	0	0	0
<i>Total Expenditures</i>	<i>\$0</i>	<i>\$0</i>	<i>\$0</i>	<i>\$0</i>	<i>\$0</i>	<i>\$0</i>	<i>\$0</i>	<i>\$0</i>
<i>Expenditures (by function)</i>								
Instruction	\$0	\$0	\$0	\$0	\$0	\$0	\$0	\$0
Supporting Services	0	0	0	0	0	0	0	0
Non-Instructional	0	0	0	0	0	0	0	0
Extracurricular Activities	0	0	0	0	0	0	0	0
Facilities & Construction	0	0	0	0	0	0	0	0
Debt Service	0	0	0	0	0	0	0	0
Other Uses of Funds	0	0	0	0	0	0	0	0
<i>Total Expenditures</i>	<i>\$0</i>	<i>\$0</i>	<i>\$0</i>	<i>\$0</i>	<i>\$0</i>	<i>\$0</i>	<i>\$0</i>	<i>\$0</i>
<i>Ending Fund Balance</i>	<i>\$0</i>	<i>\$0</i>	<i>\$0</i>	<i>\$0</i>	<i>\$0</i>	<i>\$0</i>	<i>\$0</i>	<i>\$0</i>

Vocational Education Enhancement Fund (461)

This fund reflects state grants to advance vocational education programs, such as school-based agricultural education.

	FY 2018 Actual	FY 2019 Actual	FY 2020 Actual	FY 2021 Est. Actual	FY 2022 Budget	FY 2023 Forecast	FY 2024 Forecast	FY 2025 Forecast
<i>Revenues</i>								
Local	\$0	\$0	\$0	\$0	\$0	\$0	\$0	\$0
State	8,700	7,388	10,997	4,511	7,418	7,183	7,268	7,341
Federal	7,612	0	0	0	0	0	0	0
Other	12,000	25,000	26,000	10,000	10,000	9,684	9,798	9,896
Total Revenue	\$28,312	\$32,388	\$36,997	\$14,511	\$17,418	\$16,867	\$17,066	\$17,237
<i>Expenditures (by object)</i>								
Salaries	\$0	\$4,356	\$3,636	\$3,789	\$5,296	\$5,491	\$5,532	\$5,575
Benefits	0	709	1,377	722	1,009	1,046	1,054	1,062
Purchase Services	29,207	3,250	6,878	1,200	1,677	1,739	1,752	1,765
Materials & Supplies	0	0	0	0	0	0	0	0
Capital Outlay	0	0	0	0	0	0	0	0
Other Objects	0	0	0	0	0	0	0	0
Other Uses of Funds	20,000	12,000	12,000	26,000	36,337	37,674	37,953	38,249
Total Expenditures	\$49,207	\$20,315	\$23,891	\$31,711	\$44,319	\$45,950	\$46,290	\$46,651
<i>Expenditures (by function)</i>								
Instruction	\$0	\$5,065	\$5,013	\$4,511	\$6,305	\$6,537	\$6,585	\$6,637
Supporting Services	29,207	3,250	6,878	1,200	1,677	1,739	1,752	1,765
Non-Instructional	0	0	0	0	0	0	0	0
Extracurricular Activities	0	0	0	0	0	0	0	0
Facilities & Constr. Services	0	0	0	0	0	0	0	0
Debt Service	0	0	0	0	0	0	0	0
Other Uses of Funds	20,000	12,000	12,000	26,000	36,337	37,674	37,953	38,249
Total Expenditures	\$49,207	\$20,315	\$23,891	\$31,711	\$44,319	\$45,950	\$46,290	\$46,651
Ending Fund Balance	(\$21,993)	(\$9,920)	\$3,186	(\$14,014)	(\$40,915)	(\$69,998)	(\$99,221)	(\$128,635)

Alternative Schools Fund (463)

A fund used to account for alternative educational programs for existing and new at-risk and delinquent youth. Programs shall be focused on youth in one or more of the following categories: those who have been expelled or suspended dropped out of school or are at risk of dropping out of school, habitually truant or disruptive, or probation or on parole from a Department of Youth Services' facility.

	FY 2018 Actual	FY 2019 Actual	FY 2020 Actual	FY 2021 Est. Actual	FY 2022 Budget	FY 2023 Forecast	FY 2024 Forecast	FY 2025 Forecast
<i>Revenues</i>								
Local	\$0	\$0	\$0	\$0	\$0	\$0	\$0	\$0
State	51,390	0	0	0	0	0	0	0
Federal	0	0	0	0	0	0	0	0
Other	20,000	394,000	0	0	0	0	0	0
<i>Total Revenue</i>	<i>\$71,390</i>	<i>\$394,000</i>	<i>\$0</i>	<i>\$0</i>	<i>\$0</i>	<i>\$0</i>	<i>\$0</i>	<i>\$0</i>
<i>Expenditures (by object)</i>								
Salaries	\$19,925	\$0	\$0	\$0	\$0	\$0	\$0	\$0
Benefits	1,618	0	0	0	0	0	0	0
Purchase Services	3,059	0	0	0	0	0	0	0
Materials & Supplies	0	0	0	0	0	0	0	0
Capital Outlay	0	0	0	0	0	0	0	0
Other Objects	0	0	0	0	0	0	0	0
Other Uses of Funds	44,000	20,000	20,000	0	0	0	0	0
<i>Total Expenditures</i>	<i>\$68,602</i>	<i>\$20,000</i>	<i>\$20,000</i>	<i>\$0</i>	<i>\$0</i>	<i>\$0</i>	<i>\$0</i>	<i>\$0</i>
<i>Expenditures (by function)</i>								
Instruction	\$7,438	\$0	\$0	\$0	\$0	\$0	\$0	\$0
Supporting Services	17,164	0	0	0	0	0	0	0
Non-Instructional	0	0	0	0	0	0	0	0
Extracurricular Activities	0	0	0	0	0	0	0	0
Facilities & Construction	0	0	0	0	0	0	0	0
Debt Service	0	0	0	0	0	0	0	0
Other Uses of Funds	44,000	20,000	20,000	0	0	0	0	0
<i>Total Expenditures</i>	<i>\$68,602</i>	<i>\$20,000</i>	<i>\$20,000</i>	<i>\$0</i>	<i>\$0</i>	<i>\$0</i>	<i>\$0</i>	<i>\$0</i>
<i>Ending Fund Balance</i>	<i>(\$29,022)</i>	<i>\$344,978</i>	<i>\$324,978</i>	<i>\$324,978</i>	<i>\$324,978</i>	<i>\$324,978</i>	<i>\$324,978</i>	<i>\$324,978</i>

Student Wellness and Success (467)

This fund is used to account for state monies distributed in accordance with ORC section 3317.26, that are restricted for specific purposes related to student wellness including mental health services, services for homeless youth, services for child welfare involved youth, community liaisons, physical health care services, mentoring programs, family engagement and supportive services, city connects programming, professional development regarding the provision of trauma-informed care, and professional development regarding cultural competence.

	FY 2018 Actual	FY 2019 Actual	FY 2020 Actual	FY 2021 Est. Actual	FY 2022 Budget	FY 2023 Forecast	FY 2024 Forecast	FY 2025 Forecast
<i>Revenues</i>								
Local	\$0	\$0	\$0	\$0	\$0	\$0	\$0	\$0
State	0	0	8,896,763	12,577,828	0	0	0	0
Federal	0	0	0	0	0	0	0	0
Other	0	0	0	0	0	0	0	0
<i>Total Revenue</i>	<i>\$0</i>	<i>\$0</i>	<i>\$8,896,763</i>	<i>\$12,577,828</i>	<i>\$0</i>	<i>\$0</i>	<i>\$0</i>	<i>\$0</i>
<i>Expenditures (by object)</i>								
Salaries	\$0	\$0	\$4,015,051	\$6,507,068	\$6,959,445	\$7,215,553	\$7,268,948	\$7,325,646
Benefits	0	0	1,744,628	2,734,036	2,924,109	3,031,716	3,054,151	3,077,973
Purchase Services	0	0	605,423	1,840,657	1,968,621	2,041,066	2,056,170	2,072,208
Materials & Supplies	0	0	21,343	373,530	399,498	414,200	417,265	420,519
Capital Outlay	0	0	1,092,020	399,244	427,000	442,714	445,990	449,468
Other Objects	0	0	0	0	0	0	0	0
Other Uses of Funds	0	0	0	0	0	0	0	0
<i>Total Expenditures</i>	<i>\$0</i>	<i>\$0</i>	<i>\$7,478,466</i>	<i>\$11,854,535</i>	<i>\$12,678,674</i>	<i>\$13,145,249</i>	<i>\$13,242,524</i>	<i>\$13,345,815</i>
<i>Expenditures (by function)</i>								
Instruction	\$0	\$0	\$7,120	\$1,207,143	\$1,291,065	\$1,338,576	\$1,348,481	\$1,358,999
Supporting Services	0	0	7,471,346	10,647,392	11,387,609	11,806,673	11,894,042	11,986,816
Non-Instructional	0	0	0	0	0	0	0	0
Extracurricular Activities	0	0	0	0	0	0	0	0
Facilities & Construction	0	0	0	0	0	0	0	0
Debt Service	0	0	0	0	0	0	0	0
Other Uses of Funds	0	0	0	0	0	0	0	0
<i>Total Expenditures</i>	<i>\$0</i>	<i>\$0</i>	<i>\$7,478,466</i>	<i>\$11,854,535</i>	<i>\$12,678,674</i>	<i>\$13,145,249</i>	<i>\$13,242,524</i>	<i>\$13,345,815</i>
<i>Ending Fund Balance</i>	<i>\$0</i>	<i>\$0</i>	<i>\$1,418,297</i>	<i>\$2,141,590</i>	<i>(\$10,537,084)</i>	<i>(\$23,682,333)</i>	<i>(\$36,924,856)</i>	<i>(\$50,270,672)</i>

Miscellaneous State Grants Fund (499)

A fund used to account for various monies received from state agencies, which are not classified elsewhere. A separate special cost center must be used for each grant.

	FY 2018 Actual	FY 2019 Actual	FY 2020 Actual	FY 2021 Est. Actual	FY 2022 Budget	FY 2023 Forecast	FY 2024 Forecast	FY 2025 Forecast
<i>Revenues</i>								
Local	\$520	\$4,436	\$0	\$0	\$0	\$0	\$0	\$0
State	1,096,683	2,113,565	2,067,718	877,828	1,300,000	1,258,920	1,273,775	1,286,513
Federal	5,222	0	0	0	0	0	0	0
Other	0	0	0	0	0	0	0	0
Total Revenue	\$1,102,425	\$2,118,001	\$2,067,718	\$877,828	\$1,300,000	\$1,258,920	\$1,273,775	\$1,286,513
<i>Expenditures (by object)</i>								
Salaries	\$43,704	\$2,893	\$305,250	\$44,959	\$84,257	\$87,358	\$88,004	\$88,690
Benefits	23,002	(2,862)	85,917	15,611	29,257	30,334	30,558	30,796
Purchase Services	518,945	160,804	582,697	39,567	74,151	76,880	77,449	78,053
Materials & Supplies	352,983	560,815	993,477	1,196,862	2,243,019	2,325,562	2,342,772	2,361,045
Capital Outlay	8,184	236,554	368,119	122,575	229,716	238,169	239,932	241,803
Other Objects	6,997	(4,478)	984	3,996	7,489	7,764	7,822	7,883
Other Uses of Funds	0	0	0	0	0	0	0	0
Total Expenditures	\$953,815	\$953,726	\$2,336,443	\$1,423,570	\$2,667,889	\$2,766,067	\$2,786,536	\$2,808,271
<i>Expenditures (by function)</i>								
Instruction	\$726,749	\$753,746	\$2,046,368	\$1,259,369	\$2,360,161	\$2,447,015	\$2,465,123	\$2,484,351
Supporting Services	226,636	198,390	252,149	164,202	307,728	319,052	321,413	323,920
Non-Instructional	430	0	37,707	0	0	0	0	0
Extracurricular Activities	0	1,590	218	0	0	0	0	0
Facilities & Construction	0	0	0	0	0	0	0	0
Debt Service	0	0	0	0	0	0	0	0
Other Uses of Funds	0	0	0	0	0	0	0	0
Total Expenditures	\$953,815	\$953,726	\$2,336,443	\$1,423,570	\$2,667,889	\$2,766,067	\$2,786,536	\$2,808,271
Ending Fund Balance	\$610,676	\$1,774,951	\$1,506,226	\$960,484	(\$407,405)	(\$1,914,553)	(\$3,427,314)	(\$4,949,072)

Race to the Top Fund (506)

To provide, for either a new program or expansion of an existing program, support initiatives in the following areas: Standards and Assessments; Using Data to improve Instruction; Great Teachers and Leaders; and Turning Around the Lowest-Achieving Schools.

	FY 2018 Actual	FY 2019 Actual	FY 2020 Actual	FY 2021 Est. Actual	FY 2022 Budget	FY 2023 Forecast	FY 2024 Forecast	FY 2025 Forecast
<i>Revenues</i>								
Local	\$0	\$0	\$0	\$0	\$0	\$0	\$0	\$0
State	0	0	0	0	0	0	0	0
Federal	0	0	0	0	0	0	0	0
Other	0	0	0	0	0	0	0	0
<i>Total Revenue</i>	<i>\$0</i>	<i>\$0</i>	<i>\$0</i>	<i>\$0</i>	<i>\$0</i>	<i>\$0</i>	<i>\$0</i>	<i>\$0</i>
<i>Expenditures (by object)</i>								
Salaries	\$0	\$0	\$0	\$0	\$0	\$0	\$0	\$0
Benefits	0	0	0	0	0	0	0	0
Purchase Services	0	0	0	0	0	0	0	0
Materials & Supplies	0	0	0	0	0	0	0	0
Capital Outlay	0	0	0	0	0	0	0	0
Other Objects	0	0	0	0	0	0	0	0
Other Uses of Funds	0	0	0	0	0	0	0	0
<i>Total Expenditures</i>	<i>\$0</i>	<i>\$0</i>	<i>\$0</i>	<i>\$0</i>	<i>\$0</i>	<i>\$0</i>	<i>\$0</i>	<i>\$0</i>
<i>Expenditures (by function)</i>								
Instruction	\$0	\$0	\$0	\$0	\$0	\$0	\$0	\$0
Supporting Services	0	0	0	0	0	0	0	0
Non-Instructional	0	0	0	0	0	0	0	0
Extracurricular Activities	0	0	0	0	0	0	0	0
Facilities & Construction	0	0	0	0	0	0	0	0
Debt Service	0	0	0	0	0	0	0	0
Other Uses of Funds	0	0	0	0	0	0	0	0
<i>Total Expenditures</i>	<i>\$0</i>	<i>\$0</i>	<i>\$0</i>	<i>\$0</i>	<i>\$0</i>	<i>\$0</i>	<i>\$0</i>	<i>\$0</i>
<i>Ending Fund Balance</i>	<i>\$0</i>	<i>\$0</i>	<i>\$0</i>	<i>\$0</i>	<i>\$0</i>	<i>\$0</i>	<i>\$0</i>	<i>\$0</i>

Elementary and Secondary School Emergency Relief (ESSER) (507)

To provide emergency relief grants to school districts related to the COVID-19 pandemic. Restrictions include, but are not limited to, providing for coordination of preparedness and response efforts, training and professional development of staff, planning and coordination during long-term closure, and purchasing technology for students.

	FY 2018 Actual	FY 2019 Actual	FY 2020 Actual	FY 2021 Est. Actual	FY 2022 Budget	FY 2023 Forecast	FY 2024 Forecast	FY 2025 Forecast
<i>Revenues</i>								
Local	\$0	\$0	\$0	\$0	\$0	\$0	\$0	\$0
State	0	0	0	0	0	0	0	0
Federal	0	0	0	37,156,021	96,000,000	92,966,400	94,063,404	95,004,038
Other	0	0	1,224,518	3,850,000	4,000,000	3,873,600	3,919,308	3,958,502
Total Revenue	\$0	\$0	\$1,224,518	\$41,006,021	\$100,000,000	\$96,840,000	\$97,982,712	\$98,962,539
<i>Expenditures (by object)</i>								
Salaries	\$0	\$0	\$11,973	\$12,596,256	\$38,003,394	\$39,401,919	\$39,693,493	\$40,003,103
Benefits	0	0	1,333	4,540,513	13,698,906	14,203,025	14,308,128	14,419,731
Purchase Services	0	0	142,443	11,647,358	35,140,533	36,433,705	36,703,315	36,989,600
Materials & Supplies	0	0	1,001,912	11,444,953	34,529,869	35,800,568	36,065,493	36,346,803
Capital Outlay	0	0	80,163	14,132,430	42,638,094	44,207,176	44,534,309	44,881,676
Other Objects	0	0	0	256,272	773,183	801,636	807,568	813,867
Other Uses of Funds	0	0	0	1,224,518	3,694,418	3,830,372	3,858,717	3,888,815
Total Expenditures	\$0	\$0	\$1,237,824	\$55,842,300	\$168,478,397	\$174,678,402	\$175,971,023	\$177,343,597
<i>Expenditures (by function)</i>								
Instruction	\$0	\$0	\$1,092,146	\$25,835,961	\$77,948,102	\$80,816,592	\$81,414,635	\$82,049,669
Supporting Services	0	0	143,852	20,178,979	60,880,766	63,121,178	63,588,275	64,084,263
Non-Instructional	0	0	1,826	8,601,669	25,951,572	26,906,590	27,105,698	27,317,123
Extracurricular Activities	0	0	0	1,174	3,541	3,671	3,698	3,727
Facilities & Construction	0	0	0	0	0	0	0	0
Debt Service	0	0	0	0	0	0	0	0
Other Uses of Funds	0	0	0	1,224,518	3,694,418	3,830,372	3,858,717	3,888,815
Total Expenditures	\$0	\$0	\$1,237,824	\$55,842,300	\$168,478,397	\$174,678,402	\$175,971,023	\$177,343,597
<i>Ending Fund Balance</i>	\$0	\$0	(\$13,306)	(\$14,849,586)	(\$83,327,983)	(\$161,166,386)	(\$239,154,696)	(\$317,535,754)

Coronavirus Relief Fund (CRF) 510

To cover costs that are necessary expenditures incurred due to the public health emergency with respect to the Coronavirus Disease 2019 (COVID-19)

	FY 2018 Actual	FY 2019 Actual	FY 2020 Actual	FY 2021 Est. Actual	FY 2022 Budget	FY 2023 Forecast	FY 2024 Forecast	FY 2025 Forecast
<i>Revenues</i>								
Local	\$0	\$0	\$0	\$0	\$0	\$0	\$0	\$0
State	0	0	0	0	0	0	0	0
Federal	0	0	0	2,746,151	0	0	0	0
Other	0	0	0	0	0	0	0	0
<i>Total Revenue</i>	\$0	\$0	\$0	\$2,746,151	\$0	\$0	\$0	\$0
<i>Expenditures (by object)</i>								
Salaries	\$0	\$0	\$0	\$0	\$0	\$0	\$0	\$0
Benefits	0	0	0	0	0	0	0	0
Purchase Services	0	0	0	271,608	0	0	0	0
Materials & Supplies	0	0	0	562,465	0	0	0	0
Capital Outlay	0	0	0	1,912,078	0	0	0	0
Other Objects	0	0	0	0	0	0	0	0
Other Uses of Funds	0	0	0	0	0	0	0	0
<i>Total Expenditures</i>	\$0	\$0	\$0	\$2,746,151	\$0	\$0	\$0	\$0
<i>Expenditures (by function)</i>								
Instruction	\$0	\$0	\$0	\$2,746,151	\$0	\$0	\$0	\$0
Supporting Services	0	0	0	0	0	0	0	0
Non-Instructional	0	0	0	0	0	0	0	0
Extracurricular Activities	0	0	0	0	0	0	0	0
Facilities & Construction	0	0	0	0	0	0	0	0
Debt Service	0	0	0	0	0	0	0	0
Other Uses of Funds	0	0	0	0	0	0	0	0
<i>Total Expenditures</i>	\$0	\$0	\$0	\$2,746,151	\$0	\$0	\$0	\$0
<i>Ending Fund Balance</i>	\$0	\$0	\$0	\$0	\$0	\$0	\$0	\$0

School Maintenance and Operational Assistance (Impact Aid/SAFA) Fund (512)

Maintenance and operational funds aid school districts significantly affected (1) by a loss of revenue from taxable real property acquired by the federal government; (2) by provision of public education to children who live on federal property; or (3) by a sudden and substantial increase in school attendance because of federal activities.

	FY 2018 Actual	FY 2019 Actual	FY 2020 Actual	FY 2021 Est. Actual	FY 2022 Budget	FY 2023 Forecast	FY 2024 Forecast	FY 2025 Forecast
<i>Revenues</i>								
Local	\$0	\$0	\$0	\$0	\$0	\$0	\$0	\$0
State	0	0	0	0	0	0	0	0
Federal	177,859	139,122	79,037	95,528	0	0	0	0
Other	0	0	0	0	0	0	0	0
Total Revenue	\$177,859	\$139,122	\$79,037	\$95,528	\$0	\$0	\$0	\$0
<i>Expenditures (by object)</i>								
Salaries	\$0	\$0	\$0	\$0	\$0	\$0	\$0	\$0
Benefits	0	0	0	0	0	0	0	0
Purchase Services	284,898	132,236	0	0	0	0	0	0
Materials & Supplies	0	1,051	0	0	0	0	0	0
Capital Outlay	0	0	0	0	0	0	0	0
Other Objects	0	0	13,550	0	150,000	155,520	156,671	157,893
Other Uses of Funds	0	0	0	0	0	0	0	0
Total Expenditures	\$284,898	\$133,286	\$13,550	\$0	\$150,000	\$155,520	\$156,671	\$157,893
<i>Expenditures (by function)</i>								
Instruction	\$0	\$524	\$0	\$0	\$0	\$0	\$0	\$0
Supporting Services	284,898	132,762	13,550	0	150,000	155,520	156,671	157,893
Non-Instructional	0	0	0	0	0	0	0	0
Extracurricular Activities	0	0	0	0	0	0	0	0
Facilities & Construction	0	0	0	0	0	0	0	0
Debt Service	0	0	0	0	0	0	0	0
Other Uses of Funds	0	0	0	0	0	0	0	0
Total Expenditures	\$284,898	\$133,286	\$13,550	\$0	\$150,000	\$155,520	\$156,671	\$157,893
Ending Fund Balance	\$66,813	\$72,649	\$138,136	\$233,664	\$233,664	\$233,664	\$233,664	\$233,664

IDEA, Part B Special Education, Education of Handicapped Children Fund (516)

Grants to assist states in providing an appropriate public education to all children with disabilities.

	FY 2018 Actual	FY 2019 Actual	FY 2020 Actual	FY 2021 Est. Actual	FY 2022 Budget	FY 2023 Forecast	FY 2024 Forecast	FY 2025 Forecast
<i>Revenues</i>								
Local	\$0	\$0	\$0	\$0	\$0	\$0	\$0	\$0
State	0	0	5,119,440	4,075,586	5,000,000	5,050,000	5,100,500	5,151,505
Federal	14,814,009	25,454,795	11,908,955	11,121,485	13,050,000	13,311,000	13,577,220	13,848,764
Other	1,255,000	0	0	1,950,000	1,950,000	1,888,380	1,910,663	1,929,770
<i>Total Revenue</i>	<i>\$16,069,009</i>	<i>\$25,454,795</i>	<i>\$17,028,395</i>	<i>\$17,147,070</i>	<i>\$20,000,000</i>	<i>\$20,249,380</i>	<i>\$20,588,383</i>	<i>\$20,930,039</i>
<i>Expenditures (by object)</i>								
Salaries	\$9,658,421	\$13,241,327	\$7,352,560	\$6,230,828	\$7,750,396	\$8,035,611	\$8,095,074	\$8,158,216
Benefits	4,296,565	5,620,187	3,388,414	3,270,987	4,068,712	4,218,441	4,249,657	4,282,805
Purchase Services	565,548	727,103	5,499,865	4,527,382	5,631,516	5,838,756	5,881,963	5,927,842
Materials & Supplies	2,576,174	638,338	605,615	859,105	1,068,623	1,107,948	1,116,147	1,124,853
Capital Outlay	527,947	1,010,710	121,438	224,407	279,136	289,408	291,549	293,824
Other Objects	0	749,014	464,426	169,386	210,695	218,449	220,065	221,782
Other Uses of Funds	2,318,000	1,255,000	1,255,000	0	0	0	0	0
<i>Total Expenditures</i>	<i>\$19,942,655</i>	<i>\$23,241,679</i>	<i>\$18,687,318</i>	<i>\$15,282,096</i>	<i>\$19,009,078</i>	<i>\$19,708,612</i>	<i>\$19,854,456</i>	<i>\$20,009,321</i>
<i>Expenditures (by function)</i>								
Instruction	\$11,087,724	\$15,050,390	\$12,183,734	\$10,590,994	\$13,173,915	\$13,658,715	\$13,759,790	\$13,867,116
Supporting Services	5,541,622	6,173,851	4,893,400	4,293,409	5,340,482	5,537,011	5,577,985	5,621,494
Non-Instructional	995,309	762,438	355,184	397,692	494,681	512,885	516,681	520,711
Extracurricular Activities	0	0	0	0	0	0	0	0
Facilities & Construction	0	0	0	0	0	0	0	0
Debt Service	0	0	0	0	0	0	0	0
Other Uses of Funds	2,318,000	1,255,000	1,255,000	0	0	0	0	0
<i>Total Expenditures</i>	<i>\$19,942,655</i>	<i>\$23,241,679</i>	<i>\$18,687,318</i>	<i>\$15,282,096</i>	<i>\$19,009,078</i>	<i>\$19,708,612</i>	<i>\$19,854,456</i>	<i>\$20,009,321</i>
<i>Ending Fund Balance</i>	<i>(\$2,669,592)</i>	<i>(\$456,476)</i>	<i>(\$2,115,398)</i>	<i>(\$250,423)</i>	<i>\$740,499</i>	<i>\$1,281,267</i>	<i>\$2,015,194</i>	<i>\$2,935,912</i>

Vocational Education: Carl D. Perkins Vocational Education Act of 1984 Fund (524)

Funds to boards of education, teacher-training institutions, and the state administering agency for cooperating in development of vocational education programs.

	FY 2018 Actual	FY 2019 Actual	FY 2020 Actual	FY 2021 Est. Actual	FY 2022 Budget	FY 2023 Forecast	FY 2024 Forecast	FY 2025 Forecast
<i>Revenues</i>								
Local	\$0	\$0	\$0	\$0	\$0	\$0	\$0	\$0
State	0	0	0	0	0	0	0	0
Federal	1,310,990	1,689,410	1,218,480	1,511,809	1,900,000	1,839,960	1,861,672	1,880,288
Other	110,000	126,000	492,000	100,000	100,000	96,840	97,983	98,963
<i>Total Revenue</i>	<i>\$1,420,990</i>	<i>\$1,815,410</i>	<i>\$1,710,480</i>	<i>\$1,611,809</i>	<i>\$2,000,000</i>	<i>\$1,936,800</i>	<i>\$1,959,654</i>	<i>\$1,979,251</i>
<i>Expenditures (by object)</i>								
Salaries	\$387,904	\$359,798	\$264,317	\$244,347	\$351,153	\$364,076	\$366,770	\$369,631
Benefits	165,207	165,114	109,052	110,269	158,468	164,300	165,516	166,807
Purchase Services	211,665	345,128	366,742	303,854	436,672	452,741	456,091	459,649
Materials & Supplies	149,035	209,187	187,521	130,436	187,451	194,350	195,788	197,315
Capital Outlay	329,425	651,023	341,410	631,746	907,888	941,299	948,264	955,661
Other Objects	300	75	2,081	0	0	0	0	0
Other Uses of Funds	428,000	110,000	110,000	492,000	707,059	733,078	738,503	744,263
<i>Total Expenditures</i>	<i>\$1,671,536</i>	<i>\$1,840,325</i>	<i>\$1,381,123</i>	<i>\$1,912,651</i>	<i>\$2,748,692</i>	<i>\$2,849,844</i>	<i>\$2,870,933</i>	<i>\$2,893,326</i>
<i>Expenditures (by function)</i>								
Instruction	\$612,683	\$1,165,928	\$874,390	\$1,052,596	\$1,512,697	\$1,568,364	\$1,579,970	\$1,592,294
Supporting Services	630,853	564,397	396,733	368,055	528,937	548,401	552,460	556,769
Non-Instructional	0	0	0	0	0	0	0	0
Extracurricular Activities	0	0	0	0	0	0	0	0
Facilities & Constr. Services	0	0	0	0	0	0	0	0
Debt Service	0	0	0	0	0	0	0	0
Other Uses of Funds	428,000	110,000	110,000	492,000	707,059	733,078	738,503	744,263
<i>Total Expenditures</i>	<i>\$1,671,536</i>	<i>\$1,840,325</i>	<i>\$1,381,123</i>	<i>\$1,912,651</i>	<i>\$2,748,692</i>	<i>\$2,849,844</i>	<i>\$2,870,933</i>	<i>\$2,893,326</i>
<i>Ending Fund Balance</i>	<i>(\$339,704)</i>	<i>(\$364,618)</i>	<i>(\$35,261)</i>	<i>(\$336,103)</i>	<i>(\$1,084,795)</i>	<i>(\$1,997,839)</i>	<i>(\$2,909,117)</i>	<i>(\$3,823,192)</i>

Title I School Improvement Stimulus A Fund (536)

To help schools improve the teaching and learning of children failing, or at risk of failing to meet challenging State academic achievement standards.

	FY 2018 Actual	FY 2019 Actual	FY 2020 Actual	FY 2021 Est. Actual	FY 2022 Budget	FY 2023 Forecast	FY 2024 Forecast	FY 2025 Forecast
<i>Revenues</i>								
Local	\$0	\$0	\$0	\$0	\$0	\$0	\$0	\$0
State	0	0	0	0	0	0	0	0
Federal	4,378,674	3,882,715	677,171	1,189,799	4,000,000	3,873,600	3,919,308	3,958,502
Other	1,100,000	1,040,000	1,300,000	925,000	0	0	0	0
Total Revenue	\$5,478,674	\$4,922,715	\$1,977,171	\$2,114,799	\$4,000,000	\$3,873,600	\$3,919,308	\$3,958,502
<i>Expenditures (by object)</i>								
Salaries	\$1,773,468	\$222,597	\$0	\$0	\$0	\$0	\$0	\$0
Benefits	653,201	68,636	0	0	0	0	0	0
Purchase Services	946,673	916,427	305,614	27,521	10,705	11,099	11,181	11,268
Materials & Supplies	988,124	1,054,459	80,819	365,442	142,149	147,380	148,471	149,629
Capital Outlay	1,127,873	990,728	43,374	1,131,269	440,040	456,233	459,609	463,194
Other Objects	0	15,045	0	0	0	0	0	0
Other Uses of Funds	247,000	1,100,000	1,100,000	1,300,000	505,673	524,281	528,161	532,281
Total Expenditures	\$5,736,339	\$4,367,892	\$1,529,807	\$2,824,231	\$1,098,567	\$1,138,994	\$1,147,422	\$1,156,372
<i>Expenditures (by function)</i>								
Instruction	\$2,200,159	\$2,136,394	\$133,500	\$1,414,283	\$550,127	\$570,371	\$574,592	\$579,074
Supporting Services	3,281,014	1,084,695	282,819	109,948	42,767	44,341	44,669	45,018
Non-Instructional	8,166	46,803	13,489	0	0	0	0	0
Extracurricular Activities	0	0	0	0	0	0	0	0
Facilities & Construction	0	0	0	0	0	0	0	0
Debt Service	0	0	0	0	0	0	0	0
Other Uses of Funds	247,000	1,100,000	1,100,000	1,300,000	505,673	524,281	528,161	532,281
Total Expenditures	\$5,736,339	\$4,367,892	\$1,529,807	\$2,824,231	\$1,098,567	\$1,138,994	\$1,147,422	\$1,156,372
Ending Fund Balance	(\$1,432,257)	(\$877,433)	(\$430,070)	(\$1,139,502)	\$1,761,932	\$4,496,538	\$7,268,424	\$10,070,553

Title I School Improvement Stimulus G Fund (537)

To raise the achievement of students in the lowest-performing schools.

	FY 2018 Actual	FY 2019 Actual	FY 2020 Actual	FY 2021 Est. Actual	FY 2022 Budget	FY 2023 Forecast	FY 2024 Forecast	FY 2025 Forecast
<i>Revenues</i>								
Local	\$0	\$0	\$0	\$0	\$0	\$0	\$0	\$0
State	0	0	0	0	0	0	0	0
Federal	4,564,055	5,637,435	5,239,593	4,851,051	1,307,313	1,266,002	1,280,941	1,293,750
Other	700,000	1,030,000	1,307,000	725,000	0	0	0	0
Total Revenue	\$5,264,055	\$6,667,435	\$6,546,593	\$5,576,051	\$1,307,313	\$1,266,002	\$1,280,941	\$1,293,750
<i>Expenditures (by object)</i>								
Salaries	\$1,547,083	\$2,308,102	\$2,266,677	\$2,360,703	\$2,118,608	\$2,196,573	\$2,212,828	\$2,230,088
Benefits	534,393	885,917	842,420	1,015,116	911,014	944,539	951,529	958,951
Purchase Services	1,317,654	2,130,881	1,371,132	86,529	77,655	80,513	81,109	81,741
Materials & Supplies	242,421	275,661	178,403	117,530	105,477	109,359	110,168	111,028
Capital Outlay	531,803	602,912	621,573	992,162	890,414	923,181	930,013	937,267
Other Objects	0	0	0	0	0	0	0	0
Other Uses of Funds	850,000	700,000	700,000	1,307,000	1,172,965	1,216,130	1,225,129	1,234,685
Total Expenditures	\$5,023,354	\$6,903,473	\$5,980,205	\$5,879,041	\$5,276,134	\$5,470,295	\$5,510,775	\$5,553,759
<i>Expenditures (by function)</i>								
Instruction	\$1,536,265	\$3,058,347	\$2,848,555	\$2,424,524	\$2,175,884	\$2,255,957	\$2,272,651	\$2,290,377
Supporting Services	2,629,290	3,145,126	2,431,650	2,147,517	1,927,285	1,998,209	2,012,996	2,028,697
Non-Instructional	7,799	0	0	0	0	0	0	0
Extracurricular Activities	0	0	0	0	0	0	0	0
Facilities & Construction	0	0	0	0	0	0	0	0
Debt Service	0	0	0	0	0	0	0	0
Other Uses of Funds	850,000	700,000	700,000	1,307,000	1,172,965	1,216,130	1,225,129	1,234,685
Total Expenditures	\$5,023,354	\$6,903,473	\$5,980,205	\$5,879,041	\$5,276,134	\$5,470,295	\$5,510,775	\$5,553,759
Ending Fund Balance	\$572,320	\$336,282	\$902,671	\$599,681	(\$3,369,140)	(\$7,573,433)	(\$11,803,267)	(\$16,063,277)

Title III – Limited English Proficiency Fund (551)

Funds to develop and carry out elementary and secondary school programs, including activities at pre-school level, to meet the educational needs of children with limited English proficiency.

	FY 2018 Actual	FY 2019 Actual	FY 2020 Actual	FY 2021 Est. Actual	FY 2022 Budget	FY 2023 Forecast	FY 2024 Forecast	FY 2025 Forecast
<i>Revenues</i>								
Local	\$0	\$0	\$0	\$0	\$0	\$0	\$0	\$0
State	0	0	0	0	0	0	0	0
Federal	598,909	951,192	641,256	662,435	600,000	606,000	612,060	618,181
Other	30,000	114,000	10,000	150,000	100,000	101,000	102,010	103,030
<i>Total Revenue</i>	<i>\$628,909</i>	<i>\$1,065,192</i>	<i>\$651,256</i>	<i>\$812,435</i>	<i>\$700,000</i>	<i>\$707,000</i>	<i>\$714,070</i>	<i>\$721,211</i>
<i>Expenditures (by object)</i>								
Salaries	\$292,293	\$490,724	\$343,566	\$265,800	\$411,700	\$408,900	\$406,120	\$403,358
Benefits	114,443	147,417	114,382	92,294	142,954	141,982	141,017	140,058
Purchase Services	84,901	94,619	25,466	120	186	185	183	182
Materials & Supplies	135,173	61,195	60,227	128,740	199,407	198,051	196,704	195,366
Capital Outlay	67,280	34,363	65,907	156,671	242,668	241,018	239,379	237,752
Other Objects	5,153	36,085	16,424	11,006	17,047	16,931	16,816	16,701
Other Uses of Funds	159,000	30,000	30,000	10,000	15,489	15,384	15,279	15,175
<i>Total Expenditures</i>	<i>\$858,243</i>	<i>\$894,403</i>	<i>\$655,973</i>	<i>\$664,631</i>	<i>\$1,029,450</i>	<i>\$1,022,450</i>	<i>\$1,015,497</i>	<i>\$1,008,592</i>
<i>Expenditures (by function)</i>								
Instruction	\$143,576	\$350,137	\$268,598	\$262,650	\$406,820	\$404,054	\$401,306	\$398,577
Supporting Services	409,057	393,841	263,701	303,725	470,441	467,242	464,065	460,909
Non-Instructional	146,610	120,426	93,674	88,256	136,700	135,770	134,847	133,930
Extracurricular Activities	0	0	0	0	0	0	0	0
Facilities & Construction	0	0	0	0	0	0	0	0
Debt Service	0	0	0	0	0	0	0	0
Other Uses of Funds	159,000	30,000	30,000	10,000	15,489	15,384	15,279	15,175
<i>Total Expenditures</i>	<i>\$858,243</i>	<i>\$894,403</i>	<i>\$655,973</i>	<i>\$664,631</i>	<i>\$1,029,450</i>	<i>\$1,022,450</i>	<i>\$1,015,497</i>	<i>\$1,008,592</i>
<i>Ending Fund Balance</i>	<i>(\$257,708)</i>	<i>(\$86,920)</i>	<i>(\$91,637)</i>	<i>\$56,167</i>	<i>(\$273,284)</i>	<i>(\$588,734)</i>	<i>(\$890,161)</i>	<i>(\$1,177,543)</i>

Refugee Children School Impact Act Fund (571)

To provide educational services to meet educational needs of refugee children who are enrolled in public and non-profit private elementary and secondary schools.

	FY 2018 Actual	FY 2019 Actual	FY 2020 Actual	FY 2021 Est. Actual	FY 2022 Budget	FY 2023 Forecast	FY 2024 Forecast	FY 2025 Forecast
<i>Revenues</i>								
Local	\$0	\$8,784	\$0	\$0	\$0	\$0	\$0	\$0
State	0	0	50,319	57,910	75,000	72,630	73,487	74,222
Federal	0	40,670	17,514	8,341	25,000	24,210	24,496	24,741
Other	68,000	0	365,000	0	0	0	0	0
Total Revenue	\$68,000	\$49,453	\$432,834	\$66,251	\$100,000	\$96,840	\$97,983	\$98,963
<i>Expenditures (by object)</i>								
Salaries	\$11,182	\$45,959	\$50,536	\$54,973	\$37,527	\$38,908	\$39,196	\$39,501
Benefits	4,225	15,290	10,587	19,497	13,310	13,799	13,901	14,010
Purchase Services	0	0	0	0	0	0	0	0
Materials & Supplies	4,000	0	7,503	0	0	0	0	0
Capital Outlay	0	0	0	0	0	0	0	0
Other Objects	0	0	0	0	0	0	0	0
Other Uses of Funds	0	68,000	68,000	365,000	249,164	258,333	260,244	262,274
Total Expenditures	\$19,407	\$129,249	\$136,626	\$439,470	\$300,000	\$311,040	\$313,342	\$315,786
<i>Expenditures (by function)</i>								
Instruction	\$19,407	\$61,249	\$68,626	\$0	\$0	\$0	\$0	\$0
Supporting Services	0	0	0	74,470	50,836	52,707	53,097	53,511
Non-Instructional	0	0	0	0	0	0	0	0
Extracurricular Activities	0	0	0	0	0	0	0	0
Facilities & Construction	0	0	0	0	0	0	0	0
Debt Service	0	0	0	0	0	0	0	0
Other Uses of Funds	0	68,000	68,000	365,000	249,164	258,333	260,244	262,274
Total Expenditures	\$19,407	\$129,249	\$136,626	\$439,470	\$300,000	\$311,040	\$313,342	\$315,786
Ending Fund Balance	\$117,015	\$37,220	\$333,428	(\$39,792)	(\$239,792)	(\$453,991)	(\$669,350)	(\$886,173)

Title I – Disadvantaged Children/Targeted Assistance Fund (572)

To provide financial assistance to State and Local educational agencies to meet the special needs of educationally deprived children. Included are the Even Start and Comprehensive School Reform programs.

	FY 2018 Actual	FY 2019 Actual	FY 2020 Actual	FY 2021 Est. Actual	FY 2022 Budget	FY 2023 Forecast	FY 2024 Forecast	FY 2025 Forecast
<i>Revenues</i>								
Local	\$0	\$0	\$0	\$0	\$0	\$0	\$0	\$0
State	0	0	941	0	0	0	0	0
Federal	40,039,841	47,809,448	42,633,143	41,618,336	35,000,000	35,350,000	35,767,130	36,124,801
Other	0	0	0	0	0	0	0	0
Total Revenue	\$40,039,841	\$47,809,448	\$42,634,084	\$41,618,336	\$35,000,000	\$35,350,000	\$35,767,130	\$36,124,801
<i>Expenditures (by object)</i>								
Salaries	\$24,985,964	\$25,962,088	\$28,392,480	\$25,745,394	\$27,110,209	\$27,381,311	\$27,583,933	\$27,799,088
Benefits	8,983,000	9,299,897	10,447,760	10,680,728	11,246,935	11,359,405	11,443,464	11,532,723
Purchase Services	4,680,312	1,846,804	1,264,964	1,195,614	1,258,996	1,271,586	1,280,996	1,290,988
Materials & Supplies	1,833,501	1,978,918	1,258,592	1,733,618	1,825,521	1,843,776	1,857,420	1,871,908
Capital Outlay	1,127,239	371,245	940,828	2,979,536	3,137,487	3,168,862	3,192,311	3,217,211
Other Objects	9,140	1,849,087	1,328,853	578,911	609,601	615,697	620,253	625,091
Other Uses of Funds	0	0	0	0	0	0	0	0
Total Expenditures	\$41,619,156	\$41,308,039	\$43,633,477	\$42,913,803	\$45,188,749	\$45,640,637	\$45,978,377	\$46,337,009
<i>Expenditures (by function)</i>								
Instruction	\$27,483,750	\$28,416,260	\$32,296,899	\$32,756,912	\$34,493,422	\$34,838,356	\$35,096,160	\$35,369,910
Supporting Services	10,180,724	7,786,193	6,527,867	5,123,943	5,395,574	5,449,530	5,489,856	5,532,677
Non-Instructional	3,954,682	5,105,587	4,808,710	5,032,947	5,299,754	5,352,751	5,392,362	5,434,422
Extracurricular Activities	0	0	0	0	0	0	0	0
Facilities & Construction	0	0	0	0	0	0	0	0
Debt Service	0	0	0	0	0	0	0	0
Other Uses of Funds	0	0	0	0	0	0	0	0
Total Expenditures	\$41,619,156	\$41,308,039	\$43,633,477	\$42,913,803	\$45,188,749	\$45,640,637	\$45,978,377	\$46,337,009
Ending Fund Balance	\$268,175	\$6,769,584	\$5,770,192	\$4,474,725	(\$5,714,025)	(\$16,004,662)	(\$26,215,909)	(\$36,428,117)

IDEA Preschool Grant for the Handicapped Fund (587)

The Preschool Grant Program, Section 619 of Public Law 99 -457, addresses the improvement and expansion of services for handicapped children ages three (3) through five (5) years.

	FY 2018 Actual	FY 2019 Actual	FY 2020 Actual	FY 2021 Est. Actual	FY 2022 Budget	FY 2023 Forecast	FY 2024 Forecast	FY 2025 Forecast
<i>Revenues</i>								
Local	\$0	\$0	\$0	\$0	\$0	\$0	\$0	\$0
State	0	0	0	0	0	0	0	0
Federal	251,657	324,197	295,793	263,270	450,000	435,780	440,922	445,331
Other	0	225,000	0	0	0	0	0	0
Total Revenue	\$251,657	\$549,197	\$295,793	\$263,270	\$450,000	\$435,780	\$440,922	\$445,331
<i>Expenditures (by object)</i>								
Salaries	\$97,285	\$148,427	\$158,217	\$159,656	\$260,632	\$270,223	\$272,222	\$274,346
Benefits	34,572	55,174	55,776	61,001	99,582	103,247	104,011	104,822
Purchase Services	6,493	2,764	0	0	0	0	0	0
Materials & Supplies	84,799	71,343	44,186	9,557	15,601	16,175	16,295	16,422
Capital Outlay	9,792	46,581	20,492	29,403	47,999	49,766	50,134	50,525
Other Objects	1,010	10,367	10,501	3,344	5,458	5,659	5,701	5,746
Other Uses of Funds	174,000	0	0	0	0	0	0	0
Total Expenditures	\$407,951	\$334,657	\$289,171	\$262,961	\$429,273	\$445,070	\$448,364	\$451,861
<i>Expenditures (by function)</i>								
Instruction	\$208,163	\$321,551	\$277,702	\$259,617	\$423,814	\$439,411	\$442,663	\$446,115
Supporting Services	25,788	13,106	11,469	3,344	5,458	5,659	5,701	5,746
Non-Instructional	0	0	0	0	0	0	0	0
Extracurricular Activities	0	0	0	0	0	0	0	0
Facilities & Construction	0	0	0	0	0	0	0	0
Debt Service	0	0	0	0	0	0	0	0
Other Uses of Funds	174,000	0	0	0	0	0	0	0
Total Expenditures	\$407,951	\$334,657	\$289,171	\$262,961	\$429,273	\$445,070	\$448,364	\$451,861
Ending Fund Balance	(\$470,907)	(\$256,368)	(\$249,746)	(\$249,436)	(\$228,709)	(\$237,999)	(\$245,441)	(\$251,970)

Improving Teacher Quality Fund (590)

A fund used to account for monies to hire additional classroom teachers in grades 1 through 3, to reduce the number of students per teacher.

	FY 2018 Actual	FY 2019 Actual	FY 2020 Actual	FY 2021 Est. Actual	FY 2022 Budget	FY 2023 Forecast	FY 2024 Forecast	FY 2025 Forecast
<i>Revenues</i>								
Local	\$0	\$0	\$0	\$0	\$0	\$0	\$0	\$0
State	0	0	0	0	0	0	0	0
Federal	2,399,269	3,505,294	1,151,887	1,938,013	5,000,000	5,050,000	5,109,590	5,160,686
Other	0	652,000	0	0	0	0	0	0
<i>Total Revenue</i>	<i>\$2,399,269</i>	<i>\$4,157,294</i>	<i>\$1,151,887</i>	<i>\$1,938,013</i>	<i>\$5,000,000</i>	<i>\$5,050,000</i>	<i>\$5,109,590</i>	<i>\$5,160,686</i>
<i>Expenditures (by object)</i>								
Salaries	\$3,042,740	\$1,791,099	\$755,144	\$669,816	\$1,005,861	\$1,015,920	\$1,023,438	\$1,031,421
Benefits	806,207	568,455	180,825	188,120	282,499	285,324	287,435	289,677
Purchase Services	846,936	674,754	337,012	961,535	1,443,934	1,458,374	1,469,166	1,480,625
Materials & Supplies	14,963	81,413	16,118	30,124	45,238	45,690	46,028	46,387
Capital Outlay	0	1,620	3,380	0	0	0	0	0
Other Objects	5,000	196,467	61,983	38,749	58,189	58,771	59,205	59,667
Other Uses of Funds	160,000	0	0	0	0	0	0	0
<i>Total Expenditures</i>	<i>\$4,875,846</i>	<i>\$3,313,808</i>	<i>\$1,354,463</i>	<i>\$1,888,343</i>	<i>\$2,835,721</i>	<i>\$2,864,078</i>	<i>\$2,885,273</i>	<i>\$2,907,778</i>
<i>Expenditures (by function)</i>								
Instruction	\$422,371	\$397	\$0	\$0	\$0	\$0	\$0	\$0
Supporting Services	4,041,037	3,013,148	1,174,176	1,540,577	2,313,481	2,336,616	2,353,907	2,372,267
Non-Instructional	252,438	300,263	180,287	347,766	522,240	527,462	531,366	535,510
Extracurricular Activities	0	0	0	0	0	0	0	0
Facilities & Construction	0	0	0	0	0	0	0	0
Debt Service	0	0	0	0	0	0	0	0
Other Uses of Funds	160,000	0	0	0	0	0	0	0
<i>Total Expenditures</i>	<i>\$4,875,846</i>	<i>\$3,313,808</i>	<i>\$1,354,463</i>	<i>\$1,888,343</i>	<i>\$2,835,721</i>	<i>\$2,864,078</i>	<i>\$2,885,273</i>	<i>\$2,907,778</i>
<i>Ending Fund Balance</i>	<i>(\$2,803,387)</i>	<i>(\$1,959,901)</i>	<i>(\$2,162,476)</i>	<i>(\$2,112,806)</i>	<i>\$51,473</i>	<i>\$2,237,395</i>	<i>\$4,461,712</i>	<i>\$6,714,620</i>

Miscellaneous Federal Grants Fund (599)

A fund used to account for various monies received through state agencies from the federal government or directly from the federal government, which are not classified elsewhere. A separate cost center must be used for each grant.

	FY 2018 Actual	FY 2019 Actual	FY 2020 Actual	FY 2021 Est. Actual	FY 2022 Budget	FY 2023 Forecast	FY 2024 Forecast	FY 2025 Forecast
<i>Revenues</i>								
Local	\$0	\$0	\$0	\$0	\$0	\$0	\$0	\$0
State	0	0	0	0	0	0	0	0
Federal	1,950,798	6,088,363	3,341,384	3,071,989	911,152	882,360	892,772	901,700
Other	0	0	500,000	135,000	0	0	0	0
<i>Total Revenue</i>	<i>\$1,950,798</i>	<i>\$6,088,363</i>	<i>\$3,841,384</i>	<i>\$3,206,989</i>	<i>\$911,152</i>	<i>\$882,360</i>	<i>\$892,772</i>	<i>\$901,700</i>
<i>Expenditures (by object)</i>								
Salaries	\$318,987	\$2,530,000	\$1,059,886	\$905,503	\$1,165,483	\$1,208,373	\$1,217,315	\$1,226,810
Benefits	118,559	1,042,284	275,750	253,510	326,296	338,303	340,807	343,465
Purchase Services	435,611	1,546,415	1,099,510	1,297,884	1,670,520	1,731,995	1,744,812	1,758,422
Materials & Supplies	284,379	311,397	131,279	248,675	320,073	331,851	334,307	336,915
Capital Outlay	226,006	940,249	92,619	436,842	562,264	582,955	587,269	591,850
Other Objects	6,978	33,600	89,385	34,730	44,702	46,347	46,690	47,054
Other Uses of Funds	0	560,000	560,000	500,000	643,556	667,238	672,176	677,419
<i>Total Expenditures</i>	<i>\$1,390,520</i>	<i>\$6,963,945</i>	<i>\$3,308,429</i>	<i>\$3,677,144</i>	<i>\$4,732,893</i>	<i>\$4,907,063</i>	<i>\$4,943,376</i>	<i>\$4,981,934</i>
<i>Expenditures (by function)</i>								
Instruction	\$528,487	\$4,528,069	\$1,041,815	\$1,358,990	\$1,749,171	\$1,813,540	\$1,826,961	\$1,841,211
Supporting Services	814,249	1,666,506	1,557,244	1,348,069	1,735,114	1,798,966	1,812,279	1,826,415
Non-Instructional	47,784	209,370	149,371	470,086	605,052	627,318	631,960	636,890
Extracurricular Activities	0	0	0	0	0	0	0	0
Facilities & Construction	0	0	0	0	0	0	0	0
Debt Service	0	0	0	0	0	0	0	0
Other Uses of Funds	0	560,000	560,000	500,000	643,556	667,238	672,176	677,419
<i>Total Expenditures</i>	<i>\$1,390,520</i>	<i>\$6,963,945</i>	<i>\$3,308,429</i>	<i>\$3,677,144</i>	<i>\$4,732,893</i>	<i>\$4,907,063</i>	<i>\$4,943,376</i>	<i>\$4,981,934</i>
<i>Ending Fund Balance</i>	<i>\$656,998</i>	<i>(\$218,584)</i>	<i>\$314,371</i>	<i>(\$155,784)</i>	<i>(\$3,977,525)</i>	<i>(\$8,002,228)</i>	<i>(\$12,052,832)</i>	<i>(\$16,133,066)</i>

Fund Balances

The follow table identifies historical and forecasted fund balances by fund. With the exception of the Operation Fund (001), all of the negative fund balances are attributed to the timing of outstanding receivables. Most grants, funds 400-599, operate on a reimbursement basis so CMSD has expenses and encumbrances during the fiscal year with reimbursement in the next year.

The forecasted negative fund balance in the general fund will be address through some combination of additional revenue (e.g., a levy) or managed reduction in expenditures. By statutes, CMSD cannot submit a five-year forecast to the State of Ohio with a negative fund balance in the current fiscal year.

	FY 2018 Actual	FY 2019 Actual	FY 2020 Actual	FY 2021 Est. Actual	FY 2022 Budget	FY 2023 Forecast	FY 2022 Forecast	FY 2025 Forecast
General (001)								
Beginning Balance	\$99,097,997	\$66,140,778	\$18,309,788	\$17,775,351	\$82,107,382	\$121,526,906	\$145,251,140	\$157,957,012
Revenue	\$730,015,694	\$741,848,056	\$750,698,119	\$763,408,713	\$633,068,944	\$629,840,293	\$633,241,430	\$632,544,865
Expense	\$762,972,913	\$789,679,046	\$751,232,556	\$699,076,682	\$593,649,420	\$606,116,058	\$620,535,559	\$707,795,269
Ending Balance	\$66,140,778	\$18,309,788	\$17,775,351	\$82,107,382	\$121,526,906	\$145,251,140	\$157,957,012	\$82,706,607
Bond Retirement (002)								
Beginning Balance	\$31,974,375	\$38,005,571	\$44,040,025	\$45,986,896	\$47,499,143	\$49,156,534	\$49,188,357	\$49,325,479
Revenue	\$25,566,259	\$25,752,318	\$21,524,279	\$21,023,539	\$24,657,301	\$23,878,130	\$24,159,892	\$24,401,491
Expense	\$19,535,063	\$19,717,865	\$19,577,408	\$19,511,291	\$22,999,910	\$23,846,307	\$24,022,770	\$24,210,147
Ending Balance	\$38,005,571	\$44,040,025	\$45,986,896	\$47,499,143	\$49,156,534	\$49,188,357	\$49,325,479	\$49,516,822
Permanent Improvement (003)								
Beginning Balance	\$154,196,441	\$118,880,587	\$104,780,142	\$93,945,365	\$52,408,081	\$34,220,103	\$15,124,775	(\$4,097,029)
Revenue	\$4,199,138	\$3,173,836	\$3,021,453	\$3,138,960	\$3,480,000	\$3,370,032	\$3,409,798	\$3,443,896
Expense	\$39,514,992	\$17,274,281	\$13,856,231	\$44,676,243	\$21,667,978	\$22,465,360	\$22,631,603	\$22,808,130
Ending Balance	\$118,880,587	\$104,780,142	\$93,945,365	\$52,408,081	\$34,220,103	\$15,124,775	(\$4,097,029)	(\$23,461,263)
Food Services (006)								
Beginning Balance	\$2,246,008	\$2,894,579	\$6,392,817	\$5,325,822	\$3,326,677	\$5,414,146	\$7,522,490	\$9,755,313
Revenue	\$24,331,323	\$25,844,101	\$20,130,032	\$8,143,717	\$24,500,000	\$24,745,000	\$25,036,991	\$25,537,731
Expense	\$23,682,752	\$22,345,863	\$21,197,027	\$10,142,862	\$22,412,531	\$22,636,656	\$22,804,168	\$22,982,040

	FY 2018 Actual	FY 2019 Actual	FY 2020 Actual	FY 2021 Est. Actual	FY 2022 Budget	FY 2023 Forecast	FY 2022 Forecast	FY 2025 Forecast
Ending Balance	\$2,894,579	\$6,392,817	\$5,325,822	\$3,326,677	\$5,414,146	\$7,522,490	\$9,755,313	\$12,311,004
Special Trust (007)								
Beginning Balance	\$8,328,787	\$6,846,875	\$3,748,422	\$4,910,321	\$9,231,200	\$8,448,736	\$7,090,278	\$5,755,854
Revenue	\$6,819,215	\$4,810,994	\$5,798,220	\$9,377,769	\$8,000,000	\$7,747,200	\$7,838,617	\$7,917,003
Expense	\$8,301,127	\$7,909,447	\$4,636,320	\$5,056,891	\$8,782,464	\$9,105,658	\$9,173,040	\$9,244,590
Ending Balance	\$6,846,875	\$3,748,422	\$4,910,321	\$9,231,200	\$8,448,736	\$7,090,278	\$5,755,854	\$4,428,267
Classroom Facilities (010)								
Beginning Balance	\$81,328,885	\$102,892,508	\$34,561,534	\$18,087,753	\$58,971,246	\$20,197,146	(\$13,520,143)	(\$42,655,017)
Revenue	\$71,615,070	\$22,581,148	\$29,552,119	\$46,316,634	\$10,721,821	\$10,829,039	\$10,956,822	\$11,066,390
Expense	\$50,051,447	\$90,912,122	\$46,025,900	\$5,433,142	\$49,495,920	\$44,546,328	\$40,091,696	\$36,082,526
Ending Balance	\$102,892,508	\$34,561,534	\$18,087,753	\$58,971,246	\$20,197,146	(\$13,520,143)	(\$42,655,017)	(\$67,671,153)
Public School Support (018)								
Beginning Balance	\$418,731	\$631,910	\$699,980	\$774,246	\$808,897	\$1,749,412	\$2,656,137	\$3,573,834
Revenue	\$471,222	\$355,990	\$239,911	\$94,544	\$1,000,000	\$968,400	\$979,827	\$989,625
Expense	\$258,043	\$287,921	\$165,645	\$59,893	\$59,485	\$61,674	\$62,131	\$62,615
Ending Balance	\$631,910	\$699,980	\$774,246	\$808,897	\$1,749,412	\$2,656,137	\$3,573,834	\$4,500,844
Other Grants (019)								
Beginning Balance	(\$313,423)	(\$1,167,155)	(\$570,446)	(\$570,446)	\$29,554	\$29,554	\$29,554	\$29,554
Revenue	\$634,910	\$684,588	\$0	\$600,000	\$0	\$0	\$0	\$0
Expense	\$1,488,642	\$87,879	\$0	\$0	\$0	\$0	\$0	\$0
Ending Balance	(\$1,167,155)	(\$570,446)	(\$570,446)	\$29,554	\$29,554	\$29,554	\$29,554	\$29,554
Liability Self-Insurance (023)								
Beginning Balance	\$2,337,696	\$1,601,514	\$967,715	\$1,571,842	\$1,361,555	\$1,320,631	\$1,209,801	\$1,102,412
Revenue	\$6,242	\$0	\$1,144,051	\$0	\$1,000,000	\$968,400	\$979,827	\$989,625
Expense	\$742,424	\$633,799	\$539,923	\$210,288	\$1,040,924	\$1,079,230	\$1,087,216	\$1,095,696
Ending Balance	\$1,601,514	\$967,715	\$1,571,842	\$1,361,555	\$1,320,631	\$1,209,801	\$1,102,412	\$996,341

	FY 2018 Actual	FY 2019 Actual	FY 2020 Actual	FY 2021 Est. Actual	FY 2022 Budget	FY 2023 Forecast	FY 2022 Forecast	FY 2025 Forecast
Employee Benefits Self-Insurance (024)								
Beginning Balance	\$12,516,640	\$13,360,238	\$12,724,643	\$17,978,373	\$21,397,033	\$17,902,244	\$5,642,663	(\$6,169,651)
Revenue	\$98,234,653	\$101,213,713	\$101,666,049	\$111,547,650	\$126,260,000	\$122,270,184	\$123,712,972	\$124,950,102
Expense	\$97,391,055	\$101,849,308	\$96,412,318	\$108,128,991	\$129,754,789	\$134,529,765	\$135,525,286	\$136,582,383
Ending Balance	\$13,360,238	\$12,724,643	\$17,978,373	\$21,397,033	\$17,902,244	\$5,642,663	(\$6,169,651)	(\$17,801,932)
Classroom Facilities Maintenance (034)								
Beginning Balance	\$12,040,099	\$11,970,928	\$10,218,291	\$9,714,419	\$9,049,622	\$7,771,089	\$6,158,949	\$4,552,729
Revenue	\$4,290,325	\$4,134,482	\$3,721,439	\$3,780,703	\$4,189,432	\$4,057,046	\$4,104,919	\$4,145,968
Expense	\$4,359,496	\$5,887,119	\$4,225,310	\$4,445,500	\$5,467,965	\$5,669,186	\$5,711,138	\$5,755,685
Ending Balance	\$11,970,928	\$10,218,291	\$9,714,419	\$9,049,622	\$7,771,089	\$6,158,949	\$4,552,729	\$2,943,012
Partnering Community School (036)								
Beginning Balance	\$0	\$431,960	\$627,463	\$250,560	(\$955,369)	(\$2,245,159)	(\$3,966,152)	(\$5,675,975)
Revenue	\$4,414,532	\$4,160,506	\$3,528,219	\$4,016,396	\$5,610,223	\$5,432,940	\$5,497,049	\$5,552,019
Expense	\$3,982,572	\$3,965,003	\$3,905,122	\$5,222,325	\$6,900,013	\$7,153,933	\$7,206,872	\$7,263,086
Ending Balance	\$431,960	\$627,463	\$250,560	(\$955,369)	(\$2,245,159)	(\$3,966,152)	(\$5,675,975)	(\$7,387,042)
Student Managed Student Activity (200)								
Beginning Balance	\$647,419	\$653,332	\$683,828	\$624,180	\$608,051	\$349,080	\$39,538	(\$269,737)
Revenue	\$482,556	\$549,487	\$358,292	\$68,245	\$600,000	\$581,040	\$587,896	\$593,775
Expense	\$476,643	\$518,991	\$417,940	\$84,374	\$858,971	\$890,581	\$897,172	\$904,169
Ending Balance	\$653,332	\$683,828	\$624,180	\$608,051	\$349,080	\$39,538	(\$269,737)	(\$580,131)
District Managed Student Activity (300)								
Beginning Balance	\$189,827	\$169,565	\$170,097	\$162,092	\$137,169	\$127,334	\$115,582	\$103,840
Revenue	\$89,511	\$96,111	\$108,655	\$7,875	\$22,741	\$22,023	\$22,283	\$22,505
Expense	\$109,773	\$95,579	\$116,660	\$32,799	\$32,576	\$33,775	\$34,025	\$34,290
Ending Balance	\$169,565	\$170,097	\$162,092	\$137,169	\$127,334	\$115,582	\$103,840	\$92,055

	FY 2018 Actual	FY 2019 Actual	FY 2020 Actual	FY 2021 Est. Actual	FY 2022 Budget	FY 2023 Forecast	FY 2022 Forecast	FY 2025 Forecast
Auxiliary Services (NPSS) (401)								
Beginning Balance	\$2,821,605	\$1,559,618	\$2,041,449	\$1,804,766	\$3,280,507	(\$2,414,263)	(\$8,900,002)	(\$15,397,516)
Revenue	\$8,713,675	\$8,635,025	\$8,947,455	\$9,037,594	\$8,500,000	\$8,231,400	\$8,328,531	\$8,411,816
Expense	\$9,975,662	\$8,153,194	\$9,184,137	\$7,561,853	\$14,194,771	\$14,717,138	\$14,826,045	\$14,941,688
Ending Balance	\$1,559,618	\$2,041,449	\$1,804,766	\$3,280,507	(\$2,414,263)	(\$8,900,002)	(\$15,397,516)	(\$21,927,389)
Management Information System (432)								
Beginning Balance	(\$0)	(\$0)	(\$0)	(\$0)	(\$0)	(\$0)	(\$0)	(\$0)
Revenue	\$0	\$0	\$0	\$0	\$0	\$0	\$0	\$0
Expense	\$0	\$0	\$0	\$0	\$0	\$0	\$0	\$0
Ending Balance	(\$0)	(\$0)	(\$0)	(\$0)	(\$0)	(\$0)	(\$0)	(\$0)
Public School Preschool (439)								
Beginning Balance	(\$167,708)	(\$270,524)	(\$74,222)	(\$65,810)	(\$65,281)	(\$955,055)	(\$1,911,773)	(\$2,873,440)
Revenue	\$1,337,448	\$1,655,308	\$1,553,638	\$1,154,628	\$500,000	\$484,200	\$489,914	\$494,813
Expense	\$1,440,264	\$1,459,006	\$1,545,226	\$1,154,099	\$1,389,774	\$1,440,918	\$1,451,581	\$1,462,903
Ending Balance	(\$270,524)	(\$74,222)	(\$65,810)	(\$65,281)	(\$955,055)	(\$1,911,773)	(\$2,873,440)	(\$3,841,530)
Data Communications for School Buildings (451)								
Beginning Balance	\$0	\$0	\$0	\$0	\$0	\$0	\$0	\$0
Revenue	\$0	\$0	\$0	\$0	\$0	\$0	\$0	\$0
Expense	\$0	\$0	\$0	\$0	\$0	\$0	\$0	\$0
Ending Balance	\$0	\$0	\$0	\$0	\$0	\$0	\$0	\$0
School Net Professional Development (452)								
Beginning Balance	\$0	\$0	\$0	\$0	\$0	\$0	\$0	\$0
Revenue	\$0	\$0	\$0	\$0	\$0	\$0	\$0	\$0
Expense	\$0	\$0	\$0	\$0	\$0	\$0	\$0	\$0
Ending Balance	\$0	\$0	\$0	\$0	\$0	\$0	\$0	\$0

	FY 2018 Actual	FY 2019 Actual	FY 2020 Actual	FY 2021 Est. Actual	FY 2022 Budget	FY 2023 Forecast	FY 2022 Forecast	FY 2025 Forecast
Vocational Education Enhancement (461)								
Beginning Balance	(\$1,098)	(\$21,993)	(\$9,920)	\$3,186	(\$14,014)	(\$40,915)	(\$69,998)	(\$99,221)
Revenue	\$28,312	\$32,388	\$36,997	\$14,511	\$17,418	\$16,867	\$17,066	\$17,237
Expense	\$49,207	\$20,315	\$23,891	\$31,711	\$44,319	\$45,950	\$46,290	\$46,651
Ending Balance	(\$21,993)	(\$9,920)	\$3,186	(\$14,014)	(\$40,915)	(\$69,998)	(\$99,221)	(\$128,635)
Alternative Schools (463)								
Beginning Balance	(\$31,810)	(\$29,022)	\$344,978	\$324,978	\$324,978	\$324,978	\$324,978	\$324,978
Revenue	\$71,390	\$394,000	\$0	\$0	\$0	\$0	\$0	\$0
Expense	\$68,602	\$20,000	\$20,000	\$0	\$0	\$0	\$0	\$0
Ending Balance	(\$29,022)	\$344,978	\$324,978	\$324,978	\$324,978	\$324,978	\$324,978	\$324,978
Student Wellness and Success (467)								
Beginning Balance	\$0	\$0	\$0	\$1,418,297	\$2,141,590	(\$10,537,084)	(\$23,682,333)	(\$36,924,856)
Revenue	\$0	\$0	\$8,896,763	\$12,577,828	\$0	\$0	\$0	\$0
Expense	\$0	\$0	\$7,478,466	\$11,854,535	\$12,678,674	\$13,145,249	\$13,242,524	\$13,345,815
Ending Balance	\$0	\$0	\$1,418,297	\$2,141,590	(\$10,537,084)	(\$23,682,333)	(\$36,924,856)	(\$50,270,672)
Miscellaneous State Grants (499)								
Beginning Balance	\$462,066	\$610,676	\$1,774,951	\$1,506,226	\$960,484	(\$407,405)	(\$1,914,553)	(\$3,427,314)
Revenue	\$1,102,425	\$2,118,001	\$2,067,718	\$877,828	\$1,300,000	\$1,258,920	\$1,273,775	\$1,286,513
Expense	\$953,815	\$953,726	\$2,336,443	\$1,423,570	\$2,667,889	\$2,766,067	\$2,786,536	\$2,808,271
Ending Balance	\$610,676	\$1,774,951	\$1,506,226	\$960,484	(\$407,405)	(\$1,914,553)	(\$3,427,314)	(\$4,949,072)
Race to the Top (506)								
Beginning Balance	\$66,096	\$66,096	\$66,096	\$66,096	\$66,096	\$66,096	\$66,096	\$66,096
Revenue	\$0	\$0	\$0	\$0	\$0	\$0	\$0	\$0
Expense	\$0	\$0	\$0	\$0	\$0	\$0	\$0	\$0
Ending Balance	\$66,096	\$66,096	\$66,096	\$66,096	\$66,096	\$66,096	\$66,096	\$66,096
Nutrition Education and Training Program (A) (542)								

	FY 2018 Actual	FY 2019 Actual	FY 2020 Actual	FY 2021 Est. Actual	FY 2022 Budget	FY 2023 Forecast	FY 2022 Forecast	FY 2025 Forecast
Beginning Balance	\$0	\$0	\$0	(\$13,306)	(\$14,849,586)	(\$83,327,983)	(\$161,166,386)	(\$239,154,696)
Revenue	\$0	\$0	\$1,224,518	\$41,006,021	\$100,000,000	\$96,840,000	\$97,982,712	\$98,962,539
Expense	\$0	\$0	\$1,237,824	\$55,842,300	\$168,478,397	\$174,678,402	\$175,971,023	\$177,343,597
Ending Balance	\$0	\$0	(\$13,306)	(\$14,849,586)	(\$83,327,983)	(\$161,166,386)	(\$239,154,696)	(\$317,535,754)
Cornoavirus Relief Fund (CRF) (510)								
Beginning Balance	\$0	\$0	\$0	\$0	\$0	\$0	\$0	\$0
Revenue	\$0	\$0	\$0	\$2,746,151	\$0	\$0	\$0	\$0
Expense	\$0	\$0	\$0	\$2,746,151	\$0	\$0	\$0	\$0
Ending Balance	\$0	\$0	\$0	\$0	\$0	\$0	\$0	\$0
School Maintenance and Operational Assistance (512)								
Beginning Balance	\$173,852	\$66,813	\$72,649	\$138,136	\$233,664	\$233,664	\$233,664	\$233,664
Revenue	\$177,859	\$139,122	\$79,037	\$95,528	\$0	\$0	\$0	\$0
Expense	\$284,898	\$133,286	\$13,550	\$0	\$0	\$0	\$0	\$0
Ending Balance	\$66,813	\$72,649	\$138,136	\$233,664	\$233,664	\$233,664	\$233,664	\$233,664
IDEA, Part B Special Education (516)								
Beginning Balance	\$1,204,054	(\$2,669,592)	(\$456,476)	(\$2,115,398)	(\$250,423)	\$740,499	\$1,281,267	\$2,015,194
Revenue	\$16,069,009	\$25,454,795	\$17,028,395	\$17,147,070	\$20,000,000	\$20,249,380	\$20,588,383	\$20,930,039
Expense	\$19,942,655	\$23,241,679	\$18,687,318	\$15,282,096	\$19,009,078	\$19,708,612	\$19,854,456	\$20,009,321
Ending Balance	(\$2,669,592)	(\$456,476)	(\$2,115,398)	(\$250,423)	\$740,499	\$1,281,267	\$2,015,194	\$2,935,912
Vocational Education: Carl D. Perkins (524)								
Beginning Balance	(\$89,158)	(\$339,704)	(\$364,618)	(\$35,261)	(\$336,103)	(\$1,084,795)	(\$1,997,839)	(\$2,909,117)
Revenue	\$1,420,990	\$1,815,410	\$1,710,480	\$1,611,809	\$2,000,000	\$1,936,800	\$1,959,654	\$1,979,251
Expense	\$1,671,536	\$1,840,325	\$1,381,123	\$1,912,651	\$2,748,692	\$2,849,844	\$2,870,933	\$2,893,326
Ending Balance	(\$339,704)	(\$364,618)	(\$35,261)	(\$336,103)	(\$1,084,795)	(\$1,997,839)	(\$2,909,117)	(\$3,823,192)
Title 1 School Improvement Stimulus A (536)								
Beginning Balance	(\$1,174,592)	(\$1,432,257)	(\$877,433)	(\$430,070)	(\$1,139,502)	\$1,761,932	\$4,496,538	\$7,268,424

	FY 2018 Actual	FY 2019 Actual	FY 2020 Actual	FY 2021 Est. Actual	FY 2022 Budget	FY 2023 Forecast	FY 2022 Forecast	FY 2025 Forecast
Revenue	\$5,478,674	\$4,922,715	\$1,977,171	\$2,114,799	\$4,000,000	\$3,873,600	\$3,919,308	\$3,958,502
Expense	\$5,736,339	\$4,367,892	\$1,529,807	\$2,824,231	\$1,098,567	\$1,138,994	\$1,147,422	\$1,156,372
Ending Balance	(\$1,432,257)	(\$877,433)	(\$430,070)	(\$1,139,502)	\$1,761,932	\$4,496,538	\$7,268,424	\$10,070,553
Title 1 School Improvement Stimulus G (537)								
Beginning Balance	\$331,619	\$572,320	\$336,282	\$902,671	\$599,681	(\$3,369,140)	(\$7,573,433)	(\$11,803,267)
Revenue	\$5,264,055	\$6,667,435	\$6,546,593	\$5,576,051	\$1,307,313	\$1,266,002	\$1,280,941	\$1,293,750
Expense	\$5,023,354	\$6,903,473	\$5,980,205	\$5,879,041	\$5,276,134	\$5,470,295	\$5,510,775	\$5,553,759
Ending Balance	\$572,320	\$336,282	\$902,671	\$599,681	(\$3,369,140)	(\$7,573,433)	(\$11,803,267)	(\$16,063,277)
Title III - Limited English Proficiency (551)								
Beginning Balance	(\$28,374)	(\$257,708)	(\$86,920)	(\$91,637)	\$56,167	(\$273,284)	(\$588,734)	(\$890,161)
Revenue	\$628,909	\$1,065,192	\$651,256	\$812,435	\$700,000	\$707,000	\$714,070	\$721,211
Expense	\$858,243	\$894,403	\$655,973	\$664,631	\$1,029,450	\$1,022,450	\$1,015,497	\$1,008,592
Ending Balance	(\$257,708)	(\$86,920)	(\$91,637)	\$56,167	(\$273,284)	(\$588,734)	(\$890,161)	(\$1,177,543)
Refugee Children School Impact Act (571)								
Beginning Balance	\$68,422	\$117,015	\$37,220	\$333,428	(\$39,792)	(\$239,792)	(\$453,991)	(\$669,350)
Revenue	\$68,000	\$49,453	\$432,834	\$66,251	\$100,000	\$96,840	\$97,983	\$98,963
Expense	\$19,407	\$129,249	\$136,626	\$439,470	\$300,000	\$311,040	\$313,342	\$315,786
Ending Balance	\$117,015	\$37,220	\$333,428	(\$39,792)	(\$239,792)	(\$453,991)	(\$669,350)	(\$886,173)
Title I - Disadvantaged Children/Targeted Assistance (572)								
Beginning Balance	\$1,847,490	\$268,175	\$6,769,584	\$5,770,192	\$4,474,725	(\$5,714,025)	(\$16,004,662)	(\$26,215,909)
Revenue	\$40,039,841	\$47,809,448	\$42,634,084	\$41,618,336	\$35,000,000	\$35,350,000	\$35,767,130	\$36,124,801
Expense	\$41,619,156	\$41,308,039	\$43,633,477	\$42,913,803	\$45,188,749	\$45,640,637	\$45,978,377	\$46,337,009
Ending Balance	\$268,175	\$6,769,584	\$5,770,192	\$4,474,725	(\$5,714,025)	(\$16,004,662)	(\$26,215,909)	(\$36,428,117)
IDEA Preschool Grant for the Handicapped (587)								
Beginning Balance	(\$314,613)	(\$470,907)	(\$256,368)	(\$249,746)	(\$249,436)	(\$228,709)	(\$237,999)	(\$245,441)
Revenue	\$251,657	\$549,197	\$295,793	\$263,270	\$450,000	\$435,780	\$440,922	\$445,331

	FY 2018 Actual	FY 2019 Actual	FY 2020 Actual	FY 2021 Est. Actual	FY 2022 Budget	FY 2023 Forecast	FY 2022 Forecast	FY 2025 Forecast
Expense	\$407,951	\$334,657	\$289,171	\$262,961	\$429,273	\$445,070	\$448,364	\$451,861
Ending Balance	(\$470,907)	(\$256,368)	(\$249,746)	(\$249,436)	(\$228,709)	(\$237,999)	(\$245,441)	(\$251,970)
Improving Teacher Quality (590)								
Beginning Balance	(\$326,810)	(\$2,803,387)	(\$1,959,901)	(\$2,162,476)	(\$2,112,806)	\$51,473	\$2,237,395	\$4,461,712
Revenue	\$2,399,269	\$4,157,294	\$1,151,887	\$1,938,013	\$5,000,000	\$5,050,000	\$5,109,590	\$5,160,686
Expense	\$4,875,846	\$3,313,808	\$1,354,463	\$1,888,343	\$2,835,721	\$2,864,078	\$2,885,273	\$2,907,778
Ending Balance	(\$2,803,387)	(\$1,959,901)	(\$2,162,476)	(\$2,112,806)	\$51,473	\$2,237,395	\$4,461,712	\$6,714,620
Miscellaneous Federal Grants (599)								
Beginning Balance	\$96,720	\$656,998	(\$218,584)	\$314,371	(\$155,784)	(\$3,977,525)	(\$8,002,228)	(\$12,052,832)
Revenue	\$1,950,798	\$6,088,363	\$3,841,384	\$3,206,989	\$911,152	\$882,360	\$892,772	\$901,700
Expense	\$1,390,520	\$6,963,945	\$3,308,429	\$3,677,144	\$4,732,893	\$4,907,063	\$4,943,376	\$4,981,934
Ending Balance	\$656,998	(\$218,584)	\$314,371	(\$155,784)	(\$3,977,525)	(\$8,002,228)	(\$12,052,832)	(\$16,133,066)
All Funds								
Beginning Balance	\$409,947,244	\$358,935,808	\$244,493,064	\$223,955,416	\$278,905,404	\$156,510,325	(\$1,387,120)	(\$165,070,534)
Revenue	\$1,056,172,961	\$1,046,758,476	\$1,040,566,841	\$1,110,643,709	\$1,022,896,345	\$1,011,388,876	\$1,019,391,074	\$1,022,942,147
Expense	\$1,107,184,397	\$1,161,201,219	\$1,061,104,489	\$1,055,693,721	\$1,145,225,328	\$1,169,286,321	\$1,183,074,488	\$1,270,385,291
Ending Balance	\$358,935,808	\$244,493,064	\$223,955,416	\$278,905,404	\$156,576,421	(\$1,387,120)	(\$165,070,534)	(\$412,513,677)

Debt Obligations

The District has issued/refunded the following debt over the past years:

- On June 10, 2015, the School District issued \$200,000,000 of General Obligation School Improvement Bonds consisting of \$150,800,000 of Tax Exempt School Improvement Bonds, Series 2015A and \$49,200,000 of Federally Taxable Qualified School Construction Bonds, Series 2015B bearing interest at the rate of 2.00% - 5.02% per annum. The premium received on this bond issue was \$9,277,561 and after deducting the bond issuance costs, \$8,500,106 was transferred to the Debt Service Fund. Issue 4, which was approved by voters on November 4, 2014, will allow for construction of 20-22 new schools and the refurbishing of 20-23 schools. This debt will be retired from the Debt Service Fund.
- On January 9, 2014, the School District issued \$10,525,000 of School Improvement Refunding Bonds, Series 2014, at a true interest cost of approximately 3%. Proceeds of this bond issue (including a portion of the original issue premium), together with \$6,124,354 of cash on hand in the District's bond retirement fund, for a total of \$16,913,400, was deposited in an escrow fund. This fund is being used ultimately to pay principal of, and interest on, \$10,789,045 in aggregate principal amount of certain on the District's School Improvement Bonds, Series 2004, through June 1, 2014, the date of optional early redemption of those series 2004 Bonds. As a result, those Series 2004 bonds were defeased and considered no longer outstanding for purposes of the School District's direct debt limitations. This refunding transaction resulted in a reduction in future debt of \$7,643,843, equivalent to then-present values savings (at the time of sale of the Refunding Bonds) of \$7,175,176, which, after deducting contributions to the escrow fund from sources other than the proceeds of the Refunding Bonds, yielded net present value savings of approximately \$1,050,822.
- In fiscal year 2014, the School District entered into an agreement to lease 225 buses. The cost of this lease was \$19,068,000. This agreement is, in substance, a lease purchase (capital lease) and is classified as a long-term lease obligation in the financial statements. \$17,929,613 was added to vehicles and equipment.
- On January 29, 2013, the School District issued \$45,600,000 of School Improvement Refunding Bonds, Series 2013, at a true interest cost of approximately 3%. Proceeds of this bond issue (including a portion of the original issue premium), together with \$12,000,000 of cash on hand in the District's bond retirement fund, for a total of \$63,366,472.36, was deposited in an escrow fund. This fund is being used ultimately to pay principal of, and interest on, \$59,020,000 in aggregate principal amount on certain of the District's School Improvement Bonds, Series 2004, through June 1, 2014, the date of optional early redemption of those Series 2004 Bonds. As a result, those Series 2004 Bonds were defeased and considered no longer outstanding for purposes of the District's direct debt limitations.
- On January 11, 2012, the School District issued \$20,855,000 of School Improvement Refunding Bonds, Series 2012, at a true interest cost of approximately 3%. Proceeds of this bond issue (including a portion of the original issue premium), together with \$8,000,000 of cash on hand in the District's bond retirement fund, for a total of \$29,998,078, was deposited in an escrow fund. This fund will be used to pay principal of, and interest on, \$28,600,000 in aggregate principal amount on certain of the District's Various Purpose Improvement and Refunding Bonds, Series

2002, through December 1, 2012, the date of optional early redemption of those Series 2002 Bonds. As a result, those Series 2002 Bonds were defeased and considered no longer outstanding for purposes of the District's direct debt limitations.

