

FISCAL YEAR
2019-2020
Budget



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Cleveland, Cuyahoga County, Ohio 44114
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CLEVELAND
MUNICIPAL
SCHOOL DISTRICT



ASSOCIATION OF
SCHOOL BUSINESS OFFICIALS
INTERNATIONAL

This Meritorious Budget Award is presented to

CLEVELAND METROPOLITAN SCHOOL DISTRICT

for excellence in the preparation and issuance of its budget
for the Fiscal Year 2018–2019.

The budget adheres to the principles and standards
of ASBO International's Meritorious Budget Award criteria.



A handwritten signature in black ink that reads 'Charles E. Peterson, Jr.'.

Charles E. Peterson, Jr. MBA, PRSBA, SFO
President

A handwritten signature in black ink that reads 'Siobhán McMahon'.

Siobhán McMahon, CAE
Chief Operating Officer

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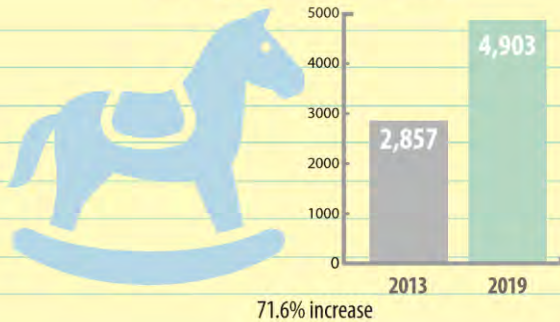
CLEVELAND SCHOOLS PROGRESS

The Cleveland Metropolitan School District is improving under *The Cleveland Plan*

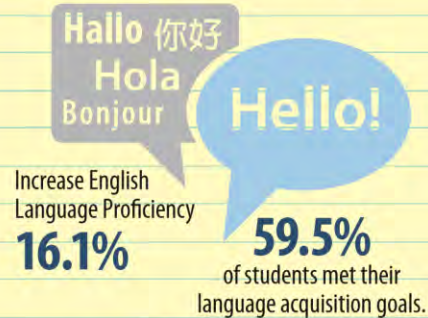


ClevelandMetroSchools.org/TrackOurProgress

Increased Enrollment in High-Quality Preschool

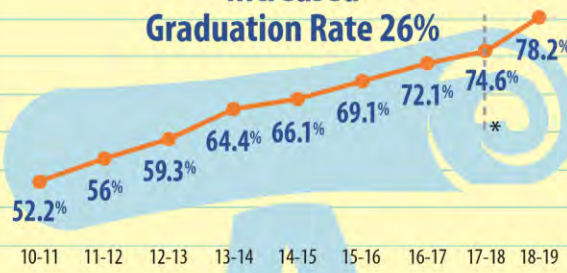


Language Proficiency



Increased Graduation Rate 26%

77%
graduation rate for Hispanic Students
23.3% increase since 2010-2011



79.8%
graduation rate for African-American Students
22.8% increase since 2010-2011

Fourth fastest improving among all Ohio districts
Top 1% in graduation rate growth 2011-2019
*Ohio changed graduation requirements

K-3 Literacy Improvement

Up **4.4%** since measure created (2013-2014)

Top 15% K-3 Literacy Improvement 2014-2019

Third-Grade Reading Guarantee

85.3% of students were promoted to 4th grade this year

1.4% increase

Performance Index (PI)

Continuously improving for four straight years



Top 4% in Performance Index growth 2016-2019

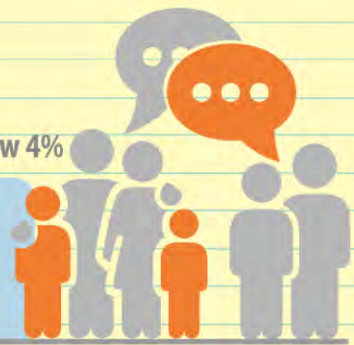
Reduction in Off-Track Attendance

21.3% fewer students missing more than 10 days in a school year over the last 4 years



Active Parent Engagement Grew 4%

90.8% of CMSD parents met with their children's teachers last year



Introductory Section



Introductory Section

Message from CMSD Leadership

September 20, 2019

We are pleased to present the 2019-2020 budget for the Cleveland Municipal School District's (CMSD). Our budget supports sound financial management and long-term planning while reflecting our values and investments aligned to the key strategies articulated in *The Cleveland Plan*, which include:

1. Growing the number of high-performing District and charter schools in Cleveland and closing and replacing failing schools;
2. Focusing District's central office on key supports and governance roles and transferring authority and resources to schools;
3. Investing and phasing in high-leverage system reforms across all schools from preschool to college and career; and
4. Creating the Cleveland Transformation Alliance to ensure accountability for all public schools in the city.

This budget document is a comprehensive source of information for parents, educators, students, and community members to obtain a better understanding of the financial plan and health of the District. It also enables stakeholders to see investments related to the academic improvement strategies described in *The Cleveland Plan*.

In 2019-2020, we are estimating revenues of \$1.09 billion from local, state, and federal sources with \$742.9 million from general operating revenue sources. We are also projecting expenses of \$1.12 billion across all funds (e.g., general operating, debt, capital projects, grants, etc.) with \$764.8 million projected in general operating fund expenses. The 2019-2020 budget year will be a challenging year for CMSD. We are actively managing a shrinking fund balance in our general operating fund and facing both uncertainty in State budgets while trying to sustain investments in programming, supports and infrastructure. The budget document explains the comprehensive information about our budget process, timeline, and assumptions as well as detailed revenue and expenditure information by funding, by funding sources, and by school and department. This budget was developed with the best and most recent information available to District administrators. Anticipated expenditures and revenue are estimated based on this information and revisions may be made during the fiscal year to reflect new or changing information or unforeseen circumstances.

The information presented is structured to meet the requirements of the Meritorious Budget Award established by the Association of School Business Officials (ASBO), which is the highest form of recognition in budgeting for school entities. Award attainment represents a significant accomplishment by a school entity and its management. To receive this award, a governmental unit must publish a budget document that meets program criteria as a policy document, an operations guide, a financial plan, and as a communications medium. CMSD has earned a Meritorious Budget Award for its 2018-19 submission and has worked to ensure this submission meets those same high standards.

The preparation of this budget document could not have been accomplished without the diligent and

dedicated services of the Finance department and the District schools and departments involved in the budgeting processes. We express our appreciation and gratitude to the administrators striving to maintain a tradition of educational excellence in a fiscally responsible manner. We would also want to acknowledge and thank our Board of Education and community for providing the fiscal support needed to develop, implement, and maintain the high quality of educational programs that allows CMSD to focus on fulfilling the academic and operational outcomes detailed in *The Cleveland Plan*. This support was evident on November 8, 2016 when Cleveland voters overwhelming voted with a 68% approval rate to support Issue 108 to renew the 4-year, 15-mill levy used to support *The Cleveland Plan*. We intend to maintain that trust with targeted, intentional investments and accurate, detailed, and transparent reporting of those investments.

We are proud of this budget book, which provides information that allows the reader to understand the District's financial operations as well as its goals and objectives, and how they relate to our education programs and services for the 2019-2020 fiscal year and beyond.

Respectfully submitted,



Derek M. Richey
Chief Financial Officer

Executive Summary

Budget Development Process

The budget development process enables an annual cycle of reflecting on the efficacy of past and present investments and their alignment to organizational strategies and focus areas. Each year, CMSD strives to improve its budget development process. For example, last planning cycle, department leaders were asked to identify and classify investments against their duration and alignment to strategies. This year, certain departments developed multi-year, multi-fund budgets. Strategic financial planning is challenging. Each year we strive to introduce new components to add value to the overall process as well as add complementary supports to improve organizational capacity.

The initial step of the budget development process is preparing an estimated tax budget for the fiscal year. This is required by Ohio law. The tax budget is prepared using the budget template received from the County Budget Commission. The District conducts a public hearing on the proposed tax budget prior to submission to the County Budget Commission. After the public hearing, the Board of Education approves the proposed tax budget through enactment of a resolution. The tax budget package is then forwarded to the County Budget Commission, who certifies its receipt.

Using estimated revenues, existing cash balances and fund balance targets as guides, the District begins developing an annual general operating budget and budgets for grant funds. Developing the general operating budget is comprised of two work streams. The first, which begins in January, involves schools developing budget proposals based on an allocation generated primarily through a Student-Based Budgeting (SBB) formula. The SBB formula allocates resources based on unique student characteristics and projected enrollment. It includes both general funds, and federal funds. The school-developed budget proposals reflect their strategic school designs and academic achievement plans.

The second work stream involves central office administrative and support departments developing budget proposals aligned to schools' plans, expenditure targets, strategic plans, and other investments. These budgets are reviewed by department leaders, then merged and iterated upon until the budget target is reached. These activities enable the District to develop a unified budget to foster alignment among schools, central office, and different funding sources.

There were no significant changes to our budget process or budget policies from last year; though we recommended a temporary budget until the State Legislature approves a biannual budget.

District Goals and Strategies

The budget development process is the annual vehicle to align the District's financial and human resources with the goals and strategies associated with *The Cleveland Plan*, which are enumerated below.

Cleveland Plan Goals

- By 2018-19, triple the number of High Performing Seats (from 3,568 to 10,704).
- By 2018-19, triple the number of High/Mid Performing Seats (from 8857 to 26,571).
- By 2018-19, eliminate all failing schools (from 41 to 0).
- By 2016-17, increase city-wide pre-school enrollment by 2,000 seats (from 1,200 to 3,200).
- Annually, reduce by 20% the percent of students who failed to meet the Third Grade Reading Guarantee (from 85% to 88%).
- Annually, increase the high school graduation rate by 4% (from 64.3% to 68.3%).
- By 2016-17, increase the District high school graduation rate to 71% (from 52.2% to 71.0%).

- By 2016-17, increase college enrollment within one year's time to 66% (from 61% to 66%).
- By October 2016, present a 5-year financial forecast with a positive ending cash balance through December 2020, including levy renewal.
- By 2019-2020, complete Issue 4 construction and remodeling projects.
- By 2016-17, maintain or exceed enrollment of 37,879 students.
- Annually, increase parent engagement as measured by HB 525 by 7.5% (from 80% to 87.5%).
- Annually, reduce by 10% the percentage of students who are chronically absent (10+ days) over the prior three-year average (from 57% to 51.3%).

Cleveland Plan Strategies

The Cleveland Plan was grounded in an emerging national approach known as the “portfolio strategy,” which showed promising results in cities such as Baltimore, Denver, and New York. The focus of this work is to significantly increase the number of high-performing schools, and reduce and eventually eliminate low performing schools. To do this, the School District has employed four distinct strategies:

1. Promote, expand, and replicate existing high-performing District and charter schools. Effective schools, measured by a consistent standard of quality now have full autonomy over school budgets, staff selection and assignment, academic and student support programs, school calendar and school schedules in exchange for high accountability standards and access to financial and other resources.
2. Start new schools. The School District continues to utilize the best national education models, invent schools that are unique to the City and encourage local community partners and teachers within the School district to co-create new and innovative school models.
3. Refocus and strengthen mid-performing schools. For those schools that met minimum state standards and have some critical academic and social conditions in place, the School District has employed precise, customized and differentiated interventions and investments, and granted some levels of autonomy.
4. Repurpose and address low-performing schools. The lowest performing schools were targeted for immediate and dramatic action, including closure and reassignment of student to better schools, closure and start-up of a new school, phase-in of a new program and phase-out of the old program, or turning the school over to a capable charter operator.

The Budget Timeline

The district’s fiscal year runs from July to June. The following activities, which occurred during SY18-19, contributed to the SY19-20 budget development:

- The Ohio Department of Education releases its annual report card data on 9/14/18. This data supports strategic school design and district portfolio planning.
- Principals received preliminary SY19-20 enrollment projections on 12/6/18. They had until 12/17/18 to propose changes with justification. The enrollment planning team, consisting of the budget, student enrollment, and academic departments, reviewed and adjudicated their proposed changes before finalizing the enrollment projections. The final enrollment projections were inputted into the Student-Based Budgeting formula.
- Principals received their SY19-20 budget allocation on 2/4/19. They had until 3/8/19 to finalize

their budget. Budget review meetings were held the weeks of 2/25 and 3/4 to allow principals to review their proposals with their network leaders, finance and talent partners, and academic support services.

- On February 4, 2019, the budget template for department managers was also opened. They also had until March 9th to propose a budget, inclusive of investment requests. All academic budgets were submitted through an Excel file that enabled multi-year, multi-fund budgets; our online budget tool, MyBudgetFile, was used for non-academic budgets. Investment requests from departments were evaluated and adjudicated by the Chief Financial Officer and Chief Executive Officer.
- After aggregating all of the budgets and investment requests, the five-year forecast was presented to the Board of Education on April 9, 2019 and approved on April 23, 2018. The SY18-19 budget and appropriation measure was presented to the Board of Education on June 11, 2018 and approved on June 25, 2018. Between the two June meetings, were two community presentations on June 17th and June 19th.

Student-Based Budgeting (SBB)

In May 2013, CMSD principals worked with District leaders to design a set of budgeting rules and procedures that would support building-level autonomy as outlined in *The Cleveland Plan*. Since then, network leaders and network support teams have supported principals and their leadership teams in academic goal setting, strategic school design, and resource reallocation. Together, principals and their leadership teams constructed academic achievement plans and budgets suited to the unique needs of their students.

Under the previous budget process:

- There was significant unplanned variation among different schools' per pupil levels of funding.
- Small schools received more (per pupil) than large schools.
- Underutilized schools tended to receive more than those filled to capacity did.
- Some schools simply received more because of years-old staffing decisions.
- Schools with higher student need did not necessarily receive more (excluding temporary SIG grants).

Under the Student-Based Budgeting (SBB) process:

- A more equitable distribution of resources results in all schools funded at a more similar level to one another (per pupil), and remaining differences will be directly tied to student need.
- A more equitable distribution means that some schools receive more than they did in prior years, while others receive less.
- Money follows the student, based on the individual student's need.
- Principals have autonomy to build increasingly diverse and customized budget plans.
- Budget plans are designed to support and reflect that building's academic plan.
- Dollars (rather than staff) are allocated to schools, based on the number of students enrolled.

The SBB formula for 2019-20 distributes resources via weights. All students receive a base weight. Service-based weights are for students identified as special education and English language learners. Performance-based weights are for advanced students and students who score below proficient. Needs-based social emotional weights are for chronically absent and highly mobile students. While the components weighted remain unchanged from 2018-19, the value of each weight adjusted slightly for some weights.

Board of Education

Cleveland's current school governance structure was created by Ohio House Bill 269 in 1997, and took effect September 9, 1998. The Board of Education is made up of nine voting members appointed by the

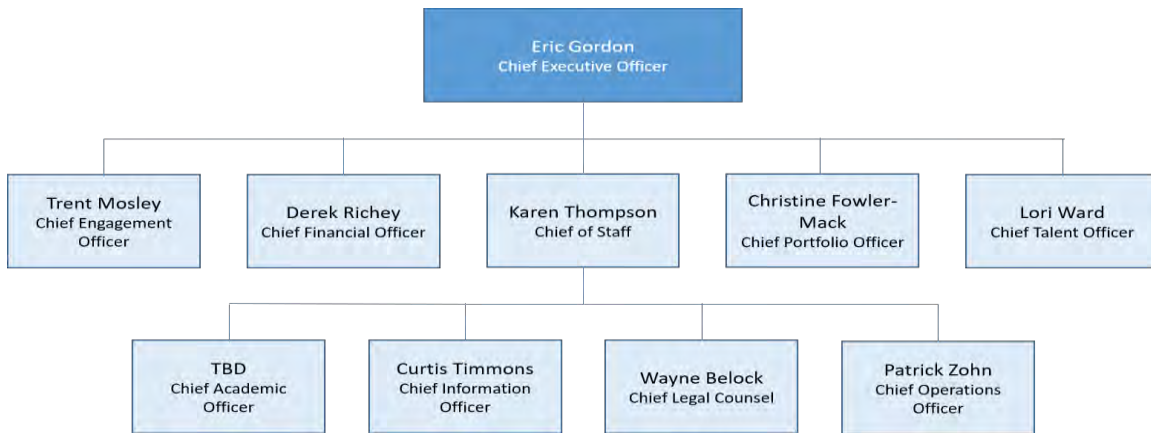
Mayor of Cleveland from a slate of nominees selected by a local nominating panel, established under State law. At least four of the nine members must have significant expertise in either education, finance, or business management. Board members must be residents of the School District, and at least one of the nine members must reside in part of the School District that is outside the City of Cleveland (Bratenahl, Linndale, Newburgh Heights, and parts of Brook Park and Garfield Heights). State law also provides that the presidents of Cleveland State University and Cuyahoga Community College serve as nonvoting ex officio members of the Board. At the time of this publication, there are eight Board members.

Name	Began Service as a Board Member	Present Term Expires on June 30
Anne E. Bingham, Board Chair	2014	2021
Robert M. Heard, Sr., Vice Chair	2004	2021
Louise P. Dempsey	1998	2019*
Sara Elaqaad	2019	2019*
Jasmine Fryer	2017	2019*
Denise W. Link	2007	2019*
Willetta A. Milam	2003	2021
Shaletha T. Mitchell	2011	2019*
Lisa Thomas, Ph.D.	2011	2021
Ronald M. Berkman, ex-officio		
Dr. Alex Johnson, ex-officio		

* At the time of publication, action had not been taken on the appointment/reappointment of these Board members; so under Ohio law, the Board Members continue to serve until appointments or reappointments are made.

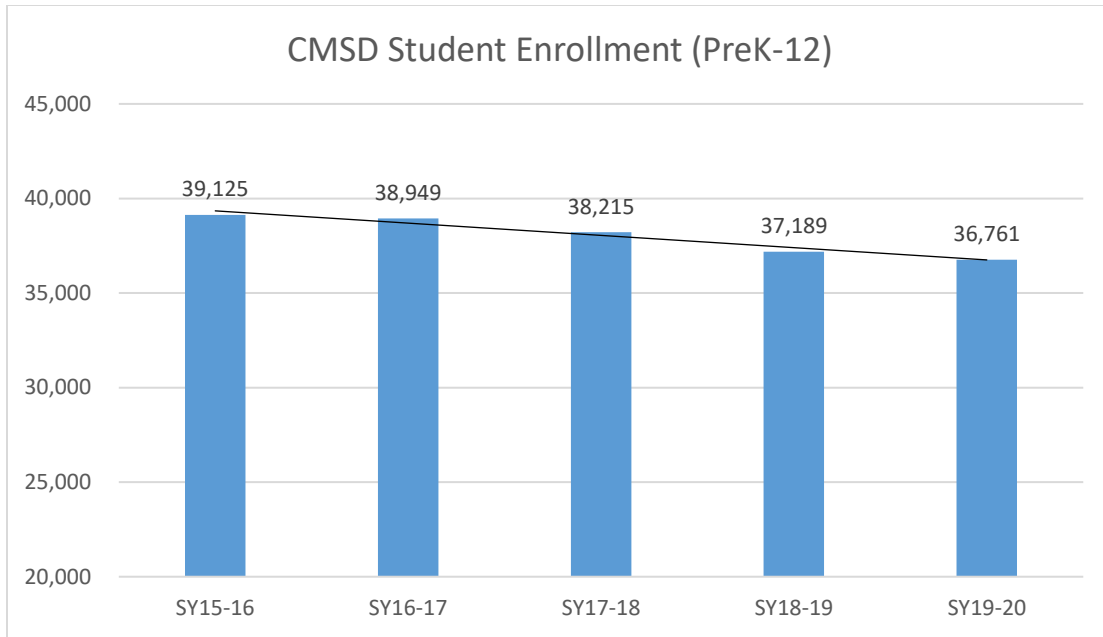
District Leadership and Administration

The Board of Education employees a Chief Executive Officer (CEO) to lead the day-to-day operations of the District. Eric Gordon has been the CEO since 2011.