- On December 21, 2010, the School District utilized cash on hand to defease \$14,675,000 principal amount of outstanding 2002 School Facilities Improvement Bonds. The School District placed \$15,848,185 from the debt service fund in an escrow account, which was used to pay principal and interest on the defeased bonds. As a result, the bonds are considered defeased and the liability for those bonds was removed from long-term debt. The defeasance will result in a reduction in future debt service of \$25,172,925.
- On September 29, 2010, the School District issued \$55,000,000 of School Improvement Bonds, bearing interest at the rate of 5.20% per annum. The series 2010 bond issue is the third long term financing bond issue related to the School District's participation in the Ohio School Facilities Assistance Program. The District made mandatory sinking fund payments to an escrow fund, which is part of the District's Bond Retirement Fund, held by The Bank of New York Mellon Trust Company, N.A., as escrow agent, for \$3,235,294 on December 1st of each year starting in 2010. This reduced the outstanding principal amount of this series of bonds by that aggregate amount pursuant to Sections 133.01 and 133.04 of the Revised Code.
- On July 12, 2001, the School District entered into a 15-year installment payment agreement with Citicorp North America, Incorporated for \$11,500,000, bearing interest at the rate of 5.20% per annum. The proceeds will be used for the purpose of renovating and otherwise improving environmental controls at school facilities. This agreement was made in accordance with Ohio H.B. 264 and is therefore exempt from the debt limit set by Ohio bond statute. This debt will be retired from the General Fund.

Current Debt Obligations

The bond retirement refers to the bonds issued for the construction program, while the general fund obligations referring to a lease obligation for buses.

Fiscal Year	General Fund			Bond Retirement		
	Principal	Interest	Total	Principal	Fund Interest	Total
2021	\$1,350,745	\$11,255	\$1,362,000	\$6,375,000	\$12,758,431	\$19,133,431
2022				\$6,725,000	\$12,453,331	\$19,178,331
2023				\$7,035,000	\$12,161,361	\$19,196,361
2024				\$7,375,000	\$11,831,294	\$19,206,294
2025				\$7,775,000	\$11,525,756	\$19,300,756
2026				\$8,380,000	\$11,164,131	\$19,544,131
2027				\$63,825,000	\$9,310,881	\$73,135,881
2028				\$14,150,000	\$7,313,506	\$21,463,506
2029				\$5,795,000	\$6,664,881	\$12,459,881
2030				\$6,085,000	\$6,367,881	\$12,452,881
2031				\$6,390,000	\$6,056,006	\$12,446,006
2032				\$6,710,000	\$5,728,506	\$12,438,506

Fiscal Year	General Fund			Bond Retirement		
	Principal	Interest	Total	Principal	Fund Interest	Total
2033				\$7,045,000	\$5,384,631	\$12,429,631
2034				\$7,395,000	\$5,023,631	\$12,418,631
2035				\$740,000	\$4,822,661	\$5,562,661
2036				\$775,000	\$4,789,710	\$5,564,710
2037				\$800,000	\$4,755,454	\$5,555,454
2038				\$835,000	\$4,719,892	\$5,554,892
2039				\$875,000	\$7,682,700	\$8,557,700
2040				\$910,000	\$4,643,876	\$5,553,876
2041				\$50,150,000	\$3,367,763	\$53,517,763
2042				\$4,475,000	\$2,014,111	\$6,489,111
2043				\$4,670,000	\$18,415,208	\$23,085,208
2044				\$4,870,000	\$1,607,713	\$6,477,713
2045				\$5,085,000	\$1,391,191	\$6,476,191
2046				\$5,305,000	\$1,165,209	\$6,470,209
2047				\$5,535,000	\$911,450	\$6,446,450
2048				\$5,815,000	\$649,506	\$6,464,506
2049				\$6,060,000	\$397,163	\$6,457,163
2050				\$6,315,000	\$134,194	\$6,449,194

Debt Levels vs. Legal Debt Limits

Based on the existing debt margins, the existing debt of the District will have little impact on future budgets. There are two different types of debt limits under Ohio Revised Code:

- Voted Debt Limit – may not exceed 9% of total tax assessed valuation.
- Un-voted Debt Limit – may not exceed 1/10 of 1% of total tax assessed valuation.

The following calculations identifies the debt limit and debt margin for each type of debt:

Debt Margins By Debt	
Voted Debt Margin	
Assessed Valuation (Tax Year 2016)	\$ 5,323,008,640
Rate	9%
Total Voted Debt Limit	479,070,778
Less: Amount of Debt Applicable	(274,398,842)
Total Voted Debt Leeway within 9% debt limitation	\$ 242,385,347
Un-voted Debt Margin	
Assessed Valuation (Tax Year 2016)	\$ 5,323,008,640
Rate	0.10%
Total Un-voted Debt Margin	5,323,009
Less: Amount of Debt Applicable	-

Total Un-voted Debt Leeway within 1/10th of 1% debt limitation	\$53,230,086
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Classification of Fund Balances (GASB 54)

Fund Balance is divided into five classifications based primarily on the extent to which the District is bound to observe constraints imposed upon the use of the resources in the governmental funds. The classifications are as follows:

- **Non-spendable:** The non-spendable fund balance category included amounts that cannot be spent because they are not in spendable form, or legally or contractually required to be maintained intact. The “not in spendable form” criterion includes items that are not expected to be converted to cash.
- **Restricted:** Fund balance is reported as restricted when constraints placed on the use of resources are either externally imposed by creditors (such as through debt covenants), grantors, contributors, or laws or regulations of other governments or is imposed by law through constitutional provisions or enabling legislation.
- **Committed:** The committed fund balance classification includes amounts that can be used only for the specific purposes imposed by a formal action (resolution) of the Board of Education. Those committed amounts cannot be used for any other purpose unless the Board of Education removes or changes the specified use by taking the same type of action (resolution) it employed to previously commit those amounts. In contrast to fund balance that is restricted by enabling legislation, committed fund balance classification may be redeployed for other purposes with appropriate due process. Constraints imposed on the use of committed amounts are imposed by the Board of Education, separate from the authorization to raise the underlying revenue; therefore, compliance with these restraints is not considered to be legally enforceable. Committed fund balance also incorporates contractual obligations to the extent that existing resources in the fund have been specifically committed for use in satisfying those contractual requirements.
- **Assigned:** Amounts in the assigned fund balance classification are intended to be used by the District for specific purposes but do not meet the criteria to be classified as restricted or committed. In governmental funds other than the General Fund, assigned fund balance represents the remaining amount that is not restricted or committed. In the General Fund, assigned amounts represent intended uses established by the Board of Education or the Chief Financial Officer, who has been delegated that authority by the CEO, and represents obligations with vendors at year-end.
- **Unassigned:** Unassigned fund balance is the residual classification for the General Fund and includes all spendable amounts not contained in the other classifications. In other governmental funds, the unassigned classification is used only to report a deficit balance resulting from overspending for a specific purpose for which amounts had been restricted, committed, or assigned.

The District applies restricted resources first when expenditures are incurred for purposes which either restricted or unrestricted (committed, assigned, and unassigned) amounts are available. Similarly, within unrestricted fund balance, committed amounts are reduced first, followed by assigned, then unassigned when expenditures are incurred for purposes which amounts in any of the unrestricted fund balance classifications could be used.

INFORMATIONAL SECTION



Informational Section

Taxable Property

Tax Base

Per the Ohio Revised Code, property is grouped into three separate categories and assessed a tax rate based on the grouping. An average of \$50,000 is used as the tax base. The Ohio Revised Code defines the following classifications:

Class I Real Estate Property

- ***Agricultural Property*** – Land and improvements used for agricultural purposes.
- ***Residential Property*** – Land used and occupied by one, two, or three families.

Class II Real Estate Property

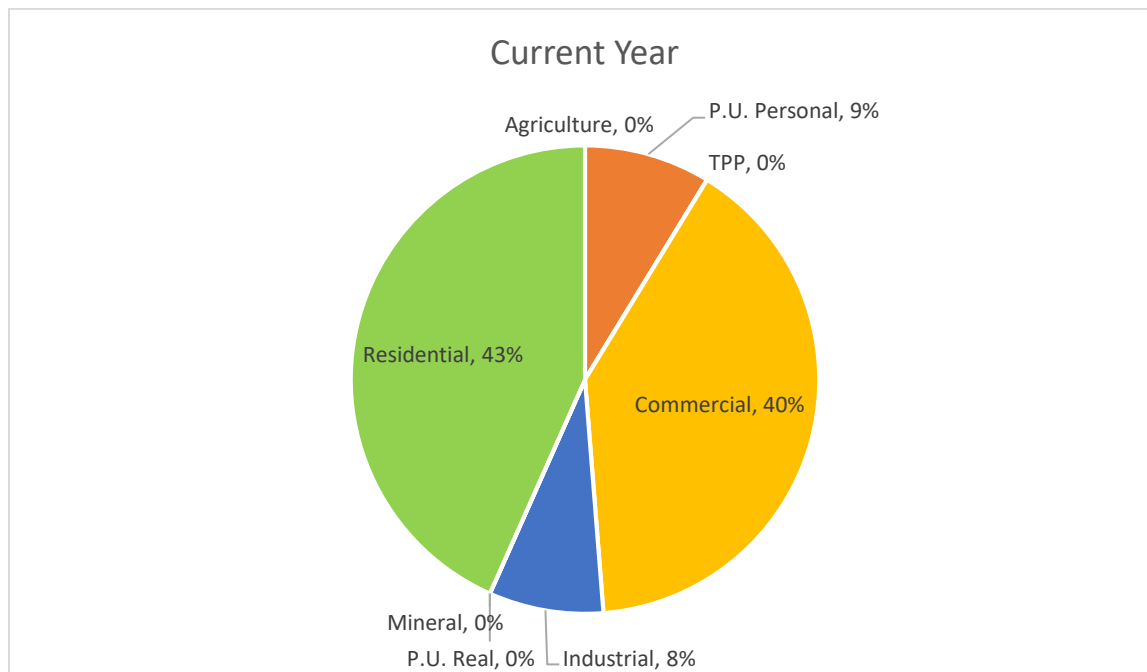
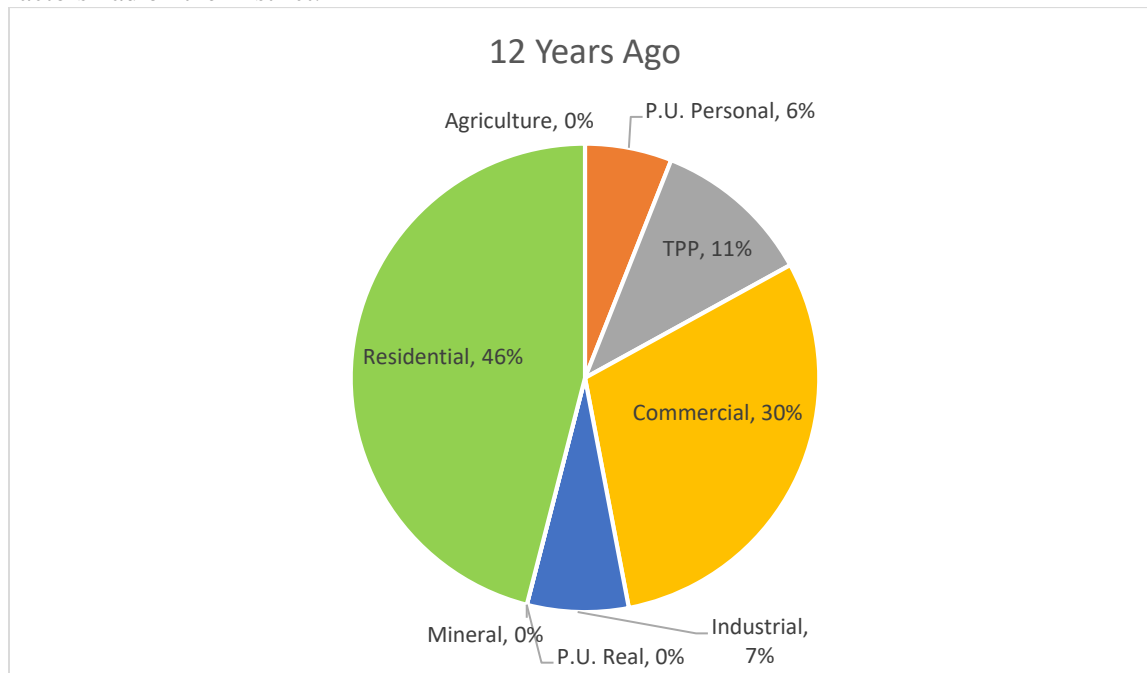
- ***Commercial Property*** – The land and improvements to land which are owned or occupied for general commercial and income producing purposes. These purposes, where production of income is a factor to be considered in arriving at true value, include, but is not limited to, apartment houses, hotels, motels theaters, office buildings, warehouses, retail and wholesale stores, bank buildings, commercial garages, commercial parking lots, and shopping centers.
- ***Mineral Property*** – Land, and the buildings and improvements thereon, used for mining coal and other minerals as well as the production of oil and gas, including the rights to mine and produce such minerals whether separated from the fee or not.
- ***Industrial Property*** – The land and improvements to land used for manufacturing, processing, or refining foods and materials, and warehouses used in connection therewith.

Tangible Personal Property and Public Utility

- ***Tangible Personal Property*** – Prior to CY 2009, all machinery, inventory, furniture, fixtures and other equipment used in the course of conducting business was classified as Tangible Personal Property, included in the School District's assessed values and taxed accordingly. The tax rate for this type of property has been reduced over the years from a high of 88% in the 1960's to 23% in CY05. House Bill (H.B.) 66 dramatically changed the phase-out of inventory taxes by reducing the tangible property tax assessment rate to 18.75% in CY06, 12.50% in CY07, 6.25% in CY08 and 0 in CY09. H.B. 66 completely phased out tangible taxes on machinery, equipment, furniture and fixtures by the same rates used for the inventory phase-out, which prior to H.B.66 were not scheduled to be reduced. The telephone tangible personal property tax assessment rate was reduced by 20% in CY07 and 5% each additional year until it was eliminated in CY11.
- ***Public Utility – Personal Property*** – Public utility companies, including electric, natural gas, pipelines, water works, water transportation, heating and telegraph companies are taxed (with a few exceptions) on all tangible personal property. The percent of true value at which this type of property is taxed varies according to the type of public utility. This taxable property is called public utility-personal property.

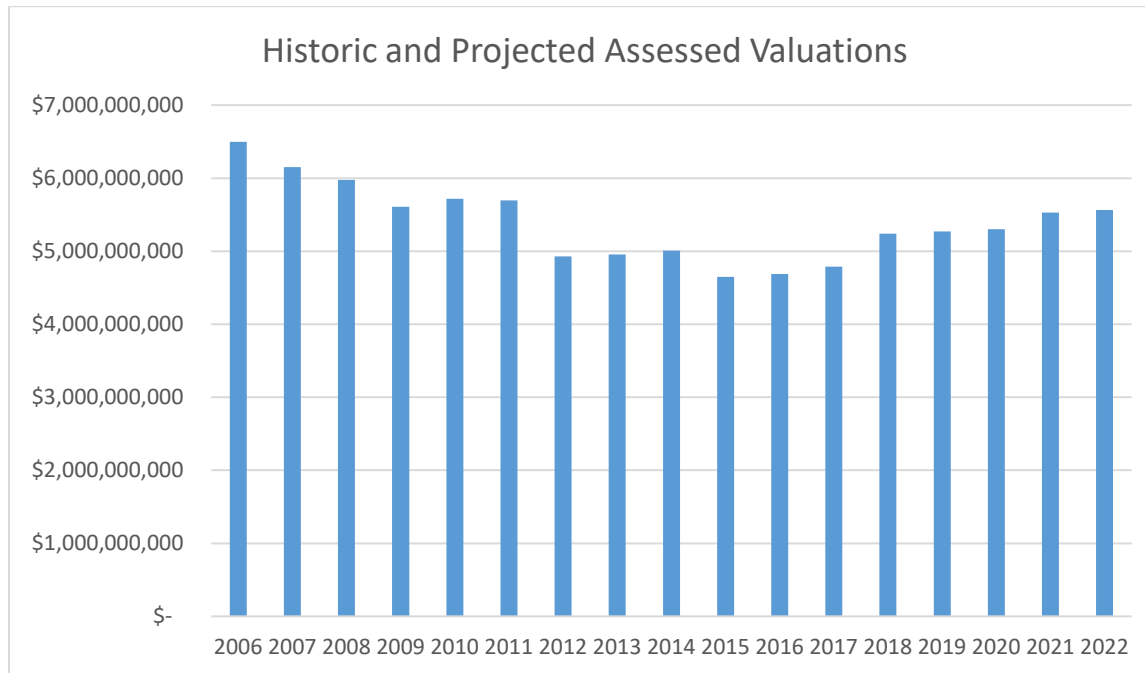
This is now the only type of personal property that remains subject to taxation.

Within the last decade, there has been a substantial change in the District's tax base. As noted above, a large portion of the tax base, tangible personal property was eliminated and the recession of 2008 caused a reduction in residential and commercial property values. The illustrations below detail the effect these factors had on the District.



Taxable Value

The taxable value of property is also referred to the assessed valuation of property. This value is derived by taking 35% of the market value of property. The market value of a piece of property is set by the County Auditor and is only adjusted every three years during the County Re-appraisal (occurs once every six years) or Triennial Update (occurs once every six years, three years after re-appraisal).



Tax Years: 2006-2017 Actuals; 2018-2022 Projected

Re-appraisal years: 2006, 2012, 2018

Triennial update years: 2009, 2015, 2021

Historic and Projected Assessed Valuations

Tax Year	Class I	Class II	TPP	P.U. Personal	Total
2006	\$3,165,233,960	\$2,464,446,020	\$549,870,395	\$318,144,770	\$6,497,695,145
2007	\$3,151,380,470	\$2,375,125,200	\$414,606,217	\$212,297,240	\$6,153,409,127
2008	\$3,172,514,560	\$2,371,683,330	\$209,115,382	\$222,204,080	\$5,975,517,352
2009	\$2,796,094,950	\$2,540,255,530	\$34,805,070	\$235,305,430	\$5,606,460,980
2010	\$2,778,537,270	\$2,678,374,700	\$16,627,120	\$243,660,000	\$5,717,199,090
2011	\$2,744,283,400	\$2,705,037,350	\$0	\$247,613,470	\$5,696,934,220
2012	\$2,169,817,680	\$2,489,812,600	\$0	\$268,250,450	\$4,927,880,730
2013	\$2,145,454,810	\$2,511,033,840	\$0	\$300,460,010	\$4,956,948,660
2014	\$2,127,960,040	\$2,558,282,800	\$0	\$320,762,670	\$5,007,005,510
2015	\$2,091,147,610	\$2,224,577,210	\$0	\$333,942,400	\$4,649,667,220
2016	\$2,090,575,250	\$2,207,187,580	\$0	\$390,043,860	\$4,687,806,690
2017	\$2,074,827,110	\$2,294,021,390	\$0	\$481,109,840	\$4,787,008,390
2018	\$2,226,343,150	\$2,581,147,450	\$0	\$434,335,665	\$5,241,826,265
2019	\$2,215,517,005	\$2,603,917,243	\$0	\$451,210,522	\$5,270,644,769
2020	\$2,204,744,990	\$2,626,916,299	\$0	\$468,760,374	\$5,300,421,663

2021	\$2,318,357,429	\$2,723,897,294	\$0	\$487,012,220	\$5,529,266,943
2022	\$2,309,084,199	\$2,751,136,267	\$0	\$506,005,697	\$5,566,226,163
2023	\$2,074,827,110	\$2,294,021,390	\$0	\$481,109,840	\$4,787,008,390
2024	\$2,226,343,150	\$2,581,147,450	\$0	\$434,335,665	\$5,241,826,265
2025	\$2,215,517,005	\$2,603,917,243	\$0	\$451,210,522	\$5,270,644,769

Property Tax Rates

With the exception of the passage of new levies, the only changes made to the tax rates annually are a result of House Bill 920, which adjusts millage rates to generate the level of income that was established when the property tax levy was passed. As valuations continued to increase, the County Auditor's office has had to decrease the millage rate to bring in the same level of revenue as the previous year.

Real Estate Property Homestead and Rollback Exemptions – The Ohio Revised Code provides for two tax relief measures known as rollback. The 10% rollback exemption grants most residential and agricultural property owners to a 10% reduction credit on their tax bill. The owner occupied rollback is an additional 2.5% rollback reduction credit on tax bills of owner-occupied properties. In 2013, the state legislature eliminated the homestead and rollback exemption for any levy passed after July 1, 2013. This legislation will not affect any existing levy the District is currently collecting.

Additionally, a \$25,000 Homestead Exemption is granted to the residential property owners that meet certain age and/or disability requirements. The State of Ohio makes a payment to the School District twice a year to reimburse School Districts for the homestead and rollback credits issued to property owners during the tax year.

Total Rates and Effective Tax Rates

Tax Year	2016	2017	2018	2019	2020
Total Millage	79.30	79.30	79.30	79.10	84.30
Total Millage Operating	74.20	74.20	74.20	74.20	79.20
Total PI Fund	1.00	1.00	1.00	1.00	1.00
Total Class I Residential Rate	52.53	52.63	49.48	49.32	54.64
Total Class II Commercial Rate	61.58	61.10	55.34	56.85	61.88
General Fund Inside Millage Rate	4.00	4.00	4.00	4.00	4.00
Bond Rate	5.10	5.10	5.10	4.90	5.10
Avg. Tax Burden on \$50,000 Home	804.37	805.48	789.31	789.23	807.64

H.B. 920 Limitations on Tax Collections

In 1976, H.B. 920 was passed into law and later became part of an amendment to Ohio Constitution. Under this law, a property tax levy's millage rate is adjusted so that taxpayers, as a whole, pay no more in taxes for a property levy as they did when it passed into law. As property values rise, the millage rate for a tax levy is reduced to ensure the levy only collects the amount it did when the voters passed it. However, if property values decrease, the millage rate for a property tax levy could never be increased to a rate higher than it was when voted into law. This is called the voted millage rate. If a property tax levy reaches the voted millage, it will permanently bring in less than the amount when it passed into law.

Inside Millage is the only type of property tax millage that is exempt from H.B. 920. The State of Ohio's Constitution allows for all local governments within a political subdivision to be allocated 10 mills without a vote of the people. The allocation each local government receives can vary between political subdivisions and is documented in the local government's charter.

Calculation of Property Tax Rates - In Ohio, a school district's property tax rate is computed in mills. One property mill is equal to 1/1000 of a dollar, and therefore a property owner pays \$1.00 for every \$1,000 of their property's taxable value. For levies passed prior to July 1, 2013, homeowners get a 10% credit on residential property and an additional 2.5% credit for an owner occupied home. The following calculations are examples of School District only related property taxes for an owner-occupied property with a market value of \$100,000 for tax years 2014 through 2020.

Tax Collection Rates and Delinquent Tax Collections – For Class I – Residential Property, Class II – Commercial and Industrial Property and Public Utility, the District had an average collection rate over the last five years of 89.5%. Calendar year 2020 had a collection rate of 91.69% and is the forecast for the current and projected years.

The actual collection rate for both of these classes of property will not only affect the current year tax revenues, but it will also affect the future year's revenues when the delinquent taxes are collected. The District tracks this information on an annual basis and uses it as a factor when making future year tax projections. Listed in the tables below are the historic and projected collection rates and delinquency collections for the District.

The collection rates in the table above have been adjusted to take into consideration the refund of taxes to property tax owners due to reductions in values granted by the County Board of Revisions or the State Board of Tax Appeals. When refunds are issued to property tax owners, the refund is adjusted against the current tax collections. As a result, the current collection rate can be understood.

Class I and Class II Real Estate Billed and Collections

Collection Year	Current Amount Billed	Current Amount Collected	Current Collection Rate	Prior Year Delinquencies Collected	Total Collected	Gross Collection Rate
2020	324,116,232	297,189,332	91.69%	25,119,929	318,050,964	98.13%
2019	294,325,647	268,730,816	91.30%	25,580,183	287,41,415	97.66%
2018	294,195,697	259,935,980	88.36%	18,927,750	278,863,980	94.79%
2017	284,689,147	254,540,190	89.41%	16,954,617	271,494,807	95.37%
2016	279,407,085	242,941,167	86.95%	16,304,356	259,245,522	92.78%

Student Enrollment

Enrollment Prediction Model

CMSD utilizes an Enrollment Prediction Model (EPM) for projecting future grade-by-grade enrollment. EPM consists of three distinct parts. The first part captures the idea of student retention. It predicts whether a student in a school returns to that school in the following year. The second part captures the idea of mid-year entry. It predicts how many new students that arrive mid-year will remain in a school the following year. The third and final part predicts the number of students arriving in entry grades (Pre-K, KG, and 9th grade). The combination of these three parts is the projection of a school's future enrollment.

Student Retention

The student retention portion rests on the idea that student and school characteristics are related to whether or not a student that begins the year in a school will return to that school the following year. The types of characteristics EPM considers are:

Student Level Factors:

- Number of transfers
- Attendance rate
- English Language Learner status
- Special Education status

Building Level Factors:

- Percent feeling safe (from previous year CFL)
- Previous year performance index Score
- Number of District and charter schools within 1 mile serving similar grades
- Building age

Incoming Students

The number of students that arrived mid-year and finish the school year in a building are assumed to return for the following year.

Entry Grades

The number of students arriving in entry grades (Pre-K, K, and 9th grade) are based on the number of students currently in that grade in a school, in addition to historical trends.

Enrollment by School

The following table contains historical and projected enrollment on a school-by-school basis.

School	SY 17-18	SY 18-19	SY 19-20	SY 20-21	SY 21-22	SY 22-23	SY 23-24	SY 24-25	Notes
A B Hart	221	188	246	227	216	216	216	216	Changed name from Fullerton in SY19-20
Adlai Stevenson School	443	454	472	414	443	443	443	443	
Alfred Benesch	319	306	259	245	230	230	230	230	
Almira	547	475	552	456	543	543	543	543	
Andrew J Rickoff	442	433	479	442	426	426	426	426	
Anton Grdina	395	357	355	351	288	288	288	288	
Artemus Ward	513	488	519	450	502	502	502	502	
Bard Early College Cleveland West	428	431	438	418	412	412	412	412	
Bard Early College Cleveland East	56	55							New in SY17-18, Closed in SY18-19
Benjamin Franklin	615	604	566	481	413	413	413	413	
Bolton	329	314	253	246	205	205	205	205	
Buhrer	395	410	397	422	409	409	409	409	
Campus International High School	94	195	294	377	370	370	370	370	New in SY17-18
Campus International K-8	715	780	757	736	726	726	726	726	
Case	301	268	217						Closed in SY19-20
Charles A Mooney School	455	424	456	390	290	290	290	290	
Charles Dickens School	404	386	341	317	264	264	264	264	
Charles W Eliot School	326	332							Merged with Whitney M Young

Cleveland Municipal School District
Fiscal Year 2021-22 Budget

School	SY 17-18	SY 18-19	SY 19-20	SY 20-21	SY 21-22	SY 22-23	SY 23-24	SY 24-25	Notes
Clara E Westropp School	345	321	345	323	337	337	337	337	
Clark School	590	618	609	551	615	615	615	615	
Cleveland Early College High	303	306	302	324	315	315	315	315	
Cleveland High School for the Digital Arts	310	342	336	331	311	311	311	311	
Cleveland Metro Remote School HS					291	291	291	291	
Cleveland Metro Remote School K-8					658	658	658	658	
Cleveland School of Architecture & Design	327	323	305	333	318	318	318	318	
Cleveland School of Science & Medicine	401	400	423	408	404	404	404	404	
Cleveland School Of The Arts HS	469	503	455	434	428	428	428	428	
Collinwood High School	329	260	223	228	244	244	244	244	Also known as New Tech Collinwood
Daniel E Morgan School	248	251	235	256	222	222	222	222	
Davis Aerospace & Maritime HS	48	120	182	211	235	235	235	235	New in SY17-18
Denison	323	296	290	268	258	258	258	258	
Design Lab Early College	243	259	269	175	112	112	112	112	
Dike School of the Arts	381	387	380	370	330	330	330	330	
Douglas MacArthur	346	354	343	320	291	291	291	291	
E3agle Academy	259	174	98						See John F Kennedy
East Clark	236	222	232	229	181	181	181	181	
East Technical High School	358	275	303	604	584	584	584	584	
Euclid Park Elementary School	333	351	327	272	281	281	281	281	
Facing History High School @ Charles Mooney	315	341	344	244	196	196	196	196	
Franklin D. Roosevelt	435	422	432	453	450	450	450	450	
Garfield Elementary School	584	583	611	592	620	620	620	620	
Garrett Morgan School of Engineering & Innovation	223	243	241	273	406	406	406	406	
Garrett Morgan Leadership and Innovation				119	312	312	312	312	New in SY20-21
George Washington Carver	341	323	421	384	366	366	366	366	
Ginn Academy	379	382	338	317	324	324	324	324	
Glenville High School	386	271	321	575	541	541	541	541	Merged with MLK in SY20-21
Halle	378	363	396	349	398	398	398	398	Changed name from H Barbra Booker in SY19-20
Hannah Gibbons-Nottingham ES	257	247	242	240	225	225	225	225	
Harvey Rice Elementary School	457	459	491	412	432	432	432	432	
Iowa-Maple Elementary School	266	257	216						Closed in SY19-20
James Ford Rhodes High School	954	594	325						Phase out began in SY17-18

Cleveland Municipal School District

Fiscal Year 2021-22 Budget

School	SY 17-18	SY 18-19	SY 19-20	SY 20-21	SY 21-22	SY 22-23	SY 23-24	SY 24-25	Notes
Jane Addams Business Careers HS	234	185	235	145					Phase out began in SY17-18
John Adams College & Career HS	98	200	339	484	496	496	496	496	New in SY17-18
John Adams High School	541	307	172						Phase out began in SY17-18
John F Kennedy High School				520	742	742	742	742	Closed in SY16-17 Merged E3gle Academy and PACK @ JFK in SY20-21
John Marshall High School									Closed in SY16-17
John Marshall School of Business and Civic Leadership	406	426	441	454	472	472	472	472	
John Marshall School of Engineering	389	395	411	431	423	423	423	423	
John Marshall School of Information Technology	375	371	434	435	455	455	455	455	
Joseph M Gallagher School	753	715	760	698	676	676	676	676	
Kenneth W Clement	172	166	170	175	169	169	169	169	
Lincoln-West High School	320	118							Phase out began in SY16-17
Lincoln-West School of Global Studies	191	291	353	350	343	343	343	343	New in SY16-17
Lincoln-West School of Science & Health	171	213	268	287	262	262	262	262	New in SY16-17
Louis Agassiz School	319	315	287	258	224	224	224	224	
Louisa May Alcott Elementary	244	268	221	184	159	159	159	159	
Luis Munoz Marin School	529	538	467	443	433	433	433	433	
Marion C Seltzer Elementary	430	428	417	364	416	416	416	416	
Marion-Sterling Elementary School	336	258	291	346	261	261	261	261	
Martin Luther King	339	281	289						Merged with Glenville in SY20-21
Mary B Martin School	311	299	279	235	186	186	186	186	
Mary M Bethune	312	311	299	260	237	237	237	237	
Max S Hayes High School	636	640	633	643	678	678	678	678	
MC^2 STEM High School	377	372	337	340	296	296	296	296	
Memorial School	414	420	390	391	399	399	399	399	
Michael R. White	202	174	184	212					
Miles Park School	489	470	403	376	366	366	366	366	
Miles School	419	428	392	344	256	256	256	256	
Mound Elementary School	402	370	358	406	378	378	378	378	
Nathan Hale School	524	512	454	495	447	447	447	447	
New Technology HS @ East Tech	149	159	140						Merged with East Tech HS in SY19-2
New Technology West	285	268	321	276	307	307	307	307	
Newton D Baker School	492	506	503	488	438	438	438	438	

School	SY 17-18	SY 18-19	SY 19-20	SY 20-21	SY 21-22	SY 22-23	SY 23-24	SY 24-25	Notes
Oliver H Perry Elementary School	288	297	281	279	303	303	303	303	
Orchard School	480	474	480	449	488	488	488	488	
PACT @ JFK	266	234	309						See John F Kennedy
Patrick Henry School	291	277	252	314	262	262	262	262	
Paul L Dunbar Elementary School	384	396	407	357	380	380	380	380	
Rhodes College and Career Academy	128	250	441	597	615	615	615	615	
Rhodes School of Environmental Studies	134	280	303	391	402	402	402	402	
Riverside School	492	478	500	481	452	452	452	452	
Robert H Jamison School	365	370	378	384	379	379	379	379	
Robinson G Jones Elementary	491	511	475	457	424	424	424	424	
Scranton School	488	466	488	444	398	398	398	398	
Sunbeam	397	406	471	445	398	398	398	398	
The School of One	271	250	230	122	178	178	178	178	
Thomas Jefferson International Newcomers Academy	820	811	467	533	461	461	461	461	
Tremont Montessori School	545	541	447	418	420	420	420	420	
Valley View Elementary School	191	189	215	182	167	167	167	167	
Wade Park	405	410	508	537	530	530	530	530	
Walton School	290	280	245	208	212	212	212	212	
Warner Girls Leadership Academy	479	492	433	413	387	387	387	387	
Washington Park	260	247	254						Closed in SY19-20
Waverly Elementary School	271	304	273	257	232	232	232	232	
Whitney M Young School	185	154	364	333	337	337	337	337	Merged with Charles Elliot in SY19-20
Whitney M Young Leadership Academy			71						New in SY19-20 Closed in SY20-21
Wilbur Wright School	485	477	531	506	445	445	445	445	
William C Bryant Elementary	422	423	440	414	409	409	409	409	
William Rainey Harper		241	242	261	281	281	281	281	New in SY18-19
Willow School	211	209	218						Closed in SY19-20
Willson School	348	347	360	344	298	298	298	298	

Staff / Personnel Allocations

CMSD employs a broad range of different professionals to provide educational services to students, support to educators, and administrative and operational services. Changes in staffing are tied closely with enrollment fluctuation, which has been largely consistent over this period; though the increase in staffing from SY15-16 to SY16-17 reflects a deliberate investment in additional school-based and central-office positions.

The following table reflects position classifications across the organization, inclusive of all funding sources.

The table does not include supplemental positions such as athletic coaches and extracurricular roles.

Job Profile	SY17-18 Actual	SY18-19 Actual	SY19-20 Actual	SY20-21 Est. Actual	SY21-22 Budgeted
<u>Certificated</u>					
Administrator On Assignment	3	4	2	8	3
Assistant Principal	79	94	80	74	71
Audiologist	2	2	2	2	2
Chief Executive Officer	1	1	1	1	1
Curriculum & Instruction Specialist	31	55	33	23	21
Dean	2	2	2	2	2
Department Chief	2	2	1	2	2
Deputy Chief	2	2	2	1	1
Director	17	6	3	2	3
Executive Director	2	4	3	4	4
Flexible Content Expert	5	4	1	1	1
Guidance Counselor	54	49	48	43	43
Interpreter	24	21	22	21	26
Manager	2	2	2	4	2
Network Support Leader	8	8	3	4	4
Nurse	56	66	52	56	55
Peer Coach	53	52	1	1	1
Peer Review Liaison	1	1	1	1	1
Principal	110	114	94	85	86
Program Administrator	2	4	4	4	4
Psychologist	79	76	80	80	84
Teacher	3,052	3,092	3,589	3,451	3,486
<u>Classified</u>					
Action Team Coach	12	10	10	9	8
Administrative Lieutenant	3	2	1	1	1
Administrator On Assignment	2	2	1		
Ambassador, Customer Service	1	1	1	1	1
Analyst	6	11	20	18	18
Artist In Residence	7				
Aspiring Principal	9	9			
Assistant	8	7	10	18	2
Assistant Controller	1				
Assistant Cook	142				
Assistant Coordinator	1	1	1	1	1
Assistant Custodian	64	67	69	66	66
Assistant Manager	32	85	86	86	88
Attendance Liaison	12	10	12	12	12
Attorney	5	5	1	3	3

Job Profile	SY17-18 Actual	SY18-19 Actual	SY19-20 Actual	SY20-21 Est. Actual	SY21-22 Budgeted
Auditor	1	1			3
AV/Archivist	2	2	1	1	1
Barrier Breaker	9	5	6	6	6
Bus Attendant	22	22	26	25	24
Campus Coordinator	7	4	3	6	6
Campus Data Coordinator	1	2	1	2	
Captain	2	2	2	1	1
Cashier	24	18	30	26	26
Central Monitoring Station Operator	1	1	1	1	1
College Registrar		1	1	1	1
Computer Operator	2	2	2	1	1
Coordinator	28	55	60	63	62
Custodian	95	79	77	77	70
Data Strategist	2		1		
Dean	31	46	41	38	36
Department Chief	8	7	8	8	9
Deputy	22	16	16	13	10
Deputy Chief	4	5	6	4	3
Design Team Leader	2				
Dietary	8	5	6	6	6
Director	15	39	33	30	33
Dispatcher	5	5	6	5	6
Driver	13	15			
Driver Trainer	2	5	1	1	2
Driver Truck	8	7	7		
Enterprise App Developer	1	2	1	1	2
Environmental Service Specialist	203	192	192	183	166
Executive Coach	1	1			
Executive Director	21	27	25	30	29
Facilities Equipment Tech	1				
Facilities Manager	2	3	4	4	5
Fellow		1		1	1
Financial Partner	16	26	8	8	6
First Cook	23	90	86	90	86
Fiscal Liaison	23	11	11	1	9
Flexible Content Expert	33	26	14	11	11
Food Specialist	3	5	6	6	6
Furniture Crew	3	2	2	8	8
Garage Mechanic	18	17	18	18	17
Hearing Officer	4	3	3	3	2
Homeless Associate, Project Act	1	1	1	1	1
Internal Account Administrator	1	1	1	1	1

Job Profile	SY17-18 Actual	SY18-19 Actual	SY19-20 Actual	SY20-21 Est. Actual	SY21-22 Budgeted
Internal Auditor	2	3	1	1	2
Investigator	7	7	6	6	6
Journalist	1	1			1
Laborer	65	62	32	30	25
Lieutenant	1	2	3	3	3
Life Skills Coach	10	9	9	9	11
Lunchroom Attendant	172	169	178	107	77
Lunchroom General Prep	18	33	82	78	70
Manager	29	37	23	29	29
Media/Marketing Copywriter	1	1	1	1	
Network Administrator	2				4
Para / Aide	701	673	457	429	781
Paralegal	1	1	1	1	1
Parent Mentor	2	2	2	2	2
Parts Counterman	1	1	2		1
Policy And Labor Liaison	1	1	1	1	1
Professional Driver	192	208	232	228	181
Program Manager	12	16	17	19	16
Project Manager	8	7	7	8	8
Records Retention Clerk	1				
Recruiter	4	5	5	5	5
Residency Officer	1	1	1	1	1
Satellite Cook	112				
School Secretary	101	117	73	95	94
Secretary / Admin & Exec. Assistant	62	52	82	89	94
Security Officer	174	160	172	152	137
Security Officer, PT	22	15	3	4	5
Senior Talent Partner	2	2			
Sergeant	9	10	10	10	9
Shipping Clerk	1	1	1	1	
Solution Specialist	25	19	22	18	16
Specialist	82	78	78	70	70
Sr. Analyst	8	10	2	3	2
Sr. Director		1			
Sr. Engineer		1	1		
Sr. Specialist	6	7	4	4	4
Stationary Engineer Trainer	1	1	1		
Strategist	1	1	1		
Supervisor	1	1	5	5	6
Support Specialist	7	6	9	8	11
Systems Engineer	1	3	2	2	1
Talent Partner	10	10	4	4	5

Job Profile	SY17-18 Actual	SY18-19 Actual	SY19-20 Actual	SY20-21 Est. Actual	SY21-22 Budgeted
Teacher	48	72	75	83	83
Translator		2	1	3	3
Transportation Dispatcher	1	2	2	2	2
Totals	6,465	6,432	6,553	6,277	6,601

Student Achievement

The following table and charts identify proficiency rates for the past five years. Due to the COVID-19 pandemic, the State of Ohio has not recorded results beyond the SY18-19 school year. It is important to note the State of Ohio has increased its standards for proficiency and changed its state assessment several times during this period.

Grade	Subject	SY14-15	SY15-16	SY16-17	SY17-18	SY18-19
3	Reading	53.9%	23.4%	35.6%	36.3%	42.9%
3	Mathematics	40.4%	34.2%	44.3%	40.6%	38.7%
4	Reading	47.6%	22.9%	29.5%	36.9%	34.8%
4	Mathematics	32.9%	31.1%	38.3%	42.4%	43.4%
4	Social Studies	36.2%	40.7%	45.7%	N/A	N/A
5	Reading	43.2%	25.8%	33.1%	38.1%	40.7%
5	Mathematics	33.9%	25.8%	24.8%	30.5%	34.1%
5	Science	24.6%	27.7%	29.2%	34.2%	32.3%
6	Reading	44.9%	19.9%	26.9%	26.3%	26.3%
6	Mathematics	29.4%	21.5%	24.9%	25.9%	27.3%
6	Social Studies	19.9%	24.1%	30.4%	N/A	N/A
7	Reading	43.6%	20.2%	24.5%	34.4%	35.2%
7	Mathematics	32.3%	23.5%	25.3%	28.2%	27.5%
8	Reading	47.7%	17.4%	16.8%	24.5%	29.6%
8	Mathematics	28.7%	25.6%	25.3%	27.3%	30.8%
8	Science	22.7%	24.0%	26.3%	33.9%	33.1%
10	Reading	66.2%	N/A	N/A	N/A	N/A
10	Writing	66.2%	N/A	N/A	N/A	N/A
10	Mathematics	58.2%	N/A	N/A	N/A	N/A
10	Social Studies	56.3%	N/A	N/A	N/A	N/A
10	Science	42.2%	N/A	N/A	N/A	N/A
11	Reading	81.9%	80.3%	N/A	N/A	N/A
11	Writing	79.5%	75.7%	N/A	N/A	N/A
11	Mathematics	70.4%	70.6%	N/A	N/A	N/A
11	Social Studies	70.7%	67.3%	N/A	N/A	N/A
11	Science	61.1%	58.7%	N/A	N/A	N/A
HS	Algebra I	26.0%	17.5%	17.1%	27.8%	26.1%
HS	Amer. History	30.1%	38.6%	33.5%	58.2%	53.3%
HS	Amer. Government	8.9%	27.8%	41.0%	46.5%	53.2%

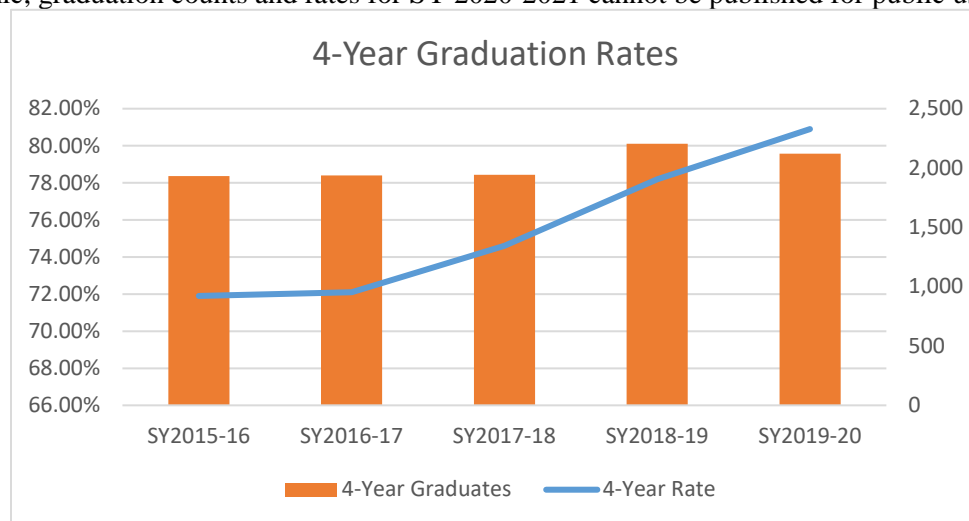
Grade	Subject	SY14-15	SY15-16	SY16-17	SY17-18	SY18-19
HS	Biology		34.5%	28.5%	46.3%	47.2%
HS	English I	40.6%	26.5%	29.0%	38.8%	39.3%
HS	English II	7.7%	17.6%	25.5%	35.8%	37.9%
HS	Geometry	44.9%	14.0%	10.1%	17.3%	18.0%
HS	Physical Science	31.4%	25.9%	15.5%	N/A	N/A

Free or Reduce-Price Meals

With a dedicated staff of over 350 employees, CMSD Food and Child Nutrition Services serves approximately 15,500 breakfasts per day and 26,000 lunches per day for a daily total of 41,500 meals per day. CMSD serves about 7.5 million meals per year. For the last several years, CMSD has participated in the USDA Community Eligibility Option. This program allows all students to receive breakfast and lunch at no cost regardless of family size or income.

Graduation Rates and Counts

The following chart shows the 4-year graduation rates and graduate counts from SY 2015-16 to SY 2019-20. CMSD's graduation rate reached a new record high of 80.90% in SY 2019-20. Due to the COVID-19 pandemic, graduation counts and rates for SY 2020-2021 cannot be published for public use.



Glossary of Terms and Acronyms

Actual - the amount spent in the last complete fiscal year

Agricultural Property - land and improvements used for agricultural purposes

Allocation - the process by which staffing and other resources are given to each, individual school based upon factors such as enrollment, types of programs, and other identified needs of school

Appropriation - authority to spend money within a specified dollar limit for an approved work program during a fiscal year

Assigned - amounts in the assigned fund balance classification are intended to be used by the District for

specific purposes but do not meet the criteria to be classified as restricted or committed. In governmental funds other than the General Fund, assigned fund balance represents the remaining amount that is not restricted or committed. In the General Fund, assigned amount represents intended uses established by the Board of Education or the Chief Financial Officer, who has been delegated that authority by the CEO

Board of Education - an elected board, created according to State law and vested with the responsibilities for educational activities within a geographical area, who establish policies, hires a superintendent and governs the operations of a school district

Bond - written promise, generally under seal, to pay a specific sum of money, called the face value, at a fixed time in the future, called the date of maturity and carrying interest at a fixed rate, usually payable periodically

Budget - a plan of financial operation including an estimate of proposed expenditures, for a given period

Budgeted Funds - money available to schools, included in the operating budget of the system that is comprised of all fiscal resources

Capital Budget - a plan of proposed capital expenditures and the means of financing them

Capital Outlay - includes, but not limited to, new and replacement equipment such as furnishing additional classrooms, additional computers, replacement band uniforms, purchase of buses and maintenance of vehicles

Capital Projects Funds - funds that are used to account for and report financial resources that are restricted, committed, or assigned to expenditure for capital outlays, including the acquisition or construction of capital facilities and other capital assets

Classification of Property - per the Ohio Revised Code, property is grouped into three separate categories and assessed a tax rate based on the grouping

Classified - support service employees of the public school system (clerical, maintenance, custodial, etc.)

Commercial Property - the land and improvements to land which are owned or occupied for general commercial and income producing purposes. These purposes, where production of income is a factor to be considered in arriving at true value, include, but is not limited to, apartment houses, hotels, motels, theaters, office buildings, warehouses, retail and wholesale stores, bank buildings, commercial garages, commercial parking lots, and shopping centers

Debt - an obligation resulting from the borrowing of money or from the purchase of goods and services

Debt Service - expenditures for the retirement of debt and expenditures for the interest on debt

Enrollment Prediction Model (EMP) - a method for projecting future grade-by-grade enrollment for the Cleveland Municipal School District. EPM consists of three distinct parts. The first part captures the idea of student retention. It predicts whether a student in a school returns to that school in the following year. The second part captures the idea of mid-year entry and predicts how many new students that arrive mid-year will stay in a school for the following year. The third and final part predicts the number of students arriving in entry grades (Pre-K, KG, and 9th grade).

Expenses/Expenditures - the cost required for something, the action of spending funds. On the accrual basis of accounting, expenses are recognized at the time they are incurred.

Fiduciary Funds - funds used to account for assets held in a trustee or agency capacity for others and which, therefore, cannot be used to support the School District's own programs. The fiduciary fund category is split into four classifications: pension trust funds, investment trust funds, private-purpose trust funds and agency funds.

Food Service - an enterprise fund, which includes the costs and revenues associated with school cafeterias

Fund - a group of programs budgeted and paid by one or more revenue sources

Fund Balance - the difference between assets and liabilities

FY - "Fiscal Year" - any period at the end of which a school district determines its financial position and the results of its operations

General Fund - the fund that includes most day-to-day operating expenses of the school system (teacher salaries, school grounds maintenance, administration, etc.). Local, state and other revenues support the general fund.

Grants Fund - non-repayable funds given by a party such as a corporation, foundation or trust, the State, Federal government and other sources. These are budgeted separately in the grants fund.

Increment - a salary increase granted to eligible employees (usually each year) based on satisfactory performance. Also known as a step increase.

Industrial Property - the land and improvements to land used for manufacturing, processing, or refining foods and materials, and warehouses used in connection therewith

Internal Service Fund - a fund used to account for the costs of maintaining the school systems self-insured programs for health, dental, workers compensation and benefits for its employees and to account for the costs of printing, duplicating and data processing services

Mineral Property - land, and the buildings and improvements thereon, used for mining coal and other minerals as well as the production of oil and gas, including the rights to mine and produce such minerals whether separated from the fee or not

Non-spendable - the non-spendable fund balance category included amounts that cannot be spent because they are not in spendable form, or legally or contractually required to be maintained intact. The "not in spendable form" criterion includes items that are not expected to be converted to cash

Object - also known as spend category, further identifies expenditures as it defines the goods and services for which the school district pays

Ohio Achievement Tests - test given to public school district students to show the grade level attained by the District education

Ohio Graduation Tests - test given to public school district students, those who pass receive High School Graduation Diplomas

Operating Budget - the school systems budget for annual operating expenses. By contrast, the Capital Budget includes multi-year construction projects

Positions - identified permanent jobs into which persons may be hired on a full-time basis or less than full time basis

Proprietary Funds - funds focused on the determination of operating income, changes in net position, financial position and cash flows and are classified as either enterprise or internal service. The School District only has internal service funds.

Race to the top - incentive program designed by the United States Department of Education to spur reforms in state and local k-12 education. The ED Recovery Act funds it as part of the American Recovery and Reinvestment Act of 2009

Residential Property - land used and occupied by one, two, or three families

Restricted - fund balance is reported as restricted when constraints placed on the use of resources are either externally imposed by creditors (such as through debt covenants), grantors, contributors, or laws or regulations of other governments, or is imposed by law through constitutional provisions or legislation

Special Revenue Funds - funds used to account for and report the proceeds of specific revenue sources that are restricted or committed to expenditure for specified purposes other than debt service or capital projects

Student Retention - whether or not a student that begins the year in a school will return to that school the following year

Unassigned - the residual classification for the General Fund and includes all spendable amounts not contained in the other classifications. In other governmental funds, the unassigned classification is used only to report a deficit balance resulting from overspending for a specific purpose for which amounts had been restricted, committed, or assigned.

Appendix

Detailed General Operating Budgets by Cost Center

The Appendix contains detailed information about individual school and department cost centers across all funding sources. There is a page for each school and department cost center.

The prior year's expenditures reflect actual amounts, while the current budget year reflects projected expenses utilizing average position costs and average health care elections. In many cases, actual expenses will be higher or lower than reflected in the budget due to the actual, average salaries and health care decision deviating from the average.

The Appendix is organized in the following sections:

- CMSD Schools
- Non-Public and Residential Schools
- CMSD Departments

The following notes will guide the reader to understand how the data is laid out and nuances about how some data is presented:

- CMSD transitioned to a new financial system in FY2018. The FY17 data is from AS400 (prior system) and converted into Workday (new system) account worktags. The FY18 budget information is from Workday. The conversion of account strings result in some imperfect output. In addition, the financial data model (i.e., internal chart of accounts) has been slightly modified to reflect new nomenclature for special cost centers and operational units.
- For FY18-20, some planned school-based expenses have their budgets attributed to a central location rather than the individual schools where the expenses will actually be attributed. This is the case for the food services budget as well as the athletics and extracurricular expenses for athletic coaches and stipends for leading extracurricular enrichment activities.
- CMSD school pages reflect information by “program”, which is a Workday construct CMSD uses to delineate the school-based expenses directed by the school principal, their leadership team, and school-based expenses managed by a central office department. For example, Facilities expenses for custodial services are attributed to individual schools, but controlled by a central office department. These expenses are reflected on the detailed pages of individual schools as well as on the Facilities department information page.
- Also included in CMSD school pages, are Performance Index (PI) scores. The PI measures the achievement of every student, not just whether or not they reach “proficient.” The PI score measures the level of achievement for each student on each state test. These scores correspond to an A-F achievement component grade as shown in the adjacent table. To learn more about the Performance Index, please visit:

Score	Letter Grade
90% - 100%	A
80% - 89.9%	B
70% - 79.9%	C
50% - 69.9%	D
Below 50%	F

<http://education.ohio.gov/Topics/Data/Report-Card-Resources/Achievement-Component>

The index scores for SY19-20 are not recorded due to the COVID-19 pandemic, during which, testing was not administered. We are actively working to find a viable way to measure achievement

while implementing remote/virtual learning, to keep our students, personnel and community safe.

- The Non-Public, Residential, Food Services, and Capital Programs pages show detailed information by school in aggregate rather than object or program.

CMSD SCHOOLS



Cost Center 0004CC
Cost Center Description Adali E Stevenson

	2018 Actual	2019 Actual	2020 Actual	2021 Est. Actual	2022 Budget
General Operating Fund	\$ 4,037,815	\$ 4,447,298	\$ 4,683,190	\$ 4,212,626	\$ 3,552,151
<u>School Controlled</u>	\$ 3,026,953	\$ 3,168,962	\$ 3,571,564	\$ 3,248,697	\$ 3,343,342
School Budget	\$ 2,832,735	\$ 2,894,193	3396020.09	\$ 3,178,371	\$ 3,217,175
Substitutes	\$ 191,046	\$ 269,761	173906.98	\$ 70,326	\$ 126,167
City Funds - Extracurriculars	\$ 3,172	\$ 5,008	1637	\$ -	\$ -
<u>Centrally Managed</u>	\$ 1,010,862	\$ 1,278,336	\$ 1,111,625	\$ 963,929	\$ 208,808
Special Education	\$ 533,990	\$ 433,051	\$ 434,668	\$ 433,541	\$ -
Gifted & Talented	\$ -	\$ -	\$ -	\$ -	\$ -
Early Childhood	\$ 122,710	\$ 286,399	\$ 273,313	\$ 345,825	\$ -
Humanware / SEL	\$ -	\$ -	\$ -	\$ -	\$ -
Athletics & Extracurriculars	\$ 6,217	\$ 1,906	\$ 1,099	\$ -	\$ -
Summer School	\$ -	\$ -	\$ -	\$ 766	\$ -
Facilities	\$ 287,745	\$ 511,686	\$ 387,059	\$ 140,625	\$ 208,808
Safety and Security	\$ 59,364	\$ 44,743	\$ 15,486	\$ 42,658	\$ -
Trades	\$ -	\$ -	\$ -	\$ -	\$ -
Department Budget	\$ -	\$ -	\$ -	\$ -	\$ -
Grievances & Settlements	\$ 836	\$ 551	\$ -	\$ 514	\$ -
Academic Resources	\$ 255	\$ -	\$ -	\$ -	\$ -
Grant & Gift Funds	\$ 1,114,444	\$ 1,065,456	\$ 922,161	\$ 1,109,706	\$ 612,372
Student Activity Funds	\$ -	\$ 60	\$ -	\$ 358	\$ 5,976
Achievement Component					
Performance Index Score	48.16	48.66			
Performance Index Percent	40.13%	40.55%			

Cost Center 0012CC
Cost Center Description Almira

	2018 Actual	2019 Actual	2020 Actual	2021 Est. Actual	2022 Budget
General Operating Fund	\$ 4,347,862	\$ 5,202,393	\$ 4,852,360	\$ 4,994,200	\$ 4,384,727
<u>School Controlled</u>	\$ 3,497,662	\$ 4,108,135	\$ 3,755,491	\$ 3,930,991	\$ 4,143,210
School Budget	\$ 3,418,341	\$ 3,973,186	3678240.4	\$ 3,856,366	\$ 3,992,391
Substitutes	\$ 75,472	\$ 128,871	73186.18	\$ 74,625	\$ 150,819
City Funds - Extracurriculars	\$ 3,849	\$ 6,078	4064.26	\$ -	\$ -
<u>Centrally Managed</u>	\$ 850,200	\$ 1,094,258	\$ 1,096,869	\$ 1,063,209	\$ 241,517
Special Education	\$ 331,765	\$ 538,264	\$ 607,280	\$ 623,149	\$ -
Gifted & Talented	\$ -	\$ -	\$ -	\$ -	\$ -
Early Childhood	\$ 64,728	\$ 89,762	\$ 87,349	\$ 91,650	\$ -
Humanware / SEL	\$ -	\$ -	\$ -	\$ -	\$ -
Athletics & Extracurriculars	\$ 10,112	\$ 6,831	\$ 5,689	\$ -	\$ -
Summer School	\$ -	\$ 0	\$ -	\$ -	\$ -
Facilities	\$ 383,551	\$ 394,934	\$ 333,041	\$ 286,884	\$ 241,517
Safety and Security	\$ 52,811	\$ 63,687	\$ 63,510	\$ 61,268	\$ -
Trades	\$ -	\$ -	\$ -	\$ -	\$ -
Department Budget	\$ -	\$ -	\$ -	\$ -	\$ -
Grievances & Settlements	\$ 7,233	\$ 779	\$ -	\$ 258	\$ -
Academic Resources	\$ -	\$ -	\$ -	\$ -	\$ -
Grant & Gift Funds	\$ 1,537,361	\$ 750,522	\$ 890,862	\$ 706,539	\$ 748,425
Student Activity Funds	\$ -	\$ 5,781	\$ 1,976	\$ 304	\$ 11,339
Achievement Component					
Performance Index Score	49.96	54.75			
Performance Index Percent	41.63%	45.62%			

Cost Center 0016CC
Cost Center Description Andrew J Rickoff

	2018 Actual	2019 Actual	2020 Actual	2021 Est. Actual	2022 Budget
General Operating Fund	\$ 4,147,119	\$ 4,609,082	\$ 4,685,495	\$ 4,716,527	\$ 3,657,114
<u>School Controlled</u>	\$ 3,132,376	\$ 3,355,655	\$ 3,432,153	\$ 3,422,690	\$ 3,500,893
School Budget	\$ 2,929,595	\$ 3,137,422	3233668.69	\$ 3,308,827	\$ 3,363,305
Substitutes	\$ 199,012	\$ 210,968	194415.28	\$ 113,863	\$ 137,588
City Funds - Extracurriculars	\$ 3,769	\$ 7,265	4068.75	\$ -	\$ -
<u>Centrally Managed</u>	\$ 1,014,743	\$ 1,253,427	\$ 1,253,343	\$ 1,293,836	\$ 156,221
Special Education	\$ 493,808	\$ 661,133	\$ 703,594	\$ 882,938	\$ -
Gifted & Talented	\$ -	\$ -	\$ -	\$ -	\$ -
Early Childhood	\$ 38,336	\$ 113,196	\$ 87,228	\$ 82,783	\$ -
Humanware / SEL	\$ -	\$ -	\$ -	\$ -	\$ -
Athletics & Extracurriculars	\$ -	\$ 4,166	\$ 8,921	\$ -	\$ -
Summer School	\$ -	\$ -	\$ -	\$ -	\$ -
Facilities	\$ 370,231	\$ 385,330	\$ 353,458	\$ 242,876	\$ 156,221
Safety and Security	\$ 111,018	\$ 88,856	\$ 100,141	\$ 84,459	\$ -
Trades	\$ -	\$ -	\$ -	\$ -	\$ -
Department Budget	\$ -	\$ -	\$ -	\$ -	\$ -
Grievances & Settlements	\$ 1,351	\$ 747	\$ -	\$ 781	\$ -
Academic Resources	\$ -	\$ -	\$ -	\$ -	\$ -
Grant & Gift Funds	\$ 834,087	\$ 602,981	\$ 496,741	\$ 610,127	\$ 546,500
Student Activity Funds	\$ -	\$ 7,558	\$ -	\$ -	\$ 3,173
Achievement Component					
Performance Index Score	49.88	53.33			
Performance Index Percent	41.56%	44.44%			

Cost Center	0021CC					
Cost Center Description	Anton Grdina					
	2018	2019	2020	2021	2022	
	Actual	Actual	Actual	Est. Actual	Budget	
General Operating Fund	\$ 3,591,085	\$ 3,595,990	\$ 3,641,261	\$ 3,711,313	\$ 3,197,936	
<u>School Controlled</u>	\$ 2,729,827	\$ 2,959,036	\$ 3,062,327	\$ 2,899,311	\$ 3,035,579	
School Budget	\$ 2,626,616	\$ 2,809,235	2986085.34	\$ 2,796,226	\$ 2,867,128	
Substitutes	\$ 103,212	\$ 141,460	75491.46	\$ 103,086	\$ 168,451	
City Funds - Extracurriculars	\$ -	\$ 8,342	750	\$ -	\$ -	
<u>Centrally Managed</u>	\$ 861,257	\$ 636,954	\$ 578,935	\$ 812,002	\$ 162,357	
Special Education	\$ 372,007	\$ 193,972	\$ 154,384	\$ 438,576	\$ -	
Gifted & Talented	\$ -	\$ -	\$ -	\$ -	\$ -	
Early Childhood	\$ 103,335	\$ 131,751	\$ 71,563	\$ 73,287	\$ -	
Humanware / SEL	\$ -	\$ -	\$ -	\$ -	\$ -	
Athletics & Extracurriculars	\$ 15,083	\$ 7,087	\$ 2,445	\$ -	\$ -	
Summer School	\$ -	\$ -	\$ -	\$ -	\$ -	
Facilities	\$ 321,229	\$ 257,103	\$ 305,744	\$ 264,339	\$ 162,357	
Safety and Security	\$ 49,104	\$ 46,661	\$ 44,482	\$ 35,041	\$ -	
Trades	\$ -	\$ -	\$ -	\$ -	\$ -	
Department Budget	\$ -	\$ -	\$ -	\$ -	\$ -	
Grievances & Settlements	\$ 500	\$ 380	\$ 317	\$ 758	\$ -	
Academic Resources	\$ -	\$ -	\$ -	\$ -	\$ -	
Grant & Gift Funds	\$ 873,944	\$ 951,085	\$ 701,870	\$ 923,384	\$ 464,611	
Student Activity Funds	\$ -	\$ -	\$ -	\$ -	\$ 1,470	
Achievement Component						
Performance Index Score	42.67	44.62				
Performance Index Percent	35.56%	37.18%				

Cost Center	0023CC				
Cost Center Description	Artemus Ward				
	2018	2019	2020	2021	2022
	Actual	Actual	Actual	Est. Actual	Budget
General Operating Fund	\$ 4,245,901	\$ 4,634,003	\$ 4,004,656	\$ 3,724,581	\$ 3,615,795
<u>School Controlled</u>	\$ 3,657,968	\$ 3,967,961	\$ 3,453,677	\$ 3,295,602	\$ 3,491,269
School Budget	\$ 3,565,604	\$ 3,817,416	3344839.25	\$ 3,199,873	\$ 3,404,109
Substitutes	\$ 91,935	\$ 146,901	105435.33	\$ 95,729	\$ 87,160
City Funds - Extracurriculars	\$ 429	\$ 3,644	3402.42	\$ -	\$ -
<u>Centrally Managed</u>	\$ 587,933	\$ 666,042	\$ 550,979	\$ 428,979	\$ 124,525
Special Education	\$ 157,240	\$ 153,846	\$ 134,013	\$ 162,312	\$ -
Gifted & Talented	\$ -	\$ -	\$ -	\$ -	\$ -
Early Childhood	\$ 57,038	\$ 126,208	\$ 77,270	\$ 97,916	\$ -
Humanware / SEL	\$ -	\$ -	\$ -	\$ -	\$ -
Athletics & Extracurriculars	\$ 6,284	\$ 9,772	\$ 3,174	\$ -	\$ -
Summer School	\$ -	\$ -	\$ -	\$ -	\$ -
Facilities	\$ 310,732	\$ 361,149	\$ 336,521	\$ 168,179	\$ 124,525
Safety and Security	\$ 56,237	\$ 13,993	\$ -	\$ -	\$ -
Trades	\$ -	\$ -	\$ -	\$ -	\$ -
Department Budget	\$ -	\$ -	\$ -	\$ 36	\$ -
Grievances & Settlements	\$ 402	\$ 1,073	\$ -	\$ 536	\$ -
Academic Resources	\$ -	\$ -	\$ -	\$ -	\$ -
Grant & Gift Funds	\$ 936,012	\$ 537,846	\$ 447,084	\$ 562,304	\$ 520,946
Student Activity Funds	\$ 5,202	\$ 11,921	\$ 10,800	\$ 1,000	\$ 17,154
Achievement Component					
Performance Index Score	65.32	64.73			
Performance Index Percent	54.44%	53.94%			

Cost Center	0027CC				
Cost Center Description	Memorial				
	2018 Actual	2019 Actual	2020 Actual	2021 Est. Actual	2022 Budget
General Operating Fund	\$ 4,218,037	\$ 4,304,806	\$ 4,122,797	\$ 3,855,201	\$ 3,413,580
<u>School Controlled</u>	\$ 3,508,010	\$ 3,533,089	\$ 3,283,306	\$ 3,337,634	\$ 3,248,537
School Budget	\$ 3,301,498	\$ 3,343,360	3165386.94	\$ 3,194,864	\$ 3,009,155
Substitutes	\$ 203,509	\$ 186,354	116895.63	\$ 142,520	\$ 239,383
City Funds - Extracurriculars	\$ 3,002	\$ 3,375	1023.34	\$ 250	\$ -
<u>Centrally Managed</u>	\$ 710,027	\$ 771,717	\$ 839,491	\$ 517,567	\$ 165,043
Special Education	\$ 199,674	\$ 225,108	\$ 226,815	\$ 227,426	\$ -
Gifted & Talented	\$ -	\$ -	\$ -	\$ -	\$ -
Early Childhood	\$ 38,625	\$ 37,792	\$ 126,336	\$ 83,145	\$ -
Humanware / SEL	\$ -	\$ -	\$ -	\$ -	\$ -
Athletics & Extracurriculars	\$ 15,090	\$ 3,940	\$ 4,145	\$ -	\$ -
Summer School	\$ -	\$ -	\$ -	\$ -	\$ -
Facilities	\$ 356,674	\$ 378,285	\$ 410,470	\$ 142,205	\$ 165,043
Safety and Security	\$ 96,742	\$ 125,871	\$ 71,725	\$ 64,531	\$ -
Trades	\$ -	\$ -	\$ -	\$ -	\$ -
Department Budget	\$ -	\$ -	\$ -	\$ -	\$ -
Grievances & Settlements	\$ 3,223	\$ 721	\$ -	\$ 260	\$ -
Academic Resources	\$ -	\$ -	\$ -	\$ -	\$ -
Grant & Gift Funds	\$ 486,410	\$ 335,251	\$ 360,777	\$ 570,852	\$ 417,755
Student Activity Funds	\$ 129	\$ -	\$ -	\$ -	\$ 1,442
Achievement Component					
Performance Index Score	56.81	67.60			
Performance Index Percent	47.34%	56.33%			

Cost Center 0030CC

Cost Center Description Garrett Morgan Leadership & Innovation

	2018 Actual	2019 Actual	2020 Actual	2021 Est. Actual	2022 Budget
General Operating Fund	\$ -	\$ 4,335	\$ 20,146	\$ 1,593,674	\$ 1,739,867
<u>School Controlled</u>	\$ -	\$ -	\$ -	\$ 1,327,956	\$ 1,737,604
School Budget	\$ -	\$ -	0	\$ 1,249,438	\$ 1,617,142
Substitutes	\$ -	\$ -	0	\$ 78,518	\$ 120,462
City Funds - Extracurriculars	\$ -	\$ -	0	\$ -	\$ -
<u>Centrally Managed</u>	\$ -	\$ 4,335	\$ 20,146	\$ 265,718	\$ 2,263
Special Education	\$ -	\$ -	\$ -	\$ 119,540	\$ -
Gifted & Talented	\$ -	\$ -	\$ -	\$ -	\$ -
Early Childhood	\$ -	\$ -	\$ -	\$ -	\$ -
Humanware / SEL	\$ -	\$ -	\$ -	\$ -	\$ -
Athletics & Extracurriculars	\$ -	\$ -	\$ -	\$ 51,175	\$ -
Summer School	\$ -	\$ -	\$ -	\$ -	\$ -
Facilities	\$ -	\$ 4,335	\$ 20,146	\$ 30,593	\$ 2,263
Safety and Security	\$ -	\$ -	\$ -	\$ -	\$ -
Trades	\$ -	\$ -	\$ -	\$ -	\$ -
Department Budget	\$ -	\$ -	\$ -	\$ 64,411	\$ -
Grievances & Settlements	\$ -	\$ -	\$ -	\$ -	\$ -
Academic Resources	\$ -	\$ -	\$ -	\$ -	\$ -
Grant & Gift Funds	\$ -	\$ -	\$ 95,276	\$ 66,880	\$ 256,055
Student Activity Funds	\$ -	\$ -	\$ -	\$ -	\$ 35
Achievement Component					
Performance Index Score					
Performance Index Percent					

Cost Center	0032CC				
Cost Center Description	Design Lab Early College				
	2018	2019	2020	2021	2022
	Actual	Actual	Actual	Est. Actual	Budget
General Operating Fund	\$ 2,216,709	\$ 2,562,082	\$ 2,272,686	\$ 2,151,922	\$ 2,210,680
<u>School Controlled</u>	\$ 2,045,423	\$ 2,208,089	\$ 1,919,316	\$ 1,990,988	\$ 2,173,212
School Budget	\$ 1,966,713	\$ 2,142,056	1877037.68	\$ 1,919,914	\$ 2,031,933
Substitutes	\$ 78,711	\$ 66,033	42278.32	\$ 71,074	\$ 141,279
City Funds - Extracurriculars	\$ -	\$ -	0	\$ -	\$ -
<u>Centrally Managed</u>	\$ 171,286	\$ 353,993	\$ 353,370	\$ 160,934	\$ 37,468
Special Education	\$ -	\$ 83,564	\$ 14,098	\$ -	\$ -
Gifted & Talented	\$ -	\$ -	\$ -	\$ -	\$ -
Early Childhood	\$ -	\$ -	\$ -	\$ -	\$ -
Humanware / SEL	\$ -	\$ -	\$ -	\$ -	\$ -
Athletics & Extracurriculars	\$ 5,817	\$ -	\$ -	\$ -	\$ -
Summer School	\$ -	\$ -	\$ -	\$ -	\$ -
Facilities	\$ 164,320	\$ 225,874	\$ 294,190	\$ 91,871	\$ 37,468
Safety and Security	\$ 1,149	\$ 41,006	\$ 44,759	\$ 69,063	\$ -
Trades	\$ -	\$ -	\$ -	\$ -	\$ -
Department Budget	\$ -	\$ -	\$ -	\$ -	\$ -
Grievances & Settlements	\$ -	\$ 3,549	\$ 325	\$ -	\$ -
Academic Resources	\$ -	\$ -	\$ -	\$ -	\$ -
Grant & Gift Funds	\$ 216,057	\$ 109,339	\$ 191,997	\$ 400,727	\$ 173,256
Student Activity Funds	\$ -	\$ -	\$ 1,702	\$ 1,779	\$ 1,260
Achievement Component					
Performance Index Score	50.17	45.45			
Performance Index Percent	41.81%	37.88%			

Cost Center	0035CC				
Cost Center Description	MC2STEM				
	2018	2019	2020	2021	2022
	Actual	Actual	Actual	Est. Actual	Budget
General Operating Fund	\$ 4,480,933	\$ 4,102,602	\$ 3,747,230	\$ 3,725,962	\$ 3,980,632
<u>School Controlled</u>	\$ 4,001,149	\$ 3,699,181	\$ 3,437,054	\$ 3,519,464	\$ 3,979,429
School Budget	\$ 3,969,260	\$ 3,679,075	3419269.69	\$ 3,480,932	\$ 3,911,294
Substitutes	\$ 31,889	\$ 20,106	17784.14	\$ 38,532	\$ 68,135
City Funds - Extracurriculars	\$ -	\$ -	0	\$ -	\$ -
<u>Centrally Managed</u>	\$ 479,784	\$ 403,421	\$ 310,177	\$ 206,498	\$ 1,203
Special Education	\$ 51,793	\$ 60,968	\$ 63,366	\$ 65,344	\$ -
Gifted & Talented	\$ -	\$ -	\$ -	\$ -	\$ -
Early Childhood	\$ -	\$ -	\$ -	\$ -	\$ -
Humanware / SEL	\$ -	\$ -	\$ -	\$ -	\$ -
Athletics & Extracurriculars	\$ 3,860	\$ -	\$ -	\$ -	\$ -
Summer School	\$ -	\$ -	\$ -	\$ -	\$ -
Facilities	\$ 340,576	\$ 296,458	\$ 182,109	\$ 83,507	\$ 1,203
Safety and Security	\$ 69,683	\$ 45,833	\$ 45,459	\$ 57,647	\$ -
Trades	\$ -	\$ -	\$ -	\$ -	\$ -
Department Budget	\$ -	\$ -	\$ -	\$ -	\$ -
Grievances & Settlements	\$ 13,873	\$ 163	\$ 19,243	\$ -	\$ -
Academic Resources	\$ -	\$ -	\$ -	\$ -	\$ -
Grant & Gift Funds	\$ 429,077	\$ 165,400	\$ 362,251	\$ 604,854	\$ 857,351
Student Activity Funds	\$ -	\$ -	\$ -	\$ -	\$ 3,678
Achievement Component					
Performance Index Score	53.53	55.05			
Performance Index Percent	44.61%	45.87%			

Cost Center	0036CC				
Cost Center Description	Benjamin Franklin				
	2018	2019	2020	2021	2022
	Actual	Actual	Actual	Est. Actual	Budget
General Operating Fund	\$ 6,000,379	\$ 5,789,955	\$ 5,353,174	\$ 5,071,955	\$ 3,727,669
<u>School Controlled</u>	\$ 4,582,965	\$ 4,507,216	\$ 4,046,689	\$ 3,734,892	\$ 3,602,607
School Budget	\$ 4,371,386	\$ 4,269,540	3884383.34	\$ 3,548,305	\$ 3,301,397
Substitutes	\$ 205,840	\$ 230,888	158817.69	\$ 186,587	\$ 301,211
City Funds - Extracurriculars	\$ 5,739	\$ 6,788	3487.5	\$ -	\$ -
<u>Centrally Managed</u>	\$ 1,417,414	\$ 1,282,740	\$ 1,306,485	\$ 1,337,063	\$ 125,061
Special Education	\$ 419,350	\$ 261,691	\$ 508,908	\$ 668,862	\$ -
Gifted & Talented	\$ 311,717	\$ 314,819	\$ 149,284	\$ 131,078	\$ -
Early Childhood	\$ 187,739	\$ 194,085	\$ 192,712	\$ 190,309	\$ -
Humanware / SEL	\$ -	\$ -	\$ -	\$ -	\$ -
Athletics & Extracurriculars	\$ 2,284	\$ -	\$ 2,422	\$ -	\$ -
Summer School	\$ -	\$ -	\$ -	\$ -	\$ -
Facilities	\$ 404,392	\$ 431,028	\$ 371,117	\$ 270,924	\$ 125,061
Safety and Security	\$ 90,474	\$ 80,285	\$ 82,042	\$ 75,891	\$ -
Trades	\$ -	\$ -	\$ -	\$ -	\$ -
Department Budget	\$ -	\$ -	\$ -	\$ -	\$ -
Grievances & Settlements	\$ 1,458	\$ 831	\$ -	\$ -	\$ -
Academic Resources	\$ -	\$ -	\$ -	\$ -	\$ -
Grant & Gift Funds	\$ 348,617	\$ 391,383	\$ 506,820	\$ 647,755	\$ 585,390
Student Activity Funds	\$ -	\$ 10,793	\$ 2,878	\$ -	\$ 8,354
Achievement Component					
Performance Index Score	69.87	69.56			
Performance Index Percent	58.22%	57.96%			

Cost Center 0040CC
Cost Center Description New Tech East

	2018 Actual	2019 Actual	2020 Actual	2021 Est. Actual	2022 Budget
General Operating Fund	\$ 3,345,598	\$ 3,227,880	\$ 2,786,163	\$ 2,356,129	\$ 264,102
<u>School Controlled</u>	\$ 2,835,314	\$ 2,674,656	\$ 2,309,948	\$ 1,960,462	\$ 64,863
School Budget	\$ 2,741,862	\$ 2,578,925	2212414.38	\$ 1,957,905	\$ 60,312
Substitutes	\$ 93,451	\$ 95,731	93416.01	\$ 1,882	\$ 4,551
City Funds - Extracurriculars	\$ -	\$ -	4117.5	\$ 675	\$ -
<u>Centrally Managed</u>	\$ 510,284	\$ 553,224	\$ 476,215	\$ 395,667	\$ 199,239
Special Education	\$ -	\$ 85,084	\$ 95,248	\$ 99,804	\$ -
Gifted & Talented	\$ -	\$ -	\$ -	\$ -	\$ -
Early Childhood	\$ -	\$ -	\$ -	\$ -	\$ -
Humanware / SEL	\$ -	\$ -	\$ -	\$ -	\$ -
Athletics & Extracurriculars	\$ 52,111	\$ 56,544	\$ 16,644	\$ 19,551	\$ -
Summer School	\$ -	\$ -	\$ -	\$ -	\$ -
Facilities	\$ 332,312	\$ 321,109	\$ 298,061	\$ 228,925	\$ 199,239
Safety and Security	\$ 95,178	\$ 76,593	\$ 46,080	\$ 47,136	\$ -
Trades	\$ -	\$ -	\$ -	\$ -	\$ -
Department Budget	\$ -	\$ -	\$ -	\$ -	\$ -
Grievances & Settlements	\$ 30,684	\$ 13,894	\$ 20,181	\$ 252	\$ -
Academic Resources	\$ -	\$ -	\$ -	\$ -	\$ -
Grant & Gift Funds	\$ 182,577	\$ 150,572	\$ 87,109	\$ 17,227	\$ 14,989
Student Activity Funds	\$ 348	\$ 3,370	\$ 3,338	\$ -	\$ 2,889
Achievement Component					
Performance Index Score	53.65	57.34			
Performance Index Percent	44.71%	47.78%			

Cost Center 0041CC
Cost Center Description Bolton

	2018 Actual	2019 Actual	2020 Actual	2021 Est. Actual	2022 Budget
General Operating Fund	\$ 3,509,856	\$ 3,403,781	\$ 3,120,141	\$ 2,633,751	\$ 2,088,637
<u>School Controlled</u>	\$ 2,260,378	\$ 2,187,592	\$ 1,866,188	\$ 1,631,763	\$ 1,987,029
School Budget	\$ 2,122,923	\$ 2,045,384	1723482	\$ 1,534,445	\$ 1,826,249
Substitutes	\$ 132,254	\$ 139,511	142706.15	\$ 97,318	\$ 160,780
City Funds - Extracurriculars	\$ 5,202	\$ 2,697	0	\$ -	\$ -
<u>Centrally Managed</u>	\$ 1,249,477	\$ 1,216,189	\$ 1,253,953	\$ 1,001,988	\$ 101,607
Special Education	\$ 777,168	\$ 789,972	\$ 745,335	\$ 779,325	\$ -
Gifted & Talented	\$ -	\$ -	\$ -	\$ -	\$ -
Early Childhood	\$ 115,077	\$ 124,249	\$ 123,693	\$ 44,381	\$ -
Humanware / SEL	\$ -	\$ -	\$ -	\$ -	\$ -
Athletics & Extracurriculars	\$ 4,120	\$ 3,812	\$ -	\$ -	\$ -
Summer School	\$ -	\$ -	\$ -	\$ -	\$ -
Facilities	\$ 259,945	\$ 297,405	\$ 348,907	\$ 138,199	\$ 101,607
Safety and Security	\$ 47,343	\$ (32)	\$ 35,472	\$ 39,902	\$ -
Trades	\$ -	\$ -	\$ -	\$ -	\$ -
Department Budget	\$ -	\$ -	\$ -	\$ -	\$ -
Grievances & Settlements	\$ 45,825	\$ 783	\$ 546	\$ 181	\$ -
Academic Resources	\$ -	\$ -	\$ -	\$ -	\$ -
Grant & Gift Funds	\$ 438,090	\$ 314,870	\$ 246,695	\$ 555,405	\$ 292,090
Student Activity Funds	\$ 5,020	\$ -	\$ 3,485	\$ -	\$ 7,783
Achievement Component					
Performance Index Score	38.27	39.44			
Performance Index Percent	31.89%	32.87%			

Cost Center	0060CC				
Cost Center Description	New Tech West				
	2018	2019	2020	2021	2022
	Actual	Actual	Actual	Est. Actual	Budget
General Operating Fund	\$ 3,689,485	\$ 3,392,216	\$ 3,173,622	\$ 2,976,815	\$ 2,627,243
<u>School Controlled</u>	\$ 3,511,380	\$ 3,109,922	\$ 2,879,928	\$ 2,765,718	\$ 2,558,833
School Budget	\$ 3,482,418	\$ 3,068,719	2840650.84	\$ 2,695,010	\$ 2,438,638
Substitutes	\$ 28,962	\$ 41,203	39277.4	\$ 70,709	\$ 120,196
City Funds - Extracurriculars	\$ -	\$ -	0	\$ -	\$ -
<u>Centrally Managed</u>	\$ 178,104	\$ 282,295	\$ 293,694	\$ 211,097	\$ 68,410
Special Education	\$ -	\$ -	\$ -	\$ 39,899	\$ -
Gifted & Talented	\$ -	\$ -	\$ -	\$ -	\$ -
Early Childhood	\$ -	\$ -	\$ -	\$ -	\$ -
Humanware / SEL	\$ -	\$ -	\$ -	\$ -	\$ -
Athletics & Extracurriculars	\$ -	\$ -	\$ -	\$ -	\$ -
Summer School	\$ -	\$ -	\$ -	\$ -	\$ -
Facilities	\$ 164,270	\$ 233,186	\$ 213,740	\$ 113,714	\$ 68,410
Safety and Security	\$ 13,834	\$ 48,796	\$ 55,875	\$ 57,484	\$ -
Trades	\$ -	\$ -	\$ -	\$ -	\$ -
Department Budget	\$ -	\$ -	\$ -	\$ -	\$ -
Grievances & Settlements	\$ -	\$ 313	\$ 24,078	\$ -	\$ -
Academic Resources	\$ -	\$ -	\$ -	\$ -	\$ -
Grant & Gift Funds	\$ 214,738	\$ 144,515	\$ 342,034	\$ 679,954	\$ 299,520
Student Activity Funds	\$ 6,109	\$ 12,938	\$ 6,609	\$ 2,954	\$ 18,351
Achievement Component					
Performance Index Score	57.99	64.25			
Performance Index Percent	48.32%	53.55%			

Cost Center	0064CC					
Cost Center Description	Buhrer Dual Language					
	2018		2019		2020	2021
	Actual		Actual		Actual	Est. Actual
						2022
						Budget
General Operating Fund	\$ 3,519,948	\$ 3,881,966	\$ 3,548,188	\$ 3,680,145	\$ 3,554,119	
<u>School Controlled</u>	\$ 3,149,382	\$ 3,309,734	\$ 3,001,492	\$ 3,339,501	\$ 3,464,290	
School Budget	\$ 3,006,542	\$ 3,176,969	2911167.85	\$ 3,237,729	\$ 3,322,186	
Substitutes	\$ 136,190	\$ 129,565	86649.88	\$ 101,772	\$ 142,104	
City Funds - Extracurriculars	\$ 6,650	\$ 3,200	3674	\$ -	\$ -	
<u>Centrally Managed</u>	\$ 370,566	\$ 572,232	\$ 546,696	\$ 340,644	\$ 89,829	
Special Education	\$ 48,287	\$ 136,027	\$ 130,511	\$ 122,083	\$ -	
Gifted & Talented	\$ -	\$ -	\$ -	\$ -	\$ -	
Early Childhood	\$ -	\$ -	\$ -	\$ -	\$ -	
Humanware / SEL	\$ -	\$ -	\$ -	\$ -	\$ -	
Athletics & Extracurriculars	\$ 6,774	\$ 6,737	\$ 4,538	\$ -	\$ -	
Summer School	\$ -	\$ -	\$ -	\$ -	\$ -	
Facilities	\$ 251,819	\$ 367,303	\$ 346,679	\$ 157,689	\$ 89,829	
Safety and Security	\$ 62,169	\$ 61,238	\$ 64,968	\$ 60,873	\$ -	
Trades	\$ -	\$ -	\$ -	\$ -	\$ -	
Department Budget	\$ -	\$ -	\$ -	\$ -	\$ -	
Grievances & Settlements	\$ 1,517	\$ 927	\$ -	\$ -	\$ -	
Academic Resources	\$ -	\$ -	\$ -	\$ -	\$ -	
Grant & Gift Funds	\$ 234,425	\$ 168,138	\$ 538,376	\$ 672,562	\$ 421,389	
Student Activity Funds	\$ -	\$ 5,875	\$ 11,640	\$ 1,250	\$ 12,487	
Achievement Component						
Performance Index Score	70.19	70.73				
Performance Index Percent	58.49%	58.94%				

Cost Center **0068CC**
Cost Center Description **Case**

		2018		2019		2020		2021		2022
		Actual		Actual		Actual		Est. Actual		Budget
General Operating Fund	\$	3,040,056	\$	2,733,451	\$	2,153,526	\$	243,696	\$	-
<u>School Controlled</u>	\$	2,262,464	\$	1,980,669	\$	1,704,668	\$	200,618	\$	-
School Budget	\$	2,082,579	\$	1,784,430		1604428.07	\$	200,618	\$	-
Substitutes	\$	179,885	\$	192,822		96258.6	\$	-	\$	-
City Funds - Extracurriculars	\$	-	\$	3,417		3981.12	\$	-	\$	-
<u>Centrally Managed</u>	\$	777,593	\$	752,782	\$	448,858	\$	43,078	\$	-
Special Education	\$	260,678	\$	264,078	\$	135,164	\$	16,444	\$	-
Gifted & Talented	\$	-	\$	-	\$	-	\$	-	\$	-
Early Childhood	\$	137,566	\$	145,272	\$	54,597	\$	8,392	\$	-
Humanware / SEL	\$	-	\$	-	\$	-	\$	-	\$	-
Athletics & Extracurriculars	\$	5,216	\$	5,721	\$	-	\$	-	\$	-
Summer School	\$	-	\$	-	\$	-	\$	-	\$	-
Facilities	\$	256,526	\$	272,808	\$	217,162	\$	14,786	\$	-
Safety and Security	\$	109,390	\$	59,678	\$	41,935	\$	3,456	\$	-
Trades	\$	-	\$	-	\$	-	\$	-	\$	-
Department Budget	\$	-	\$	-	\$	-	\$	-	\$	-
Grievances & Settlements	\$	8,215	\$	5,225	\$	-	\$	-	\$	-
Academic Resources	\$	-	\$	-	\$	-	\$	-	\$	-
Grant & Gift Funds	\$	476,247	\$	186,769	\$	291,804	\$	81,370	\$	586
Student Activity Funds	\$	5,548	\$	2,451	\$	1,582	\$	-	\$	13,657
Achievement Component										
Performance Index Score		49.36		51.91						
Performance Index Percent		41.14%		43.26%						

Cost Center 0076CC
Cost Center Description Alfred A Benesch

	2018 Actual	2019 Actual	2020 Actual	2021 Est. Actual	2022 Budget
General Operating Fund	\$ 3,340,728	\$ 3,144,329	\$ 2,883,693	\$ 2,420,170	\$ 2,222,269
<u>School Controlled</u>	\$ 2,431,436	\$ 2,216,372	\$ 1,901,008	\$ 1,708,455	\$ 2,132,464
School Budget	\$ 2,326,694	\$ 2,058,192	1722010.58	\$ 1,613,677	\$ 1,975,645
Substitutes	\$ 103,123	\$ 156,605	178997.59	\$ 94,778	\$ 156,819
City Funds - Extracurriculars	\$ 1,619	\$ 1,575	0	\$ -	\$ -
<u>Centrally Managed</u>	\$ 909,293	\$ 927,957	\$ 982,684	\$ 711,715	\$ 89,805
Special Education	\$ 524,679	\$ 505,395	\$ 564,695	\$ 517,892	\$ -
Gifted & Talented	\$ -	\$ -	\$ -	\$ -	\$ -
Early Childhood	\$ -	\$ -	\$ -	\$ -	\$ -
Humanware / SEL	\$ -	\$ -	\$ -	\$ -	\$ -
Athletics & Extracurriculars	\$ 2,342	\$ -	\$ 2,413	\$ -	\$ -
Summer School	\$ -	\$ 13	\$ -	\$ -	\$ -
Facilities	\$ 313,462	\$ 325,905	\$ 334,772	\$ 147,543	\$ 89,805
Safety and Security	\$ 68,810	\$ 96,272	\$ 80,806	\$ 45,753	\$ -
Trades	\$ -	\$ -	\$ -	\$ -	\$ -
Department Budget	\$ -	\$ -	\$ -	\$ -	\$ -
Grievances & Settlements	\$ -	\$ 372	\$ -	\$ 527	\$ -
Academic Resources	\$ -	\$ 59,650	\$ 2,300	\$ -	\$ -
Grant & Gift Funds	\$ 376,755	\$ 747,807	\$ 786,217	\$ 883,829	\$ 340,253
Student Activity Funds	\$ -	\$ -	\$ -	\$ -	\$ 1,074
Achievement Component					
Performance Index Score	40.34	41.29			
Performance Index Percent	33.62%	34.41%			

Cost Center	0077CC				
Cost Center Description	Charles Dickens				
	2018	2019	2020	2021	2022
	Actual	Actual	Actual	Est. Actual	Budget
General Operating Fund	\$ 3,646,615	\$ 3,497,084	\$ 3,187,285	\$ 2,918,554	\$ 2,506,811
<u>School Controlled</u>	\$ 2,877,931	\$ 2,601,908	\$ 2,425,324	\$ 2,306,146	\$ 2,459,557
School Budget	\$ 2,738,850	\$ 2,468,223	2309626.36	\$ 2,272,709	\$ 2,395,325
Substitutes	\$ 136,575	\$ 133,240	115697.61	\$ 33,437	\$ 64,232
City Funds - Extracurriculars	\$ 2,506	\$ 445	0	\$ -	\$ -
<u>Centrally Managed</u>	\$ 768,684	\$ 895,176	\$ 761,961	\$ 612,408	\$ 47,254
Special Education	\$ 442,703	\$ 441,472	\$ 333,970	\$ 293,349	\$ -
Gifted & Talented	\$ -	\$ -	\$ -	\$ -	\$ -
Early Childhood	\$ 85,294	\$ 94,421	\$ 20,175	\$ 33,084	\$ -
Humanware / SEL	\$ -	\$ -	\$ -	\$ -	\$ -
Athletics & Extracurriculars	\$ 1,990	\$ 1,907	\$ -	\$ -	\$ -
Summer School	\$ -	\$ -	\$ -	\$ -	\$ -
Facilities	\$ 175,996	\$ 296,831	\$ 343,265	\$ 224,395	\$ 47,254
Safety and Security	\$ 62,702	\$ 59,939	\$ 64,550	\$ 61,087	\$ -
Trades	\$ -	\$ -	\$ -	\$ -	\$ -
Department Budget	\$ -	\$ -	\$ -	\$ -	\$ -
Grievances & Settlements	\$ -	\$ 606	\$ -	\$ 494	\$ -
Academic Resources	\$ -	\$ -	\$ -	\$ -	\$ -
Grant & Gift Funds	\$ 437,488	\$ 449,134	\$ 331,335	\$ 427,644	\$ 340,655
Student Activity Funds	\$ -	\$ -	\$ -	\$ -	\$ 1,024
Achievement Component					
Performance Index Score	46.39	43.86			
Performance Index Percent	38.66%	36.55%			

Cost Center 0078CC
Cost Center Description Whitney M Young

	2018 Actual	2019 Actual	2020 Actual	2021 Est. Actual	2022 Budget
General Operating Fund	\$ 3,695,392	\$ 3,325,129	\$ 3,394,979	\$ 3,431,730	\$ 3,268,210
<u>School Controlled</u>	\$ 2,426,994	\$ 2,442,835	\$ 2,279,661	\$ 2,429,676	\$ 3,171,454
School Budget	\$ 2,196,475	\$ 2,341,806	2052069.39	\$ 2,306,454	\$ 2,952,190
Substitutes	\$ 227,011	\$ 98,036	227591.62	\$ 123,222	\$ 219,264
City Funds - Extracurriculars	\$ 3,508	\$ 2,993	0	\$ -	\$ -
<u>Centrally Managed</u>	\$ 1,268,399	\$ 882,294	\$ 1,115,318	\$ 1,002,054	\$ 96,756
Special Education	\$ 704,171	\$ 443,805	\$ 673,304	\$ 725,947	\$ -
Gifted & Talented	\$ -	\$ -	\$ -	\$ -	\$ -
Early Childhood	\$ 40,960	\$ 61,987	\$ 59,960	\$ 174,047	\$ -
Humanware / SEL	\$ -	\$ -	\$ -	\$ -	\$ -
Athletics & Extracurriculars	\$ 249	\$ -	\$ -	\$ -	\$ -
Summer School	\$ 0	\$ -	\$ -	\$ -	\$ -
Facilities	\$ 379,020	\$ 241,466	\$ 223,083	\$ 81,026	\$ 96,756
Safety and Security	\$ 141,780	\$ 132,149	\$ 153,261	\$ 20,519	\$ -
Trades	\$ -	\$ -	\$ -	\$ -	\$ -
Department Budget	\$ -	\$ -	\$ -	\$ -	\$ -
Grievances & Settlements	\$ 2,219	\$ 2,888	\$ 5,711	\$ 515	\$ -
Academic Resources	\$ -	\$ -	\$ -	\$ -	\$ -
Grant & Gift Funds	\$ 1,043,511	\$ 771,299	\$ 885,169	\$ 1,034,734	\$ 831,784
Student Activity Funds	\$ 568	\$ 2,983	\$ -	\$ -	\$ 8,059
Achievement Component					
Performance Index Score	50.00	46.10			
Performance Index Percent	41.67%	38.42%			

Cost Center 0080CC
Cost Center Description Charles Mooney

	2018 Actual	2019 Actual	2020 Actual	2021 Est. Actual	2022 Budget
General Operating Fund	\$ 5,440,218	\$ 5,330,003	\$ 4,813,122	\$ 4,603,690	\$ 3,493,057
<u>School Controlled</u>	\$ 3,594,278	\$ 3,658,540	\$ 3,419,276	\$ 3,250,791	\$ 3,197,830
School Budget	\$ 3,382,565	\$ 3,347,038	3156343.72	\$ 3,059,489	\$ 2,840,859
Substitutes	\$ 207,740	\$ 304,384	261613.47	\$ 191,302	\$ 356,971
City Funds - Extracurriculars	\$ 3,973	\$ 7,119	1318.68	\$ -	\$ -
<u>Centrally Managed</u>	\$ 1,845,939	\$ 1,671,463	\$ 1,393,846	\$ 1,352,899	\$ 295,227
Special Education	\$ 1,430,581	\$ 1,272,887	\$ 1,024,709	\$ 1,037,191	\$ 210,177
Gifted & Talented	\$ -	\$ -	\$ -	\$ -	\$ -
Early Childhood	\$ 90,992	\$ 97,452	\$ 88,444	\$ 105,897	\$ -
Humanware / SEL	\$ -	\$ -	\$ -	\$ -	\$ -
Athletics & Extracurriculars	\$ 10,308	\$ 8,127	\$ 8,524	\$ -	\$ -
Summer School	\$ -	\$ -	\$ -	\$ -	\$ -
Facilities	\$ 243,685	\$ 252,659	\$ 243,704	\$ 159,607	\$ 85,050
Safety and Security	\$ 65,704	\$ 39,657	\$ 28,466	\$ 49,956	\$ -
Trades	\$ 368	\$ -	\$ -	\$ -	\$ -
Department Budget	\$ -	\$ -	\$ -	\$ -	\$ -
Grievances & Settlements	\$ 4,301	\$ 680	\$ -	\$ 248	\$ -
Academic Resources	\$ -	\$ -	\$ -	\$ -	\$ -
Grant & Gift Funds	\$ 860,767	\$ 583,129	\$ 679,668	\$ 748,614	\$ 562,291
Student Activity Funds	\$ 5,769	\$ 7,092	\$ 232	\$ -	\$ 17,759
Achievement Component					
Performance Index Score	62.92	62.90			
Performance Index Percent	52.44%	52.41%			

Cost Center **0088CC**
Cost Center Description **Clark**

		2018		2019		2020		2021		2022
		Actual		Actual		Actual		Est. Actual		Budget
General Operating Fund	\$	6,073,124	\$	6,403,051	\$	5,996,904	\$	5,776,137	\$	4,929,700
<u>School Controlled</u>	\$	5,282,541	\$	5,334,300	\$	4,986,394	\$	4,850,050	\$	4,784,777
School Budget	\$	5,217,556	\$	5,222,020		4908782.89	\$	4,801,422	\$	4,692,567
Substitutes	\$	60,117	\$	104,091		76059.9	\$	48,479	\$	92,210
City Funds - Extracurriculars	\$	4,868	\$	8,189		1551	\$	149	\$	-
<u>Centrally Managed</u>	\$	790,583	\$	1,068,751	\$	1,010,510	\$	926,088	\$	144,923
Special Education	\$	229,174	\$	346,505	\$	358,125	\$	354,148	\$	-
Gifted & Talented	\$	-	\$	-	\$	-	\$	-	\$	-
Early Childhood	\$	118,982	\$	240,417	\$	204,449	\$	235,955	\$	-
Humanware / SEL	\$	-	\$	-	\$	-	\$	-	\$	-
Athletics & Extracurriculars	\$	14,011	\$	7,809	\$	6,591	\$	-	\$	-
Summer School	\$	-	\$	-	\$	-	\$	-	\$	-
Facilities	\$	310,986	\$	355,147	\$	299,891	\$	209,838	\$	144,923
Safety and Security	\$	117,430	\$	118,458	\$	140,902	\$	126,148	\$	-
Trades	\$	-	\$	-	\$	-	\$	-	\$	-
Department Budget	\$	-	\$	-	\$	-	\$	-	\$	-
Grievances & Settlements	\$	-	\$	416	\$	552	\$	-	\$	-
Academic Resources	\$	-	\$	4,452	\$	-	\$	-	\$	-
Grant & Gift Funds	\$	373,928	\$	455,554	\$	541,324	\$	653,282	\$	629,452
Student Activity Funds	\$	13,594	\$	15,768	\$	3,664	\$	125	\$	22,621
Achievement Component										
Performance Index Score		88.45		98.84						
Performance Index Percent		73.71%		82.37%						

Cost Center 0090CC
Cost Center Description Clara E Westropp

	2018 Actual	2019 Actual	2020 Actual	2021 Est. Actual	2022 Budget
General Operating Fund	\$ 4,738,914	\$ 4,285,112	\$ 4,686,632	\$ 4,284,493	\$ 2,556,360
<u>School Controlled</u>	\$ 2,674,022	\$ 2,614,599	\$ 2,656,980	\$ 2,436,165	\$ 2,443,041
School Budget	\$ 2,469,254	\$ 2,338,874	2472689.1	\$ 2,317,836	\$ 2,284,102
Substitutes	\$ 204,471	\$ 272,524	182865.67	\$ 118,330	\$ 158,938
City Funds - Extracurriculars	\$ 297	\$ 3,200	1425	\$ -	\$ -
<u>Centrally Managed</u>	\$ 2,064,892	\$ 1,670,513	\$ 2,029,652	\$ 1,848,327	\$ 113,319
Special Education	\$ 1,459,531	\$ 1,113,835	\$ 1,481,650	\$ 1,593,622	\$ -
Gifted & Talented	\$ -	\$ -	\$ -	\$ -	\$ -
Early Childhood	\$ 116,989	\$ 128,711	\$ 115,719	\$ 96,335	\$ -
Humanware / SEL	\$ -	\$ -	\$ -	\$ -	\$ -
Athletics & Extracurriculars	\$ 18,889	\$ 6,845	\$ 4,063	\$ -	\$ -
Summer School	\$ -	\$ -	\$ -	\$ -	\$ -
Facilities	\$ 363,241	\$ 348,244	\$ 370,096	\$ 147,133	\$ 113,319
Safety and Security	\$ 94,471	\$ 67,765	\$ 56,861	\$ 11,238	\$ -
Trades	\$ 1,112	\$ -	\$ -	\$ -	\$ -
Department Budget	\$ -	\$ -	\$ -	\$ -	\$ -
Grievances & Settlements	\$ 10,659	\$ 5,114	\$ 1,264	\$ -	\$ -
Academic Resources	\$ -	\$ -	\$ -	\$ -	\$ -
Grant & Gift Funds	\$ 612,815	\$ 566,430	\$ 474,774	\$ 623,421	\$ 446,414
Student Activity Funds	\$ 763	\$ 6,316	\$ 5,353	\$ 1,099	\$ 2,109
Achievement Component					
Performance Index Score	71.53	72.44			
Performance Index Percent	59.61%	60.37%			

Cost Center 0096CC

Cost Center Description Collinwood High School

	2018 Actual	2019 Actual	2020 Actual	2021 Est. Actual	2022 Budget
General Operating Fund	\$ 4,800,772	\$ 4,692,515	\$ 3,987,298	\$ 3,427,110	\$ 2,653,666
<u>School Controlled</u>	\$ 3,442,419	\$ 3,344,424	\$ 2,549,026	\$ 2,384,154	\$ 2,200,268
School Budget	\$ 3,367,906	\$ 3,170,131	2483384.6	\$ 2,300,799	\$ 2,080,122
Substitutes	\$ 70,038	\$ 173,474	56997.59	\$ 67,921	\$ 120,147
City Funds - Extracurriculars	\$ 4,476	\$ 819	8643.69	\$ 15,434	\$ -
<u>Centrally Managed</u>	\$ 1,358,352	\$ 1,348,091	\$ 1,438,272	\$ 1,042,956	\$ 453,397
Special Education	\$ 481,061	\$ 462,262	\$ 496,692	\$ 545,178	\$ 210,177
Gifted & Talented	\$ -	\$ -	\$ -	\$ -	\$ -
Early Childhood	\$ -	\$ -	\$ -	\$ -	\$ -
Humanware / SEL	\$ -	\$ -	\$ -	\$ -	\$ -
Athletics & Extracurriculars	\$ 91,978	\$ 90,681	\$ 66,450	\$ 54,930	\$ -
Summer School	\$ -	\$ -	\$ -	\$ -	\$ -
Facilities	\$ 592,554	\$ 671,027	\$ 768,062	\$ 339,843	\$ 243,220
Safety and Security	\$ 165,639	\$ 123,419	\$ 107,068	\$ 101,971	\$ -
Trades	\$ 441	\$ -	\$ -	\$ -	\$ -
Department Budget	\$ 70	\$ 349	\$ -	\$ -	\$ -
Grievances & Settlements	\$ 26,609	\$ 352	\$ -	\$ 1,033	\$ -
Academic Resources	\$ 366	\$ -	\$ -	\$ -	\$ -
Grant & Gift Funds	\$ 414,653	\$ 310,080	\$ 204,152	\$ 552,350	\$ 261,905
Student Activity Funds	\$ 13,280	\$ 7,650	\$ 13,009	\$ 4,299	\$ 10,731
Achievement Component					
Performance Index Score	59.27	52.43			
Performance Index Percent	49.39%	43.69%			

Cost Center	0102CC				
Cost Center Description	Campus International K-8				
	2018	2019	2020	2021	2022
	Actual	Actual	Actual	Est. Actual	Budget
General Operating Fund	\$ 6,964,071	\$ 7,484,693	\$ 6,867,624	\$ 7,042,073	\$ 6,735,981
<u>School Controlled</u>	\$ 5,892,463	\$ 6,676,720	\$ 6,171,491	\$ 6,441,682	\$ 6,534,723
School Budget	\$ 5,884,549	\$ 6,665,184	6163428.72	\$ 6,442,818	\$ 6,532,123
Substitutes	\$ 4,339	\$ 306	3180.19	\$ (1,137)	\$ 2,600
City Funds - Extracurriculars	\$ 3,575	\$ 11,230	4881.75	\$ -	\$ -
<u>Centrally Managed</u>	\$ 1,071,609	\$ 807,973	\$ 696,134	\$ 600,392	\$ 201,257
Special Education	\$ 1,248	\$ 34,956	\$ 76,323	\$ 189,340	\$ -
Gifted & Talented	\$ -	\$ -	\$ -	\$ -	\$ -
Early Childhood	\$ -	\$ -	\$ -	\$ -	\$ -
Humanware / SEL	\$ -	\$ -	\$ -	\$ -	\$ -
Athletics & Extracurriculars	\$ 12,321	\$ 10,636	\$ 5,827	\$ -	\$ -
Summer School	\$ -	\$ -	\$ -	\$ -	\$ -
Facilities	\$ 535,654	\$ 453,629	\$ 420,970	\$ 292,792	\$ 201,257
Safety and Security	\$ 141,701	\$ 131,955	\$ 132,946	\$ 118,005	\$ -
Trades	\$ -	\$ -	\$ -	\$ -	\$ -
Department Budget	\$ -	\$ -	\$ -	\$ -	\$ -
Grievances & Settlements	\$ 380,686	\$ 176,797	\$ 60,068	\$ 254	\$ -
Academic Resources	\$ -	\$ -	\$ -	\$ -	\$ -
Grant & Gift Funds	\$ 235,075	\$ 78,325	\$ 591,530	\$ 452,092	\$ 400,873
Student Activity Funds	\$ 110	\$ 14,876	\$ 9,634	\$ 2,708	\$ 52,889
Achievement Component					
Performance Index Score	86.44	86.44			
Performance Index Percent	72.03%	72.03%			

Cost Center 0109CC
Cost Center Description Daniel E Morgan

	2018 Actual	2019 Actual	2020 Actual	2021 Est. Actual	2022 Budget
General Operating Fund	\$ 2,772,505	\$ 2,634,719	\$ 2,284,489	\$ 2,696,769	\$ 2,268,961
<u>School Controlled</u>	\$ 2,107,205	\$ 2,023,094	\$ 1,719,231	\$ 2,124,360	\$ 2,167,919
School Budget	\$ 2,065,705	\$ 1,933,669	1536786.63	\$ 2,033,168	\$ 2,015,981
Substitutes	\$ 39,588	\$ 86,447	179740.71	\$ 91,192	\$ 151,938
City Funds - Extracurriculars	\$ 1,913	\$ 2,978	2703.56	\$ -	\$ -
<u>Centrally Managed</u>	\$ 665,300	\$ 611,625	\$ 565,259	\$ 572,410	\$ 101,042
Special Education	\$ 280,165	\$ 197,473	\$ 229,805	\$ 350,352	\$ -
Gifted & Talented	\$ -	\$ -	\$ -	\$ -	\$ -
Early Childhood	\$ 150,409	\$ 166,269	\$ 140,533	\$ 134,917	\$ -
Humanware / SEL	\$ -	\$ -	\$ -	\$ -	\$ -
Athletics & Extracurriculars	\$ 5,561	\$ 6,758	\$ 4,621	\$ -	\$ -
Summer School	\$ -	\$ -	\$ -	\$ -	\$ -
Facilities	\$ 229,127	\$ 238,487	\$ 188,710	\$ 87,141	\$ 101,042
Safety and Security	\$ -	\$ -	\$ -	\$ -	\$ -
Trades	\$ -	\$ -	\$ -	\$ -	\$ -
Department Budget	\$ -	\$ -	\$ -	\$ -	\$ -
Grievances & Settlements	\$ 38	\$ 2,638	\$ 1,589	\$ -	\$ -
Academic Resources	\$ -	\$ -	\$ -	\$ -	\$ -
Grant & Gift Funds	\$ 309,633	\$ 200,258	\$ 193,810	\$ 318,874	\$ 301,003
Student Activity Funds	\$ 540	\$ 3,102	\$ -	\$ -	\$ 9,217
Achievement Component					
Performance Index Score	61.48	59.14			
Performance Index Percent	51.23%	49.28%			

Cost Center **0112CC**
Cost Center Description **Denison**

		2018	2019	2020	2021	2022
		Actual	Actual	Actual	Est. Actual	Budget
General Operating Fund	\$	3,729,434	\$ 3,344,995	\$ 2,997,839	\$ 2,700,051	\$ 2,138,942
<u>School Controlled</u>	\$	3,024,248	\$ 2,524,893	\$ 2,261,746	\$ 2,113,269	\$ 2,042,699
School Budget	\$	2,960,445	\$ 2,368,215	2159674.12	\$ 2,025,151	\$ 1,901,052
Substitutes	\$	62,068	\$ 152,845	99140.41	\$ 88,118	\$ 141,647
City Funds - Extracurriculars	\$	1,735	\$ 3,833	2931.29	\$ -	\$ -
<u>Centrally Managed</u>	\$	705,186	\$ 820,101	\$ 736,094	\$ 586,782	\$ 96,243
Special Education	\$	151,654	\$ 228,152	\$ 218,430	\$ 236,916	\$ -
Gifted & Talented	\$	-	\$ -	\$ -	\$ -	\$ -
Early Childhood	\$	81,968	\$ 156,001	\$ 106,073	\$ 143,319	\$ -
Humanware / SEL	\$	-	\$ -	\$ -	\$ -	\$ -
Athletics & Extracurriculars	\$	4,313	\$ 1,906	\$ -	\$ -	\$ -
Summer School	\$	-	\$ -	\$ -	\$ -	\$ -
Facilities	\$	364,209	\$ 396,698	\$ 377,478	\$ 174,144	\$ 96,243
Safety and Security	\$	101,659	\$ 36,565	\$ 34,112	\$ 32,403	\$ -
Trades	\$	-	\$ -	\$ -	\$ -	\$ -
Department Budget	\$	-	\$ 400	\$ -	\$ -	\$ -
Grievances & Settlements	\$	1,384	\$ 379	\$ -	\$ -	\$ -
Academic Resources	\$	-	\$ -	\$ -	\$ -	\$ -
Grant & Gift Funds	\$	395,411	\$ 183,020	\$ 266,176	\$ 453,423	\$ 265,559
Student Activity Funds	\$	-	\$ 1,390	\$ 290	\$ -	\$ 1,105
Achievement Component						
Performance Index Score		73.00	76.99			
Performance Index Percent		60.83%	64.16%			

Cost Center 0124CC**Cost Center Description Dike School of the Arts**

	2018 Actual	2019 Actual	2020 Actual	2021 Est. Actual	2022 Budget
General Operating Fund	\$ 3,399,728	\$ 3,425,837	\$ 3,179,713	\$ 2,876,519	\$ 3,077,754
<u>School Controlled</u>	\$ 2,907,873	\$ 2,990,915	\$ 2,729,613	\$ 2,592,851	\$ 2,967,057
School Budget	\$ 2,825,599	\$ 2,889,425	2583370.32	\$ 2,496,279	\$ 2,832,285
Substitutes	\$ 82,274	\$ 96,773	140435.89	\$ 96,571	\$ 134,773
City Funds - Extracurriculars	\$ -	\$ 4,718	5806.32	\$ -	\$ -
<u>Centrally Managed</u>	\$ 491,855	\$ 434,922	\$ 450,100	\$ 283,668	\$ 110,697
Special Education	\$ 27,011	\$ 5,940	\$ -	\$ -	\$ -
Gifted & Talented	\$ -	\$ -	\$ -	\$ -	\$ -
Early Childhood	\$ 133,687	\$ 141,600	\$ 137,062	\$ 146,796	\$ -
Humanware / SEL	\$ -	\$ -	\$ -	\$ -	\$ -
Athletics & Extracurriculars	\$ 4,899	\$ 5,418	\$ 5,263	\$ -	\$ -
Summer School	\$ -	\$ -	\$ -	\$ -	\$ -
Facilities	\$ 268,831	\$ 252,383	\$ 262,989	\$ 85,839	\$ 110,697
Safety and Security	\$ 50,339	\$ 29,200	\$ 44,341	\$ 51,033	\$ -
Trades	\$ -	\$ -	\$ -	\$ -	\$ -
Department Budget	\$ -	\$ -	\$ -	\$ -	\$ -
Grievances & Settlements	\$ 7,088	\$ 381	\$ 446	\$ -	\$ -
Academic Resources	\$ -	\$ -	\$ -	\$ -	\$ -
Grant & Gift Funds	\$ 189,166	\$ 176,509	\$ 339,487	\$ 520,504	\$ 451,680
Student Activity Funds	\$ 799	\$ -	\$ 1,195	\$ 905	\$ 6,927
Achievement Component					
Performance Index Score	62.44	61.11			
Performance Index Percent	52.04%	50.92%			

Cost Center 0130CC**Cost Center Description Douglas MacArthur Girls Leadership Academy**

	2018 Actual	2019 Actual	2020 Actual	2021 Est. Actual	2022 Budget
General Operating Fund	\$ 4,181,844	\$ 4,813,683	\$ 3,813,129	\$ 3,858,792	\$ 3,283,936
<u>School Controlled</u>	\$ 3,500,325	\$ 3,984,952	\$ 3,262,257	\$ 3,472,146	\$ 3,210,981
School Budget	\$ 3,444,114	\$ 3,900,976	3220519.36	\$ 3,409,227	\$ 3,122,019
Substitutes	\$ 55,968	\$ 80,377	40041.12	\$ 62,919	\$ 88,962
City Funds - Extracurriculars	\$ 244	\$ 3,599	1696.2	\$ -	\$ -
<u>Centrally Managed</u>	\$ 681,519	\$ 828,731	\$ 550,872	\$ 386,646	\$ 72,956
Special Education	\$ -	\$ 39,861	\$ 56,076	\$ 58,756	\$ -
Gifted & Talented	\$ -	\$ -	\$ -	\$ -	\$ -
Early Childhood	\$ 207,333	\$ 222,056	\$ 224,390	\$ 223,530	\$ -
Humanware / SEL	\$ -	\$ -	\$ -	\$ -	\$ -
Athletics & Extracurriculars	\$ 4,145	\$ -	\$ 4,344	\$ -	\$ -
Summer School	\$ -	\$ -	\$ -	\$ -	\$ -
Facilities	\$ 357,120	\$ 291,321	\$ 207,681	\$ 78,892	\$ 72,956
Safety and Security	\$ 41,467	\$ 37,795	\$ 31,177	\$ 25,468	\$ -
Trades	\$ -	\$ -	\$ -	\$ -	\$ -
Department Budget	\$ -	\$ -	\$ -	\$ -	\$ -
Grievances & Settlements	\$ 71,454	\$ 237,697	\$ 27,205	\$ -	\$ -
Academic Resources	\$ -	\$ -	\$ -	\$ -	\$ -
Grant & Gift Funds	\$ 173,950	\$ 154,938	\$ 268,632	\$ 382,075	\$ 305,553
Student Activity Funds	\$ 13,387	\$ 24,430	\$ 7,955	\$ 524	\$ 12,989
Achievement Component					
Performance Index Score	90.19	91.87			
Performance Index Percent	75.16%	76.56%			

Cost Center **0148CC**
Cost Center Description **East Clark**

		2018	2019	2020	2021	2022
		Actual	Actual	Actual	Est. Actual	Budget
General Operating Fund	\$	3,146,939	\$ 3,011,072	\$ 2,657,098	\$ 2,614,619	\$ 2,133,853
<u>School Controlled</u>	\$	2,358,322	\$ 2,207,760	\$ 2,008,781	\$ 1,974,933	\$ 1,929,890
School Budget	\$	2,206,143	\$ 2,062,562	1877713.24	\$ 1,927,724	\$ 1,838,402
Substitutes	\$	151,160	\$ 145,076	130299.72	\$ 47,209	\$ 91,489
City Funds - Extracurriculars	\$	1,019	\$ 123	768.1	\$ -	\$ -
<u>Centrally Managed</u>	\$	788,617	\$ 803,312	\$ 648,317	\$ 639,686	\$ 203,963
Special Education	\$	493,953	\$ 364,109	\$ 319,032	\$ 325,850	\$ 91,530
Gifted & Talented	\$	785	\$ -	\$ -	\$ -	\$ -
Early Childhood	\$	30,651	\$ 41,095	\$ 43,115	\$ 131,253	\$ -
Humanware / SEL	\$	-	\$ -	\$ -	\$ -	\$ -
Athletics & Extracurriculars	\$	4,277	\$ 8,055	\$ 2,059	\$ -	\$ -
Summer School	\$	-	\$ -	\$ -	\$ -	\$ -
Facilities	\$	224,398	\$ 239,637	\$ 250,450	\$ 151,216	\$ 112,433
Safety and Security	\$	34,555	\$ 32,926	\$ 33,660	\$ 31,367	\$ -
Trades	\$	-	\$ -	\$ -	\$ -	\$ -
Department Budget	\$	-	\$ -	\$ -	\$ -	\$ -
Grievances & Settlements	\$	-	\$ 117,490	\$ -	\$ -	\$ -
Academic Resources	\$	-	\$ -	\$ -	\$ -	\$ -
Grant & Gift Funds	\$	1,030,068	\$ 859,451	\$ 670,441	\$ 526,270	\$ 258,596
Student Activity Funds	\$	774	\$ 1,062	\$ 602	\$ -	\$ 5,080
Achievement Component						
Performance Index Score		49.38	53.49			
Performance Index Percent		41.15%	44.57%			

Cost Center 0159CC**Cost Center Description Cleveland Early College High School**

	2018 Actual	2019 Actual	2020 Actual	2021 Est. Actual	2022 Budget
General Operating Fund	\$ 3,023,688	\$ 2,819,333	\$ 2,386,746	\$ 2,182,617	\$ 2,305,255
<u>School Controlled</u>	\$ 2,680,162	\$ 2,475,736	\$ 2,038,511	\$ 1,970,306	\$ 2,176,467
School Budget	\$ 2,637,998	\$ 2,433,579	2001111.48	\$ 1,931,657	\$ 2,117,311
Substitutes	\$ 38,490	\$ 41,863	34128.21	\$ 38,649	\$ 59,156
City Funds - Extracurriculars	\$ 3,675	\$ 294	3271.13	\$ -	\$ -
<u>Centrally Managed</u>	\$ 343,526	\$ 343,597	\$ 348,236	\$ 212,311	\$ 128,788
Special Education	\$ -	\$ -	\$ -	\$ -	\$ -
Gifted & Talented	\$ -	\$ -	\$ -	\$ -	\$ -
Early Childhood	\$ -	\$ -	\$ -	\$ -	\$ -
Humanware / SEL	\$ -	\$ -	\$ -	\$ -	\$ -
Athletics & Extracurriculars	\$ 65,773	\$ 51,513	\$ 16,084	\$ 28,324	\$ -
Summer School	\$ -	\$ -	\$ -	\$ -	\$ -
Facilities	\$ 210,185	\$ 253,216	\$ 282,984	\$ 151,491	\$ 128,788
Safety and Security	\$ 65,409	\$ 37,836	\$ 31,470	\$ 31,806	\$ -
Trades	\$ -	\$ -	\$ -	\$ -	\$ -
Department Budget	\$ -	\$ -	\$ -	\$ -	\$ -
Grievances & Settlements	\$ 2,160	\$ 1,033	\$ 17,698	\$ 690	\$ -
Academic Resources	\$ -	\$ -	\$ -	\$ -	\$ -
Grant & Gift Funds	\$ 258,625	\$ 131,696	\$ 220,127	\$ 272,404	\$ 349,127
Student Activity Funds	\$ 15,438	\$ 33,103	\$ 24,096	\$ 5,465	\$ 18,522
Achievement Component					
Performance Index Score	96.20	100.17			
Performance Index Percent	80.17%	83.48%			

Cost Center	0161CC				
Cost Center Description	East Tech High School				
	2018	2019	2020	2021	2022
	Actual	Actual	Actual	Est. Actual	Budget
General Operating Fund	\$ 4,342,751	\$ 4,118,322	\$ 3,750,029	\$ 4,755,534	\$ 5,664,938
<u>School Controlled</u>	\$ 3,041,543	\$ 2,898,298	\$ 2,600,993	\$ 3,414,977	\$ 5,464,339
School Budget	\$ 2,949,282	\$ 2,847,053	2547479.57	\$ 3,347,617	\$ 5,375,418
Substitutes	\$ 81,392	\$ 51,245	49396.27	\$ 55,486	\$ 88,921
City Funds - Extracurriculars	\$ 10,869	\$ -	4117.5	\$ 11,874	\$ -
<u>Centrally Managed</u>	\$ 1,301,208	\$ 1,220,024	\$ 1,149,036	\$ 1,340,557	\$ 200,598
Special Education	\$ 701,569	\$ 636,356	\$ 633,702	\$ 972,046	\$ -
Gifted & Talented	\$ -	\$ -	\$ -	\$ -	\$ -
Early Childhood	\$ -	\$ -	\$ -	\$ -	\$ -
Humanware / SEL	\$ -	\$ -	\$ -	\$ -	\$ -
Athletics & Extracurriculars	\$ 52,722	\$ 64,581	\$ 54,279	\$ 32,421	\$ -
Summer School	\$ 549	\$ 1,019	\$ -	\$ -	\$ -
Facilities	\$ 443,705	\$ 440,129	\$ 414,975	\$ 288,705	\$ 200,598
Safety and Security	\$ 95,177	\$ 76,593	\$ 46,080	\$ 47,136	\$ -
Trades	\$ 7,485	\$ -	\$ -	\$ -	\$ -
Department Budget	\$ -	\$ -	\$ -	\$ -	\$ -
Grievances & Settlements	\$ -	\$ 1,347	\$ -	\$ 250	\$ -
Academic Resources	\$ -	\$ -	\$ -	\$ -	\$ -
Grant & Gift Funds	\$ 936,298	\$ 847,593	\$ 740,085	\$ 1,239,826	\$ 887,703
Student Activity Funds	\$ 12,395	\$ 13,939	\$ 17,230	\$ 7,753	\$ 36,674
Achievement Component					
Performance Index Score	47.86	43.25			
Performance Index Percent	39.88%	36.04%			

Cost Center	0168CC				
Cost Center Description	Euclid Park				
	2018	2019	2020	2021	2022
	Actual	Actual	Actual	Est. Actual	Budget
General Operating Fund	\$ 3,351,514	\$ 3,352,195	\$ 3,281,623	\$ 2,802,636	\$ 2,746,575
<u>School Controlled</u>	\$ 2,574,735	\$ 2,722,662	\$ 2,435,104	\$ 2,257,195	\$ 2,638,391
School Budget	\$ 2,479,494	\$ 2,541,327	2342826.19	\$ 2,187,773	\$ 2,524,727
Substitutes	\$ 94,791	\$ 178,204	92277.53	\$ 69,422	\$ 113,664
City Funds - Extracurriculars	\$ 450	\$ 3,131	0	\$ -	\$ -
<u>Centrally Managed</u>	\$ 776,779	\$ 629,533	\$ 846,519	\$ 545,441	\$ 108,184
Special Education	\$ 328,047	\$ 172,849	\$ 284,110	\$ 212,504	\$ -
Gifted & Talented	\$ -	\$ -	\$ -	\$ -	\$ -
Early Childhood	\$ 126,115	\$ 105,623	\$ 148,772	\$ 122,994	\$ -
Humanware / SEL	\$ -	\$ -	\$ -	\$ -	\$ -
Athletics & Extracurriculars	\$ 5,058	\$ 1,905	\$ 2,094	\$ -	\$ -
Summer School	\$ -	\$ -	\$ -	\$ -	\$ -
Facilities	\$ 258,351	\$ 284,068	\$ 347,796	\$ 148,262	\$ 108,184
Safety and Security	\$ 59,207	\$ 58,897	\$ 63,747	\$ 61,681	\$ -
Trades	\$ -	\$ -	\$ -	\$ -	\$ -
Department Budget	\$ -	\$ -	\$ -	\$ -	\$ -
Grievances & Settlements	\$ -	\$ 6,192	\$ -	\$ -	\$ -
Academic Resources	\$ -	\$ -	\$ -	\$ -	\$ -
Grant & Gift Funds	\$ 615,776	\$ 719,141	\$ 735,432	\$ 758,502	\$ 368,416
Student Activity Funds	\$ 1,058	\$ 4,185	\$ 5,314	\$ -	\$ 4,992
Achievement Component					
Performance Index Score	62.64	62.95			
Performance Index Percent	52.20%	52.46%			

Cost Center 0172CC
Cost Center Description Franklin D Roosevelt

	2018 Actual	2019 Actual	2020 Actual	2021 Est. Actual	2022 Budget
General Operating Fund	\$ 5,141,104	\$ 4,748,900	\$ 4,722,357	\$ 4,617,646	\$ 3,944,799
<u>School Controlled</u>	\$ 3,434,848	\$ 3,286,200	\$ 2,952,607	\$ 3,028,362	\$ 3,728,832
School Budget	\$ 3,256,962	\$ 3,053,182	2744267.84	\$ 2,934,244	\$ 3,559,389
Substitutes	\$ 175,718	\$ 229,493	203549.18	\$ 94,118	\$ 169,443
City Funds - Extracurriculars	\$ 2,168	\$ 3,525	4789.86	\$ -	\$ -
<u>Centrally Managed</u>	\$ 1,706,256	\$ 1,462,700	\$ 1,769,750	\$ 1,589,285	\$ 215,967
Special Education	\$ 958,277	\$ 680,093	\$ 1,173,612	\$ 1,234,214	\$ -
Gifted & Talented	\$ -	\$ -	\$ -	\$ -	\$ -
Early Childhood	\$ 170,728	\$ 178,355	\$ 65,068	\$ 91,565	\$ -
Humanware / SEL	\$ -	\$ -	\$ -	\$ -	\$ -
Athletics & Extracurriculars	\$ 13,353	\$ 10,151	\$ 2,137	\$ -	\$ -
Summer School	\$ -	\$ -	\$ -	\$ -	\$ -
Facilities	\$ 447,995	\$ 475,069	\$ 461,777	\$ 215,527	\$ 215,967
Safety and Security	\$ 104,197	\$ 117,850	\$ 66,779	\$ 46,017	\$ -
Trades	\$ -	\$ -	\$ -	\$ -	\$ -
Department Budget	\$ -	\$ -	\$ -	\$ -	\$ -
Grievances & Settlements	\$ 11,707	\$ 1,183	\$ 376	\$ 1,962	\$ -
Academic Resources	\$ -	\$ -	\$ -	\$ -	\$ -
Grant & Gift Funds	\$ 1,231,092	\$ 1,351,873	\$ 1,214,088	\$ 1,417,911	\$ 848,850
Student Activity Funds	\$ -	\$ 9,510	\$ 2,565	\$ 1,361	\$ 10,531
Achievement Component					
Performance Index Score	47.59	50.20			
Performance Index Percent	39.66%	41.83%			

Cost Center	0174CC					
Cost Center Description	Facing History New Tech High School					
	2018	2019	2020	2021	2022	
	Actual	Actual	Actual	Est. Actual	Budget	
General Operating Fund	\$ 3,880,982	\$ 3,296,011	\$ 3,150,831	\$ 2,886,873	\$ 2,676,609	
<u>School Controlled</u>	\$ 3,617,658	\$ 3,066,108	\$ 2,933,514	\$ 2,698,933	\$ 2,595,565	
School Budget	\$ 3,540,208	\$ 2,999,632	2906823.6	\$ 2,647,793	\$ 2,498,544	
Substitutes	\$ 77,450	\$ 66,477	26690.48	\$ 51,141	\$ 97,022	
City Funds - Extracurriculars	\$ -	\$ -	0	\$ -	\$ -	
<u>Centrally Managed</u>	\$ 263,324	\$ 229,903	\$ 217,317	\$ 187,940	\$ 81,043	
Special Education	\$ -	\$ 0	\$ 426	\$ 907	\$ -	
Gifted & Talented	\$ -	\$ -	\$ -	\$ -	\$ -	
Early Childhood	\$ -	\$ -	\$ -	\$ -	\$ -	
Humanware / SEL	\$ -	\$ -	\$ -	\$ -	\$ -	
Athletics & Extracurriculars	\$ -	\$ 2,195	\$ -	\$ -	\$ -	
Summer School	\$ -	\$ -	\$ -	\$ -	\$ -	
Facilities	\$ 169,112	\$ 187,242	\$ 164,156	\$ 137,076	\$ 81,043	
Safety and Security	\$ 65,704	\$ 39,505	\$ 28,467	\$ 49,957	\$ -	
Trades	\$ -	\$ -	\$ -	\$ -	\$ -	
Department Budget	\$ -	\$ -	\$ -	\$ -	\$ -	
Grievances & Settlements	\$ 28,507	\$ 961	\$ 24,269	\$ -	\$ -	
Academic Resources	\$ -	\$ -	\$ -	\$ -	\$ -	
Grant & Gift Funds	\$ 115,743	\$ 140,906	\$ 334,619	\$ 429,827	\$ 378,275	
Student Activity Funds	\$ -	\$ 3,000	\$ 268	\$ 1,473	\$ 15,626	
Achievement Component						
Performance Index Score	61.68	62.70				
Performance Index Percent	51.40%	52.25%				

Cost Center 0184CC
Cost Center Description AB Hart

	2018 Actual	2019 Actual	2020 Actual	2021 Est. Actual	2022 Budget
General Operating Fund	\$ 1,674,810	\$ 1,846,049	\$ 2,392,073	\$ 2,709,405	\$ 2,092,988
<u>School Controlled</u>	\$ 1,398,831	\$ 1,467,217	\$ 1,654,261	\$ 1,802,236	\$ 1,955,588
School Budget	\$ 1,346,010	\$ 1,371,017	1561222.08	\$ 1,760,667	\$ 1,881,451
Substitutes	\$ 52,441	\$ 93,928	92888.91	\$ 41,569	\$ 74,137
City Funds - Extracurriculars	\$ 380	\$ 2,271	150	\$ -	\$ -
<u>Centrally Managed</u>	\$ 275,979	\$ 378,832	\$ 737,812	\$ 907,168	\$ 137,400
Special Education	\$ -	\$ -	\$ 258,458	\$ 448,858	\$ -
Gifted & Talented	\$ -	\$ -	\$ -	\$ -	\$ -
Early Childhood	\$ -	\$ -	\$ 159,748	\$ 290,610	\$ -
Humanware / SEL	\$ -	\$ -	\$ -	\$ -	\$ -
Athletics & Extracurriculars	\$ -	\$ -	\$ -	\$ -	\$ -
Summer School	\$ -	\$ -	\$ -	\$ -	\$ -
Facilities	\$ 234,068	\$ 376,261	\$ 319,007	\$ 167,700	\$ 137,400
Safety and Security	\$ 40,702	\$ 2,529	\$ -	\$ -	\$ -
Trades	\$ -	\$ -	\$ -	\$ -	\$ -
Department Budget	\$ -	\$ -	\$ -	\$ -	\$ -
Grievances & Settlements	\$ 1,209	\$ 42	\$ 599	\$ -	\$ -
Academic Resources	\$ -	\$ 37,484	\$ -	\$ -	\$ -
Grant & Gift Funds	\$ 525,709	\$ 753,999	\$ 558,792	\$ 861,601	\$ 383,461
Student Activity Funds	\$ -	\$ -	\$ -	\$ 1,000	\$ 12,290
Achievement Component					
Performance Index Score	50.88	58.79			
Performance Index Percent	42.40%	48.99%			

Cost Center **0188CC**
Cost Center Description **Garfield**

		2018	2019	2020	2021	2022
		Actual	Actual	Actual	Est. Actual	Budget
General Operating Fund	\$	5,477,940	\$ 5,621,177	\$ 5,128,959	\$ 5,049,039	\$ 4,416,017
<u>School Controlled</u>	\$	3,860,585	\$ 4,223,644	\$ 3,796,333	\$ 3,933,856	\$ 4,233,517
School Budget	\$	3,730,255	\$ 4,105,655	3644304.42	\$ 3,788,452	\$ 4,028,077
Substitutes	\$	127,084	\$ 113,278	149002.87	\$ 145,404	\$ 205,439
City Funds - Extracurriculars	\$	3,246	\$ 4,711	3025.84	\$ -	\$ -
<u>Centrally Managed</u>	\$	1,617,355	\$ 1,397,533	\$ 1,332,626	\$ 1,115,184	\$ 182,500
Special Education	\$	285,024	\$ 252,308	\$ 182,557	\$ 132,233	\$ -
Gifted & Talented	\$	605,716	\$ 310,817	\$ 526,888	\$ 526,254	\$ -
Early Childhood	\$	300,727	\$ 319,483	\$ 212,338	\$ 266,390	\$ -
Humanware / SEL	\$	-	\$ -	\$ -	\$ -	\$ -
Athletics & Extracurriculars	\$	13,152	\$ 7,736	\$ 5,365	\$ -	\$ -
Summer School	\$	-	\$ 4	\$ -	\$ -	\$ -
Facilities	\$	364,810	\$ 440,311	\$ 319,298	\$ 105,406	\$ 182,500
Safety and Security	\$	47,774	\$ 66,183	\$ 86,180	\$ 84,900	\$ -
Trades	\$	-	\$ -	\$ -	\$ -	\$ -
Department Budget	\$	-	\$ -	\$ -	\$ -	\$ -
Grievances & Settlements	\$	151	\$ 691	\$ -	\$ -	\$ -
Academic Resources	\$	-	\$ -	\$ -	\$ -	\$ -
Grant & Gift Funds	\$	394,305	\$ 311,885	\$ 493,572	\$ 723,923	\$ 700,294
Student Activity Funds	\$	-	\$ 2,623	\$ 1,427	\$ 3,867	\$ 18,449
Achievement Component						
Performance Index Score		73.94	76.05			
Performance Index Percent		61.62%	63.37%			

Cost Center	0198CC				
Cost Center Description	George Washington Carver				
	2018	2019	2020	2021	2022
	Actual	Actual	Actual	Est. Actual	Budget
General Operating Fund	\$ 3,092,453	\$ 2,937,562	\$ 2,965,748	\$ 2,774,510	\$ 3,654,197
<u>School Controlled</u>	\$ 2,202,748	\$ 2,089,498	\$ 2,130,547	\$ 2,170,467	\$ 3,492,873
School Budget	\$ 1,951,013	\$ 1,866,811	1893933.63	\$ 2,084,344	\$ 3,335,084
Substitutes	\$ 248,627	\$ 220,229	235484.93	\$ 85,374	\$ 157,790
City Funds - Extracurriculars	\$ 3,108	\$ 2,459	1128.35	\$ 750	\$ -
<u>Centrally Managed</u>	\$ 889,705	\$ 848,064	\$ 835,201	\$ 604,043	\$ 161,324
Special Education	\$ 369,202	\$ 266,462	\$ 356,068	\$ 329,147	\$ -
Gifted & Talented	\$ -	\$ -	\$ -	\$ -	\$ -
Early Childhood	\$ 69,796	\$ 117,866	\$ 56,049	\$ 113,848	\$ -
Humanware / SEL	\$ -	\$ -	\$ -	\$ -	\$ -
Athletics & Extracurriculars	\$ -	\$ -	\$ 3,994	\$ 1,924	\$ -
Summer School	\$ -	\$ -	\$ -	\$ -	\$ -
Facilities	\$ 385,285	\$ 349,478	\$ 323,701	\$ 120,569	\$ 161,324
Safety and Security	\$ 61,506	\$ 113,537	\$ 95,216	\$ 38,556	\$ -
Trades	\$ -	\$ -	\$ -	\$ -	\$ -
Department Budget	\$ -	\$ -	\$ -	\$ -	\$ -
Grievances & Settlements	\$ 3,916	\$ 721	\$ 173	\$ -	\$ -
Academic Resources	\$ 123,100	\$ 64,600	\$ 31,550	\$ -	\$ -
Grant & Gift Funds	\$ 1,209,681	\$ 1,024,834	\$ 1,144,177	\$ 1,033,189	\$ 567,481
Student Activity Funds	\$ -	\$ -	\$ -	\$ -	\$ 208
Achievement Component					
Performance Index Score	38.96	48.82			
Performance Index Percent	32.47%	40.68%			

Cost Center	0208CC				
Cost Center Description	Cleveland High School for Digital Arts				
	2018	2019	2020	2021	2022
	Actual	Actual	Actual	Est. Actual	Budget
General Operating Fund	\$ 4,063,523	\$ 3,586,160	\$ 3,717,077	\$ 3,731,783	\$ 4,011,568
<u>School Controlled</u>	\$ 3,482,411	\$ 3,242,351	\$ 3,221,432	\$ 3,422,172	\$ 3,875,251
School Budget	\$ 3,350,711	\$ 3,064,634	3105461.27	\$ 3,320,308	\$ 3,693,618
Substitutes	\$ 131,700	\$ 177,717	115970.39	\$ 101,864	\$ 181,632
City Funds - Extracurriculars	\$ -	\$ -	0	\$ -	\$ -
<u>Centrally Managed</u>	\$ 581,111	\$ 343,809	\$ 495,645	\$ 309,610	\$ 136,317
Special Education	\$ 100,184	\$ 29,295	\$ 42,526	\$ 49,899	\$ -
Gifted & Talented	\$ -	\$ -	\$ -	\$ -	\$ -
Early Childhood	\$ -	\$ -	\$ -	\$ -	\$ -
Humanware / SEL	\$ -	\$ -	\$ -	\$ -	\$ -
Athletics & Extracurriculars	\$ 3,452	\$ -	\$ -	\$ -	\$ -
Summer School	\$ -	\$ -	\$ -	\$ -	\$ -
Facilities	\$ 328,370	\$ 265,846	\$ 385,115	\$ 213,906	\$ 136,317
Safety and Security	\$ 55,515	\$ 48,518	\$ 45,161	\$ 45,805	\$ -
Trades	\$ -	\$ -	\$ -	\$ -	\$ -
Department Budget	\$ -	\$ -	\$ -	\$ -	\$ -
Grievances & Settlements	\$ 93,591	\$ 149	\$ 22,844	\$ -	\$ -
Academic Resources	\$ -	\$ -	\$ -	\$ -	\$ -
Grant & Gift Funds	\$ 548,455	\$ 276,804	\$ 376,101	\$ 508,362	\$ 493,659
Student Activity Funds	\$ 470	\$ 7,917	\$ 16,356	\$ 1,143	\$ 15,975
Achievement Component					
Performance Index Score	64.77	64.58			
Performance Index Percent	53.98%	53.81%			

Cost Center 0209CC**Cost Center Description Bard High School Early College Cleveland**

	2018 Actual	2019 Actual	2020 Actual	2021 Est. Actual	2022 Budget
General Operating Fund	\$ 4,007,922	\$ 4,601,180	\$ 4,053,770	\$ 4,183,092	\$ 4,428,541
<u>School Controlled</u>	\$ 3,621,414	\$ 4,179,835	\$ 3,563,895	\$ 3,937,772	\$ 4,369,433
School Budget	\$ 3,415,658	\$ 3,946,816	3424054.95	\$ 3,817,289	\$ 4,165,258
Substitutes	\$ 205,756	\$ 233,019	133844.91	\$ 120,483	\$ 204,175
City Funds - Extracurriculars	\$ -	\$ -	5995.09	\$ -	\$ -
<u>Centrally Managed</u>	\$ 386,508	\$ 421,345	\$ 489,875	\$ 245,320	\$ 59,109
Special Education	\$ -	\$ -	\$ -	\$ -	\$ -
Gifted & Talented	\$ -	\$ -	\$ -	\$ -	\$ -
Early Childhood	\$ -	\$ -	\$ -	\$ -	\$ -
Humanware / SEL	\$ -	\$ -	\$ -	\$ -	\$ -
Athletics & Extracurriculars	\$ 11,340	\$ 6,907	\$ 70,003	\$ 39,132	\$ -
Summer School	\$ -	\$ -	\$ -	\$ -	\$ -
Facilities	\$ 305,415	\$ 357,382	\$ 355,864	\$ 146,436	\$ 59,109
Safety and Security	\$ 69,753	\$ 55,706	\$ 61,866	\$ 59,752	\$ -
Trades	\$ -	\$ -	\$ -	\$ -	\$ -
Department Budget	\$ -	\$ -	\$ -	\$ -	\$ -
Grievances & Settlements	\$ -	\$ 1,349	\$ 2,142	\$ -	\$ -
Academic Resources	\$ -	\$ -	\$ -	\$ -	\$ -
Grant & Gift Funds	\$ 88,703	\$ 153,783	\$ 300,021	\$ 489,924	\$ 286,418
Student Activity Funds	\$ -	\$ -	\$ 268	\$ 3,179	\$ 6,992
Achievement Component					
Performance Index Score	79.73	74.66			
Performance Index Percent	66.44%	62.21%			

Cost Center 0210CC
Cost Center Description JFK PACT

	2018 Actual	2019 Actual	2020 Actual	2021 Est. Actual	2022 Budget
General Operating Fund	\$ 4,192,328	\$ 3,571,386	\$ 3,563,648	\$ 640,846	\$ 3,928,073
<u>School Controlled</u>	\$ 3,048,078	\$ 2,572,187	\$ 2,477,151	\$ 219,751	\$ 3,720,830
School Budget	\$ 2,872,542	\$ 2,388,240	2277231.55	\$ 206,421	\$ 3,688,812
Substitutes	\$ 171,401	\$ 181,950	199919.85	\$ 13,242	\$ 32,017
City Funds - Extracurriculars	\$ 4,135	\$ 1,997	0	\$ 89	\$ -
<u>Centrally Managed</u>	\$ 1,144,250	\$ 999,199	\$ 1,086,496	\$ 421,095	\$ 207,243
Special Education	\$ 355,135	\$ 425,746	\$ 692,865	\$ 60,821	\$ -
Gifted & Talented	\$ -	\$ -	\$ -	\$ -	\$ -
Early Childhood	\$ -	\$ -	\$ -	\$ -	\$ -
Humanware / SEL	\$ -	\$ -	\$ -	\$ -	\$ -
Athletics & Extracurriculars	\$ 16,515	\$ 47,949	\$ 15,914	\$ -	\$ -
Summer School	\$ -	\$ -	\$ -	\$ -	\$ -
Facilities	\$ 381,508	\$ 409,322	\$ 298,436	\$ 288,351	\$ 207,243
Safety and Security	\$ 100,303	\$ 106,031	\$ 79,282	\$ 68,141	\$ -
Trades	\$ -	\$ -	\$ -	\$ -	\$ -
Department Budget	\$ -	\$ -	\$ -	\$ 3,782	\$ -
Grievances & Settlements	\$ 290,789	\$ 10,152	\$ -	\$ -	\$ -
Academic Resources	\$ -	\$ -	\$ -	\$ -	\$ -
Grant & Gift Funds	\$ 113,989	\$ 102,548	\$ 283,337	\$ 70,663	\$ (53,219)
Student Activity Funds	\$ 14,749	\$ 22,492	\$ 11,656	\$ 2,005	\$ 4,282
Achievement Component					
Performance Index Score	45.40	40.67			
Performance Index Percent	37.83%	33.89%			