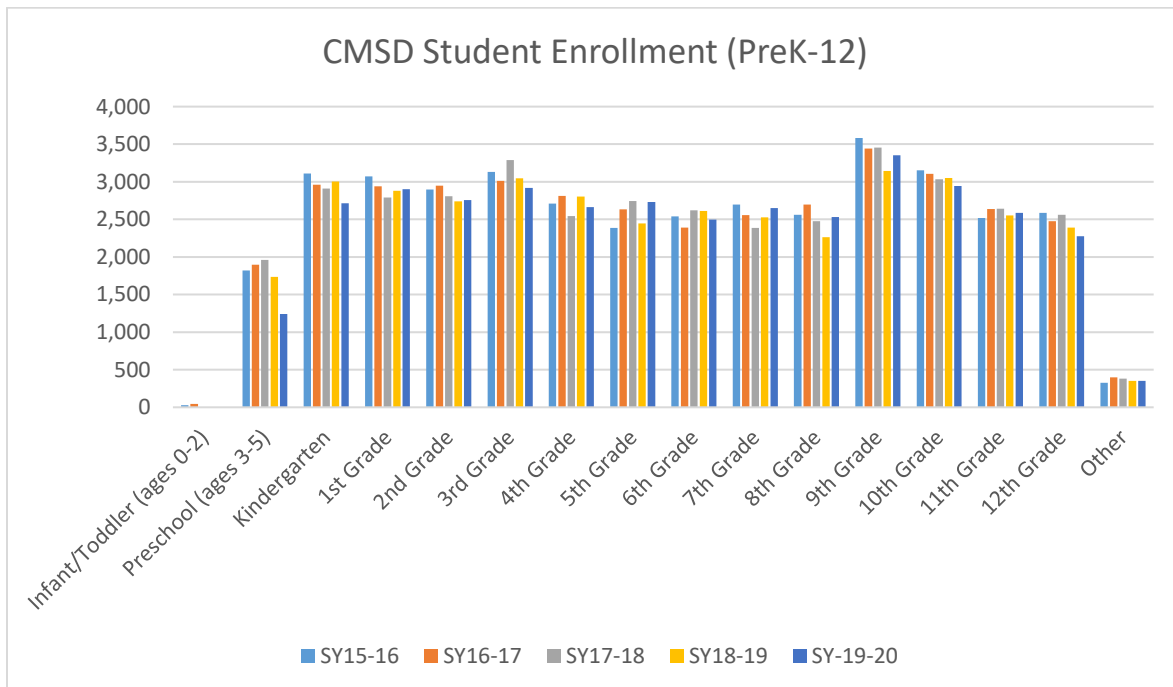
Student Enrollment

CMUSD is the second largest school district in Ohio, educating scholars in Cleveland as well as the surrounding suburbs of Bratenahl, Linndale, Newburgh Heights and parts of Garfield Heights and Brook Park. In 2019-20, the District expects to serve approximately 37,000 scholars. Our budget includes pass-through revenue for another 16,000 Cleveland students served by community schools (charters) and students served at private schools and special education schools through voucher programs. CMUSD’s enrollment has been decreasing slightly over the past few years and we forecast no material changes in enrollment over the next few years.



SOURCE: Ohio Department of Education for SY2014-15, SY2015-16, SY2016-17, and SY2017-18. CMSD PowerBI tool for SY2018-19.

The following graphic reflects grade-by-grade enrollment changes over the past four years and the projection for this school year. The material trends include an investment in preschool, a relatively steady K-8 enrollment but with higher enrollment levels in K-3 as compared with 4-8, and the decline of enrollment from 9th to 12th grade.

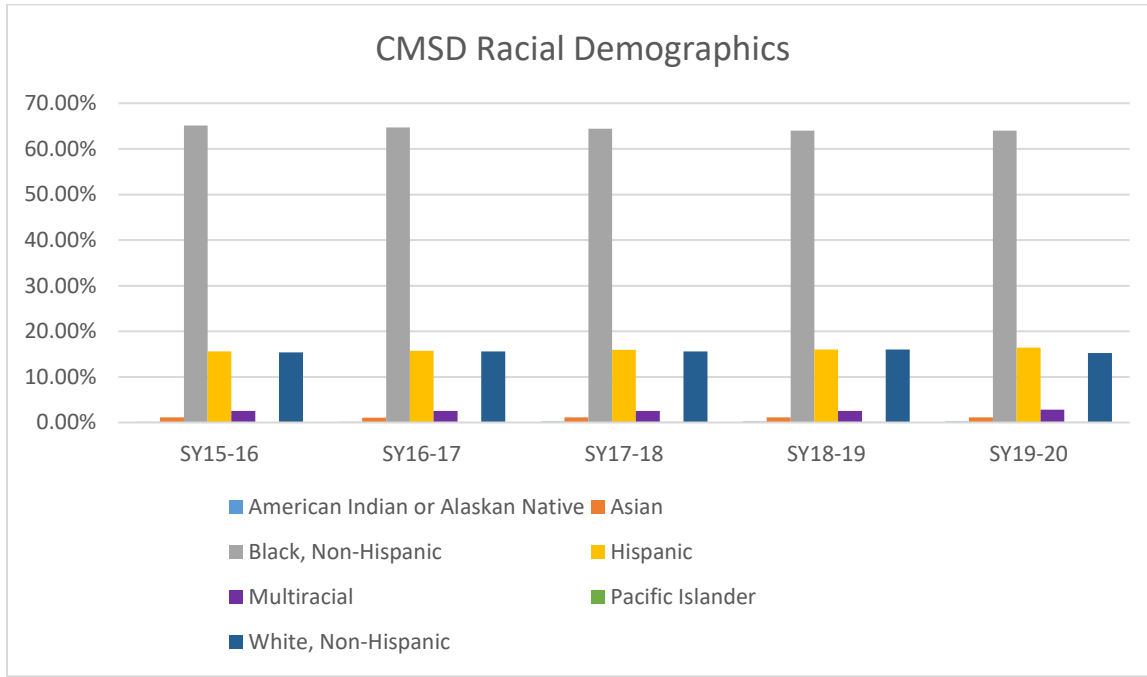


Student Demographics

CMSD educates a very diverse population, including scholars from over 50 countries speaking more than 30 different languages. The following graphics show the trend line for different demographic trends over the past several year. This data comes from the Ohio Department of Education’s database.

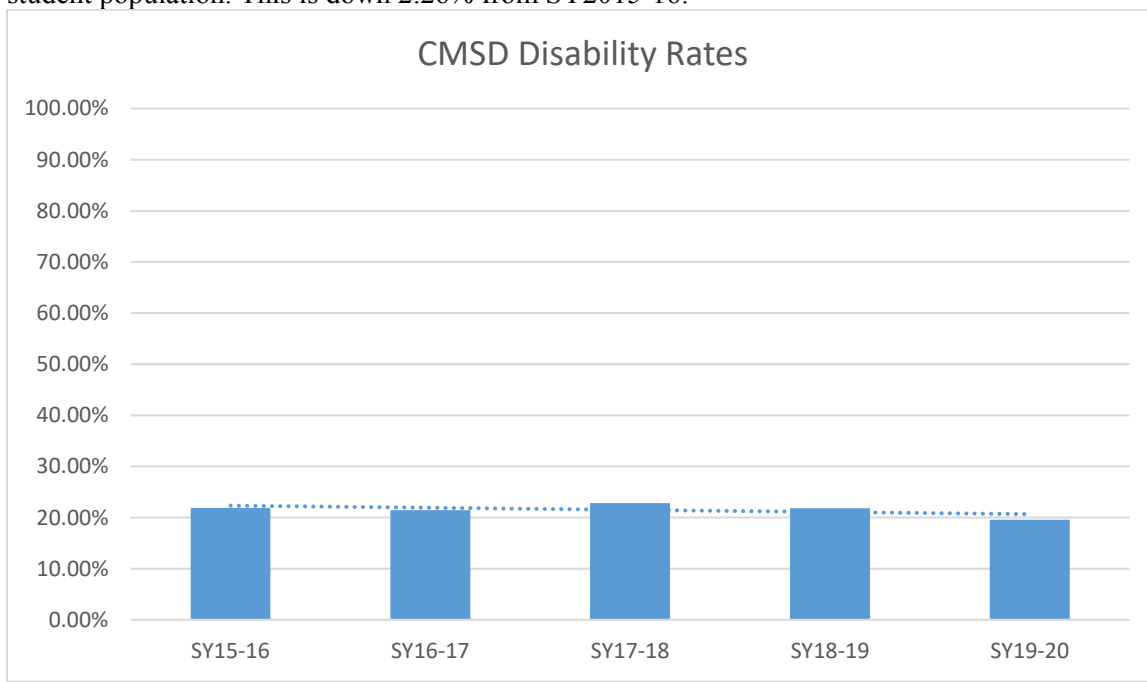
Racial Demographics

CMSD student population is majority Black, Non-Hispanic. Over the past five years, CMSD Black, Non-Hispanic student population has decreased from 65% to 64% with Hispanic and White, Non-Hispanic growing by 1%.



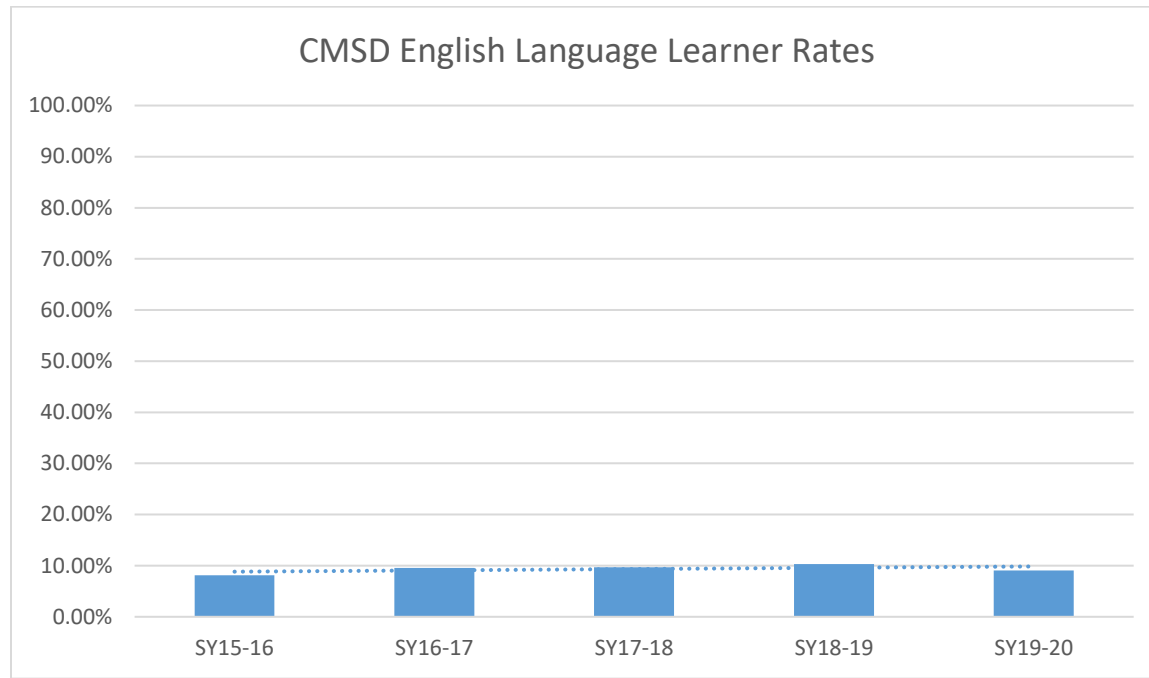
Disability Demographics

In SY2019-20, over 7,000 CMSD students had a diagnosed disability, reflecting over 19% of the total student population. This is down 2.26% from SY2015-16.



English Language Learner Demographics

In SY2019-20, roughly 3,300 CMSD students were classified as English language learners, reflecting over 9.02% of the total student population. There are 140 more English language learners in CMSD in SY2019-20 than in SY2015-16.



Personnel Allocations

CMSD employs a broad range of different professionals to provide educational services to students, support to educators, and administrative and operational services. Normally, changes in staffing are tied closely with enrollment fluctuation, which has been largely consistent over this period; though the increase in staffing from SY15-16 to SY16-17 reflects a deliberate investment in additional school-based and central-office positions.

The following table reflects position classifications across the organization, inclusive of all funding sources. The table does not include supplemental positions such as athletic coaches and extracurricular roles.

Job Profile	SY15-16 Actual	SY16-17 Actual	SY17-18 Actual	SY18-19 Est. Actual	SY19-20 Budgeted
<u>Certificated</u>					
Administrator On Assignment	2	3	4	3	2
Assistant Principal	78	79	94	96	80
Audiologist	2	2	2	2	2
Chief Executive Officer	1	1	1	1	1
Curriculum & Instruction Specialist	27	31	55	39	33
Dean	2	2	2	2	2
Department Chief	2	2	2	1	1
Deputy Chief	2	2	2	2	2
Director	15	17	6	2	3
Executive Director	2	2	4	3	3
Flexible Content Expert	4	5	4	3	1

Job Profile	SY15-16 Actual	SY16-17 Actual	SY17-18 Actual	SY18-19 Est. Actual	SY19-20 Budgeted
Guidance Counselor	50	54	49	51	48
Interpreter	24	24	21	23	22
Manager	2	2	2	2	2
Network Support Leader	8	8	8	3	3
Nurse	42	56	66	70	52
Peer Coach	38	53	52	1	1
Peer Review Liaison	1	1	1	1	1
Principal	109	110	114	101	94
Program Administrator	2	2	4	4	4
Psychologist	77	79	76	84	80
Teacher	2,953	3,052	3,092	3,205	3,589
<u>Classified</u>					
Action Team Coach	12	12	10	10	10
Administrative Lieutenant	3	3	2	1	1
Administrator On Assignment	2	2	2	4	1
Ambassador, Customer Service	1	1	1	1	1
Analyst	6	6	11	9	20
Artist In Residence	7	7			
Aspiring Principal	9	9	9	10	0
Assistant	8	8	7	11	10
Assistant Controller	1	1			
Assistant Cook	90	142			
Assistant Coordinator	1	1	1	1	1
Assistant Custodian	63	64	67	67	69
Assistant Manager	22	32	85	99	
Attendance Liaison	12	12	10	12	12
Attorney	5	5	5	1	1
Auditor	1	1	1		
AV/Archivist	1	2	2	2	1
Barrier Breaker	9	9	5	6	6
Bus Attendant	26	22	22	24	26
Campus Coordinator	7	7	4	7	3
Campus Data Coordinator	1	1	2	2	1
Captain	2	2	2	2	2
Cashier	42	24	18	34	30
Central Monitoring Station Operator	1	1	1	1	1
College Registrar			1	1	1
Computer Operator	2	2	2	2	2
Coordinator	28	28	55	61	60
Custodian	82	95	79	94	77
Data Strategist	2	2		1	1
Dean	31	31	46	46	41
Department Chief	8	8	7	8	8

Job Profile	SY15-16 Actual	SY16-17 Actual	SY17-18 Actual	SY18-19 Est. Actual	SY19-20 Budgeted
Deputy	22	22	16	16	
Deputy Chief	4	4	5	5	6
Design Team Leader	2	2			
Dietary	8	8	5	4	6
Director	15	15	39	37	33
Dispatcher	5	5	5	6	6
Driver	13	13	15	1	
Driver Trainee	2	2	5	5	1
Driver Truck	8	8	7	7	7
Enterprise App Developer	1	1	2	1	1
Environmental Service Specialist	205	203	192	205	192
Executive Coach	1	1	1		
Executive Director	21	21	27	21	25
Facilities Equipment Tech	1	1			
Facilities Manager	2	2	3	4	4
Fellow			1		
Financial Partner	9	16	26	11	8
First Cook	19	23	90	105	86
Fiscal Liaison	12	23	11	12	11
Flexible Content Expert	33	33	26	20	14
Food Specialist	3	3	5	6	6
Furniture Crew	3	3	2	2	2
Garage Mechanic	18	18	17	18	18
Hearing Officer	4	4	3	3	3
Homeless Associate, Project Act	1	1	1	1	1
Internal Account Administrator	1	1	1	1	1
Internal Auditor	2	2	3	2	1
Investigator	7	7	7	6	6
Journalist	1	1	1	1	
Laborer	65	65	62	30	32
Lieutenant	1	1	2	3	3
Life Skills Coach	10	10	9	9	9
Lunchroom Attendant	172	172	169	189	178
Lunchroom General Prep	33	18	33	85	82
Manager	28	29	37	23	23
Media/Marketing Copywriter	1	1	1	1	1
Network Administrator	1	2		2	
Para / Aide	657	701	673	741	457
Paralegal	1	1	1		1
Parent Mentor	2	2	2	2	2
Parts Counterman	1	1	1	2	2
Policy And Labor Liaison	1	1	1		1
Professional Driver	220	192	208	232	232
Program Manager	11	12	16	17	17
Project Manager	8	8	7	6	7

Job Profile	SY15-16 Actual	SY16-17 Actual	SY17-18 Actual	SY18-19 Est. Actual	SY19-20 Budgeted
Records Retention Clerk	1	1			
Recruiter	5	4	5	2	5
Residency Officer	1	1	1	1	1
Satellite Cook	69	112			
School Secretary	101	101	117	74	73
Secretary / Admin & Exec. Assistant	62	62	52	87	82
Security Officer	174	174	160	174	172
Security Officer, PT	22	22	15	2	3
Senior Talent Partner	2	2	2	2	
Sergeant	9	9	10	10	10
Shipping Clerk	1	1	1	1	1
Solution Specialist	25	25	19	23	22
Specialist	81	82	78	81	78
Sr. Administrator					
Sr. Analyst	6	8	10	1	2
Sr. Director			1	1	
Sr. Engineer			1	1	1
Sr. Specialist	6	6	7	4	4
Stationary Engineer Trainer	1	1	1	1	1
Strategist	1	1	1	1	1
Supervisor	1	1	1	1	5
Support Specialist	6	7	6	7	9
Systems Engineer	1	1	3	2	2
Talent Partner	10	10	10	2	4
Teacher	48	48	72	77	75
Translator			2	1	1
Transportation Dispatcher	1	1	2	2	2
Treasurer, Charter School					
Totals	6,197	6,465	6,432	6,577	6,321

Revenues and Expenditures for All Funds

CMUSD's 2019-2020 budget includes an estimated \$1.09 billion in revenue and \$742.9.1 million in expenses across all sources and categories.

	FY 2016 Actual	FY 2017 Actual	FY 2018 Actual	FY 2019 Est. Actual	FY 2020 Budget
<i>Revenues</i>					
Local	\$349,023,689	\$372,206,013	\$393,195,218	\$398,268,392	\$425,689,813
State	472,262,676	511,336,970	556,130,302	515,912,638	541,150,013
Federal	121,244,543	101,165,164	96,036,523	124,541,913	113,196,801
Other	16,262,586	12,721,041	10,810,918	8,035,533	9,240,673
<i>Total Revenue</i>	<i>\$958,793,494</i>	<i>\$997,429,188</i>	<i>\$1,056,172,961</i>	<i>\$1,046,758,476</i>	<i>\$1,089,277,300</i>
<i>Expenditures (by object)</i>					
Salaries	\$361,109,898	\$383,599,386	\$410,003,816	\$426,969,197	\$421,154,198
Benefits	147,462,133	138,851,138	149,656,537	156,090,439	154,374,118
Purchase Services	341,643,023	353,725,825	368,135,693	375,085,832	369,805,242
Materials & Supplies	34,676,723	35,325,510	42,900,577	44,391,401	44,769,918
Capital Outlay	35,792,622	51,524,360	94,570,810	113,830,569	82,132,384
Other Objects	45,322,772	33,800,638	32,805,964	36,833,781	39,449,333
Other Uses of Funds	16,168,673	12,323,767	9,111,000	8,000,000	5,058,000
<i>Total Expenditures</i>	<i>\$982,175,844</i>	<i>\$1,009,150,624</i>	<i>\$1,107,184,397</i>	<i>\$1,161,201,219</i>	<i>\$1,116,743,193</i>
<i>Expenditures (by function)</i>					
Instruction	\$515,933,613	\$526,138,430	\$555,667,958	\$571,856,115	\$553,308,838
Supporting Services	342,888,326	363,526,554	394,915,176	410,251,475	416,576,964
Non-Instructional	36,291,133	36,227,973	38,968,081	37,640,642	39,573,327
Extracurricular Activities	6,902,915	6,122,110	6,633,009	6,211,749	5,200,895
Facilities & Construction	32,875,362	45,289,586	89,511,874	108,128,918	77,820,169
Debt Service	31,115,821	19,522,204	18,989,512	19,112,322	19,205,000
Other Uses of Funds	16,168,673	12,323,767	9,111,000	8,000,000	5,058,000
<i>Total Expenditures</i>	<i>\$982,175,843</i>	<i>\$1,009,150,624</i>	<i>\$1,113,796,610</i>	<i>\$1,161,201,219</i>	<i>\$1,116,743,193</i>

Revenue by Fund

The following table identifies fund-level detail on prior and projected revenue. Following each fund name is the numeric indicator used with CMSD's financial management system.