Cost Center	0211CC					
Cost Center Description	JFK E3gle Academy					
	2018		2019		2020	
	Actual		Actual		Actual	
					2021	2022
					Est. Actual	Budget
General Operating Fund	\$ 4,108,785	\$ 3,485,146	\$ 2,655,511	\$ 559,859	\$ 207,243	
<u>School Controlled</u>	\$ 2,891,476	\$ 2,271,691	\$ 1,751,566	\$ 160,510	\$ -	
School Budget	\$ 2,676,607	\$ 2,124,245	1682095.34	\$ 160,421	\$ -	
Substitutes	\$ 210,734	\$ 145,449	69470.82	\$ -	\$ -	
City Funds - Extracurriculars	\$ 4,135	\$ 1,997	0	\$ 89	\$ -	
<u>Centrally Managed</u>	\$ 1,217,309	\$ 1,213,455	\$ 903,945	\$ 399,350	\$ 207,243	
Special Education	\$ 583,301	\$ 601,282	\$ 472,665	\$ 38,572	\$ -	
Gifted & Talented	\$ -	\$ -	\$ -	\$ -	\$ -	
Early Childhood	\$ -	\$ -	\$ -	\$ -	\$ -	
Humanware / SEL	\$ -	\$ -	\$ -	\$ -	\$ -	
Athletics & Extracurriculars	\$ 21,358	\$ 96,234	\$ 52,717	\$ -	\$ -	
Summer School	\$ -	\$ -	\$ -	\$ -	\$ -	
Facilities	\$ 381,507	\$ 409,321	\$ 298,435	\$ 288,351	\$ 207,243	
Safety and Security	\$ 100,303	\$ 106,030	\$ 79,281	\$ 68,140	\$ -	
Trades	\$ -	\$ -	\$ -	\$ -	\$ -	
Department Budget	\$ -	\$ -	\$ -	\$ 3,782	\$ -	
Grievances & Settlements	\$ 130,840	\$ 587	\$ 846	\$ 504	\$ -	
Academic Resources	\$ -	\$ -	\$ -	\$ -	\$ -	
Grant & Gift Funds	\$ 155,281	\$ 128,383	\$ 163,974	\$ 44,658	\$ (10,415)	
Student Activity Funds	\$ 14,005	\$ 20,628	\$ 11,200	\$ 2,672	\$ 6,760	
Achievement Component						
Performance Index Score	44.25	42.05				
Performance Index Percent	36.87%	35.04%				

Cost Center	0220CC				
Cost Center Description	Glenville High School				
	2018 Actual	2019 Actual	2020 Actual	2021 Est. Actual	2022 Budget
General Operating Fund	\$ 5,159,898	\$ 4,868,523	\$ 4,285,944	\$ 5,917,406	\$ 4,565,684
<u>School Controlled</u>	\$ 3,535,469	\$ 3,254,801	\$ 2,668,349	\$ 4,809,427	\$ 4,338,333
School Budget	\$ 3,346,373	\$ 3,069,183	2547032.14	\$ 4,622,024	\$ 4,042,892
Substitutes	\$ 180,952	\$ 182,399	112707.96	\$ 187,402	\$ 295,440
City Funds - Extracurriculars	\$ 8,144	\$ 3,218	8609	\$ -	\$ -
<u>Centrally Managed</u>	\$ 1,624,429	\$ 1,613,723	\$ 1,617,595	\$ 1,107,979	\$ 227,352
Special Education	\$ 704,740	\$ 622,990	\$ 700,587	\$ 492,157	\$ -
Gifted & Talented	\$ -	\$ -	\$ -	\$ -	\$ -
Early Childhood	\$ -	\$ -	\$ -	\$ -	\$ -
Humanware / SEL	\$ -	\$ -	\$ -	\$ -	\$ -
Athletics & Extracurriculars	\$ 181,316	\$ 180,422	\$ 143,949	\$ 97,868	\$ -
Summer School	\$ -	\$ -	\$ -	\$ -	\$ -
Facilities	\$ 564,096	\$ 655,628	\$ 621,776	\$ 370,213	\$ 227,352
Safety and Security	\$ 158,346	\$ 147,903	\$ 151,284	\$ 147,741	\$ -
Trades	\$ 92	\$ -	\$ -	\$ -	\$ -
Department Budget	\$ -	\$ 2,557	\$ -	\$ -	\$ -
Grievances & Settlements	\$ 15,840	\$ 4,223	\$ -	\$ -	\$ -
Academic Resources	\$ 7	\$ -	\$ -	\$ -	\$ -
Grant & Gift Funds	\$ 1,172,493	\$ 1,006,771	\$ 947,678	\$ 1,224,733	\$ 676,265
Student Activity Funds	\$ 54,315	\$ 66,818	\$ 45,481	\$ 15,617	\$ 33,956
Achievement Component					
Performance Index Score	52.48	50.47			
Performance Index Percent	43.73%	42.06%			

Cost Center **0224CC**
Cost Center Description **Halle**

		2018	2019	2020	2021	2022
		Actual	Actual	Actual	Est. Actual	Budget
General Operating Fund	\$	4,208,192	\$ 4,331,285	\$ 4,380,368	\$ 4,710,677	\$ 3,609,282
<u>School Controlled</u>	\$	2,951,028	\$ 3,052,863	\$ 3,080,320	\$ 3,436,982	\$ 3,517,282
School Budget	\$	2,793,859	\$ 2,911,758	2963351.68	\$ 3,381,027	\$ 3,419,122
Substitutes	\$	150,989	\$ 140,840	115898.46	\$ 55,955	\$ 98,160
City Funds - Extracurriculars	\$	6,180	\$ 266	1069.6	\$ -	\$ -
<u>Centrally Managed</u>	\$	1,257,164	\$ 1,278,422	\$ 1,300,048	\$ 1,273,695	\$ 91,999
Special Education	\$	720,498	\$ 824,246	\$ 789,557	\$ 803,621	\$ -
Gifted & Talented	\$	-	\$ -	\$ -	\$ -	\$ -
Early Childhood	\$	122,946	\$ 134,702	\$ 128,113	\$ 125,918	\$ -
Humanware / SEL	\$	-	\$ -	\$ -	\$ -	\$ -
Athletics & Extracurriculars	\$	2,150	\$ -	\$ 2,218	\$ -	\$ -
Summer School	\$	-	\$ 0	\$ -	\$ -	\$ -
Facilities	\$	361,706	\$ 265,520	\$ 323,004	\$ 291,375	\$ 91,999
Safety and Security	\$	49,864	\$ 53,386	\$ 57,156	\$ 52,275	\$ -
Trades	\$	-	\$ -	\$ -	\$ -	\$ -
Department Budget	\$	-	\$ -	\$ -	\$ -	\$ -
Grievances & Settlements	\$	-	\$ 569	\$ -	\$ 507	\$ -
Academic Resources	\$	-	\$ -	\$ -	\$ -	\$ -
Grant & Gift Funds	\$	338,536	\$ 266,327	\$ 485,839	\$ 550,924	\$ 335,782
Student Activity Funds	\$	-	\$ -	\$ -	\$ -	\$ 5,007
Achievement Component						
Performance Index Score		48.57	50.29			
Performance Index Percent		40.47%	41.91%			

Cost Center 0229CC
Cost Center Description Hannah Gibbons

	2018 Actual	2019 Actual	2020 Actual	2021 Est. Actual	2022 Budget
General Operating Fund	\$ 2,891,871	\$ 2,924,385	\$ 2,979,808	\$ 2,924,881	\$ 1,987,844
<u>School Controlled</u>	\$ 1,899,386	\$ 1,993,593	\$ 1,774,291	\$ 1,748,004	\$ 1,890,945
School Budget	\$ 1,784,334	\$ 1,884,384	1656768.07	\$ 1,711,829	\$ 1,827,157
Substitutes	\$ 114,335	\$ 106,193	117172.67	\$ 36,175	\$ 63,788
City Funds - Extracurriculars	\$ 717	\$ 3,015	350	\$ -	\$ -
<u>Centrally Managed</u>	\$ 992,485	\$ 930,793	\$ 1,205,517	\$ 1,176,876	\$ 96,899
Special Education	\$ 565,981	\$ 353,457	\$ 605,627	\$ 629,889	\$ -
Gifted & Talented	\$ -	\$ -	\$ -	\$ -	\$ -
Early Childhood	\$ 36,079	\$ 109,804	\$ 123,236	\$ 144,586	\$ -
Humanware / SEL	\$ -	\$ -	\$ -	\$ -	\$ -
Athletics & Extracurriculars	\$ 4,807	\$ 3,811	\$ 3,357	\$ -	\$ -
Summer School	\$ -	\$ -	\$ -	\$ -	\$ -
Facilities	\$ 384,478	\$ 428,040	\$ 438,189	\$ 380,298	\$ 96,899
Safety and Security	\$ 1,140	\$ 35,251	\$ 35,109	\$ 22,103	\$ -
Trades	\$ -	\$ -	\$ -	\$ -	\$ -
Department Budget	\$ -	\$ -	\$ -	\$ -	\$ -
Grievances & Settlements	\$ -	\$ 430	\$ -	\$ -	\$ -
Academic Resources	\$ -	\$ -	\$ -	\$ -	\$ -
Grant & Gift Funds	\$ 733,550	\$ 680,718	\$ 674,614	\$ 661,101	\$ 376,695
Student Activity Funds	\$ -	\$ 4,272	\$ -	\$ 558	\$ 8,419
Achievement Component					
Performance Index Score	53.98	56.43			
Performance Index Percent	44.98%	47.03%			

Cost Center	0240CC				
Cost Center Description	Harvey Rice				
	2018	2019	2020	2021	2022
	Actual	Actual	Actual	Est. Actual	Budget
General Operating Fund	\$ 4,370,279	\$ 4,467,109	\$ 4,192,948	\$ 4,273,327	\$ 4,016,030
<u>School Controlled</u>	\$ 3,411,349	\$ 3,792,883	\$ 3,515,415	\$ 3,648,269	\$ 3,889,552
School Budget	\$ 3,126,760	\$ 3,446,888	3220941.23	\$ 3,543,329	\$ 3,714,851
Substitutes	\$ 281,288	\$ 337,504	291200.89	\$ 104,791	\$ 174,701
City Funds - Extracurriculars	\$ 3,300	\$ 8,491	3272.8	\$ 149	\$ -
<u>Centrally Managed</u>	\$ 958,930	\$ 674,225	\$ 677,533	\$ 625,058	\$ 126,478
Special Education	\$ 451,149	\$ 249,985	\$ 264,095	\$ 260,747	\$ -
Gifted & Talented	\$ -	\$ -	\$ -	\$ -	\$ -
Early Childhood	\$ 52,857	\$ 60,983	\$ 107,954	\$ 190,225	\$ -
Humanware / SEL	\$ -	\$ -	\$ -	\$ -	\$ -
Athletics & Extracurriculars	\$ 10,172	\$ 7,235	\$ 5,733	\$ -	\$ -
Summer School	\$ -	\$ -	\$ -	\$ -	\$ -
Facilities	\$ 374,154	\$ 304,406	\$ 276,123	\$ 174,086	\$ 126,478
Safety and Security	\$ 52,717	\$ 51,251	\$ 23,629	\$ -	\$ -
Trades	\$ -	\$ -	\$ -	\$ -	\$ -
Department Budget	\$ -	\$ -	\$ -	\$ -	\$ -
Grievances & Settlements	\$ 17,881	\$ 366	\$ -	\$ -	\$ -
Academic Resources	\$ -	\$ -	\$ -	\$ -	\$ -
Grant & Gift Funds	\$ 956,343	\$ 797,916	\$ 710,743	\$ 806,521	\$ 527,193
Student Activity Funds	\$ -	\$ -	\$ -	\$ 1,390	\$ 7,415
Achievement Component					
Performance Index Score	44.44	47.46			
Performance Index Percent	37.04%	39.55%			

Cost Center 0243CC**Cost Center Description Rhodes Academy of Environmental Studies**

	2018 Actual	2019 Actual	2020 Actual	2021 Est. Actual	2022 Budget
General Operating Fund	\$ 2,007,793	\$ 2,995,097	\$ 3,628,481	\$ 3,687,994	\$ 3,557,324
<u>School Controlled</u>	\$ 1,455,360	\$ 2,212,314	\$ 2,827,100	\$ 3,008,271	\$ 3,444,545
School Budget	\$ 1,423,665	\$ 2,149,374	2755542.35	\$ 2,911,730	\$ 3,297,238
Substitutes	\$ 31,696	\$ 62,941	70917.06	\$ 95,126	\$ 147,307
City Funds - Extracurriculars	\$ -	\$ -	640.5	\$ 1,415	\$ -
<u>Centrally Managed</u>	\$ 552,432	\$ 782,783	\$ 801,381	\$ 679,723	\$ 112,779
Special Education	\$ 232,106	\$ 508,344	\$ 531,127	\$ 531,550	\$ -
Gifted & Talented	\$ -	\$ -	\$ -	\$ -	\$ -
Early Childhood	\$ -	\$ -	\$ -	\$ -	\$ -
Humanware / SEL	\$ -	\$ -	\$ -	\$ -	\$ -
Athletics & Extracurriculars	\$ 57,645	\$ 43,569	\$ 16,152	\$ -	\$ -
Summer School	\$ -	\$ -	\$ -	\$ -	\$ -
Facilities	\$ 189,051	\$ 188,490	\$ 209,173	\$ 114,472	\$ 112,779
Safety and Security	\$ 61,285	\$ 42,175	\$ 33,233	\$ 33,700	\$ -
Trades	\$ -	\$ -	\$ -	\$ -	\$ -
Department Budget	\$ -	\$ -	\$ -	\$ -	\$ -
Grievances & Settlements	\$ 12,345	\$ 205	\$ 11,697	\$ -	\$ -
Academic Resources	\$ -	\$ -	\$ -	\$ -	\$ -
Grant & Gift Funds	\$ 190,456	\$ 279,165	\$ 307,554	\$ 460,910	\$ 540,482
Student Activity Funds	\$ 2,273	\$ 4,842	\$ 3,194	\$ 235	\$ 16,455
Achievement Component					
Performance Index Score	58.97	58.73			
Performance Index Percent	49.14%	48.94%			

Cost Center	0245CC				
Cost Center Description	Rhodes College and Career Academy				
	2018	2019	2020	2021	2022
	Actual	Actual	Actual	Est. Actual	Budget
General Operating Fund	\$ 1,794,723	\$ 2,551,437	\$ 3,656,365	\$ 4,259,178	\$ 4,441,649
<u>School Controlled</u>	\$ 1,288,069	\$ 1,732,080	\$ 2,715,294	\$ 3,270,801	\$ 4,330,150
School Budget	\$ 1,256,463	\$ 1,657,190	2612372.4	\$ 3,188,436	\$ 4,190,302
Substitutes	\$ 31,606	\$ 74,889	102281.39	\$ 80,950	\$ 139,848
City Funds - Extracurriculars	\$ -	\$ -	640.69	\$ 1,415	\$ -
<u>Centrally Managed</u>	\$ 506,654	\$ 819,358	\$ 941,071	\$ 988,377	\$ 111,500
Special Education	\$ 198,580	\$ 544,977	\$ 556,099	\$ 651,141	\$ -
Gifted & Talented	\$ -	\$ -	\$ -	\$ -	\$ -
Early Childhood	\$ -	\$ -	\$ -	\$ -	\$ -
Humanware / SEL	\$ -	\$ -	\$ -	\$ -	\$ -
Athletics & Extracurriculars	\$ 57,663	\$ 43,582	\$ 16,157	\$ 5,600	\$ -
Summer School	\$ -	\$ -	\$ -	\$ -	\$ -
Facilities	\$ 189,108	\$ 188,547	\$ 209,236	\$ 114,507	\$ 111,500
Safety and Security	\$ 61,303	\$ 42,188	\$ 33,243	\$ 33,710	\$ -
Trades	\$ -	\$ -	\$ -	\$ -	\$ -
Department Budget	\$ -	\$ -	\$ 126,337	\$ 167,590	\$ -
Grievances & Settlements	\$ -	\$ 64	\$ -	\$ 15,828	\$ -
Academic Resources	\$ -	\$ -	\$ -	\$ -	\$ -
Grant & Gift Funds	\$ 58,965	\$ 259,710	\$ 242,067	\$ 529,703	\$ 897,161
Student Activity Funds	\$ 2,274	\$ 4,844	\$ 3,195	\$ 235	\$ 13,600
Achievement Component					
Performance Index Score	66.35	64.67			
Performance Index Percent	55.29%	53.89%			

Cost Center 0267CC

Cost Center Description Bard High School Early College Cleveland @ J Adams

	2018 Actual	2019 Actual	2020 Actual	2021 Est. Actual	2022 Budget
General Operating Fund	\$ 1,205,963	\$ 1,294,006	\$ 117,651	\$ -	\$ -
<u>School Controlled</u>	\$ 908,588	\$ 1,000,435	\$ 117,185	\$ -	\$ -
School Budget	\$ 744,969	\$ 881,770	117052.68	\$ -	\$ -
Substitutes	\$ 163,619	\$ 118,666	132.08	\$ -	\$ -
City Funds - Extracurriculars	\$ -	\$ -	0	\$ -	\$ -
<u>Centrally Managed</u>	\$ 297,375	\$ 293,571	\$ 466	\$ -	\$ -
Special Education	\$ -	\$ -	\$ -	\$ -	\$ -
Gifted & Talented	\$ -	\$ -	\$ -	\$ -	\$ -
Early Childhood	\$ -	\$ -	\$ -	\$ -	\$ -
Humanware / SEL	\$ -	\$ -	\$ -	\$ -	\$ -
Athletics & Extracurriculars	\$ 47,493	\$ 40,811	\$ -	\$ -	\$ -
Summer School	\$ -	\$ -	\$ -	\$ -	\$ -
Facilities	\$ 183,670	\$ 189,894	\$ 466	\$ -	\$ -
Safety and Security	\$ 66,212	\$ 62,833	\$ -	\$ -	\$ -
Trades	\$ -	\$ -	\$ -	\$ -	\$ -
Department Budget	\$ -	\$ -	\$ -	\$ -	\$ -
Grievances & Settlements	\$ -	\$ 33	\$ -	\$ -	\$ -
Academic Resources	\$ -	\$ -	\$ -	\$ -	\$ -
Grant & Gift Funds	\$ 47,936	\$ 228,916	\$ -	\$ -	\$ 54,436
Student Activity Funds	\$ 2,034	\$ 1,558	\$ -	\$ -	\$ (1,558)
Achievement Component					
Performance Index Score	52.16	52.80			
Performance Index Percent	43.46%	44.00%			

Cost Center 0268CC

Cost Center Description John Adams College and Career Academy

	2018 Actual	2019 Actual	2020 Actual	2021 Est. Actual	2022 Budget
General Operating Fund	\$ 1,859,827	\$ 2,510,333	\$ 3,638,631	\$ 4,230,454	\$ 3,553,216
<u>School Controlled</u>	\$ 1,357,701	\$ 1,923,268	\$ 2,677,388	\$ 2,925,280	\$ 3,444,635
School Budget	\$ 1,234,315	\$ 1,840,558	2576054.47	\$ 2,876,951	\$ 3,356,126
Substitutes	\$ 123,385	\$ 82,710	97616.81	\$ 48,330	\$ 88,509
City Funds - Extracurriculars	\$ -	\$ -	3716.96	\$ -	\$ -
<u>Centrally Managed</u>	\$ 502,127	\$ 587,064	\$ 961,243	\$ 1,305,174	\$ 108,581
Special Education	\$ 207,256	\$ 293,219	\$ 604,917	\$ 1,044,572	\$ -
Gifted & Talented	\$ -	\$ -	\$ -	\$ -	\$ -
Early Childhood	\$ -	\$ -	\$ -	\$ -	\$ -
Humanware / SEL	\$ -	\$ -	\$ -	\$ -	\$ -
Athletics & Extracurriculars	\$ 47,493	\$ 40,811	\$ 20,876	\$ 25,630	\$ -
Summer School	\$ -	\$ -	\$ -	\$ -	\$ -
Facilities	\$ 181,165	\$ 189,894	\$ 243,585	\$ 139,735	\$ 108,581
Safety and Security	\$ 66,212	\$ 62,833	\$ 76,502	\$ 94,713	\$ -
Trades	\$ -	\$ -	\$ -	\$ -	\$ -
Department Budget	\$ -	\$ -	\$ -	\$ 42	\$ -
Grievances & Settlements	\$ -	\$ 307	\$ 15,363	\$ 482	\$ -
Academic Resources	\$ -	\$ -	\$ -	\$ -	\$ -
Grant & Gift Funds	\$ 7,542	\$ 277,923	\$ 375,129	\$ 604,455	\$ 673,223
Student Activity Funds	\$ 2,034	\$ 1,558	\$ 524	\$ 80	\$ 5,710
Achievement Component					
Performance Index Score	43.61	45.37			
Performance Index Percent	36.34%	37.81%			

Cost Center	0270CC					
Cost Center Description	Iowa-Maple					
	2018	2019	2020	2021	2022	
	Actual	Actual	Actual	Est. Actual	Budget	
General Operating Fund	\$ 2,712,515	\$ 2,748,960	\$ 2,494,831	\$ 298,087	\$ -	
<u>School Controlled</u>	\$ 1,794,882	\$ 1,908,934	\$ 1,709,928	\$ 195,270	\$ -	
School Budget	\$ 1,662,416	\$ 1,808,012	1577834.56	\$ 195,270	\$ -	
Substitutes	\$ 132,167	\$ 98,897	131193.16	\$ -	\$ -	
City Funds - Extracurriculars	\$ 300	\$ 2,025	900	\$ -	\$ -	
<u>Centrally Managed</u>	\$ 917,632	\$ 840,026	\$ 784,903	\$ 102,817	\$ -	
Special Education	\$ 520,059	\$ 400,979	\$ 402,410	\$ 57,613	\$ -	
Gifted & Talented	\$ -	\$ -	\$ -	\$ -	\$ -	
Early Childhood	\$ 23,072	\$ 41,786	\$ 47,505	\$ 10,262	\$ -	
Humanware / SEL	\$ -	\$ -	\$ -	\$ -	\$ -	
Athletics & Extracurriculars	\$ 4,114	\$ 3,917	\$ 3,230	\$ -	\$ -	
Summer School	\$ -	\$ -	\$ -	\$ -	\$ -	
Facilities	\$ 346,668	\$ 362,846	\$ 325,289	\$ 33,428	\$ -	
Safety and Security	\$ 23,719	\$ 30,275	\$ 6,469	\$ 1,515	\$ -	
Trades	\$ -	\$ -	\$ -	\$ -	\$ -	
Department Budget	\$ -	\$ -	\$ -	\$ -	\$ -	
Grievances & Settlements	\$ -	\$ 222	\$ -	\$ -	\$ -	
Academic Resources	\$ -	\$ -	\$ -	\$ -	\$ -	
Grant & Gift Funds	\$ 620,026	\$ 502,022	\$ 434,858	\$ 70,601	\$ (18,082)	
Student Activity Funds	\$ -	\$ 93	\$ 355	\$ -	\$ 1,300	
Achievement Component						
Performance Index Score	46.54	44.07				
Performance Index Percent	38.79%	36.73%				

Cost Center 0273CC
Cost Center Description James Ford Rhodes

	2018 Actual	2019 Actual	2020 Actual	2021 Est. Actual	2022 Budget
General Operating Fund	\$ 9,962,051	\$ 6,948,656	\$ 4,308,389	\$ 796,469	\$ 117,623
<u>School Controlled</u>	\$ 8,453,142	\$ 5,831,394	\$ 3,434,515	\$ 439,760	\$ 5,298
School Budget	\$ 8,238,561	\$ 5,569,662	3355696.11	\$ 438,345	\$ 5,298
Substitutes	\$ 205,532	\$ 261,732	77599.46	\$ -	\$ -
City Funds - Extracurriculars	\$ 9,049	\$ -	1219.28	\$ 1,415	\$ -
<u>Centrally Managed</u>	\$ 1,508,909	\$ 1,117,262	\$ 873,874	\$ 356,709	\$ 112,325
Special Education	\$ 1,011,974	\$ 610,800	\$ 406,594	\$ 40,508	\$ -
Gifted & Talented	\$ -	\$ -	\$ -	\$ -	\$ -
Early Childhood	\$ -	\$ -	\$ -	\$ -	\$ -
Humanware / SEL	\$ 20	\$ -	\$ -	\$ -	\$ -
Athletics & Extracurriculars	\$ 64,406	\$ 73,404	\$ 55,463	\$ -	\$ -
Summer School	\$ 8	\$ -	\$ -	\$ -	\$ -
Facilities	\$ 282,985	\$ 298,242	\$ 325,738	\$ 236,491	\$ 112,325
Safety and Security	\$ 84,283	\$ 94,564	\$ 84,863	\$ 79,480	\$ -
Trades	\$ -	\$ -	\$ -	\$ -	\$ -
Department Budget	\$ -	\$ -	\$ -	\$ -	\$ -
Grievances & Settlements	\$ 65,233	\$ 40,252	\$ 1,216	\$ 230	\$ -
Academic Resources	\$ 196	\$ -	\$ -	\$ -	\$ -
Grant & Gift Funds	\$ 900,931	\$ 729,588	\$ 576,324	\$ 74,575	\$ 85,810
Student Activity Funds	\$ 78,502	\$ 66,530	\$ 42,939	\$ 2,334	\$ 2,642
Achievement Component					
Performance Index Score	54.73	52.61			
Performance Index Percent	45.61%	43.84%			

Cost Center 0275CC**Cost Center Description Jane Addams Business Careers Center**

	2018 Actual	2019 Actual	2020 Actual	2021 Est. Actual	2022 Budget
General Operating Fund	\$ 4,564,169	\$ 4,322,918	\$ 4,028,208	\$ 3,376,706	\$ 2,931,103
<u>School Controlled</u>	\$ 3,447,644	\$ 3,337,873	\$ 2,903,219	\$ 2,620,493	\$ 2,639,438
School Budget	\$ 3,269,387	\$ 3,155,609	2747013.16	\$ 2,448,814	\$ 2,325,913
Substitutes	\$ 167,366	\$ 182,213	156205.97	\$ 171,679	\$ 313,525
City Funds - Extracurriculars	\$ 10,891	\$ 51	0	\$ -	\$ -
<u>Centrally Managed</u>	\$ 1,116,525	\$ 985,045	\$ 1,124,988	\$ 756,213	\$ 291,665
Special Education	\$ 362,038	\$ 262,849	\$ 426,859	\$ 451,701	\$ -
Gifted & Talented	\$ -	\$ -	\$ -	\$ -	\$ -
Early Childhood	\$ -	\$ -	\$ -	\$ -	\$ -
Humanware / SEL	\$ -	\$ -	\$ -	\$ -	\$ -
Athletics & Extracurriculars	\$ 73,053	\$ 78,482	\$ 87,457	\$ 49,492	\$ -
Summer School	\$ -	\$ -	\$ -	\$ -	\$ -
Facilities	\$ 552,359	\$ 629,705	\$ 568,122	\$ 209,660	\$ 291,665
Safety and Security	\$ 87,632	\$ 94	\$ 42,549	\$ 45,360	\$ -
Trades	\$ 300	\$ -	\$ -	\$ -	\$ -
Department Budget	\$ -	\$ -	\$ -	\$ -	\$ -
Grievances & Settlements	\$ 41,143	\$ 13,915	\$ -	\$ -	\$ -
Academic Resources	\$ -	\$ -	\$ -	\$ -	\$ -
Grant & Gift Funds	\$ 773,635	\$ 551,699	\$ 458,369	\$ 750,203	\$ 355,961
Student Activity Funds	\$ 17,237	\$ 22,879	\$ 23,638	\$ 12,277	\$ 80,320
Achievement Component					
Performance Index Score	46.15	48.23			
Performance Index Percent	38.46%	40.19%			

Cost Center 0276CC

Cost Center Description John Adams High School

	2018 Actual	2019 Actual	2020 Actual	2021 Est. Actual	2022 Budget
General Operating Fund	\$ 5,315,806	\$ 4,378,622	\$ 2,891,582	\$ 614,467	\$ 107,325
<u>School Controlled</u>	\$ 3,971,376	\$ 3,210,992	\$ 2,089,084	\$ 212,365	\$ -
School Budget	\$ 3,739,780	\$ 3,111,266	2054680.14	\$ 212,365	\$ -
Substitutes	\$ 228,116	\$ 99,725	30687.16	\$ -	\$ -
City Funds - Extracurriculars	\$ 3,480	\$ -	3716.98	\$ -	\$ -
<u>Centrally Managed</u>	\$ 1,344,430	\$ 1,167,630	\$ 802,497	\$ 402,102	\$ 107,325
Special Education	\$ 893,437	\$ 735,466	\$ 300,834	\$ 27,020	\$ -
Gifted & Talented	\$ -	\$ -	\$ -	\$ -	\$ -
Early Childhood	\$ -	\$ -	\$ -	\$ -	\$ -
Humanware / SEL	\$ -	\$ -	\$ -	\$ -	\$ -
Athletics & Extracurriculars	\$ 47,918	\$ 60,190	\$ 53,401	\$ 30,110	\$ -
Summer School	\$ -	\$ -	\$ -	\$ -	\$ -
Facilities	\$ 300,222	\$ 291,127	\$ 353,602	\$ 250,259	\$ 107,325
Safety and Security	\$ 66,232	\$ 63,202	\$ 76,503	\$ 94,713	\$ -
Trades	\$ -	\$ -	\$ -	\$ -	\$ -
Department Budget	\$ -	\$ -	\$ -	\$ -	\$ -
Grievances & Settlements	\$ 36,621	\$ 17,645	\$ 18,158	\$ -	\$ -
Academic Resources	\$ 424	\$ -	\$ -	\$ -	\$ -
Grant & Gift Funds	\$ 981,177	\$ 825,772	\$ 347,259	\$ 61,999	\$ 41,531
Student Activity Funds	\$ 7,155	\$ 11,023	\$ 2,412	\$ 2,217	\$ 13,853
Achievement Component					
Performance Index Score	38.01	42.05			
Performance Index Percent	31.67%	35.04%			

Cost Center 0279CC
Cost Center Description Joseph M Gallagher

	2018 Actual	2019 Actual	2020 Actual	2021 Est. Actual	2022 Budget
General Operating Fund	\$ 8,296,266	\$ 8,604,239	\$ 8,257,691	\$ 8,071,147	\$ 6,780,949
<u>School Controlled</u>	\$ 6,043,115	\$ 6,580,364	\$ 6,269,116	\$ 6,284,245	\$ 6,517,350
School Budget	\$ 5,841,034	\$ 6,372,320	6044948.53	\$ 6,086,457	\$ 6,187,530
Substitutes	\$ 199,279	\$ 203,788	219686.17	\$ 197,789	\$ 329,820
City Funds - Extracurriculars	\$ 2,802	\$ 4,256	4481.25	\$ -	\$ -
<u>Centrally Managed</u>	\$ 2,253,151	\$ 2,023,875	\$ 1,988,575	\$ 1,786,901	\$ 263,599
Special Education	\$ 1,510,472	\$ 1,232,995	\$ 1,261,812	\$ 1,239,119	\$ -
Gifted & Talented	\$ -	\$ -	\$ -	\$ -	\$ -
Early Childhood	\$ 159,287	\$ 126,246	\$ 166,336	\$ 219,496	\$ -
Humanware / SEL	\$ -	\$ -	\$ -	\$ -	\$ -
Athletics & Extracurriculars	\$ 9,718	\$ 7,628	\$ 7,610	\$ -	\$ -
Summer School	\$ -	\$ -	\$ -	\$ -	\$ -
Facilities	\$ 448,264	\$ 520,148	\$ 425,134	\$ 249,798	\$ 263,599
Safety and Security	\$ 124,035	\$ 133,257	\$ 114,342	\$ 77,501	\$ -
Trades	\$ 1,375	\$ -	\$ -	\$ -	\$ -
Department Budget	\$ -	\$ -	\$ -	\$ -	\$ -
Grievances & Settlements	\$ -	\$ 3,601	\$ 13,342	\$ 987	\$ -
Academic Resources	\$ -	\$ -	\$ -	\$ -	\$ -
Grant & Gift Funds	\$ 1,243,584	\$ 804,761	\$ 915,894	\$ 1,123,678	\$ 989,941
Student Activity Funds	\$ 1,671	\$ 6,783	\$ -	\$ -	\$ 9,136
Achievement Component					
Performance Index Score	57.22	55.83			
Performance Index Percent	47.68%	46.52%			

Cost Center	0282CC					
Cost Center Description	Campus International High School					
	2018	2019	2020	2021	2022	
	Actual	Actual	Actual	Est. Actual	Budget	
General Operating Fund	\$ 1,497,547	\$ 2,191,268	\$ 2,901,651	\$ 3,184,696	\$ 2,980,346	
<u>School Controlled</u>	\$ 1,434,023	\$ 2,086,414	\$ 2,754,618	\$ 3,073,009	\$ 2,980,045	
School Budget	\$ 1,416,495	\$ 2,050,116	2697125.98	\$ 3,006,661	\$ 2,865,247	
Substitutes	\$ 17,529	\$ 36,298	52709.2	\$ 66,347	\$ 114,798	
City Funds - Extracurriculars	\$ -	\$ -	4783.21	\$ -	\$ -	
<u>Centrally Managed</u>	\$ 63,524	\$ 104,853	\$ 147,033	\$ 111,687	\$ 301	
Special Education	\$ 7,971	\$ -	\$ -	\$ -	\$ -	
Gifted & Talented	\$ -	\$ -	\$ -	\$ -	\$ -	
Early Childhood	\$ -	\$ -	\$ -	\$ -	\$ -	
Humanware / SEL	\$ -	\$ -	\$ -	\$ -	\$ -	
Athletics & Extracurriculars	\$ -	\$ 4,260	\$ 57,833	\$ 37,704	\$ -	
Summer School	\$ -	\$ -	\$ -	\$ -	\$ -	
Facilities	\$ 55,553	\$ 93,834	\$ 74,584	\$ 73,748	\$ 301	
Safety and Security	\$ -	\$ -	\$ -	\$ -	\$ -	
Trades	\$ -	\$ -	\$ -	\$ -	\$ -	
Department Budget	\$ -	\$ 837	\$ -	\$ -	\$ -	
Grievances & Settlements	\$ -	\$ 5,923	\$ 14,616	\$ 234	\$ -	
Academic Resources	\$ -	\$ -	\$ -	\$ -	\$ -	
Grant & Gift Funds	\$ 232,912	\$ 339,960	\$ 479,212	\$ 283,293	\$ 525,414	
Student Activity Funds	\$ 313	\$ 3,106	\$ 9,025	\$ 3,376	\$ 6,464	
Achievement Component						
Performance Index Score	63.73	65.29				
Performance Index Percent	53.11%	54.41%				

Cost Center 0297CC**Cost Center Description Kenneth W Clement Boys Leadership Academy**

	2018 Actual	2019 Actual	2020 Actual	2021 Est. Actual	2022 Budget
General Operating Fund	\$ 2,266,688	\$ 2,433,001	\$ 2,187,370	\$ 2,463,684	\$ 1,894,428
<u>School Controlled</u>	\$ 1,837,709	\$ 1,960,459	\$ 1,735,506	\$ 2,099,437	\$ 1,787,726
School Budget	\$ 1,757,496	\$ 1,850,513	1624475.64	\$ 2,042,829	\$ 1,686,755
Substitutes	\$ 78,963	\$ 108,852	108886.49	\$ 56,609	\$ 100,971
City Funds - Extracurriculars	\$ 1,250	\$ 1,094	2143.68	\$ -	\$ -
<u>Centrally Managed</u>	\$ 428,980	\$ 472,541	\$ 451,864	\$ 364,247	\$ 106,702
Special Education	\$ -	\$ 19,635	\$ 35,559	\$ 55,097	\$ -
Gifted & Talented	\$ -	\$ -	\$ -	\$ -	\$ -
Early Childhood	\$ 141,990	\$ 149,187	\$ 146,426	\$ 157,408	\$ -
Humanware / SEL	\$ -	\$ -	\$ -	\$ -	\$ -
Athletics & Extracurriculars	\$ 6,843	\$ 1,908	\$ -	\$ -	\$ -
Summer School	\$ -	\$ -	\$ -	\$ -	\$ -
Facilities	\$ 231,256	\$ 254,753	\$ 216,684	\$ 136,173	\$ 106,702
Safety and Security	\$ 24,670	\$ 46,759	\$ 53,196	\$ 15,568	\$ -
Trades	\$ -	\$ -	\$ -	\$ -	\$ -
Department Budget	\$ -	\$ -	\$ -	\$ -	\$ -
Grievances & Settlements	\$ 24,220	\$ 301	\$ -	\$ -	\$ -
Academic Resources	\$ -	\$ -	\$ -	\$ -	\$ -
Grant & Gift Funds	\$ 314,939	\$ 106,386	\$ 129,391	\$ 205,044	\$ 153,899
Student Activity Funds	\$ -	\$ 1,903	\$ 3,573	\$ 8,169	\$ 10,217
Achievement Component					
Performance Index Score	58.64	58.00			
Performance Index Percent	48.87%	48.33%			

Cost Center 0298CC

Cost Center Description John Marshall School of Engineering

	2018 Actual	2019 Actual	2020 Actual	2021 Est. Actual	2022 Budget
General Operating Fund	\$ 4,272,453	\$ 4,197,484	\$ 3,744,696	\$ 4,165,652	\$ 3,733,581
<u>School Controlled</u>	\$ 3,561,617	\$ 3,549,233	\$ 3,051,006	\$ 3,377,594	\$ 3,615,294
School Budget	\$ 3,410,911	\$ 3,411,625	2921158.48	\$ 3,286,500	\$ 3,481,444
Substitutes	\$ 149,581	\$ 136,320	125547.51	\$ 90,690	\$ 133,850
City Funds - Extracurriculars	\$ 1,124	\$ 1,287	4300.45	\$ 403	\$ -
<u>Centrally Managed</u>	\$ 710,836	\$ 648,252	\$ 693,689	\$ 788,059	\$ 118,288
Special Education	\$ 191,894	\$ 251,130	\$ 339,406	\$ 421,276	\$ -
Gifted & Talented	\$ -	\$ -	\$ -	\$ -	\$ -
Early Childhood	\$ -	\$ -	\$ -	\$ -	\$ -
Humanware / SEL	\$ -	\$ -	\$ -	\$ -	\$ -
Athletics & Extracurriculars	\$ 61,767	\$ 87,892	\$ 86,202	\$ 59,828	\$ -
Summer School	\$ -	\$ -	\$ -	\$ -	\$ -
Facilities	\$ 240,044	\$ 235,389	\$ 204,436	\$ 234,086	\$ 118,288
Safety and Security	\$ 86,023	\$ 73,625	\$ 63,645	\$ 70,742	\$ -
Trades	\$ -	\$ -	\$ -	\$ -	\$ -
Department Budget	\$ 8,014	\$ -	\$ -	\$ -	\$ -
Grievances & Settlements	\$ 123,095	\$ 216	\$ -	\$ 2,127	\$ -
Academic Resources	\$ -	\$ -	\$ -	\$ -	\$ -
Grant & Gift Funds	\$ 464,162	\$ 114,588	\$ 347,132	\$ 465,729	\$ 522,416
Student Activity Funds	\$ 4,703	\$ 8,504	\$ 9,600	\$ 1,852	\$ 3,026
Achievement Component					
Performance Index Score	54.32	55.67			
Performance Index Percent	45.27%	46.39%			

Cost Center 0299CC

Cost Center Description John Marshall School of Information Technology

	2018 Actual	2019 Actual	2020 Actual	2021 Est. Actual	2022 Budget
General Operating Fund	\$ 4,554,100	\$ 4,407,980	\$ 3,990,252	\$ 4,216,096	\$ 3,679,679
<u>School Controlled</u>	\$ 3,692,428	\$ 3,484,187	\$ 3,144,855	\$ 3,381,543	\$ 3,560,864
School Budget	\$ 3,528,471	\$ 3,390,118	3071067.92	\$ 3,251,414	\$ 3,316,853
Substitutes	\$ 162,834	\$ 92,782	69488.16	\$ 129,726	\$ 244,011
City Funds - Extracurriculars	\$ 1,124	\$ 1,287	4299.12	\$ 403	\$ -
<u>Centrally Managed</u>	\$ 861,672	\$ 923,793	\$ 845,397	\$ 834,553	\$ 118,815
Special Education	\$ 369,033	\$ 562,048	\$ 562,467	\$ 535,663	\$ -
Gifted & Talented	\$ -	\$ -	\$ -	\$ -	\$ -
Early Childhood	\$ -	\$ -	\$ -	\$ -	\$ -
Humanware / SEL	\$ -	\$ -	\$ -	\$ -	\$ -
Athletics & Extracurriculars	\$ 61,748	\$ 52,379	\$ 14,929	\$ 24,145	\$ -
Summer School	\$ -	\$ -	\$ -	\$ -	\$ -
Facilities	\$ 239,972	\$ 235,318	\$ 204,375	\$ 204,024	\$ 118,815
Safety and Security	\$ 85,997	\$ 73,602	\$ 63,626	\$ 70,720	\$ -
Trades	\$ -	\$ -	\$ -	\$ -	\$ -
Department Budget	\$ 8,011	\$ -	\$ -	\$ -	\$ -
Grievances & Settlements	\$ 96,911	\$ 445	\$ -	\$ -	\$ -
Academic Resources	\$ -	\$ -	\$ -	\$ -	\$ -
Grant & Gift Funds	\$ 265,949	\$ 147,190	\$ 354,800	\$ 486,549	\$ 439,849
Student Activity Funds	\$ 18,873	\$ 8,864	\$ 11,316	\$ 3,940	\$ 7,425
Achievement Component					
Performance Index Score	60.22	65.22			
Performance Index Percent	50.18%	54.35%			

Cost Center 0300CC**Cost Center Description John Marshall School of Civic & Business Leadership**

	2018 Actual	2019 Actual	2020 Actual	2021 Est. Actual	2022 Budget
General Operating Fund	\$ 4,466,560	\$ 4,301,949	\$ 4,127,178	\$ 4,000,297	\$ 3,819,524
<u>School Controlled</u>	\$ 3,395,882	\$ 3,628,783	\$ 3,549,193	\$ 3,406,816	\$ 3,700,596
School Budget	\$ 3,282,616	\$ 3,545,781	3471578.95	\$ 3,331,711	\$ 3,622,309
Substitutes	\$ 112,142	\$ 81,716	73315.11	\$ 74,702	\$ 78,287
City Funds - Extracurriculars	\$ 1,124	\$ 1,287	4299.12	\$ 403	\$ -
<u>Centrally Managed</u>	\$ 1,070,679	\$ 673,165	\$ 577,985	\$ 593,482	\$ 118,928
Special Education	\$ 347,558	\$ 311,528	\$ 295,056	\$ 294,072	\$ -
Gifted & Talented	\$ -	\$ -	\$ -	\$ -	\$ -
Early Childhood	\$ -	\$ -	\$ -	\$ -	\$ -
Humanware / SEL	\$ -	\$ -	\$ -	\$ -	\$ -
Athletics & Extracurriculars	\$ 61,748	\$ 52,379	\$ 14,929	\$ 24,145	\$ -
Summer School	\$ -	\$ -	\$ -	\$ -	\$ -
Facilities	\$ 239,972	\$ 235,318	\$ 204,375	\$ 204,024	\$ 118,928
Safety and Security	\$ 85,997	\$ 73,602	\$ 63,626	\$ 70,720	\$ -
Trades	\$ -	\$ -	\$ -	\$ -	\$ -
Department Budget	\$ 8,011	\$ -	\$ -	\$ -	\$ -
Grievances & Settlements	\$ 327,392	\$ 338	\$ -	\$ 521	\$ -
Academic Resources	\$ -	\$ -	\$ -	\$ -	\$ -
Grant & Gift Funds	\$ 260,810	\$ 235,636	\$ 361,808	\$ 592,531	\$ 449,076
Student Activity Funds	\$ 4,701	\$ 36,622	\$ 45,229	\$ 12,774	\$ 19,203
Achievement Component					
Performance Index Score	54.70	56.84			
Performance Index Percent	45.58%	47.37%			

Cost Center 0326CC

Cost Center Description Davis Aerospace and Maritime High School

	2018 Actual	2019 Actual	2020 Actual	2021 Est. Actual	2022 Budget
General Operating Fund	\$ 1,488,226	\$ 2,101,897	\$ 2,538,017	\$ 2,893,835	\$ 3,047,621
<u>School Controlled</u>	\$ 1,219,320	\$ 1,882,980	\$ 2,320,543	\$ 2,657,999	\$ 2,930,633
School Budget	\$ 1,182,988	\$ 1,814,516	2246799.94	\$ 2,598,389	\$ 2,826,134
Substitutes	\$ 36,332	\$ 68,464	73743.45	\$ 59,610	\$ 104,499
City Funds - Extracurriculars	\$ -	\$ -	0	\$ -	\$ -
<u>Centrally Managed</u>	\$ 268,906	\$ 218,918	\$ 217,474	\$ 235,836	\$ 116,988
Special Education	\$ -	\$ -	\$ -	\$ -	\$ -
Gifted & Talented	\$ -	\$ -	\$ -	\$ -	\$ -
Early Childhood	\$ -	\$ -	\$ -	\$ -	\$ -
Humanware / SEL	\$ -	\$ -	\$ -	\$ -	\$ -
Athletics & Extracurriculars	\$ -	\$ -	\$ -	\$ -	\$ -
Summer School	\$ -	\$ -	\$ -	\$ -	\$ -
Facilities	\$ 213,391	\$ 170,364	\$ 172,313	\$ 190,031	\$ 116,988
Safety and Security	\$ 55,514	\$ 48,518	\$ 45,160	\$ 45,805	\$ -
Trades	\$ -	\$ -	\$ -	\$ -	\$ -
Department Budget	\$ -	\$ -	\$ -	\$ -	\$ -
Grievances & Settlements	\$ -	\$ 36	\$ -	\$ -	\$ -
Academic Resources	\$ -	\$ -	\$ -	\$ -	\$ -
Grant & Gift Funds	\$ 26,818	\$ 143,574	\$ 284,248	\$ 459,536	\$ 726,364
Student Activity Funds	\$ -	\$ -	\$ -	\$ -	\$ 9,283
Achievement Component					
Performance Index Score	68.61	63.14			
Performance Index Percent	57.17%	52.62%			

Cost Center	0328CC					
Cost Center Description	Luis Munoz Marin					
	2018		2019		2020	
	Actual		Actual		Actual	
					2021	2022
					Est. Actual	Budget
General Operating Fund	\$ 6,338,674	\$ 5,891,018	\$ 5,709,442	\$ 5,224,080	\$ 4,503,337	
<u>School Controlled</u>	\$ 4,538,888	\$ 4,608,810	\$ 4,187,601	\$ 3,896,924	\$ 4,255,679	
School Budget	\$ 4,353,152	\$ 4,319,769	4013538.8	\$ 3,762,945	\$ 4,017,532	
Substitutes	\$ 180,434	\$ 283,016	172801.82	\$ 133,978	\$ 238,146	
City Funds - Extracurriculars	\$ 5,303	\$ 6,025	1260	\$ -	\$ -	
<u>Centrally Managed</u>	\$ 1,799,786	\$ 1,282,207	\$ 1,521,841	\$ 1,327,157	\$ 247,658	
Special Education	\$ 994,686	\$ 665,269	\$ 1,011,419	\$ 1,000,709	\$ -	
Gifted & Talented	\$ -	\$ -	\$ -	\$ -	\$ -	
Early Childhood	\$ 95,008	\$ 118,721	\$ 131,383	\$ 132,495	\$ -	
Humanware / SEL	\$ -	\$ -	\$ -	\$ -	\$ -	
Athletics & Extracurriculars	\$ 14,711	\$ 10,133	\$ 5,448	\$ -	\$ -	
Summer School	\$ -	\$ -	\$ -	\$ -	\$ -	
Facilities	\$ 545,803	\$ 358,903	\$ 311,763	\$ 152,313	\$ 247,658	
Safety and Security	\$ 61,668	\$ 59,851	\$ 61,827	\$ 41,639	\$ -	
Trades	\$ 300	\$ -	\$ -	\$ -	\$ -	
Department Budget	\$ 51,278	\$ 68,823	\$ -	\$ -	\$ -	
Grievances & Settlements	\$ 36,332	\$ 508	\$ -	\$ -	\$ -	
Academic Resources	\$ -	\$ -	\$ -	\$ -	\$ -	
Grant & Gift Funds	\$ 761,554	\$ 633,924	\$ 662,505	\$ 899,863	\$ 741,118	
Student Activity Funds	\$ 1,771	\$ -	\$ -	\$ 1,000	\$ 3,552	
Achievement Component						
Performance Index Score	48.52	48.81				
Performance Index Percent	40.43%	40.68%				

Cost Center 0330CC**Cost Center Description Lincoln-West High School**

	2018 Actual	2019 Actual	2020 Actual	2021 Est. Actual	2022 Budget
General Operating Fund	\$ 5,401,569	\$ 3,297,181	\$ 427,431	\$ 159,200	\$ -
<u>School Controlled</u>	\$ 3,365,924	\$ 1,898,879	\$ 203,887	\$ -	\$ -
School Budget	\$ 3,216,030	\$ 1,835,484	201711.81	\$ -	\$ -
Substitutes	\$ 146,224	\$ 59,732	308.97	\$ -	\$ -
City Funds - Extracurriculars	\$ 3,670	\$ 3,663	1865.8	\$ -	\$ -
<u>Centrally Managed</u>	\$ 2,035,645	\$ 1,398,302	\$ 223,545	\$ 159,200	\$ -
Special Education	\$ 1,438,398	\$ 780,577	\$ 83,958	\$ -	\$ -
Gifted & Talented	\$ -	\$ -	\$ -	\$ -	\$ -
Early Childhood	\$ -	\$ -	\$ -	\$ -	\$ -
Humanware / SEL	\$ -	\$ -	\$ -	\$ -	\$ -
Athletics & Extracurriculars	\$ 60,482	\$ 79,041	\$ 5,006	\$ -	\$ -
Summer School	\$ -	\$ -	\$ -	\$ -	\$ -
Facilities	\$ 442,748	\$ 422,244	\$ 134,581	\$ 159,200	\$ -
Safety and Security	\$ 81,941	\$ 74,266	\$ -	\$ -	\$ -
Trades	\$ 300	\$ -	\$ -	\$ -	\$ -
Department Budget	\$ -	\$ -	\$ -	\$ -	\$ -
Grievances & Settlements	\$ 11,776	\$ 42,174	\$ -	\$ -	\$ -
Academic Resources	\$ 30,864	\$ -	\$ -	\$ -	\$ -
Grant & Gift Funds	\$ 769,804	\$ 721,439	\$ 68,721	\$ 1,214	\$ 13,980
Student Activity Funds	\$ 16,286	\$ 22,422	\$ 1,724	\$ -	\$ 14,421
Achievement Component					
Performance Index Score	44.26	48.00			
Performance Index Percent	36.88%	40.00%			

Cost Center 0333CC**Cost Center Description Lincoln-West School of Global Studies**

	2018 Actual	2019 Actual	2020 Actual	2021 Est. Actual	2022 Budget
General Operating Fund	\$ 3,236,234	\$ 4,129,888	\$ 4,878,758	\$ 4,584,417	\$ 3,698,149
<u>School Controlled</u>	\$ 2,475,941	\$ 3,054,849	\$ 3,714,966	\$ 3,314,285	\$ 3,383,436
School Budget	\$ 2,395,028	\$ 2,969,117	3628776.24	\$ 3,242,381	\$ 3,283,640
Substitutes	\$ 80,913	\$ 85,732	84388.65	\$ 71,903	\$ 99,796
City Funds - Extracurriculars	\$ -	\$ -	1801.38	\$ -	\$ -
<u>Centrally Managed</u>	\$ 760,292	\$ 1,075,039	\$ 1,163,792	\$ 1,270,132	\$ 314,713
Special Education	\$ 292,496	\$ 670,006	\$ 723,992	\$ 863,251	\$ 105,088
Gifted & Talented	\$ -	\$ -	\$ -	\$ -	\$ -
Early Childhood	\$ -	\$ -	\$ -	\$ -	\$ -
Humanware / SEL	\$ -	\$ -	\$ -	\$ -	\$ -
Athletics & Extracurriculars	\$ 56,126	\$ 52,714	\$ 33,010	\$ 51,570	\$ -
Summer School	\$ -	\$ -	\$ -	\$ -	\$ -
Facilities	\$ 284,540	\$ 278,020	\$ 320,946	\$ 245,587	\$ 209,624
Safety and Security	\$ 81,941	\$ 74,266	\$ 85,844	\$ 109,725	\$ -
Trades	\$ -	\$ -	\$ -	\$ -	\$ -
Department Budget	\$ -	\$ -	\$ -	\$ -	\$ -
Grievances & Settlements	\$ 45,191	\$ 33	\$ -	\$ -	\$ -
Academic Resources	\$ -	\$ -	\$ -	\$ -	\$ -
Grant & Gift Funds	\$ 470,730	\$ 360,985	\$ 403,124	\$ 436,572	\$ 425,839
Student Activity Funds	\$ -	\$ 12,914	\$ 17,784	\$ 2,313	\$ (22)
Achievement Component					
Performance Index Score	48.97	45.79			
Performance Index Percent	40.81%	38.16%			

Cost Center 0334CC**Cost Center Description Lincoln-West School of Science & Health**

	2018 Actual	2019 Actual	2020 Actual	2021 Est. Actual	2022 Budget
General Operating Fund	\$ 3,114,154	\$ 3,286,251	\$ 3,231,207	\$ 3,433,922	\$ 3,273,528
<u>School Controlled</u>	\$ 2,417,490	\$ 2,509,926	\$ 2,514,146	\$ 2,696,940	\$ 2,960,219
School Budget	\$ 2,256,429	\$ 2,421,908	2404528.06	\$ 2,638,077	\$ 2,860,791
Substitutes	\$ 161,060	\$ 88,018	107816.31	\$ 58,863	\$ 99,428
City Funds - Extracurriculars	\$ -	\$ -	1801.38	\$ -	\$ -
<u>Centrally Managed</u>	\$ 696,665	\$ 776,325	\$ 717,061	\$ 736,982	\$ 313,310
Special Education	\$ 176,650	\$ 370,861	\$ 277,323	\$ 330,102	\$ 105,088
Gifted & Talented	\$ -	\$ -	\$ -	\$ -	\$ -
Early Childhood	\$ -	\$ -	\$ -	\$ -	\$ -
Humanware / SEL	\$ -	\$ -	\$ -	\$ -	\$ -
Athletics & Extracurriculars	\$ 56,142	\$ 52,730	\$ 32,948	\$ 51,569	\$ -
Summer School	\$ -	\$ -	\$ -	\$ -	\$ -
Facilities	\$ 284,625	\$ 278,104	\$ 320,946	\$ 245,587	\$ 208,221
Safety and Security	\$ 81,965	\$ 74,288	\$ 85,843	\$ 109,724	\$ -
Trades	\$ -	\$ -	\$ -	\$ -	\$ -
Department Budget	\$ -	\$ -	\$ -	\$ -	\$ -
Grievances & Settlements	\$ 97,282	\$ 342	\$ -	\$ -	\$ -
Academic Resources	\$ -	\$ -	\$ -	\$ -	\$ -
Grant & Gift Funds	\$ 525,963	\$ 447,750	\$ 404,990	\$ 544,053	\$ 483,584
Student Activity Funds	\$ -	\$ 2,795	\$ 7,648	\$ 6,565	\$ 5,936
Achievement Component					
Performance Index Score	52.67	59.55			
Performance Index Percent	43.89%	49.63%			

Cost Center 0338CC

Cost Center Description Louis Agassiz

	2018 Actual	2019 Actual	2020 Actual	2021 Est. Actual	2022 Budget
General Operating Fund	\$ 3,341,471	\$ 3,128,465	\$ 2,869,501	\$ 2,767,309	\$ 2,159,236
<u>School Controlled</u>	\$ 2,479,310	\$ 2,291,925	\$ 1,977,131	\$ 1,962,412	\$ 2,077,467
School Budget	\$ 2,390,774	\$ 2,209,340	1905584.07	\$ 1,863,743	\$ 1,913,693
Substitutes	\$ 86,821	\$ 81,524	71166.85	\$ 98,669	\$ 163,774
City Funds - Extracurriculars	\$ 1,715	\$ 1,060	380	\$ -	\$ -
<u>Centrally Managed</u>	\$ 862,161	\$ 836,541	\$ 892,370	\$ 804,897	\$ 81,770
Special Education	\$ 396,839	\$ 311,986	\$ 429,494	\$ 471,858	\$ -
Gifted & Talented	\$ -	\$ -	\$ -	\$ -	\$ -
Early Childhood	\$ 194,522	\$ 178,584	\$ 127,456	\$ 174,134	\$ -
Humanware / SEL	\$ -	\$ -	\$ -	\$ -	\$ -
Athletics & Extracurriculars	\$ 4,202	\$ 4,122	\$ -	\$ -	\$ -
Summer School	\$ -	\$ -	\$ -	\$ -	\$ -
Facilities	\$ 216,832	\$ 293,812	\$ 305,322	\$ 129,472	\$ 81,770
Safety and Security	\$ 49,767	\$ 46,860	\$ 30,099	\$ 29,433	\$ -
Trades	\$ -	\$ -	\$ -	\$ -	\$ -
Department Budget	\$ -	\$ -	\$ -	\$ -	\$ -
Grievances & Settlements	\$ -	\$ 1,178	\$ -	\$ -	\$ -
Academic Resources	\$ -	\$ -	\$ -	\$ -	\$ -
Grant & Gift Funds	\$ 252,073	\$ 250,240	\$ 221,792	\$ 280,551	\$ 263,473
Student Activity Funds	\$ 2,002	\$ 1,884	\$ 755	\$ -	\$ 2,187
Achievement Component					
Performance Index Score	76.43	60.61			
Performance Index Percent	63.70%	50.51%			

Cost Center 0340CC
Cost Center Description Louisa May Alcott

	2018 Actual	2019 Actual	2020 Actual	2021 Est. Actual	2022 Budget
General Operating Fund	\$ 2,642,699	\$ 2,736,089	\$ 2,393,338	\$ 2,391,080	\$ 1,899,890
<u>School Controlled</u>	\$ 2,016,591	\$ 2,309,610	\$ 1,943,390	\$ 2,003,513	\$ 1,816,523
School Budget	\$ 1,989,172	\$ 2,277,209	1916049.42	\$ 1,991,273	\$ 1,794,193
Substitutes	\$ 26,013	\$ 31,176	27340.7	\$ 12,240	\$ 22,330
City Funds - Extracurriculars	\$ 1,406	\$ 1,226	0	\$ -	\$ -
<u>Centrally Managed</u>	\$ 626,109	\$ 426,479	\$ 449,948	\$ 387,567	\$ 83,368
Special Education	\$ 363,491	\$ 162,391	\$ 228,411	\$ 232,516	\$ -
Gifted & Talented	\$ -	\$ -	\$ -	\$ -	\$ -
Early Childhood	\$ -	\$ -	\$ -	\$ -	\$ -
Humanware / SEL	\$ -	\$ -	\$ -	\$ -	\$ -
Athletics & Extracurriculars	\$ 1,491	\$ -	\$ -	\$ -	\$ -
Summer School	\$ -	\$ -	\$ -	\$ -	\$ -
Facilities	\$ 211,006	\$ 214,626	\$ 193,291	\$ 117,854	\$ 83,368
Safety and Security	\$ 50,121	\$ 48,781	\$ 26,701	\$ 37,198	\$ -
Trades	\$ -	\$ -	\$ -	\$ -	\$ -
Department Budget	\$ -	\$ -	\$ -	\$ -	\$ -
Grievances & Settlements	\$ -	\$ 680	\$ 1,545	\$ -	\$ -
Academic Resources	\$ -	\$ -	\$ -	\$ -	\$ -
Grant & Gift Funds	\$ 402,308	\$ 275,707	\$ 262,309	\$ 418,919	\$ 284,122
Student Activity Funds	\$ -	\$ 2,704	\$ 5,539	\$ -	\$ 12,785
Achievement Component					
Performance Index Score	84.07	83.84			
Performance Index Percent	70.06%	69.87%			

Cost Center 0347CC

Cost Center Description Mary B Martin

	2018 Actual	2019 Actual	2020 Actual	2021 Est. Actual	2022 Budget
General Operating Fund	\$ 4,013,475	\$ 3,770,559	\$ 3,513,364	\$ 3,164,830	\$ 2,146,123
<u>School Controlled</u>	\$ 2,437,099	\$ 2,228,817	\$ 1,897,041	\$ 1,717,662	\$ 1,971,567
School Budget	\$ 2,229,912	\$ 2,097,963	1760466.8	\$ 1,574,932	\$ 1,720,182
Substitutes	\$ 206,205	\$ 128,105	136574.27	\$ 142,730	\$ 251,385
City Funds - Extracurriculars	\$ 981	\$ 2,749	0	\$ -	\$ -
<u>Centrally Managed</u>	\$ 1,576,376	\$ 1,541,743	\$ 1,616,323	\$ 1,447,167	\$ 174,556
Special Education	\$ 1,083,242	\$ 980,270	\$ 1,149,925	\$ 1,116,112	\$ -
Gifted & Talented	\$ -	\$ -	\$ -	\$ -	\$ -
Early Childhood	\$ 183,098	\$ 193,856	\$ 81,889	\$ 181,494	\$ -
Humanware / SEL	\$ -	\$ -	\$ -	\$ -	\$ -
Athletics & Extracurriculars	\$ 10,352	\$ 2,410	\$ 4,512	\$ -	\$ -
Summer School	\$ -	\$ -	\$ -	\$ -	\$ -
Facilities	\$ 248,923	\$ 321,470	\$ 321,661	\$ 93,809	\$ 174,556
Safety and Security	\$ 50,761	\$ 43,253	\$ 52,773	\$ 55,752	\$ -
Trades	\$ -	\$ -	\$ -	\$ -	\$ -
Department Budget	\$ -	\$ -	\$ -	\$ -	\$ -
Grievances & Settlements	\$ -	\$ 483	\$ 5,562	\$ -	\$ -
Academic Resources	\$ 1,658	\$ -	\$ -	\$ -	\$ -
Grant & Gift Funds	\$ 464,934	\$ 367,050	\$ 320,927	\$ 436,473	\$ 305,040
Student Activity Funds	\$ -	\$ -	\$ -	\$ -	\$ 3,710
Achievement Component					
Performance Index Score	40.64	43.57			
Performance Index Percent	33.87%	36.31%			

Cost Center 0349CC

Cost Center Description Max S Hayes High School

	2018 Actual	2019 Actual	2020 Actual	2021 Est. Actual	2022 Budget
General Operating Fund	\$ 9,218,933	\$ 9,160,490	\$ 8,046,350	\$ 7,470,869	\$ 5,797,635
<u>School Controlled</u>	\$ 6,742,612	\$ 6,567,531	\$ 5,790,398	\$ 5,454,050	\$ 5,471,153
School Budget	\$ 6,373,674	\$ 6,287,278	5522837.95	\$ 5,271,436	\$ 5,131,554
Substitutes	\$ 365,430	\$ 276,495	266498.04	\$ 181,807	\$ 339,599
City Funds - Extracurriculars	\$ 3,508	\$ 3,758	1062.5	\$ 807	\$ -
<u>Centrally Managed</u>	\$ 2,476,322	\$ 2,592,959	\$ 2,255,951	\$ 2,016,819	\$ 326,482
Special Education	\$ 1,442,534	\$ 1,722,511	\$ 1,451,096	\$ 1,401,462	\$ -
Gifted & Talented	\$ -	\$ -	\$ -	\$ -	\$ -
Early Childhood	\$ -	\$ -	\$ -	\$ -	\$ -
Humanware / SEL	\$ -	\$ -	\$ -	\$ -	\$ -
Athletics & Extracurriculars	\$ 124,144	\$ 119,164	\$ 139,271	\$ 79,452	\$ -
Summer School	\$ 741	\$ 2,442	\$ -	\$ -	\$ -
Facilities	\$ 686,919	\$ 617,788	\$ 527,892	\$ 414,188	\$ 326,482
Safety and Security	\$ 122,375	\$ 124,617	\$ 137,692	\$ 121,199	\$ -
Trades	\$ -	\$ -	\$ -	\$ -	\$ -
Department Budget	\$ -	\$ -	\$ -	\$ -	\$ -
Grievances & Settlements	\$ 99,608	\$ 6,437	\$ -	\$ 517	\$ -
Academic Resources	\$ -	\$ -	\$ -	\$ -	\$ -
Grant & Gift Funds	\$ 705,954	\$ 730,643	\$ 814,733	\$ 1,050,017	\$ 805,942
Student Activity Funds	\$ 45,318	\$ 37,197	\$ 24,482	\$ 6,523	\$ 26,877
Achievement Component					
Performance Index Score	45.69	45.60			
Performance Index Percent	38.08%	38.00%			

Cost Center 0350CC
Cost Center Description Mary M Bethune

	2018 Actual	2019 Actual	2020 Actual	2021 Est. Actual	2022 Budget
General Operating Fund	\$ 3,818,700	\$ 3,485,805	\$ 3,867,794	\$ 3,713,419	\$ 2,555,104
<u>School Controlled</u>	\$ 2,195,168	\$ 2,208,872	\$ 2,225,797	\$ 2,243,286	\$ 2,388,145
School Budget	\$ 2,093,590	\$ 2,059,998	2157073.28	\$ 2,128,294	\$ 2,208,880
Substitutes	\$ 98,085	\$ 142,885	67899.74	\$ 114,991	\$ 179,265
City Funds - Extracurriculars	\$ 3,493	\$ 5,988	823.95	\$ -	\$ -
<u>Centrally Managed</u>	\$ 1,623,532	\$ 1,276,933	\$ 1,641,997	\$ 1,470,134	\$ 166,959
Special Education	\$ 1,107,099	\$ 785,505	\$ 1,146,291	\$ 1,166,426	\$ -
Gifted & Talented	\$ -	\$ -	\$ -	\$ -	\$ -
Early Childhood	\$ 142,949	\$ 123,915	\$ 122,041	\$ 108,310	\$ -
Humanware / SEL	\$ -	\$ -	\$ -	\$ -	\$ -
Athletics & Extracurriculars	\$ 3,853	\$ 1,907	\$ -	\$ -	\$ -
Summer School	\$ -	\$ -	\$ -	\$ -	\$ -
Facilities	\$ 324,105	\$ 319,757	\$ 324,409	\$ 145,870	\$ 166,959
Safety and Security	\$ 45,240	\$ 45,583	\$ 49,255	\$ 49,317	\$ -
Trades	\$ -	\$ -	\$ -	\$ -	\$ -
Department Budget	\$ -	\$ -	\$ -	\$ -	\$ -
Grievances & Settlements	\$ 287	\$ 265	\$ -	\$ 210	\$ -
Academic Resources	\$ -	\$ -	\$ -	\$ -	\$ -
Grant & Gift Funds	\$ 640,884	\$ 489,281	\$ 502,978	\$ 708,020	\$ 445,275
Student Activity Funds	\$ 1,133	\$ 6,014	\$ 2,338	\$ 2,343	\$ 6,803
Achievement Component					
Performance Index Score	59.72	63.33			
Performance Index Percent	49.77%	52.78%			

Cost Center 0352CC
Cost Center Description McKinley

	2018 Actual	2019 Actual	2020 Actual	2021 Est. Actual	2022 Budget
General Operating Fund	\$ 185,818	\$ 16,740	\$ 7,974	\$ 2,862	\$ 20,005
<u>School Controlled</u>	\$ 136,677	\$ 164	\$ -	\$ -	\$ -
School Budget	\$ 135,705	\$ -	\$ 0	\$ -	\$ -
Substitutes	\$ 15	\$ 164	\$ 0	\$ -	\$ -
City Funds - Extracurriculars	\$ 958	\$ -	\$ 0	\$ -	\$ -
<u>Centrally Managed</u>	\$ 49,142	\$ 16,576	\$ 7,974	\$ 2,862	\$ 20,005
Special Education	\$ 16,200	\$ -	\$ -	\$ -	\$ -
Gifted & Talented	\$ -	\$ -	\$ -	\$ -	\$ -
Early Childhood	\$ -	\$ -	\$ -	\$ -	\$ -
Humanware / SEL	\$ -	\$ -	\$ -	\$ -	\$ -
Athletics & Extracurriculars	\$ -	\$ -	\$ -	\$ -	\$ -
Summer School	\$ -	\$ -	\$ -	\$ -	\$ -
Facilities	\$ 23,357	\$ 16,576	\$ 7,974	\$ 2,862	\$ 20,005
Safety and Security	\$ 9,585	\$ -	\$ -	\$ -	\$ -
Trades	\$ -	\$ -	\$ -	\$ -	\$ -
Department Budget	\$ -	\$ -	\$ -	\$ -	\$ -
Grievances & Settlements	\$ -	\$ -	\$ -	\$ -	\$ -
Academic Resources	\$ -	\$ -	\$ -	\$ -	\$ -
Grant & Gift Funds	\$ 28,195	\$ -	\$ -	\$ -	\$ 228
Student Activity Funds	\$ 540	\$ -	\$ -	\$ -	\$ 605
Achievement Component					
Performance Index Score	NA	NA			
Performance Index Percent	NA	NA			

Cost Center 0353CC
Cost Center Description Marion C Seltzer

	2018 Actual	2019 Actual	2020 Actual	2021 Est. Actual	2022 Budget
General Operating Fund	\$ 4,198,573	\$ 4,279,742	\$ 4,277,147	\$ 4,098,825	\$ 3,582,621
<u>School Controlled</u>	\$ 3,464,066	\$ 3,548,068	\$ 3,545,867	\$ 3,495,444	\$ 3,419,676
School Budget	\$ 3,231,808	\$ 3,322,392	3431325.04	\$ 3,415,605	\$ 3,294,995
Substitutes	\$ 232,258	\$ 223,335	114142.37	\$ 79,839	\$ 124,681
City Funds - Extracurriculars	\$ -	\$ 2,340	400	\$ -	\$ -
<u>Centrally Managed</u>	\$ 734,507	\$ 731,674	\$ 731,280	\$ 603,381	\$ 162,945
Special Education	\$ 188,679	\$ 178,153	\$ 260,731	\$ 282,501	\$ -
Gifted & Talented	\$ -	\$ -	\$ -	\$ -	\$ -
Early Childhood	\$ 186,892	\$ 247,246	\$ 167,666	\$ 158,489	\$ -
Humanware / SEL	\$ -	\$ -	\$ -	\$ -	\$ -
Athletics & Extracurriculars	\$ 6,294	\$ 3,811	\$ 5,567	\$ -	\$ -
Summer School	\$ 0	\$ -	\$ -	\$ -	\$ -
Facilities	\$ 275,301	\$ 248,237	\$ 262,271	\$ 135,256	\$ 162,945
Safety and Security	\$ 55,638	\$ 54,568	\$ 34,647	\$ 27,135	\$ -
Trades	\$ -	\$ -	\$ -	\$ -	\$ -
Department Budget	\$ -	\$ -	\$ -	\$ -	\$ -
Grievances & Settlements	\$ 21,703	\$ (341)	\$ 397	\$ -	\$ -
Academic Resources	\$ -	\$ -	\$ -	\$ -	\$ -
Grant & Gift Funds	\$ 315,850	\$ 324,674	\$ 449,710	\$ 702,796	\$ 489,154
Student Activity Funds	\$ -	\$ -	\$ -	\$ -	\$ 7,296
Achievement Component					
Performance Index Score	54.26	60.11			
Performance Index Percent	45.22%	50.09%			

Cost Center	0354CC				
Cost Center Description	Marion-Sterling				
	2018	2019	2020	2021	2022
	Actual	Actual	Actual	Est. Actual	Budget
General Operating Fund	\$ 3,339,992	\$ 3,488,100	\$ 3,278,273	\$ 3,329,462	\$ 3,022,802
<u>School Controlled</u>	\$ 2,032,216	\$ 2,239,155	\$ 2,064,809	\$ 2,181,977	\$ 2,921,269
School Budget	\$ 1,851,927	\$ 1,915,438	1845424.55	\$ 1,937,903	\$ 2,539,799
Substitutes	\$ 180,289	\$ 321,688	218269.35	\$ 244,074	\$ 381,470
City Funds - Extracurriculars	\$ -	\$ 2,029	1115	\$ -	\$ -
<u>Centrally Managed</u>	\$ 1,307,776	\$ 1,248,945	\$ 1,213,464	\$ 1,147,485	\$ 101,533
Special Education	\$ 698,460	\$ 616,980	\$ 715,102	\$ 729,379	\$ -
Gifted & Talented	\$ -	\$ -	\$ -	\$ -	\$ -
Early Childhood	\$ 255,286	\$ 275,810	\$ 182,849	\$ 270,733	\$ -
Humanware / SEL	\$ -	\$ -	\$ -	\$ -	\$ -
Athletics & Extracurriculars	\$ 3,891	\$ 1,628	\$ -	\$ -	\$ -
Summer School	\$ -	\$ -	\$ -	\$ -	\$ -
Facilities	\$ 339,828	\$ 314,428	\$ 260,055	\$ 90,947	\$ 101,533
Safety and Security	\$ 10,311	\$ 39,829	\$ 49,472	\$ 56,426	\$ -
Trades	\$ -	\$ -	\$ -	\$ -	\$ -
Department Budget	\$ -	\$ -	\$ -	\$ -	\$ -
Grievances & Settlements	\$ -	\$ 270	\$ 5,986	\$ -	\$ -
Academic Resources	\$ 72,615	\$ 23,250	\$ -	\$ -	\$ -
Grant & Gift Funds	\$ 630,020	\$ 504,848	\$ 344,544	\$ 567,779	\$ 414,779
Student Activity Funds	\$ -	\$ -	\$ -	\$ -	\$ 6,899
Achievement Component					
Performance Index Score	53.91	57.75			
Performance Index Percent	44.93%	48.12%			

Cost Center	0368CC				
Cost Center Description	Miles				
	2018	2019	2020	2021	2022
	Actual	Actual	Actual	Est. Actual	Budget
General Operating Fund	\$ 4,166,569	\$ 4,351,082	\$ 3,883,764	\$ 3,566,909	\$ 2,987,959
<u>School Controlled</u>	\$ 3,003,217	\$ 3,315,135	\$ 3,006,150	\$ 2,782,939	\$ 2,812,208
School Budget	\$ 2,922,382	\$ 3,094,823	2844527.42	\$ 2,583,213	\$ 2,496,670
Substitutes	\$ 79,561	\$ 217,995	161441.07	\$ 199,726	\$ 315,537
City Funds - Extracurriculars	\$ 1,275	\$ 2,317	181.25	\$ -	\$ -
<u>Centrally Managed</u>	\$ 1,163,351	\$ 1,035,946	\$ 877,614	\$ 783,971	\$ 175,752
Special Education	\$ 590,083	\$ 545,289	\$ 446,081	\$ 471,280	\$ -
Gifted & Talented	\$ -	\$ -	\$ -	\$ -	\$ -
Early Childhood	\$ 2,865	\$ 5,424	\$ 8,734	\$ 59,205	\$ -
Humanware / SEL	\$ -	\$ -	\$ -	\$ -	\$ -
Athletics & Extracurriculars	\$ -	\$ 3,811	\$ -	\$ -	\$ -
Summer School	\$ -	\$ -	\$ -	\$ -	\$ -
Facilities	\$ 485,506	\$ 442,723	\$ 386,247	\$ 217,176	\$ 175,752
Safety and Security	\$ 84,516	\$ 37,874	\$ 32,937	\$ 35,819	\$ -
Trades	\$ -	\$ -	\$ -	\$ -	\$ -
Department Budget	\$ -	\$ -	\$ -	\$ -	\$ -
Grievances & Settlements	\$ 381	\$ 826	\$ 3,615	\$ 490	\$ -
Academic Resources	\$ 259	\$ -	\$ -	\$ -	\$ -
Grant & Gift Funds	\$ 844,527	\$ 653,577	\$ 433,628	\$ 527,529	\$ 417,409
Student Activity Funds	\$ -	\$ 1,173	\$ -	\$ -	\$ 2,854
Achievement Component					
Performance Index Score	52.53	58.67			
Performance Index Percent	43.77%	48.89%			

Cost Center **0372CC**
Cost Center Description **Miles Park**

		2018 Actual	2019 Actual	2020 Actual	2021 Est. Actual	2022 Budget
General Operating Fund	\$	4,787,196	\$ 4,314,348	\$ 4,029,856	\$ 3,952,222	\$ 3,510,175
<u>School Controlled</u>	\$	3,736,648	\$ 3,532,512	\$ 2,929,784	\$ 2,992,253	\$ 3,345,800
School Budget	\$	3,595,035	\$ 3,399,470	2834632.72	\$ 2,897,216	\$ 3,193,091
Substitutes	\$	136,402	\$ 125,229	93167.2	\$ 95,037	\$ 152,708
City Funds - Extracurriculars	\$	5,211	\$ 7,814	1983.78	\$ -	\$ -
<u>Centrally Managed</u>	\$	1,050,548	\$ 781,836	\$ 1,100,073	\$ 959,969	\$ 164,376
Special Education	\$	439,728	\$ 203,050	\$ 530,064	\$ 570,106	\$ -
Gifted & Talented	\$	-	\$ -	\$ -	\$ -	\$ -
Early Childhood	\$	184,811	\$ 153,290	\$ 163,635	\$ 164,831	\$ -
Humanware / SEL	\$	-	\$ -	\$ -	\$ -	\$ -
Athletics & Extracurriculars	\$	10,206	\$ 9,341	\$ 5,539	\$ -	\$ -
Summer School	\$	-	\$ -	\$ -	\$ -	\$ -
Facilities	\$	297,137	\$ 300,724	\$ 300,464	\$ 136,954	\$ 164,376
Safety and Security	\$	118,666	\$ 105,347	\$ 100,370	\$ 87,820	\$ -
Trades	\$	-	\$ -	\$ -	\$ -	\$ -
Department Budget	\$	-	\$ -	\$ -	\$ -	\$ -
Grievances & Settlements	\$	-	\$ 10,084	\$ -	\$ 258	\$ -
Academic Resources	\$	-	\$ -	\$ -	\$ -	\$ -
Grant & Gift Funds	\$	420,515	\$ 461,679	\$ 422,416	\$ 513,784	\$ 540,930
Student Activity Funds	\$	-	\$ -	\$ -	\$ 1,810	\$ 15,860
Achievement Component						
Performance Index Score		44.95	48.49			
Performance Index Percent		37.46%	40.41%			

Cost Center 0376CC
Cost Center Description Michael R White

	2018 Actual	2019 Actual	2020 Actual	2021 Est. Actual	2022 Budget
General Operating Fund	\$ 2,500,050	\$ 2,213,143	\$ 2,405,473	\$ 2,414,574	\$ 2,065,613
<u>School Controlled</u>	\$ 1,848,679	\$ 1,707,622	\$ 1,804,656	\$ 1,827,458	\$ 1,967,602
School Budget	\$ 1,761,179	\$ 1,635,050	1744134.14	\$ 1,758,945	\$ 1,845,202
Substitutes	\$ 86,661	\$ 69,330	60521.43	\$ 68,512	\$ 122,400
City Funds - Extracurriculars	\$ 838	\$ 3,242	0	\$ -	\$ -
<u>Centrally Managed</u>	\$ 651,372	\$ 505,521	\$ 600,817	\$ 587,116	\$ 98,011
Special Education	\$ 323,395	\$ 196,757	\$ 274,019	\$ 285,403	\$ -
Gifted & Talented	\$ -	\$ -	\$ -	\$ -	\$ -
Early Childhood	\$ -	\$ -	\$ -	\$ -	\$ -
Humanware / SEL	\$ -	\$ -	\$ -	\$ -	\$ -
Athletics & Extracurriculars	\$ 4,506	\$ -	\$ 1,220	\$ -	\$ -
Summer School	\$ -	\$ -	\$ -	\$ -	\$ -
Facilities	\$ 281,158	\$ 267,862	\$ 284,388	\$ 266,665	\$ 98,011
Safety and Security	\$ 42,313	\$ 38,041	\$ 41,191	\$ 35,048	\$ -
Trades	\$ -	\$ -	\$ -	\$ -	\$ -
Department Budget	\$ -	\$ -	\$ -	\$ -	\$ -
Grievances & Settlements	\$ -	\$ 2,860	\$ -	\$ -	\$ -
Academic Resources	\$ -	\$ 387	\$ -	\$ -	\$ -
Grant & Gift Funds	\$ 389,365	\$ 359,229	\$ 163,944	\$ 177,430	\$ 210,335
Student Activity Funds	\$ -	\$ -	\$ -	\$ -	\$ 2,457
Achievement Component					
Performance Index Score	49.38	55.47			
Performance Index Percent	41.15%	46.23%			

Cost Center 0396CC
Cost Center Description Mound

	2018 Actual	2019 Actual	2020 Actual	2021 Est. Actual	2022 Budget
General Operating Fund	\$ 3,918,208	\$ 3,458,615	\$ 3,430,671	\$ 3,852,472	\$ 3,849,887
<u>School Controlled</u>	\$ 3,330,644	\$ 2,951,249	\$ 2,971,707	\$ 3,325,599	\$ 3,739,752
School Budget	\$ 3,258,150	\$ 2,794,170	2880755.27	\$ 3,225,493	\$ 3,602,729
Substitutes	\$ 72,494	\$ 155,018	88693.31	\$ 100,106	\$ 137,023
City Funds - Extracurriculars	\$ -	\$ 2,062	2258.36	\$ -	\$ -
<u>Centrally Managed</u>	\$ 587,564	\$ 507,365	\$ 458,964	\$ 526,873	\$ 110,136
Special Education	\$ 47,351	\$ -	\$ -	\$ 283,838	\$ -
Gifted & Talented	\$ -	\$ -	\$ -	\$ -	\$ -
Early Childhood	\$ 131,195	\$ 74,408	\$ 71,386	\$ 62,539	\$ -
Humanware / SEL	\$ -	\$ -	\$ -	\$ -	\$ -
Athletics & Extracurriculars	\$ 13,168	\$ 9,946	\$ 2,240	\$ -	\$ -
Summer School	\$ -	\$ -	\$ -	\$ -	\$ -
Facilities	\$ 350,933	\$ 379,485	\$ 364,264	\$ 180,496	\$ 110,136
Safety and Security	\$ 44,916	\$ 39,668	\$ 21,074	\$ -	\$ -
Trades	\$ -	\$ -	\$ -	\$ -	\$ -
Department Budget	\$ -	\$ -	\$ -	\$ -	\$ -
Grievances & Settlements	\$ -	\$ 3,859	\$ -	\$ -	\$ -
Academic Resources	\$ -	\$ -	\$ -	\$ -	\$ -
Grant & Gift Funds	\$ 695,257	\$ 658,066	\$ 641,666	\$ 767,364	\$ 427,570
Student Activity Funds	\$ 277	\$ 1,773	\$ -	\$ -	\$ 5,488
Achievement Component					
Performance Index Score	45.07	46.52			
Performance Index Percent	37.56%	38.77%			

Cost Center	0404CC				
Cost Center Description	School Of One				
	2018	2019	2020	2021	2022
	Actual	Actual	Actual	Est. Actual	Budget
General Operating Fund	\$ 2,377,649	\$ 2,427,837	\$ 2,447,230	\$ 2,806,709	\$ 2,563,738
<u>School Controlled</u>	\$ 2,375,790	\$ 2,228,855	\$ 2,396,362	\$ 2,762,704	\$ 2,563,738
School Budget	\$ 2,356,174	\$ 2,187,492	2376662.24	\$ 2,728,991	\$ 2,520,374
Substitutes	\$ 19,617	\$ 41,363	19700.09	\$ 33,713	\$ 43,364
City Funds - Extracurriculars	\$ -	\$ -	0	\$ -	\$ -
<u>Centrally Managed</u>	\$ 1,859	\$ 198,982	\$ 50,867	\$ 44,005	\$ -
Special Education	\$ -	\$ -	\$ 32,622	\$ 44,005	\$ -
Gifted & Talented	\$ -	\$ -	\$ -	\$ -	\$ -
Early Childhood	\$ -	\$ -	\$ -	\$ -	\$ -
Humanware / SEL	\$ -	\$ -	\$ -	\$ -	\$ -
Athletics & Extracurriculars	\$ -	\$ -	\$ -	\$ -	\$ -
Summer School	\$ -	\$ -	\$ -	\$ -	\$ -
Facilities	\$ 1,859	\$ 188	\$ -	\$ -	\$ -
Safety and Security	\$ -	\$ -	\$ -	\$ -	\$ -
Trades	\$ -	\$ -	\$ -	\$ -	\$ -
Department Budget	\$ -	\$ -	\$ -	\$ -	\$ -
Grievances & Settlements	\$ -	\$ 198,795	\$ 18,245	\$ -	\$ -
Academic Resources	\$ -	\$ -	\$ -	\$ -	\$ -
Grant & Gift Funds	\$ 277,947	\$ 313,572	\$ 263,363	\$ 419,903	\$ 400,069
Student Activity Funds	\$ -	\$ -	\$ -	\$ -	\$ 461
Achievement Component					
Performance Index Score	50.32	58.03			
Performance Index Percent	41.94%	48.36%			

Cost Center	0411CC				
Cost Center Description	Nathan Hale				
	2018	2019	2020	2021	2022
	Actual	Actual	Actual	Est. Actual	Budget
General Operating Fund	\$ 4,463,075	\$ 4,329,505	\$ 4,320,634	\$ 4,464,699	\$ 3,853,429
<u>School Controlled</u>	\$ 3,539,855	\$ 3,424,382	\$ 3,400,447	\$ 3,529,439	\$ 3,711,109
School Budget	\$ 3,341,493	\$ 3,281,634	3300307.85	\$ 3,417,051	\$ 3,540,026
Substitutes	\$ 195,714	\$ 137,416	98357.12	\$ 112,388	\$ 171,083
City Funds - Extracurriculars	\$ 2,649	\$ 5,332	1782	\$ -	\$ -
<u>Centrally Managed</u>	\$ 923,220	\$ 905,123	\$ 920,187	\$ 935,261	\$ 142,320
Special Education	\$ 437,242	\$ 398,309	\$ 382,048	\$ 501,472	\$ -
Gifted & Talented	\$ -	\$ -	\$ -	\$ -	\$ -
Early Childhood	\$ 100,473	\$ 135,225	\$ 157,912	\$ 152,668	\$ -
Humanware / SEL	\$ -	\$ -	\$ -	\$ -	\$ -
Athletics & Extracurriculars	\$ 10,115	\$ 5,847	\$ 2,149	\$ 2,166	\$ -
Summer School	\$ -	\$ -	\$ -	\$ -	\$ -
Facilities	\$ 318,897	\$ 320,733	\$ 329,877	\$ 233,745	\$ 142,320
Safety and Security	\$ 45,079	\$ 44,562	\$ 46,812	\$ 44,452	\$ -
Trades	\$ -	\$ -	\$ -	\$ -	\$ -
Department Budget	\$ -	\$ -	\$ -	\$ -	\$ -
Grievances & Settlements	\$ 11,413	\$ 447	\$ 1,390	\$ 758	\$ -
Academic Resources	\$ -	\$ -	\$ -	\$ -	\$ -
Grant & Gift Funds	\$ 541,608	\$ 550,353	\$ 413,095	\$ 520,032	\$ 506,589
Student Activity Funds	\$ -	\$ 5,403	\$ 750	\$ -	\$ 23,868
Achievement Component					
Performance Index Score	49.73	47.68			
Performance Index Percent	41.44%	39.73%			

Cost Center 0415CC**Cost Center Description Newton D Baker School of the Arts**

	2018 Actual	2019 Actual	2020 Actual	2021 Est. Actual	2022 Budget
General Operating Fund	\$ 5,666,726	\$ 6,104,953	\$ 6,227,802	\$ 5,730,665	\$ 3,705,579
<u>School Controlled</u>	\$ 3,657,582	\$ 4,161,427	\$ 4,103,756	\$ 3,734,805	\$ 3,615,857
School Budget	\$ 3,490,966	\$ 4,059,726	4007794.96	\$ 3,679,355	\$ 3,526,119
Substitutes	\$ 166,616	\$ 95,709	95254.76	\$ 55,451	\$ 89,738
City Funds - Extracurriculars	\$ -	\$ 5,992	706.55	\$ -	\$ -
<u>Centrally Managed</u>	\$ 2,009,144	\$ 1,943,525	\$ 2,124,046	\$ 1,995,860	\$ 89,722
Special Education	\$ 1,430,750	\$ 1,283,274	\$ 1,500,214	\$ 1,550,606	\$ -
Gifted & Talented	\$ -	\$ -	\$ -	\$ -	\$ -
Early Childhood	\$ 162,914	\$ 187,314	\$ 185,239	\$ 187,254	\$ -
Humanware / SEL	\$ -	\$ -	\$ -	\$ -	\$ -
Athletics & Extracurriculars	\$ 4,400	\$ 4,942	\$ 4,395	\$ -	\$ -
Summer School	\$ -	\$ -	\$ -	\$ -	\$ -
Facilities	\$ 325,364	\$ 351,761	\$ 318,154	\$ 188,228	\$ 89,722
Safety and Security	\$ 85,716	\$ 115,674	\$ 116,044	\$ 69,357	\$ -
Trades	\$ -	\$ -	\$ -	\$ -	\$ -
Department Budget	\$ -	\$ -	\$ -	\$ -	\$ -
Grievances & Settlements	\$ -	\$ 561	\$ -	\$ 415	\$ -
Academic Resources	\$ -	\$ -	\$ -	\$ -	\$ -
Grant & Gift Funds	\$ 252,202	\$ 343,652	\$ 436,069	\$ 578,290	\$ 536,065
Student Activity Funds	\$ 2,122	\$ 1,000	\$ 2,527	\$ 1,576	\$ 2,458
Achievement Component					
Performance Index Score	69.91	68.78			
Performance Index Percent	58.26%	57.32%			

Cost Center 0428CC
Cost Center Description Oliver H Perry

	2018 Actual	2019 Actual	2020 Actual	2021 Est. Actual	2022 Budget
General Operating Fund	\$ 2,853,719	\$ 3,159,473	\$ 2,794,428	\$ 2,909,763	\$ 2,428,160
<u>School Controlled</u>	\$ 1,964,662	\$ 2,182,076	\$ 2,022,755	\$ 2,351,996	\$ 2,138,014
School Budget	\$ 1,872,433	\$ 2,056,257	1865442.83	\$ 2,242,292	\$ 1,966,456
Substitutes	\$ 89,502	\$ 121,036	155395.94	\$ 107,647	\$ 171,558
City Funds - Extracurriculars	\$ 2,727	\$ 4,783	1916.35	\$ 2,057	\$ -
<u>Centrally Managed</u>	\$ 889,057	\$ 977,397	\$ 771,672	\$ 557,768	\$ 290,146
Special Education	\$ 392,378	\$ 436,251	\$ 281,140	\$ 214,538	\$ 210,177
Gifted & Talented	\$ 3,474	\$ -	\$ -	\$ -	\$ -
Early Childhood	\$ 176,538	\$ 177,373	\$ 178,576	\$ 183,185	\$ -
Humanware / SEL	\$ -	\$ -	\$ -	\$ -	\$ -
Athletics & Extracurriculars	\$ 13,695	\$ 7,755	\$ 2,034	\$ -	\$ -
Summer School	\$ -	\$ -	\$ -	\$ -	\$ -
Facilities	\$ 250,765	\$ 308,523	\$ 304,753	\$ 160,045	\$ 79,969
Safety and Security	\$ 47,302	\$ 47,107	\$ 5,169	\$ -	\$ -
Trades	\$ -	\$ -	\$ -	\$ -	\$ -
Department Budget	\$ -	\$ -	\$ -	\$ -	\$ -
Grievances & Settlements	\$ 4,905	\$ 389	\$ -	\$ -	\$ -
Academic Resources	\$ -	\$ -	\$ -	\$ -	\$ -
Grant & Gift Funds	\$ 271,629	\$ 152,586	\$ 373,546	\$ 505,953	\$ 371,931
Student Activity Funds	\$ 50	\$ -	\$ 2,718	\$ -	\$ 5,945
Achievement Component					
Performance Index Score	50.46	50.04			
Performance Index Percent	42.05%	41.70%			

Cost Center **0436CC**
Cost Center Description **Orchard**

		2018	2019	2020	2021	2022
		Actual	Actual	Actual	Est. Actual	Budget
General Operating Fund	\$	4,495,956	\$ 4,557,826	\$ 4,682,124	\$ 4,835,027	\$ 4,102,681
<u>School Controlled</u>	\$	3,626,463	\$ 3,624,222	\$ 3,557,763	\$ 3,707,441	\$ 3,655,343
School Budget	\$	3,489,957	\$ 3,448,939	3335680.28	\$ 3,584,611	\$ 3,492,496
Substitutes	\$	133,433	\$ 169,956	218663.19	\$ 122,830	\$ 162,847
City Funds - Extracurriculars	\$	3,074	\$ 5,327	3420	\$ -	\$ -
<u>Centrally Managed</u>	\$	869,492	\$ 933,604	\$ 1,124,360	\$ 1,127,586	\$ 447,338
Special Education	\$	536,803	\$ 542,221	\$ 791,319	\$ 819,975	\$ 315,265
Gifted & Talented	\$	-	\$ -	\$ -	\$ -	\$ -
Early Childhood	\$	3,083	\$ 11,080	\$ 5,980	\$ 101,877	\$ -
Humanware / SEL	\$	-	\$ -	\$ -	\$ -	\$ -
Athletics & Extracurriculars	\$	6,417	\$ 5,715	\$ 3,329	\$ -	\$ -
Summer School	\$	-	\$ -	\$ -	\$ -	\$ -
Facilities	\$	309,375	\$ 331,655	\$ 282,635	\$ 173,625	\$ 132,072
Safety and Security	\$	13,815	\$ 42,521	\$ 41,098	\$ 32,109	\$ -
Trades	\$	-	\$ -	\$ -	\$ -	\$ -
Department Budget	\$	-	\$ -	\$ -	\$ -	\$ -
Grievances & Settlements	\$	-	\$ 411	\$ -	\$ -	\$ -
Academic Resources	\$	-	\$ -	\$ -	\$ -	\$ -
Grant & Gift Funds	\$	492,701	\$ 491,024	\$ 541,208	\$ 781,178	\$ 617,344
Student Activity Funds	\$	992	\$ -	\$ -	\$ -	\$ 11,873
Achievement Component						
Performance Index Score		61.25	61.47			
Performance Index Percent		51.04%	51.23%			

Cost Center 0448CC
Cost Center Description Patrick Henry

	2018 Actual	2019 Actual	2020 Actual	2021 Est. Actual	2022 Budget
General Operating Fund	\$ 3,251,186	\$ 2,893,944	\$ 2,629,522	\$ 2,935,916	\$ 2,354,517
<u>School Controlled</u>	\$ 2,404,733	\$ 2,204,002	\$ 2,088,078	\$ 2,341,358	\$ 2,206,653
School Budget	\$ 2,201,450	\$ 2,072,929	1990582.83	\$ 2,260,409	\$ 2,080,365
Substitutes	\$ 202,683	\$ 128,750	95178.6	\$ 80,949	\$ 126,288
City Funds - Extracurriculars	\$ 600	\$ 2,323	2317	\$ -	\$ -
<u>Centrally Managed</u>	\$ 846,453	\$ 689,942	\$ 541,443	\$ 594,558	\$ 147,864
Special Education	\$ 177,346	\$ 64,654	\$ 75,599	\$ 261,596	\$ -
Gifted & Talented	\$ -	\$ -	\$ -	\$ -	\$ -
Early Childhood	\$ 130,500	\$ 142,865	\$ 33,233	\$ 13,878	\$ -
Humanware / SEL	\$ -	\$ -	\$ -	\$ -	\$ -
Athletics & Extracurriculars	\$ 7,883	\$ 5,111	\$ 1,880	\$ -	\$ -
Summer School	\$ -	\$ -	\$ -	\$ -	\$ -
Facilities	\$ 318,191	\$ 401,025	\$ 371,595	\$ 269,857	\$ 147,864
Safety and Security	\$ 48,593	\$ 59,035	\$ 58,105	\$ 49,227	\$ -
Trades	\$ -	\$ -	\$ -	\$ -	\$ -
Department Budget	\$ -	\$ -	\$ -	\$ -	\$ -
Grievances & Settlements	\$ 163,940	\$ 17,251	\$ 1,032	\$ -	\$ -
Academic Resources	\$ 921	\$ -	\$ -	\$ -	\$ -
Grant & Gift Funds	\$ 738,617	\$ 1,145,665	\$ 1,031,944	\$ 824,712	\$ 582,692
Student Activity Funds	\$ 566	\$ 458	\$ 523	\$ -	\$ 887
Achievement Component					
Performance Index Score	40.23	41.14			
Performance Index Percent	33.53%	34.28%			

Cost Center 0451CC
Cost Center Description Paul L Dunbar

	2018 Actual	2019 Actual	2020 Actual	2021 Est. Actual	2022 Budget
General Operating Fund	\$ 4,060,949	\$ 4,014,488	\$ 3,997,877	\$ 3,965,971	\$ 2,914,528
<u>School Controlled</u>	\$ 2,907,455	\$ 2,939,538	\$ 2,892,061	\$ 2,875,641	\$ 2,819,273
School Budget	\$ 2,844,505	\$ 2,839,931	2815147.82	\$ 2,814,973	\$ 2,721,284
Substitutes	\$ 62,021	\$ 98,807	73374.13	\$ 60,669	\$ 97,989
City Funds - Extracurriculars	\$ 929	\$ 800	3539.2	\$ -	\$ -
<u>Centrally Managed</u>	\$ 1,153,494	\$ 1,074,950	\$ 1,105,816	\$ 1,090,330	\$ 95,256
Special Education	\$ 769,491	\$ 647,342	\$ 760,773	\$ 749,128	\$ -
Gifted & Talented	\$ -	\$ -	\$ -	\$ -	\$ -
Early Childhood	\$ 64,759	\$ 79,365	\$ 41,094	\$ 39,507	\$ -
Humanware / SEL	\$ -	\$ -	\$ -	\$ -	\$ -
Athletics & Extracurriculars	\$ 4,312	\$ 3,812	\$ -	\$ -	\$ -
Summer School	\$ -	\$ -	\$ -	\$ -	\$ -
Facilities	\$ 249,991	\$ 288,185	\$ 244,868	\$ 248,876	\$ 95,256
Safety and Security	\$ 64,941	\$ 55,817	\$ 54,984	\$ 52,818	\$ -
Trades	\$ -	\$ -	\$ -	\$ -	\$ -
Department Budget	\$ -	\$ -	\$ -	\$ -	\$ -
Grievances & Settlements	\$ -	\$ 429	\$ 4,097	\$ -	\$ -
Academic Resources	\$ -	\$ -	\$ -	\$ -	\$ -
Grant & Gift Funds	\$ 640,823	\$ 753,265	\$ 768,104	\$ 600,897	\$ 570,105
Student Activity Funds	\$ -	\$ 7,677	\$ 6,652	\$ -	\$ 4,360
Achievement Component					
Performance Index Score	77.80	80.57			
Performance Index Percent	64.83%	67.14%			

Cost Center 0482CC
Cost Center Description Robert H Jamison

	2018 Actual	2019 Actual	2020 Actual	2021 Est. Actual	2022 Budget
General Operating Fund	\$ 3,383,520	\$ 3,235,924	\$ 3,504,873	\$ 3,363,038	\$ 3,382,595
<u>School Controlled</u>	\$ 2,413,699	\$ 2,411,200	\$ 2,642,445	\$ 2,557,073	\$ 3,244,234
School Budget	\$ 2,316,482	\$ 2,234,092	2521907.32	\$ 2,453,226	\$ 3,090,109
Substitutes	\$ 97,217	\$ 173,965	120537.21	\$ 103,847	\$ 154,125
City Funds - Extracurriculars	\$ -	\$ 3,143	0	\$ -	\$ -
<u>Centrally Managed</u>	\$ 969,821	\$ 824,723	\$ 862,429	\$ 805,965	\$ 138,361
Special Education	\$ 447,779	\$ 345,298	\$ 384,165	\$ 443,989	\$ -
Gifted & Talented	\$ -	\$ -	\$ -	\$ -	\$ -
Early Childhood	\$ 129,231	\$ 102,819	\$ 143,420	\$ 171,168	\$ -
Humanware / SEL	\$ -	\$ -	\$ -	\$ -	\$ -
Athletics & Extracurriculars	\$ 9,736	\$ 6,699	\$ 3,286	\$ -	\$ -
Summer School	\$ (296)	\$ -	\$ -	\$ -	\$ -
Facilities	\$ 339,034	\$ 298,526	\$ 288,629	\$ 140,518	\$ 138,361
Safety and Security	\$ 44,336	\$ 28,940	\$ 42,929	\$ 50,290	\$ -
Trades	\$ -	\$ -	\$ -	\$ -	\$ -
Department Budget	\$ -	\$ -	\$ -	\$ -	\$ -
Grievances & Settlements	\$ -	\$ 42,441	\$ -	\$ -	\$ -
Academic Resources	\$ -	\$ 9,477	\$ -	\$ -	\$ -
Grant & Gift Funds	\$ 876,889	\$ 1,318,208	\$ 1,211,184	\$ 1,293,632	\$ 646,938
Student Activity Funds	\$ 325	\$ 1,479	\$ -	\$ 559	\$ 6,546
Achievement Component					
Performance Index Score	43.23	46.49			
Performance Index Percent	36.02%	38.74%			

Cost Center	0485CC				
Cost Center Description	Riverside				
	2018	2019	2020	2021	2022
	Actual	Actual	Actual	Est. Actual	Budget
General Operating Fund	\$ 5,000,319	\$ 4,736,034	\$ 5,042,675	\$ 4,878,509	\$ 3,324,268
<u>School Controlled</u>	\$ 3,189,257	\$ 3,194,976	\$ 3,168,534	\$ 3,257,977	\$ 3,008,531
School Budget	\$ 3,062,896	\$ 3,088,752	3059011.88	\$ 3,202,239	\$ 2,934,968
Substitutes	\$ 126,174	\$ 100,978	107157.23	\$ 55,258	\$ 73,564
City Funds - Extracurriculars	\$ 188	\$ 5,246	2365	\$ 480	\$ -
<u>Centrally Managed</u>	\$ 1,811,062	\$ 1,541,058	\$ 1,874,141	\$ 1,620,532	\$ 315,736
Special Education	\$ 790,217	\$ 480,305	\$ 781,559	\$ 776,982	\$ 210,177
Gifted & Talented	\$ 508,580	\$ 533,925	\$ 545,473	\$ 476,374	\$ -
Early Childhood	\$ 176,443	\$ 189,640	\$ 153,572	\$ 162,890	\$ -
Humanware / SEL	\$ -	\$ -	\$ -	\$ -	\$ -
Athletics & Extracurriculars	\$ 10,629	\$ 10,388	\$ 5,230	\$ -	\$ -
Summer School	\$ -	\$ -	\$ -	\$ -	\$ -
Facilities	\$ 251,144	\$ 258,950	\$ 312,969	\$ 135,337	\$ 105,559
Safety and Security	\$ 70,949	\$ 67,381	\$ 74,994	\$ 68,949	\$ -
Trades	\$ -	\$ -	\$ -	\$ -	\$ -
Department Budget	\$ -	\$ -	\$ -	\$ -	\$ -
Grievances & Settlements	\$ 3,100	\$ 470	\$ 343	\$ -	\$ -
Academic Resources	\$ -	\$ -	\$ -	\$ -	\$ -
Grant & Gift Funds	\$ 258,502	\$ 465,379	\$ 572,499	\$ 567,812	\$ 437,236
Student Activity Funds	\$ -	\$ -	\$ 1,275	\$ -	\$ 5,670
Achievement Component					
Performance Index Score	80.55	79.02			
Performance Index Percent	67.12%	65.85%			

Cost Center 0487CC
Cost Center Description Robinson G Jones

	2018 Actual	2019 Actual	2020 Actual	2021 Est. Actual	2022 Budget
General Operating Fund	\$ 5,697,664	\$ 5,367,899	\$ 5,031,209	\$ 4,615,599	\$ 3,795,360
<u>School Controlled</u>	\$ 4,036,241	\$ 4,076,774	\$ 3,653,758	\$ 3,710,981	\$ 3,676,371
School Budget	\$ 3,893,544	\$ 3,936,282	3454967.54	\$ 3,600,739	\$ 3,471,486
Substitutes	\$ 141,377	\$ 137,880	197601.96	\$ 110,242	\$ 204,885
City Funds - Extracurriculars	\$ 1,320	\$ 2,613	1188	\$ -	\$ -
<u>Centrally Managed</u>	\$ 1,661,423	\$ 1,291,125	\$ 1,377,452	\$ 904,618	\$ 118,989
Special Education	\$ 910,014	\$ 698,247	\$ 768,398	\$ 515,080	\$ -
Gifted & Talented	\$ -	\$ -	\$ -	\$ -	\$ -
Early Childhood	\$ 109,974	\$ 57,753	\$ 122,190	\$ 125,927	\$ -
Humanware / SEL	\$ -	\$ -	\$ -	\$ -	\$ -
Athletics & Extracurriculars	\$ 7,479	\$ 6,487	\$ 6,452	\$ -	\$ -
Summer School	\$ (4)	\$ -	\$ -	\$ -	\$ -
Facilities	\$ 502,239	\$ 469,305	\$ 430,404	\$ 215,792	\$ 118,989
Safety and Security	\$ 129,678	\$ 56,655	\$ 50,007	\$ 47,818	\$ -
Trades	\$ -	\$ -	\$ -	\$ -	\$ -
Department Budget	\$ -	\$ -	\$ -	\$ -	\$ -
Grievances & Settlements	\$ 2,043	\$ 2,678	\$ -	\$ -	\$ -
Academic Resources	\$ 25,196	\$ 17,051	\$ -	\$ -	\$ -
Grant & Gift Funds	\$ 621,618	\$ 622,312	\$ 723,609	\$ 708,930	\$ 544,801
Student Activity Funds	\$ 7,700	\$ 5,020	\$ 1,255	\$ -	\$ 7,038
Achievement Component					
Performance Index Score	63.85	74.50			
Performance Index Percent	53.21%	62.08%			

Cost Center	0500CC				
Cost Center Description	Scranton				
	2018 Actual	2019 Actual	2020 Actual	2021 Est. Actual	2022 Budget
General Operating Fund	\$ 4,559,282	\$ 4,716,601	\$ 4,576,398	\$ 4,651,244	\$ 4,582,606
<u>School Controlled</u>	\$ 3,791,172	\$ 3,897,856	\$ 3,861,639	\$ 4,040,089	\$ 4,480,561
School Budget	\$ 3,589,194	\$ 3,767,453	3789423.05	\$ 3,972,010	\$ 4,367,725
Substitutes	\$ 196,631	\$ 125,402	68450.55	\$ 68,079	\$ 112,836
City Funds - Extracurriculars	\$ 5,347	\$ 5,001	3765	\$ -	\$ -
<u>Centrally Managed</u>	\$ 768,109	\$ 818,745	\$ 714,760	\$ 611,156	\$ 102,045
Special Education	\$ 443,719	\$ 472,023	\$ 368,595	\$ 370,534	\$ -
Gifted & Talented	\$ -	\$ -	\$ -	\$ -	\$ -
Early Childhood	\$ 94,027	\$ 107,019	\$ 97,151	\$ 106,959	\$ -
Humanware / SEL	\$ -	\$ -	\$ -	\$ -	\$ -
Athletics & Extracurriculars	\$ 6,609	\$ 3,810	\$ 4,356	\$ -	\$ -
Summer School	\$ -	\$ -	\$ -	\$ -	\$ -
Facilities	\$ 220,218	\$ 235,102	\$ 244,657	\$ 133,663	\$ 102,045
Safety and Security	\$ 3,536	\$ -	\$ -	\$ -	\$ -
Trades	\$ -	\$ -	\$ -	\$ -	\$ -
Department Budget	\$ -	\$ -	\$ -	\$ -	\$ -
Grievances & Settlements	\$ -	\$ 792	\$ -	\$ -	\$ -
Academic Resources	\$ 11	\$ -	\$ -	\$ -	\$ -
Grant & Gift Funds	\$ 344,656	\$ 364,075	\$ 529,813	\$ 597,279	\$ 517,840
Student Activity Funds	\$ 4,127	\$ 1,980	\$ 2,602	\$ -	\$ 35,221
Achievement Component					
Performance Index Score	65.06	59.64			
Performance Index Percent	54.22%	49.70%			

Cost Center 0532CC
Cost Center Description Sunbeam

	2018 Actual	2019 Actual	2020 Actual	2021 Est. Actual	2022 Budget
General Operating Fund	\$ 4,965,559	\$ 5,171,221	\$ 5,311,449	\$ 5,167,823	\$ 4,013,770
<u>School Controlled</u>	\$ 2,736,177	\$ 3,352,985	\$ 3,105,046	\$ 3,057,414	\$ 3,734,300
School Budget	\$ 2,427,559	\$ 3,051,795	2883604.12	\$ 2,946,001	\$ 3,528,235
Substitutes	\$ 304,822	\$ 297,740	218293.52	\$ 111,413	\$ 206,065
City Funds - Extracurriculars	\$ 3,796	\$ 3,450	3148.49	\$ -	\$ -
<u>Centrally Managed</u>	\$ 2,229,382	\$ 1,818,236	\$ 2,206,403	\$ 2,110,409	\$ 279,469
Special Education	\$ 1,811,053	\$ 1,331,608	\$ 1,807,339	\$ 1,736,128	\$ 105,088
Gifted & Talented	\$ -	\$ -	\$ -	\$ -	\$ -
Early Childhood	\$ 62,279	\$ 62,522	\$ 15,216	\$ 81,524	\$ -
Humanware / SEL	\$ -	\$ -	\$ -	\$ -	\$ -
Athletics & Extracurriculars	\$ 2,496	\$ -	\$ 1,072	\$ -	\$ -
Summer School	\$ 0	\$ -	\$ -	\$ -	\$ -
Facilities	\$ 293,206	\$ 422,655	\$ 255,935	\$ 141,152	\$ 174,381
Safety and Security	\$ 53,579	\$ 970	\$ -	\$ -	\$ -
Trades	\$ 75	\$ -	\$ -	\$ -	\$ -
Department Budget	\$ -	\$ -	\$ 125,399	\$ 151,359	\$ -
Grievances & Settlements	\$ 6,695	\$ 481	\$ 1,442	\$ 245	\$ -
Academic Resources	\$ -	\$ -	\$ -	\$ -	\$ -
Grant & Gift Funds	\$ 925,211	\$ 830,289	\$ 806,605	\$ 920,276	\$ 818,968
Student Activity Funds	\$ 3,112	\$ -	\$ -	\$ -	\$ 6,727
Achievement Component					
Performance Index Score	50.35	45.91			
Performance Index Percent	41.96%	38.25%			

Cost Center 0537CC**Cost Center Description Thomas Jefferson International Newcomers Academy**

	2018 Actual	2019 Actual	2020 Actual	2021 Est. Actual	2022 Budget
General Operating Fund	\$ 6,215,614	\$ 6,356,526	\$ 6,084,930	\$ 5,312,333	\$ 5,058,158
<u>School Controlled</u>	\$ 5,380,107	\$ 5,624,246	\$ 5,285,950	\$ 4,717,940	\$ 4,754,633
School Budget	\$ 5,257,349	\$ 5,398,001	5158170.84	\$ 4,645,592	\$ 4,619,602
Substitutes	\$ 120,784	\$ 223,266	125954.34	\$ 72,348	\$ 135,032
City Funds - Extracurriculars	\$ 1,974	\$ 2,980	1825	\$ -	\$ -
<u>Centrally Managed</u>	\$ 835,507	\$ 732,280	\$ 798,980	\$ 594,393	\$ 303,525
Special Education	\$ 178,586	\$ 72,443	\$ 174,558	\$ 179,768	\$ 105,088
Gifted & Talented	\$ -	\$ -	\$ -	\$ -	\$ -
Early Childhood	\$ 118,623	\$ 170,105	\$ 166,055	\$ 173,842	\$ -
Humanware / SEL	\$ -	\$ -	\$ -	\$ -	\$ -
Athletics & Extracurriculars	\$ 9,470	\$ (75)	\$ 6,025	\$ -	\$ -
Summer School	\$ 0	\$ -	\$ -	\$ 879	\$ -
Facilities	\$ 338,039	\$ 337,842	\$ 297,411	\$ 95,692	\$ 198,436
Safety and Security	\$ 190,790	\$ 151,353	\$ 148,959	\$ 144,211	\$ -
Trades	\$ -	\$ -	\$ -	\$ -	\$ -
Department Budget	\$ -	\$ -	\$ -	\$ -	\$ -
Grievances & Settlements	\$ -	\$ 612	\$ 5,971	\$ -	\$ -
Academic Resources	\$ -	\$ -	\$ -	\$ -	\$ -
Grant & Gift Funds	\$ 739,585	\$ 808,389	\$ 878,746	\$ 814,264	\$ 633,109
Student Activity Funds	\$ -	\$ 11,649	\$ 3,757	\$ 1,101	\$ 16,671
Achievement Component					
Performance Index Score	33.16	40.67			
Performance Index Percent	27.63%	33.89%			

Cost Center	0544CC				
Cost Center Description	Tremont Montessori				
	2018	2019	2020	2021	2022
	Actual	Actual	Actual	Est. Actual	Budget
General Operating Fund	\$ 5,597,471	\$ 5,327,383	\$ 5,108,695	\$ 5,051,141	\$ 3,574,280
<u>School Controlled</u>	\$ 3,843,211	\$ 3,721,478	\$ 3,327,116	\$ 3,084,161	\$ 3,253,021
School Budget	\$ 3,604,224	\$ 3,528,813	3097401.65	\$ 2,969,163	\$ 3,113,670
Substitutes	\$ 234,455	\$ 186,925	226116.81	\$ 114,997	\$ 139,352
City Funds - Extracurriculars	\$ 4,532	\$ 5,740	3597.5	\$ -	\$ -
<u>Centrally Managed</u>	\$ 1,754,260	\$ 1,605,904	\$ 1,781,579	\$ 1,966,980	\$ 321,259
Special Education	\$ 969,215	\$ 600,509	\$ 887,554	\$ 1,005,811	\$ 210,177
Gifted & Talented	\$ -	\$ -	\$ -	\$ -	\$ -
Early Childhood	\$ 360,697	\$ 569,350	\$ 521,120	\$ 732,654	\$ -
Humanware / SEL	\$ -	\$ -	\$ -	\$ -	\$ -
Athletics & Extracurriculars	\$ 2,039	\$ -	\$ -	\$ -	\$ -
Summer School	\$ -	\$ -	\$ -	\$ -	\$ -
Facilities	\$ 332,357	\$ 380,355	\$ 323,756	\$ 154,879	\$ 111,082
Safety and Security	\$ 89,677	\$ 54,139	\$ 48,114	\$ 73,363	\$ -
Trades	\$ 276	\$ -	\$ -	\$ -	\$ -
Department Budget	\$ -	\$ -	\$ -	\$ -	\$ -
Grievances & Settlements	\$ -	\$ 1,552	\$ 1,036	\$ 275	\$ -
Academic Resources	\$ -	\$ -	\$ -	\$ -	\$ -
Grant & Gift Funds	\$ 817,686	\$ 921,726	\$ 901,587	\$ 1,146,503	\$ 1,175,982
Student Activity Funds	\$ 3,951	\$ 7,443	\$ 4,803	\$ 220	\$ 24,603
Achievement Component					
Performance Index Score	64.30	67.87			
Performance Index Percent	53.59%	56.56%			

Cost Center 0550CC

Cost Center Description Valley View Boys Leadership Academy

	2018 Actual	2019 Actual	2020 Actual	2021 Est. Actual	2022 Budget
General Operating Fund	\$ 2,827,099	\$ 2,923,026	\$ 2,514,365	\$ 2,064,012	\$ 1,938,496
<u>School Controlled</u>	\$ 2,283,797	\$ 2,324,693	\$ 2,051,696	\$ 1,786,351	\$ 1,844,552
School Budget	\$ 2,258,533	\$ 2,251,620	2013956.22	\$ 1,702,266	\$ 1,673,855
Substitutes	\$ 25,264	\$ 72,777	34387.18	\$ 84,086	\$ 170,697
City Funds - Extracurriculars	\$ -	\$ 296	3352.99	\$ -	\$ -
<u>Centrally Managed</u>	\$ 543,302	\$ 598,333	\$ 462,669	\$ 277,660	\$ 93,944
Special Education	\$ 72,680	\$ 107,554	\$ 98,546	\$ 86,295	\$ -
Gifted & Talented	\$ -	\$ -	\$ -	\$ -	\$ -
Early Childhood	\$ 176,212	\$ 174,119	\$ 117,104	\$ 116,122	\$ -
Humanware / SEL	\$ -	\$ -	\$ -	\$ -	\$ -
Athletics & Extracurriculars	\$ 5,871	\$ 5,935	\$ 4,007	\$ -	\$ -
Summer School	\$ -	\$ -	\$ -	\$ -	\$ -
Facilities	\$ 196,977	\$ 275,183	\$ 214,948	\$ 75,243	\$ 93,944
Safety and Security	\$ 71,685	\$ 35,283	\$ 10,658	\$ -	\$ -
Trades	\$ -	\$ -	\$ -	\$ -	\$ -
Department Budget	\$ -	\$ -	\$ -	\$ -	\$ -
Grievances & Settlements	\$ 19,876	\$ 258	\$ 17,405	\$ -	\$ -
Academic Resources	\$ -	\$ -	\$ -	\$ -	\$ -
Grant & Gift Funds	\$ 122,748	\$ 121,173	\$ 155,701	\$ 246,670	\$ 188,900
Student Activity Funds	\$ -	\$ 1,725	\$ 3,337	\$ -	\$ 2,271
Achievement Component					
Performance Index Score	72.07	76.82			
Performance Index Percent	60.06%	64.02%			

Cost Center 0556CC
Cost Center Description Wade Park

	2018 Actual	2019 Actual	2020 Actual	2021 Est. Actual	2022 Budget
General Operating Fund	\$ 3,944,526	\$ 3,814,406	\$ 4,013,157	\$ 4,313,815	\$ 4,240,240
<u>School Controlled</u>	\$ 2,726,979	\$ 2,706,594	\$ 2,883,158	\$ 3,358,628	\$ 4,112,233
School Budget	\$ 2,479,457	\$ 2,360,348	2637749.24	\$ 3,093,664	\$ 3,687,030
Substitutes	\$ 246,890	\$ 341,335	244920.84	\$ 264,964	\$ 425,203
City Funds - Extracurriculars	\$ 631	\$ 4,911	487.86	\$ -	\$ -
<u>Centrally Managed</u>	\$ 1,217,547	\$ 1,107,812	\$ 1,129,999	\$ 955,187	\$ 128,008
Special Education	\$ 455,794	\$ 392,494	\$ 378,392	\$ 350,013	\$ -
Gifted & Talented	\$ 299,735	\$ 248,420	\$ 286,566	\$ 233,801	\$ -
Early Childhood	\$ 127,292	\$ 141,183	\$ 146,220	\$ 260,881	\$ -
Humanware / SEL	\$ -	\$ -	\$ -	\$ -	\$ -
Athletics & Extracurriculars	\$ 4,603	\$ 6,693	\$ 6,306	\$ -	\$ -
Summer School	\$ -	\$ -	\$ -	\$ 298	\$ -
Facilities	\$ 287,240	\$ 274,062	\$ 270,007	\$ 93,638	\$ 128,008
Safety and Security	\$ 40,818	\$ 44,530	\$ 42,507	\$ 16,557	\$ -
Trades	\$ -	\$ -	\$ -	\$ -	\$ -
Department Budget	\$ -	\$ -	\$ -	\$ -	\$ -
Grievances & Settlements	\$ 2,064	\$ 430	\$ -	\$ -	\$ -
Academic Resources	\$ 111	\$ -	\$ -	\$ -	\$ -
Grant & Gift Funds	\$ 515,062	\$ 597,689	\$ 511,407	\$ 734,260	\$ 729,659
Student Activity Funds	\$ -	\$ 16,440	\$ 34,655	\$ 5,185	\$ 23,330
Achievement Component					
Performance Index Score	55.25	56.49			
Performance Index Percent	46.04%	47.08%			

Cost Center 0560CC
Cost Center Description Walton

	2018 Actual	2019 Actual	2020 Actual	2021 Est. Actual	2022 Budget
General Operating Fund	\$ 2,631,315	\$ 2,654,017	\$ 2,584,438	\$ 2,459,412	\$ 2,576,978
<u>School Controlled</u>	\$ 2,096,079	\$ 2,152,742	\$ 2,060,019	\$ 2,209,939	\$ 2,489,840
School Budget	\$ 1,901,342	\$ 1,899,095	1936013.18	\$ 2,124,518	\$ 2,333,680
Substitutes	\$ 194,210	\$ 253,321	122626.54	\$ 85,421	\$ 156,160
City Funds - Extracurriculars	\$ 526	\$ 325	1379.07	\$ -	\$ -
<u>Centrally Managed</u>	\$ 535,237	\$ 501,275	\$ 524,419	\$ 249,472	\$ 87,138
Special Education	\$ 115,192	\$ 64,865	\$ 128,696	\$ 50,329	\$ -
Gifted & Talented	\$ -	\$ -	\$ -	\$ -	\$ -
Early Childhood	\$ 125,853	\$ 138,029	\$ 101,709	\$ 78,047	\$ -
Humanware / SEL	\$ -	\$ -	\$ -	\$ -	\$ -
Athletics & Extracurriculars	\$ 4,741	\$ 4,941	\$ 1,187	\$ -	\$ -
Summer School	\$ -	\$ 0	\$ -	\$ -	\$ -
Facilities	\$ 282,188	\$ 293,193	\$ 292,828	\$ 121,097	\$ 87,138
Safety and Security	\$ -	\$ -	\$ -	\$ -	\$ -
Trades	\$ 543	\$ -	\$ -	\$ -	\$ -
Department Budget	\$ -	\$ -	\$ -	\$ -	\$ -
Grievances & Settlements	\$ 6,720	\$ 247	\$ -	\$ -	\$ -
Academic Resources	\$ 443	\$ -	\$ -	\$ -	\$ -
Grant & Gift Funds	\$ 142,405	\$ 164,284	\$ 215,175	\$ 337,701	\$ 215,173
Student Activity Funds	\$ -	\$ -	\$ -	\$ -	\$ 988
Achievement Component					
Performance Index Score	51.48	52.42			
Performance Index Percent	42.90%	43.68%			

Cost Center 0572CC**Cost Center Description Warner Girls Leadership Academy**

	2018 Actual	2019 Actual	2020 Actual	2021 Est. Actual	2022 Budget
General Operating Fund	\$ 4,438,617	\$ 4,413,600	\$ 3,948,003	\$ 3,680,457	\$ 3,084,985
<u>School Controlled</u>	\$ 3,684,231	\$ 3,751,197	\$ 3,264,858	\$ 3,145,155	\$ 2,929,355
School Budget	\$ 3,547,454	\$ 3,616,094	3171928.2	\$ 3,013,778	\$ 2,752,619
Substitutes	\$ 133,950	\$ 129,622	85781.4	\$ 131,377	\$ 176,736
City Funds - Extracurriculars	\$ 2,827	\$ 5,481	7148.46	\$ -	\$ -
<u>Centrally Managed</u>	\$ 754,386	\$ 662,403	\$ 683,145	\$ 535,302	\$ 155,630
Special Education	\$ 39,698	\$ 27,145	\$ 65,618	\$ 121,633	\$ -
Gifted & Talented	\$ -	\$ -	\$ -	\$ -	\$ -
Early Childhood	\$ 212,803	\$ 219,632	\$ 224,266	\$ 218,253	\$ -
Humanware / SEL	\$ -	\$ -	\$ -	\$ -	\$ -
Athletics & Extracurriculars	\$ 15,431	\$ 10,794	\$ -	\$ -	\$ -
Summer School	\$ -	\$ -	\$ -	\$ -	\$ -
Facilities	\$ 373,684	\$ 345,564	\$ 307,299	\$ 138,060	\$ 155,630
Safety and Security	\$ 61,167	\$ 57,399	\$ 60,157	\$ 56,379	\$ -
Trades	\$ -	\$ -	\$ -	\$ -	\$ -
Department Budget	\$ -	\$ -	\$ -	\$ -	\$ -
Grievances & Settlements	\$ 51,604	\$ 1,870	\$ 25,805	\$ 976	\$ -
Academic Resources	\$ -	\$ -	\$ -	\$ -	\$ -
Grant & Gift Funds	\$ 242,697	\$ 318,703	\$ 371,158	\$ 546,595	\$ 406,649
Student Activity Funds	\$ 64	\$ 21,034	\$ 3,162	\$ 1,000	\$ 25,407
Achievement Component					
Performance Index Score	64.47	60.88			
Performance Index Percent	53.72%	50.73%			

Cost Center 0587CC**Cost Center Description Washington Park Environmental Studies**

	2018 Actual	2019 Actual	2020 Actual	2021 Est. Actual	2022 Budget
General Operating Fund	\$ 3,505,583	\$ 3,554,847	\$ 3,385,222	\$ 523,042	\$ 165,605
<u>School Controlled</u>	\$ 2,803,667	\$ 2,805,307	\$ 2,664,009	\$ 255,266	\$ -
School Budget	\$ 2,719,647	\$ 2,700,795	2573783.57	\$ 255,266	\$ -
Substitutes	\$ 84,020	\$ 104,512	90225.7	\$ -	\$ -
City Funds - Extracurriculars	\$ -	\$ -	0	\$ -	\$ -
<u>Centrally Managed</u>	\$ 701,916	\$ 749,540	\$ 721,213	\$ 267,776	\$ 165,605
Special Education	\$ 267,785	\$ 281,015	\$ 278,102	\$ 23,370	\$ -
Gifted & Talented	\$ -	\$ -	\$ -	\$ -	\$ -
Early Childhood	\$ -	\$ -	\$ -	\$ -	\$ -
Humanware / SEL	\$ -	\$ -	\$ -	\$ -	\$ -
Athletics & Extracurriculars	\$ 3,800	\$ -	\$ -	\$ -	\$ -
Summer School	\$ -	\$ -	\$ -	\$ -	\$ -
Facilities	\$ 319,446	\$ 365,342	\$ 347,688	\$ 231,773	\$ 165,605
Safety and Security	\$ 92,784	\$ 101,465	\$ 95,363	\$ 12,632	\$ -
Trades	\$ -	\$ -	\$ -	\$ -	\$ -
Department Budget	\$ -	\$ -	\$ -	\$ -	\$ -
Grievances & Settlements	\$ 18,101	\$ 1,718	\$ 60	\$ -	\$ -
Academic Resources	\$ -	\$ -	\$ -	\$ -	\$ -
Grant & Gift Funds	\$ 178,683	\$ 280,670	\$ 264,329	\$ 135,389	\$ 1,273
Student Activity Funds	\$ 31,548	\$ 29,370	\$ 20,587	\$ 2,801	\$ 72,930
Achievement Component					
Performance Index Score	42.32	46.61			
Performance Index Percent	35.27%	38.84%			

Cost Center 0596CC
Cost Center Description Waverly

	2018 Actual	2019 Actual	2020 Actual	2021 Est. Actual	2022 Budget
General Operating Fund	\$ 3,407,367	\$ 3,451,526	\$ 3,435,856	\$ 3,580,527	\$ 2,634,975
<u>School Controlled</u>	\$ 2,691,198	\$ 2,639,314	\$ 2,546,374	\$ 2,757,848	\$ 2,405,594
School Budget	\$ 2,580,638	\$ 2,552,081	2394157.41	\$ 2,675,297	\$ 2,270,546
Substitutes	\$ 108,985	\$ 86,470	152216.42	\$ 82,551	\$ 135,048
City Funds - Extracurriculars	\$ 1,575	\$ 763	0	\$ -	\$ -
<u>Centrally Managed</u>	\$ 716,169	\$ 812,213	\$ 889,482	\$ 822,679	\$ 229,381
Special Education	\$ 428,279	\$ 480,480	\$ 535,427	\$ 608,045	\$ 210,177
Gifted & Talented	\$ -	\$ -	\$ -	\$ -	\$ -
Early Childhood	\$ 5,923	\$ 62,185	\$ 65,607	\$ 72,554	\$ -
Humanware / SEL	\$ -	\$ -	\$ -	\$ -	\$ -
Athletics & Extracurriculars	\$ 5,069	\$ 2,986	\$ 962	\$ -	\$ -
Summer School	\$ -	\$ -	\$ -	\$ 57	\$ -
Facilities	\$ 172,566	\$ 211,290	\$ 279,051	\$ 141,780	\$ 19,204
Safety and Security	\$ 104,332	\$ 54,772	\$ 8,435	\$ -	\$ -
Trades	\$ -	\$ -	\$ -	\$ -	\$ -
Department Budget	\$ -	\$ -	\$ -	\$ -	\$ -
Grievances & Settlements	\$ -	\$ 500	\$ -	\$ 242	\$ -
Academic Resources	\$ -	\$ -	\$ -	\$ -	\$ -
Grant & Gift Funds	\$ 547,931	\$ 495,154	\$ 400,386	\$ 569,896	\$ 325,982
Student Activity Funds	\$ -	\$ 354	\$ -	\$ -	\$ 12,462
Achievement Component					
Performance Index Score	55.52	49.94			
Performance Index Percent	46.27%	41.61%			

Cost Center 0605CC
Cost Center Description Willow

	2018 Actual	2019 Actual	2020 Actual	2021 Est. Actual	2022 Budget
General Operating Fund	\$ 2,906,896	\$ 3,186,928	\$ 3,034,460	\$ 388,350	\$ -
<u>School Controlled</u>	\$ 1,731,609	\$ 2,217,225	\$ 2,008,616	\$ 252,715	\$ -
School Budget	\$ 1,553,408	\$ 2,021,363	1924036.72	\$ 252,715	\$ -
Substitutes	\$ 173,899	\$ 194,960	83925.14	\$ -	\$ -
City Funds - Extracurriculars	\$ 4,301	\$ 902	654	\$ -	\$ -
<u>Centrally Managed</u>	\$ 1,175,287	\$ 969,704	\$ 1,025,844	\$ 135,635	\$ -
Special Education	\$ 790,235	\$ 605,083	\$ 720,123	\$ 95,511	\$ -
Gifted & Talented	\$ -	\$ -	\$ -	\$ -	\$ -
Early Childhood	\$ 68,961	\$ 30,948	\$ 1,953	\$ 2,724	\$ -
Humanware / SEL	\$ -	\$ -	\$ -	\$ -	\$ -
Athletics & Extracurriculars	\$ -	\$ 5,716	\$ -	\$ -	\$ -
Summer School	\$ -	\$ -	\$ -	\$ -	\$ -
Facilities	\$ 251,463	\$ 267,138	\$ 239,483	\$ 21,545	\$ -
Safety and Security	\$ 64,628	\$ 60,429	\$ 60,310	\$ 5,174	\$ -
Trades	\$ -	\$ -	\$ -	\$ -	\$ -
Department Budget	\$ -	\$ -	\$ -	\$ -	\$ -
Grievances & Settlements	\$ -	\$ 390	\$ 3,976	\$ 10,681	\$ -
Academic Resources	\$ 273	\$ -	\$ -	\$ -	\$ -
Grant & Gift Funds	\$ 860,736	\$ 548,304	\$ 414,123	\$ 14,022	\$ 21,670
Student Activity Funds	\$ 2,194	\$ 4,158	\$ 2,106	\$ -	\$ 3,251
Achievement Component					
Performance Index Score	56.82	53.42			
Performance Index Percent	47.35%	44.52%			

Cost Center 0615CC

Cost Center Description Whitney M Young Leadership Academy

	2018 Actual	2019 Actual	2020 Actual	2021 Est. Actual	2022 Budget
General Operating Fund	\$ 4,043,102	\$ 3,640,328	\$ 2,172,244	\$ 520,376	\$ -
<u>School Controlled</u>	\$ 2,125,003	\$ 1,856,676	\$ 1,239,180	\$ 136,666	\$ -
School Budget	\$ 1,987,316	\$ 1,726,623	1146294.67	\$ 133,851	\$ -
Substitutes	\$ 129,240	\$ 120,314	92735.47	\$ 2,815	\$ -
City Funds - Extracurriculars	\$ 8,448	\$ 9,739	150	\$ -	\$ -
<u>Centrally Managed</u>	\$ 1,918,098	\$ 1,783,651	\$ 933,064	\$ 383,710	\$ -
Special Education	\$ 1,003,066	\$ 935,943	\$ 490,652	\$ 61,489	\$ -
Gifted & Talented	\$ 288,240	\$ 238,074	\$ 27,239	\$ -	\$ -
Early Childhood	\$ -	\$ -	\$ -	\$ -	\$ -
Humanware / SEL	\$ -	\$ -	\$ -	\$ -	\$ -
Athletics & Extracurriculars	\$ 109,579	\$ 64,151	\$ 55,355	\$ -	\$ -
Summer School	\$ -	\$ -	\$ -	\$ -	\$ -
Facilities	\$ 411,183	\$ 400,283	\$ 307,353	\$ 277,683	\$ -
Safety and Security	\$ 105,938	\$ 74,050	\$ 52,466	\$ 44,538	\$ -
Trades	\$ 92	\$ -	\$ -	\$ -	\$ -
Department Budget	\$ -	\$ -	\$ -	\$ -	\$ -
Grievances & Settlements	\$ -	\$ 71,151	\$ -	\$ -	\$ -
Academic Resources	\$ -	\$ -	\$ -	\$ -	\$ -
Grant & Gift Funds	\$ 271,984	\$ 152,941	\$ 120,234	\$ 102,909	\$ (4,878)
Student Activity Funds	\$ 8,361	\$ 2,346	\$ 3,302	\$ 59	\$ 8,534
Achievement Component					
Performance Index Score	89.19	86.40			
Performance Index Percent	74.32%	72.00%			

Cost Center	0616CC				
Cost Center Description	Wilbur Wright				
	2018	2019	2020	2021	2022
	Actual	Actual	Actual	Est. Actual	Budget
General Operating Fund	\$ 5,926,331	\$ 5,823,417	\$ 5,519,945	\$ 5,439,820	\$ 4,036,003
<u>School Controlled</u>	\$ 3,985,242	\$ 4,207,652	\$ 3,882,865	\$ 3,819,742	\$ 3,900,182
School Budget	\$ 3,818,717	\$ 4,084,126	3789436.81	\$ 3,687,998	\$ 3,674,614
Substitutes	\$ 166,291	\$ 121,233	92068.56	\$ 131,744	\$ 225,568
City Funds - Extracurriculars	\$ 235	\$ 2,293	1359.48	\$ -	\$ -
<u>Centrally Managed</u>	\$ 1,941,089	\$ 1,615,766	\$ 1,637,080	\$ 1,620,078	\$ 135,821
Special Education	\$ 1,324,052	\$ 1,072,328	\$ 1,191,121	\$ 1,293,285	\$ -
Gifted & Talented	\$ -	\$ -	\$ -	\$ -	\$ -
Early Childhood	\$ -	\$ 0	\$ 446	\$ 120,471	\$ -
Humanware / SEL	\$ -	\$ -	\$ -	\$ -	\$ -
Athletics & Extracurriculars	\$ 10,520	\$ 6,905	\$ 2,421	\$ -	\$ -
Summer School	\$ -	\$ -	\$ -	\$ -	\$ -
Facilities	\$ 488,630	\$ 447,371	\$ 350,816	\$ 128,606	\$ 135,821
Safety and Security	\$ 93,478	\$ 82,905	\$ 92,276	\$ 77,716	\$ -
Trades	\$ 368	\$ -	\$ -	\$ -	\$ -
Department Budget	\$ 24,040	\$ 3,894	\$ -	\$ -	\$ -
Grievances & Settlements	\$ -	\$ 2,362	\$ -	\$ -	\$ -
Academic Resources	\$ -	\$ -	\$ -	\$ -	\$ -
Grant & Gift Funds	\$ 717,383	\$ 634,911	\$ 818,550	\$ 940,013	\$ 794,806
Student Activity Funds	\$ 106	\$ 13,134	\$ 21,114	\$ 1,741	\$ 8,754
Achievement Component					
Performance Index Score	63.26	58.55			
Performance Index Percent	52.72%	48.80%			

Cost Center 0621CC
Cost Center Description William Rainey Harper

	2018 Actual	2019 Actual	2020 Actual	2021 Est. Actual	2022 Budget
General Operating Fund	\$ 4,176	\$ 1,922,247	\$ 2,361,978	\$ 2,682,798	\$ 2,358,073
<u>School Controlled</u>	\$ -	\$ 1,248,831	\$ 1,783,285	\$ 2,001,505	\$ 2,311,729
School Budget	\$ -	\$ 1,157,139	1721919.83	\$ 1,936,932	\$ 2,193,858
Substitutes	\$ -	\$ 91,692	61365	\$ 64,573	\$ 117,871
City Funds - Extracurriculars	\$ -	\$ -	0	\$ -	\$ -
<u>Centrally Managed</u>	\$ 4,176	\$ 673,416	\$ 578,694	\$ 681,293	\$ 46,344
Special Education	\$ -	\$ 297,462	\$ 243,080	\$ 397,020	\$ -
Gifted & Talented	\$ -	\$ -	\$ -	\$ -	\$ -
Early Childhood	\$ -	\$ 247,622	\$ 215,215	\$ 164,118	\$ -
Humanware / SEL	\$ -	\$ -	\$ -	\$ -	\$ -
Athletics & Extracurriculars	\$ -	\$ -	\$ -	\$ -	\$ -
Summer School	\$ -	\$ -	\$ -	\$ -	\$ -
Facilities	\$ 4,176	\$ 84,586	\$ 63,644	\$ 66,247	\$ 46,344
Safety and Security	\$ -	\$ 43,487	\$ 53,875	\$ 53,909	\$ -
Trades	\$ -	\$ -	\$ -	\$ -	\$ -
Department Budget	\$ -	\$ -	\$ -	\$ -	\$ -
Grievances & Settlements	\$ -	\$ 260	\$ 2,879	\$ -	\$ -
Academic Resources	\$ -	\$ -	\$ -	\$ -	\$ -
Grant & Gift Funds	\$ -	\$ 14,089	\$ 202,232	\$ 249,357	\$ 288,594
Student Activity Funds	\$ -	\$ 5,379	\$ 1,887	\$ 970	\$ 8,777
Achievement Component					
Performance Index Score	NA	75.94			
Performance Index Percent	NA	63.28%			

Cost Center 0622CC
Cost Center Description William Cullen Bryant

	2018 Actual	2019 Actual	2020 Actual	2021 Est. Actual	2022 Budget
General Operating Fund	\$ 4,771,851	\$ 4,405,478	\$ 4,178,221	\$ 3,958,996	\$ 3,265,943
<u>School Controlled</u>	\$ 3,744,978	\$ 3,486,345	\$ 3,176,954	\$ 3,053,625	\$ 3,164,456
School Budget	\$ 3,587,264	\$ 3,343,061	3086919.84	\$ 2,999,432	\$ 3,075,267
Substitutes	\$ 157,714	\$ 143,285	90034.42	\$ 54,193	\$ 89,189
City Funds - Extracurriculars	\$ -	\$ -	0	\$ -	\$ -
<u>Centrally Managed</u>	\$ 1,026,873	\$ 919,133	\$ 1,001,267	\$ 905,371	\$ 101,487
Special Education	\$ 585,164	\$ 465,329	\$ 590,118	\$ 623,777	\$ -
Gifted & Talented	\$ -	\$ -	\$ -	\$ -	\$ -
Early Childhood	\$ 127,597	\$ 136,670	\$ 118,067	\$ 139,397	\$ -
Humanware / SEL	\$ -	\$ -	\$ -	\$ -	\$ -
Athletics & Extracurriculars	\$ -	\$ 7,763	\$ -	\$ -	\$ -
Summer School	\$ -	\$ -	\$ -	\$ 80	\$ -
Facilities	\$ 239,454	\$ 265,183	\$ 235,667	\$ 79,392	\$ 101,487
Safety and Security	\$ 74,658	\$ 43,630	\$ 57,415	\$ 62,465	\$ -
Trades	\$ -	\$ -	\$ -	\$ -	\$ -
Department Budget	\$ -	\$ -	\$ -	\$ -	\$ -
Grievances & Settlements	\$ -	\$ 559	\$ -	\$ 260	\$ -
Academic Resources	\$ -	\$ -	\$ -	\$ -	\$ -
Grant & Gift Funds	\$ 131,561	\$ 210,425	\$ 421,574	\$ 662,079	\$ 486,294
Student Activity Funds	\$ 829	\$ 9,619	\$ 685	\$ 574	\$ 5,609
Achievement Component					
Performance Index Score	64.92	67.34			
Performance Index Percent	54.10%	56.12%			

Cost Center 0624CC
Cost Center Description Willson

	2018 Actual	2019 Actual	2020 Actual	2021 Est. Actual	2022 Budget
General Operating Fund	\$ 4,464,226	\$ 4,769,964	\$ 4,744,529	\$ 4,857,684	\$ 2,834,827
<u>School Controlled</u>	\$ 2,889,082	\$ 2,794,623	\$ 2,918,717	\$ 3,135,727	\$ 2,696,333
School Budget	\$ 2,752,624	\$ 2,651,011	2762742.32	\$ 3,022,191	\$ 2,519,583
Substitutes	\$ 133,793	\$ 139,692	153288.02	\$ 113,536	\$ 176,750
City Funds - Extracurriculars	\$ 2,665	\$ 3,920	2686.25	\$ -	\$ -
<u>Centrally Managed</u>	\$ 1,575,145	\$ 1,975,340	\$ 1,825,813	\$ 1,721,957	\$ 138,493
Special Education	\$ 1,166,838	\$ 1,399,005	\$ 1,290,908	\$ 1,252,422	\$ -
Gifted & Talented	\$ -	\$ -	\$ -	\$ -	\$ -
Early Childhood	\$ -	\$ 117,722	\$ 127,927	\$ 126,455	\$ -
Humanware / SEL	\$ -	\$ -	\$ -	\$ -	\$ -
Athletics & Extracurriculars	\$ 1,251	\$ -	\$ -	\$ -	\$ -
Summer School	\$ -	\$ -	\$ -	\$ 56	\$ -
Facilities	\$ 342,960	\$ 376,755	\$ 339,322	\$ 277,510	\$ 138,493
Safety and Security	\$ 63,850	\$ 66,684	\$ 66,279	\$ 64,521	\$ -
Trades	\$ -	\$ -	\$ -	\$ -	\$ -
Department Budget	\$ -	\$ -	\$ -	\$ -	\$ -
Grievances & Settlements	\$ 246	\$ 15,174	\$ 1,376	\$ 993	\$ -
Academic Resources	\$ -	\$ -	\$ -	\$ -	\$ -
Grant & Gift Funds	\$ 1,043,479	\$ 934,003	\$ 955,598	\$ 959,252	\$ 738,695
Student Activity Funds	\$ -	\$ 1,919	\$ -	\$ 2,759	\$ 6,655
Achievement Component					
Performance Index Score	47.52	51.40			
Performance Index Percent	39.60%	42.84%			

Cost Center 0691CC**Cost Center Description Cleveland School of Science and Medicine**

	2018 Actual	2019 Actual	2020 Actual	2021 Est. Actual	2022 Budget
General Operating Fund	\$ 4,214,074	\$ 4,270,883	\$ 3,644,272	\$ 3,366,769	\$ 2,909,754
<u>School Controlled</u>	\$ 3,173,967	\$ 3,312,758	\$ 2,679,924	\$ 2,592,824	\$ 2,781,672
School Budget	\$ 3,064,765	\$ 3,202,036	2592203.27	\$ 2,549,220	\$ 2,704,433
Substitutes	\$ 103,042	\$ 110,428	84449.93	\$ 43,604	\$ 77,239
City Funds - Extracurriculars	\$ 6,160	\$ 294	3271.15	\$ -	\$ -
<u>Centrally Managed</u>	\$ 1,040,107	\$ 958,125	\$ 964,347	\$ 773,945	\$ 128,082
Special Education	\$ 601,026	\$ 603,061	\$ 554,605	\$ 557,092	\$ -
Gifted & Talented	\$ -	\$ -	\$ -	\$ -	\$ -
Early Childhood	\$ -	\$ -	\$ -	\$ -	\$ -
Humanware / SEL	\$ -	\$ -	\$ -	\$ -	\$ -
Athletics & Extracurriculars	\$ 67,273	\$ 63,668	\$ 38,042	\$ 33,027	\$ -
Summer School	\$ -	\$ -	\$ -	\$ -	\$ -
Facilities	\$ 210,185	\$ 253,216	\$ 282,984	\$ 151,491	\$ 128,082
Safety and Security	\$ 65,409	\$ 37,836	\$ 31,470	\$ 31,806	\$ -
Trades	\$ -	\$ -	\$ -	\$ -	\$ -
Department Budget	\$ -	\$ -	\$ -	\$ -	\$ -
Grievances & Settlements	\$ 96,214	\$ 344	\$ 57,248	\$ 529	\$ -
Academic Resources	\$ -	\$ -	\$ -	\$ -	\$ -
Grant & Gift Funds	\$ 265,097	\$ 60,394	\$ 367,556	\$ 636,720	\$ 421,732
Student Activity Funds	\$ 20,277	\$ 39,648	\$ 37,671	\$ 7,594	\$ 14,152
Achievement Component					
Performance Index Score	95.97	92.22			
Performance Index Percent	79.97%	76.85%			

Cost Center 0692CC**Cost Center Description Cleveland School of Architecture & Design**

	2018 Actual	2019 Actual	2020 Actual	2021 Est. Actual	2022 Budget
General Operating Fund	\$ 3,320,203	\$ 3,426,402	\$ 2,975,851	\$ 2,855,006	\$ 2,631,483
<u>School Controlled</u>	\$ 2,969,035	\$ 3,082,911	\$ 2,623,852	\$ 2,643,240	\$ 2,500,802
School Budget	\$ 2,907,955	\$ 3,050,770	2554803.44	\$ 2,599,808	\$ 2,422,992
Substitutes	\$ 57,404	\$ 31,848	65776.36	\$ 43,432	\$ 77,810
City Funds - Extracurriculars	\$ 3,676	\$ 294	3272.12	\$ -	\$ -
<u>Centrally Managed</u>	\$ 351,168	\$ 343,491	\$ 351,999	\$ 211,766	\$ 130,681
Special Education	\$ -	\$ -	\$ -	\$ -	\$ -
Gifted & Talented	\$ -	\$ -	\$ -	\$ -	\$ -
Early Childhood	\$ -	\$ -	\$ -	\$ -	\$ -
Humanware / SEL	\$ -	\$ -	\$ -	\$ -	\$ -
Athletics & Extracurriculars	\$ 65,793	\$ 51,528	\$ 16,089	\$ 28,333	\$ -
Summer School	\$ -	\$ -	\$ -	\$ -	\$ -
Facilities	\$ 210,248	\$ 253,894	\$ 283,069	\$ 151,536	\$ 130,681
Safety and Security	\$ 65,428	\$ 37,847	\$ 31,479	\$ 31,816	\$ -
Trades	\$ -	\$ -	\$ -	\$ -	\$ -
Department Budget	\$ -	\$ -	\$ -	\$ -	\$ -
Grievances & Settlements	\$ 9,699	\$ 221	\$ 21,362	\$ 81	\$ -
Academic Resources	\$ -	\$ -	\$ -	\$ -	\$ -
Grant & Gift Funds	\$ 109,346	\$ 79,803	\$ 228,189	\$ 281,055	\$ 281,690
Student Activity Funds	\$ 24,526	\$ 24,102	\$ 27,100	\$ 8,216	\$ 8,622
Achievement Component					
Performance Index Score	89.94	90.40			
Performance Index Percent	74.95%	75.33%			