Revenue	FY 2016 Actual	FY 2017 Actual	FY 2018 Actual	FY 2019 Est. Actual	FY 2020 Budget
General (001)	\$711,837,901	\$739,612,661	\$730,015,694	\$741,848,056	\$742,931,633
Bond Retirement (002)	23,684,592	23,774,256	25,566,259	25,752,318	22,062,899
Permanent Improvement (003)	5,556,797	3,987,480	4,199,138	3,173,836	2,512,000
Food Services (006)	24,012,681	21,700,063	24,331,323	25,844,101	25,000,000
Special Trust (007)	10,778,329	9,247,983	6,819,215	4,810,994	15,000,000
Classroom Facilities (010)	9,978,006	13,542,484	71,615,070	22,581,148	50,000,000
Public School Support (018)	326,747	451,573	471,222	355,990	800,000
Other Grants (019)	2,477,521	718,277	634,910	684,588	0
Liability Self-Insurance (023)	1,000,000	1,000,000	6,242	0	1,000,000
Employee Benefits Self-Insurance (024)	72,297,129	82,373,335	98,234,653	101,213,713	112,337,500
Classroom Facilities Maintenance (034)	4,134,324	4,153,652	4,290,325	4,134,482	4,100,000
Partnering Community School (036)	3,890,179	4,142,005	4,414,532	4,160,506	4,363,268
Student Managed Student Activity (200)	618,969	483,663	482,556	549,487	600,000
District Managed Student Activity (300)	183,234	114,001	89,511	96,111	400,000
Auxiliary Services (NPSS) (401)	8,816,350	9,449,900	8,713,675	8,635,025	9,500,000
Public School Preschool (439)	432,425	880,944	1,337,448	1,655,308	2,000,000
Vocational Education Enhancement (461)	18,848	31,940	28,312	32,388	20,000
Alternative Schools (463)	262,083	339,901	71,390	394,000	400,000
Straight A Earmark (466)	0	0	0	0	0
Miscellaneous State Grants (499)	896,093	1,879,253	1,102,425	2,118,001	3,000,000
Race to the Top (506)	4,288,686	0	0	0	0
School Maintenance and Operational Assistance (512)	58,653	0	177,859	139,122	300,000
IDEA, Part B Special Education (516)	21,013,875	21,902,649	16,069,009	25,454,795	20,000,000
Vocational Education: Carl D. Perkins (524)	1,994,607	2,332,525	1,420,990	1,815,410	2,100,000
Title 1 School Improvement Stimulus A (536)	3,212,366	4,820,153	5,478,674	4,922,715	5,600,000
Title 1 School Improvement Stimulus G (537)	3,450,081	4,112,624	5,264,055	6,667,435	5,000,000
Nutrition Education and Training Program (A) (542)	0	0	0	0	0

Revenue	FY 2016 Actual	FY 2017 Actual	FY 2018 Actual	FY 2019 Est. Actual	FY 2020 Budget
Title III - Limited English Proficiency (551)	880,122	881,300	628,909	1,065,192	900,000
Refugee Children School Impact Act (571)	52,882	57,980	68,000	49,453	200,000
Title I - Disadvantaged Children/Targeted Assistance (572)	36,221,716	38,382,135	40,039,841	47,809,448	47,000,000
IDEA Preschool Grant for the Handicapped (587)	412,096	535,752	251,657	549,197	550,000
Improving Teacher Quality (590)	5,753,631	5,591,222	2,399,269	4,157,294	6,600,000
Miscellaneous Federal Grants (599)	252,571	929,477	1,950,798	6,088,363	5,000,000
Total Revenue	\$958,793,494	\$997,429,188	\$1,056,172,961	\$1,046,758,476	\$1,089,277,300

Expenditures by Fund

The following table identifies fund-level detail on prior and estimated expenditures.

Expenditures	FY 2016 Actual	FY 2017 Actual	FY 2018 Actual	FY 2019 Est. Actual	FY 2020 Budget
General (001)	\$701,634,256	\$718,066,230	\$762,972,913	\$789,679,046	\$764,766,522
Bond Retirement (002)	30,457,288	19,422,657	19,535,063	19,717,865	23,000,000
Permanent Improvement (003)	18,819,438	21,995,200	39,514,992	17,274,281	20,708,374
Food Services (006)	22,280,692	22,882,184	23,682,752	22,345,863	26,653,270
Special Trust (007)	10,048,338	7,070,231	8,301,127	7,909,447	9,246,250
Classroom Facilities (010)	22,505,380	25,520,564	50,051,447	90,912,122	57,111,795
Public School Support (018)	325,567	330,218	258,043	287,921	736,344
Other Grants (019)	2,246,094	1,677,493	1,488,642	87,879	0
Liability Self-Insurance (023)	691,553	543,503	742,424	633,799	1,123,042
Employee Benefits Self-Insurance (024)	69,471,488	83,510,567	97,391,055	101,849,308	112,000,000
Classroom Facilities Maintenance (034)	11,670,777	10,131,804	4,359,496	5,887,119	4,683,620
Partnering Community School (036)	4,022,796	4,142,004	3,982,572	3,965,003	4,200,000
Student Managed Student Activity (200)	555,239	602,949	476,643	518,991	566,761
District Managed Student Activity (300)	135,231	156,138	109,773	95,579	127,897
Auxiliary Services (NPSS) (401)	9,586,513	7,847,607	9,975,662	8,153,194	3,111,546
Management Information System (432)	58	3	0	0	0
Public School Preschool (439)	640,918	827,303	1,440,264	1,459,006	1,537,069
Data Communications for School Buildings (451)	0	345,010	0	0	0
School Net Professional Development (452)	226	40	0	0	0

Expenditures	FY 2016 Actual	FY 2017 Actual	FY 2018 Actual	FY 2019 Est. Actual	FY 2020 Budget
Vocational Education Enhancement (461)	21,017	14,386	49,207	20,315	20,505
Alternative Schools (463)	290,040	306,017	68,602	20,000	(20,000)
Straight A Earmark (466)	0	0	0	0	0
Miscellaneous State Grants (499)	546,886	2,062,388	953,815	953,726	1,152,997
Race to the Top (506)	3,281,104	66,096	0	0	0
School Maintenance and Operational Assistance (512)	27,029	46,009	284,898	133,286	13,730
IDEA, Part B Special Education (516)	18,477,107	22,435,152	19,942,655	23,241,679	16,728,481
Vocational Education: Carl D. Perkins (524)	2,253,819	2,036,198	1,671,536	1,840,325	2,337,093
Title II D - Technology (533)	0	0	0	0	0
Title I School Improvement Stimulus A (536)	4,213,621	4,238,384	5,736,339	4,367,892	109,331
Title I School Improvement Stimulus G (537)	3,483,465	4,050,427	5,023,354	6,903,473	4,907,575
Nutrition Education and Training Program (A) (542)	0	0	0	0	0
Title III - Limited English Proficiency (551)	837,010	797,683	858,243	894,403	959,038
Refugee Children School Impact Act (571)	77,675	94,163	19,407	129,249	(58,773)
Title I - Disadvantaged Children/Targeted Assistance (572)	36,528,951	41,514,525	41,619,156	41,308,039	53,037,327
IDEA Preschool Grant for the Handicapped (587)	412,712	394,182	407,951	334,657	623,940
Improving Teacher Quality (590)	6,015,711	4,989,732	4,875,846	3,313,808	4,112,246
Miscellaneous Federal Grants (599)	617,845	1,033,577	1,390,520	6,963,945	3,247,215
Total Expenditures	\$982,175,844	\$1,009,150,624	\$1,107,184,397	\$1,161,201,219	\$1,116,743,193

Fund Balance by Fund

The following table identifies fund-level detail on prior fund balance and the estimated ending fund balance at the end of this fiscal year.

Ending Fund Balance	FY 2016 Actual	FY 2017 Actual	FY 2018 Actual	FY 2019 Est. Actual	FY 2020 Budget
General (001)	\$99,098,000	\$120,644,431	\$87,687,212	\$39,856,222	\$18,021,333
Bond Retirement (002)	31,974,375	36,325,974	42,357,170	48,391,624	47,454,523
Permanent Improvement (003)	167,459,083	167,459,083	167,459,083	167,459,083	167,459,083
Food Services (006)	2,246,008	1,063,887	1,712,458	5,210,696	3,557,426
Special Trust (007)	8,328,788	10,506,540	9,024,628	5,926,175	11,679,924
Classroom Facilities (010)	81,328,884	69,350,804	90,914,427	22,583,453	15,471,658
Public School Support (018)	418,731	540,086	753,265	821,335	884,991

Other Grants (019)	(313,424)	(1,272,640)	(2,126,372)	(1,529,663)	(1,529,663)
Liability Self-Insurance (023)	2,337,696	2,794,193	2,058,011	1,424,212	1,301,170
Employee Benefits Self-Insurance (024)	12,516,640	11,379,408	12,223,006	11,587,411	11,924,911
Classroom Facilities Maintenance (034)	12,040,098	6,061,946	5,992,775	4,240,138	3,656,518
Partnering Community School (036)	0	1	431,961	627,464	790,732
Student Managed Student Activity (200)	647,418	528,132	534,045	564,541	597,780
District Managed Student Activity (300)	189,827	147,690	127,428	127,960	400,064
Auxiliary Services (NPSS) (401)	2,821,605	4,423,898	3,161,911	3,643,742	10,032,196
Management Information System (432)	2	(1)	(1)	(1)	(1)
Public School Preschool (439)	(167,708)	(114,067)	(216,883)	(20,581)	442,350
Data Communications for School Buildings (451)	345,010	0	0	0	0
School Net Professional Development (452)	40	0	0	0	0
Vocational Education Enhancement (461)	(1,098)	16,456	(4,439)	7,634	7,129
Alternative Schools (463)	(31,809)	2,075	4,863	378,863	798,863
Straight A Earmark (466)	0	0	0	0	0
Miscellaneous State Grants (499)	462,065	278,930	427,540	1,591,815	3,438,818
Race to the Top (506)	66,096	(0)	(0)	(0)	(0)
School Maintenance and Operational Assistance (512)	173,852	127,843	20,804	26,640	312,909
IDEA, Part B Special Education (516)	1,204,055	671,552	(3,202,094)	(988,978)	2,282,542
Vocational Education: Carl D. Perkins (524)	(89,158)	207,169	(43,377)	(68,291)	(305,384)
Title I School Improvement Stimulus A (536)	(1,174,592)	(592,823)	(850,488)	(295,664)	5,195,005
Title I School Improvement Stimulus G (537)	331,620	393,817	634,518	398,480	490,905
Nutrition Education and Training Program (A) (542)	0	0	0	0	0
Title III - Limited English Proficiency (551)	14,738	98,355	(130,979)	39,809	(19,229)
Refugee Children School Impact Act (571)	517	(35,666)	12,927	(66,868)	191,905
Title I - Disadvantaged Children/Targeted Assistance (572)	1,565,048	(1,567,342)	(3,146,657)	3,354,752	(2,682,575)
IDEA Preschool Grant for the Handicapped (587)	(7,994)	133,576	(22,718)	191,821	117,882
Improving Teacher Quality (590)	(588,274)	13,216	(2,463,361)	(1,619,875)	867,879
Miscellaneous Federal Grants (599)	(6,473)	(110,573)	449,705	(425,877)	1,326,908

Per Pupil Expenditures

As the primary local education authority in Cleveland, CMSD receives pass-through revenue (and matched expenditures) for approximately 16,000 students served by charter, private, and special education schools. Except for the table in this sub-section about per pupil expenditures, the preceding tables and all remaining tables and figures in this budget book include these pass-through revenues and associated expenses.

This table reflects only those expenditures associated with students enrolled in CMSD schools.

	FY 2016 Actual	FY 2017 Actual	FY 2018 Actual	FY 2019 Est. Actual	FY 2020 Budget
Total Expenditures	\$ 718,156,624	\$ 730,514,227	\$762,972,914	\$798,679,046	\$436,345,496
Students	39,125	38,949	38,215	37,189	36,761
Per Pupil Expenditures	\$ 18,355	\$ 18,756	\$ 19,743	\$ 20,527	\$ 11,868

Determining the total expenditures for only the ~39,000 CMSD students involves “backing out” certain expenditures groups:

- All expenditures in objects 470-479 in the general operating fund because they represent the pass-through revenue to charter and special education schools.
- All of Fund 24. This is excluded because the self-insurance expenses are double-counted in other Funds.
- All of Funds 19, 36, and 401 because they represents expenses and pass-through revenue associated with charter and private schools.
- The portion of federal grants allocated to private schools in Funds 516 and 572.

It is possible some additional minor and miscellaneous non-CMSD expenditures are reflected in other funds, but this reflects a precise estimate.

Departmental Per-Pupil Spend

One of the components of the Portfolio Strategy is reflecting “common pricing of facilities and services across sectors.” The following table reflects the per pupil cost of central office managed resources. The data reflects only the general fund.

Cost Center	Cost Center Name	FY 2016 Actual	FY 2017 Actual	FY 2018 Actual	FY 2019 Est. Actual	FY 2020 Budget
Academics		\$1,242	\$1,282	\$2,095	\$4,233	\$1,780
2001CC	Chief Academic Officer	\$20	\$21	\$23	\$23	\$8
2002CC	Arts Education	\$11	\$12	\$14	\$18	\$9
2003CC	Multilingual-Multicultural Education	\$10	\$21	\$64	\$55	\$21
2004CC	Gifted and Talented Service	\$16	\$31	\$39	\$85	\$54
2005CC	Career and Technical Education	\$29	\$33	\$53	\$72	\$20
2006CC	Special Education Vocational Career Transition	\$30	\$32	\$30	\$40	\$20
2007CC	Nursing Services	\$88	\$99	\$209	\$3	\$68
2008CC	State and Federal Programs	\$1	\$9	\$321	\$488	\$125
2009CC	Curriculum and Instruction	\$15	\$26	\$182	\$103	\$30
2010CC	Third Grade Guarantee	\$3	\$1	\$4	\$38	\$0

2011CC	City Arts Education	\$6	\$6	\$6	\$6	\$6
2012CC	City Extracurricular Central	\$11	\$3	\$6	\$6	\$16
2013CC	Extracurricular Activities	\$10	\$9	\$11	\$15	\$5
2014CC	Interscholastic Athletics	\$63	\$62	\$60	\$67	\$45
2015CC	Academic Leadership Team	\$261	\$219	\$187	\$165	\$56
2017CC	Full Day Kindergarten	\$0	\$0	\$0	\$4	\$5
2019CC	Textbooks	\$74	\$113	\$0	\$124	\$62
2020CC	Youth Services	\$16	\$19	\$44	\$33	\$13
2021CC	Pre-Kindergarten Startup Costs	\$27	\$20	\$29	\$319	\$184
2023CC	Advancement Officer	\$5	\$5	\$5	\$7	\$3
2024CC	Closing the Achievement Gap	\$26	\$27	\$34	\$35	\$20
2026CC	Summer School	\$11	-\$10	\$0	\$0	\$0
2051CC	Credit Recovery	\$7	\$7	\$0	\$0	\$0
2101CC	Special Education Planning and Operations	\$40	\$39	\$113	\$1,857	\$711
2104CC	Special Education Home Instruction	\$17	\$19	\$17	\$17	\$9
2105CC	Special Education Related Services	\$260	\$275	\$404	\$405	\$177
2106CC	Psychological Services	\$174	\$167	\$217	\$240	\$111
2107CC	Transition Costs	\$11	\$12	\$16	\$0	\$0
6504CC	New School Design	\$0	\$7	\$6	\$10	\$4
Board Office		\$7	\$7	\$8	\$9	\$5
1301CC	Board Office	\$7	\$7	\$8	\$9	\$5
Chief Executive Officer		\$52	\$41	\$27	\$59	\$39
1001CC	Chief Executive Officer	\$40	\$40	\$27	\$59	\$39
1004CC	Chief Implementation Officer	\$12	\$0	\$0	\$0	\$0
Communications		\$36	\$39	\$52	\$56	\$42
1501CC	District Communications	\$36	\$39	\$52	\$56	\$42
Engagement Office		\$42	\$43	\$50	\$95	\$42
1002CC	Policy and Labor Relations	\$4	\$3	\$5	\$6	\$3
1005CC	Customer Experience	\$0	\$5	\$15	\$17	\$10
1751CC	Engagement Officer	\$0	\$0	\$0	\$0	\$6
2016CC	Admissions and Attendance	\$24	\$22	\$29	\$33	\$13
2027CC	Family and Community Engagement	\$15	\$12	\$0	\$39	\$11
Finance		\$688	\$428	\$5,322	\$5,504	\$3,124
4001CC	Chief Financial and Administrative Officer	\$16	\$15	\$18	\$29	\$9
4002CC	Cash Management	\$3	\$4	\$4	\$4	\$2

4003CC	Accounts Payable	\$10	\$11	\$14	\$18	\$9
4004CC	Payroll	\$28	\$29	\$28	\$29	\$19
4005CC	Grants Management	\$3	\$4	\$7	\$18	\$2
4006CC	Budgets	\$25	\$29	\$195	\$28	\$128
4007CC	Purchasing	\$15	\$15	\$20	\$23	\$13
4010CC	Fixed Charges	\$395	\$160	\$357	\$394	\$338
4011CC	Finance Technical Support	\$3	\$3	\$3	-\$1	\$0
4012CC	Financial Reporting	\$24	\$21	\$25	\$26	\$23
4013CC	Internal Audit	\$10	\$10	\$12	\$12	\$7
4014CC	Special Projects Financial	\$1	\$0	\$4,640	\$4,789	\$2,409
4016CC	Transfers and Advances	\$142	\$157	\$0	\$134	\$163
4017CC	Health and Life	\$12	-\$30	\$0	\$0	\$0
Legal		\$169	\$171	\$217	\$234	\$198
6001CC	Legal Services	\$96	\$99	\$107	\$135	\$114
6002CC	Risk Management	\$27	\$29	\$33	\$38	\$36
6003CC	Workers Compensation	\$8	\$7	\$23	\$19	\$24
6004CC	Student Hearings and Appeals	\$15	\$15	\$16	\$17	\$6
6005CC	Cleveland Teachers Union	\$8	\$8	\$8	\$9	\$2
6006CC	Conflict Mediation	\$6	\$6	\$6	\$6	\$3
6007CC	Negotiation Costs	\$9	\$7	\$25	\$9	\$13
Information Technology		\$426	\$462	\$381	\$430	\$335
5002CC	Student Administrative Service	\$28	\$42	\$0	\$0	\$0
5003CC	Student Services - Administration	\$13	\$0	\$32	\$37	\$20
5004CC	MIS eRate	\$123	\$71	\$86	\$114	\$81
5005CC	MIS Software Systems	\$100	\$154	\$192	\$270	\$225
5006CC	EMIS Reporting	\$6	\$7	\$9	\$9	\$8
5007CC	Workday	\$156	\$187	\$62	\$0	\$0
Operations		\$1,260	\$1,303	\$2,087	\$2,960	\$1,591
3001CC	Chief Operating Officer	\$23	\$23	\$29	\$29	\$23
3002CC	Facilities Administration	\$136	\$152	\$259	\$781	\$407
3003CC	Trades	\$138	\$132	\$145	\$144	\$101
3004CC	Inventory and Distribution	\$10	\$12	\$25	\$14	\$7
3005CC	Construction Management	\$11	\$10	\$10	\$476	\$101
3006CC	School Closings	\$14	\$9	\$14	\$14	\$17
3007CC	Mail and Print Center	\$19	\$20	\$27	\$26	\$24
3008CC	Transportation Planning	\$286	\$297	\$323	\$409	\$377
3009CC	Safety and Security	\$155	\$149	\$178	\$440	\$202
3010CC	Transportation Depots	\$415	\$442	\$1,010	\$539	\$278
3011CC	Transportation Maintenance	\$53	\$58	\$67	\$86	\$53
3012CC	Grade Restructuring	\$0	\$0	\$0	\$0	\$0

Portfolio		\$166	\$175	\$173	\$202	\$135
2022CC	Organizational Accountability	\$73	\$63	\$94	\$103	\$62
6501CC	Portfolio Planning and Management	\$81	\$78	\$26	\$31	\$31
6502CC	Student Assignments	\$11	\$20	\$25	\$37	\$24
6503CC	School Performance	\$0	\$9	\$22	\$19	\$10
9886CC	Community School Sponsorship Fees	\$0	\$5	\$6	\$13	\$9
Talent		\$123	\$188	\$182	\$202	\$102
2018CC	Professional Development	\$4	\$10	\$21	\$24	\$4
7001CC	Human Resources	\$115	\$125	\$161	\$178	\$98
7003CC	Resident Educator	\$4	\$53	\$0	\$0	\$0
Total		\$4,211	\$4,139	\$10,595	\$13,353	\$7,393

Trends, Events, Initiatives, and Financial Changes

The following assumptions were used in preparing the FY19 general operating budget and five-year forecast.

Revenue Assumptions

- 30% of General Fund Revenue comes from Local Property Tax
 - Projecting a 9.5% increase in total property values from last year. Values increase from \$4.8 billion to \$5.3 billion
 - Current collection rate is 88.4%, which is down 0.5% from prior year
 - Assume current rate through 2022
 - 4-year, 15 mill levy expires on December 31, 2020. Forecast assume non-renewal
- 62% of General Fund Revenue comes from Foundation Formula
 - The forecast utilizes the current foundation formula for all five years
 - The forecast reflects an 82.1% State Share Index in FY20-23, up from 77% in the October forecast
 - We are currently in the last year of current biennium

Expenditure Assumptions

- General
 - The forecast does not include across-the-board salary increases in SY19-20 through SY22-23, but it does include estimates for step increases and other incentive pay.
 - The forecast projects an annual 7.5% increase in healthcare costs.
- Department – Managed Budgets
 - The forecast reflects declining bus lease payments in SY20 and SY21. The final payment is in SY21.
 - The forecast reflects \$3 million for capital improvements.
 - The forecast reflects a reduction in expenditures of approximately \$30 million SY19-20 through SY22-23 to ensure a positive fund balance in SY19-20.
- “Fixed” Costs – Tuition/Community School Pass-Through
 - The forecast reflects slight annual increases in tuition and pass-through expenses for out of district placements.

Capital Project initiatives are reflected in the Permanent Improvement Fund and Classroom Facilities Fund. They account for and report financial resources that are restricted, committed, or assigned to capital outlay expenditure. The District continually strives to improve schools and facilities for the betterment of the educators and students.

Segments 1-5 of the current Capital Projects program have been substantially completed; segments 6 and 7 are estimated to complete before December 31, 2017. Segments 8 and 9 have no accurate estimated completion date at this time. More detail about the construction segments, including the schools affected and actual or estimated costs are available in the Financial Section.

Budget Forecast

The following tables include forecasts of revenue and expenditures by Fund for the next three fiscal years.