Cost Center	0801CC				
Cost Center Description	Cleveland School of the Arts				
	2018	2019	2020	2021	2022
	Actual	Actual	Actual	Est. Actual	Budget
General Operating Fund	\$ 5,245,579	\$ 4,711,212	\$ 4,635,034	\$ 4,314,430	\$ 4,441,147
<u>School Controlled</u>	\$ 4,470,525	\$ 3,990,775	\$ 3,921,636	\$ 3,767,716	\$ 3,911,453
School Budget	\$ 4,281,346	\$ 3,840,056	3816384.96	\$ 3,679,331	\$ 3,766,172
Substitutes	\$ 189,179	\$ 150,216	105251.17	\$ 88,385	\$ 145,280
City Funds - Extracurriculars	\$ -	\$ 502	0	\$ -	\$ -
<u>Centrally Managed</u>	\$ 775,054	\$ 720,437	\$ 713,398	\$ 546,713	\$ 529,695
Special Education	\$ 29,234	\$ 41,304	\$ 119,164	\$ 144,815	\$ 315,265
Gifted & Talented	\$ -	\$ -	\$ -	\$ -	\$ -
Early Childhood	\$ -	\$ -	\$ -	\$ -	\$ -
Humanware / SEL	\$ -	\$ -	\$ -	\$ -	\$ -
Athletics & Extracurriculars	\$ 13,399	\$ 12,229	\$ -	\$ -	\$ -
Summer School	\$ -	\$ -	\$ -	\$ -	\$ -
Facilities	\$ 482,316	\$ 501,066	\$ 449,061	\$ 296,706	\$ 214,429
Safety and Security	\$ 96,915	\$ 159,081	\$ 142,583	\$ 104,207	\$ -
Trades	\$ -	\$ -	\$ -	\$ -	\$ -
Department Budget	\$ -	\$ -	\$ -	\$ -	\$ -
Grievances & Settlements	\$ 153,190	\$ 6,757	\$ 2,590	\$ 985	\$ -
Academic Resources	\$ -	\$ -	\$ -	\$ -	\$ -
Grant & Gift Funds	\$ 367,825	\$ 668,688	\$ 474,405	\$ 522,766	\$ 776,388
Student Activity Funds	\$ 25,145	\$ 26,474	\$ 26,610	\$ 2,265	\$ 21,574
Achievement Component					
Performance Index Score	75.15	77.60			
Performance Index Percent	62.63%	64.67%			

Cost Center	0802CC				
Cost Center Description	Garrett Morgan				
	2018	2019	2020	2021	2022
	Actual	Actual	Actual	Est. Actual	Budget
General Operating Fund	\$ 4,237,201	\$ 4,145,823	\$ 3,857,784	\$ 3,973,651	\$ 3,019,920
<u>School Controlled</u>	\$ 2,819,793	\$ 2,596,886	\$ 2,612,909	\$ 3,038,287	\$ 2,676,333
School Budget	\$ 2,721,409	\$ 2,534,230	2500120.19	\$ 2,980,585	\$ 2,585,066
Substitutes	\$ 98,384	\$ 62,656	112789.12	\$ 57,702	\$ 91,266
City Funds - Extracurriculars	\$ -	\$ -	0	\$ -	\$ -
<u>Centrally Managed</u>	\$ 1,417,408	\$ 1,548,937	\$ 1,244,875	\$ 935,364	\$ 343,588
Special Education	\$ 901,001	\$ 980,570	\$ 750,476	\$ 684,546	\$ 210,177
Gifted & Talented	\$ -	\$ -	\$ -	\$ -	\$ -
Early Childhood	\$ -	\$ -	\$ -	\$ -	\$ -
Humanware / SEL	\$ -	\$ -	\$ -	\$ -	\$ -
Athletics & Extracurriculars	\$ 13,474	\$ 4,019	\$ 3,279	\$ -	\$ -
Summer School	\$ -	\$ -	\$ -	\$ -	\$ -
Facilities	\$ 396,405	\$ 453,743	\$ 382,174	\$ 150,192	\$ 133,411
Safety and Security	\$ 105,067	\$ 108,032	\$ 108,945	\$ 100,394	\$ -
Trades	\$ 1,462	\$ -	\$ -	\$ -	\$ -
Department Budget	\$ -	\$ -	\$ -	\$ -	\$ -
Grievances & Settlements	\$ -	\$ 2,573	\$ -	\$ 233	\$ -
Academic Resources	\$ -	\$ -	\$ -	\$ -	\$ -
Grant & Gift Funds	\$ 182,060	\$ 235,523	\$ 375,319	\$ 607,912	\$ 685,106
Student Activity Funds	\$ 4,599	\$ 11,625	\$ 7,925	\$ 714	\$ 2,753
Achievement Component					
Performance Index Score	53.81	55.24			
Performance Index Percent	44.84%	46.03%			

Cost Center 0804CC**Cost Center Description Martin Luther King Jr Campus**

	2018 Actual	2019 Actual	2020 Actual	2021 Est. Actual	2022 Budget
General Operating Fund	\$ 5,434,933	\$ 5,237,747	\$ 4,874,471	\$ 508,177	\$ 367,495
<u>School Controlled</u>	\$ 3,769,985	\$ 3,392,743	\$ 3,246,404	\$ 267,427	\$ -
School Budget	\$ 3,524,926	\$ 3,136,446	3098157.35	\$ 267,427	\$ -
Substitutes	\$ 240,357	\$ 256,297	148246.98	\$ -	\$ -
City Funds - Extracurriculars	\$ 4,702	\$ -	0	\$ -	\$ -
<u>Centrally Managed</u>	\$ 1,664,948	\$ 1,845,004	\$ 1,628,066	\$ 240,749	\$ 367,495
Special Education	\$ 776,610	\$ 780,750	\$ 751,213	\$ 84,079	\$ -
Gifted & Talented	\$ -	\$ -	\$ -	\$ -	\$ -
Early Childhood	\$ -	\$ -	\$ -	\$ -	\$ -
Humanware / SEL	\$ 450	\$ -	\$ -	\$ -	\$ -
Athletics & Extracurriculars	\$ 105,266	\$ 70,692	\$ 94,826	\$ 856	\$ -
Summer School	\$ -	\$ -	\$ -	\$ -	\$ -
Facilities	\$ 564,033	\$ 718,145	\$ 608,500	\$ 95,454	\$ 367,495
Safety and Security	\$ 209,013	\$ 146,051	\$ 165,011	\$ 60,080	\$ -
Trades	\$ 225	\$ -	\$ -	\$ -	\$ -
Department Budget	\$ 123	\$ -	\$ -	\$ -	\$ -
Grievances & Settlements	\$ 9,228	\$ 129,366	\$ 8,516	\$ 280	\$ -
Academic Resources	\$ -	\$ -	\$ -	\$ -	\$ -
Grant & Gift Funds	\$ 290,573	\$ 235,406	\$ 280,300	\$ 105,701	\$ (56,162)
Student Activity Funds	\$ 19,986	\$ 18,355	\$ 16,015	\$ 128	\$ 33,274
Achievement Component					
Performance Index Score	45.81	40.01			
Performance Index Percent	38.18%	33.34%			

Cost Center	0805CC				
Cost Center Description	Ginn Academy				
	2018	2019	2020	2021	2022
	Actual	Actual	Actual	Est. Actual	Budget
General Operating Fund	\$ 4,308,827	\$ 4,342,586	\$ 4,056,278	\$ 3,843,784	\$ 3,585,919
<u>School Controlled</u>	\$ 3,638,898	\$ 3,641,907	\$ 3,299,537	\$ 3,281,794	\$ 3,528,667
School Budget	\$ 3,464,223	\$ 3,429,412	3215333.15	\$ 3,232,728	\$ 3,453,333
Substitutes	\$ 174,675	\$ 212,495	84203.99	\$ 49,066	\$ 75,334
City Funds - Extracurriculars	\$ -	\$ -	0	\$ -	\$ -
<u>Centrally Managed</u>	\$ 669,929	\$ 700,679	\$ 756,741	\$ 561,990	\$ 57,252
Special Education	\$ 206,493	\$ 182,938	\$ 198,285	\$ 276,016	\$ -
Gifted & Talented	\$ -	\$ -	\$ -	\$ -	\$ -
Early Childhood	\$ -	\$ -	\$ -	\$ -	\$ -
Humanware / SEL	\$ -	\$ -	\$ -	\$ -	\$ -
Athletics & Extracurriculars	\$ 4,070	\$ -	\$ -	\$ -	\$ -
Summer School	\$ -	\$ -	\$ -	\$ -	\$ -
Facilities	\$ 344,786	\$ 377,529	\$ 410,572	\$ 167,629	\$ 57,252
Safety and Security	\$ 93,797	\$ 140,016	\$ 147,883	\$ 117,465	\$ -
Trades	\$ -	\$ -	\$ -	\$ -	\$ -
Department Budget	\$ -	\$ 26	\$ -	\$ -	\$ -
Grievances & Settlements	\$ 20,782	\$ 170	\$ -	\$ 880	\$ -
Academic Resources	\$ -	\$ -	\$ -	\$ -	\$ -
Grant & Gift Funds	\$ 120,333	\$ 157,366	\$ 262,028	\$ 528,880	\$ 378,626
Student Activity Funds	\$ 21,206	\$ 21,890	\$ 19,045	\$ 4,928	\$ 24,250
Achievement Component					
Performance Index Score	49.65	45.90			
Performance Index Percent	41.37%	38.25%			

Cost Center	0933CC				
Cost Center Description	High Tech Academy				
	2018	2019	2020	2021	2022
	Actual	Actual	Actual	Est. Actual	Budget
General Operating Fund	\$ 397,207	\$ 297,111	\$ 273,399	\$ 250,217	\$ 368,248
<u>School Controlled</u>	\$ 397,207	\$ 297,111	\$ 273,399	\$ 250,217	\$ 368,248
School Budget	\$ 397,207	\$ 297,111	273399.46	\$ 250,217	\$ 368,248
Substitutes	\$ -	\$ -	0	\$ -	\$ -
City Funds - Extracurriculars	\$ -	\$ -	0	\$ -	\$ -
<u>Centrally Managed</u>	\$ -	\$ -	\$ -	\$ -	\$ -
Special Education	\$ -	\$ -	\$ -	\$ -	\$ -
Gifted & Talented	\$ -	\$ -	\$ -	\$ -	\$ -
Early Childhood	\$ -	\$ -	\$ -	\$ -	\$ -
Humanware / SEL	\$ -	\$ -	\$ -	\$ -	\$ -
Athletics & Extracurriculars	\$ -	\$ -	\$ -	\$ -	\$ -
Summer School	\$ -	\$ -	\$ -	\$ -	\$ -
Facilities	\$ -	\$ -	\$ -	\$ -	\$ -
Safety and Security	\$ -	\$ -	\$ -	\$ -	\$ -
Trades	\$ -	\$ -	\$ -	\$ -	\$ -
Department Budget	\$ -	\$ -	\$ -	\$ -	\$ -
Grievances & Settlements	\$ -	\$ -	\$ -	\$ -	\$ -
Academic Resources	\$ -	\$ -	\$ -	\$ -	\$ -
Grant & Gift Funds	\$ -	\$ -	\$ -	\$ -	\$ -
Student Activity Funds	\$ -	\$ -	\$ -	\$ -	\$ 1,284
Achievement Component					
Performance Index Score	NA	NA			
Performance Index Percent	NA	NA			

NON-PUBLIC & RESIDENTIAL SCHOOLS



Non-Public Schools

	2018 Actual	2019 Actual	2020 Actual	2021 Est. Actual	2022 Budget
<u>4008CC Auxiliary Services Administration</u>	\$ 414,897	\$ 353,469	\$ 1,301,715	\$ 764,248	\$ 234,709
Auxilliary Services Funds	\$ 414,897	\$ 353,469	\$ 1,301,715	\$ 764,248	\$ 234,709
Grant & Gift Funds	\$ -	\$ -	\$ -	\$ -	\$ -
<u>0704CC Benedictine</u>	\$ 268,600	\$ 411,358	\$ 365,061	\$ 401,849	\$ 225,771
Auxilliary Services Funds	\$ 268,600	\$ 346,068	\$ 274,819	\$ 267,508	\$ 88,305
Grant & Gift Funds	\$ 69,407	\$ 65,290	\$ 90,243	\$ 134,341	\$ 137,466
<u>0708CC Birchwood</u>	\$ 71,519	\$ -	\$ -	\$ -	\$ -
Auxilliary Services Funds	\$ 71,519	\$ -	\$ -	\$ -	\$ -
Grant & Gift Funds	\$ -	\$ -	\$ -	\$ -	\$ -
<u>0713CC Holy Name Elementary</u>	\$ 361,822	\$ 353,776	\$ 281,876	\$ 387,468	\$ 389,229
Auxilliary Services Funds	\$ 172,139	\$ 147,720	\$ 147,720	\$ 147,720	\$ 217,765
Grant & Gift Funds	\$ 189,683	\$ 206,056	\$ 134,156	\$ 239,748	\$ 171,464
<u>0714CC Gerson</u>	\$ 18,337	\$ -	\$ 1,018	\$ 4,608	\$ 9,193
Auxilliary Services Funds	\$ 18,337	\$ -	\$ -	\$ -	\$ -
Grant & Gift Funds	\$ -	\$ -	\$ 1,018	\$ 4,608	\$ 9,193
<u>0720CC Luther Memorial School</u>	\$ 375,426	\$ 366,559	\$ 296,799	\$ 408,685	\$ 591,268
Auxilliary Services Funds	\$ 235,297	\$ 169,593	\$ 138,833	\$ 206,171	\$ 284,384
Grant & Gift Funds	\$ 140,129	\$ 196,967	\$ 157,966	\$ 202,513	\$ 306,883
<u>0725CC Our Lady of Angels</u>	\$ 612,514	\$ 595,624	\$ 605,737	\$ 487,235	\$ 318,915
Auxilliary Services Funds	\$ 382,394	\$ 332,845	\$ 465,188	\$ 236,126	\$ 131,414
Grant & Gift Funds	\$ 230,120	\$ 262,779	\$ 140,549	\$ 251,108	\$ 187,502
<u>0726CC Mary Queen of Peace</u>	\$ 365,307	\$ 637,214	\$ 576,416	\$ 763,966	\$ 299,788
Auxilliary Services Funds	\$ 192,585	\$ 299,260	\$ 347,477	\$ 322,275	\$ 14,539
Grant & Gift Funds	\$ 172,723	\$ 337,954	\$ 228,938	\$ 441,691	\$ 285,250
<u>0728CC Cleveland Central Catholic</u>	\$ 920,442	\$ 900,831	\$ 800,463	\$ 1,144,647	\$ 998,610
Auxilliary Services Funds	\$ 533,407	\$ 387,154	\$ 396,221	\$ 449,642	\$ 593,935
Grant & Gift Funds	\$ 387,035	\$ 513,677	\$ 404,242	\$ 695,004	\$ 404,675
<u>0731CC Our Lady of Mount Carmel West</u>	\$ 323,869	\$ 373,976	\$ 323,731	\$ 306,628	\$ 252,402
Auxilliary Services Funds	\$ 171,820	\$ 205,928	\$ 195,895	\$ 132,700	\$ 98,676
Grant & Gift Funds	\$ 152,049	\$ 168,048	\$ 127,836	\$ 173,928	\$ 153,726
<u>0735CC St Adalbert</u>	\$ 369,316	\$ 588,744	\$ 723,084	\$ 972,767	\$ 561,655
Auxilliary Services Funds	\$ 185,395	\$ 251,715	\$ 415,882	\$ 349,273	\$ 195,170
Grant & Gift Funds	\$ 183,921	\$ 337,029	\$ 307,201	\$ 623,494	\$ 366,485
<u>0736CC Cleveland Montessori</u>	\$ 86,571	\$ 57,231	\$ 48,220	\$ 51,799	\$ 104,449
Auxilliary Services Funds	\$ 79,321	\$ 44,005	\$ 44,856	\$ 32,999	\$ 85,556
Grant & Gift Funds	\$ 7,250	\$ 13,226	\$ 3,363	\$ 18,800	\$ 18,892
<u>0738CC St Agatha-St Aloysius</u>	\$ 212,513	\$ 255,338	\$ 171,408	\$ 415,757	\$ 554,935
Auxilliary Services Funds	\$ 124,569	\$ 122,708	\$ 87,623	\$ 124,358	\$ 323,161
Grant & Gift Funds	\$ 87,944	\$ 132,630	\$ 83,785	\$ 291,399	\$ 231,775

Non-Public Schools

	2018 Actual	2019 Actual	2020 Actual	2021 Est. Actual	2022 Budget
<u>0742CC Cleveland Clinic Center for Autism</u>	\$ 33,387	\$ -	\$ -	\$ -	\$ -
Auxilliary Services Funds	\$ 33,387	\$ -	\$ -	\$ -	\$ -
Grant & Gift Funds	\$ -	\$ -	\$ -	\$ -	\$ -
<u>0744CC Archbishop Lyke-St Timothy</u>	\$ 3,530	\$ (3,530)	\$ -	\$ -	\$ -
Auxilliary Services Funds	\$ -	\$ -	\$ -	\$ -	\$ -
Grant & Gift Funds	\$ 3,530	\$ (3,530)	\$ -	\$ -	\$ -
<u>0747CC St Francis</u>	\$ 440,394	\$ 386,637	\$ 339,967	\$ 451,904	\$ 438,389
Auxilliary Services Funds	\$ 243,693	\$ 183,597	\$ 152,833	\$ 118,941	\$ 218,979
Grant & Gift Funds	\$ 196,701	\$ 203,040	\$ 187,134	\$ 332,963	\$ 219,410
<u>0749CC Archbishop Lyke-St Henry</u>	\$ 243,163	\$ 339,249	\$ 231,706	\$ 355,872	\$ 209,337
Auxilliary Services Funds	\$ 143,010	\$ 170,314	\$ 113,130	\$ 164,364	\$ 81,628
Grant & Gift Funds	\$ 100,153	\$ 168,934	\$ 118,576	\$ 191,508	\$ 127,709
<u>0751CC St Ignatius Elementary</u>	\$ 558,225	\$ 470,162	\$ 564,525	\$ 444,621	\$ 472,820
Auxilliary Services Funds	\$ 347,303	\$ 264,142	\$ 328,430	\$ 156,472	\$ 272,540
Grant & Gift Funds	\$ 210,922	\$ 206,020	\$ 236,094	\$ 288,150	\$ 200,280
<u>0752CC St Ignatius High School</u>	\$ 1,588,549	\$ 1,083,874	\$ 1,147,084	\$ 1,120,117	\$ 1,378,660
Auxilliary Services Funds	\$ 1,575,203	\$ 1,051,978	\$ 1,119,249	\$ 1,038,819	\$ 1,001,024
Grant & Gift Funds	\$ 13,346	\$ 31,896	\$ 27,835	\$ 81,298	\$ 377,635
<u>0753CC St Jerome</u>	\$ 454,729	\$ 440,829	\$ 372,146	\$ 344,067	\$ 344,915
Auxilliary Services Funds	\$ 318,691	\$ 235,035	\$ 223,611	\$ 99,261	\$ 162,032
Grant & Gift Funds	\$ 136,038	\$ 205,794	\$ 148,535	\$ 244,806	\$ 182,883
<u>0757CC St John Lutheran</u>	\$ 243,718	\$ 214,728	\$ 172,413	\$ 281,572	\$ 317,958
Auxilliary Services Funds	\$ 204,308	\$ 111,582	\$ 102,283	\$ 145,844	\$ 167,235
Grant & Gift Funds	\$ 39,410	\$ 103,146	\$ 70,129	\$ 135,728	\$ 150,723
<u>0759CC St Joseph Academy</u>	\$ 523,099	\$ 756,398	\$ 590,907	\$ 711,183	\$ 761,453
Auxilliary Services Funds	\$ 457,232	\$ 682,407	\$ 507,573	\$ 600,925	\$ 660,834
Grant & Gift Funds	\$ 65,867	\$ 73,991	\$ 83,333	\$ 110,258	\$ 100,619
<u>0764CC Villa Angela-St Joseph High School</u>	\$ 477,685	\$ 399,044	\$ 334,651	\$ 570,242	\$ 480,655
Auxilliary Services Funds	\$ 418,034	\$ 321,548	\$ 277,251	\$ 407,800	\$ 338,005
Grant & Gift Funds	\$ 59,651	\$ 77,496	\$ 57,399	\$ 162,442	\$ 142,650
<u>0765CC Office of Catholic Education</u>	\$ 345,565	\$ 96,282	\$ 15,288	\$ -	\$ -
Auxilliary Services Funds	\$ -	\$ -	\$ -	\$ -	\$ -
Grant & Gift Funds	\$ 345,565	\$ 96,282	\$ 15,288	\$ -	\$ -
<u>0766CC St Leo the Great</u>	\$ 326,827	\$ 472,380	\$ 328,821	\$ 397,485	\$ 464,755
Auxilliary Services Funds	\$ 161,426	\$ 295,651	\$ 195,000	\$ 138,601	\$ 319,440
Grant & Gift Funds	\$ 165,401	\$ 176,729	\$ 133,821	\$ 258,884	\$ 145,315
<u>0767CC Urban Community School</u>	\$ 619,109	\$ 708,787	\$ 738,435	\$ 939,935	\$ 1,047,525
Auxilliary Services Funds	\$ 352,433	\$ 335,903	\$ 451,818	\$ 261,277	\$ 671,359
Grant & Gift Funds	\$ 266,676	\$ 372,884	\$ 286,617	\$ 678,658	\$ 376,166

Non-Public Schools

	2018 Actual	2019 Actual	2020 Actual	2021 Est. Actual	2022 Budget
<u>0769CC St Mark</u>	\$ 532,081	\$ 509,794	\$ 491,253	\$ 395,226	\$ 285,964
Auxilliary Services Funds	\$ 356,766	\$ 399,625	\$ 415,845	\$ 276,905	\$ 185,920
Grant & Gift Funds	\$ 175,316	\$ 110,168	\$ 75,408	\$ 118,321	\$ 100,045
<u>0772CC St Mary Byzantine</u>	\$ 244,104	\$ 345,438	\$ 310,287	\$ 315,321	\$ 256,945
Auxilliary Services Funds	\$ 134,023	\$ 153,095	\$ 191,980	\$ 98,709	\$ 148,301
Grant & Gift Funds	\$ 110,082	\$ 192,343	\$ 118,307	\$ 216,612	\$ 108,643
<u>0776CC Montessori High School at University Circle</u>	\$ 46,601	\$ -	\$ -	\$ -	\$ -
Auxilliary Services Funds	\$ 46,601	\$ -	\$ -	\$ -	\$ -
Grant & Gift Funds	\$ -	\$ -	\$ -	\$ -	\$ -
<u>0777CC Lakewood Lutheran</u>	\$ 33	\$ 3,509	\$ 2,317	\$ 17,216	\$ 6,168
Auxilliary Services Funds	\$ -	\$ -	\$ -	\$ -	\$ -
Grant & Gift Funds	\$ 33	\$ 3,509	\$ 2,317	\$ 17,216	\$ 6,168
<u>0785CC St Rocco</u>	\$ 200,086	\$ 234,231	\$ 259,172	\$ 344,210	\$ 224,821
Auxilliary Services Funds	\$ 79,639	\$ 114,110	\$ 131,511	\$ 118,471	\$ 75,191
Grant & Gift Funds	\$ 120,447	\$ 120,121	\$ 127,661	\$ 225,739	\$ 149,630
<u>0787CC St Stanislaus Elementary</u>	\$ 453,493	\$ 385,945	\$ 261,558	\$ 364,622	\$ 396,214
Auxilliary Services Funds	\$ 245,926	\$ 184,645	\$ 104,067	\$ 80,401	\$ 239,411
Grant & Gift Funds	\$ 207,567	\$ 201,301	\$ 157,491	\$ 284,220	\$ 156,803
<u>0789CC Metro Catholic School</u>	\$ 973,472	\$ 1,114,105	\$ 760,179	\$ 763,724	\$ 1,013,961
Auxilliary Services Funds	\$ 385,735	\$ 448,879	\$ 344,953	\$ 83,147	\$ 578,164
Grant & Gift Funds	\$ 587,737	\$ 665,226	\$ 415,226	\$ 680,577	\$ 435,797
<u>0792CC St Thomas Aquinas</u>	\$ 453,680	\$ 401,591	\$ 211,428	\$ 327,263	\$ 406,173
Auxilliary Services Funds	\$ 249,901	\$ 198,587	\$ 66,947	\$ 106,919	\$ 253,668
Grant & Gift Funds	\$ 203,779	\$ 203,004	\$ 144,481	\$ 220,344	\$ 152,504
<u>0795CC Communion of Saints School</u>	\$ -	\$ 2,395	\$ 1,841	\$ 1,514	\$ 4,089
Auxilliary Services Funds	\$ -	\$ -	\$ -	\$ -	\$ -
Grant & Gift Funds	\$ -	\$ 2,395	\$ 1,841	\$ 1,514	\$ 4,089
<u>0798CC Holy Name High School</u>	\$ 36,295	\$ 65,300	\$ 17,160	\$ 86,384	\$ 37,844
Auxilliary Services Funds	\$ -	\$ -	\$ -	\$ -	\$ -
Grant & Gift Funds	\$ 36,295	\$ 65,300	\$ 17,160	\$ 86,384	\$ 37,844
<u>0799CC Lakewood Catholic Academy</u>	\$ 2,236	\$ 4,175	\$ 1,015	\$ 7,159	\$ 8,253
Auxilliary Services Funds	\$ -	\$ -	\$ -	\$ -	\$ -
Grant & Gift Funds	\$ 2,236	\$ 4,175	\$ 1,015	\$ 7,159	\$ 8,253
<u>0800CC Magnificat</u>	\$ 6,049	\$ 8,031	\$ 327	\$ 35,722	\$ 22,325
Auxilliary Services Funds	\$ -	\$ -	\$ -	\$ -	\$ -
Grant & Gift Funds	\$ 6,049	\$ 8,031	\$ 327	\$ 35,722	\$ 22,325
<u>0806CC Our Lady of the Lake</u>	\$ 4,334	\$ 3,434	\$ 3,000	\$ 5,663	\$ 4,289
Auxilliary Services Funds	\$ -	\$ -	\$ -	\$ -	\$ -
Grant & Gift Funds	\$ 4,334	\$ 3,434	\$ 3,000	\$ 5,663	\$ 4,289

Non-Public Schools

	2018 Actual	2019 Actual	2020 Actual	2021 Est. Actual	2022 Budget
<u>0809CC St Bridget of Kildare</u>	\$ -	\$ 4,072	\$ 3,214	\$ 3,261	\$ 534
Auxilliary Services Funds	\$ -	\$ -	\$ -	\$ -	\$ -
Grant & Gift Funds	\$ -	\$ 4,072	\$ 3,214	\$ 3,261	\$ 534
<u>0811CC St Charles Borromeo</u>	\$ 828	\$ 2,070	\$ 1,856	\$ 2,630	\$ 6,878
Auxilliary Services Funds	\$ -	\$ -	\$ -	\$ -	\$ -
Grant & Gift Funds	\$ 828	\$ 2,070	\$ 1,856	\$ 2,630	\$ 6,878
<u>0812CC St Martin de Porres High School</u>	\$ 645,946	\$ 612,570	\$ 585,818	\$ 721,081	\$ 518,516
Auxilliary Services Funds	\$ 430,609	\$ 375,694	\$ 325,852	\$ 317,444	\$ 147,632
Grant & Gift Funds	\$ 215,337	\$ 236,876	\$ 259,966	\$ 403,638	\$ 370,884
<u>0816CC St Dominic</u>	\$ 1,516	\$ 2,600	\$ -	\$ 819	\$ -
Auxilliary Services Funds	\$ -	\$ -	\$ -	\$ -	\$ -
Grant & Gift Funds	\$ 1,516	\$ 2,600	\$ -	\$ 819	\$ -
<u>0819CC St Mary-Berea</u>	\$ -	\$ -	\$ -	\$ -	\$ -
Auxilliary Services Funds	\$ -	\$ -	\$ -	\$ -	\$ -
Grant & Gift Funds	\$ -	\$ -	\$ -	\$ -	\$ -
<u>0820CC St Thomas More</u>	\$ 15,924	\$ 18,951	\$ 29,663	\$ 29,037	\$ 50,532
Auxilliary Services Funds	\$ -	\$ -	\$ -	\$ -	\$ -
Grant & Gift Funds	\$ 15,924	\$ 18,951	\$ 29,663	\$ 29,037	\$ 50,532
<u>0822CC Trinity</u>	\$ 29,872	\$ 43,900	\$ 55,996	\$ 114,025	\$ 140,020
Auxilliary Services Funds	\$ -	\$ -	\$ -	\$ -	\$ -
Grant & Gift Funds	\$ 29,872	\$ 43,900	\$ 55,996	\$ 114,025	\$ 140,020
<u>0824CC Bethany Lutheran</u>	\$ 2,468	\$ 5,040	\$ 4,988	\$ 7,298	\$ 24
Auxilliary Services Funds	\$ -	\$ -	\$ -	\$ -	\$ -
Grant & Gift Funds	\$ 2,468	\$ 5,040	\$ 4,988	\$ 7,298	\$ 24
<u>0825CC Bethel Christian Academy</u>	\$ 4,076	\$ 5,269	\$ 6,000	\$ 11,404	\$ 691
Auxilliary Services Funds	\$ -	\$ -	\$ -	\$ -	\$ -
Grant & Gift Funds	\$ 4,076	\$ 5,269	\$ 6,000	\$ 11,404	\$ 691
<u>0829CC John Paul II Academy</u>	\$ -	\$ -	\$ -	\$ -	\$ -
Auxilliary Services Funds	\$ -	\$ -	\$ -	\$ -	\$ -
Grant & Gift Funds	\$ -	\$ -	\$ -	\$ -	\$ -
<u>0830CC St Benedict</u>	\$ 1,584	\$ 3,500	\$ 36	\$ 9,295	\$ 3,111
Auxilliary Services Funds	\$ -	\$ -	\$ -	\$ -	\$ -
Grant & Gift Funds	\$ 1,584	\$ 3,500	\$ 36	\$ 9,295	\$ 3,111
<u>0850CC West Park Lutheran</u>	\$ 94,353	\$ 68,643	\$ -	\$ -	\$ -
Auxilliary Services Funds	\$ 50,992	\$ 41,851	\$ -	\$ -	\$ -
Grant & Gift Funds	\$ 43,361	\$ 26,792	\$ -	\$ -	\$ -
<u>0887CC The Bridge Avenue School</u>	\$ 11,676	\$ 23,519	\$ 20,639	\$ 50,942	\$ 84,580
Auxilliary Services Funds	\$ 4,859	\$ 12,628	\$ 18,969	\$ 18,584	\$ 48,037
Grant & Gift Funds	\$ 6,817	\$ 10,891	\$ 1,670	\$ 32,358	\$ 36,542

Non-Public Schools

	2018 Actual	2019 Actual	2020 Actual	2021 Est. Actual	2022 Budget
<u>0899CC Ramah Junior Academy</u>	\$ 186,595	\$ 144,936	\$ 192,393	\$ 233,964	\$ 247,669
Auxilliary Services Funds	\$ 118,313	\$ 96,464	\$ 127,401	\$ 83,286	\$ 119,609
Grant & Gift Funds	\$ 68,282	\$ 48,472	\$ 64,992	\$ 150,678	\$ 128,060
<u>0956CC Al Ihsan Islamic School</u>	\$ 262,608	\$ 204,165	\$ 196,997	\$ 386,154	\$ 326,256
Auxilliary Services Funds	\$ 191,947	\$ 136,414	\$ 97,901	\$ 173,110	\$ 186,995
Grant & Gift Funds	\$ 70,661	\$ 67,751	\$ 99,096	\$ 213,044	\$ 139,261

Residential Schools

	2018 Actual	2019 Actual	2020 Actual	2021 Est. Actual	2022 Budget
<u>0085CC Children's Aid Society</u>	\$ 703,851	\$ 757,097	\$ 694,525	\$ 769,548	\$ 924,998
General Operating Fund	\$ 632,512	\$ 671,019	\$ 654,964	\$ 723,757	\$ 816,607
Grant & Gift Funds	\$ 71,340	\$ 86,077	\$ 39,561	\$ 45,791	\$ 108,391
<u>0086CC Health Hill</u>	\$ -	\$ 196,091	\$ 146,616	\$ 155,044	\$ -
General Operating Fund	\$ 198,862	\$ 196,091	\$ 146,616	\$ 153,584	\$ -
Grant & Gift Funds	\$ -	\$ -	\$ -	\$ 1,460	\$ -
<u>0091CC Cleveland Christian Home</u>	\$ 643,723	\$ 652,718	\$ 806,564	\$ 692,228	\$ 834,330
General Operating Fund	\$ 517,612	\$ 602,747	\$ 729,933	\$ 635,385	\$ 720,579
Grant & Gift Funds	\$ 126,112	\$ 49,971	\$ 76,631	\$ 56,843	\$ 113,752
<u>0093CC Cleveland Clinic</u>	\$ 284,422	\$ 255,354	\$ 251,373	\$ 245,010	\$ -
General Operating Fund	\$ 284,422	\$ 255,354	\$ 251,373	\$ 245,010	\$ -
Grant & Gift Funds	\$ -	\$ -	\$ -	\$ -	\$ -
<u>0101CC In-Focus</u>	\$ 641	\$ 40,009	\$ 6,017	\$ 35,042	\$ 43,047
General Operating Fund	\$ -	\$ -	\$ -	\$ -	\$ -
Grant & Gift Funds	\$ 641	\$ 40,009	\$ 6,017	\$ 35,042	\$ 43,047
<u>0116CC Downtown Education Center</u>	\$ 2,494,427	\$ 3,060,233	\$ 3,062,817	\$ 2,941,060	\$ 2,331,756
General Operating Fund	\$ 1,880,827	\$ 2,383,475	\$ 2,866,337	\$ 2,688,858	\$ 2,126,933
Grant & Gift Funds	\$ 613,600	\$ 676,759	\$ 196,480	\$ 252,202	\$ 204,823
<u>0191CC Providence House</u>	\$ 14,008	\$ 12,917	\$ 5,178	\$ 11,198	\$ 46,108
General Operating Fund	\$ -	\$ -	\$ -	\$ -	\$ -
Grant & Gift Funds	\$ 14,008	\$ 12,917	\$ 5,178	\$ 11,198	\$ 46,108
<u>0290CC Jones Home</u>	\$ 128,534	\$ 98,880	\$ 86,174	\$ 80,910	\$ 90,594
General Operating Fund	\$ 128,534	\$ 98,880	\$ 86,174	\$ 80,910	\$ 90,594
Grant & Gift Funds	\$ -	\$ -	\$ -	\$ -	\$ -
<u>0366CC MetroHealth</u>	\$ 219,369	\$ -	\$ 119,337	\$ 125,118	\$ -
General Operating Fund	\$ 119,153	\$ -	\$ 119,337	\$ 125,118	\$ -
Grant & Gift Funds	\$ -	\$ -	\$ -	\$ -	\$ -
<u>0478CC Rainbow Babies and Childrens Hospital</u>	\$ 219,369	\$ 235,671	\$ 234,891	\$ 242,041	\$ -
General Operating Fund	\$ 219,369	\$ 235,671	\$ 234,891	\$ 242,041	\$ -
Grant & Gift Funds	\$ -	\$ -	\$ -	\$ -	\$ -

Promise Academy

	2018 Actual		2019 Actual		2020 Actual		2021 Est. Actual		2022 Budget	
<u>0911CC Promise Academy</u>	\$	46,267	\$	5,923	\$	-	\$	-	\$	-
General Operating Fund	\$	46,267	\$	5,923	\$	-	\$	-	\$	-
Other Funds	\$	-	\$	-	\$	-	\$	-	\$	-

BOARD OF EDUCATION & CEO



Cost Center 1001CC
 Cost Center Name Chief Executive Officer

	2018 Actual	2019 Actual	2020 Actual	2021 Est. Actual	2022 Budget
General Operating Fund	\$ 1,216,974	\$ 1,635,740	\$ 1,927,644	\$ 1,646,633	\$ 1,638,846
<u>Administrative Costs</u>	\$ 1,216,974	\$ 1,635,740	\$ 1,927,644	\$ 1,646,633	\$ 1,638,846
100 - Salary & Wages	\$ 808,557	\$ 1,062,470	\$ 1,246,551	\$ 1,187,660	\$ 1,176,526
200 - Fringe Benefits	\$ 261,010	\$ 361,298	\$ 416,364	\$ 431,210	\$ 435,785
400 - Purchased Services	\$ 109,654	\$ 176,546	\$ 230,869	\$ 8,237	\$ 10,429
500 - Supplies & Materials	\$ 23,959	\$ 23,358	\$ 9,566	\$ 13,882	\$ 10,355
600 - Capital Outlay	\$ 11,345	\$ 4,668	\$ 13,715	\$ 1,979	\$ 864
800 - Other Uses of Funds	\$ 2,449	\$ 7,401	\$ 10,578	\$ 3,666	\$ 4,888
900 - Other	\$ -	\$ -	\$ -	\$ -	\$ -
<u>School Based Costs</u>	\$ -	\$ -	\$ -	\$ -	\$ -
100 - Salary & Wages	\$ -	\$ -	\$ -	\$ -	\$ -
200 - Fringe Benefits	\$ -	\$ -	\$ -	\$ -	\$ -
400 - Purchased Services	\$ -	\$ -	\$ -	\$ -	\$ -
500 - Supplies & Materials	\$ -	\$ -	\$ -	\$ -	\$ -
600 - Capital Outlay	\$ -	\$ -	\$ -	\$ -	\$ -
800 - Other Uses of Funds	\$ -	\$ -	\$ -	\$ -	\$ -
900 - Other	\$ -	\$ -	\$ -	\$ -	\$ -
Grant & Gift Funds	\$ 899,370	\$ 99,728	\$ 5,581	\$ 627,599	\$ 367,013

Cost Center	1002CC				
Cost Center Name	Policy and Labor Relations				
	2018	2019	2020	2021	2022
	Actual	Actual	Actual	Est. Actual	Budget
General Operating Fund	\$ 164,193	\$ 60,708	\$ 90,210	\$ 102,923	\$ 104,857
<u>Administrative Costs</u>	\$ 164,193	\$ 60,708	\$ 90,210	\$ 102,923	\$ 104,857
100 - Salary & Wages	\$ 115,956	\$ 32,671	\$ 63,521	\$ 63,535	\$ 65,789
200 - Fringe Benefits	\$ 41,799	\$ 3,198	\$ 20,598	\$ 33,138	\$ 30,735
400 - Purchased Services	\$ 5,717	\$ 17,092	\$ 3,346	\$ 3,250	\$ 4,333
500 - Supplies & Materials	\$ 721	\$ 6,129	\$ -	\$ 3,000	\$ 4,000
600 - Capital Outlay	\$ -	\$ 1,618	\$ 748	\$ -	\$ -
800 - Other Uses of Funds	\$ -	\$ -	\$ 1,997	\$ -	\$ -
900 - Other	\$ -	\$ -	\$ -	\$ -	\$ -
<u>School Based Costs</u>	\$ -	\$ -	\$ -	\$ -	\$ -
100 - Salary & Wages	\$ -	\$ -	\$ -	\$ -	\$ -
200 - Fringe Benefits	\$ -	\$ -	\$ -	\$ -	\$ -
400 - Purchased Services	\$ -	\$ -	\$ -	\$ -	\$ -
500 - Supplies & Materials	\$ -	\$ -	\$ -	\$ -	\$ -
600 - Capital Outlay	\$ -	\$ -	\$ -	\$ -	\$ -
800 - Other Uses of Funds	\$ -	\$ -	\$ -	\$ -	\$ -
900 - Other	\$ -	\$ -	\$ -	\$ -	\$ -
Grant & Gift Funds	\$ 133	\$ -	\$ -	\$ -	\$ (133)

Cost Center	1005CC								
Cost Center Name	Customer Experience								
		2018		2019		2020		2021	2022
		Actual		Actual		Actual		Est. Actual	Budget
General Operating Fund	\$	504,215	\$	521,291	\$	503,864	\$	601,215	\$ 552,077
<u>Administrative Costs</u>	\$	504,215	\$	521,291	\$	503,864	\$	601,215	\$ 552,077
100 - Salary & Wages	\$	327,343	\$	323,374	\$	335,251	\$	367,652	\$ 363,900
200 - Fringe Benefits	\$	123,267	\$	113,066	\$	122,029	\$	139,169	\$ 177,541
400 - Purchased Services	\$	16,003	\$	20,405	\$	3,533	\$	69,713	\$ 1,897
500 - Supplies & Materials	\$	31,869	\$	60,704	\$	37,289	\$	18,039	\$ 2,836
600 - Capital Outlay	\$	4,882	\$	2,617	\$	5,463	\$	4,427	\$ 5,903
800 - Other Uses of Funds	\$	849	\$	1,124	\$	299	\$	2,215	\$ -
900 - Other	\$	-	\$	-	\$	-	\$	-	\$ -
<u>School Based Costs</u>	\$	-	\$	-	\$	-	\$	-	\$ -
100 - Salary & Wages	\$	-	\$	-	\$	-	\$	-	\$ -
200 - Fringe Benefits	\$	-	\$	-	\$	-	\$	-	\$ -
400 - Purchased Services	\$	-	\$	-	\$	-	\$	-	\$ -
500 - Supplies & Materials	\$	-	\$	-	\$	-	\$	-	\$ -
600 - Capital Outlay	\$	-	\$	-	\$	-	\$	-	\$ -
800 - Other Uses of Funds	\$	-	\$	-	\$	-	\$	-	\$ -
900 - Other	\$	-	\$	-	\$	-	\$	-	\$ -
Grant & Gift Funds	\$	-	\$	-	\$	-	\$	-	\$ -

Cost Center 1301CC
 Cost Center Name Board Office

	2018 Actual	2019 Actual	2020 Actual	2021 Est. Actual	2022 Budget
General Operating Fund	\$ 271,632	\$ 258,565	\$ 258,882	\$ 248,862	\$ 263,289
<u>Administrative Costs</u>	\$ 271,632	\$ 258,565	\$ 258,882	\$ 248,862	\$ 263,289
100 - Salary & Wages	\$ 180,068	\$ 170,708	\$ 173,378	\$ 178,029	\$ 191,075
200 - Fringe Benefits	\$ 60,537	\$ 56,436	\$ 59,937	\$ 65,513	\$ 71,234
400 - Purchased Services	\$ 10,465	\$ 12,992	\$ 6,139	\$ 4,225	\$ 400
500 - Supplies & Materials	\$ 7,053	\$ 4,985	\$ 2,560	\$ -	\$ -
600 - Capital Outlay	\$ -	\$ -	\$ -	\$ -	\$ -
800 - Other Uses of Funds	\$ 13,510	\$ 13,445	\$ 16,869	\$ 1,095	\$ 580
900 - Other	\$ -	\$ -	\$ -	\$ -	\$ -
<u>School Based Costs</u>	\$ -	\$ -	\$ -	\$ -	\$ -
100 - Salary & Wages	\$ -	\$ -	\$ -	\$ -	\$ -
200 - Fringe Benefits	\$ -	\$ -	\$ -	\$ -	\$ -
400 - Purchased Services	\$ -	\$ -	\$ -	\$ -	\$ -
500 - Supplies & Materials	\$ -	\$ -	\$ -	\$ -	\$ -
600 - Capital Outlay	\$ -	\$ -	\$ -	\$ -	\$ -
800 - Other Uses of Funds	\$ -	\$ -	\$ -	\$ -	\$ -
900 - Other	\$ -	\$ -	\$ -	\$ -	\$ -
Grant & Gift Funds	\$ 4,960	\$ 10,110	\$ 8,095	\$ 8,195	\$ 37,269

COMMUNICATIONS

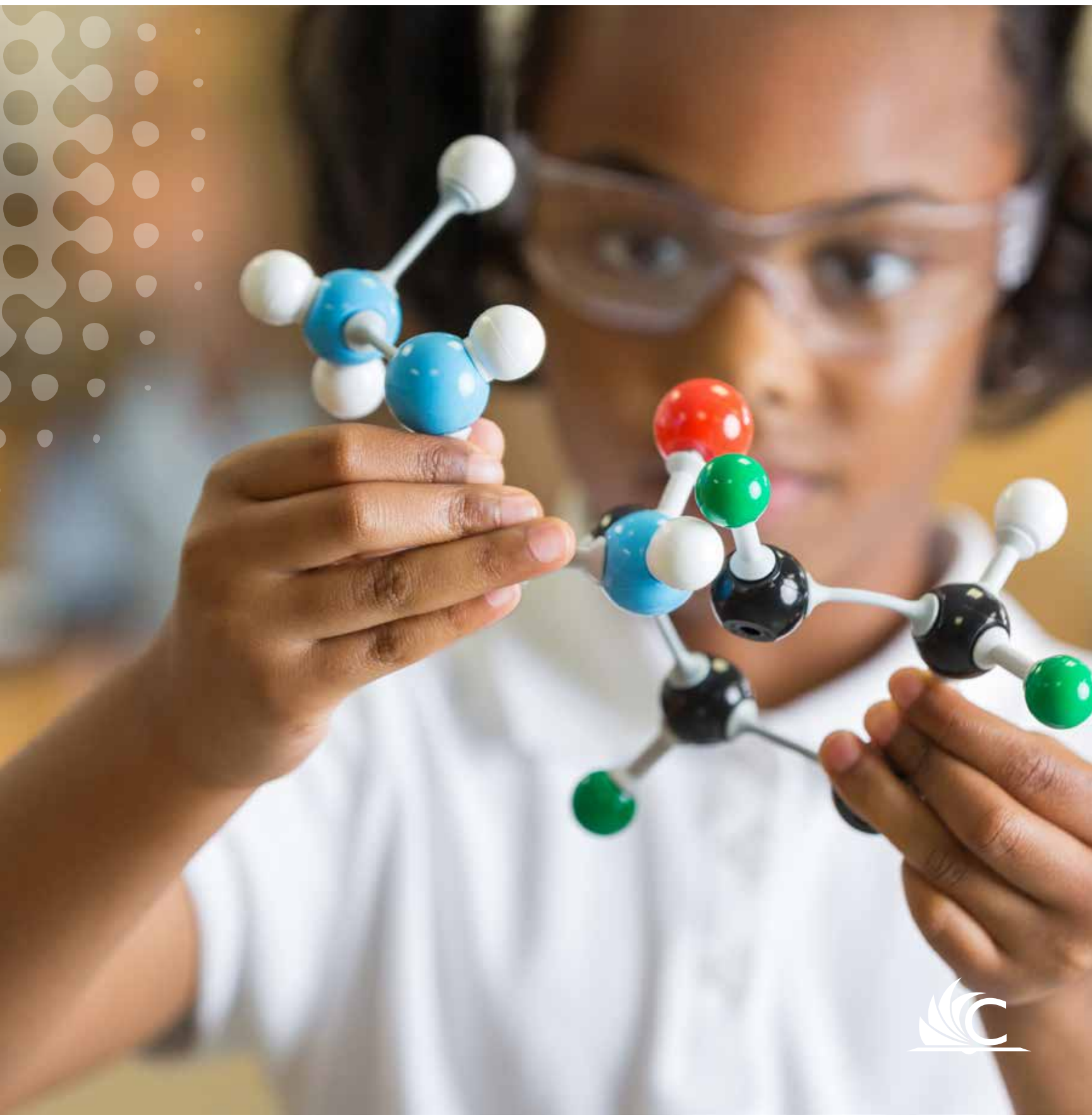


Cost Center	1501CC					
Cost Center Name	District Communications					
	2018	2019	2020	2021	2022	
	Actual	Actual	Actual	Est. Actual	Budget	
General Operating Fund	\$ 1,871,107	\$ 1,698,897	\$ 1,615,179	\$ 1,460,976	\$ 1,630,365	
<u>Administrative Costs</u>	\$ 1,871,107	\$ 1,698,897	\$ 1,615,179	\$ 1,460,976	\$ 1,630,365	
100 - Salary & Wages	\$ 947,921	\$ 844,195	\$ 756,837	\$ 775,763	\$ 816,962	
200 - Fringe Benefits	\$ 330,624	\$ 264,107	\$ 240,246	\$ 266,562	\$ 357,999	
400 - Purchased Services	\$ 388,536	\$ 389,908	\$ 337,985	\$ 186,046	\$ 255,745	
500 - Supplies & Materials	\$ 191,187	\$ 190,860	\$ 272,140	\$ 228,679	\$ 194,501	
600 - Capital Outlay	\$ 11,793	\$ 1,628	\$ 6,167	\$ 2,770	\$ 3,693	
800 - Other Uses of Funds	\$ 1,046	\$ 8,199	\$ 1,805	\$ 1,155	\$ 1,465	
900 - Other	\$ -	\$ -	\$ -	\$ -	\$ -	
<u>School Based Costs</u>	\$ -	\$ -	\$ -	\$ -	\$ -	
100 - Salary & Wages	\$ -	\$ -	\$ -	\$ -	\$ -	
200 - Fringe Benefits	\$ -	\$ -	\$ -	\$ -	\$ -	
400 - Purchased Services	\$ -	\$ -	\$ -	\$ -	\$ -	
500 - Supplies & Materials	\$ -	\$ -	\$ -	\$ -	\$ -	
600 - Capital Outlay	\$ -	\$ -	\$ -	\$ -	\$ -	
800 - Other Uses of Funds	\$ -	\$ -	\$ -	\$ -	\$ -	
900 - Other	\$ -	\$ -	\$ -	\$ -	\$ -	
Grant & Gift Funds	\$ 185,383	\$ 7,231	\$ 7,384	\$ 1,357	\$ 24,986	

Cost Center 1751CC
 Cost Center Name Engagement Officer

	2018 Actual	2019 Actual	2020 Actual	2021 Est. Actual	2022 Budget
General Operating Fund	\$ -	\$ -	\$ 344,559	\$ 416,961	\$ 351,840
<u>Administrative Costs</u>	\$ -	\$ -	\$ 344,559	\$ 416,961	\$ 351,840
100 - Salary & Wages	\$ -	\$ -	\$ 231,494	\$ 285,039	\$ 239,758
200 - Fringe Benefits	\$ -	\$ -	\$ 75,614	\$ 91,826	\$ 84,936
400 - Purchased Services	\$ -	\$ -	\$ 13,829	\$ 34,479	\$ 19,971
500 - Supplies & Materials	\$ -	\$ -	\$ 17,537	\$ 4,379	\$ 5,526
600 - Capital Outlay	\$ -	\$ -	\$ 5,610	\$ 1,238	\$ 1,650
800 - Other Uses of Funds	\$ -	\$ -	\$ 475	\$ -	\$ -
900 - Other	\$ -	\$ -	\$ -	\$ -	\$ -
<u>School Based Costs</u>	\$ -	\$ -	\$ -	\$ -	\$ -
100 - Salary & Wages	\$ -	\$ -	\$ -	\$ -	\$ -
200 - Fringe Benefits	\$ -	\$ -	\$ -	\$ -	\$ -
400 - Purchased Services	\$ -	\$ -	\$ -	\$ -	\$ -
500 - Supplies & Materials	\$ -	\$ -	\$ -	\$ -	\$ -
600 - Capital Outlay	\$ -	\$ -	\$ -	\$ -	\$ -
800 - Other Uses of Funds	\$ -	\$ -	\$ -	\$ -	\$ -
900 - Other	\$ -	\$ -	\$ -	\$ -	\$ -
Grant & Gift Funds	\$ -	\$ -	\$ -	\$ -	\$ -

SCHOOL SUPPORT – ACADEMICS



Cost Center
Cost Center Name

2001CC
Chief Academic Officer

	2018 Actual	2019 Actual	2020 Actual	2021 Est. Actual	2022 Budget
General Operating Fund	\$ 893,351	\$ 559,504	\$ 226,420	\$ 709,862	\$ 798,122
<u>Administrative Costs</u>	\$ 893,351	\$ 559,504	\$ 226,420	\$ 709,862	\$ 798,122
100 - Salary & Wages	\$ 675,256	\$ 438,894	\$ 160,401	\$ 527,866	\$ 620,253
200 - Fringe Benefits	\$ 177,143	\$ 112,558	\$ 62,428	\$ 181,639	\$ 177,392
400 - Purchased Services	\$ 18,112	\$ 736	\$ 1,111	\$ -	\$ -
500 - Supplies & Materials	\$ 22,519	\$ 5,816	\$ 2,030	\$ 357	\$ 477
600 - Capital Outlay	\$ -	\$ -	\$ -	\$ -	\$ -
800 - Other Uses of Funds	\$ 322	\$ 1,500	\$ 450	\$ -	\$ -
900 - Other	\$ -	\$ -	\$ -	\$ -	\$ -
<u>School Based Costs</u>	\$ -	\$ -	\$ -	\$ -	\$ -
100 - Salary & Wages	\$ -	\$ -	\$ -	\$ -	\$ -
200 - Fringe Benefits	\$ -	\$ -	\$ -	\$ -	\$ -
400 - Purchased Services	\$ -	\$ -	\$ -	\$ -	\$ -
500 - Supplies & Materials	\$ -	\$ -	\$ -	\$ -	\$ -
600 - Capital Outlay	\$ -	\$ -	\$ -	\$ -	\$ -
800 - Other Uses of Funds	\$ -	\$ -	\$ -	\$ -	\$ -
900 - Other	\$ -	\$ -	\$ -	\$ -	\$ -
Grant & Gift Funds	\$ 99,959	\$ 16,097	\$ -	\$ 11,310	\$ 66,852

Cost Center Cost Center Name	2002CC Arts Education							
	2018 Actual	2019 Actual	2020 Actual	2021 Est. Actual	2022 Budget			
General Operating Fund	\$ 426,716	\$ 508,715	\$ 330,291	\$ 303,661	\$ 233,449			
<u>Administrative Costs</u>	\$ 426,716	\$ 508,715	\$ 330,291	\$ 303,661	\$ 233,449			
100 - Salary & Wages	\$ 160,289	\$ 137,231	\$ 140,902	\$ 119,330	\$ 78,844			
200 - Fringe Benefits	\$ 56,619	\$ 45,066	\$ 35,569	\$ 33,815	\$ 60,077			
400 - Purchased Services	\$ 201,089	\$ 300,421	\$ 145,032	\$ 145,631	\$ 92,428			
500 - Supplies & Materials	\$ 8,719	\$ 25,746	\$ 5,562	\$ 4,887	\$ 2,100			
600 - Capital Outlay	\$ -	\$ -	\$ 3,226	\$ -	\$ -			
800 - Other Uses of Funds	\$ -	\$ 250	\$ -	\$ -	\$ -			
900 - Other	\$ -	\$ -	\$ -	\$ -	\$ -			
<u>School Based Costs</u>	\$ -	\$ -	\$ -	\$ -	\$ -			
100 - Salary & Wages	\$ -	\$ -	\$ -	\$ -	\$ -			
200 - Fringe Benefits	\$ -	\$ -	\$ -	\$ -	\$ -			
400 - Purchased Services	\$ -	\$ -	\$ -	\$ -	\$ -			
500 - Supplies & Materials	\$ -	\$ -	\$ -	\$ -	\$ -			
600 - Capital Outlay	\$ -	\$ -	\$ -	\$ -	\$ -			
800 - Other Uses of Funds	\$ -	\$ -	\$ -	\$ -	\$ -			
900 - Other	\$ -	\$ -	\$ -	\$ -	\$ -			
Grant & Gift Funds	\$ 529,978	\$ 1,040,998	\$ 273,493	\$ 432,138	\$ (91,061)			

Cost Center Cost Center Name	2003CC Multilingual-Multicultural Education						
	2018 Actual	2019 Actual	2020 Actual	2021 Est. Actual	2022 Budget		
General Operating Fund	\$ 1,291,484	\$ 1,176,944	\$ 1,414,079	\$ 1,406,177	\$ 1,472,400		
<u>Administrative Costs</u>	\$ 1,291,484	\$ 1,176,944	\$ 1,414,079	\$ 1,406,177	\$ 1,472,400		
100 - Salary & Wages	\$ 835,038	\$ 708,423	\$ 898,187	\$ 910,866	\$ 999,947		
200 - Fringe Benefits	\$ 371,787	\$ 318,105	\$ 432,736	\$ 477,441	\$ 457,440		
400 - Purchased Services	\$ 36,331	\$ 101,149	\$ 51,645	\$ 16,484	\$ 13,312		
500 - Supplies & Materials	\$ 41,706	\$ 29,675	\$ 20,779	\$ 1,386	\$ 1,701		
600 - Capital Outlay	\$ 5,790	\$ 17,906	\$ 10,055	\$ -	\$ -		
800 - Other Uses of Funds	\$ 832	\$ 1,687	\$ 677	\$ -	\$ -		
900 - Other	\$ -	\$ -	\$ -	\$ -	\$ -		
<u>School Based Costs</u>	\$ -	\$ -	\$ -	\$ -	\$ -		
100 - Salary & Wages	\$ -	\$ -	\$ -	\$ -	\$ -		
200 - Fringe Benefits	\$ -	\$ -	\$ -	\$ -	\$ -		
400 - Purchased Services	\$ -	\$ -	\$ -	\$ -	\$ -		
500 - Supplies & Materials	\$ -	\$ -	\$ -	\$ -	\$ -		
600 - Capital Outlay	\$ -	\$ -	\$ -	\$ -	\$ -		
800 - Other Uses of Funds	\$ -	\$ -	\$ -	\$ -	\$ -		
900 - Other	\$ -	\$ -	\$ -	\$ -	\$ -		
Grant & Gift Funds	\$ 643,478	\$ 3,100,108	\$ 476,737	\$ 794,239	\$ 844,734		

Cost Center Cost Center Name	2004CC Gifted and Talented Service						
	2018 Actual	2019 Actual	2020 Actual	2021 Est. Actual	2022 Budget		
General Operating Fund	\$ 3,628,380	\$ 3,318,732	\$ 3,116,571	\$ 3,070,313	\$ 2,984,931		
<u>Administrative Costs</u>	\$ 1,607,290	\$ 1,672,247	\$ 1,580,689	\$ 1,702,806	\$ 2,984,931		
100 - Salary & Wages	\$ 1,124,065	\$ 1,134,887	\$ 1,110,284	\$ 1,231,805	\$ 2,136,031		
200 - Fringe Benefits	\$ 422,418	\$ 401,696	\$ 400,076	\$ 471,001	\$ 848,900		
400 - Purchased Services	\$ 23,523	\$ 73,066	\$ 77	\$ -	\$ -		
500 - Supplies & Materials	\$ 32,851	\$ 61,936	\$ 69,658	\$ -	\$ -		
600 - Capital Outlay	\$ 4,433	\$ -	\$ 180	\$ -	\$ -		
800 - Other Uses of Funds	\$ -	\$ 662	\$ 414	\$ -	\$ -		
900 - Other	\$ -	\$ -	\$ -	\$ -	\$ -		
<u>School Based Costs</u>	\$ 2,021,090	\$ 1,646,486	\$ 1,535,882	\$ 1,367,507	\$ -		
100 - Salary & Wages	\$ 1,461,249	\$ 1,217,892	\$ 1,112,862	\$ 977,010	\$ -		
200 - Fringe Benefits	\$ 559,840	\$ 428,594	\$ 423,020	\$ 390,496	\$ -		
400 - Purchased Services	\$ -	\$ -	\$ -	\$ -	\$ -		
500 - Supplies & Materials	\$ -	\$ -	\$ -	\$ -	\$ -		
600 - Capital Outlay	\$ -	\$ -	\$ -	\$ -	\$ -		
800 - Other Uses of Funds	\$ -	\$ -	\$ -	\$ -	\$ -		
900 - Other	\$ -	\$ -	\$ -	\$ -	\$ -		
Grant & Gift Funds	\$ 130	\$ -	\$ -	\$ 1,840	\$ 1,173		

Cost Center Cost Center Name	2005CC Career and Technical Education									
	2018 Actual	2019 Actual	2020 Actual	2021 Est. Actual	2022 Budget					
General Operating Fund	\$ 1,297,888	\$ 1,000,511	\$ 735,517	\$ 942,495	\$ 660,340					
<u>Administrative Costs</u>	\$ 1,297,888	\$ 1,000,511	\$ 735,517	\$ 942,495	\$ 660,340					
100 - Salary & Wages	\$ 218,797	\$ 238,896	\$ 177,056	\$ 308,494	\$ 279,547					
200 - Fringe Benefits	\$ 56,291	\$ 67,686	\$ 68,178	\$ 118,575	\$ 86,924					
400 - Purchased Services	\$ 635,179	\$ 368,793	\$ 355,663	\$ 446,638	\$ 224,056					
500 - Supplies & Materials	\$ 275,930	\$ 197,958	\$ 72,138	\$ 18,707	\$ 18,284					
600 - Capital Outlay	\$ 58,450	\$ 12,081	\$ 16,205	\$ 14,055	\$ 4,467					
800 - Other Uses of Funds	\$ 53,241	\$ 115,097	\$ 46,278	\$ 36,025	\$ 47,063					
900 - Other	\$ -	\$ -	\$ -	\$ -	\$ -					
<u>School Based Costs</u>	\$ -	\$ -	\$ -	\$ -	\$ -					
100 - Salary & Wages	\$ -	\$ -	\$ -	\$ -	\$ -					
200 - Fringe Benefits	\$ -	\$ -	\$ -	\$ -	\$ -					
400 - Purchased Services	\$ -	\$ -	\$ -	\$ -	\$ -					
500 - Supplies & Materials	\$ -	\$ -	\$ -	\$ -	\$ -					
600 - Capital Outlay	\$ -	\$ -	\$ -	\$ -	\$ -					
800 - Other Uses of Funds	\$ -	\$ -	\$ -	\$ -	\$ -					
900 - Other	\$ -	\$ -	\$ -	\$ -	\$ -					
Grant & Gift Funds	\$ 1,365,362	\$ 1,741,224	\$ 1,391,293	\$ 1,736,137	\$ 2,623,187					

Cost Center	2006CC				
Cost Center Name	Special Education Vocational Career Transition				
	2018 Actual	2019 Actual	2020 Actual	2021 Est. Actual	2022 Budget
General Operating Fund	\$ 1,412,929	\$ 1,425,906	\$ 1,427,290	\$ 1,496,415	\$ 1,438,471
<u>Administrative Costs</u>	\$ 1,412,929	\$ 1,425,906	\$ 1,427,290	\$ 1,496,415	\$ 1,438,471
100 - Salary & Wages	\$ 1,021,199	\$ 1,033,879	\$ 1,035,872	\$ 1,073,179	\$ 1,035,093
200 - Fringe Benefits	\$ 388,107	\$ 388,365	\$ 388,245	\$ 423,119	\$ 403,222
400 - Purchased Services	\$ 3,520	\$ 3,662	\$ 3,173	\$ 117	\$ 156
500 - Supplies & Materials	\$ 104	\$ -	\$ -	\$ -	\$ -
600 - Capital Outlay	\$ -	\$ -	\$ -	\$ -	\$ -
800 - Other Uses of Funds	\$ -	\$ -	\$ -	\$ -	\$ -
900 - Other	\$ -	\$ -	\$ -	\$ -	\$ -
<u>School Based Costs</u>	\$ -	\$ -	\$ -	\$ -	\$ -
100 - Salary & Wages	\$ -	\$ -	\$ -	\$ -	\$ -
200 - Fringe Benefits	\$ -	\$ -	\$ -	\$ -	\$ -
400 - Purchased Services	\$ -	\$ -	\$ -	\$ -	\$ -
500 - Supplies & Materials	\$ -	\$ -	\$ -	\$ -	\$ -
600 - Capital Outlay	\$ -	\$ -	\$ -	\$ -	\$ -
800 - Other Uses of Funds	\$ -	\$ -	\$ -	\$ -	\$ -
900 - Other	\$ -	\$ -	\$ -	\$ -	\$ -
Grant & Gift Funds	\$ 177,462	\$ 293,576	\$ 179,489	\$ 7,276	\$ 15,574

Cost Center Cost Center Name	2007CC Nursing Services								
	2018 Actual	2019 Actual	2020 Actual	2021 Est. Actual	2022 Budget				
General Operating Fund	\$ 4,797,647	\$ 5,047,644	\$ 2,699,159	\$ 1,485,218	\$ 393,818				
<u>Administrative Costs</u>	\$ 4,797,647	\$ 5,047,644	\$ 2,699,159	\$ 1,485,218	\$ 393,818				
100 - Salary & Wages	\$ 3,436,665	\$ 3,665,401	\$ 1,958,367	\$ 1,018,453	\$ 393,818				
200 - Fringe Benefits	\$ 1,356,257	\$ 1,377,579	\$ 740,715	\$ 465,263	\$ -				
400 - Purchased Services	\$ 2,419	\$ 4,664	\$ 77	\$ 1,503	\$ -				
500 - Supplies & Materials	\$ 2,307	\$ -	\$ -	\$ -	\$ -				
600 - Capital Outlay	\$ -	\$ -	\$ -	\$ -	\$ -				
800 - Other Uses of Funds	\$ -	\$ -	\$ -	\$ -	\$ -				
900 - Other	\$ -	\$ -	\$ -	\$ -	\$ -				
<u>School Based Costs</u>	\$ -	\$ -	\$ -	\$ -	\$ -				
100 - Salary & Wages	\$ -	\$ -	\$ -	\$ -	\$ -				
200 - Fringe Benefits	\$ -	\$ -	\$ -	\$ -	\$ -				
400 - Purchased Services	\$ -	\$ -	\$ -	\$ -	\$ -				
500 - Supplies & Materials	\$ -	\$ -	\$ -	\$ -	\$ -				
600 - Capital Outlay	\$ -	\$ -	\$ -	\$ -	\$ -				
800 - Other Uses of Funds	\$ -	\$ -	\$ -	\$ -	\$ -				
900 - Other	\$ -	\$ -	\$ -	\$ -	\$ -				
Grant & Gift Funds	\$ 7,540	\$ 560	\$ 2,716,062	\$ 3,207,669	\$ (346,811)				

Cost Center Cost Center Name	2008CC State and Federal Programs					
	2018 Actual	2019 Actual	2020 Actual	2021 Est. Actual	2022 Budget	
General Operating Fund	\$ 1,169,786	\$ 3,418,013	\$ 2,352,169	\$ 904,735	\$ 926,937	
<u>Administrative Costs</u>	\$ 1,169,786	\$ 3,418,013	\$ 2,352,169	\$ 904,735	\$ 926,937	
100 - Salary & Wages	\$ 171,752	\$ 279,190	\$ 189,624	\$ 397,860	\$ 361,736	
200 - Fringe Benefits	\$ 57,067	\$ 101,808	\$ 75,780	\$ 130,617	\$ 133,023	
400 - Purchased Services	\$ 682,644	\$ 2,143,387	\$ 1,026,582	\$ 119,728	\$ 90,732	
500 - Supplies & Materials	\$ 129,751	\$ 690,464	\$ 1,038,633	\$ 183,836	\$ 244,520	
600 - Capital Outlay	\$ 128,572	\$ 201,393	\$ 20,316	\$ 72,694	\$ 96,926	
800 - Other Uses of Funds	\$ -	\$ 1,770	\$ 1,233	\$ -	\$ -	
900 - Other	\$ -	\$ -	\$ -	\$ -	\$ -	
<u>School Based Costs</u>	\$ -	\$ -	\$ -	\$ -	\$ -	
100 - Salary & Wages	\$ -	\$ -	\$ -	\$ -	\$ -	
200 - Fringe Benefits	\$ -	\$ -	\$ -	\$ -	\$ -	
400 - Purchased Services	\$ -	\$ -	\$ -	\$ -	\$ -	
500 - Supplies & Materials	\$ -	\$ -	\$ -	\$ -	\$ -	
600 - Capital Outlay	\$ -	\$ -	\$ -	\$ -	\$ -	
800 - Other Uses of Funds	\$ -	\$ -	\$ -	\$ -	\$ -	
900 - Other	\$ -	\$ -	\$ -	\$ -	\$ -	
Grant & Gift Funds	\$ 5,632,355	\$ 5,091,392	\$ 5,491,129	\$ 39,858,338	\$ 99,542,851	

Cost Center Cost Center Name	2009CC Curriculum and Instruction				
	2018 Actual	2019 Actual	2020 Actual	2021 Est. Actual	2022 Budget
General Operating Fund	\$ 3,372,351	\$ 2,501,419	\$ 1,397,220	\$ 1,405,999	\$ 1,495,674
<u>Administrative Costs</u>	\$ 3,372,351	\$ 2,501,419	\$ 1,397,220	\$ 1,405,999	\$ 1,495,674
100 - Salary & Wages	\$ 938,848	\$ 1,108,608	\$ 916,181	\$ 963,706	\$ 1,035,156
200 - Fringe Benefits	\$ 312,111	\$ 360,798	\$ 321,554	\$ 353,686	\$ 436,235
400 - Purchased Services	\$ 296,276	\$ 388,387	\$ 131,399	\$ 87,316	\$ 22,842
500 - Supplies & Materials	\$ 1,818,115	\$ 622,549	\$ 14,857	\$ 1,051	\$ 1,118
600 - Capital Outlay	\$ 1,677	\$ 10,768	\$ 3,005	\$ 241	\$ 321
800 - Other Uses of Funds	\$ 5,324	\$ 10,308	\$ 10,225	\$ -	\$ -
900 - Other	\$ -	\$ -	\$ -	\$ -	\$ -
<u>School Based Costs</u>	\$ -	\$ -	\$ -	\$ -	\$ -
100 - Salary & Wages	\$ -	\$ -	\$ -	\$ -	\$ -
200 - Fringe Benefits	\$ -	\$ -	\$ -	\$ -	\$ -
400 - Purchased Services	\$ -	\$ -	\$ -	\$ -	\$ -
500 - Supplies & Materials	\$ -	\$ -	\$ -	\$ -	\$ -
600 - Capital Outlay	\$ -	\$ -	\$ -	\$ -	\$ -
800 - Other Uses of Funds	\$ -	\$ -	\$ -	\$ -	\$ -
900 - Other	\$ -	\$ -	\$ -	\$ -	\$ -
Grant & Gift Funds	\$ 3,917,773	\$ 1,794,202	\$ 1,540,327	\$ 411,108	\$ 998,691

Cost Center Cost Center Name	2010CC Third Grade Guarantee							
	2018 Actual	2019 Actual	2020 Actual	2021 Est. Actual	2022 Budget			
General Operating Fund	\$ 158,026	\$ 274,903	\$ 191,278	\$ 261,580	\$ 225,160			
<u>Administrative Costs</u>	\$ 158,026	\$ 274,903	\$ 191,278	\$ 261,580	\$ 225,160			
100 - Salary & Wages	\$ 16,744	\$ 83,025	\$ 148,720	\$ 181,598	\$ 187,351			
200 - Fringe Benefits	\$ 6,621	\$ 26,083	\$ 42,558	\$ 79,981	\$ 37,810			
400 - Purchased Services	\$ 57,354	\$ 88,474	\$ -	\$ -	\$ -			
500 - Supplies & Materials	\$ 71,746	\$ 77,321	\$ -	\$ -	\$ -			
600 - Capital Outlay	\$ 5,561	\$ -	\$ -	\$ -	\$ -			
800 - Other Uses of Funds	\$ -	\$ -	\$ -	\$ -	\$ -			
900 - Other	\$ -	\$ -	\$ -	\$ -	\$ -			
<u>School Based Costs</u>	\$ -	\$ -	\$ -	\$ -	\$ -			
100 - Salary & Wages	\$ -	\$ -	\$ -	\$ -	\$ -			
200 - Fringe Benefits	\$ -	\$ -	\$ -	\$ -	\$ -			
400 - Purchased Services	\$ -	\$ -	\$ -	\$ -	\$ -			
500 - Supplies & Materials	\$ -	\$ -	\$ -	\$ -	\$ -			
600 - Capital Outlay	\$ -	\$ -	\$ -	\$ -	\$ -			
800 - Other Uses of Funds	\$ -	\$ -	\$ -	\$ -	\$ -			
900 - Other	\$ -	\$ -	\$ -	\$ -	\$ -			
Grant & Gift Funds	\$ 178,668	\$ 158,858	\$ 217,908	\$ 4,770	\$ 123,000			

Cost Center Cost Center Name	2011CC City Arts Education							
	2018 Actual	2019 Actual	2020 Actual	2021 Est. Actual	2022 Budget			
General Operating Fund	\$ 227,883	\$ 196,563	\$ 157,197	\$ 4,780	\$ 5,409			
<u>Administrative Costs</u>	\$ 227,883	\$ 196,563	\$ 157,197	\$ 4,780	\$ 5,409			
100 - Salary & Wages	\$ -	\$ -	\$ -	\$ -	\$ -			
200 - Fringe Benefits	\$ -	\$ -	\$ -	\$ -	\$ -			
400 - Purchased Services	\$ 185,855	\$ 148,797	\$ 111,195	\$ 928	\$ 1,238			
500 - Supplies & Materials	\$ 42,027	\$ 47,766	\$ 46,003	\$ 3,852	\$ 4,171			
600 - Capital Outlay	\$ -	\$ -	\$ -	\$ -	\$ -			
800 - Other Uses of Funds	\$ -	\$ -	\$ -	\$ -	\$ -			
900 - Other	\$ -	\$ -	\$ -	\$ -	\$ -			
<u>School Based Costs</u>	\$ -	\$ -	\$ -	\$ -	\$ -			
100 - Salary & Wages	\$ -	\$ -	\$ -	\$ -	\$ -			
200 - Fringe Benefits	\$ -	\$ -	\$ -	\$ -	\$ -			
400 - Purchased Services	\$ -	\$ -	\$ -	\$ -	\$ -			
500 - Supplies & Materials	\$ -	\$ -	\$ -	\$ -	\$ -			
600 - Capital Outlay	\$ -	\$ -	\$ -	\$ -	\$ -			
800 - Other Uses of Funds	\$ -	\$ -	\$ -	\$ -	\$ -			
900 - Other	\$ -	\$ -	\$ -	\$ -	\$ -			
Grant & Gift Funds	\$ 77,181	\$ 61,250	\$ 60,000	\$ 25,949	\$ 185,109			

Cost Center Cost Center Name	2012CC City Extracurricular Central							
	2018 Actual	2019 Actual	2020 Actual	2021 Est. Actual	2022 Budget			
General Operating Fund	\$ 221,072	\$ 245,755	\$ 124,106	\$ 82,175	\$ 106,017			
<u>Administrative Costs</u>	\$ 221,072	\$ 245,755	\$ 124,106	\$ 82,175	\$ 106,017			
100 - Salary & Wages	\$ -	\$ -	\$ -	\$ -	\$ 31,000			
200 - Fringe Benefits	\$ -	\$ -	\$ -	\$ -	\$ -			
400 - Purchased Services	\$ 219,327	\$ 240,276	\$ 115,028	\$ 57,175	\$ 64,432			
500 - Supplies & Materials	\$ 902	\$ 4,571	\$ 5,324	\$ -	\$ 10,348			
600 - Capital Outlay	\$ -	\$ -	\$ -	\$ -	\$ 236			
800 - Other Uses of Funds	\$ 842	\$ 908	\$ 3,754	\$ 25,000	\$ -			
900 - Other	\$ -	\$ -	\$ -	\$ -	\$ -			
<u>School Based Costs</u>	\$ -	\$ -	\$ -	\$ -	\$ -			
100 - Salary & Wages	\$ -	\$ -	\$ -	\$ -	\$ -			
200 - Fringe Benefits	\$ -	\$ -	\$ -	\$ -	\$ -			
400 - Purchased Services	\$ -	\$ -	\$ -	\$ -	\$ -			
500 - Supplies & Materials	\$ -	\$ -	\$ -	\$ -	\$ -			
600 - Capital Outlay	\$ -	\$ -	\$ -	\$ -	\$ -			
800 - Other Uses of Funds	\$ -	\$ -	\$ -	\$ -	\$ -			
900 - Other	\$ -	\$ -	\$ -	\$ -	\$ -			
Grant & Gift Funds	\$ -	\$ 62,343	\$ -	\$ 23,142	\$ 421,968			