Forecasted Revenue

Revenue	FY 2021 Forecast	FY 2022 Forecast	FY 2023 Forecast
General (001)	\$716,158,293	\$687,037,323	\$692,657,730
Bond Retirement (002)	22,019,071	22,100,000	22,181,226
Permanent Improvement (003)	2,412,000	2,312,000	2,312,000
Food Services (006)	25,000,000	25,000,000	25,000,000
Special Trust (007)	15,000,000	15,000,000	15,000,000
Classroom Facilities (010)	40,000,000	40,000,000	40,000,000
Public School Support (018)	800,000	800,000	800,000
Other Grants (019)	0	0	0
Liability Self-Insurance (023)	1,000,000	1,000,000	1,000,000
Employee Benefits Self-Insurance (024)	120,762,813	129,820,023	139,556,524
Classroom Facilities Maintenance (034)	4,100,000	4,100,000	4,100,000
Partnering Community School (036)	4,363,268	4,363,268	4,363,268
Student Managed Student Activity (200)	600,000	600,000	600,000
District Managed Student Activity (300)	400,000	400,000	400,000
Auxiliary Services (NPSS) (401)	9,500,000	9,500,000	9,500,000
Public School Preschool (439)	2,000,000	2,000,000	2,000,000
Vocational Education Enhancement (461)	20,000	20,000	20,000
Alternative Schools (463)	400,000	400,000	400,000
Miscellaneous State Grants (499)	3,000,000	3,000,000	3,000,000
School Maintenance and Operational Assistance (512)	0	0	0
IDEA, Part B Special Education (516)	300,000	300,000	300,000
Vocational Education: Carl D. Perkins (524)	20,000,000	20,000,000	20,000,000
Title 1 School Improvement Stimulus A (536)	2,100,000	2,100,000	2,100,000
Title 1 School Improvement Stimulus G (537)	5,600,000	5,600,000	5,600,000
Title III - Limited English Proficiency (551)	5,000,000	5,000,000	5,000,000
Refugee Children School Impact Act (571)	0	0	0
Title I - Disadvantaged Children/Targeted Assistance (572)	900,000	900,000	900,000
IDEA Preschool Grant for the Handicapped (587)	200,000	200,000	200,000
Improving Teacher Quality (590)	47,000,000	47,000,000	47,000,000

Revenue	FY 2021 Forecast	FY 2022 Forecast	FY 2023 Forecast
Miscellaneous Federal Grants (599)	5,000,000	5,000,000	5,000,000
Total Revenue	\$1,060,785,445	\$1,040,702,614	\$1,056,140,748

Forecasted Expenditures

Expenditure	FY 2021 Forecast	FY 2022 Forecast	FY 2023 Forecast
General (001)	\$771,860,136	\$775,234,104	\$780,909,345
Bond Retirement (002)	22,019,071	22,100,000	22,181,226
Permanent Improvement (003)	15,000,000	15,000,000	15,000,000
Food Services (006)	25,000,000	25,000,000	25,000,000
Special Trust (007)	15,000,000	15,000,000	15,000,000
Classroom Facilities (010)	57,255,394	35,000,000	35,000,000
Public School Support (018)	800,000	800,000	800,000
Other Grants (019)	0	0	0
Liability Self-Insurance (023)	1,000,000	1,000,000	1,000,000
Employee Benefits Self-Insurance (024)	120,762,813	129,820,023	139,556,524
Classroom Facilities Maintenance (034)	4,100,000	4,100,000	4,100,000
Partnering Community School (036)	4,363,638	4,363,638	4,363,638
Student Managed Student Activity (200)	600,000	600,000	600,000
District Managed Student Activity (300)	400,000	400,000	400,000
Auxiliary Services (NPSS) (401)	9,500,000	9,500,000	9,500,000
Public School Preschool (439)	2,000,000	2,000,000	2,000,000
Vocational Education Enhancement (461)	20,000	20,000	20,000
Alternative Schools (463)	400,000	400,000	400,000
Miscellaneous State Grants (499)	3,000,000	3,000,000	3,000,000
School Maintenance and Operational Assistance (512)	300,000	300,000	300,000
IDEA, Part B Special Education (516)	20,000,000	20,000,000	20,000,000
Vocational Education: Carl D. Perkins (524)	2,100,000	2,100,000	2,100,000
Title I School Improvement Stimulus A (536)	5,600,000	5,600,000	5,600,000
Title I School Improvement Stimulus G (537)	5,000,000	5,000,000	5,000,000
Title III - Limited English Proficiency (551)	900,000	900,000	900,001
Refugee Children School Impact Act (571)	200,000	200,000	200,000
Title I - Disadvantaged Children/Targeted Assistance (572)	47,000,000	47,000,000	47,000,000
IDEA Preschool Grant for the Handicapped (587)	550,000	550,000	550,000
Improving Teacher Quality (590)	6,600,000	6,600,000	6,600,000
Miscellaneous Federal Grants (599)	5,000,000	5,000,000	5,000,000
Total Expenditures	\$1,146,331,052	\$1,136,587,765	\$1,152,080,734

Debt Changes

Over the past years, the District's changes in debt have primarily been in the issuance of School Improvement Bonds. The District did not issue/refund any debt in fiscal year 2018, but did so in the following instances over recent years:

- On June 10, 2015, the School District issued \$200,000,000 of General Obligation School Improvement Bonds consisting of \$150,800,000 of Tax Exempt School Improvement Bonds, Series 2015A and \$49,200,000 of Federally Taxable Qualified School Construction Bonds, Series 2015B bearing interest at the rate of 2.00% - 5.02% per annum. The premium received on this bond issue was \$9,277,561 and after deducting the bond issuance costs, \$8,500,106 was transferred to the Debt Service Fund. Issue 4, which was approved by voters on November 4, 2014, will allow for construction of 20-22 new schools and the refurbishing of 20-23 schools. This debt will be retired from the Debt Service Fund.
- On January 9, 2014, the School District issued \$10,525,000 of School Improvement Refunding Bonds, Series 2014, at a true interest cost of approximately 3%. Proceeds of this bond issue (including a portion of the original issue premium), together with \$6,124,354 of cash on hand in the District's bond retirement fund totaled \$16,913,400. This was deposited in an escrow fund that is being used ultimately to pay principal of and interest on \$10,789,045 in aggregate principal amount of certain of the District's School Improvement Bonds, Series 2004, through June 1, 2014, the date of optional early redemption of those series 2004 Bonds. As a result, those Series 2004 bonds were defeased and considered no longer outstanding for purposes of the School district's direct debt limitations. This refunding transaction resulted in a reduction in future debt of \$7,643,843, equivalent to then-present values savings (at the time of sale of the Refunding Bonds) of \$7,175,176, which, after deducting contributions to the escrow fund from sources other than the proceeds of the Refunding Bonds, yielded net present value savings of approximately \$1,050,822.
- On January 29, 2013, the School district issued \$45,600,000 of School Improvement Refunding Bonds, Series 2013, at a true interest cost of approximately 3%. Proceeds of this bond issue (including a portion of the original issue premium), together with \$12,000,000 of cash on hand in the District's bond retirement fund totaled \$63,366,472.36. This was deposited in an escrow fund that is being used ultimately to pay principal of and interest on \$59,020,000 in aggregate principal amount of certain of the District's School Improvement Bonds, Series 2004, through June 1, 2014, the date of optional early redemption of those Series 2004 Bonds. As a result, those Series 2004 Bonds were defeased and considered no longer outstanding for purposes of the District's direct debt limitations.

Current Debt Obligation by Fund

The Bond Retirement debt refers to debt issued for construction projects, while the general fund debt refers to an outstanding lease obligation for buses.

Fiscal Year	General Fund			Bond Retirement		
	Principal	Interest	Total	Principal	Interest	Total
2020	2,668,096	55,904	2,724,000	6,105,000	13,033,881	19,138,881
2021	1,350,745	11,255	1,362,000	6,375,000	12,758,431	19,133,431
2022	-	-	-	6,725,000	12,453,331	19,178,331

A more in-depth analysis of debt changes can be found under Debt Obligations in the Financial Section.

Tax Base

The School District's property tax base is broken down into three main categories, Class I Real Estate, Class II Real Estate and Tangible Personal Property.

Class I Real Estate Property

- ***Agricultural Property*** – Land and improvements used for agricultural purposes.
- ***Residential Property*** – Land used and occupied by one, two, or three families.

Class II Real Estate Property

- ***Commercial Property*** – The land and improvements to land which are owned or occupied for general commercial and income producing purposes. These purposes, where production of income is a factor to be considered in arriving at true value, include, but is not limited to, apartment houses, hotels, motels, theaters, office buildings, warehouses, retail and wholesale stores, bank buildings, commercial garages, commercial parking lots, and shopping centers.
- ***Mineral Property*** – Land, and the buildings and improvements thereon, used for mining coal and other minerals as well as the production of oil and gas including the rights to mine and produce such minerals whether separated from the fee or not.
- ***Industrial Property*** – The land and improvements to land used for manufacturing, processing, or refining foods and materials, and warehouses used in connection therewith.

Tangible Personal Property and Public Utility

- ***Tangible Personal Property*** – Prior to calendar year (CY) 2009, all machinery, inventory, furniture, fixtures and other equipment used in the course of conducting business were classified as Tangible Personal Property, included in the School District’s assessed values and taxed accordingly. The tax rate for this type of property has been reduced over the years from a high of 88% in the 1960’s to 23% in CY05. House Bill (H.B.) 66 dramatically changed the phase-out of inventory taxes by reducing the tangible property tax assessment rate to 18.75% in CY06, 12.50% in CY07, 6.25% in CY08 and down to 0 in CY09. H.B. 66 completely phased out tangible taxes on machinery, equipment, furniture and fixtures by the same rates used for the inventory phase-out, which prior to H.B.66 were not scheduled to be reduced. The telephone tangible personal property tax assessment rate was reduced by 20% in CY07 and 5% each additional year until it was eliminated in CY11.
- ***Public Utility – Personal Property*** – Public utility companies, including electric, natural gas, pipelines, water works, water transportation, heating and telegraph companies are taxed (with a few exceptions) on all tangible personal property. The percent of true value at which this type of property is taxed varies according to the type of public utility. This taxable property is called public utility-personal property. This is now the only type of personal property that remains subject to taxation.

Total and Effective Tax Rates

The following table reflects total and effective tax rates. The year 2018 represents the most recent information because property taxes are paid in arrears.

Tax Year	2014	2015	2016	2017	2018
Total Millage	79.40	79.30	79.30	79.30	79.30
Total Millage Operating	73.20	73.20	73.20	73.20	73.20
Total PI Fund	1.00	1.00	1.00	1.00	1.00
Total Class I Residential Rate	52.20	52.48	52.53	52.53	52.53
Total Class II Commercial Rate	60.61	61.74	61.57	61.57	61.57
General Fund Inside Millage Rate	4.00	4.00	4.00	4.00	4.00
Bond Rate	5.20	5.10	5.10	5.10	5.10
Avg. Tax Burden on \$50,000 Home	799.31	803.36	804.37	804.37	804.37

Organizational Section

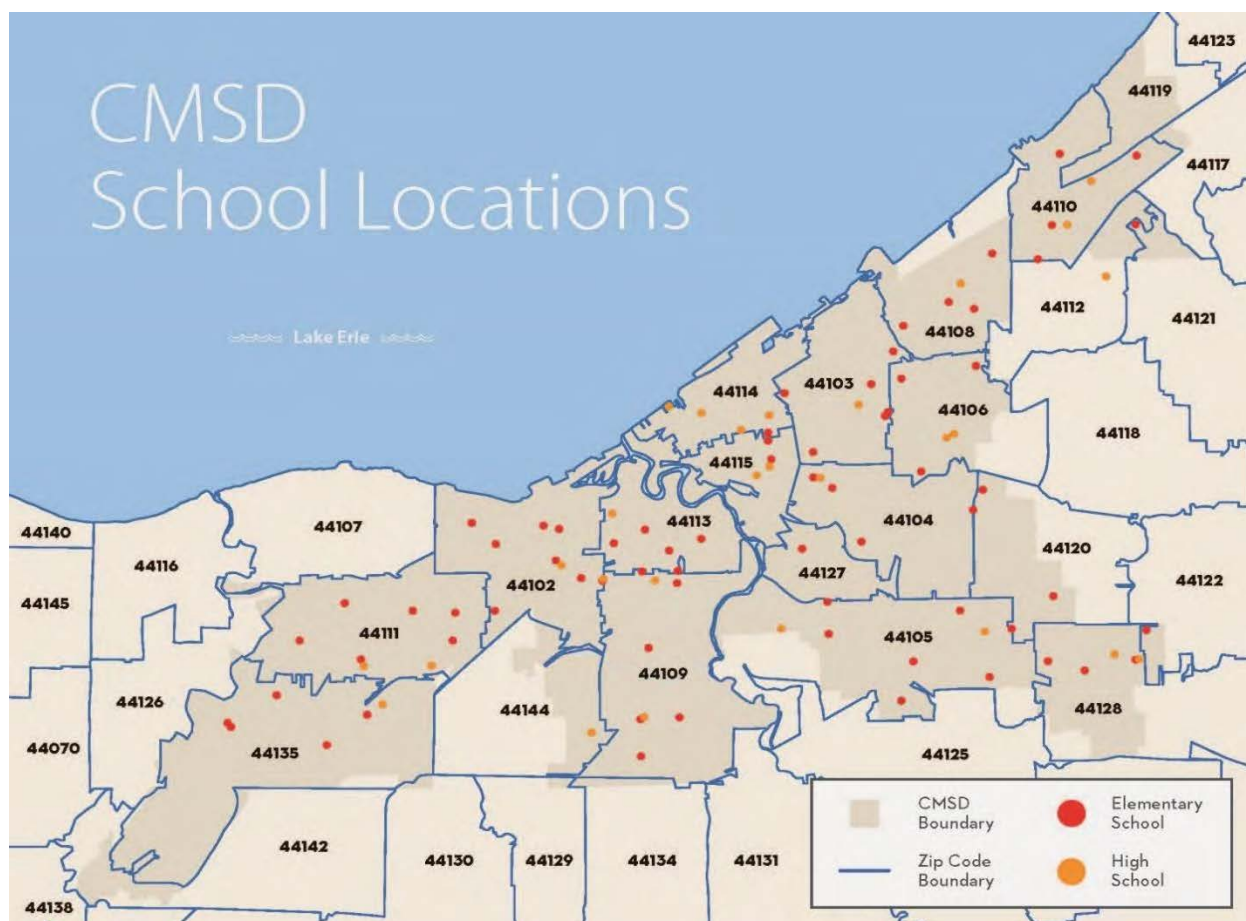


Organizational Section

About CMSD

The District currently provides approximately 37,000 Cleveland area students a public school education, whereby each child has access to programs and services that are appropriate to his or her needs. In addition to regular educational programs for Pre-K through 12th grade students, the District also offers comprehensive vocational education, special education, and bilingual education programs. In 2018-19, the District will offer 65 K-8 and Pre-K-8 schools, 36 high schools, one Pre-K-5 school, one K-12 school, and one school serving 5-12 grades. In addition, classes will be provided in four residential school programs.

The School District is an independent metropolitan school district and is not a component unit of another government.



Governance Structure

Cleveland's current school governance structure was created by Ohio House Bill 269 in 1997, and took effect September 9, 1998. The Board of Education is made up of nine voting members appointed by the Mayor of Cleveland from a slate of nominees selected by a local nominating panel, established under State law. At least four of the nine members must have significant expertise in either education, finance, or business management. Board members must be residents of the School District, and at least one of the nine

members must reside in part of the School District that is outside the City of Cleveland (Bratenahl, Linndale, Newburgh Heights, and parts of Brook Park and Garfield Heights). State law also provides that the presidents of Cleveland State University and Cuyahoga Community College serve as nonvoting ex officio members of the Board. At the time of this publication, there are nine Board members.

The Board of Education functions as the governing body of the School District. Board responsibilities include hiring the School District Chief Executive Officer (with the concurrence of the Mayor); setting School District policy; approving the School District budget; establishing goals and accountability standards; and promoting parent, family, and community involvement in the schools.

The Board of Education meetings are held on two Tuesdays each month at 6:30pm. The first meeting of each month is a work session, held at the Board of Education Administration Building, 1111 Superior Avenue E, Cleveland, and devoted primarily to information gathering, discussion and deliberation on issues or topics for future Board business meetings. The second meeting of each month is a business meeting, held at various schools throughout the School District, and devoted primarily with the consideration of and voting on Board resolutions.

Parents and the community are encouraged to attend Board meetings. In addition to conducting the business of the School District at these meetings, the Board also provides for public participation (at Board business meetings) in order to hear community concerns, and recognizes the achievements of our students and staff, and the contributions of our community partners. The Board also holds a number of Community Forums throughout the year on policy issues of interest to the community.

Board of Education Members

The following identifies each Board member, the year they began service, and the year their present term expires (on June 30th of that year).



Anne E. Bingham
Board Chair
2014 – 2021



Robert M. Heard, Sr.
Board Vice Chair
2004 – 2021



Louise P. Dempsey, Esq.
1998 – 2019



Sara Elaquad, J.D.
2019 – 2019



Jasmine Fryer
2017 – 2019



Denise W. Link
2007 – 2019



Willetta A. Milam
2003 – 2021



Shalettha T. Mitchell
2011 – 2019



Lisa Thomas, Ph.D.
2011 – 2021



Alex Johnson, Ph.D.
Ex Officio

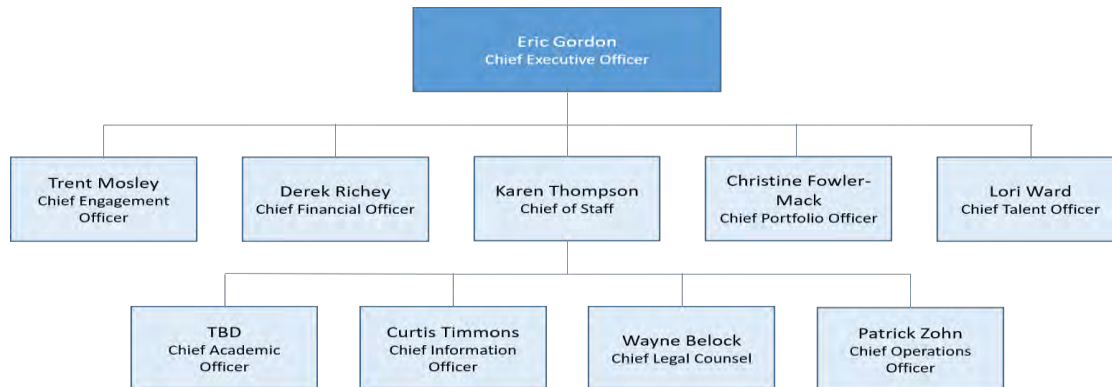


Harlan M. Sands, JD., MBA
Ex Officio

*At the time of publication, action had not been taken on the appointment / reappointment of these Board members; so under Ohio law, the Board members continue to serve until appointments or reappointments are made.

District Leadership and Administration

The Board of Education employs a Chief Executive Officer (CEO) to lead the day-to-day operations of the District. Eric Gordon has been the CEO since 2011.



CMUSD Mission and Goals

Vision / Mission Statement

Vision: The Cleveland Municipal School district envisions 21st Century Schools of Choice where students will be challenged with a rigorous curriculum that considers the individual learning styles, program preferences and academic capabilities of each student, while utilizing the highest quality professional educators, administrators and support staff available.

Mission: The Cleveland Municipal School District will strive for nothing less than a school district of premier status that will be emulated for its best practices in the areas of academics, buildings and facilities, customer service, safety and security, and student services purposefully designed to produce graduates prepared to assume leadership roles as students in colleges and universities, as professionals in their chosen careers and as citizens in a global society.

The Cleveland Plan

CMUSD has been executing *The Cleveland Plan* since 2012. At its core, *The Cleveland Plan* has the goal to ensure that every child in Cleveland attends a high-quality school and that every neighborhood has a multitude of great schools from which families can choose. To do this, Cleveland has been transitioning from a traditional, single-source school district to a new system of district and charter schools that are held to the highest standards and work in partnership to create dramatic student achievement gains for every child. The plan is built upon growing the number of excellent schools in Cleveland, regardless of provider, and giving these schools autonomy over staff and budgets in exchange for high accountability and performance. We will create an environment that empowers and values principals and teachers as professionals and makes certain that our students are held to the highest expectation.

Two equally compelling dynamics:

First, we are driven by a fierce sense of urgency. We know that students in Cleveland must have the knowledge, skills and attributes that position them to be successful and competitive in the 21st century global economy. We know that we must re-establish public trust and confidence in our schools and reverse the district's steep drop in enrollment over the last decade. We must position the District on a path toward financial sustainability to avoid draconian cuts in services that result in more students and families leaving the District and the city.

Second, we are driven by an informed sense of hope, as Cleveland has already started this journey toward transformation. The last several years have shown investments in new and redesigned schools, partnerships

between the district and high-performing charter schools, differentiated investments in schools, a robust teacher support and evaluation system, and more. Cleveland already has innovative options that are achieving noteworthy results for many of our students. However, it won't be enough until every student is in a great school. We must work toward a new vision of education that will inspire and convince the public that our city and our schools are worthy from the investment from their children and dollars.