Cost Center Cost Center Name	2013CC Extracurricular Activities							
	2018 Actual	2019 Actual	2020 Actual	2021 Est. Actual	2022 Budget			
General Operating Fund	\$ 379,490	\$ 337,939	\$ 273,376	\$ 223,553	\$ 237,913			
<u>Administrative Costs</u>	\$ 379,490	\$ 337,939	\$ 273,376	\$ 223,553	\$ 237,913			
100 - Salary & Wages	\$ 249,572	\$ 225,861	\$ 181,310	\$ 152,326	\$ 142,032			
200 - Fringe Benefits	\$ 96,006	\$ 77,245	\$ 68,153	\$ 70,681	\$ 61,131			
400 - Purchased Services	\$ 25,842	\$ 19,657	\$ 11,917	\$ 546	\$ 19,574			
500 - Supplies & Materials	\$ 3,450	\$ 8,779	\$ 4,659	\$ -	\$ 8,778			
600 - Capital Outlay	\$ 843	\$ 3,201	\$ 5,691	\$ -	\$ 3,201			
800 - Other Uses of Funds	\$ 3,778	\$ 3,197	\$ 1,646	\$ -	\$ 3,197			
900 - Other	\$ -	\$ -	\$ -	\$ -	\$ -			
<u>School Based Costs</u>	\$ -	\$ -	\$ -	\$ -	\$ -			
100 - Salary & Wages	\$ -	\$ -	\$ -	\$ -	\$ -			
200 - Fringe Benefits	\$ -	\$ -	\$ -	\$ -	\$ -			
400 - Purchased Services	\$ -	\$ -	\$ -	\$ -	\$ -			
500 - Supplies & Materials	\$ -	\$ -	\$ -	\$ -	\$ -			
600 - Capital Outlay	\$ -	\$ -	\$ -	\$ -	\$ -			
800 - Other Uses of Funds	\$ -	\$ -	\$ -	\$ -	\$ -			
900 - Other	\$ -	\$ -	\$ -	\$ -	\$ -			
Grant & Gift Funds	\$ 11,237	\$ 12,732	\$ 1,274	\$ 447	\$ (5,336)			

Cost Center Cost Center Name	2014CC Interscholastic Athletics				
	2018 Actual	2019 Actual	2020 Actual	2021 Est. Actual	2022 Budget
General Operating Fund	\$ 2,939,591	\$ 2,672,112	\$ 1,926,101	\$ 691,670	\$ 2,142,341
<u>Administrative Costs</u>	\$ 2,476,277	\$ 2,147,659	\$ 1,595,524	\$ 569,308	\$ 2,036,325
100 - Salary & Wages	\$ 446,044	\$ 411,106	\$ 390,443	\$ 217,700	\$ 1,672,256
200 - Fringe Benefits	\$ 198,845	\$ 194,200	\$ 198,965	\$ 120,360	\$ 104,418
400 - Purchased Services	\$ 1,741,749	\$ 1,354,706	\$ 896,604	\$ 171,313	\$ 64,067
500 - Supplies & Materials	\$ 54,881	\$ 146,842	\$ 66,059	\$ 37,435	\$ 15,583
600 - Capital Outlay	\$ 9,976	\$ 13,175	\$ 15,259	\$ -	\$ -
800 - Other Uses of Funds	\$ 24,783	\$ 27,630	\$ 28,193	\$ 22,500	\$ 180,000
900 - Other	\$ -	\$ -	\$ -	\$ -	\$ -
<u>School Based Costs</u>	\$ 463,314	\$ 524,452	\$ 330,577	\$ 122,361	\$ 106,017
100 - Salary & Wages	\$ -	\$ 35,546	\$ 31,711	\$ 22,775	\$ 31,000
200 - Fringe Benefits	\$ -	\$ 8,808	\$ 10,910	\$ 5,915	\$ -
400 - Purchased Services	\$ 331,187	\$ 391,149	\$ 178,408	\$ 58,804	\$ 64,432
500 - Supplies & Materials	\$ 121,128	\$ 87,904	\$ 105,793	\$ 9,689	\$ 10,348
600 - Capital Outlay	\$ 9,551	\$ -	\$ -	\$ 177	\$ 236
800 - Other Uses of Funds	\$ 1,447	\$ 1,046	\$ 3,754	\$ 25,000	\$ -
900 - Other	\$ -	\$ -	\$ -	\$ -	\$ -
Grant & Gift Funds	\$ 127,738	\$ 191,622	\$ 116,701	\$ 232,683	\$ 305,718

Cost Center Cost Center Name	2015CC Academic Leadership Team									
	2018 Actual	2019 Actual	2020 Actual	2021 Est. Actual	2022 Budget					
General Operating Fund	\$ 5,429,640	\$ 5,043,394	\$ 4,650,075	\$ 5,263,767	\$ 4,031,352					
<u>Administrative Costs</u>	\$ 5,429,640	\$ 5,043,394	\$ 4,650,075	\$ 5,263,767	\$ 4,031,352					
100 - Salary & Wages	\$ 3,707,181	\$ 3,771,208	\$ 3,432,859	\$ 3,842,570	\$ 2,935,142					
200 - Fringe Benefits	\$ 1,145,394	\$ 1,157,827	\$ 1,130,752	\$ 1,405,546	\$ 1,084,685					
400 - Purchased Services	\$ 517,511	\$ 56,433	\$ 58,916	\$ 4,578	\$ 5,212					
500 - Supplies & Materials	\$ 41,288	\$ 56,917	\$ 21,708	\$ 10,873	\$ 6,047					
600 - Capital Outlay	\$ 8,868	\$ -	\$ 1,729	\$ -	\$ -					
800 - Other Uses of Funds	\$ 9,398	\$ 1,009	\$ 4,111	\$ 199	\$ 265					
900 - Other	\$ -	\$ -	\$ -	\$ -	\$ -					
<u>School Based Costs</u>	\$ -	\$ -	\$ -	\$ -	\$ -					
100 - Salary & Wages	\$ -	\$ -	\$ -	\$ -	\$ -					
200 - Fringe Benefits	\$ -	\$ -	\$ -	\$ -	\$ -					
400 - Purchased Services	\$ -	\$ -	\$ -	\$ -	\$ -					
500 - Supplies & Materials	\$ -	\$ -	\$ -	\$ -	\$ -					
600 - Capital Outlay	\$ -	\$ -	\$ -	\$ -	\$ -					
800 - Other Uses of Funds	\$ -	\$ -	\$ -	\$ -	\$ -					
900 - Other	\$ -	\$ -	\$ -	\$ -	\$ -					
Grant & Gift Funds	\$ 1,551,168	\$ 1,327,171	\$ 291,844	\$ 18,299	\$ 104,881					

Cost Center Cost Center Name	2016CC Admissions and Attendance								
	2018 Actual	2019 Actual	2020 Actual	2021 Est. Actual	2022 Budget				
General Operating Fund	\$ 1,299,048	\$ 1,133,757	\$ 868,325	\$ 959,237	\$ 934,079				
<u>Administrative Costs</u>	\$ 1,299,048	\$ 1,133,757	\$ 868,325	\$ 959,237	\$ 934,079				
100 - Salary & Wages	\$ 906,112	\$ 768,978	\$ 549,026	\$ 614,784	\$ 577,316				
200 - Fringe Benefits	\$ 359,163	\$ 340,822	\$ 308,696	\$ 342,330	\$ 356,764				
400 - Purchased Services	\$ 17,744	\$ 11,730	\$ 4,771	\$ 530	\$ -				
500 - Supplies & Materials	\$ 9,766	\$ 12,228	\$ 5,832	\$ -	\$ -				
600 - Capital Outlay	\$ 6,154	\$ -	\$ -	\$ 1,593	\$ -				
800 - Other Uses of Funds	\$ 108	\$ -	\$ -	\$ -	\$ -				
900 - Other	\$ -	\$ -	\$ -	\$ -	\$ -				
<u>School Based Costs</u>	\$ -	\$ -	\$ -	\$ -	\$ -				
100 - Salary & Wages	\$ -	\$ -	\$ -	\$ -	\$ -				
200 - Fringe Benefits	\$ -	\$ -	\$ -	\$ -	\$ -				
400 - Purchased Services	\$ -	\$ -	\$ -	\$ -	\$ -				
500 - Supplies & Materials	\$ -	\$ -	\$ -	\$ -	\$ -				
600 - Capital Outlay	\$ -	\$ -	\$ -	\$ -	\$ -				
800 - Other Uses of Funds	\$ -	\$ -	\$ -	\$ -	\$ -				
900 - Other	\$ -	\$ -	\$ -	\$ -	\$ -				
Grant & Gift Funds	\$ 58,182	\$ 54,637	\$ -	\$ 349	\$ 1,142				

Cost Center **2017CC**
Cost Center Name **Full Day Kindergarten**

		2018		2019		2020		2021		2022
		Actual		Actual		Actual		Est. Actual		Budget
General Operating Fund	\$	-	\$	-	\$	169,844	\$	-	\$	-
<u>Administrative Costs</u>	\$	-	\$	-	\$	169,844	\$	-	\$	-
100 - Salary & Wages	\$	-	\$	-	\$	-	\$	-	\$	-
200 - Fringe Benefits	\$	-	\$	-	\$	-	\$	-	\$	-
400 - Purchased Services	\$	-	\$	-	\$	62,337	\$	-	\$	-
500 - Supplies & Materials	\$	-	\$	-	\$	107,507	\$	-	\$	-
600 - Capital Outlay	\$	-	\$	-	\$	-	\$	-	\$	-
800 - Other Uses of Funds	\$	-	\$	-	\$	-	\$	-	\$	-
900 - Other	\$	-	\$	-	\$	-	\$	-	\$	-
<u>School Based Costs</u>	\$	-	\$	-	\$	-	\$	-	\$	-
100 - Salary & Wages	\$	-	\$	-	\$	-	\$	-	\$	-
200 - Fringe Benefits	\$	-	\$	-	\$	-	\$	-	\$	-
400 - Purchased Services	\$	-	\$	-	\$	-	\$	-	\$	-
500 - Supplies & Materials	\$	-	\$	-	\$	-	\$	-	\$	-
600 - Capital Outlay	\$	-	\$	-	\$	-	\$	-	\$	-
800 - Other Uses of Funds	\$	-	\$	-	\$	-	\$	-	\$	-
900 - Other	\$	-	\$	-	\$	-	\$	-	\$	-
Grant & Gift Funds	\$	-	\$	-	\$	-	\$	-	\$	-

Cost Center Cost Center Name	2019CC Textbooks					
	2018 Actual	2019 Actual	2020 Actual	2021 Est. Actual	2022 Budget	
General Operating Fund	\$ 2,749,824	\$ 3,812,078	\$ 1,587,153	\$ 3,141,315	\$ -	
<u>Administrative Costs</u>	\$ 2,749,824	\$ 3,812,078	\$ 1,587,153	\$ 3,141,315	\$ -	
100 - Salary & Wages	\$ -	\$ -	\$ -	\$ -	\$ -	
200 - Fringe Benefits	\$ -	\$ -	\$ -	\$ -	\$ -	
400 - Purchased Services	\$ -	\$ 13,998	\$ 21,000	\$ -	\$ -	
500 - Supplies & Materials	\$ 2,749,824	\$ 3,798,080	\$ 1,566,153	\$ 3,141,315	\$ -	
600 - Capital Outlay	\$ -	\$ -	\$ -	\$ -	\$ -	
800 - Other Uses of Funds	\$ -	\$ -	\$ -	\$ -	\$ -	
900 - Other	\$ -	\$ -	\$ -	\$ -	\$ -	
<u>School Based Costs</u>	\$ -	\$ -	\$ -	\$ -	\$ -	
100 - Salary & Wages	\$ -	\$ -	\$ -	\$ -	\$ -	
200 - Fringe Benefits	\$ -	\$ -	\$ -	\$ -	\$ -	
400 - Purchased Services	\$ -	\$ -	\$ -	\$ -	\$ -	
500 - Supplies & Materials	\$ -	\$ -	\$ -	\$ -	\$ -	
600 - Capital Outlay	\$ -	\$ -	\$ -	\$ -	\$ -	
800 - Other Uses of Funds	\$ -	\$ -	\$ -	\$ -	\$ -	
900 - Other	\$ -	\$ -	\$ -	\$ -	\$ -	
Grant & Gift Funds	\$ -	\$ -	\$ 119,547	\$ -	\$ 633	

Cost Center Cost Center Name	2020CC Youth Services							
	2018 Actual	2019 Actual	2020 Actual	2021 Est. Actual	2022 Budget			
General Operating Fund	\$ 776,981	\$ 728,884	\$ 532,445	\$ 470,666	\$ 710,540			
<u>Administrative Costs</u>	\$ 776,981	\$ 728,884	\$ 532,445	\$ 470,666	\$ 710,540			
100 - Salary & Wages	\$ 349,810	\$ 408,891	\$ 305,441	\$ 288,683	\$ 507,869			
200 - Fringe Benefits	\$ 139,649	\$ 133,176	\$ 128,330	\$ 116,328	\$ 166,105			
400 - Purchased Services	\$ 254,218	\$ 158,898	\$ 46,972	\$ 27,506	\$ 36,567			
500 - Supplies & Materials	\$ 29,363	\$ 22,081	\$ 29,795	\$ 55,384	\$ -			
600 - Capital Outlay	\$ 3,941	\$ 5,837	\$ 21,907	\$ (17,234)	\$ -			
800 - Other Uses of Funds	\$ -	\$ -	\$ -	\$ -	\$ -			
900 - Other	\$ -	\$ -	\$ -	\$ -	\$ -			
<u>School Based Costs</u>	\$ -	\$ -	\$ -	\$ -	\$ -			
100 - Salary & Wages	\$ -	\$ -	\$ -	\$ -	\$ -			
200 - Fringe Benefits	\$ -	\$ -	\$ -	\$ -	\$ -			
400 - Purchased Services	\$ -	\$ -	\$ -	\$ -	\$ -			
500 - Supplies & Materials	\$ -	\$ -	\$ -	\$ -	\$ -			
600 - Capital Outlay	\$ -	\$ -	\$ -	\$ -	\$ -			
800 - Other Uses of Funds	\$ -	\$ -	\$ -	\$ -	\$ -			
900 - Other	\$ -	\$ -	\$ -	\$ -	\$ -			
Grant & Gift Funds	\$ 403,690	\$ 404,360	\$ 360,319	\$ 485,226	\$ 656,035			

Cost Center Cost Center Name	2021CC Pre-Kindergarten Startup Costs				
	2018 Actual	2019 Actual	2020 Actual	2021 Est. Actual	2022 Budget
General Operating Fund	\$ 7,582,166	\$ 9,471,838	\$ 9,833,109	\$ 10,952,109	\$ 11,916,257
<u>Administrative Costs</u>	\$ 526,537	\$ 877,225	\$ 2,071,425	\$ 1,730,558	\$ 11,916,257
100 - Salary & Wages	\$ 349,302	\$ 532,452	\$ 1,593,944	\$ 1,002,596	\$ 8,238,468
200 - Fringe Benefits	\$ 131,007	\$ 200,000	\$ 654,580	\$ 400,920	\$ 3,516,966
400 - Purchased Services	\$ 17,629	\$ 56,734	\$ 132,722	\$ 100,464	\$ 80,637
500 - Supplies & Materials	\$ 24,339	\$ 81,956	\$ (316,518)	\$ 224,340	\$ 77,201
600 - Capital Outlay	\$ 3,647	\$ 5,581	\$ 6,274	\$ 2,239	\$ 2,985
800 - Other Uses of Funds	\$ 613	\$ 503	\$ 423	\$ -	\$ -
900 - Other	\$ -	\$ -	\$ -	\$ -	\$ -
<u>School Based Costs</u>	\$ 7,055,629	\$ 8,594,613	\$ 7,761,683	\$ 9,221,551	\$ -
100 - Salary & Wages	\$ 4,892,105	\$ 6,108,174	\$ 5,255,103	\$ 6,352,852	\$ -
200 - Fringe Benefits	\$ 2,163,524	\$ 2,466,431	\$ 2,336,736	\$ 2,868,699	\$ -
400 - Purchased Services	\$ -	\$ -	\$ 62,337	\$ -	\$ -
500 - Supplies & Materials	\$ -	\$ 20,008	\$ 107,507	\$ -	\$ -
600 - Capital Outlay	\$ -	\$ -	\$ -	\$ -	\$ -
800 - Other Uses of Funds	\$ -	\$ -	\$ -	\$ -	\$ -
900 - Other	\$ -	\$ -	\$ -	\$ -	\$ -
Grant & Gift Funds	\$ 826,894	\$ 2,281,040	\$ 2,032,093	\$ 1,753,026	\$ 176,034

Cost Center Cost Center Name	2023CC Advancement Officer							
	2018 Actual	2019 Actual	2020 Actual	2021 Est. Actual	2022 Budget			
General Operating Fund	\$ 244,717	\$ 216,830	\$ 188,152	\$ 150,556	\$ 138,058			
<u>Administrative Costs</u>	\$ 244,717	\$ 216,830	\$ 188,152	\$ 150,556	\$ 138,058			
100 - Salary & Wages	\$ 103,805	\$ 108,594	\$ 105,244	\$ 106,335	\$ 101,004			
200 - Fringe Benefits	\$ 40,149	\$ 38,721	\$ 40,143	\$ 43,017	\$ 37,054			
400 - Purchased Services	\$ 100,515	\$ 69,183	\$ 38,868	\$ 84	\$ -			
500 - Supplies & Materials	\$ 249	\$ 333	\$ 3,897	\$ 1,120	\$ -			
600 - Capital Outlay	\$ -	\$ -	\$ -	\$ -	\$ -			
800 - Other Uses of Funds	\$ -	\$ -	\$ -	\$ -	\$ -			
900 - Other	\$ -	\$ -	\$ -	\$ -	\$ -			
<u>School Based Costs</u>	\$ -	\$ -	\$ -	\$ -	\$ -			
100 - Salary & Wages	\$ -	\$ -	\$ -	\$ -	\$ -			
200 - Fringe Benefits	\$ -	\$ -	\$ -	\$ -	\$ -			
400 - Purchased Services	\$ -	\$ -	\$ -	\$ -	\$ -			
500 - Supplies & Materials	\$ -	\$ -	\$ -	\$ -	\$ -			
600 - Capital Outlay	\$ -	\$ -	\$ -	\$ -	\$ -			
800 - Other Uses of Funds	\$ -	\$ -	\$ -	\$ -	\$ -			
900 - Other	\$ -	\$ -	\$ -	\$ -	\$ -			
Grant & Gift Funds	\$ 218,584	\$ 607,630	\$ 12,791	\$ 11,928	\$ 101,982			

Cost Center Cost Center Name	2024CC Closing the Achievement Gap						
	2018 Actual	2019 Actual	2020 Actual	2021 Est. Actual	2022 Budget		
General Operating Fund	\$ 2,081,191	\$ 1,874,345	\$ 1,637,075	\$ 1,480,398	\$ 1,583,244		
<u>Administrative Costs</u>	\$ 1,351,085	\$ 1,187,184	\$ 1,126,020	\$ 1,025,807	\$ 891,612		
100 - Salary & Wages	\$ 744,364	\$ 697,229	\$ 696,006	\$ 639,299	\$ 556,455		
200 - Fringe Benefits	\$ 326,072	\$ 301,201	\$ 322,019	\$ 324,090	\$ 287,017		
400 - Purchased Services	\$ 234,190	\$ 161,916	\$ 97,725	\$ 59,845	\$ 48,140		
500 - Supplies & Materials	\$ 39,268	\$ 24,468	\$ 8,566	\$ 2,573	\$ -		
600 - Capital Outlay	\$ 1,697	\$ 2,080	\$ 1,704	\$ -	\$ -		
800 - Other Uses of Funds	\$ 5,493	\$ 290	\$ -	\$ -	\$ -		
900 - Other	\$ -	\$ -	\$ -	\$ -	\$ -		
<u>School Based Costs</u>	\$ 730,106	\$ 687,161	\$ 511,056	\$ 454,591	\$ 691,632		
100 - Salary & Wages	\$ 315,017	\$ 377,531	\$ 289,302	\$ 276,201	\$ 488,960		
200 - Fringe Benefits	\$ 127,097	\$ 122,814	\$ 123,080	\$ 112,734	\$ 166,105		
400 - Purchased Services	\$ 254,688	\$ 158,898	\$ 46,972	\$ 27,506	\$ 36,567		
500 - Supplies & Materials	\$ 29,363	\$ 22,081	\$ 29,795	\$ 55,384	\$ -		
600 - Capital Outlay	\$ 3,941	\$ 5,837	\$ 21,907	\$ (17,234)	\$ -		
800 - Other Uses of Funds	\$ -	\$ -	\$ -	\$ -	\$ -		
900 - Other	\$ -	\$ -	\$ -	\$ -	\$ -		
Grant & Gift Funds	\$ -	\$ -	\$ -	\$ -	\$ -		

Cost Center	2027CC					
Cost Center Name	Family and Community Engagement					
	2018 Actual	2019 Actual	2020 Actual	2021 Est. Actual	2022 Budget	
General Operating Fund	\$ 554,491	\$ 409,420	\$ 260,309	\$ 248,197	\$ 336,170	
<u>Administrative Costs</u>	\$ 554,491	\$ 409,420	\$ 260,309	\$ 248,197	\$ 336,170	
100 - Salary & Wages	\$ 152,885	\$ 173,351	\$ 134,229	\$ 172,867	\$ 234,438	
200 - Fringe Benefits	\$ 79,200	\$ 80,835	\$ 72,053	\$ 72,625	\$ 97,256	
400 - Purchased Services	\$ 168,924	\$ 102,285	\$ 36,681	\$ 2,704	\$ 4,475	
500 - Supplies & Materials	\$ 146,069	\$ 42,797	\$ 16,348	\$ -	\$ -	
600 - Capital Outlay	\$ 516	\$ 6,075	\$ -	\$ -	\$ -	
800 - Other Uses of Funds	\$ 6,897	\$ 4,078	\$ 998	\$ -	\$ -	
900 - Other	\$ -	\$ -	\$ -	\$ -	\$ -	
<u>School Based Costs</u>	\$ -	\$ -	\$ -	\$ -	\$ -	
100 - Salary & Wages	\$ -	\$ -	\$ -	\$ -	\$ -	
200 - Fringe Benefits	\$ -	\$ -	\$ -	\$ -	\$ -	
400 - Purchased Services	\$ -	\$ -	\$ -	\$ -	\$ -	
500 - Supplies & Materials	\$ -	\$ -	\$ -	\$ -	\$ -	
600 - Capital Outlay	\$ -	\$ -	\$ -	\$ -	\$ -	
800 - Other Uses of Funds	\$ -	\$ -	\$ -	\$ -	\$ -	
900 - Other	\$ -	\$ -	\$ -	\$ -	\$ -	
Grant & Gift Funds	\$ 868,244	\$ 1,382,270	\$ 820,059	\$ 502,086	\$ 1,238,391	

Cost Center	2101CC					
Cost Center Name	Special Education Planning and Operations					
	2018	2019	2020	2021	2022	
	Actual	Actual	Actual	Est. Actual	Budget	
General Operating Fund	\$ 75,103,199	\$ 71,726,699	\$ 71,549,887	\$ 69,193,438	\$ 75,072,673	
<u>Administrative Costs</u>	\$ 2,105,857	\$ 2,404,808	\$ 2,081,343	\$ 2,313,247	\$ 52,699,070	
100 - Salary & Wages	\$ 1,040,242	\$ 1,272,699	\$ 1,282,605	\$ 1,544,027	\$ 35,647,143	
200 - Fringe Benefits	\$ 398,106	\$ 508,844	\$ 495,769	\$ 672,806	\$ 16,957,578	
400 - Purchased Services	\$ 529,488	\$ 498,558	\$ 215,853	\$ 39,781	\$ 23,504	
500 - Supplies & Materials	\$ 120,445	\$ 64,508	\$ 81,914	\$ 41,059	\$ 54,745	
600 - Capital Outlay	\$ 9,861	\$ -	\$ 1,702	\$ 7,975	\$ 10,633	
800 - Other Uses of Funds	\$ 7,715	\$ 60,200	\$ 3,500	\$ 7,600	\$ 5,467	
900 - Other	\$ -	\$ -	\$ -	\$ -	\$ -	
<u>School Based Costs</u>	\$ 72,997,342	\$ 69,321,891	\$ 69,468,545	\$ 66,880,190	\$ 22,373,603	
100 - Salary & Wages	\$ 50,999,584	\$ 48,792,951	\$ 48,660,712	\$ 45,483,083	\$ 15,093,955	
200 - Fringe Benefits	\$ 21,910,436	\$ 20,455,342	\$ 20,764,169	\$ 21,387,306	\$ 7,272,127	
400 - Purchased Services	\$ 39,509	\$ 30,581	\$ 34,425	\$ 6,953	\$ 3,748	
500 - Supplies & Materials	\$ 46,857	\$ 42,137	\$ 9,212	\$ 2,673	\$ 3,772	
600 - Capital Outlay	\$ -	\$ -	\$ -	\$ -	\$ -	
800 - Other Uses of Funds	\$ 955	\$ 880	\$ 27	\$ 176	\$ -	
900 - Other	\$ -	\$ -	\$ -	\$ -	\$ -	
Grant & Gift Funds	\$ 6,702,179	\$ 11,732,371	\$ 3,840,908	\$ 3,638,257	\$ 6,437,710	

Cost Center	2104CC									
Cost Center Name	Special Education Home Instruction									
		2018		2019		2020		2021		2022
		Actual		Actual		Actual		Est. Actual		Budget
General Operating Fund	\$	646,045	\$	642,942	\$	336,433	\$	5,746	\$	2,500
<u>Administrative Costs</u>	\$	646,045	\$	642,942	\$	336,433	\$	5,746	\$	2,500
100 - Salary & Wages	\$	495,081	\$	501,681	\$	256,883	\$	4,572	\$	2,500
200 - Fringe Benefits	\$	150,965	\$	141,261	\$	79,550	\$	1,174	\$	-
400 - Purchased Services	\$	-	\$	-	\$	-	\$	-	\$	-
500 - Supplies & Materials	\$	-	\$	-	\$	-	\$	-	\$	-
600 - Capital Outlay	\$	-	\$	-	\$	-	\$	-	\$	-
800 - Other Uses of Funds	\$	-	\$	-	\$	-	\$	-	\$	-
900 - Other	\$	-	\$	-	\$	-	\$	-	\$	-
<u>School Based Costs</u>	\$	-	\$	-	\$	-	\$	-	\$	-
100 - Salary & Wages	\$	-	\$	-	\$	-	\$	-	\$	-
200 - Fringe Benefits	\$	-	\$	-	\$	-	\$	-	\$	-
400 - Purchased Services	\$	-	\$	-	\$	-	\$	-	\$	-
500 - Supplies & Materials	\$	-	\$	-	\$	-	\$	-	\$	-
600 - Capital Outlay	\$	-	\$	-	\$	-	\$	-	\$	-
800 - Other Uses of Funds	\$	-	\$	-	\$	-	\$	-	\$	-
900 - Other	\$	-	\$	-	\$	-	\$	-	\$	-
Grant & Gift Funds	\$	-	\$	-	\$	-	\$	-	\$	-

Cost Center	2105CC					
Cost Center Name	Special Education Related Services					
	2018	2019	2020	2021	2022	
	Actual	Actual	Actual	Est. Actual	Budget	
General Operating Fund	\$ 11,987,087	\$ 12,918,988	\$ 13,426,248	\$ 13,557,530	\$ 12,409,853	
<u>Administrative Costs</u>	\$ 11,987,087	\$ 12,918,988	\$ 13,426,248	\$ 13,557,530	\$ 12,409,853	
100 - Salary & Wages	\$ 8,324,566	\$ 9,136,415	\$ 9,470,472	\$ 9,301,871	\$ 8,665,368	
200 - Fringe Benefits	\$ 3,583,753	\$ 3,719,058	\$ 3,927,421	\$ 4,251,934	\$ 3,741,599	
400 - Purchased Services	\$ 34,621	\$ 24,991	\$ 21,181	\$ 2,965	\$ 2,613	
500 - Supplies & Materials	\$ 43,525	\$ 37,643	\$ 7,148	\$ 584	\$ 273	
600 - Capital Outlay	\$ -	\$ -	\$ -	\$ -	\$ -	
800 - Other Uses of Funds	\$ 622	\$ 880	\$ 27	\$ 176	\$ -	
900 - Other	\$ -	\$ -	\$ -	\$ -	\$ -	
<u>School Based Costs</u>	\$ -	\$ -	\$ -	\$ -	\$ -	
100 - Salary & Wages	\$ -	\$ -	\$ -	\$ -	\$ -	
200 - Fringe Benefits	\$ -	\$ -	\$ -	\$ -	\$ -	
400 - Purchased Services	\$ -	\$ -	\$ -	\$ -	\$ -	
500 - Supplies & Materials	\$ -	\$ -	\$ -	\$ -	\$ -	
600 - Capital Outlay	\$ -	\$ -	\$ -	\$ -	\$ -	
800 - Other Uses of Funds	\$ -	\$ -	\$ -	\$ -	\$ -	
900 - Other	\$ -	\$ -	\$ -	\$ -	\$ -	
Grant & Gift Funds	\$ 1,706,877	\$ 1,429,091	\$ 947,799	\$ 1,059,939	\$ 1,049,491	

Cost Center	2106CC					
Cost Center Name	Psychological Services					
	2018	2019	2020	2021	2022	
	Actual	Actual	Actual	Est. Actual	Budget	
General Operating Fund	\$ 7,622,845	\$ 8,132,714	\$ 5,390,524	\$ 2,949,719	\$ 4,758,757	
<u>Administrative Costs</u>	\$ 7,622,845	\$ 8,132,714	\$ 5,390,524	\$ 2,949,719	\$ 4,758,757	
100 - Salary & Wages	\$ 5,485,710	\$ 5,891,226	\$ 3,986,679	\$ 2,065,874	\$ 2,998,462	
200 - Fringe Benefits	\$ 2,133,165	\$ 2,235,067	\$ 1,391,711	\$ 877,885	\$ 1,757,776	
400 - Purchased Services	\$ 408	\$ 1,927	\$ 10,071	\$ 3,871	\$ -	
500 - Supplies & Materials	\$ 3,229	\$ 4,494	\$ 2,064	\$ 2,089	\$ 2,519	
600 - Capital Outlay	\$ -	\$ -	\$ -	\$ -	\$ -	
800 - Other Uses of Funds	\$ 333	\$ -	\$ -	\$ -	\$ -	
900 - Other	\$ -	\$ -	\$ -	\$ -	\$ -	
<u>School Based Costs</u>	\$ -	\$ -	\$ -	\$ -	\$ -	
100 - Salary & Wages	\$ -	\$ -	\$ -	\$ -	\$ -	
200 - Fringe Benefits	\$ -	\$ -	\$ -	\$ -	\$ -	
400 - Purchased Services	\$ -	\$ -	\$ -	\$ -	\$ -	
500 - Supplies & Materials	\$ -	\$ -	\$ -	\$ -	\$ -	
600 - Capital Outlay	\$ -	\$ -	\$ -	\$ -	\$ -	
800 - Other Uses of Funds	\$ -	\$ -	\$ -	\$ -	\$ -	
900 - Other	\$ -	\$ -	\$ -	\$ -	\$ -	
Grant & Gift Funds	\$ 398,800	\$ 548,383	\$ 3,844,050	\$ 6,251,717	\$ 413,349	

Cost Center 2108CC
Cost Center Name Alternative Schools Management

	2018 Actual	2019 Actual	2020 Actual	2021 Est. Actual	2022 Budget
General Operating Fund	\$ 636,890	\$ 765,210	\$ 654,980	\$ 916,931	\$ 879,652
<u>Administrative Costs</u>	\$ 636,890	\$ 765,210	\$ 654,980	\$ 916,931	\$ 879,652
100 - Salary & Wages	\$ 435,279	\$ 494,630	\$ 458,476	\$ 647,626	\$ 521,376
200 - Fringe Benefits	\$ 156,309	\$ 173,342	\$ 171,987	\$ 243,528	\$ 324,241
400 - Purchased Services	\$ 35,369	\$ 45,474	\$ 5,348	\$ 16,499	\$ 21,663
500 - Supplies & Materials	\$ 2,315	\$ 6,786	\$ 5,558	\$ 3,102	\$ 4,136
600 - Capital Outlay	\$ 7,619	\$ 44,977	\$ 13,611	\$ 6,176	\$ 8,235
800 - Other Uses of Funds	\$ -	\$ -	\$ -	\$ -	\$ -
900 - Other	\$ -	\$ -	\$ -	\$ -	\$ -
<u>School Based Costs</u>	\$ -	\$ -	\$ -	\$ -	\$ -
100 - Salary & Wages	\$ -	\$ -	\$ -	\$ -	\$ -
200 - Fringe Benefits	\$ -	\$ -	\$ -	\$ -	\$ -
400 - Purchased Services	\$ -	\$ -	\$ -	\$ -	\$ -
500 - Supplies & Materials	\$ -	\$ -	\$ -	\$ -	\$ -
600 - Capital Outlay	\$ -	\$ -	\$ -	\$ -	\$ -
800 - Other Uses of Funds	\$ -	\$ -	\$ -	\$ -	\$ -
900 - Other	\$ -	\$ -	\$ -	\$ -	\$ -
Grant & Gift Funds	\$ -	\$ -	\$ 6,568	\$ -	\$ -

SCHOOL SUPPORT – OPERATIONS



Cost Center 3001CC
 Cost Center Name Chief Operating Officer

	2018 Actual	2019 Actual	2020 Actual	2021 Est. Actual	2022 Budget
General Operating Fund	\$ 995,121	\$ 1,038,643	\$ 914,211	\$ 2,159,916	\$ 2,837,959
<u>Administrative Costs</u>	\$ 995,121	\$ 1,038,643	\$ 914,211	\$ 2,159,916	\$ 2,837,959
100 - Salary & Wages	\$ 336,143	\$ 332,434	\$ 298,724	\$ 349,495	\$ 373,812
200 - Fringe Benefits	\$ 97,216	\$ 89,950	\$ 86,326	\$ 99,312	\$ 98,408
400 - Purchased Services	\$ 539,699	\$ 592,230	\$ 521,566	\$ 1,709,970	\$ 2,364,220
500 - Supplies & Materials	\$ 16,468	\$ 19,128	\$ 6,919	\$ -	\$ -
600 - Capital Outlay	\$ 5,595	\$ 4,900	\$ 677	\$ 1,139	\$ 1,519
800 - Other Uses of Funds	\$ -	\$ -	\$ -	\$ -	\$ -
900 - Other	\$ -	\$ -	\$ -	\$ -	\$ -
<u>School Based Costs</u>	\$ -	\$ -	\$ -	\$ -	\$ -
100 - Salary & Wages	\$ -	\$ -	\$ -	\$ -	\$ -
200 - Fringe Benefits	\$ -	\$ -	\$ -	\$ -	\$ -
400 - Purchased Services	\$ -	\$ -	\$ -	\$ -	\$ -
500 - Supplies & Materials	\$ -	\$ -	\$ -	\$ -	\$ -
600 - Capital Outlay	\$ -	\$ -	\$ -	\$ -	\$ -
800 - Other Uses of Funds	\$ -	\$ -	\$ -	\$ -	\$ -
900 - Other	\$ -	\$ -	\$ -	\$ -	\$ -
Grant & Gift Funds	\$ 20,000	\$ -	\$ -	\$ -	\$ -

Cost Center	3002CC					
Cost Center Name	Facilities Administration					
	2018	2019	2020	2021	2022	
	Actual	Actual	Actual	Est. Actual	Budget	
General Operating Fund	\$ 41,768,384	\$ 42,624,778	\$ 40,465,979	\$ 22,805,597	\$ 40,579,520	
<u>Administrative Costs</u>	\$ 7,183,221	\$ 5,747,855	\$ 6,166,063	\$ 4,719,893	\$ 23,914,803	
100 - Salary & Wages	\$ 2,950,426	\$ 2,940,626	\$ 3,005,150	\$ 2,039,700	\$ 13,118,042	
200 - Fringe Benefits	\$ 1,089,474	\$ 1,080,269	\$ 1,140,156	\$ 841,091	\$ 8,376,721	
400 - Purchased Services	\$ 1,400,469	\$ 690,006	\$ 812,472	\$ 982,183	\$ 1,484,972	
500 - Supplies & Materials	\$ 1,397,391	\$ 1,034,964	\$ 1,068,540	\$ 856,920	\$ 935,068	
600 - Capital Outlay	\$ 345,460	\$ 1,991	\$ 139,745	\$ -	\$ -	
800 - Other Uses of Funds	\$ -	\$ -	\$ -	\$ -	\$ -	
900 - Other	\$ -	\$ -	\$ -	\$ -	\$ -	
<u>School Based Costs</u>	\$ 34,585,163	\$ 36,876,924	\$ 34,299,916	\$ 18,085,704	\$ 16,664,717	
100 - Salary & Wages	\$ 14,230,990	\$ 14,078,049	\$ 13,697,195	\$ 7,035,149	\$ 93,578	
200 - Fringe Benefits	\$ 6,609,258	\$ 6,464,739	\$ 6,314,824	\$ 3,579,174	\$ -	
400 - Purchased Services	\$ 13,744,915	\$ 16,334,135	\$ 14,287,897	\$ 7,471,381	\$ 16,571,140	
500 - Supplies & Materials	\$ -	\$ -	\$ -	\$ -	\$ -	
600 - Capital Outlay	\$ -	\$ -	\$ -	\$ -	\$ -	
800 - Other Uses of Funds	\$ -	\$ -	\$ -	\$ -	\$ -	
900 - Other	\$ -	\$ -	\$ -	\$ -	\$ -	
Grant & Gift Funds	\$ -	\$ -	\$ 7,604	\$ 1,087,679	\$ 3,211,142	

Cost Center 3003CC
 Cost Center Name Trades

		2018 Actual	2019 Actual	2020 Actual	2021 Est. Actual	2022 Budget
General Operating Fund	\$	5,174,816	\$ 5,411,120	\$ 5,148,693	\$ 4,889,553	\$ 4,424,340
<u>Administrative Costs</u>	\$	5,158,730	\$ 5,411,120	\$ 5,148,693	\$ 4,889,553	\$ 4,424,340
100 - Salary & Wages	\$	2,910,293	\$ 3,063,037	\$ 3,040,694	\$ 3,074,754	\$ 2,399,357
200 - Fringe Benefits	\$	1,152,776	\$ 1,187,928	\$ 1,199,259	\$ 1,270,218	\$ 1,125,911
400 - Purchased Services	\$	949,885	\$ 914,381	\$ 749,609	\$ 400,931	\$ 822,640
500 - Supplies & Materials	\$	143,058	\$ 241,674	\$ 158,386	\$ 143,344	\$ 76,024
600 - Capital Outlay	\$	2,717	\$ 4,100	\$ 745	\$ 306	\$ 408
800 - Other Uses of Funds	\$	-	\$ -	\$ -	\$ -	\$ -
900 - Other	\$	-	\$ -	\$ -	\$ -	\$ -
<u>School Based Costs</u>	\$	16,086	\$ -	\$ -	\$ -	\$ -
100 - Salary & Wages	\$	-	\$ -	\$ -	\$ -	\$ -
200 - Fringe Benefits	\$	-	\$ -	\$ -	\$ -	\$ -
400 - Purchased Services	\$	15,222	\$ -	\$ -	\$ -	\$ -
500 - Supplies & Materials	\$	864	\$ -	\$ -	\$ -	\$ -
600 - Capital Outlay	\$	-	\$ -	\$ -	\$ -	\$ -
800 - Other Uses of Funds	\$	-	\$ -	\$ -	\$ -	\$ -
900 - Other	\$	-	\$ -	\$ -	\$ -	\$ -
Grant & Gift Funds	\$	-	\$ -	\$ -	\$ 8,615	\$ -

Cost Center	3004CC				
Cost Center Name	Inventory and Distribution				
	2018	2019	2020	2021	2022
	Actual	Actual	Actual	Est. Actual	Budget
General Operating Fund	\$ 572,658	\$ 533,862	\$ 507,673	\$ 468,265	\$ 467,301
<u>Administrative Costs</u>	\$ 572,658	\$ 533,862	\$ 507,673	\$ 468,265	\$ 467,301
100 - Salary & Wages	\$ 355,049	\$ 337,962	\$ 330,786	\$ 304,871	\$ 266,445
200 - Fringe Benefits	\$ 183,783	\$ 172,521	\$ 168,926	\$ 153,348	\$ 188,064
400 - Purchased Services	\$ 5,941	\$ 1,075	\$ -	\$ -	\$ -
500 - Supplies & Materials	\$ 27,885	\$ 19,519	\$ 7,961	\$ 10,047	\$ 12,792
600 - Capital Outlay	\$ -	\$ 2,785	\$ -	\$ -	\$ -
800 - Other Uses of Funds	\$ -	\$ -	\$ -	\$ -	\$ -
900 - Other	\$ -	\$ -	\$ -	\$ -	\$ -
<u>School Based Costs</u>	\$ -	\$ -	\$ -	\$ -	\$ -
100 - Salary & Wages	\$ -	\$ -	\$ -	\$ -	\$ -
200 - Fringe Benefits	\$ -	\$ -	\$ -	\$ -	\$ -
400 - Purchased Services	\$ -	\$ -	\$ -	\$ -	\$ -
500 - Supplies & Materials	\$ -	\$ -	\$ -	\$ -	\$ -
600 - Capital Outlay	\$ -	\$ -	\$ -	\$ -	\$ -
800 - Other Uses of Funds	\$ -	\$ -	\$ -	\$ -	\$ -
900 - Other	\$ -	\$ -	\$ -	\$ -	\$ -
Grant & Gift Funds	\$ -	\$ -	\$ -	\$ 3,198	\$ -

Cost Center	3005CC					
Cost Center Name	Construction Management					
	2018	2019	2020	2021	2022	
	Actual	Actual	Actual	Est. Actual	Budget	
General Operating Fund	\$ 2,244,947	\$ 4,515,574	\$ 2,081,686	\$ 675,022	\$ 821,722	
<u>Administrative Costs</u>	\$ 2,244,947	\$ 4,515,574	\$ 2,081,686	\$ 675,022	\$ 821,722	
100 - Salary & Wages	\$ 193,907	\$ 334,521	\$ 51,638	\$ -	\$ -	
200 - Fringe Benefits	\$ 65,838	\$ 114,633	\$ 29,638	\$ -	\$ -	
400 - Purchased Services	\$ 1,092,038	\$ 2,121,151	\$ 1,815,276	\$ 597,922	\$ 764,290	
500 - Supplies & Materials	\$ 890,594	\$ 1,125,481	\$ 41,952	\$ 57,484	\$ 31,277	
600 - Capital Outlay	\$ 2,569	\$ 819,789	\$ 143,182	\$ 19,616	\$ 26,155	
800 - Other Uses of Funds	\$ -	\$ -	\$ -	\$ -	\$ -	
900 - Other	\$ -	\$ -	\$ -	\$ -	\$ -	
<u>School Based Costs</u>	\$ -	\$ -	\$ -	\$ -	\$ -	
100 - Salary & Wages	\$ -	\$ -	\$ -	\$ -	\$ -	
200 - Fringe Benefits	\$ -	\$ -	\$ -	\$ -	\$ -	
400 - Purchased Services	\$ -	\$ -	\$ -	\$ -	\$ -	
500 - Supplies & Materials	\$ -	\$ -	\$ -	\$ -	\$ -	
600 - Capital Outlay	\$ -	\$ -	\$ -	\$ -	\$ -	
800 - Other Uses of Funds	\$ -	\$ -	\$ -	\$ -	\$ -	
900 - Other	\$ -	\$ -	\$ -	\$ -	\$ -	
Grant & Gift Funds	\$ -	\$ -	\$ 344	\$ -	\$ -	

Capital Projects

	2017 Actual	2018 Actual	2019 Actual	2020 Est. Actual	2021 Budget
0004CC Adlai E Stevenson	\$ 104,836	\$ 34,444	\$ 27,809.86	\$ 21,904.45	\$ 59,024.86
0005CC Albert B Hart (Closed)	\$ 2,018	\$ 2,019	\$ 2,020.00	\$ 2,021.00	\$ 2,022.00
0009CC Alexander Hamilton	\$ 18,109	\$ 3,673	\$ -	\$ -	\$ -
0010CC A. G. Bell	\$ -	\$ -	\$ -	\$ -	\$ -
0012CC Almira	\$ 52,580	\$ 33,317.11	\$ -	\$ 266,148.52	\$ 80,749.68
0016CC Andrew J Rickoff	\$ 120,707	\$ 107,775.62	\$ -	\$ 74,493.61	\$ 251,388.58
0020CC Jesse Owens Academy	\$ 21,296	\$ -	\$ -	\$ -	\$ 19,800.00
0021CC Anton Grdina	\$ 65,488	\$ 59,307.00	\$ -	\$ 45,373.33	\$ 66,998.54
0023CC Artemus Ward	\$ 56,959	\$ 74,542.28	\$ -	\$ 94,254.99	\$ 102,639.56
0024CC Audubon	\$ -	\$ -	\$ -	\$ -	\$ 8,720.00
0027CC Memorial	\$ 144,885	\$ 83,730.10	\$ -	\$ 86,678.59	\$ 271,370.78
0030CC Garrett Morgan Leadership & Innovation	\$ 771,009	#####	\$ -	\$ 3,705,234.73	\$ 8,698,780.42
0032CC Design Lab Early College	\$ 66,134	\$ 10,932.86	\$ -	\$ 20,266.25	\$ 33,010.00
0035CC MC2STEM Great Lakes Science Center	\$ 3,131	\$ -	\$ -	\$ -	\$ -
0036CC Benjamin Franklin	\$ 2,429,326	\$ 271,180.01	\$ -	\$ 753,165.57	\$ 217,277.42
0041CC Bolton	\$ 27,439	\$ 9,283.62	\$ -	\$ 18,552.09	\$ 37,559.02
0058CC Brooklawn	\$ 708,621	\$ 88,408.37	\$ -	\$ 12,783.20	\$ 63,017.60
0064CC Buhner Dual Language	\$ 36,144	\$ 63,946.09	\$ -	\$ 74,742.00	\$ 76,671.08
0065CC Captain Arthur Roth	\$ -	\$ -	\$ -	\$ -	\$ -
0066CC Carl F Shuler	\$ 240,389	\$ 8,956.42	\$ -	\$ 15,963.05	\$ 96,566.62
0068CC Case	\$ 83,654	\$ 23,567.00	\$ -	\$ 4,262.16	\$ 20,775.00
0076CC Alfred A Benesch	\$ 167,581	\$ 11,473.00	\$ -	\$ 4,954.45	\$ 86,502.00
0077CC Charles Dickens	\$ 32,074	\$ 51,624.48	\$ -	\$ 39,141.21	\$ 81,379.86
0078CC Whitney M Young	\$ -	\$ -	\$ -	\$ 556,713.22	\$ 1,068,731.40
0080CC Charles Mooney	\$ 75,102	\$ 150,293.77	\$ -	\$ (226,578.01)	\$ 26,752.00
0088CC Clark	\$ 31,296	\$ 6,710.81	\$ -	\$ 32,998.07	\$ 40,221.00
0090CC Clara E Westropp	\$ 92,438	\$ 153,702.60	\$ -	\$ 6,800.54	\$ 29,126.24
0094CC John D. Rockefeller	\$ -	\$ -	\$ -	\$ -	\$ -
0096CC Collinwood High School	\$ 364,804	\$ 134,681.40	\$ -	\$ 74,034.57	\$ 68,734.08
0102CC Campus International North	\$ 5,265,852	\$ 546,900.59	\$ -	\$ 0.01	\$ 1,327,675.40
0107CC Cranwood	\$ 160,751	\$ 9,921.39	\$ -	\$ -	\$ -
0109CC Daniel E Morgan	\$ 110,651	\$ 74,825.80	\$ -	\$ 59,221.30	\$ 297,014.28
0112CC Denison	\$ 102,082	\$ 18,038	\$ 150.00	\$ 22,655.08	\$ 43,743.62
0124CC Dike School of the Arts	\$ 76,639	\$ 34,020	\$ 5,120.91	\$ 23,320.88	\$ 1,968.00
0130CC Douglas MacArthur Girls Leadership Academy	\$ 58,311	\$ 37,641	\$ 23,547.53	\$ 27,211.40	\$ 10,436.62
0135CC MC2STEM GE Lighting Nela Park	\$ -	\$ 5,979	\$ -	\$ -	\$ -
0148CC East Clark	\$ 98,681	\$ 39,643	\$ 67,693.53	\$ 54,409.24	\$ 76,750.70
0159CC Cleveland Early College High School	\$ 150	\$ -	\$ -	\$ -	\$ -
0161CC East Tech High School	\$ 180,658	\$ 112,606	\$ 14,986.95	\$ 206,479.68	\$ 1,234,344.88
0164CC Empire Computech	\$ 1,465	\$ -	\$ -	\$ -	\$ -
0165CC E Desauze Contemporary Academy	\$ 121,179	\$ -	\$ -	\$ -	\$ 264,352.30
0168CC Euclid Park	\$ 139,107	\$ 111,847	\$ 96,710.51	\$ 48,767.29	\$ 116,471.04
0171CC Forest Hill Parkway	\$ -	\$ -	\$ -	\$ (300,867.11)	\$ -
0172CC Franklin D Roosevelt	\$ 2,636,829	\$ 266,975	\$ 184,650.78	\$ 150,802.55	\$ 589,250.12
0184CC AB Hart	\$ 406,066	\$ -	\$ -	\$ 341,959.49	\$ 857,996.56
0188CC Garfield	\$ 210,929	\$ 69,980	\$ 65,937.15	\$ 102,494.42	\$ 64,930.16
0198CC George Washington Carver	\$ 189,746	\$ 75,554	\$ 46,884.74	\$ 44,914.63	\$ 85,761.50
0200CC Giddings	\$ 38,809	\$ -	\$ -	\$ -	\$ -
0208CC Cleveland High School for Digital Arts	\$ 109,847	\$ 204,301	\$ -	\$ -	\$ 6,304.00
0218CC Campus International South	\$ -	\$ 5,221,361	\$ 322,890.45	\$ 23,092.49	\$ 6,067,372.62
0220CC Glenville High School	\$ 112,058	\$ 272,171	\$ 40,234.24	\$ 271,933.49	\$ 189,505.04
0224CC Halle	\$ 371,939	\$ -	\$ -	\$ 540,101.14	\$ 1,333,613.84
0225CC Gracemount	\$ 18,906	\$ 3,673	\$ -	\$ -	\$ -
0227CC CLOSED - Halle Senior High School	\$ 571,981	\$ -	\$ -	\$ 73.49	\$ 217,504.84
0229CC Hannah Gibbons	\$ 120,921	\$ 127,570	\$ 58,411.08	\$ 88,469.05	\$ 252,768.20
0233CC Harry E Davis	\$ 16,005	\$ -	\$ -	\$ -	\$ -
0240CC Harvey Rice	\$ 132,647	\$ 63,818	\$ 69,893.34	\$ 50,908.42	\$ 76,477.78
0252CC Henry Longfellow	\$ 26,572	\$ 3,680	\$ 242,599.50	\$ -	\$ 40,719.12
0270CC Iowa-Maple	\$ 88,090	\$ 44,862	\$ 2,375.25	\$ 3,782.80	\$ 10,960.00
0273CC James Ford Rhodes	\$ 203,028	\$ 1,250,684	\$ 318,664.17	\$ 336,261.96	\$ 93,628.44
0275CC Jane Addams Business Careers Center	\$ 81,603	\$ 45,018	\$ 6,732.00	\$ 7,037.95	\$ 14,822.50
0276CC John Adams High School	\$ 186,899	\$ 716,550	\$ 186,038.60	\$ 236,488.87	\$ 286,900.98
0279CC Joseph M Gallagher	\$ 252,964	\$ 44,844	\$ 7,740.50	\$ 18,040.14	\$ 111,894.00
0284CC John Hay	\$ 317,513	\$ 747,937	\$ 136,300.76	\$ 172,705.93	\$ 375,440.76
0285CC John F Kennedy	\$ 2,131,485	\$ 1,233,783	\$ 13,670,536.47	\$ 4,212,930.23	\$ 4,966,876.18
0292CC John Marshall High School	\$ 1,440,431	\$ 487,904	\$ 184,866.23	\$ (47,602.01)	\$ 394,547.08
0294CC John W Raper	\$ 27,559	\$ 3,673	\$ -	\$ -	\$ -
0295CC Joseph F Landis	\$ -	\$ -	\$ -	\$ -	\$ -

Capital Projects

	2017 Actual	2018 Actual	2019 Actual	2020 Est. Actual	2021 Budget
0297CC Kenneth W Clement Boys Leadership Academy	\$ 72,570	\$ 10,811	\$ 7,276.00	\$ 18,249.75	\$ 28,541.92
0301CC Kentucky	\$ 22,539	\$ 2,462	\$ -	\$ 6,078.31	\$ 44,500.00
0326CC Davis Aerospace and Maritime High School	\$ 52,072	\$ 1,920,018	\$ 3,112.71	\$ -	\$ 241,313.94
0328CC Luis Munoz Marin	\$ 434,416	\$ 54,864	\$ 22,274.99	\$ 273,845.07	\$ 176,500.56
0330CC Lincoln-West High School	\$ 518,039	\$ 193,936	\$ 250,504.22	\$ 82,139.75	\$ 178,365.78
0338CC Louis Agassiz	\$ 218,679	\$ 1,776,396	\$ 29,723.55	\$ 1,754.25	\$ 30,030.04
0339CC Louis Pasteur	\$ 17,326	\$ 3,673	\$ -	\$ -	\$ -
0340CC Louisa May Alcott	\$ 78,465	\$ 49,411	\$ 21,226.01	\$ 258,066.18	\$ 105,920.94
0343CC Margaret Spellacy	\$ 113,989	\$ 5,380	\$ 12,657.45	\$ 11,406.55	\$ 9,843.30
0345CC Margaret A Ireland	\$ 6,347	\$ 1,775	\$ -	\$ -	\$ -
0347CC Mary B Martin	\$ 120,318	\$ 61,897	\$ 114,099.16	\$ 107,996.11	\$ 109,405.74
0349CC Max S Hayes High School	\$ 3,279,552	\$ 894,014	\$ 174,335.31	\$ 55,090.39	\$ 196,794.82
0350CC Mary M Bethune	\$ 152,831	\$ 109,217	\$ 88,348.12	\$ 49,191.51	\$ 175,415.56
0352CC McKinley	\$ 26,302	\$ 1,975	\$ 4,207.05	\$ -	\$ 3,765.46
0353CC Marion C Seltzer	\$ 25,712	\$ 30,238	\$ 40,055.50	\$ 11,565.04	\$ 62,434.88
0354CC Marion-Sterling	\$ 72,096	\$ 75,622	\$ 21,233.35	\$ 25,206.29	\$ 37,759.20
0368CC Miles	\$ 73,258	\$ 28,916	\$ 44,109.56	\$ 285,926.15	\$ 121,492.52
0372CC Miles Park	\$ 165,602	\$ 84,638	\$ 108,269.95	\$ 70,178.86	\$ 280,630.04
0376CC Michael R White	\$ 53,848	\$ 81,795	\$ -	\$ -	\$ -
0396CC Mound	\$ 39,624	\$ 72,971	\$ 48,974.61	\$ 57,225.50	\$ 58,215.22
0400CC Mt Auburn	\$ -	\$ -	\$ -	\$ -	\$ -
0402CC Mt. Pleasant Demo	\$ -	\$ -	\$ -	\$ 490,094.80	\$ -
0404CC School Of One	\$ 720	\$ -	\$ -	\$ -	\$ 1,200.00
0411CC Nathan Hale	\$ 54,345	\$ 31,505	\$ 46,832.68	\$ 33,972.11	\$ 61,648.36
0412CC Nathaniel Hawthorne	\$ -	\$ -	\$ -	\$ -	\$ 7,048.00
0415CC Newton D Baker School of the Arts	\$ 51,147	\$ 30,652	\$ 9,362.33	\$ 38,571.20	\$ 9,509.76
0428CC Oliver H Perry	\$ 349,988	\$ 6,969,349	\$ 8,764,431.79	\$ 524,260.80	\$ 755,156.94
0436CC Orchard	\$ 74,961	\$ 21,890	\$ 28,043.64	\$ 301,274.11	\$ 82,278.08
0448CC Patrick Henry	\$ 311,182	\$ 428,547	\$ 49,728.72	\$ 65,080.06	\$ 63,228.08
0451CC Paul L Dunbar	\$ 65,586	\$ 46,258	\$ 39,876.25	\$ 281,288.00	\$ 93,968.24
0452CC Paul Revere	\$ 16,688	\$ 869	\$ 25,957.03	\$ 55.32	\$ 59,700.00
0482CC Robert H Jamison	\$ 225,440	\$ 43,953	\$ 56,163.62	\$ 86,368.23	\$ 436,932.30
0485CC Riverside	\$ 125,729	\$ 160,040	\$ 168,347.97	\$ 31,787.42	\$ 53,605.70
0486CC Robert Fulton	\$ -	\$ -	\$ -	\$ -	\$ -
0487CC Robinson G Jones	\$ 98,110	\$ 72,262	\$ 86,946.37	\$ 91,246.60	\$ 82,360.22
0500CC Scranton	\$ 39,990	\$ 21,657	\$ 14,058.69	\$ 37,736.82	\$ 6,535.48
0512CC South High	\$ 51,097	\$ 700,220	\$ 113,278.14	\$ 18,608.82	\$ 75,172.32
0514CC SuccessTech Academy	\$ 246,458	\$ 67,211	\$ 38,376.19	\$ -	\$ 24,808.00
0525CC Stephen Howe	\$ 18,906	\$ 3,673	\$ -	\$ -	\$ -
0532CC Sunbeam	\$ 926,887	\$ 8,002,962	\$ 15,991,959.90	\$ 486,996.84	\$ 776,815.28
0537CC Thomas Jefferson International Newcomers Academy	\$ 95,866	\$ 51,553	\$ 54,197.76	\$ 39,503.27	\$ 90,614.28
0544CC Tremont Montessori	\$ 69,154	\$ 75,146	\$ 55,819.20	\$ 7,198.20	\$ 35,430.00
0548CC Union	\$ 14,131	\$ -	\$ -	\$ -	\$ 182,404.60
0550CC Valley View Boys Leadership Academy	\$ 40,927	\$ 24,929	\$ 2,359.00	\$ 5,087.76	\$ 78,743.46
0556CC Wade Park	\$ 149,089	\$ 96,459	\$ 99,930.65	\$ 73,575.27	\$ 64,578.56
0560CC Walton	\$ 76,198	\$ 20,756	\$ 4,098.18	\$ 8,741.66	\$ 20,939.50
0572CC Warner Girls Leadership Academy	\$ 182,277	\$ 91,487	\$ 122,771.69	\$ 91,626.43	\$ 280,329.32
0587CC Washington Park Environmental Studies	\$ 93,847	\$ 8,806	\$ -	\$ 719.04	\$ 1,045.32
0592CC Watterson-Lake	\$ 153,857	\$ 37,853	\$ 2,753.83	\$ 272.31	\$ 26,088.00
0596CC Waverly	\$ 905,677	\$ 3,692,396	\$ 10,805,025.54	\$ 381,017.30	\$ 883,899.36
0605CC Willow	\$ 178,268	\$ 37,932	\$ 18,800.00	\$ 3,842.72	\$ 28,978.68
0615CC Whitney M Young Leadership Academy	\$ 77,573	\$ -	\$ 3,715,821.94	\$ 25,801.78	\$ 313,341.00
0616CC Wilbur Wright	\$ 2,432,106	\$ 12,711,582	\$ 397,335.77	\$ 25,946.58	\$ 12,184.38
0621CC William Rainey Harper	\$ 209,650	\$ 6,300,842	\$ 8,955,766.98	\$ 447,235.98	\$ 899,355.38
0622CC William Cullen Bryant	\$ 3,017,183	\$ 6,423,731	\$ 175,672.81	\$ 13,202.94	\$ 293,779.44
0624CC Willson	\$ 163,145	\$ 50,853	\$ 57,443.49	\$ 116,492.42	\$ 60,092.34
0636CC Buckeye Woodland	\$ 16,796	\$ 869	\$ 34,239.44	\$ 160,056.37	\$ 40,004.50
0801CC Cleveland School of the Arts	\$ 1,033,503	\$ 463,976	\$ 483,848.68	\$ 204,772.79	\$ 345,945.44
0802CC Garrett Morgan	\$ 39,419	\$ 40,486	\$ 27,973.49	\$ 36,125.77	\$ 20,669.20
0803CC Law and Municipal Centers at Martin Luther King Jr.	\$ -	\$ 31,537	\$ 21,908.51	\$ 5,865.25	\$ 62,512.00
0804CC Martin Luther King Jr Campus	\$ 127,447	\$ 61,595	\$ 16,264.00	\$ 1,648.40	\$ 36,594.00
0805CC Ginn Academy	\$ -	\$ -	\$ -	\$ -	\$ -
0911CC Promise Academy	\$ -	\$ -	\$ -	\$ -	\$ -
3015CC East Professional Center	\$ 3,229	\$ 69,458	\$ -	\$ 22,536.76	\$ 8,060.02
3018CC Woodland Data Center	\$ -	\$ 49,311	\$ 2,257.36	\$ 7,490.63	\$ 12,158.66
Administrative & Other Projects	\$ 4,219,309	\$ 1,079,391	\$ 266,495	\$ 36,577,534.65	\$ 1,484,325.74
Grand Total	\$ 43,223,838	\$ 81,939,134	\$ 67,527,348	\$ 54,437,056	\$ 40,650,818

Cost Center **3006CC**
Cost Center Name **School Closings**

		2018		2019		2020		2021		2022
		Actual		Actual		Actual		Est. Actual		Budget
General Operating Fund	\$	518,021	\$	317,688	\$	490,993	\$	824,893	\$	491,450
<u>Administrative Costs</u>	\$	518,021	\$	317,688	\$	490,993	\$	824,893	\$	491,450
100 - Salary & Wages	\$	49,764	\$	64,415	\$	60,953	\$	73,734	\$	61,619
200 - Fringe Benefits	\$	8,513	\$	11,002	\$	10,415	\$	12,563	\$	29,831
400 - Purchased Services	\$	432,942	\$	240,100	\$	400,242	\$	738,596	\$	400,000
500 - Supplies & Materials	\$	-	\$	2,172	\$	19,384	\$	-	\$	-
600 - Capital Outlay	\$	26,802	\$	-	\$	-	\$	-	\$	-
800 - Other Uses of Funds	\$	-	\$	-	\$	-	\$	-	\$	-
900 - Other	\$	-	\$	-	\$	-	\$	-	\$	-
<u>School Based Costs</u>	\$	-	\$	-	\$	-	\$	-	\$	-
100 - Salary & Wages	\$	-	\$	-	\$	-	\$	-	\$	-
200 - Fringe Benefits	\$	-	\$	-	\$	-	\$	-	\$	-
400 - Purchased Services	\$	-	\$	-	\$	-	\$	-	\$	-
500 - Supplies & Materials	\$	-	\$	-	\$	-	\$	-	\$	-
600 - Capital Outlay	\$	-	\$	-	\$	-	\$	-	\$	-
800 - Other Uses of Funds	\$	-	\$	-	\$	-	\$	-	\$	-
900 - Other	\$	-	\$	-	\$	-	\$	-	\$	-
Grant & Gift Funds	\$	-	\$	-	\$	-	\$	-	\$	-

Cost Center 3007CC
Cost Center Name Mail and Print Center

	2018 Actual	2019 Actual	2020 Actual	2021 Est. Actual	2022 Budget
General Operating Fund	\$ 1,050,478	\$ 734,785	\$ 589,640	\$ 462,556	\$ 428,120
<u>Administrative Costs</u>	\$ 1,050,478	\$ 734,785	\$ 589,640	\$ 462,556	\$ 428,120
100 - Salary & Wages	\$ 79,036	\$ 63,921	\$ 81,188	\$ 80,321	\$ 62,092
200 - Fringe Benefits	\$ 43,724	\$ 26,547	\$ 30,895	\$ 33,933	\$ 45,846
400 - Purchased Services	\$ 872,661	\$ 638,849	\$ 475,957	\$ 346,179	\$ 317,351
500 - Supplies & Materials	\$ 18,525	\$ 5,468	\$ 1,600	\$ 723	\$ 964
600 - Capital Outlay	\$ 36,533	\$ -	\$ -	\$ 1,400	\$ 1,867
800 - Other Uses of Funds	\$ -	\$ -	\$ -	\$ -	\$ -
900 - Other	\$ -	\$ -	\$ -	\$ -	\$ -
<u>School Based Costs</u>	\$ -	\$ -	\$ -	\$ -	\$ -
100 - Salary & Wages	\$ -	\$ -	\$ -	\$ -	\$ -
200 - Fringe Benefits	\$ -	\$ -	\$ -	\$ -	\$ -
400 - Purchased Services	\$ -	\$ -	\$ -	\$ -	\$ -
500 - Supplies & Materials	\$ -	\$ -	\$ -	\$ -	\$ -
600 - Capital Outlay	\$ -	\$ -	\$ -	\$ -	\$ -
800 - Other Uses of Funds	\$ -	\$ -	\$ -	\$ -	\$ -
900 - Other	\$ -	\$ -	\$ -	\$ -	\$ -
Grant & Gift Funds	\$ -	\$ -	\$ -	\$ 1,426	\$ -

Cost Center	3008CC					
Cost Center Name	Transportation Planning					
	2018	2019	2020	2021	2022	
	Actual	Actual	Actual	Est. Actual	Budget	
General Operating Fund	\$ 12,474,852	\$ 14,356,599	\$ 13,517,200	\$ 4,475,972	\$ 12,769,424	
<u>Administrative Costs</u>	\$ 12,474,852	\$ 14,356,599	\$ 13,517,200	\$ 4,475,972	\$ 12,769,424	
100 - Salary & Wages	\$ 729,487	\$ 645,553	\$ 595,761	\$ 585,529	\$ 634,177	
200 - Fringe Benefits	\$ 283,713	\$ 240,214	\$ 291,656	\$ 254,570	\$ 316,530	
400 - Purchased Services	\$ 11,461,653	\$ 13,470,833	\$ 12,629,783	\$ 3,635,872	\$ 11,818,717	
500 - Supplies & Materials	\$ -	\$ -	\$ -	\$ -	\$ -	
600 - Capital Outlay	\$ -	\$ -	\$ -	\$ -	\$ -	
800 - Other Uses of Funds	\$ -	\$ -	\$ -	\$ -	\$ -	
900 - Other	\$ -	\$ -	\$ -	\$ -	\$ -	
<u>School Based Costs</u>	\$ -	\$ -	\$ -	\$ -	\$ -	
100 - Salary & Wages	\$ -	\$ -	\$ -	\$ -	\$ -	
200 - Fringe Benefits	\$ -	\$ -	\$ -	\$ -	\$ -	
400 - Purchased Services	\$ -	\$ -	\$ -	\$ -	\$ -	
500 - Supplies & Materials	\$ -	\$ -	\$ -	\$ -	\$ -	
600 - Capital Outlay	\$ -	\$ -	\$ -	\$ -	\$ -	
800 - Other Uses of Funds	\$ -	\$ -	\$ -	\$ -	\$ -	
900 - Other	\$ -	\$ -	\$ -	\$ -	\$ -	
Grant & Gift Funds	\$ 3,736	\$ 5,882	\$ 52,924	\$ 21,900	\$ 223,599	

Cost Center	3009CC				
Cost Center Name	Safety and Security				
	2018	2019	2020	2021	2022
	Actual	Actual	Actual	Est. Actual	Budget
General Operating Fund	\$ 13,906,272	\$ 13,377,286	\$ 12,765,114	\$ 11,413,467	\$ 14,529,839
<u>Administrative Costs</u>	\$ 6,258,824	\$ 6,543,210	\$ 6,450,102	\$ 6,013,686	\$ 14,529,839
100 - Salary & Wages	\$ 3,792,145	\$ 4,161,187	\$ 4,124,058	\$ 3,607,556	\$ 8,703,983
200 - Fringe Benefits	\$ 1,689,424	\$ 1,816,092	\$ 1,861,600	\$ 1,904,902	\$ 5,432,494
400 - Purchased Services	\$ 366,075	\$ 420,426	\$ 380,781	\$ 422,801	\$ 317,750
500 - Supplies & Materials	\$ 170,781	\$ 110,442	\$ 74,974	\$ 45,498	\$ 31,914
600 - Capital Outlay	\$ 238,633	\$ 32,355	\$ 7,565	\$ 32,455	\$ 43,064
800 - Other Uses of Funds	\$ 1,766	\$ 2,710	\$ 1,125	\$ 475	\$ 633
900 - Other	\$ -	\$ -	\$ -	\$ -	\$ -
<u>School Based Costs</u>	\$ 7,647,448	\$ 6,834,076	\$ 6,315,013	\$ 5,399,781	\$ -
100 - Salary & Wages	\$ 5,068,997	\$ 4,640,708	\$ 4,222,937	\$ 3,365,549	\$ -
200 - Fringe Benefits	\$ 2,578,452	\$ 2,193,367	\$ 2,092,075	\$ 2,034,232	\$ -
400 - Purchased Services	\$ -	\$ -	\$ -	\$ -	\$ -
500 - Supplies & Materials	\$ -	\$ -	\$ -	\$ -	\$ -
600 - Capital Outlay	\$ -	\$ -	\$ -	\$ -	\$ -
800 - Other Uses of Funds	\$ -	\$ -	\$ -	\$ -	\$ -
900 - Other	\$ -	\$ -	\$ -	\$ -	\$ -
Grant & Gift Funds	\$ 9,544	\$ 198,404	\$ 85,959	\$ 130,084	\$ 3,357,150

Cost Center	3010CC					
Cost Center Name	Transportation Depots					
	2018	2019	2020	2021	2022	
	Actual	Actual	Actual	Est. Actual	Budget	
General Operating Fund	\$ 19,320,629	\$ 18,622,111	\$ 17,302,589	\$ 11,380,035	\$ 14,303,791	
<u>Administrative Costs</u>	\$ 19,320,629	\$ 18,622,111	\$ 17,302,589	\$ 11,380,035	\$ 14,303,791	
100 - Salary & Wages	\$ 12,042,604	\$ 12,020,892	\$ 11,158,998	\$ 6,682,563	\$ 7,853,529	
200 - Fringe Benefits	\$ 5,718,423	\$ 5,655,077	\$ 5,420,836	\$ 4,269,051	\$ 6,060,593	
400 - Purchased Services	\$ (145,925)	\$ (805,083)	\$ (502,700)	\$ 46,303	\$ 242,832	
500 - Supplies & Materials	\$ 1,637,332	\$ 1,684,015	\$ 1,217,622	\$ 381,726	\$ 146,837	
600 - Capital Outlay	\$ 68,194	\$ 67,211	\$ 7,833	\$ 391	\$ -	
800 - Other Uses of Funds	\$ -	\$ -	\$ -	\$ -	\$ -	
900 - Other	\$ -	\$ -	\$ -	\$ -	\$ -	
<u>School Based Costs</u>	\$ -	\$ -	\$ -	\$ -	\$ -	
100 - Salary & Wages	\$ -	\$ -	\$ -	\$ -	\$ -	
200 - Fringe Benefits	\$ -	\$ -	\$ -	\$ -	\$ -	
400 - Purchased Services	\$ -	\$ -	\$ -	\$ -	\$ -	
500 - Supplies & Materials	\$ -	\$ -	\$ -	\$ -	\$ -	
600 - Capital Outlay	\$ -	\$ -	\$ -	\$ -	\$ -	
800 - Other Uses of Funds	\$ -	\$ -	\$ -	\$ -	\$ -	
900 - Other	\$ -	\$ -	\$ -	\$ -	\$ -	
Grant & Gift Funds	\$ 206,753	\$ 115,102	\$ 144,328	\$ 3,042,185	\$ 6,627,395	

Cost Center	3011CC				
Cost Center Name	Transportation Maintenance				
	2018	2019	2020	2021	2022
	Actual	Actual	Actual	Est. Actual	Budget
General Operating Fund	\$ 2,798,874	\$ 2,668,837	\$ 2,613,541	\$ 2,523,424	\$ 2,247,133
<u>Administrative Costs</u>	\$ 2,798,874	\$ 2,668,837	\$ 2,613,541	\$ 2,523,424	\$ 2,247,133
100 - Salary & Wages	\$ 1,177,057	\$ 1,122,372	\$ 1,070,839	\$ 1,032,195	\$ 816,049
200 - Fringe Benefits	\$ 503,398	\$ 482,863	\$ 469,965	\$ 517,464	\$ 493,482
400 - Purchased Services	\$ 19,293	\$ 25,446	\$ 18,803	\$ 15,238	\$ 1,687
500 - Supplies & Materials	\$ 1,033,170	\$ 1,038,156	\$ 1,053,934	\$ 958,527	\$ 935,915
600 - Capital Outlay	\$ 65,956	\$ -	\$ -	\$ -	\$ -
800 - Other Uses of Funds	\$ -	\$ -	\$ -	\$ -	\$ -
900 - Other	\$ -	\$ -	\$ -	\$ -	\$ -
<u>School Based Costs</u>	\$ -	\$ -	\$ -	\$ -	\$ -
100 - Salary & Wages	\$ -	\$ -	\$ -	\$ -	\$ -
200 - Fringe Benefits	\$ -	\$ -	\$ -	\$ -	\$ -
400 - Purchased Services	\$ -	\$ -	\$ -	\$ -	\$ -
500 - Supplies & Materials	\$ -	\$ -	\$ -	\$ -	\$ -
600 - Capital Outlay	\$ -	\$ -	\$ -	\$ -	\$ -
800 - Other Uses of Funds	\$ -	\$ -	\$ -	\$ -	\$ -
900 - Other	\$ -	\$ -	\$ -	\$ -	\$ -
Grant & Gift Funds	\$ 2,130	\$ (2,130)	\$ 2,552	\$ 593	\$ -