Cleveland Plan Strategies

The Plan was grounded in an emerging national approach known as the “portfolio strategy,” which showed promising results in cities such as Baltimore, Denver, and New York. The focus of this work is to significantly increase the number of high-performing schools and reduce and, eventually, eliminate low performing schools. To do this, CMSD is employing four distinct strategies:

1. Promote, expand, and replicate existing high-performing district and charter school. Effective schools, measured by a consistent standard of quality, now have full autonomy over school budgets, staff selection and assignment, academic and student support programs, school calendar and school schedules in exchange for high accountability standards and access to financial and other resources.
2. Start new schools. The School District continues to utilize the best national education models, invent schools that are unique to the city and encourage local community partners and teachers within the school district to co-create new and innovative school models.
3. Refocus and strengthen mid-performing schools. For those schools that met minimum state standards and have some critical academic and social conditions in place, the School District has employed precise, customized and differentiated interventions and investments, and granted some levels of autonomy.
4. Repurpose and address low-performing schools. The lowest performing schools were targeted for immediate and dramatic action, including closure and reassignment of students to better schools, closure and start-up of a new school, phase-in of a new program and phase-out of the old program, or turning the school over to a capable charter operator.

In addition, organizational roles and relationships have changed under *The Cleveland Plan* in four fundamental ways:

1. Central office oversees the portfolio of schools to ensure continuous improvement, provide system coordination for essential functions (enrollment, data systems, etc.) and provide some targeted services directly to schools.
2. Schools have varying levels of autonomy based on their level of performance and are accountable for delivering an excellent education.
3. All schools now have to abide by certain state and federal requirements, such as state testing, and serving students with disabilities, in addition to students who are English language learners, among others.
4. The School District has shifted from traditional budgeting to a weighted per-pupil funding system for all schools and has transferred a majority of spending control to schools based on the number and needs of the students they enroll. This includes the transfer of some locally generated tax

revenues to high-performing charter schools that are sponsored by or have agreements with the School District.

District Goals

- By 2018-19, triple the number of High Performing Seats (from 3,568 to 10,704).
- By 2018-19, triple the number of High/Mid Performing Seats (from 8857 to 26,571).
- By 2018-19, eliminate all failing schools (from 41 to 0).
- By 2016-17, increase city-wide pre-school enrollment by 2000 seats (from 1,200 to 3,200).
- Annually, reduce by 20% the amount of students who failed to meet the Third Grade Reading Guarantee (from 85% to 88%).
- Annually, increase the high school graduation rate by 4% (from 64.3% to 68.3%).
- By 2016-17, increase the District high school graduation rate to 71% (from 52.2% to 71.0%).
- By 2016-17, increase college enrollment within one year's time to 66% (from 61% to 66%).
- By October 2016, present a 5-year financial forecast with a positive ending cash balance through December 2020, including levy renewal.
- By 2019-2020, complete Issue 4 construction and remodeling projects.
- By 2016-17, maintain or exceed enrollment of 37,879 students.
- Annually, increase parent engagement as measured by HB 525 by 7.5% (from 80% to 87.5%).
- Annually, reduce by 10% the percentage of students who are chronically absent (10+ days) over the prior three-year average (from 57% to 51.3%).

Investments Related to District Goals

While many CMSD expenditures would remain the same regardless of district goals, there are specific investments tied to the specific goals outlined above. For example, the District has:

- Raised \$200 million in bond proceeds to fund the Issue 4 construction and remodeling projects.
- Budgeted nearly \$4 million towards a Portfolio Office to guide our annual accountability cycle, school choice process, portfolio planning, and new school design. These efforts encompass the goals around increasing the number of high performing seats.
- Budgeted \$2.3 million for Early Childhood teachers and support staff for Preschool.
- Budgeted nearly \$1 million for Family and Community Engagement activities and resources to increase parent engagement.

CMSD has also shifted and focused existing expenditures to address needed improvements in third grade reading, graduation rates, and chronic absenteeism.

Budget and Financial Items That Impact Our District

CMSD codes financial transactions in accordance with the Uniform School Accounting System (USAS) developed and maintained by the Ohio Auditor of State. The USAS is based upon the use of a combination of dimensions (different sets of codes, each of which supplies different elements of information). By selecting the most appropriate code within each required dimension, each financial transaction of the School District will be adequately identified.

The use of certain dimensions to identify each type of financial transaction is the responsibility of the financial management system of the School District. The determination should consider the informational needs of the school district, the Ohio Department of Education, and other regulatory agencies. For various reasons, certain financial transactions should be coded in more detail than others should.

With the implementation of CMSD's new financial management system, Workday, on July 1, 2017, nearly

every USAS-directed account code has been slightly altered to align with the data configuration in Workday. For example, USAS object 419 for Other Professional and Technical Services is reflected as 419SC in Workday. The “SC” referring to Spend Category as opposed to object.

The most recent version of the USAS User Manual can found on the Ohio Auditor of State’s website: https://ohioauditor.gov/publications/uniform_school_accounting_system_user_manual.pdf

Funds and Fund Types

The School District uses funds to maintain its financial records during the year. Fund accounting is designed to demonstrate legal compliance and to aid management by segregating transactions related to certain School District functions or activities. A fund is defined as a fiscal and accounting entity with a self-balancing set of accounts. The various funds of the School District are grouped into the categories of governmental, proprietary, and fiduciary. Each fund also has an associated fund number; for example, the General Fund is 001.

Governmental Funds

Governmental funds are those through which most governmental functions typically are financed. Governmental fund reporting focuses on the sources, uses and balances of current financial resources. Expendable assets are assigned to the various governmental funds according to the purposes for which they may or must be used. Current liabilities are assigned to the fund from which they will be paid. The difference between governmental fund assets and liabilities is reported as fund balance. The following are the School District’s major governmental funds:

General Fund 001

The general fund is used to account for all financial resources, except those required to be accounted for in another fund. The general fund is available to the School District for any purpose, provided it is expended or transferred according to the general laws of Ohio.

Debt Service Fund 002

The debt service fund is used to account for the accumulation of resources for, and the payment of, general long-term debt principal, interest and related costs. Debt service funds are used to account for and report financial resources that are restricted, committed, or assigned to expenditure for principal and interest.

Capital Projects Funds

Capital projects funds are used to account for and report financial resources that are restricted, committed, or assigned to expenditure for capital outlays, including the acquisition or construction of capital facilities and other capital assets.

Permanent Improvement 003

A fund provided to account for all transactions related to the acquiring, constructing, or improving of such permanent improvements

Classroom Facilities 010

A fund provided to account for monies received and expended in connection with contracts entered into by the School District and the Ohio School Facilities Commission for the building and equipping of classroom facilities.

Classroom Facilities Maintenance 034

A fund used to account for the proceeds of a levy for the maintenance of facilities. The classroom facilities fund is used to account for monies received and expended in connection with contracts entered into by the School District for the construction or renovation to classroom facilities.

Proprietary Funds

Proprietary funds focus on the determination of operating income, changes in net position, financial position and cash flows and are classified as either enterprise or internal service. The School District only has internal service funds.

Food Services 006

This fund is used to record financial transactions related to food service operations.

Special Revenue Funds

Special revenue funds are used to account for and report the proceeds of specific revenue sources that are restricted or committed to expenditure for specified purposes other than debt service or capital projects.

Special Trust 007

The special trust fund may be classified as a special revenue, permanent, or a private purpose trust fund. A special revenue fund should be used if the original contributions can be expended for School District programs. A permanent fund should be used if only the earnings on the original proceeds can be expended and not the principal. If the original contribution, whether required to be kept intact or not, and the earnings do not support the School District's programs, then the fund will be classified as a private purpose trust fund.

Public School Support 018

A fund provided to account for specific local revenue sources, other than taxes or expendable trusts (i.e. profits from vending machines, sales of pictures, etc.), that are restricted to expenditures for specified purposes approved by board resolution. Such expenditures may include curricular and extra-curricular related purchases.

Other Grants 019

A fund used to account for the proceeds of specific revenue sources, except for State and Federal grants that are legally restricted to expenditures for specified purposes. The purpose of this grant is to fund Promise Academy.

District Managed Student Activity 300

A fund provided to account for those student activity programs which have student participation in the activity but do not have student management of the programs. This fund would usually include athletic programs but could also include the band, cheerleaders, flag corps, and other similar types of activities.

Auxiliary Services 401

A fund used to account for monies that provide services and materials to pupils attending non-public schools within the school district.

Management Information System 432

A fund provided for hardware and software development, or other costs associated with the requirements of the management information system.

Public School Preschool 439

A fund to assist school districts in paying the cost of preschool programs for three and four year olds.

Data Communications 451

A fund provided to account for money appropriated for Ohio Educational Computer Network Connections.

School Net Professional Development 452

A fund provided to account for a limited number of professional development subsidy grants.

Vocational Education Enhancement 461

A fund used to account for Vocational Education Enhancements that: 1) expand the number of students enrolled in tech prep programs 2) enable students to develop career plans, to identify initial educational and career goals, and to develop a career passport which provides a clear understanding of the student's knowledge, skills, and credentials to present to future employers, universities, and other training institutes and 3) replace or update equipment essential for the instruction of students in job skills taught as part of a vocational program or programs approved for such instruction by the State Board of Education.

Alternative Schools 463

A fund used to account for alternative educational programs for existing and new at-risk and delinquent youth. Programs shall be focused on youth in one or more of the following categories: those who have been expelled or suspended, those who have dropped out of school or are at risk of dropping out of school, those who are habitually truant or disruptive, or those on probation or parole from a Department of Youth Services' facility.

Miscellaneous State Grants 499

A fund used to account for various monies received from state agencies which are not classified elsewhere. A separate special cost center must be used for each grant.

Race to the Top 506

To provide for either a new program or expansion of an existing program, support initiatives in the following areas: Standards and Assessments; Using Data to improve Instruction; Great Teachers and Leaders; and Turning Around the Lowest-Achieving Schools.

School Maintenance and Operational Assistance (Impact Aid/SAFA) 512

Funds to aid school districts significantly affected (1) by a loss of revenue from taxable real property acquired by the federal government; (2) by provision of public education to children who live on federal property; or (3) by a sudden and substantial increase in school attendance as a result of federal activities.

IDEA, Part B, Special Education, Education of Handicapped Children 516

Grants to assist states in providing an appropriate public education to all children with disabilities.

Vocational Education: Carl D. Perkins Vocational Education Act of 1984 524

Funds to boards of education, teacher training institutions, and the state administering agency for cooperating in development of vocational education programs in the following categories: secondary, post-secondary, adult, disadvantaged and handicapped persons, exemplary programs, cooperative education, construction of area vocational schools, ancillary services, research, advisory committees, and work-study projects, including sex equity grants.

Title II D Technology 533

To improve State academic achievement through technology in schools; to assist students in becoming technologically literate by the end of eighth grade, and; to encourage effective integration of technology with teacher training and curriculum development to establish successful research-based instructional methods.

Title I School Improvement Stimulus A 536

To help schools improve the teaching and learning of children failing, or at risk of failing to meet challenging State academic achievement standards.

Title I School Improvement Stimulus G 537

To raise the achievement of students in the lowest-performing schools.

Nutrition Education and Training Program 542

To encourage the effective dissemination of scientifically valid information to children participating or eligible to participate in the school lunch and related nutrition programs.

Title III, Limited English Proficiency 551

Funds to develop and carry out elementary and secondary school programs, including activities at the pre-school level, to meet the educational needs of children of limited English proficiency. These programs provide structured English language instruction, with respect to the years of study to which the program is applicable, and instruction in the child's native language to the extent necessary to allow a child to achieve competence in English. The instruction must incorporate the cultural heritage of these children and of other children in American society. The instruction must be, to the extent necessary, in all courses or subjects of study, which will allow a child to meet grade promotion and graduation standards.

Refugee Children School Impact Act 571

To provide educational services to meet educational needs of refugee children who are enrolled in public and non-profit private elementary and secondary schools.

Title I, Disadvantaged Children/Targeted Assistance 572

To provide financial assistance to State and Local educational agencies to meet the special needs of educationally deprived children. Included are the Even Start and Comprehensive School Reform programs.

IDEA Preschool Grant for the Handicapped 587

The Preschool Grant Program, Section 619 of Public Law 99 -457, addresses the improvement and expansion of services for handicapped children ages three (3) through five (5) years.

Improving Teacher Quality 590

A fund used to account for monies to hire additional classroom teachers in grades 1 through 3, so that the number of students per teacher will be reduced.

Schoolwide Building Program 599

The Schoolwide Building Program Fund allows for the pooling of Federal, State, and local funds to be used to upgrade the overall instructional program of a school building where at least 40 percent of children are from low-income families.

Internal Service Funds

The internal service funds account for the financing of services provided by one department or agency to other departments or agencies of the School District on a cost reimbursement basis. The internal service fund is used to account for and finance its uninsured risks of loss and associated expenses attributable to deductibles and self-insured retention limits for general liability, property damage claim settlements and judgments and self-insurance programs for employee medical benefits.

Liability Self-Insurance 023

This fund should have the self-insurance money deposited in it and all appropriate self-insurance payments made from it. The Self-Insurance Fund may be a fund that serves a pool of participating local governments or a pool of funds within a given local government. The Self-Insurance Fund does not require permission of the Auditor of State for establishment. The Board of Education should establish the fund by resolution.

Employee Benefits Self-Insurance 024

A fund provided to account for monies received from other funds as payment for providing medical, hospitalization, life, dental, vision, or any other similar employee benefits. The Employee Benefits Self-Insurance Fund may make payments for services provided to employees, for reimbursements to employees who have paid providers, to third party administrators for claim payment or administration, for stop-loss coverage or for any other reinsurance or other similar purposes.

Fiduciary Funds

Fiduciary fund reporting focuses on net position and changes in net position. The fiduciary fund category is split into four classifications: pension trust funds, investment trust funds, private-purpose trust funds and agency funds. Trust funds are used to account for assets held by the School District under a trust agreement for individuals, private organizations, or other governments and are therefore not available to support the School District's own programs. The School District has no trust funds. Agency funds are custodial in nature (assets equal liabilities) and do not involve measurement of results of operations. The School District has two agency funds, one that accounts for student activities and one that accounts for various payroll withholding items.

Student Managed Activity Account 200

A fund provided to account for those student activity programs, which have student participation in the activity and have students involved in the management of the program. This fund typically includes those student activities, which consist of a student body, student president, student treasurer, and faculty advisor.

Classification of Key Revenues and Expenditures

Revenues and expenditures are coded based on the following guidance provided in the USAS User Manual. The detailed revenue and expenditure codes and definitions can be found in the most current USAS User Manual, found here:

https://ohioauditor.gov/publications/uniform_school_accounting_system_user_manual.pdf

Revenues

All revenues must be attributed to some fund and received from a specified source. Some revenues must also be related to an applicable program (Special Cost Center or Subject). Revenues, which are attributed to applicable programs, are generally restricted, in that the monies received can only be spent for restricted purposes.

The requirements of revenue accounting and reporting are not as extensive as expenditure accounting and reporting, in terms of number of dimensions and required detail level within the receipt dimension. The dimensions used for revenue accounting are as follows with "x" indicating the number of values.

Dimension	USAS Reference	Used by CMSD
Transaction Indicator	XX	No (by EMIS)
Fund	XXX	Yes
Receipt	XXXX	Yes
Special Cost Center	XXXX	Yes
Subject Area / Subject	XXXXXX	No
Operational Unit	XXX	Yes

Expenditures

Expenditure accounting and reporting is based on a multi-dimensional system. A transaction requires the use of several dimensions, each of which has a separate meaning. No single dimension would provide enough information for accountability and responsive management. Objects of expenditure such as salaries, purchased services, supplies, and materials are meaningless unless they are directly related to at least the

fund and function dimensions. By relating a specific expenditure to all dimensions, accountability that is more complete is realized, and more information is available to management.

The Uniform School Accounting System uses nine dimensions in the following sequence:

Dimension	USAS Reference	Used by CMSD
Transaction Indicator	XX	No (by EMIS)
Fund	XXX	Yes
Function	XXXX	Yes
Object	XXX	Yes
Special Cost Center	XXXX	Yes
Subject Area / Subject	XXXXXXX	No
Operational Unit	XXX	Yes
Job Assignment	XXX	No

Reporting requirements determine the dimensions (and the level of detail within those dimensions) that must be used. Local needs determine extended usage of the remaining dimensions and associated levels of detail. CMSD does not presently utilize the Subject Area/Subject, Instructional Level, and Job Assignment dimensions.

Fund Balance

Fund Balance is divided into five classifications based primarily on the extent to which the District is bound to observe constraints imposed upon the use of the resources in the governmental funds. The classifications are as follows:

Non-spendable

The non-spendable fund balance category included amounts that cannot be spent because they are not in spendable form, or legally or contractually required to be maintained intact. The “not in spendable form” criterion includes items that are not expected to be converted to cash.

Restricted

Fund balance is reported as restricted when constraints placed on the use of resources are either externally imposed by creditors (such as through debt covenants), grantors, contributors, laws or regulations of other governments, or is imposed by law through constitutional provisions or enabling legislation.

Committed

The committed fund balance classification includes amounts that can be used only for the specific purposes imposed by a formal action (resolution) of the Board of Education. Those committed amounts cannot be used for any other purpose unless the Board of Education removes or changes the specified use by taking the same type of action (resolution) it employed to previously commit those amounts. In contrast, to fund balance that is restricted by enabling legislation, committed fund balance classification may be redeployed for other purposes with appropriate due process. Constraints imposed on the use of committed amounts are imposed by the Board of Education, separate from the authorization to raise the underlying revenue; therefore, compliance with these restraints is not considered to be legally enforceable. Committed fund balance also incorporates contractual obligations to the extent that existing resources in the fund have been specifically committed for use in satisfying those contractual requirements.

Assigned

Amounts in the assigned fund balance classification are intended to be used by the District for specific purposes but do not meet the criteria to be classified as restricted or committed. In governmental funds

other than the General Fund, assigned fund balance represents the remaining amount that is not restricted or committed. In the General Fund, assigned amounts represent intended uses established by the Board of Education or the Chief Financial Officer, who has been delegated that authority by the CEO.

Unassigned

Unassigned fund balance is the residual classification for the General Fund and includes all spendable amounts not contained in the other classifications. In other governmental funds, the unassigned classification is used only to report a deficit balance resulting from overspending for a specific purpose for which amounts had been restricted, committed, or assigned.

The District applies restricted resources first when expenditures are incurred for purposes which either restricted or unrestricted (committed, assigned, and unassigned) amounts are available. Similarly, within unrestricted fund balance, committed amounts are reduced first, followed by assigned, then unassigned when expenditures are incurred for purposes which amounts in any of the unrestricted fund balance classifications could be used.

There are no policies on any minimum or maximum fund balance; however districts in Ohio cannot submit a five-year forecast to the State of Ohio with a negative fund balance projected in the current fiscal year.

Basis of Accounting and Budgeting

Basis of Accounting

Basis of accounting determines when transactions are recorded in the financial records and reported on the financial statements. Government-wide financial statements are prepared using the accrual basis of accounting. Governmental funds use the modified accrual basis of accounting. Proprietary and fiduciary funds also use the accrual basis of accounting. Differences in the accrual and the modified accrual basis of accounting arise in the recognition of revenue, the recording of deferred inflows of resources, and in the presentation of expenses versus expenditures.

Revenues - Exchange and Non-Exchange Transactions

Revenue resulting from exchange transactions, in which each party gives and receives essentially equal value, is recorded on the accrual basis when the exchange takes place. On a modified accrual basis, revenue is recorded in the fiscal year in which the resources are measurable and become available. Available means that the resources will be collected within the current fiscal year or are expected to be collected soon enough thereafter to be used to pay liabilities of the current fiscal year. For the School District, “available” means expected to be received within sixty days of the fiscal year-end.

Non-exchange transactions, in which the school district receives value without directly giving equal value in return, include property taxes, grants, entitlements and donations. On an accrual basis, revenue from property taxes is recognized in the fiscal year for which the taxes are levied. Revenue from grants, entitlements and donations is recognized in the fiscal year in which all eligibility requirements have been satisfied. Eligibility requirements include timing, matching and expenditure requirements. Timing requirements specify the year when the resources are required to be used or the fiscal year when use is first permitted. Matching requirements instruct that the School District must provide local resources to be used for a specified purpose. Expenditure requirements entail that resources are provided to the School District on a reimbursement basis. On a modified accrual basis, revenue from non-exchange transactions must also be available before it can be recognized.

Under the modified accrual basis, the following revenue sources are considered to be both measurable and available at fiscal year-end: advance on property taxes, investment income, the State’s share of the

classroom facility project, tuition, grants and student fees.

Deferred Outflows/Inflows of Resources

In addition to assets, the statements of financial position will sometimes report a separate section for deferred outflows of resources. Deferred outflows of resources represent a consumption of net position that applies to a future period and will not be recognized as an outflow of resources (expense/expenditure) until then. For the School District, deferred outflows of resources are reported on the government-wide statement of net position for deferred charges on refunding and for pension. A deferred charge on refunding results from the difference in the carrying value of refunded debt and its reacquisition price. The amount is deferred and amortized over the shorter of the life of the refunded or refunding debt.

In addition to liabilities, the statements of financial position report a separate section for deferred inflows of resources. Deferred inflows of resources represent an acquisition of net position that applies to a future period and will not be recognized until that time. For the School District, deferred inflows of resources included property taxes, pension, and unavailable revenue. Property Taxes represent amounts for which there is an enforceable legal claim as of June 30, 2015, but which were levied to finance fiscal year 2016 operations. These amounts have been recorded as a deferred inflow on both the government-wide statement of net position and governmental fund financial statements. Unavailable revenue is reported only on the governmental funds balance sheet, and represents receivables which will not be collected within the available period. For the School District, unavailable revenue includes delinquent property taxes, intergovernmental grants, and miscellaneous revenues. These amounts are deferred and recognized as an inflow of resources in the period the amounts become available. Deferred inflows of resources related to pension are reported on the government-wide statement of net pension.

Expenses/Expenditures

On the accrual basis of accounting, expenses are recognized at the time they are incurred. The fair value of donated commodities used during the year is reported on the operating statement as an expense with a like amount reported as donated commodities revenue. Unused donated commodities are also reported as donated commodities revenue.

The measurement focus, of governmental fund accounting, is on decreases in net financial resources (expenditures) rather than expenses. Expenditures are generally recognized in the accounting period in which the related fund liability is incurred, if measurable. Allocations of cost, such as depreciation and amortization, are not recognized in governmental funds.

Basis of Budgeting

Since the 2014-2015 academic year, the Cleveland Municipal School District has adopted the Student-Based Budgeting model. This model budgets funds based upon student enrollment and need—to allow greater equity to each scholar, more school autonomy and a portfolio school strategy. Individual funds are separated according to fund source, which Special Cost Centers identify the purpose. Object codes further differentiate spending. The differentiated District budget funds are:

General Purpose Fund

This is the District's primary operating fund for all financial resources except where otherwise accounted in another fund.

Federal and State Grant Categorical Funds

These funds are isolated for expenditure of Federal and State grants.

Special Trust Funds

Both originating from government and private sources, Special Trust Funds are relegated to specific programming or as a supplement to general purpose funds.

Account numbers are made in accordance to the Uniform School Accounting System administered by the Auditor of State.

Long-Term Financial Planning

The Board of Education has assigned responsibility for annual and long-term financial planning to the Chief Financial Officer/Treasurer. The policies require that the first objective of financial management planning is to provide for the education of the School District's children. We are expected to use the best available techniques for budget development and management, as well as engage in strategic, long-term financial planning which attempts to forecast the need for future educational and capital expenditures.

The School District prepares a Five Year Forecast along with assumptions prior to October 31st of each fiscal year and updates this forecast between April 1 and May 31st of each fiscal year.

The long-term planning includes consideration of changes in our portfolio of schools, enrollment and demographic patterns as well as potential changes in compensation and fringe benefits.

Relevant Financial Policies

At the beginning of each fiscal year, the School District adopts either a temporary or permanent appropriation measure for that fiscal year. If a temporary appropriation measure is first adopted, the permanent appropriation measure must be adopted upon receipt from the County Auditor of an amended certificate of estimated resources based on final assessed values and tax rates, which is usually within the first three months of the fiscal year.

Annual appropriations may not exceed the County Budget Commission's official estimate of resources. The County Auditor must certify that the School District's appropriation measures, including any supplements or amendments, do not exceed the amount set forth in the latest of those official estimates.

All disbursements and transfers of cash between funds require appropriation authority. Budgets are controlled at the fund level. All purchase order requests must be approved by the appropriate levels of authority and certified by the Chief Financial Officer/Treasurer; necessary funds are then encumbered and purchase orders are released to vendors.

The accounting system used by the School District provides interim financial reports which detail year-to-date expenditures and encumbrances versus the original appropriation and additional appropriations made to date.

Each administrator and school principal has furnished monthly reports showing the status of the budget accounts for which they are responsible. In addition, an on-line inquiry system is available for each cost center site.

The School District pursues an aggressive cash management program by expediting the receipt of revenues and prudently investing and depositing available cash in obligations collateralized by instruments issued by the United States Government, governmental agencies, corporations or the State of Ohio or insured by the Federal Deposit Insurance Corporation (FDIC) and/or the Securities Investor Protection Corporation (SIPC).

Protection of the School District's deposits are provided by the FDIC and/or by qualified securities pledged by the institution holding the assets. By law, financial institutions may establish a collateral pool to cover all public deposits. The market value of the pooled collateral must equal at least 105 percent of public funds

deposited. Collateral is held by trustees including the Federal Reserve Bank and other designated third-party trustees of the financial institutions.

FY20 Budget Development Process

The District's Budgets and Grants department is comprised of an Executive Director, Director, Manager of Budgets, Sr. Financial Analysts, and Finance Partners. The Budgets and Grants department is responsible for financial planning, analysis, and ongoing management of District funds.

The budget development process enables an annual cycle of reflecting on efficacy of past and present investments and their alignment to organizational strategies and focus areas. Each year, CMSD strives to improve its budget development process. For example, last planning cycle, department leaders were asked to identify and classify investments against their duration and alignment to strategies. This year, certain departments developed multi-year, multi-fund budgets. Strategic financial planning is challenging. Each year we strive to introduce new components to add value to the overall process as well as complementary supports to improve organizational capacity.

The initial step of the budget development process is preparing an estimated tax budget for the fiscal year. This is required by Ohio law. The tax budget is prepared using the budget template received from the County Budget Commission. The District conducts a public hearing on the proposed tax budget prior to submission to the County Budget Commission. After the public hearing, the Board of Education approves the proposed tax budget through enactment of a resolution. The tax budget package is then forwarded to the County Budget Commission, who certifies its receipt. The prior year actual Average Daily Membership (ADM), the State biennium budget and estimates from the Dept. of Education, are the bases for estimating State Foundation Program revenue.

Using estimated revenues, existing cash balances, and fund balance targets as guides, the District begins developing an annual general operating budget and budgets for grant funds. Developing the general operating budget is comprised of two work streams. The first, which begins in January, involves schools developing budget proposals based on an allocation generated primarily through a Student-Based Budgeting (SBB) formula. The SBB formula allocates resources based on unique student characteristics and projected enrollment, and includes both general funds, and federal funds. The school-developed budget proposals reflect their strategic school designs and academic achievement plans.

The second work stream involves central office administrative and support departments developing budget proposals aligned to schools' plans, expenditure targets, strategic plans, and other investments. These budgets are reviewed by department leaders, then merged and iterated upon until the budget target is reached. These activities enable the District to develop a unified budget to foster alignment among schools and central office, and between different funding sources.

The Food Services budget is developed using the same timeline as the general operating budget. For state and federal grants, we develop an estimated appropriation amount based on guidance from the state and federal departments of education, but those budgets are developed on a timeline dictated by the grants. Many of the recurring federal grants, such as Title I, Title II, IDEA, etc. are developed on the same timeline as the general operating budget, though they are amended later in the fiscal year if there is carryover from the prior year.

An FY19-20 appropriation was presented to the Board of Education on June 11, 2019 and approved on June 25, 2019. Between Board meetings, two community events were held to present budget information.

The Capital Projects budgets for Funds 003, 010, and 034 follow a project-based timeline rather than a strict

fiscal year. Because CMSD’s capital programs are co-funded with the State of Ohio, each segment is negotiated with the State of Ohio. The planning cycle involves lengthy discussions of enrollment projections, project scope, etc., but it does not follow a predictable or time-bound cycle. At the time of finalizing this budget book, CMSD was in active discussions with the State of Ohio about the construction projects envisioned for Segment 8.

There were no significant changes to our budget process or budget policies from last year; though we recommended a temporary General Fund appropriation until the State Legislature approves a biannual budget.

Student-Based Budgeting

In May 2013, CMSD principals worked with District leaders to design a set of budgeting rules and procedures that would support building-level autonomy as outlined in *The Cleveland Plan*. Since then, Network Leaders and School Design coaches have implemented CMSD’s Portfolio Strategy, the centerpiece of *The Cleveland Plan*. Their support for principals in academic goal setting, strategic school design and resource reallocation is an integral part of the work. Together, principals and their academic teams are now able to design academic achievement plans and budgets suited to the unique needs of their students.

CMSD schools now have much larger discretionary budgets – encompassing both General Fund and Title-funded resources – such that the budgeting endeavor has significantly grown in impact and complexity. School leaders and their administrative teams must familiarize themselves with the SBB guidelines in order to maintain responsibility for autonomous budgeting. Each school’s finance partner will be the primary point of contact for helping schools navigate the rules and guidelines that follow. The CMSD Finance Department has developed a set of rules that will help schools spend their discretionary budgets in an effective, responsible and legally compliant manner.

Under the previous budget process:

- There was significant unplanned variation among different schools’ per pupil levels of funding.
- Small schools received more (per pupil) than large schools.
- Underutilized schools tended to receive more than those filled to capacity did.
- Some schools simply received more because of years-old staffing decisions.
- Schools with higher student need did not necessarily receive more.

Under the Student-Based Budgeting process:

- A more equitable distribution of resources will see all schools funded at a more similar level to one another (per pupil), and remaining differences will be directly tied to student need.
- A more equitable distribution means that some schools will receive more than they did in prior years, while others will receive less.

In Student-Based Budgeting:

- Money follows the student, based on the individual student’s need.
- Principals have autonomy to build increasingly diverse and customized budget plans.
- Budget plans are designed to support and reflect that building’s academic plan.
- Dollars (rather than staff) are allocated to schools, based on the number of students enrolled.
- Budget needs are weighted using objective, measurable facts about each individual student that are known to drive educational costs.

Essentially, dollars follow the student, based on each student’s need, where each need has a weight characteristic and amount.

The previous “one-size-fits-all” approach to school budget allocations has been replaced with the SBB philosophy that it costs a different amount of money to provide an appropriate education for different types of students. Accordingly, schools with the neediest populations are better served with “categorical weights.”

The money a school receives on behalf of each student, therefore, is calculated by adding the “base weight” (the amount each student receives) to the “categorical weights” (the special values for which each student qualifies based on his needs):



Where does the money come from?

Each school will receive the majority of its dollars through Student-Based Budgeting and will have discretion to spend those dollars within a set of boundaries. Each school will also receive a small set of non-instructional staff FTEs according to the district’s objectives and receive certain grant dollars according to the terms of the grant.

The SBB Pool:

- The total dollar sum that goes directly to schools through the Student-Based Budgeting process.
- The sum total of all the resources that schools are responsible for budgeting.

The Non-SBB Pool:

- Money schools continue to receive from state and federal grants.
- Certain staff FTE’s according to the District’s support plan (staff for which schools are not responsible for budgeting. (Note: Principals still have the ability to interview and staff candidates for some staff positions allocated by central office departments.)

Type of Resource	In SBB?	Follows the Student?	School Chooses?
SBB Pool Dollars	Yes	Yes	Yes
Grant Dollars	No	Depends on Grant Terms	Sometimes
Non-SBB Staff Positions	No	No	No

Through investigating multiple years of student achievement data, the SBB Design Team recommended a set of student characteristics that the District should prioritize in directing extra resources to the highest need schools. The Design Team looked for characteristics that were:

- **Relevant:** The characteristic must represent a real student need that demands more resources to educate.
- **Measurable:** The characteristic must be indisputably and objectively measurable, so we can all agree on which students qualify for it.
- **Student-Based:** The characteristic must be linked to an individual student, not a school’s decisions, such that any student will trigger the same funding level regardless of which school he or she attends. For this reason, the Design Team chose “incoming” student characteristics (e.g. 8th grade performance for HS students) when possible.

SY2018-19 SBB Formula

Student Characteristic		SY18-19	SY19-20	Change Driver
Foundation Amount for All Students	K-12	\$4,887	\$4,702	Decrease in small school and gain/loss protections resulted in more dollars to the base weight
	Pre-K*	\$733	\$705	
Grade Level	K-3	\$489	\$489	
	9-12	\$65	\$130	
Special Education (based on disability type and service model)	CC R/I K8	\$7,918	\$7,918	
	CC SC K8	\$4,524	\$4,524	
	CC R/I HS	\$5,938	\$5,938	
	CC SC HS	\$2,545	\$2,545	
	IBI/ED*	\$729	\$729	
ELL (based on LAU code)	LAU A K8	\$2,399	\$2,399	
	LAU B K8	\$2,000	\$2,000	
	LAU C K8	\$1,600	\$1,600	
	LAU A HS	\$2,399	\$2,399	
	LAU B HS	\$2,240	\$2,240	
	LAU C HS	\$2,000	\$2,000	
Below Proficient in Reading (based on 3rd and 8th grade proficiency)	K8	\$1,500	\$1,500	
	HS	\$1,500	\$1,500	
Above Proficient in Reading (based on 3rd and 8th grade proficiency)	K8	\$750	\$750	
	HS	\$1,500	\$1,500	
Attendance (based on students absent)	HS	\$750	\$750	
Mobility (based on students who have transferred schools in past year)	K8	\$750	\$750	

*These student groups receive less funding through the SBB formula because the resources supporting these students are controlled centrally.

Enrollment Projections & Fall Adjustments

School-by-school enrollment cannot be measured until the beginning of the school year but budget planning must begin the previous winter. The District, therefore, relies on projected enrollment figures to apply the aforementioned student weights and generate school budgets and subsequent adjustments once enrollment figures stabilize. Toward that end:

- The District puts a high premium on accurate projection numbers to give schools accurate preliminary budgets and enable targeted planning.
- The District adjusts school budgets in late August/early September in a manner, that balances equitable distribution of resources with minimal disruption to existing budgets.
- In November/December of the planning year, the District will calculate estimated enrollment for September of the following school year.
- Enrollment estimates are provided for each school, both in total and for each student subgroup that corresponds to a weighted characteristic (e.g. total students, students by grade, students by Special Education code, etc.).
- The projection method used predicts whether a student will remain in a school from one year to the next. It also measures cohort level trends to predict beginning and mid-year entry of students not currently attending a school. These measures combined predict the next year's enrollment for each grade in a school.

- This set of raw enrollment projections will be presented to each building principal for review and feedback over a period of 7-10 days. It is each principal’s responsibility to suggest revisions to the enrollment projections in order to better estimate the actual enrollment in September of the following year.
- If suggesting revisions, principals must provide justification and documentation for why enrollment will vary from the historical trend. The Academics Office will bear final responsibility for incorporating this feedback into final enrollment projections and ensuring that total projected enrollment is consistent with the District’s aggregate growth trajectory and independent third party estimates.
- Once finalized, projected enrollment figures will be used to calculate each school’s preliminary budget allocation and will not be changed until September of the following school year.
- The following August/September, the District will generate an enrollment report to assess the actual number of students by school, both in total and for each subgroup included in the SBB formula.
- In pursuit of equity, schools that had been over-projected (i.e., fewer students than projected) would have to reduce their budgets commensurately, which may entail releasing staff positions to necessary transfer.
- Schools in this position will have the flexibility to choose which resources should be removed from the roster (using necessary transfer provisions for staff), pursuant to the autonomy rules outlined in this document.
- Schools that had been under-projected (i.e. more students than projected) will be credited a supplemental budget total and will have the flexibility to choose which resources to purchase, pursuant to the autonomy rules outlined in this document.
- In pursuit of stability, however, school budgets will not necessarily be adjusted fully implied by the difference between projected and actual enrollment. Rather, fall budget adjustments will be capped at 10% (gain or loss) of a school’s initial budget allocation.

Baseline Services and Baseline Supplement

The District is committed to ensuring that schools have enough money to purchase “baseline services” – defined as a standard set of resources traditionally present in most CMSD schools. This is the minimum set of services the SBB allocation will provide for all schools, regardless of their size and characteristics. Every school will receive sufficient funds to budget for the following resources. However, principals still have the flexibility to choose how they want to use their budget – they can opt to use it differently than the baseline definition below.

For K8 schools, a baseline service was defined as follows:

Category	SY 2019-20 Baseline Policy
Resulting K8 Classroom Teacher Staff Ratio	26:1 with the following minimums: <ul style="list-style-type: none"> ▪ 8.0 FTEs if <275 students ▪ 11.0 FTEs if 275-300 ▪ 12.0 FTEs if 300-350 ▪ 13.0 FTEs if 350+
K8 Encore Staff Ratio	5:1 ratio with Classroom Teachers with a minimum of 2.0 FTEs
Special Education Teachers	Minimum of 2.0 FTEs
Principal	1.0 FTE
School Secretary	1.0 FTE
Instructional Aide, PCIA	1.0 FTE
Supplies, Textbooks, Materials	\$78 per student
Subs/Class Coverage	\$2,385 per teacher

Class Coverage	\$63 per student
Differentials (NOW, WAVE, Proficiency Test Consultant)	\$4,280

For high schools, a baseline service was defined as follows:

Category	SY 2019-20 Baseline Policy
HS Teacher Ratio	26:1 ratio; minimum of 13.0 FTEs (unless in a transition status.
Principal	1.0 FTE
School Secretary	1.0 FTE
Guidance Counselor	1.0 FTE
Instructional Aide, PCIA	1.0 FTE
Supplies, Textbooks, Materials	\$92 per student
Subs/Class Coverage	\$2,385 per teacher
Class Coverage	\$53 per student
Differentials (NOW, WAVE, Proficiency Test Consultant)	\$5,597

Baseline services are provided for all schools, regardless of whether a school’s initial SBB allocation (i.e., student enrollment multiplied by student weights) is insufficient to pay for these services. Essentially, the District will add money to the school’s allocation, bringing it up to the baseline.

The Finance Department holds a reserve from the SBB Pool sufficient to cover this “baseline supplement”. Very small schools are those most likely to fall short of being able to afford “baseline services” on their own. Therefore, the baseline services listed should be considered appropriate in the context of a small school with 300 students.

Other Uses of the SBB Pool

The majority of the dollars in the SBB Pool are allocated on a per-pupil basis based on each school’s enrollment and student need characteristics and the “baseline supplement” represents one exception to this rule, as some dollars are allocated to small schools in spite of their enrollment and student need characteristics. A few other small portions of the SBB Pool are reserved for distribution on a different basis:

- **Specialty School Allocation:** Some schools in CMSD operate unique academic models that are fundamentally more resource-intensive than others are. The Portfolio Office makes deliberate choices to offer a diverse array of academic options to all Cleveland students within the practical boundaries of cost and accessibility. A small set of schools in the SY16-17 school year received an allocation of dollars in addition to their SBB allocation to allow the maintenance of these higher-cost academic models, such as Career and Technical Education or Arts programs:

Model Type	List of Special Purpose Schools
New Tech Models	Collinwood
	New Tech West
	Facing History New Tech
	New Tech East
One-off Unique Models	MC2STEM
	Dike School of the Arts

Model Type	List of Special Purpose Schools
CTE Models	Cleveland School of the Arts
	Garrett Morgan School of Science
	Jane Addams Business Careers Center
	Washington Park Environmental Studies
	Max S. Hayes High School
	Martin Luther King Jr. Campus

- New School Transition Funding:** On a regular basis, the Portfolio Office introduces new school models to the District. New schools typically require a set of start-up costs different from the operating costs of other schools, such as leadership training, staff professional development, and technology infrastructure investments. Toward this end, the Finance Department will reserve some money based on the approved budgets submitted by each new school. New school transition funding typically spans three or four years, depending on the agreement between the District and the new school’s leadership team. The District expects that all new schools will be able to maintain their expenses sustainably on normal SBB dollars after four years of operation. Eleven schools will receive new school transition funding next year. These schools are Bard Early College East, Campus International High School, Davis Aerospace and Maritime High School, John Adams College and Career, John Marshall School of Business and Civic Leadership, John Marshall School of Information Technology, Lincoln-West Global Studies, Lincoln-West Science & Health, Rhodes College and Career, Rhodes School of Environmental Studies, and William Rainey Harper.

The Budget Timeline

The District’s fiscal year runs from July to June. The following activities, which occurred during SY18-19, contributed to the SY19-20 budget development:

- The Ohio Department of Education releases its annual report card data on 9/14/18. This data supports strategic school design and district portfolio planning.
- Principals received preliminary SY19-20 enrollment projections on 12/6/18. They had until 12/17/18 to propose changes with justification. The enrollment planning team, consisting of the budget, student enrollment, and academic departments, reviewed and adjudicated their proposed changes before finalizing the enrollment projections. The final enrollment projections were inputted into the Student-Based Budgeting formula.
- Principals received their SY19-20 budget allocation on 2/4/19. They had until 3/8/19 to finalize their budget. Budget review meetings were held the weeks of 2/25 and 3/4 to allow principals to review their proposals with their network leaders, finance and talent partners, and academic support services.
- On February 4, 2019, the budget template for department managers was also opened. They also had until March 8th to propose a budget, inclusive of investment requests. All academic budgets were submitted through an Excel file that enabled multi-year, multi-fund budgets; our online budget tool, MyBudgetFile, was used for non-academic budgets. Investment requests from departments were evaluated and adjudicated by the Chief Financial Officer and Chief Executive Officer.
- After aggregating all of the budgets and investment requests, the five-year forecast was presented to the Board of Education on April 9, 2019 and approved on April 23, 2019. The SY19-20 budget and appropriation measure was presented to the Board of Education on June 11, 2019 and approved

on June 25, 2019. Between the two June meetings, there were two community presentation on June 17th and June 19th.

Budget Management

The Budgets and Grants department provides ongoing budget and expenses management through a team of Finance Partners and Sr. Financial Analysts who are assigned to support individual schools/departments and individual funds, respectively. This matrix team of finance professionals provide ongoing budget-to-actual reporting as well as track personnel expenses, forecast and anticipate school, department, and fund needs, and help resolve issues and concerns.

All District purchases – all goods and services – are processed through procurement. Purchase orders and supplier contracts are created only when funds are available and all authorized approvals are given.

Other Sustaining Revenues

The District does not have any other sustaining revenue sources, such as cell towers, partnerships, tuition based programs, alternative schools that generate income, etc.

Finance Section



Finance Section

This section contains detailed information about past, budgeted, and projected future expenditures. It contains visibility to expenditures at the fund, object, and function level as well as detailed information at the cost center level for the general operating fund budget. There is also a subsection providing more detail on the capital projects budget.