Food Services

	2017 Actual	2018 Actual	2019 Actual	2020 Est. Actual	2021 Budget
Food Service Administration	\$12,926,833.70	\$25,164,293.19	\$ 26,787,554.73	\$25,388,895.11	\$ 27,413,140.98
A. G. Bell	\$ 2,018.00	\$ 2,019.00	2020	2021	2022
Adlai E Stevenson	\$ 99,242.10				
Alfred A Benesch	\$ 75,416.64				
Almira					
Andrew J Rickoff					
Anton Grdina					
Artemus Ward					
Audubon					
Bard High School Early College Cleveland					
Benjamin Franklin					
Bolton					
Buckeye Woodland					
Buhrer Dual Language					
Campus International North					
Carl F Shuler					
Case					
Charles Dickens					
Charles Mooney					
Charles W Eliot (Whitney M Young)					
Clara E Westropp					
Clark					
Cleveland School of the Arts					
Collinwood High School					
Cranwood					
Daniel E Morgan					
Denison					
Design Lab Early College					
Dike School of the Arts					
Douglas MacArthur Girls Leadership Academy					
E Desauze Contemporary Academy					
East Clark					
East Tech High School	\$ 156,071.60				
Euclid Park	\$ 86,260.49				
Franklin D Roosevelt	\$ 102,138.85				
Fullerton (AB Hart)	\$ 81,003.28				
Garfield	\$ 104,327.53				
Garrett Morgan	\$ 169,617.99				
George Washington Carver	\$ 131,048.29				
Ginn Academy	\$ 85,938.01				
Glenville High School	\$ 128,174.58				
H Barbara Booker (Halle)	\$ 70,982.56				
Hannah Gibbons	\$ 87,902.71				
Harvey Rice	\$ 107,674.75				
Iowa-Maple	\$ 70,905.69				
James Ford Rhodes	\$ 302,135.32				
Jane Addams Business Careers Center	\$ 163,730.00				
Jesse Owens Academy	\$ 228.90				
JFK E3gle Academy	\$ 8,352.00				
John Adams High School	\$ 257,468.98				
John D. Rockefeller					
John F Kennedy	\$ 184,431.58				
John Hay Shared Costs	\$ 169,681.19				
John Marshall High School	\$ 281,337.56				
Joseph M Gallagher	\$ 183,155.91				
Kenneth W Clement Boys Leadership Academy	\$ 48,036.68				
Kentucky					

Food Services

	2017 Actual	2018 Actual	2019 Actual	2020 Est. Actual	2021 Budget
Lincoln-West High School	\$ 235,567.97				
Louis Agassiz	\$ 62,290.10				
Louisa May Alcott	\$ 64,298.01				
Luis Munoz Marin	\$ 175,937.06				
Marion C Seltzer	\$ 50,778.22				
Marion-Sterling	\$ 114,811.52				
Martin Luther King Jr Campus	\$ 89,398.63				
Mary B Martin	\$ 85,776.10				
Mary M Bethune	\$ 104,999.09				
Max S Hayes High School	\$ 221,875.93				
MC2STEM Great Lakes Science Center	\$ 77,196.43				
McKinley	\$ 64,505.48				
Memorial	\$ 128,096.58				
Michael R White	\$ 76,616.49				
Miles	\$ 67,610.50				
Miles Park	\$ 141,593.09				
Mound	\$ 118,634.33				
Nathan Hale	\$ 138,410.63				
New Tech West	\$ 39,974.92				
Newton D Baker School of the Arts	\$ 96,837.32				
Oliver H Perry	\$ 71,015.27				
Orchard	\$ 114,780.49				
Patrick Henry	\$ 109,459.25				
Paul L Dunbar	\$ 96,278.06				
Paul Revere					
Riverside	\$ 119,299.79				
Robert H Jamison	\$ 131,160.67				
Robinson G Jones	\$ 109,092.73				
Scranton	\$ 91,780.68				
South High					
SuccessTech Academy	\$ 104,432.02				
Sunbeam	\$ 72,559.11				
Thomas Jefferson International Newcomers Academy	\$ 162,818.60				
Tremont Montessori	\$ 125,661.59				
Valley View Boys Leadership Academy	\$ 43,405.71				
Wade Park	\$ 119,060.82				
Walton	\$ 80,012.78				
Warner Girls Leadership Academy	\$ 79,339.55				
Washington Park Environmental Studies	\$ 81,021.10				
Watterson-Lake	\$ 15,546.86				
Waverly	\$ 68,000.53				
Whitney M Young Leadership Academy	\$ 154,773.02				
Wilbur Wright	\$ 106,691.83				
William Cullen Bryant	\$ 70,898.70				
Willow	\$ 82,598.64				
Willson	\$ 148,742.04				
Total	\$19,421,999.96	\$25,166,312.19	\$ 26,789,574.73	\$25,390,916.11	\$ 27,415,162.98

FINANCE



Cost Center 4001CC

Cost Center Name Chief Financial and Administrative Officer

	2018 Actual	2019 Actual	2020 Actual	2021 Est. Actual	2022 Budget
General Operating Fund	\$ 598,991	\$ 524,882	\$ 493,798	\$ 521,815	\$ 20,648,772
<u>Administrative Costs</u>	\$ 598,991	\$ 524,882	\$ 493,798	\$ 521,815	\$ 20,648,772
100 - Salary & Wages	\$ 364,523	\$ 344,417	\$ 331,773	\$ 266,607	\$ 20,014,893
200 - Fringe Benefits	\$ 123,159	\$ 118,257	\$ 111,800	\$ 96,343	\$ 525,771
400 - Purchased Services	\$ 70,869	\$ 25,075	\$ 30,143	\$ 125,687	\$ 67,703
500 - Supplies & Materials	\$ 9,050	\$ 9,576	\$ 1,654	\$ 516	\$ 689
600 - Capital Outlay	\$ 11,590	\$ 1,284	\$ 1,119	\$ -	\$ -
800 - Other Uses of Funds	\$ 19,800	\$ 26,273	\$ 17,309	\$ 32,662	\$ 39,716
900 - Other	\$ -	\$ -	\$ -	\$ -	\$ -
<u>School Based Costs</u>	\$ -	\$ -	\$ -	\$ -	\$ -
100 - Salary & Wages	\$ -	\$ -	\$ -	\$ -	\$ -
200 - Fringe Benefits	\$ -	\$ -	\$ -	\$ -	\$ -
400 - Purchased Services	\$ -	\$ -	\$ -	\$ -	\$ -
500 - Supplies & Materials	\$ -	\$ -	\$ -	\$ -	\$ -
600 - Capital Outlay	\$ -	\$ -	\$ -	\$ -	\$ -
800 - Other Uses of Funds	\$ -	\$ -	\$ -	\$ -	\$ -
900 - Other	\$ -	\$ -	\$ -	\$ -	\$ -
Grant & Gift Funds	\$ -	\$ 32,386	\$ 3,214	\$ 169,500	\$ 366,721

Cost Center 4002CC
Cost Center Name Cash Management

	2018 Actual	2019 Actual	2020 Actual	2021 Est. Actual	2022 Budget
General Operating Fund	\$ 150,664	\$ 102,844	\$ 104,014	\$ 72,549	\$ 95,189
<u>Administrative Costs</u>	\$ 150,664	\$ 102,844	\$ 104,014	\$ 72,549	\$ 95,189
100 - Salary & Wages	\$ 87,477	\$ 75,966	\$ 77,340	\$ 53,236	\$ 50,916
200 - Fringe Benefits	\$ 48,373	\$ 26,300	\$ 26,674	\$ 19,090	\$ 43,975
400 - Purchased Services	\$ 87	\$ -	\$ -	\$ -	\$ -
500 - Supplies & Materials	\$ -	\$ 577	\$ -	\$ 223	\$ 297
600 - Capital Outlay	\$ -	\$ -	\$ -	\$ -	\$ -
800 - Other Uses of Funds	\$ 14,726	\$ -	\$ -	\$ -	\$ -
900 - Other	\$ -	\$ -	\$ -	\$ -	\$ -
<u>School Based Costs</u>	\$ -	\$ -	\$ -	\$ -	\$ -
100 - Salary & Wages	\$ -	\$ -	\$ -	\$ -	\$ -
200 - Fringe Benefits	\$ -	\$ -	\$ -	\$ -	\$ -
400 - Purchased Services	\$ -	\$ -	\$ -	\$ -	\$ -
500 - Supplies & Materials	\$ -	\$ -	\$ -	\$ -	\$ -
600 - Capital Outlay	\$ -	\$ -	\$ -	\$ -	\$ -
800 - Other Uses of Funds	\$ -	\$ -	\$ -	\$ -	\$ -
900 - Other	\$ -	\$ -	\$ -	\$ -	\$ -
Grant & Gift Funds	\$ -	\$ -	\$ -	\$ -	\$ -

Cost Center 4003CC
 Cost Center Name Accounts Payable

	2018 Actual	2019 Actual	2020 Actual	2021 Est. Actual	2022 Budget
General Operating Fund	\$ 498,441	\$ 494,194	\$ 404,625	\$ 514,630	\$ 562,116
<u>Administrative Costs</u>	\$ 498,441	\$ 494,194	\$ 404,625	\$ 514,630	\$ 562,116
100 - Salary & Wages	\$ 273,649	\$ 283,320	\$ 283,965	\$ 295,393	\$ 313,107
200 - Fringe Benefits	\$ 94,816	\$ 132,318	\$ 117,746	\$ 125,085	\$ 164,795
400 - Purchased Services	\$ 124,309	\$ 63,137	\$ 242	\$ 89,851	\$ 79,503
500 - Supplies & Materials	\$ 4,234	\$ 6,481	\$ 2,672	\$ 3,941	\$ 4,231
600 - Capital Outlay	\$ 1,433	\$ 8,043	\$ -	\$ 360	\$ 480
800 - Other Uses of Funds	\$ -	\$ 895	\$ -	\$ -	\$ -
900 - Other	\$ -	\$ -	\$ -	\$ -	\$ -
<u>School Based Costs</u>	\$ -	\$ -	\$ -	\$ -	\$ -
100 - Salary & Wages	\$ -	\$ -	\$ -	\$ -	\$ -
200 - Fringe Benefits	\$ -	\$ -	\$ -	\$ -	\$ -
400 - Purchased Services	\$ -	\$ -	\$ -	\$ -	\$ -
500 - Supplies & Materials	\$ -	\$ -	\$ -	\$ -	\$ -
600 - Capital Outlay	\$ -	\$ -	\$ -	\$ -	\$ -
800 - Other Uses of Funds	\$ -	\$ -	\$ -	\$ -	\$ -
900 - Other	\$ -	\$ -	\$ -	\$ -	\$ -
Grant & Gift Funds	\$ -	\$ -	\$ -	\$ -	\$ -

Cost Center
Cost Center Name

4004CC
Payroll

		2018 Actual	2019 Actual	2020 Actual	2021 Est. Actual	2022 Budget
General Operating Fund	\$	1,245,688	\$ 1,246,061	\$ 1,224,275	\$ 1,112,608	\$ 1,130,035
<u>Administrative Costs</u>	\$	1,245,688	\$ 1,246,061	\$ 1,224,275	\$ 1,112,608	\$ 1,130,035
100 - Salary & Wages	\$	872,826	\$ 852,619	\$ 832,433	\$ 780,127	\$ 773,006
200 - Fringe Benefits	\$	304,780	\$ 308,954	\$ 371,173	\$ 318,110	\$ 343,999
400 - Purchased Services	\$	45,211	\$ 47,435	\$ 430	\$ 10,702	\$ 12,378
500 - Supplies & Materials	\$	15,087	\$ 11,695	\$ 13,442	\$ 169	\$ -
600 - Capital Outlay	\$	6,848	\$ 25,358	\$ 392	\$ -	\$ -
800 - Other Uses of Funds	\$	936	\$ -	\$ 6,404	\$ 3,500	\$ 652
900 - Other	\$	-	\$ -	\$ -	\$ -	\$ -
<u>School Based Costs</u>	\$	-	\$ -	\$ -	\$ -	\$ -
100 - Salary & Wages	\$	-	\$ -	\$ -	\$ -	\$ -
200 - Fringe Benefits	\$	-	\$ -	\$ -	\$ -	\$ -
400 - Purchased Services	\$	-	\$ -	\$ -	\$ -	\$ -
500 - Supplies & Materials	\$	-	\$ -	\$ -	\$ -	\$ -
600 - Capital Outlay	\$	-	\$ -	\$ -	\$ -	\$ -
800 - Other Uses of Funds	\$	-	\$ -	\$ -	\$ -	\$ -
900 - Other	\$	-	\$ -	\$ -	\$ -	\$ -
Grant & Gift Funds	\$	-	\$ -	\$ 10,827	\$ 892	\$ -

Cost Center	4005CC				
Cost Center Name	Grants Management				
	2018	2019	2020	2021	2022
	Actual	Actual	Actual	Est. Actual	Budget
General Operating Fund	\$ 148,832	\$ 112,541	\$ 113,763	\$ 104,802	\$ 212,218
<u>Administrative Costs</u>	\$ 148,832	\$ 112,541	\$ 113,763	\$ 104,802	\$ 212,218
100 - Salary & Wages	\$ 111,748	\$ 59,772	\$ 75,590	\$ 66,456	\$ 156,282
200 - Fringe Benefits	\$ 35,415	\$ 18,848	\$ 38,173	\$ 38,347	\$ 55,937
400 - Purchased Services	\$ 1,669	\$ 33,881	\$ -	\$ -	\$ -
500 - Supplies & Materials	\$ -	\$ 40	\$ -	\$ -	\$ -
600 - Capital Outlay	\$ -	\$ -	\$ -	\$ -	\$ -
800 - Other Uses of Funds	\$ -	\$ -	\$ -	\$ -	\$ -
900 - Other	\$ -	\$ -	\$ -	\$ -	\$ -
<u>School Based Costs</u>	\$ -	\$ -	\$ -	\$ -	\$ -
100 - Salary & Wages	\$ -	\$ -	\$ -	\$ -	\$ -
200 - Fringe Benefits	\$ -	\$ -	\$ -	\$ -	\$ -
400 - Purchased Services	\$ -	\$ -	\$ -	\$ -	\$ -
500 - Supplies & Materials	\$ -	\$ -	\$ -	\$ -	\$ -
600 - Capital Outlay	\$ -	\$ -	\$ -	\$ -	\$ -
800 - Other Uses of Funds	\$ -	\$ -	\$ -	\$ -	\$ -
900 - Other	\$ -	\$ -	\$ -	\$ -	\$ -
Grant & Gift Funds	\$ 6,033,595	\$ 6,593,118	\$ 6,269,920	\$ 6,595,145	\$ 5,820,483

Cost Center Cost Center Name	4006CC Budgets									
	2018 Actual		2019 Actual		2020 Actual		2021 Est. Actual		2022 Budget	
General Operating Fund	\$ 776,843	\$	\$ 536,696	\$	\$ 2,293,157	\$	\$ 498,719	\$	\$ 506,864	
<u>Administrative Costs</u>	\$ 776,843	\$	\$ 536,696	\$	\$ 2,293,157	\$	\$ 498,719	\$	\$ 506,864	
100 - Salary & Wages	\$ 453,765	\$	\$ 361,886	\$	\$ 326,726	\$	\$ 340,396	\$	\$ 333,700	
200 - Fringe Benefits	\$ 196,287	\$	\$ 142,833	\$	\$ 120,064	\$	\$ 117,731	\$	\$ 165,929	
400 - Purchased Services	\$ 98,122	\$	\$ 7,997	\$	\$ 195,465	\$	-	\$	-	
500 - Supplies & Materials	\$ 27,979	\$	\$ 22,550	\$	\$ 1,649,485	\$	\$ 35,165	\$	-	
600 - Capital Outlay	\$ -	\$	\$ -	\$	\$ -	\$	\$ 5,427	\$	\$ 7,235	
800 - Other Uses of Funds	\$ 690	\$	\$ 1,430	\$	\$ 1,415	\$	-	\$	-	
900 - Other	\$ -	\$	\$ -	\$	\$ -	\$	-	\$	-	
<u>School Based Costs</u>	\$ -	\$	\$ -	\$	\$ -	\$	\$ -	\$	\$ -	
100 - Salary & Wages	\$ -	\$	\$ -	\$	\$ -	\$	\$ -	\$	\$ -	
200 - Fringe Benefits	\$ -	\$	\$ -	\$	\$ -	\$	\$ -	\$	\$ -	
400 - Purchased Services	\$ -	\$	\$ -	\$	\$ -	\$	\$ -	\$	\$ -	
500 - Supplies & Materials	\$ -	\$	\$ -	\$	\$ -	\$	\$ -	\$	\$ -	
600 - Capital Outlay	\$ -	\$	\$ -	\$	\$ -	\$	\$ -	\$	\$ -	
800 - Other Uses of Funds	\$ -	\$	\$ -	\$	\$ -	\$	\$ -	\$	\$ -	
900 - Other	\$ -	\$	\$ -	\$	\$ -	\$	\$ -	\$	\$ -	
Grant & Gift Funds	\$ 374,889	\$	\$ 138,396	\$	\$ 605,423	\$	\$ 151,331	\$	\$ 199,199	

Cost Center 4007CC
Cost Center Name Purchasing

	2018 Actual	2019 Actual	2020 Actual	2021 Est. Actual	2022 Budget
General Operating Fund	\$ 634,567	\$ 627,959	\$ 625,120	\$ 634,342	\$ 676,168
<u>Administrative Costs</u>	\$ 634,567	\$ 627,959	\$ 625,120	\$ 634,342	\$ 676,168
100 - Salary & Wages	\$ 438,992	\$ 432,484	\$ 434,853	\$ 438,841	\$ 422,633
200 - Fringe Benefits	\$ 146,725	\$ 161,436	\$ 180,107	\$ 193,522	\$ 223,396
400 - Purchased Services	\$ 45,550	\$ 21,359	\$ 3,691	\$ -	\$ 27,500
500 - Supplies & Materials	\$ 2,186	\$ 2,774	\$ 430	\$ -	\$ -
600 - Capital Outlay	\$ -	\$ 8,374	\$ 1,203	\$ 1,149	\$ 1,532
800 - Other Uses of Funds	\$ 1,115	\$ 1,532	\$ 4,836	\$ 830	\$ 1,107
900 - Other	\$ -	\$ -	\$ -	\$ -	\$ -
<u>School Based Costs</u>	\$ -	\$ -	\$ -	\$ -	\$ -
100 - Salary & Wages	\$ -	\$ -	\$ -	\$ -	\$ -
200 - Fringe Benefits	\$ -	\$ -	\$ -	\$ -	\$ -
400 - Purchased Services	\$ -	\$ -	\$ -	\$ -	\$ -
500 - Supplies & Materials	\$ -	\$ -	\$ -	\$ -	\$ -
600 - Capital Outlay	\$ -	\$ -	\$ -	\$ -	\$ -
800 - Other Uses of Funds	\$ -	\$ -	\$ -	\$ -	\$ -
900 - Other	\$ -	\$ -	\$ -	\$ -	\$ -
Grant & Gift Funds	\$ -	\$ -	\$ -	\$ -	\$ -

Cost Center	4010CC					
Cost Center Name	Fixed Charges					
	2018	2019	2020	2021	2022	
	Actual	Actual	Actual	Est. Actual	Budget	
General Operating Fund	\$ 5,229,006	\$ 2,713,491	\$ 9,557,594	\$ 8,596,795	\$ 11,372,704	
<u>Administrative Costs</u>	\$ 5,229,006	\$ 2,713,491	\$ 9,557,594	\$ 8,596,795	\$ 11,372,704	
100 - Salary & Wages	\$ 607	\$ -	\$ -	\$ -	\$ 2,287,124	
200 - Fringe Benefits	\$ (5,177,098)	\$ (8,351,372)	\$ (63,451)	\$ 543,062	\$ -	
400 - Purchased Services	\$ 4,809,577	\$ 5,113,208	\$ 5,095,699	\$ 3,670,084	\$ 3,558,380	
500 - Supplies & Materials	\$ -	\$ -	\$ -	\$ -	\$ -	
600 - Capital Outlay	\$ -	\$ -	\$ -	\$ -	\$ -	
800 - Other Uses of Funds	\$ 5,595,920	\$ 5,951,655	\$ 4,525,346	\$ 4,383,649	\$ 5,527,200	
900 - Other	\$ -	\$ -	\$ -	\$ -	\$ -	
<u>School Based Costs</u>	\$ -	\$ -	\$ -	\$ -	\$ -	
100 - Salary & Wages	\$ -	\$ -	\$ -	\$ -	\$ -	
200 - Fringe Benefits	\$ -	\$ -	\$ -	\$ -	\$ -	
400 - Purchased Services	\$ -	\$ -	\$ -	\$ -	\$ -	
500 - Supplies & Materials	\$ -	\$ -	\$ -	\$ -	\$ -	
600 - Capital Outlay	\$ -	\$ -	\$ -	\$ -	\$ -	
800 - Other Uses of Funds	\$ -	\$ -	\$ -	\$ -	\$ -	
900 - Other	\$ -	\$ -	\$ -	\$ -	\$ -	
Grant & Gift Funds	\$ -	\$ -	\$ -	\$ -	\$ -	

Cost Center 4011CC
Cost Center Name Finance Technical Support

	2018 Actual	2019 Actual	2020 Actual	2021 Est. Actual	2022 Budget
General Operating Fund	\$ 122,915	\$ 113,678	\$ 4,197	\$ -	\$ -
<u>Administrative Costs</u>	\$ 122,915	\$ 113,678	\$ 4,197	\$ -	\$ -
100 - Salary & Wages	\$ 97,441	\$ 90,562	\$ 3,234	\$ -	\$ -
200 - Fringe Benefits	\$ 25,474	\$ 23,116	\$ 962	\$ -	\$ -
400 - Purchased Services	\$ -	\$ -	\$ -	\$ -	\$ -
500 - Supplies & Materials	\$ -	\$ -	\$ -	\$ -	\$ -
600 - Capital Outlay	\$ -	\$ -	\$ -	\$ -	\$ -
800 - Other Uses of Funds	\$ -	\$ -	\$ -	\$ -	\$ -
900 - Other	\$ -	\$ -	\$ -	\$ -	\$ -
<u>School Based Costs</u>	\$ -	\$ -	\$ -	\$ -	\$ -
100 - Salary & Wages	\$ -	\$ -	\$ -	\$ -	\$ -
200 - Fringe Benefits	\$ -	\$ -	\$ -	\$ -	\$ -
400 - Purchased Services	\$ -	\$ -	\$ -	\$ -	\$ -
500 - Supplies & Materials	\$ -	\$ -	\$ -	\$ -	\$ -
600 - Capital Outlay	\$ -	\$ -	\$ -	\$ -	\$ -
800 - Other Uses of Funds	\$ -	\$ -	\$ -	\$ -	\$ -
900 - Other	\$ -	\$ -	\$ -	\$ -	\$ -
Grant & Gift Funds	\$ -	\$ -	\$ -	\$ -	\$ -

Cost Center Cost Center Name	4012CC Financial Reporting							
	2018 Actual	2019 Actual	2020 Actual	2021 Est. Actual	2022 Budget			
General Operating Fund	\$ 1,391,832	\$ 1,044,886	\$ 874,402	\$ 941,554	\$ 943,342			
<u>Administrative Costs</u>	\$ 1,391,832	\$ 1,044,886	\$ 874,402	\$ 941,554	\$ 943,342			
100 - Salary & Wages	\$ 416,624	\$ 488,356	\$ 406,052	\$ 359,319	\$ 340,789			
200 - Fringe Benefits	\$ 146,510	\$ 168,400	\$ 142,247	\$ 138,205	\$ 139,781			
400 - Purchased Services	\$ 616,926	\$ 241,334	\$ 206,218	\$ 262,206	\$ 262,362			
500 - Supplies & Materials	\$ -	\$ 85	\$ 14,515	\$ -	\$ -			
600 - Capital Outlay	\$ -	\$ -	\$ -	\$ -	\$ -			
800 - Other Uses of Funds	\$ 211,772	\$ 146,710	\$ 105,369	\$ 181,824	\$ 200,410			
900 - Other	\$ -	\$ -	\$ -	\$ -	\$ -			
<u>School Based Costs</u>	\$ -	\$ -	\$ -	\$ -	\$ -			
100 - Salary & Wages	\$ -	\$ -	\$ -	\$ -	\$ -			
200 - Fringe Benefits	\$ -	\$ -	\$ -	\$ -	\$ -			
400 - Purchased Services	\$ -	\$ -	\$ -	\$ -	\$ -			
500 - Supplies & Materials	\$ -	\$ -	\$ -	\$ -	\$ -			
600 - Capital Outlay	\$ -	\$ -	\$ -	\$ -	\$ -			
800 - Other Uses of Funds	\$ -	\$ -	\$ -	\$ -	\$ -			
900 - Other	\$ -	\$ -	\$ -	\$ -	\$ -			
Grant & Gift Funds	\$ -	\$ -	\$ -	\$ -	\$ -			

Cost Center	4013CC				
Cost Center Name	Internal Audit				
	2018	2019	2020	2021	2022
	Actual	Actual	Actual	Est. Actual	Budget
General Operating Fund	\$ 431,550	\$ 340,063	\$ 346,939	\$ 356,564	\$ 379,719
<u>Administrative Costs</u>	\$ 431,550	\$ 340,063	\$ 346,939	\$ 356,564	\$ 379,719
100 - Salary & Wages	\$ 314,387	\$ 252,989	\$ 249,116	\$ 258,827	\$ 261,043
200 - Fringe Benefits	\$ 101,132	\$ 77,612	\$ 86,841	\$ 93,963	\$ 114,251
400 - Purchased Services	\$ 13,857	\$ 6,521	\$ 3,253	\$ 2,379	\$ 3,225
500 - Supplies & Materials	\$ 786	\$ 683	\$ 68	\$ -	\$ -
600 - Capital Outlay	\$ 73	\$ -	\$ 5,438	\$ -	\$ -
800 - Other Uses of Funds	\$ 1,315	\$ 2,259	\$ 2,223	\$ 1,395	\$ 1,200
900 - Other	\$ -	\$ -	\$ -	\$ -	\$ -
<u>School Based Costs</u>	\$ -	\$ -	\$ -	\$ -	\$ -
100 - Salary & Wages	\$ -	\$ -	\$ -	\$ -	\$ -
200 - Fringe Benefits	\$ -	\$ -	\$ -	\$ -	\$ -
400 - Purchased Services	\$ -	\$ -	\$ -	\$ -	\$ -
500 - Supplies & Materials	\$ -	\$ -	\$ -	\$ -	\$ -
600 - Capital Outlay	\$ -	\$ -	\$ -	\$ -	\$ -
800 - Other Uses of Funds	\$ -	\$ -	\$ -	\$ -	\$ -
900 - Other	\$ -	\$ -	\$ -	\$ -	\$ -
Grant & Gift Funds	\$ -	\$ -	\$ -	\$ -	\$ -

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Cost Center 4016CC
Cost Center Name Transfers and Advances

	2018 Actual	2019 Actual	2020 Actual	2021 Est. Actual	2022 Budget
General Operating Fund	\$ 4,000,000	\$ 4,000,000	\$ 6,224,518	\$ 8,445,000	\$ 5,880,000
<u>Administrative Costs</u>	\$ 4,000,000	\$ 4,000,000	\$ 6,224,518	\$ 8,445,000	\$ 5,880,000
100 - Salary & Wages	\$ -	\$ -	\$ -	\$ -	\$ -
200 - Fringe Benefits	\$ -	\$ -	\$ -	\$ -	\$ -
400 - Purchased Services	\$ -	\$ -	\$ -	\$ -	\$ -
500 - Supplies & Materials	\$ -	\$ -	\$ -	\$ -	\$ -
600 - Capital Outlay	\$ -	\$ -	\$ -	\$ -	\$ -
800 - Other Uses of Funds	\$ -	\$ -	\$ -	\$ -	\$ -
900 - Other	\$ 4,000,000	\$ 4,000,000	\$ 6,224,518	\$ 8,445,000	\$ 5,880,000
<u>School Based Costs</u>	\$ -	\$ -	\$ -	\$ -	\$ -
100 - Salary & Wages	\$ -	\$ -	\$ -	\$ -	\$ -
200 - Fringe Benefits	\$ -	\$ -	\$ -	\$ -	\$ -
400 - Purchased Services	\$ -	\$ -	\$ -	\$ -	\$ -
500 - Supplies & Materials	\$ -	\$ -	\$ -	\$ -	\$ -
600 - Capital Outlay	\$ -	\$ -	\$ -	\$ -	\$ -
800 - Other Uses of Funds	\$ -	\$ -	\$ -	\$ -	\$ -
900 - Other	\$ -	\$ -	\$ -	\$ -	\$ -
Grant & Gift Funds	\$ -	\$ -	\$ -	\$ -	\$ -

INFORMATION TECHNOLOGY



Cost Center 5003CC
Cost Center Name Student Services - Administration

	2018 Actual	2019 Actual	2020 Actual	2021 Est. Actual	2022 Budget
General Operating Fund	\$ 2,028,230	\$ 1,530,982	\$ 906,158	\$ 91,252	\$ 115,202
<u>Administrative Costs</u>	\$ 2,028,230	\$ 1,530,982	\$ 906,158	\$ 91,252	\$ 115,202
100 - Salary & Wages	\$ 636,952	\$ 922,826	\$ 595,208	\$ 29,996	\$ 43,194
200 - Fringe Benefits	\$ 273,373	\$ 374,531	\$ 266,114	\$ 5,288	\$ -
400 - Purchased Services	\$ 1,117,810	\$ 222,269	\$ 44,836	\$ 55,968	\$ 72,008
500 - Supplies & Materials	\$ 95	\$ 11,356	\$ -	\$ -	\$ -
600 - Capital Outlay	\$ -	\$ -	\$ -	\$ -	\$ -
800 - Other Uses of Funds	\$ -	\$ -	\$ -	\$ -	\$ -
900 - Other	\$ -	\$ -	\$ -	\$ -	\$ -
<u>School Based Costs</u>	\$ -	\$ -	\$ -	\$ -	\$ -
100 - Salary & Wages	\$ -	\$ -	\$ -	\$ -	\$ -
200 - Fringe Benefits	\$ -	\$ -	\$ -	\$ -	\$ -
400 - Purchased Services	\$ -	\$ -	\$ -	\$ -	\$ -
500 - Supplies & Materials	\$ -	\$ -	\$ -	\$ -	\$ -
600 - Capital Outlay	\$ -	\$ -	\$ -	\$ -	\$ -
800 - Other Uses of Funds	\$ -	\$ -	\$ -	\$ -	\$ -
900 - Other	\$ -	\$ -	\$ -	\$ -	\$ -
Grant & Gift Funds	\$ -	\$ -	\$ -	\$ -	\$ -

Cost Center 5004CC
 Cost Center Name MIS eRate

	2018 Actual	2019 Actual	2020 Actual	2021 Est. Actual	2022 Budget
General Operating Fund	\$ 4,351,505	\$ 3,670,063	\$ 2,057,305	\$ 2,659,368	\$ 3,349,383
<u>Administrative Costs</u>	\$ 4,351,505	\$ 3,670,063	\$ 2,057,305	\$ 2,659,368	\$ 3,349,383
100 - Salary & Wages	\$ -	\$ -	\$ -	\$ -	\$ -
200 - Fringe Benefits	\$ -	\$ -	\$ -	\$ -	\$ -
400 - Purchased Services	\$ 4,351,505	\$ 3,670,063	\$ 2,057,305	\$ 2,659,368	\$ 3,349,383
500 - Supplies & Materials	\$ -	\$ -	\$ -	\$ -	\$ -
600 - Capital Outlay	\$ -	\$ -	\$ -	\$ -	\$ -
800 - Other Uses of Funds	\$ -	\$ -	\$ -	\$ -	\$ -
900 - Other	\$ -	\$ -	\$ -	\$ -	\$ -
<u>School Based Costs</u>	\$ -	\$ -	\$ -	\$ -	\$ -
100 - Salary & Wages	\$ -	\$ -	\$ -	\$ -	\$ -
200 - Fringe Benefits	\$ -	\$ -	\$ -	\$ -	\$ -
400 - Purchased Services	\$ -	\$ -	\$ -	\$ -	\$ -
500 - Supplies & Materials	\$ -	\$ -	\$ -	\$ -	\$ -
600 - Capital Outlay	\$ -	\$ -	\$ -	\$ -	\$ -
800 - Other Uses of Funds	\$ -	\$ -	\$ -	\$ -	\$ -
900 - Other	\$ -	\$ -	\$ -	\$ -	\$ -
Grant & Gift Funds	\$ -	\$ -	\$ -	\$ -	\$ -

Cost Center	5005CC					
Cost Center Name	MIS Software Systems					
	2018	2019	2020	2021	2022	
	Actual	Actual	Actual	Est. Actual	Budget	
General Operating Fund	\$ 7,597,429	\$ 9,432,473	\$ 7,624,667	\$ 8,736,065	\$ 10,026,492	
<u>Administrative Costs</u>	\$ 7,597,429	\$ 9,432,473	\$ 7,624,667	\$ 8,736,065	\$ 10,026,492	
100 - Salary & Wages	\$ 2,063,523	\$ 1,574,108	\$ 1,470,630	\$ 1,873,312	\$ 1,717,506	
200 - Fringe Benefits	\$ 732,409	\$ 599,446	\$ 688,242	\$ 815,868	\$ 981,761	
400 - Purchased Services	\$ 3,945,646	\$ 7,156,902	\$ 5,147,976	\$ 5,954,492	\$ 7,242,409	
500 - Supplies & Materials	\$ 470,232	\$ 15,035	\$ 212,666	\$ 64,143	\$ 64,658	
600 - Capital Outlay	\$ 385,442	\$ 86,415	\$ 105,153	\$ 28,250	\$ 20,158	
800 - Other Uses of Funds	\$ 177	\$ 567	\$ -	\$ -	\$ -	
900 - Other	\$ -	\$ -	\$ -	\$ -	\$ -	
<u>School Based Costs</u>	\$ -	\$ -	\$ -	\$ -	\$ -	
100 - Salary & Wages	\$ -	\$ -	\$ -	\$ -	\$ -	
200 - Fringe Benefits	\$ -	\$ -	\$ -	\$ -	\$ -	
400 - Purchased Services	\$ -	\$ -	\$ -	\$ -	\$ -	
500 - Supplies & Materials	\$ -	\$ -	\$ -	\$ -	\$ -	
600 - Capital Outlay	\$ -	\$ -	\$ -	\$ -	\$ -	
800 - Other Uses of Funds	\$ -	\$ -	\$ -	\$ -	\$ -	
900 - Other	\$ -	\$ -	\$ -	\$ -	\$ -	
Grant & Gift Funds	\$ 59,889	\$ 162,537	\$ 129,528	\$ 792,458	\$ 1,700,680	

Cost Center	5006CC				
Cost Center Name	EMIS Reporting				
	2018	2019	2020	2021	2022
	Actual	Actual	Actual	Est. Actual	Budget
General Operating Fund	\$ 294,708	\$ 258,043	\$ 296,747	\$ 562,014	\$ 617,901
<u>Administrative Costs</u>	\$ 294,708	\$ 258,043	\$ 296,747	\$ 562,014	\$ 617,901
100 - Salary & Wages	\$ 203,661	\$ 179,274	\$ 195,298	\$ 378,021	\$ 395,166
200 - Fringe Benefits	\$ 80,422	\$ 70,532	\$ 85,320	\$ 183,993	\$ 200,755
400 - Purchased Services	\$ 9,734	\$ 7,702	\$ 16,129	\$ -	\$ 20,180
500 - Supplies & Materials	\$ 253	\$ 535	\$ -	\$ -	\$ -
600 - Capital Outlay	\$ 637	\$ -	\$ -	\$ -	\$ 1,800
800 - Other Uses of Funds	\$ -	\$ -	\$ -	\$ -	\$ -
900 - Other	\$ -	\$ -	\$ -	\$ -	\$ -
<u>School Based Costs</u>	\$ -	\$ -	\$ -	\$ -	\$ -
100 - Salary & Wages	\$ -	\$ -	\$ -	\$ -	\$ -
200 - Fringe Benefits	\$ -	\$ -	\$ -	\$ -	\$ -
400 - Purchased Services	\$ -	\$ -	\$ -	\$ -	\$ -
500 - Supplies & Materials	\$ -	\$ -	\$ -	\$ -	\$ -
600 - Capital Outlay	\$ -	\$ -	\$ -	\$ -	\$ -
800 - Other Uses of Funds	\$ -	\$ -	\$ -	\$ -	\$ -
900 - Other	\$ -	\$ -	\$ -	\$ -	\$ -
Grant & Gift Funds	\$ -	\$ -	\$ -	\$ -	\$ -

LEGAL



Cost Center	6001CC					
Cost Center Name	Legal Services					
	2018	2019	2020	2021	2022	
	Actual	Actual	Actual	Est. Actual	Budget	
General Operating Fund	\$ 4,893,071	\$ 5,127,767	\$ 3,405,333	\$ 5,803,192	\$ 4,257,139	
<u>Administrative Costs</u>	\$ 4,893,071	\$ 5,127,767	\$ 3,405,333	\$ 5,803,192	\$ 4,257,139	
100 - Salary & Wages	\$ 1,217,733	\$ 1,166,924	\$ 1,137,802	\$ 1,335,215	\$ 1,038,650	
200 - Fringe Benefits	\$ 421,778	\$ 379,788	\$ 375,605	\$ 375,373	\$ 418,320	
400 - Purchased Services	\$ 3,184,467	\$ 3,498,105	\$ 1,869,898	\$ 2,818,379	\$ 2,755,845	
500 - Supplies & Materials	\$ 46,492	\$ 59,556	\$ 17,772	\$ 30,134	\$ 34,148	
600 - Capital Outlay	\$ 10,635	\$ 14,375	\$ -	\$ 1,936	\$ 2,581	
800 - Other Uses of Funds	\$ 11,965	\$ 9,019	\$ 4,257	\$ 1,242,155	\$ 7,595	
900 - Other	\$ -	\$ -	\$ -	\$ -	\$ -	
<u>School Based Costs</u>	\$ -	\$ -	\$ -	\$ -	\$ -	
100 - Salary & Wages	\$ -	\$ -	\$ -	\$ -	\$ -	
200 - Fringe Benefits	\$ -	\$ -	\$ -	\$ -	\$ -	
400 - Purchased Services	\$ -	\$ -	\$ -	\$ -	\$ -	
500 - Supplies & Materials	\$ -	\$ -	\$ -	\$ -	\$ -	
600 - Capital Outlay	\$ -	\$ -	\$ -	\$ -	\$ -	
800 - Other Uses of Funds	\$ -	\$ -	\$ -	\$ -	\$ -	
900 - Other	\$ -	\$ -	\$ -	\$ -	\$ -	
Grant & Gift Funds	\$ -	\$ -	\$ -	\$ -	\$ -	

Cost Center **6002CC**
Cost Center Name **Risk Management**

		2018 Actual	2019 Actual	2020 Actual	2021 Est. Actual	2022 Budget
General Operating Fund	\$	1,139,341	\$ 1,192,415	\$ 1,362,138	\$ 7,500	\$ 1,295,421
<u>Administrative Costs</u>	\$	1,139,341	\$ 1,192,415	\$ 1,362,138	\$ 7,500	\$ 1,295,421
100 - Salary & Wages	\$	-	\$ -	\$ -	\$ -	\$ -
200 - Fringe Benefits	\$	-	\$ -	\$ -	\$ -	\$ -
400 - Purchased Services	\$	75,166	\$ 80,358	\$ 212,546	\$ 7,500	\$ 10,000
500 - Supplies & Materials	\$	-	\$ -	\$ -	\$ -	\$ -
600 - Capital Outlay	\$	-	\$ -	\$ -	\$ -	\$ -
800 - Other Uses of Funds	\$	1,064,175	\$ 1,112,057	\$ 1,149,592	\$ -	\$ 1,285,421
900 - Other	\$	-	\$ -	\$ -	\$ -	\$ -
<u>School Based Costs</u>	\$	-	\$ -	\$ -	\$ -	\$ -
100 - Salary & Wages	\$	-	\$ -	\$ -	\$ -	\$ -
200 - Fringe Benefits	\$	-	\$ -	\$ -	\$ -	\$ -
400 - Purchased Services	\$	-	\$ -	\$ -	\$ -	\$ -
500 - Supplies & Materials	\$	-	\$ -	\$ -	\$ -	\$ -
600 - Capital Outlay	\$	-	\$ -	\$ -	\$ -	\$ -
800 - Other Uses of Funds	\$	-	\$ -	\$ -	\$ -	\$ -
900 - Other	\$	-	\$ -	\$ -	\$ -	\$ -
Grant & Gift Funds	\$	-	\$ -	\$ -	\$ -	\$ -

Cost Center **6003CC**
Cost Center Name **Workers Compensation**

		2018		2019		2020		2021		2022
		Actual		Actual		Actual		Est. Actual		Budget
General Operating Fund	\$	368,381	\$	363,729	\$	440,895	\$	30,239	\$	20,543
<u>Administrative Costs</u>	\$	368,381	\$	363,729	\$	440,895	\$	30,239	\$	20,543
100 - Salary & Wages	\$	47,239	\$	45,044	\$	52,544	\$	7,109	\$	-
200 - Fringe Benefits	\$	17,435	\$	16,178	\$	19,680	\$	2,889	\$	-
400 - Purchased Services	\$	294,342	\$	295,042	\$	357,262	\$	20,240	\$	20,543
500 - Supplies & Materials	\$	2,887	\$	1,422	\$	7,203	\$	-	\$	-
600 - Capital Outlay	\$	2,341	\$	1,905	\$	-	\$	-	\$	-
800 - Other Uses of Funds	\$	4,137	\$	4,137	\$	4,205	\$	-	\$	-
900 - Other	\$	-	\$	-	\$	-	\$	-	\$	-
<u>School Based Costs</u>	\$	-	\$	-	\$	-	\$	-	\$	-
100 - Salary & Wages	\$	-	\$	-	\$	-	\$	-	\$	-
200 - Fringe Benefits	\$	-	\$	-	\$	-	\$	-	\$	-
400 - Purchased Services	\$	-	\$	-	\$	-	\$	-	\$	-
500 - Supplies & Materials	\$	-	\$	-	\$	-	\$	-	\$	-
600 - Capital Outlay	\$	-	\$	-	\$	-	\$	-	\$	-
800 - Other Uses of Funds	\$	-	\$	-	\$	-	\$	-	\$	-
900 - Other	\$	-	\$	-	\$	-	\$	-	\$	-
Grant & Gift Funds	\$	-	\$	-	\$	40,000	\$	-	\$	-

Cost Center **6004CC**
Cost Center Name **Student Hearings and Appeals**

		2018		2019		2020		2021		2022
		Actual		Actual		Actual		Est. Actual		Budget
General Operating Fund	\$	522,913	\$	417,639	\$	424,359	\$	429,547	\$	435,322
<u>Administrative Costs</u>	\$	522,913	\$	417,639	\$	424,359	\$	429,547	\$	435,322
100 - Salary & Wages	\$	351,706	\$	277,544	\$	277,554	\$	286,477	\$	290,236
200 - Fringe Benefits	\$	151,953	\$	121,463	\$	130,518	\$	143,070	\$	145,086
400 - Purchased Services	\$	13,345	\$	15,993	\$	14,135	\$	-	\$	-
500 - Supplies & Materials	\$	2,777	\$	1,737	\$	588	\$	-	\$	-
600 - Capital Outlay	\$	3,132	\$	901	\$	1,565	\$	-	\$	-
800 - Other Uses of Funds	\$	-	\$	-	\$	-	\$	-	\$	-
900 - Other	\$	-	\$	-	\$	-	\$	-	\$	-
<u>School Based Costs</u>	\$	-	\$	-	\$	-	\$	-	\$	-
100 - Salary & Wages	\$	-	\$	-	\$	-	\$	-	\$	-
200 - Fringe Benefits	\$	-	\$	-	\$	-	\$	-	\$	-
400 - Purchased Services	\$	-	\$	-	\$	-	\$	-	\$	-
500 - Supplies & Materials	\$	-	\$	-	\$	-	\$	-	\$	-
600 - Capital Outlay	\$	-	\$	-	\$	-	\$	-	\$	-
800 - Other Uses of Funds	\$	-	\$	-	\$	-	\$	-	\$	-
900 - Other	\$	-	\$	-	\$	-	\$	-	\$	-
Grant & Gift Funds	\$	-	\$	-	\$	-	\$	-	\$	-

Cost Center 6005CC
 Cost Center Name Cleveland Teachers Union

	2018 Actual	2019 Actual	2020 Actual	2021 Est. Actual	2022 Budget
General Operating Fund	\$ 167,397	\$ 170,261	\$ 166,433	\$ 174,726	\$ 152,136
<u>Administrative Costs</u>	\$ 167,397	\$ 170,261	\$ 166,433	\$ 174,726	\$ 152,136
100 - Salary & Wages	\$ 125,365	\$ 128,628	\$ 125,076	\$ 128,159	\$ 132,465
200 - Fringe Benefits	\$ 42,032	\$ 41,633	\$ 41,357	\$ 46,567	\$ 19,670
400 - Purchased Services	\$ -	\$ -	\$ -	\$ -	\$ -
500 - Supplies & Materials	\$ -	\$ -	\$ -	\$ -	\$ -
600 - Capital Outlay	\$ -	\$ -	\$ -	\$ -	\$ -
800 - Other Uses of Funds	\$ -	\$ -	\$ -	\$ -	\$ -
900 - Other	\$ -	\$ -	\$ -	\$ -	\$ -
<u>School Based Costs</u>	\$ -	\$ -	\$ -	\$ -	\$ -
100 - Salary & Wages	\$ -	\$ -	\$ -	\$ -	\$ -
200 - Fringe Benefits	\$ -	\$ -	\$ -	\$ -	\$ -
400 - Purchased Services	\$ -	\$ -	\$ -	\$ -	\$ -
500 - Supplies & Materials	\$ -	\$ -	\$ -	\$ -	\$ -
600 - Capital Outlay	\$ -	\$ -	\$ -	\$ -	\$ -
800 - Other Uses of Funds	\$ -	\$ -	\$ -	\$ -	\$ -
900 - Other	\$ -	\$ -	\$ -	\$ -	\$ -
Grant & Gift Funds	\$ -	\$ -	\$ -	\$ -	\$ -

Cost Center 6006CC
 Cost Center Name Conflict Mediation

	2018 Actual	2019 Actual	2020 Actual	2021 Est. Actual	2022 Budget
General Operating Fund	\$ 239,180	\$ 219,199	\$ 231,933	\$ 237,017	\$ 216,420
<u>Administrative Costs</u>	\$ 239,180	\$ 219,199	\$ 231,933	\$ 237,017	\$ 216,420
100 - Salary & Wages	\$ 139,093	\$ 126,484	\$ 129,636	\$ 139,629	\$ 137,121
200 - Fringe Benefits	\$ 87,316	\$ 79,619	\$ 88,415	\$ 96,655	\$ 79,139
400 - Purchased Services	\$ -	\$ -	\$ -	\$ -	\$ 160
500 - Supplies & Materials	\$ 4,058	\$ 3,268	\$ 3,200	\$ 732	\$ -
600 - Capital Outlay	\$ -	\$ 2,682	\$ 2,682	\$ -	\$ -
800 - Other Uses of Funds	\$ 8,714	\$ 7,146	\$ 8,000	\$ -	\$ -
900 - Other	\$ -	\$ -	\$ -	\$ -	\$ -
<u>School Based Costs</u>	\$ -	\$ -	\$ -	\$ -	\$ -
100 - Salary & Wages	\$ -	\$ -	\$ -	\$ -	\$ -
200 - Fringe Benefits	\$ -	\$ -	\$ -	\$ -	\$ -
400 - Purchased Services	\$ -	\$ -	\$ -	\$ -	\$ -
500 - Supplies & Materials	\$ -	\$ -	\$ -	\$ -	\$ -
600 - Capital Outlay	\$ -	\$ -	\$ -	\$ -	\$ -
800 - Other Uses of Funds	\$ -	\$ -	\$ -	\$ -	\$ -
900 - Other	\$ -	\$ -	\$ -	\$ -	\$ -
Grant & Gift Funds	\$ -	\$ -	\$ -	\$ -	\$ -

Cost Center **6007CC**
Cost Center Name **Negotiation Costs**

	2018 Actual	2019 Actual	2020 Actual	2021 Est. Actual	2022 Budget
General Operating Fund	\$ 32,857	\$ -	\$ 436,253	\$ 146,661	\$ 84,675
<u>Administrative Costs</u>	\$ 32,857	\$ -	\$ 436,253	\$ 146,661	\$ 84,675
100 - Salary & Wages	\$ -	\$ -	\$ -	\$ -	\$ -
200 - Fringe Benefits	\$ -	\$ -	\$ -	\$ -	\$ -
400 - Purchased Services	\$ 32,857	\$ -	\$ 436,253	\$ 146,661	\$ 84,675
500 - Supplies & Materials	\$ -	\$ -	\$ -	\$ -	\$ -
600 - Capital Outlay	\$ -	\$ -	\$ -	\$ -	\$ -
800 - Other Uses of Funds	\$ -	\$ -	\$ -	\$ -	\$ -
900 - Other	\$ -	\$ -	\$ -	\$ -	\$ -
<u>School Based Costs</u>	\$ -	\$ -	\$ -	\$ -	\$ -
100 - Salary & Wages	\$ -	\$ -	\$ -	\$ -	\$ -
200 - Fringe Benefits	\$ -	\$ -	\$ -	\$ -	\$ -
400 - Purchased Services	\$ -	\$ -	\$ -	\$ -	\$ -
500 - Supplies & Materials	\$ -	\$ -	\$ -	\$ -	\$ -
600 - Capital Outlay	\$ -	\$ -	\$ -	\$ -	\$ -
800 - Other Uses of Funds	\$ -	\$ -	\$ -	\$ -	\$ -
900 - Other	\$ -	\$ -	\$ -	\$ -	\$ -
Grant & Gift Funds	\$ -	\$ -	\$ -	\$ -	\$ -

PORTFOLIO MANAGEMENT



Cost Center Cost Center Name	2022CC Organizational Accountability				
	2018 Actual	2019 Actual	2020 Actual	2021 Est. Actual	2022 Budget
General Operating Fund	\$ 3,274,766	\$ 2,672,369	\$ 2,138,681	\$ 1,698,512	\$ 1,746,634
<u>Administrative Costs</u>	\$ 3,274,766	\$ 2,672,369	\$ 2,138,681	\$ 1,698,512	\$ 1,746,634
100 - Salary & Wages	\$ 859,721	\$ 824,637	\$ 801,299	\$ 907,433	\$ 786,511
200 - Fringe Benefits	\$ 291,464	\$ 272,099	\$ 276,366	\$ 306,456	\$ 322,310
400 - Purchased Services	\$ 2,100,042	\$ 1,568,688	\$ 1,050,016	\$ 479,156	\$ 634,125
500 - Supplies & Materials	\$ 19,001	\$ 6,946	\$ 4,157	\$ 5,467	\$ 3,687
600 - Capital Outlay	\$ 4,540	\$ -	\$ 6,843	\$ -	\$ -
800 - Other Uses of Funds	\$ -	\$ -	\$ -	\$ -	\$ -
900 - Other	\$ -	\$ -	\$ -	\$ -	\$ -
<u>School Based Costs</u>	\$ -	\$ -	\$ -	\$ -	\$ -
100 - Salary & Wages	\$ -	\$ -	\$ -	\$ -	\$ -
200 - Fringe Benefits	\$ -	\$ -	\$ -	\$ -	\$ -
400 - Purchased Services	\$ -	\$ -	\$ -	\$ -	\$ -
500 - Supplies & Materials	\$ -	\$ -	\$ -	\$ -	\$ -
600 - Capital Outlay	\$ -	\$ -	\$ -	\$ -	\$ -
800 - Other Uses of Funds	\$ -	\$ -	\$ -	\$ -	\$ -
900 - Other	\$ -	\$ -	\$ -	\$ -	\$ -
Grant & Gift Funds	\$ -	\$ -	\$ -	\$ -	\$ -

Cost Center	6501CC					
Cost Center Name	Portfolio Planning and Management					
	2018	2019	2020	2021	2022	
	Actual	Actual	Actual	Est. Actual	Budget	
General Operating Fund	\$ 1,392,314	\$ 1,474,566	\$ 1,054,285	\$ 747,423	\$ 607,915	
<u>Administrative Costs</u>	\$ 1,392,314	\$ 1,474,566	\$ 1,054,285	\$ 747,423	\$ 607,915	
100 - Salary & Wages	\$ 727,592	\$ 795,188	\$ 678,915	\$ 445,769	\$ 445,436	
200 - Fringe Benefits	\$ 227,783	\$ 284,023	\$ 242,828	\$ 163,231	\$ 162,480	
400 - Purchased Services	\$ 254,702	\$ 364,242	\$ 122,338	\$ 136,452	\$ -	
500 - Supplies & Materials	\$ 17,949	\$ 15,368	\$ 2,724	\$ 1,000	\$ -	
600 - Capital Outlay	\$ 156,998	\$ 12,474	\$ 6,135	\$ -	\$ -	
800 - Other Uses of Funds	\$ 7,291	\$ 3,270	\$ 1,345	\$ 970	\$ -	
900 - Other	\$ -	\$ -	\$ -	\$ -	\$ -	
<u>School Based Costs</u>	\$ -	\$ -	\$ -	\$ -	\$ -	
100 - Salary & Wages	\$ -	\$ -	\$ -	\$ -	\$ -	
200 - Fringe Benefits	\$ -	\$ -	\$ -	\$ -	\$ -	
400 - Purchased Services	\$ -	\$ -	\$ -	\$ -	\$ -	
500 - Supplies & Materials	\$ -	\$ -	\$ -	\$ -	\$ -	
600 - Capital Outlay	\$ -	\$ -	\$ -	\$ -	\$ -	
800 - Other Uses of Funds	\$ -	\$ -	\$ -	\$ -	\$ -	
900 - Other	\$ -	\$ -	\$ -	\$ -	\$ -	
Grant & Gift Funds	\$ 167,491	\$ 3,531	\$ 192,943	\$ 8,672	\$ 3,034,451	

Cost Center	6502CC				
Cost Center Name	Student Assignments				
	2018	2019	2020	2021	2022
	Actual	Actual	Actual	Est. Actual	Budget
General Operating Fund	\$ 1,156,534	\$ 1,316,110	\$ 1,287,148	\$ 1,307,286	\$ 1,555,335
<u>Administrative Costs</u>	\$ 1,156,534	\$ 1,316,110	\$ 1,287,148	\$ 1,307,286	\$ 1,555,335
100 - Salary & Wages	\$ 594,831	\$ 654,246	\$ 636,999	\$ 595,521	\$ 685,418
200 - Fringe Benefits	\$ 238,432	\$ 282,511	\$ 278,530	\$ 285,592	\$ 301,686
400 - Purchased Services	\$ 304,305	\$ 362,246	\$ 362,582	\$ 425,372	\$ 567,162
500 - Supplies & Materials	\$ 15,986	\$ 14,993	\$ 8,340	\$ 801	\$ 1,068
600 - Capital Outlay	\$ 2,980	\$ 2,114	\$ 696	\$ -	\$ -
800 - Other Uses of Funds	\$ -	\$ -	\$ -	\$ -	\$ -
900 - Other	\$ -	\$ -	\$ -	\$ -	\$ -
<u>School Based Costs</u>	\$ -	\$ -	\$ -	\$ -	\$ -
100 - Salary & Wages	\$ -	\$ -	\$ -	\$ -	\$ -
200 - Fringe Benefits	\$ -	\$ -	\$ -	\$ -	\$ -
400 - Purchased Services	\$ -	\$ -	\$ -	\$ -	\$ -
500 - Supplies & Materials	\$ -	\$ -	\$ -	\$ -	\$ -
600 - Capital Outlay	\$ -	\$ -	\$ -	\$ -	\$ -
800 - Other Uses of Funds	\$ -	\$ -	\$ -	\$ -	\$ -
900 - Other	\$ -	\$ -	\$ -	\$ -	\$ -
Grant & Gift Funds	\$ -	\$ -	\$ -	\$ 12,399	\$ 262,000

Cost Center	6503CC				
Cost Center Name	School Performance				
	2018	2019	2020	2021	2022
	Actual	Actual	Actual	Est. Actual	Budget
General Operating Fund	\$ 722,608	\$ 479,591	\$ 262,723	\$ 217,530	\$ 239,321
<u>Administrative Costs</u>	\$ 722,608	\$ 479,591	\$ 262,723	\$ 217,530	\$ 239,321
100 - Salary & Wages	\$ 280,071	\$ 229,253	\$ 186,120	\$ 166,569	\$ 167,137
200 - Fringe Benefits	\$ 76,965	\$ 70,840	\$ 54,222	\$ 48,836	\$ 69,184
400 - Purchased Services	\$ 362,731	\$ 178,287	\$ 20,848	\$ 2,125	\$ 1,500
500 - Supplies & Materials	\$ -	\$ -	\$ 40	\$ -	\$ -
600 - Capital Outlay	\$ 2,841	\$ 1,211	\$ 1,494	\$ -	\$ 1,500
800 - Other Uses of Funds	\$ -	\$ -	\$ -	\$ -	\$ -
900 - Other	\$ -	\$ -	\$ -	\$ -	\$ -
<u>School Based Costs</u>	\$ -	\$ -	\$ -	\$ -	\$ -
100 - Salary & Wages	\$ -	\$ -	\$ -	\$ -	\$ -
200 - Fringe Benefits	\$ -	\$ -	\$ -	\$ -	\$ -
400 - Purchased Services	\$ -	\$ -	\$ -	\$ -	\$ -
500 - Supplies & Materials	\$ -	\$ -	\$ -	\$ -	\$ -
600 - Capital Outlay	\$ -	\$ -	\$ -	\$ -	\$ -
800 - Other Uses of Funds	\$ -	\$ -	\$ -	\$ -	\$ -
900 - Other	\$ -	\$ -	\$ -	\$ -	\$ -
Grant & Gift Funds	\$ -	\$ -	\$ -	\$ -	\$ -

Cost Center	6504CC					
Cost Center Name	New School Design					
	2018	2019	2020	2021	2022	
	Actual	Actual	Actual	Est. Actual	Budget	
General Operating Fund	\$ 238,850	\$ 498,734	\$ 421,342	\$ 312,399	\$ 323,188	
<u>Administrative Costs</u>	\$ 238,850	\$ 498,734	\$ 421,342	\$ 312,399	\$ 323,188	
100 - Salary & Wages	\$ 153,246	\$ 363,736	\$ 285,569	\$ 223,059	\$ 225,801	
200 - Fringe Benefits	\$ 47,232	\$ 129,948	\$ 113,383	\$ 89,340	\$ 97,386	
400 - Purchased Services	\$ 34,221	\$ 243	\$ 22,150	\$ -	\$ -	
500 - Supplies & Materials	\$ 1,164	\$ 4,717	\$ 240	\$ -	\$ -	
600 - Capital Outlay	\$ 2,897	\$ -	\$ -	\$ -	\$ -	
800 - Other Uses of Funds	\$ 89	\$ 89	\$ -	\$ -	\$ -	
900 - Other	\$ -	\$ -	\$ -	\$ -	\$ -	
<u>School Based Costs</u>	\$ -	\$ -	\$ -	\$ -	\$ -	
100 - Salary & Wages	\$ -	\$ -	\$ -	\$ -	\$ -	
200 - Fringe Benefits	\$ -	\$ -	\$ -	\$ -	\$ -	
400 - Purchased Services	\$ -	\$ -	\$ -	\$ -	\$ -	
500 - Supplies & Materials	\$ -	\$ -	\$ -	\$ -	\$ -	
600 - Capital Outlay	\$ -	\$ -	\$ -	\$ -	\$ -	
800 - Other Uses of Funds	\$ -	\$ -	\$ -	\$ -	\$ -	
900 - Other	\$ -	\$ -	\$ -	\$ -	\$ -	
Grant & Gift Funds	\$ 1,332,806	\$ 377,598	\$ 179,234	\$ 267,836	\$ 720,733	

Cost Center 6505CC
Cost Center Name Research and Evaluation

	2018 Actual	2019 Actual	2020 Actual	2021 Est. Actual	2022 Budget
General Operating Fund	\$ 166,248	\$ 159,756	\$ 66,235	\$ 157,240	\$ 280,914
<u>Administrative Costs</u>	\$ 166,248	\$ 159,756	\$ 66,235	\$ 157,240	\$ 280,914
100 - Salary & Wages	\$ 96,139	\$ 65,735	\$ 21,608	\$ 93,636	\$ 96,445
200 - Fringe Benefits	\$ 38,104	\$ 23,554	\$ 4,748	\$ 40,641	\$ 53,851
400 - Purchased Services	\$ 29,264	\$ 70,354	\$ 39,879	\$ 22,964	\$ 130,618
500 - Supplies & Materials	\$ 555	\$ 114	\$ -	\$ -	\$ -
600 - Capital Outlay	\$ 2,186	\$ -	\$ -	\$ -	\$ -
800 - Other Uses of Funds	\$ -	\$ -	\$ -	\$ -	\$ -
900 - Other	\$ -	\$ -	\$ -	\$ -	\$ -
<u>School Based Costs</u>	\$ -	\$ -	\$ -	\$ -	\$ -
100 - Salary & Wages	\$ -	\$ -	\$ -	\$ -	\$ -
200 - Fringe Benefits	\$ -	\$ -	\$ -	\$ -	\$ -
400 - Purchased Services	\$ -	\$ -	\$ -	\$ -	\$ -
500 - Supplies & Materials	\$ -	\$ -	\$ -	\$ -	\$ -
600 - Capital Outlay	\$ -	\$ -	\$ -	\$ -	\$ -
800 - Other Uses of Funds	\$ -	\$ -	\$ -	\$ -	\$ -
900 - Other	\$ -	\$ -	\$ -	\$ -	\$ -
Grant & Gift Funds	\$ -	\$ -	\$ -	\$ -	\$ -

Cost Center	6506CC					
Cost Center Name	Portfolio Network					
	2018	2019	2020	2021	2022	
	Actual	Actual	Actual	Est. Actual	Budget	
General Operating Fund	\$ 231,467	\$ 386,748	\$ 337,603	\$ -	\$ -	
<u>Administrative Costs</u>	\$ 231,467	\$ 386,748	\$ 337,603	\$ -	\$ -	
100 - Salary & Wages	\$ 163,971	\$ 274,996	\$ 248,311	\$ -	\$ -	
200 - Fringe Benefits	\$ 57,059	\$ 92,980	\$ 89,291	\$ -	\$ -	
400 - Purchased Services	\$ 7,125	\$ 13,399	\$ -	\$ -	\$ -	
500 - Supplies & Materials	\$ 2,609	\$ 1,938	\$ -	\$ -	\$ -	
600 - Capital Outlay	\$ -	\$ -	\$ -	\$ -	\$ -	
800 - Other Uses of Funds	\$ 703	\$ 3,435	\$ -	\$ -	\$ -	
900 - Other	\$ -	\$ -	\$ -	\$ -	\$ -	
<u>School Based Costs</u>	\$ -	\$ -	\$ -	\$ -	\$ -	
100 - Salary & Wages	\$ -	\$ -	\$ -	\$ -	\$ -	
200 - Fringe Benefits	\$ -	\$ -	\$ -	\$ -	\$ -	
400 - Purchased Services	\$ -	\$ -	\$ -	\$ -	\$ -	
500 - Supplies & Materials	\$ -	\$ -	\$ -	\$ -	\$ -	
600 - Capital Outlay	\$ -	\$ -	\$ -	\$ -	\$ -	
800 - Other Uses of Funds	\$ -	\$ -	\$ -	\$ -	\$ -	
900 - Other	\$ -	\$ -	\$ -	\$ -	\$ -	
Grant & Gift Funds	\$ -	\$ -	\$ -	\$ -	\$ -	

Cost Center 6507CC
 Cost Center Name Portfolio Engagement

	2018 Actual	2019 Actual	2020 Actual	2021 Est. Actual	2022 Budget
General Operating Fund	\$ 62,188	\$ 94,708	\$ 76,344	\$ 257,062	\$ -
<u>Administrative Costs</u>	\$ 62,188	\$ 94,708	\$ 76,344	\$ 257,062	\$ -
100 - Salary & Wages	\$ 19,589	\$ 72,135	\$ 58,148	\$ 185,778	\$ -
200 - Fringe Benefits	\$ 6,757	\$ 17,095	\$ 18,196	\$ 71,284	\$ -
400 - Purchased Services	\$ 28,450	\$ 5,432	\$ -	\$ -	\$ -
500 - Supplies & Materials	\$ 7,141	\$ 46	\$ -	\$ -	\$ -
600 - Capital Outlay	\$ -	\$ -	\$ -	\$ -	\$ -
800 - Other Uses of Funds	\$ 250	\$ -	\$ -	\$ -	\$ -
900 - Other	\$ -	\$ -	\$ -	\$ -	\$ -
<u>School Based Costs</u>	\$ -	\$ -	\$ -	\$ -	\$ -
100 - Salary & Wages	\$ -	\$ -	\$ -	\$ -	\$ -
200 - Fringe Benefits	\$ -	\$ -	\$ -	\$ -	\$ -
400 - Purchased Services	\$ -	\$ -	\$ -	\$ -	\$ -
500 - Supplies & Materials	\$ -	\$ -	\$ -	\$ -	\$ -
600 - Capital Outlay	\$ -	\$ -	\$ -	\$ -	\$ -
800 - Other Uses of Funds	\$ -	\$ -	\$ -	\$ -	\$ -
900 - Other	\$ -	\$ -	\$ -	\$ -	\$ -
Grant & Gift Funds	\$ 150,818	\$ -	\$ 0	\$ -	\$ (144,713)

Cost Center 6508CC
Cost Center Name Portfolio Policy and Planning

	2018 Actual	2019 Actual	2020 Actual	2021 Est. Actual	2022 Budget
General Operating Fund	\$ 25,820	\$ 36,431	\$ 54,110	\$ 228,330	\$ 267,969
<u>Administrative Costs</u>	\$ 25,820	\$ 36,431	\$ 54,110	\$ 228,330	\$ 267,969
100 - Salary & Wages	\$ 19,206	\$ 27,368	\$ 40,516	\$ 169,543	\$ 191,500
200 - Fringe Benefits	\$ 6,613	\$ 9,062	\$ 12,595	\$ 58,787	\$ 74,469
400 - Purchased Services	\$ -	\$ -	\$ -	\$ -	\$ -
500 - Supplies & Materials	\$ -	\$ -	\$ 1,000	\$ -	\$ -
600 - Capital Outlay	\$ -	\$ -	\$ -	\$ -	\$ 2,000
800 - Other Uses of Funds	\$ -	\$ -	\$ -	\$ -	\$ -
900 - Other	\$ -	\$ -	\$ -	\$ -	\$ -
<u>School Based Costs</u>	\$ -	\$ -	\$ -	\$ -	\$ -
100 - Salary & Wages	\$ -	\$ -	\$ -	\$ -	\$ -
200 - Fringe Benefits	\$ -	\$ -	\$ -	\$ -	\$ -
400 - Purchased Services	\$ -	\$ -	\$ -	\$ -	\$ -
500 - Supplies & Materials	\$ -	\$ -	\$ -	\$ -	\$ -
600 - Capital Outlay	\$ -	\$ -	\$ -	\$ -	\$ -
800 - Other Uses of Funds	\$ -	\$ -	\$ -	\$ -	\$ -
900 - Other	\$ -	\$ -	\$ -	\$ -	\$ -
Grant & Gift Funds	\$ -	\$ -	\$ -	\$ -	\$ -

Cost Center 9886CC

Cost Center Name Community School Sponsorship Fees

	2018 Actual	2019 Actual	2020 Actual	2021 Est. Actual	2022 Budget
General Operating Fund	\$ 337,941	\$ 358,351	\$ 326,422	\$ 265,450	\$ 322,916
<u>Administrative Costs</u>	\$ 337,941	\$ 358,351	\$ 326,422	\$ 265,450	\$ 322,916
100 - Salary & Wages	\$ 158,639	\$ 137,675	\$ 155,940	\$ 187,714	\$ 183,359
200 - Fringe Benefits	\$ 56,735	\$ 49,508	\$ 45,981	\$ 51,811	\$ 72,703
400 - Purchased Services	\$ 110,482	\$ 167,979	\$ 120,685	\$ 24,675	\$ 60,300
500 - Supplies & Materials	\$ 4,627	\$ 408	\$ 925	\$ -	\$ 500
600 - Capital Outlay	\$ -	\$ -	\$ 1,773	\$ -	\$ 2,500
800 - Other Uses of Funds	\$ 7,458	\$ 2,782	\$ 1,119	\$ 1,250	\$ 3,554
900 - Other	\$ -	\$ -	\$ -	\$ -	\$ -
<u>School Based Costs</u>	\$ -	\$ -	\$ -	\$ -	\$ -
100 - Salary & Wages	\$ -	\$ -	\$ -	\$ -	\$ -
200 - Fringe Benefits	\$ -	\$ -	\$ -	\$ -	\$ -
400 - Purchased Services	\$ -	\$ -	\$ -	\$ -	\$ -
500 - Supplies & Materials	\$ -	\$ -	\$ -	\$ -	\$ -
600 - Capital Outlay	\$ -	\$ -	\$ -	\$ -	\$ -
800 - Other Uses of Funds	\$ -	\$ -	\$ -	\$ -	\$ -
900 - Other	\$ -	\$ -	\$ -	\$ -	\$ -
Grant & Gift Funds	\$ -	\$ -	\$ -	\$ -	\$ -

TALENT



Cost Center Cost Center Name	2018CC Professional Development							
	2018 Actual	2019 Actual	2020 Actual	2021 Est. Actual	2022 Budget			
General Operating Fund	\$ 403,440	\$ 401,610	\$ 613,526	\$ 643,968	\$ 986,139			
<u>Administrative Costs</u>	\$ 403,440	\$ 401,610	\$ 613,526	\$ 643,968	\$ 986,139			
100 - Salary & Wages	\$ 146,481	\$ 110,968	\$ 387,940	\$ 407,038	\$ 794,151			
200 - Fringe Benefits	\$ 62,941	\$ 42,038	\$ 150,449	\$ 218,765	\$ 179,308			
400 - Purchased Services	\$ 109,462	\$ 232,451	\$ 26,508	\$ 13,410	\$ 11,880			
500 - Supplies & Materials	\$ 75,515	\$ 7,075	\$ 37,100	\$ 4,755	\$ 800			
600 - Capital Outlay	\$ 9,043	\$ 9,079	\$ 11,529	\$ -	\$ -			
800 - Other Uses of Funds	\$ -	\$ -	\$ -	\$ -	\$ -			
900 - Other	\$ -	\$ -	\$ -	\$ -	\$ -			
<u>School Based Costs</u>	\$ -	\$ -	\$ -	\$ -	\$ -			
100 - Salary & Wages	\$ -	\$ -	\$ -	\$ -	\$ -			
200 - Fringe Benefits	\$ -	\$ -	\$ -	\$ -	\$ -			
400 - Purchased Services	\$ -	\$ -	\$ -	\$ -	\$ -			
500 - Supplies & Materials	\$ -	\$ -	\$ -	\$ -	\$ -			
600 - Capital Outlay	\$ -	\$ -	\$ -	\$ -	\$ -			
800 - Other Uses of Funds	\$ -	\$ -	\$ -	\$ -	\$ -			
900 - Other	\$ -	\$ -	\$ -	\$ -	\$ -			
Grant & Gift Funds	\$ 479,751	\$ 914,970	\$ 1,010,077	\$ 892,779	\$ 7,116,851			

Cost Center	7001CC					
Cost Center Name	Human Resources					
	2018	2019	2020	2021	2022	
	Actual	Actual	Actual	Est. Actual	Budget	
General Operating Fund	\$ 5,331,606	\$ 4,328,377	\$ 3,784,433	\$ 3,449,343	\$ 3,740,666	
<u>Administrative Costs</u>	\$ 5,331,606	\$ 4,328,377	\$ 3,784,433	\$ 3,449,343	\$ 3,740,666	
100 - Salary & Wages	\$ 2,767,722	\$ 2,443,598	\$ 2,176,102	\$ 1,925,148	\$ 2,029,026	
200 - Fringe Benefits	\$ 984,441	\$ 892,512	\$ 848,719	\$ 825,442	\$ 913,693	
400 - Purchased Services	\$ 1,435,744	\$ 902,547	\$ 706,257	\$ 632,294	\$ 720,253	
500 - Supplies & Materials	\$ 67,404	\$ 39,704	\$ 45,359	\$ 63,577	\$ 76,251	
600 - Capital Outlay	\$ 39,246	\$ 47,012	\$ 1,935	\$ 1,082	\$ 1,443	
800 - Other Uses of Funds	\$ 37,049	\$ 3,003	\$ 6,062	\$ 1,800	\$ -	
900 - Other	\$ -	\$ -	\$ -	\$ -	\$ -	
<u>School Based Costs</u>	\$ -	\$ -	\$ -	\$ -	\$ -	
100 - Salary & Wages	\$ -	\$ -	\$ -	\$ -	\$ -	
200 - Fringe Benefits	\$ -	\$ -	\$ -	\$ -	\$ -	
400 - Purchased Services	\$ -	\$ -	\$ -	\$ -	\$ -	
500 - Supplies & Materials	\$ -	\$ -	\$ -	\$ -	\$ -	
600 - Capital Outlay	\$ -	\$ -	\$ -	\$ -	\$ -	
800 - Other Uses of Funds	\$ -	\$ -	\$ -	\$ -	\$ -	
900 - Other	\$ -	\$ -	\$ -	\$ -	\$ -	
Grant & Gift Funds	\$ 37,412	\$ 3,733	\$ 141,478	\$ 496,085	\$ 491,194	

Cost Center Cost Center Name	7002CC Substitutes						
	2018 Actual	2019 Actual	2020 Actual	2021 Est. Actual	2022 Budget		
General Operating Fund	\$ 2,515,297	\$ 2,099,464	\$ 2,165,114	\$ 722,887	\$ 1,263,527		
<u>Administrative Costs</u>	\$ 2,515,297	\$ 2,099,464	\$ 2,165,114	\$ 722,887	\$ 1,263,527		
100 - Salary & Wages	\$ 1,763,097	\$ 1,365,471	\$ 1,470,195	\$ 391,027	\$ 1,263,527		
200 - Fringe Benefits	\$ 752,200	\$ 733,993	\$ 694,919	\$ 331,860	\$ -		
400 - Purchased Services	\$ -	\$ -	\$ -	\$ -	\$ -		
500 - Supplies & Materials	\$ -	\$ -	\$ -	\$ -	\$ -		
600 - Capital Outlay	\$ -	\$ -	\$ -	\$ -	\$ -		
800 - Other Uses of Funds	\$ -	\$ -	\$ -	\$ -	\$ -		
900 - Other	\$ -	\$ -	\$ -	\$ -	\$ -		
<u>School Based Costs</u>	\$ -	\$ -	\$ -	\$ -	\$ -		
100 - Salary & Wages	\$ -	\$ -	\$ -	\$ -	\$ -		
200 - Fringe Benefits	\$ -	\$ -	\$ -	\$ -	\$ -		
400 - Purchased Services	\$ -	\$ -	\$ -	\$ -	\$ -		
500 - Supplies & Materials	\$ -	\$ -	\$ -	\$ -	\$ -		
600 - Capital Outlay	\$ -	\$ -	\$ -	\$ -	\$ -		
800 - Other Uses of Funds	\$ -	\$ -	\$ -	\$ -	\$ -		
900 - Other	\$ -	\$ -	\$ -	\$ -	\$ -		
Grant & Gift Funds	\$ 1,204	\$ 31,775	\$ 42,372	\$ 73,544	\$ 51,851		