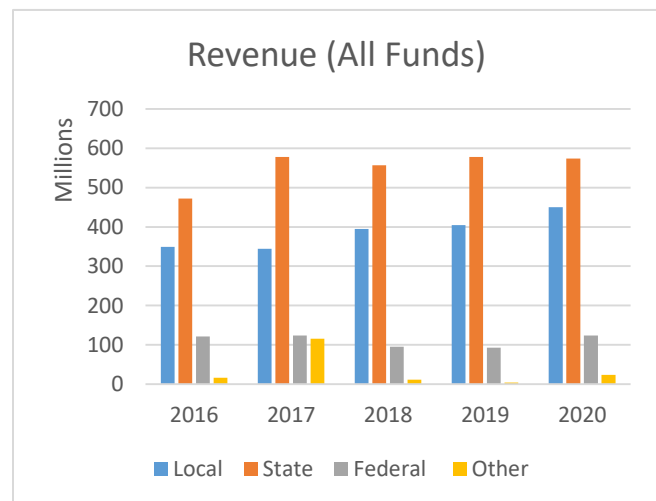
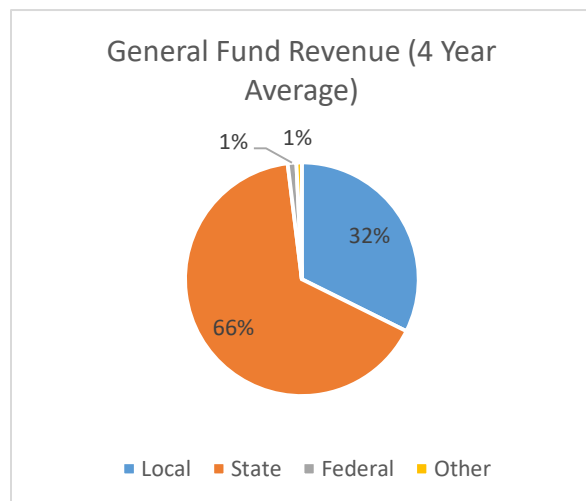
It is important to note the information contained herein about current and future budgets reflects accurate information known at publication. Individual department budgets will adjust throughout the fiscal year and assumptions about future events will change.

Major Revenue Sources and Expenditure Drivers

There are certain revenue sources and expenditure drivers that account for a significant portion of District financial activity.

Revenue

CMSD’s revenue derives from a combination of state funds, local sources such as property taxes (and in some cases income taxes) and federal funds. The amount of state funds that CMSD receives is based on a formula that takes into account the student enrollment and the property wealth of the district. The majority of our general operating funds comes from the State of Ohio (66%). Local sources of revenue account for 32.0% and other miscellaneous sources (e.g., reimbursements, advances, etc.) account for the balance. State and Federal grants and state construction funding account for the majority of non-general operating revenue.

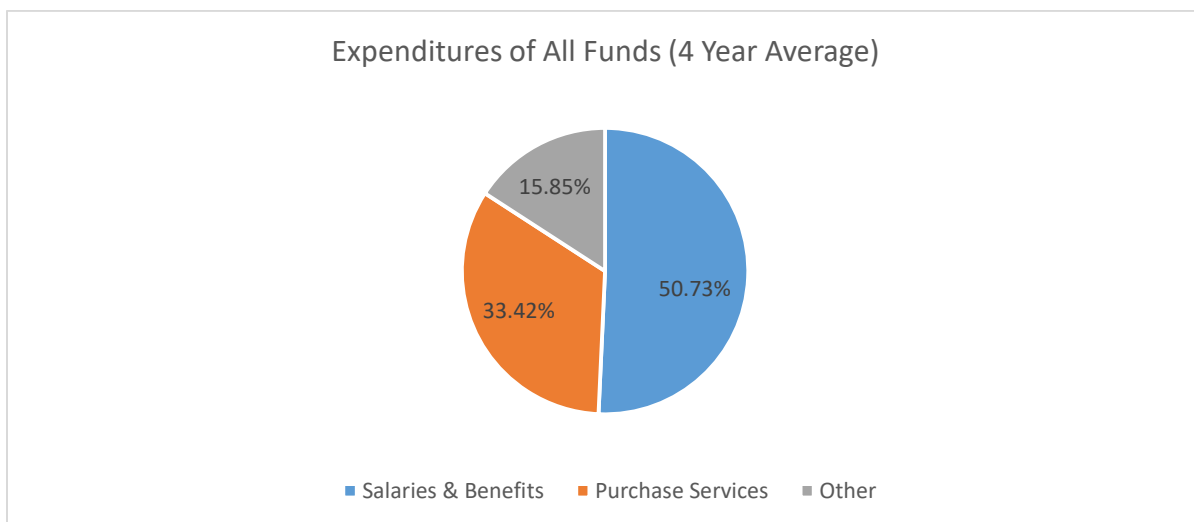
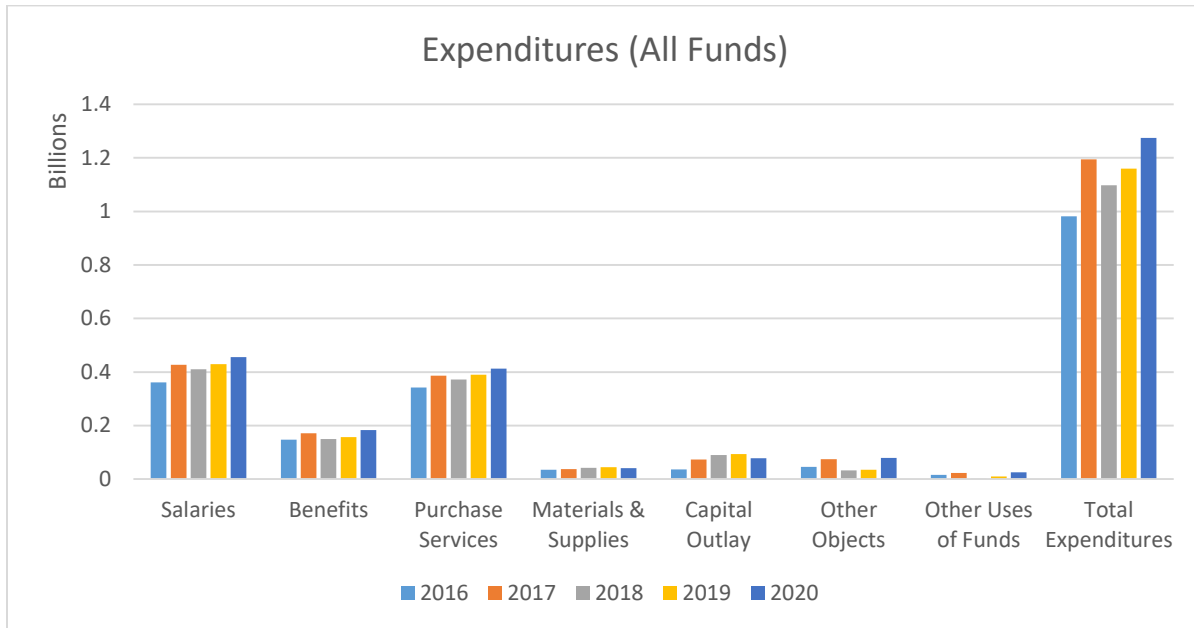


The Ohio Department of Education’s General Revenue Fund budget represents the largest component of CMSD’s revenue. These funds, along with profits from the Ohio Lottery are used to fund all of Ohio’s 612 public school districts, 49 joint vocational school districts, and approximately 370 public community schools. They also fund the activities of the Ohio Department of Education, including funding for early childhood education, pre-school special education, assessments, and the A-F report card. In addition to state aid through the foundation program, many school districts receive reimbursements payments for lost property tax revenue caused by the phase out of the general business tangible personal property tax (TPP) and the reduction of property tax assessment rates on utility property (KwH). Finally, the state pays 10% of locally levied property taxes for residential and agricultural real property owners, an additional 2.5% for homeowners, and represents property tax relief to individual property taxpayers in Ohio.

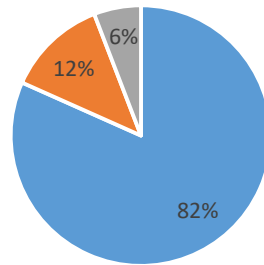
Expenditures

Across all funds, salary and benefits account for ~50% of total expenditures with purchased services accounting for another ~33%. Community school (charter) pass-through expenditures and tuition payments to other provides accounts for more than 50% of the purchased services total, or roughly 18% of total expenditures. Supplies and materials, capital outlay, and other uses account for the balance.

Excluding pass-through payments to charter schools and other providers, salaries and benefits have historically accounted for 81-85% of expenditures within the general operating fund over the past few years. As a percent of salaries and wages, fringe benefits costs average around 40%.



General Fund Expenditures (Excluding Pass-Through Payments)



■ Salaries & Benefits ■ Purchase Services ■ Other

Assumptions Used to Develop Budgets

The following assumptions were used in preparing the FY20 general operating budget and five-year forecast.

Revenue Assumptions

- 30% of General Fund Revenue comes from Local Property Tax
 - Projecting a 9.5% increase in total property values from last year. Values increase from \$4.8 billion to \$5.3 billion
 - Current collection rate is 88.4%, which is down 0.5% from prior year
 - Assume current rate through 2022
 - 4-year, 15 mill levy expires on December 31, 2020. Forecast assume non-renewal
- 62% of General Fund Revenue comes from Foundation Formula
 - The forecast utilizes the current foundation formula for all five years
 - The forecast reflects an 82.1% State Share Index in FY20-23, up from 77% in the October forecast
 - We are currently in the last year of current biennium

Expenditure Assumptions

- General
 - The forecast does not include across-the-board salary increases in SY19-20 through SY22-23, but it does include estimates for step increases and other incentive pay.
 - The forecast projects an annual 7.5% increase in healthcare costs.
- Department – Managed Budgets
 - The forecast reflects declining bus lease payments in SY20 and SY21. The final payment is in SY21.
 - The forecast reflects \$3 million for capital improvements.
 - The forecast reflects a reduction in expenditures of approximately \$30 million SY19-20 through SY22-23 to ensure a positive fund balance in SY19-20.
- “Fixed” Costs – Tuition/Community School Pass-Through
 - The forecast reflects slight annual increases in tuition and pass-through expenses for out of district placements.

Changes in Fund Balances

The District has been diligent about monitoring its fund balance. Prior to the levy renewal on November 8, 2016, CMSD was forecasting a negative fund balance in FY2018-19. Following the passage of that levy, CMSD is now projecting a negative fund balance in FY2021-22. We will actively engage district leadership, Board members, and the community in solutions over the coming fiscal years to “right-size” expenses and/or revenue to ensure a healthy fund balance.

Capital Projects

The capital projects funds are used to account for and report financial resources that are restricted, committed, or assigned to expenditure for capital outlays, including the acquisition or construction of capital facilities and other capital assets.

The individual fund types that make up the capital projects funds are as follows:

- Permanent Improvement Fund
- Classroom Facilities Fund

In 2000, a Facilities Assessment Commission was established to review the condition of the School District’s facilities. The Commission recommended that a complete renovation program of all School District facilities be undertaken and that a substantial contribution from the State of Ohio (through the Ohio School Facilities Commission) could be included in the proposed construction and renovation plan by participation in the Classroom Facilities Assistance Program (CFAP).

The approval of a bond issue and tax levy by the voters on May 8, 2001, made the School District eligible for participation in the programs of the Commission. These programs provide assistance to Ohio school districts in the assessment of a school district’s facilities and funding for a portion of the cost of upgrading said school district’s facilities by renovating or constructing new facilities. Since passage of the bond issue, the School District and the Commission have worked together to create a Master Facilities Plan (henceforth referred to as the Project) for the construction, renovation and acquisition of classroom facilities that has been approved by the Board and State. The Project is currently estimated to cost \$1.2 billion in aggregate, not including over \$193 million of locally funded initiatives (i.e., permanent improvements the costs of which are not matched by State contributions).

The Project is divided into seven overlapping “segments.” The cost of each segment is to be borne by the State and District in the same proportion – 68% by the State and 32% by the District. Before the State will agree to fund its share of a given segment of the Project, the District must produce its full share of the cost of that segment. Appropriations for the State’s share of a given segment of the Project are made on a fiscal biennium basis, with the Commission determining biennial amounts based on the District’s estimated construction schedule. The Revised Code and the Commission’s regulations require that any increase in costs above the amount agreed to and budgeted be paid first from interest earned and available in the construction fund and then borne by the State and the District in the same proportion as the initial cost.

Construction Segments

To date, the District has entered into seven segment agreements with the Commission. These seven segments are currently estimated to cost, and to be funded with District and State dollars, as follows:

Segment	Total Cost	District Share	State Share
One	\$218,634,101	\$69,962,912	\$148,671,189
Two	99,998,886	31,999,644	67,999,242
Three	132,209,511	42,307,043	89,902,468

Segment	Total Cost	District Share	State Share
Four	135,924,569	43,495,862	92,428,707
Five	193,876,826	62,040,585	131,836,241
Six	32,401,145	10,368,366	22,032,779
Seven	196,493,861	62,878,036	133,615,825

The first, second, third, fourth and fifth segments of the Project have been completed substantially, and included the following improvements at the following costs (including, in all cases, both the District's share of the cost and the State's share of the cost), as of June 30, 2017.

Segment One

Building(s)	Type of Improvement	Approximate Cost
Districtwide Buildings	Heating and Safety Repairs	\$53.7 million
Andrew J. Rickoff (K-8) Elementary School	New Construction	17.5 million
East High School; Gymnasium Addition	Addition	6.3 million
John Adams (K-8) Elementary School	New Construction	16.5 million
John Adams High School	New Construction	37.5 million
John Hay High School	Renovation	35.4 million
SuccessTech Academy (9-12)	Renovation	6.1 million
Memorial (K-8) Elementary School	New Construction	15.0 million
Riverside (K-8) Elementary School	New Construction	12.3 million
Warner Road (K-8) Elementary School Site	Abatement/Demolition	0.3 million
Woodhill Quincy Administration Center Site	Abatement/Demolition	0.7 million
Miscellaneous Improvements		15.5 million
Security Enhancements		1.8 million
Total		\$218.6 million

Segment Two

Building	Type of Improvement	Approximate Cost
Warner Road (K-8) Elementary School	New Construction	\$15.3 million
Mound (K-8) Elementary School	New Construction	0.1 million
Daniel E. Morgan (K-8) Elementary School	New Construction	13.1 million
Mary B. Martin (K-8) Elementary School	Renovation	9.0 million
Franklin D. Roosevelt (K-8) Elementary School	Renovation	15.4 million
Hanna Gibbons (K-8) Elementary School	New Construction	10.2 million
Mary M. Bethune (K-8) Elementary School	Renovation/Addition	9.8 million
Max S. Hayes Vocational High School	New Construction	0.8 million
Thomas Jefferson (K-8) Elementary School	Swing Space Related to New Construction	0.2 million
Willson (K-8) Elementary School	New Construction	0.4 million
James Ford Rhodes High School	Renovation	24.8 million
Miles Park @ Moses Cleveland (K-8) Elementary School	New Construction	0.4 million
New West Side High School	Swing Space Related to	0.5 million

Total		\$100 million
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Segment Three

Building	Type of Improvement	Approximate Cost
Artemus Ward (K-8) Elementary School	New Construction	\$13.8 million
Willson (K-8) Elementary School	New Construction	14.9 million
Harvey Rice (K-8) Elementary School	New Construction	16.0 million
Wade Park (K-8) Elementary School	New Construction	15.1 million
East Clark (K-8) Elementary School	New Construction	14.2 million
Patrick Henry (K-8) Elementary School	New Construction	15.8 million
Buhrer (K-8) Elementary School	New Construction	13.1 million
Charles A. Mooney (K-8) Elementary School	New Construction	0.3 million
Garfield (K-8) Elementary School	New Construction	14.8 million
New West Side High School	Architectural Design for New Construction	0.6 million
Robinson G. Jones (K-8) Elementary School	New Construction	13.6 million
Total		\$132.2 million

Segment Four

Building	Type of Improvement	Approximate Cost
Adlai Stevenson (K-8) Elementary School	New Construction	\$14.7 million
Anton Grdina (K-8) Elementary School	New Construction	15.9 million
Audubon (K-8) Elementary School	New Construction	0.3 million
Charles Dickens (K-8) Elementary School	New Construction	14.0 million
Charles H. Lake (K-8) Elementary School	New Construction	1.7 million
Euclid Park (K-8) Elementary School	New Construction	13.6 million
George W. Carver (K-8) Elementary School	New Construction	14.4 million
Mound (K-8) Elementary School	New Construction	13.4 million
Nathan Hale (K-8) Elementary School	New Construction	13.1 million
Robert H. Jamison (K-8) Elementary School	New Construction	14.6 million
Thomas Jefferson (K-8) Elementary School	New Construction	18.5 million
Corlett Elementary School	Demolition (for the Charles Dickens (K-8) Elementary School)	0.7 million
Moses Cleveland Elementary School	Demolition (for the Robert H. Jamison (K-8) Elementary School)	1.0 million
Total		\$135.9 million

Segment Five

Building	Type of Improvement	Approximate Cost
Almira (K-8) Elementary School	New Construction	\$15.9 million
Charles Mooney (K-8) Elementary School	New Construction	0.3 million
Forest Hill (K-8) Elementary School	New Construction	0.6 million

Building	Type of Improvement	Approximate Cost
John Marshall (9-12) High School	New Construction	46.7 million
Louisa M Alcott (K-8) Elementary School	Renovation	6.3 million
Max Hayes (9-12) High School	New Construction	39.2 million
Miles (K-8) Elementary School	New Construction	17.3 million
Orchard (K-8) Elementary School	New Construction	16.1 million
Paul Dunbar (K-8) Elementary School	New Construction	15.8 million
Cleveland School of the Arts (9-12) High School	New Construction	33.6 million
West Side Relief High School	New Construction	0.6 million
Shuler @ Hawthorne	Renovation	1.0 million
AG Bell	Demolition	0.5 million
Total		\$193.9 million

Segment Six

Building	Type of Improvement	Approximate Cost
Albert B. Hart (K-8) Elementary School	Demolition	\$0.8 million
Alexander Hamilton (K-8) Elementary School	Demolition	0.5 million
Campus International Elementary School	New Construction	21.4 million
Emile B. DeSauze Elementary School	Demolition	1.2 million
Giddings Elementary School	Demolition	1.3 million
Gracemount (K-8) Elementary School	Demolition	0.3 million
John Raper (K-8) Elementary School	Demolition	0.4 million
John D. Rockefeller Elementary School	Demolition	1.1 million
Louis Pasteur (K-8) Elementary School	Demolition	0.4 million
Robert Jamison Elementary School	Demolition	2.7 million
Stephen Howe (K-8) Elementary School	Demolition	0.2 million
Union Elementary School	Demolition	1.3 million
William Rainey Harper Elementary School	Demolition	0.4 million
Wilson Middle School	Demolition	0.4 million
Total		\$32.4 million

The seventh segment was recently amended by the Board of Education and the State of Ohio. The School District has set aside its share of the cost of that segment. The District is completing construction on William Rainey Harper. This school will be in use by the start of the school year. The estimated completion date of this segment is December 2018. The elements of this segment include the following:

Segment Seven

Building	Type of Improvement	Estimated Cost
Buckeye-Woodland Elementary School	Demolition	\$0.3 million
Charles Eliot (PreK-8) Elementary School	New Construction	15.6 million
Fullerton (PreK-8) Elementary School	New Construction	15.9 million
H. Barbara Booker (PreK-8) Elementary School	New Construction	16.1 million

Building	Type of Improvement	Estimated Cost
Halle Elementary School	Demolition	0.3 million
Henry Longfellow	Demolition	0.4 million
Jessie Owens Elementary School	Demolition	0.3 million
John F. Kennedy High School	New Construction	35.8 million
Max Hayes High School (old site)	Demolition	2.3 million
Mt. Pleasant Elementary School (A.J. Rickoff swing space)	Demolition	1.3 million
Oliver Hazard Perry (K-8) Elementary School	Demolition	0.7 million
Oliver Hazard Perry (K-8) Elementary School	New Construction	16.3 million
Paul Revere Elementary School*	Demolition	0.6 million
Sunbeam (PreK-8) Elementary School	New Construction	25.5 million
Waverly Elementary School	Demolition	0.5 million
Waverly Elementary School	New Construction	15.5 million
West Side High School	New Construction	32.6 million
Whitney M Young	Demolition	0.9 million
William Rainey Harper (PreK-8) Elementary School	New Construction	15.6 million
Total		\$196.5 million(a)

In May of each year, the Commission adjusts its construction cost calculator to reflect inflationary growth in Ohio construction for the previous year. Each future segment of the Project will have the construction budget adjusted to reflect inflationary growth.

To date, the District has funded its obligations relating to the Project in large part through the issuance of securities pursuant to the aforementioned voter approval in May 2001 and November 2014. Specifically, the following principal amounts of voter-approved securities have funded the District's obligations with respect to the following segments of the Project, to date:

Segment 1	Segment 2	Segment 3	Segment 4	Segment 5	Segment 6	Segment 7
\$54,394,300	\$26,393,849	\$41,869,562	\$44,079,363	\$61,658,467	\$9,680,766	\$59,119,443

The principal amounts shown above for the first three segments are less than the respective District shares because other available funds were also used. District contributions to segments in excess of ultimately required amounts are returned to the District and applied to future segments or LFIs.

\$148,333,496 of voter-approved securities (not including any portion of the Bonds) have been allocated to locally funded initiatives (LFIs), which do not qualify for State matching funds. LFIs include real estate acquisition, auditorium improvements, enhanced use of brick and sloped roofs, and additional square footage renovations beyond what the OSFC will co-fund. As mentioned above, completed and currently planned LFIs are expected to ultimately cost more than \$200,000,000.

Revenue, Expenditure, and Fund Balance Detail for All Funds

This section contains detailed information about fund-level expenditures, budgets, projections, and fund balances. It begins with the aggregate view of revenue and expenditures, by object and function, for all funds combined. This is followed by a detailed view of all individual funds, beginning with the operating fund and then the other individual funds. This section concludes with the presentation of fund balances by fund. The Appendix contains additional detailed information about individual school and department cost centers within the general operating fund.

The themes and trends associated with these funds are:

- Overall – in aggregate – revenue and expenses are stable with some modest increases. This is due to a relatively stable state funding formula and flat-to-slightly increasing student enrollment.
- Funds 003 and 010 follow construction patterns and are linked to state-approved plans, which is why the revenue and expenses fluctuate each year.
- Fund 024, Employee Benefits Self-Insurance, shows a steady increase as tied to rising healthcare costs.
- Funds 018, 200, and 300 reflect fund raising by individual schools.
- Increases in Funds 401, 439, and 463 reflect increased state investment in non-public schools, preschool, and alternative education respectively.
- Funds 432, 451, 452, 466, 506, and 542 are no longer active revenue sources, but all are included in the budget book due to actual expenses occurred in the past four years.

All Funds

The following table represents all aggregate revenues & expenditures of The District from all funds.

	FY 2016 Actual	FY 2017 Actual	FY 2018 Actual	FY 2019 Est. Actual	FY 2020 Budget	FY 2021 Forecast	FY 2022 Forecast	FY 2023 Forecast
Revenues								
Local	\$349,023,689	\$372,206,013	\$393,195,218	\$398,268,392	\$425,689,813	\$406,763,913	\$388,442,599	\$400,394,062
State	472,262,676	511,336,970	556,130,302	515,912,638	541,150,013	530,584,058	528,822,541	532,309,212
Federal	121,244,543	101,165,164	96,036,523	124,541,913	113,196,801	113,196,801	113,196,801	113,196,801
Other	16,262,586	12,721,041	10,810,918	8,035,533	9,240,673	10,240,673	10,240,673	10,240,673
Total Revenue	\$958,793,494	\$997,429,188	\$1,056,172,961	\$1,046,758,476	\$1,089,277,300	\$1,060,785,445	\$1,040,702,614	\$1,056,140,748
Expenditures (by object)								
Salaries	\$361,109,898	\$383,599,386	\$410,003,816	\$426,969,197	\$421,154,198	\$428,887,623	\$428,713,163	\$430,630,604
Benefits	147,462,133	138,851,138	149,656,537	156,090,439	154,374,118	160,431,901	164,598,399	169,267,299
Purchase Services	341,643,023	353,725,825	368,135,693	375,085,832	369,805,242	367,415,153	375,779,575	384,629,693
Materials & Supplies	34,676,723	35,325,510	42,900,577	44,391,401	44,769,918	43,636,676	43,636,676	43,636,675
Capital Outlay	35,792,622	51,524,360	94,570,810	113,830,569	82,132,384	90,940,663	68,669,076	68,735,272
Other Objects	45,322,772	33,800,638	32,805,964	36,833,781	39,449,333	45,000,806	45,172,646	45,162,961
Other Uses of Funds	16,168,673	12,323,767	9,111,000	8,000,000	5,058,000	10,018,230	10,018,230	10,018,230
Total Expenditures	\$982,175,844	\$1,009,150,624	\$1,107,184,397	\$1,161,201,219	\$1,116,743,193	\$1,146,331,052	\$1,136,587,765	\$1,152,080,734
Expenditures (by function)								
Instruction	\$515,933,613	\$526,138,430	\$555,667,958	\$571,856,115	\$553,308,838	\$562,722,485	\$564,977,811	\$568,771,422
Supporting Services	342,888,326	363,526,554	394,915,176	410,251,475	416,576,964	433,842,187	443,653,760	455,243,557
Non-Instructional	36,291,133	36,227,973	38,968,081	37,640,642	39,573,327	40,486,203	40,488,897	40,493,429
Extracurricular Activities	6,902,915	6,122,110	6,633,009	6,211,749	5,200,895	5,057,610	5,071,760	5,095,563
Facilities & Construction	32,875,362	45,289,586	89,511,874	108,128,918	77,820,169	72,255,394	50,000,000	50,000,000
Debt Service	31,115,821	19,522,204	18,989,512	19,112,322	19,205,000	21,671,637	22,100,000	22,181,226
Other Uses of Funds	16,168,673	12,323,767	9,111,000	8,000,000	5,058,000	10,295,536	10,295,536	10,295,536
Total Expenditures	\$982,175,843	\$1,009,150,624	\$1,113,796,610	\$1,161,201,219	\$1,116,743,193	\$1,146,331,052	\$1,136,587,765	\$1,152,080,733
Ending Fund Balance	\$423,189,667	\$429,475,951	\$413,780,369	\$313,438,070	\$304,168,551	\$231,210,944	\$148,013,793	\$64,761,807

General Fund (001)

This is a set of accounts used to show all ordinary operations of a school system, generally all transactions which do not have to be accounted for in another fund. Revenues and expenditures for this fund have increased steadily for the past four years and are predicted to decline then increase over the next three years. The FY 2021 revenue forecast reflects the 15-mill evening ending on December 31, 2020.

	FY 2016 Actual	FY 2017 Actual	FY 2018 Actual	FY 2019 Est. Actual	FY 2020 Budget	FY 2021 Forecast	FY 2022 Forecast	FY 2023 Forecast
Revenues								
Local	\$231,467,730	\$245,721,760	\$253,146,961	\$256,326,015	\$267,086,485	\$239,873,788	\$212,524,143	\$214,667,723
State	452,628,927	483,486,294	468,253,505	477,803,506	471,845,148	471,284,505	469,513,180	472,990,007
Federal	25,086,763	5,450,333	1,246,560	3,683,001	0	0	0	0
Other	2,654,481	4,954,274	7,368,668	4,035,533	4,000,000	5,000,000	5,000,000	5,000,000
Total Revenue	\$711,837,901	\$739,612,661	\$730,015,694	\$741,848,056	\$742,931,633	\$716,158,293	\$687,037,323	\$692,657,730
Expenditures (by object)								
Salaries	\$304,237,922	\$328,882,482	\$355,114,504	\$368,155,480	\$363,182,980	\$365,872,110	\$365,697,650	\$367,615,090
Benefits	125,796,033	116,713,408	127,613,615	132,721,200	130,672,716	135,040,549	139,207,047	143,875,947
Purchased Services	240,809,561	242,058,803	246,128,074	249,526,050	231,612,669	231,649,320	230,956,532	230,070,149
Materials & Supplies	13,221,225	13,491,983	18,283,105	23,024,859	19,938,843	19,938,843	19,938,843	19,938,842
Capital Outlay	3,948,198	3,314,043	4,258,917	4,148,710	5,500,851	5,500,851	5,484,658	5,550,854
Other Objects	8,064,317	7,494,511	7,574,698	8,102,748	7,858,463	7,858,463	7,949,374	7,858,463
Other Uses of Funds	5,557,000	6,111,000	4,000,000	4,000,000	6,000,000	6,000,000	6,000,000	6,000,000
Total Expenditures	\$701,634,256	\$718,066,230	\$762,972,913	\$789,679,046	\$764,766,522	\$771,860,136	\$775,234,104	\$780,909,345
Expenditures (by function)								
Instruction	\$465,907,795	\$474,984,156	\$508,189,522	\$514,459,459	\$505,207,594	\$509,949,315	\$512,204,641	\$515,998,252
Support Services	222,516,388	230,457,241	251,313,274	265,592,562	249,740,725	252,057,202	253,158,999	255,012,295
Non-Instructional	617,402	1,021,713	613,516	615,444	610,675	616,339	619,033	623,565
Extracurricular	5,873,260	4,910,617	5,468,814	5,011,582	3,207,528	3,237,280	3,251,430	3,275,233
Facilities & Construction	23,299	12,234	0	0	0	0	0	0
Debt Service	1,139,112	569,269	0	0	0	0	0	0
Other Uses of Funds	5,557,000	6,111,000	4,000,000	4,000,000	6,000,000	6,000,000	6,000,000	6,000,000
Total Expenditures	\$701,634,256	\$718,066,230	\$769,585,126	\$789,679,046	\$764,766,522	\$771,860,136	\$775,234,104	\$780,909,345
Ending Fund Balance	\$99,098,000	\$120,644,431	\$87,687,212	\$39,856,222	\$18,021,333	(\$37,680,510)	(\$125,877,291)	(\$214,128,906)

Bond Retirement Fund (002)

A fund provided for the retirement of serial bonds and short-term notes and loans. All revenue derived from general or special levies, within or exceeding the ten-mill limitation, which is levied for debt charges on bonds, notes, or loans, shall be paid into this fund.

	FY 2016 Actual	FY 2017 Actual	FY 2018 Actual	FY 2019 Est. Actual	FY 2020 Budget	FY 2021 Forecast	FY 2022 Forecast	FY 2023 Forecast
Revenues								
Local	\$20,813,989	\$21,805,579	\$22,466,301	\$23,480,420	\$19,388,847	\$19,350,331	\$19,421,452	\$19,492,834
State	2,870,603	1,968,677	3,099,958	2,271,898	2,674,052	2,668,740	2,678,548	2,688,392
Federal	0	0	0	0	0	0	0	0
Other	0	0	0	0	0	0	0	0
Total Revenue	\$23,684,592	\$23,774,256	\$25,566,259	\$25,752,318	\$22,062,899	\$22,019,071	\$22,100,000	\$22,181,226
Expenditures (by object)								
Salaries	\$0	\$0	\$0	\$0	\$0	\$0	\$0	\$0
Benefits	0	0	0	0	0	0	0	0
Purchased Services	0	0	0	0	0	0	0	0
Materials & Supplies	0	0	0	0	0	0	0	0
Capital Outlay	0	0	0	0	0	0	0	0
Other Objects	30,457,288	19,422,657	19,535,063	19,717,865	23,000,000	22,019,071	22,100,000	22,181,226
Other Uses of Funds	0	0	0	0	0	0	0	0
Total	\$30,457,288	\$19,422,657	\$19,535,063	\$19,717,865	\$23,000,000	\$22,019,071	\$22,100,000	\$22,181,226
Expenditures (by function)								
Instruction	\$0	\$0	\$0	\$0	\$0	\$0	\$0	\$0
Support Services	480,579	469,722	545,551	605,543	3,795,000	347,434	0	0
Non-Instructional	0	0	0	0	0	0	0	0
Extracurricular	0	0	0	0	0	0	0	0
Facilities & Construction	0	0	0	0	0	0	0	0
Debt Service	29,976,709	18,952,935	18,989,512	19,112,322	19,205,000	21,671,637	22,100,000	22,181,226
Other Uses of Funds	0	0	0	0	0	0	0	0
Total	\$30,457,288	\$19,422,657	\$19,535,063	\$19,717,865	\$23,000,000	\$22,019,071	\$22,100,000	\$22,181,226
Ending Fund Balance	\$31,974,375	\$36,325,974	\$42,357,170	\$48,391,624	\$47,454,523	\$47,454,523	\$47,454,523	\$47,454,523

Parental Improvement Fund (003)

A fund provided to account for all transactions related to the acquiring, constructing, or improving of such permanent improvements as are authorized by Chapter 5705, Revised Code.

	FY 2016 Actual	FY 2017 Actual	FY 2018 Actual	FY 2019 Est. Actual	FY 2020 Budget	FY 2021 Forecast	FY 2022 Forecast	FY 2023 Forecast
Revenues								
Local	\$3,112,668	\$3,915,344	\$4,091,133	\$3,106,315	\$2,440,000	\$2,340,000	\$2,240,000	\$2,240,000
State	74,683	72,136	108,005	67,521	72,000	72,000	72,000	72,000
Federal	0	0	0	0	0	0	0	0
Other	2,369,446	0	0	0	0	0	0	0
Total Revenue	\$5,556,797	\$3,987,480	\$4,199,138	\$3,173,836	\$2,512,000	\$2,412,000	\$2,312,000	\$2,312,000
Expenditures (by object)								
Salaries	\$336,171	\$391,342	\$177,774	\$0	\$0	\$0	\$0	\$0
Benefits	128,731	145,166	62,752	0	0	0	0	0
Purchase Services	1,333,026	3,205,575	5,960,284	2,162,402	1,692,432	0	0	0
Materials & Supplies	1,132,192	585,873	2,196,148	452,592	8,690	0	0	0
Capital Outlay	10,250,912	15,965,341	31,063,469	14,601,802	19,007,252	15,000,000	15,000,000	15,000,000
Other Objects	47,179	46,136	54,565	57,485	0	0	0	0
Other Uses of Funds	5,591,227	1,655,767	0	0	0	0	0	0
Total Expenditures	\$18,819,438	\$21,995,200	\$39,514,992	\$17,274,281	\$20,708,374	\$15,000,000	\$15,000,000	\$15,000,000
Expenditures (by function)								
Instruction	\$0	\$0	\$0	\$0	\$0	\$0	\$0	\$0
Supporting Services	512,082	582,645	54,565	57,485	0	0	0	0
Non-Instructional	0	0	0	0	0	0	0	0
Extracurricular Activities	0	0	0	0	0	0	0	0
Facilities & Construction	12,716,129	19,756,788	39,460,427	17,216,795	20,708,374	15,000,000	15,000,000	15,000,000
Debt Service	0	0	0	0	0	0	0	0
Other Uses of Funds	5,591,227	1,655,767	0	0	0	0	0	0
Total Expenditures	\$18,819,438	\$21,995,200	\$39,514,992	\$17,274,281	\$20,708,374	\$15,000,000	\$15,000,000	\$15,000,000
Ending Fund Balance	\$167,459,083	\$167,459,083	\$167,459,083	\$167,459,083	\$167,459,083	\$167,459,083	\$167,459,083	\$167,459,083

Food Services Fund (006)

A fund used to record financial transactions related to food service operation.

	FY 2016 Actual	FY 2017 Actual	FY 2018 Actual	FY 2019 Est. Actual	FY 2020 Budget	FY 2021 Forecast	FY 2022 Forecast	FY 2023 Forecast
Revenues								
Local	\$817,660	\$1,159,339	\$229,461	\$487,830	\$851,261	\$851,261	\$851,261	\$851,261
State	23,095	35,710	91,196	20,000	24,045	24,045	24,045	24,045
Federal	23,081,494	20,505,014	24,008,416	25,336,271	24,030,526	24,030,526	24,030,526	24,030,526
Other	90,432	0	2,250	0	94,168	94,168	94,168	94,168
Total Revenue	\$24,012,681	\$21,700,063	\$24,331,323	\$25,844,101	\$25,000,000	\$25,000,000	\$25,000,000	\$25,000,000
Expenditures (by object)								
Salaries	\$7,355,364	\$7,816,604	\$8,215,404	\$7,811,475	\$8,690,000	\$8,540,055	\$8,540,055	\$8,540,055
Benefits	4,196,686	4,316,427	4,504,507	3,948,254	3,675,000	4,715,925	4,715,925	4,715,925
Purchase Services	742,842	702,172	162,048	778,747	928,245	767,160	767,160	767,160
Materials & Supplies	9,841,374	9,662,101	10,620,591	9,628,359	12,890,697	10,556,358	10,556,358	10,556,358
Capital Outlay	110,001	342,976	105,059	73,340	376,759	374,719	374,719	374,719
Other Objects	34,425	41,904	75,143	105,687	92,570	45,783	45,783	45,783
Other Uses of Funds	0	0	0	0	0	0	0	0
Total Expenditures	\$22,280,692	\$22,882,184	\$23,682,752	\$22,345,863	\$26,653,270	\$25,000,000	\$25,000,000	\$25,000,000
Expenditures (by function)								
Instruction	\$0	\$0	\$0	\$0	\$0	\$0	\$0	\$0
Supporting Services	0	0	0	0	0	0	0	0
Non-Instructional	22,280,692	22,882,184	23,682,752	22,345,863	26,653,270	25,000,000	25,000,000	25,000,000
Extracurricular Activities	0	0	0	0	0	0	0	0
Facilities & Construction	0	0	0	0	0	0	0	0
Debt Service	0	0	0	0	0	0	0	0
Other Uses of Funds	0	0	0	0	0	0	0	0
Total Expenditures	\$22,280,692	\$22,882,184	\$23,682,752	\$22,345,863	\$26,653,270	\$25,000,000	\$25,000,000	\$25,000,000
Ending Fund Balance	\$2,246,008	\$1,063,887	\$1,712,458	\$5,210,696	\$3,557,426	\$3,557,426	\$3,557,426	\$3,557,426

Special Trust Fund (007)

Fund 007 reflects grants, gifts, and donations made to CMSD at-large, CMSD schools and CMSD employees (mostly teachers) from local (i.e., non-federal, non-state) sources.

	FY 2016 Actual	FY 2017 Actual	FY 2018 Actual	FY 2019 Est. Actual	FY 2020 Budget	FY 2021 Forecast	FY 2022 Forecast	FY 2023 Forecast
Revenues								
Local	\$10,778,329	\$9,247,983	\$6,819,215	\$4,773,401	\$15,000,000	\$15,000,000	\$15,000,000	\$15,000,000
State	0	0	0	37,593	0	0	0	0
Federal	0	0	0	0	0	0	0	0
Other	0	0	0	0	0	0	0	0
Total Revenue	\$10,778,329	\$9,247,983	\$6,819,215	\$4,810,994	\$15,000,000	\$15,000,000	\$15,000,000	\$15,000,000
Expenditures (by object)								
Salaries	\$1,747,891	\$1,193,039	\$1,022,656	\$1,141,697	\$2,006,027	\$2,152,114	\$2,152,114	\$2,152,114
Benefits	482,827	337,960	398,210	399,481	615,810	656,936	656,936	656,936
Purchase Services	5,290,806	3,228,093	3,211,224	2,340,135	3,203,189	3,348,384	3,348,384	3,348,384
Materials & Supplies	738,147	817,816	1,177,519	1,481,322	2,150,164	645,225	645,225	645,225
Capital Outlay	1,630,752	1,227,406	2,190,728	1,802,495	989,877	995,045	995,045	995,045
Other Objects	157,915	265,917	300,790	744,317	281,183	7,202,296	7,202,296	7,202,296
Other Uses of Funds	0	0	0	0	0	0	0	0
Total Expenditures	\$10,048,338	\$7,070,231	\$8,301,127	\$7,909,447	\$9,246,250	\$15,000,000	\$15,000,000	\$15,000,000
Expenditures (by function)								
Instruction	(\$53,172)	\$72,737	\$404,619	\$877,856	\$1,291,162	\$0	\$0	\$0
Supporting Services	10,087,891	6,855,866	7,422,268	6,551,684	7,437,791	14,979,670	14,979,670	14,979,670
Non-Instructional	0	19,440	76,300	66,402	27,971	0	0	0
Extracurricular Activities	13,619	122,188	397,940	413,504	489,327	20,330	20,330	20,330
Facilities & Construction	0	0	0	0	0	0	0	0
Debt Service	0	0	0	0	0	0	0	0
Other Uses of Funds	0	0	0	0	0	0	0	0
Total Expenditures	\$10,048,338	\$7,070,231	\$8,301,127	\$7,909,447	\$9,246,250	\$15,000,000	\$15,000,000	\$15,000,000
Ending Fund Balance	\$8,328,788	\$10,506,540	\$9,024,628	\$5,926,175	\$11,679,924	\$11,679,924	\$11,679,924	\$11,679,924

Classroom Facilities Fund (010)

A fund provided to account for monies received and expended in connection with contracts entered into by the School District and the Ohio School Facilities Commission for the building and equipping of classroom facilities.

	FY 2016 Actual	FY 2017 Actual	FY 2018 Actual	FY 2019 Est. Actual	FY 2020 Budget	FY 2021 Forecast	FY 2022 Forecast	FY 2023 Forecast
Revenues								
Local	\$258,898	\$459,225	\$595,132	\$354,627	\$500,000	\$500,000	\$500,000	\$500,000
State	4,127,881	11,427,492	71,019,938	22,226,521	49,500,000	39,500,000	39,500,000	39,500,000
Federal	0	0	0	0	0	0	0	0
Other	5,591,227	1,655,767	0	0	0	0	0	0
Total Revenue	\$9,978,006	\$13,542,484	\$71,615,070	\$22,581,148	\$50,000,000	\$40,000,000	\$40,000,000	\$40,000,000
Expenditures (by object)								
Salaries	\$0	\$0	\$0	\$0	\$0	\$0	\$0	\$0
Benefits	0	0	0	0	0	0	0	0
Purchase Services	5,571,965	3,327,745	0	3,269,067	3,526,881	0	0	0
Materials & Supplies	483	0	0	1,424,729	1,821,302	0	0	0
Capital Outlay	14,563,486	22,192,819	50,051,447	86,218,326	51,763,612	57,255,394	35,000,000	35,000,000
Other Objects	0	0	0	0	0	0	0	0
Other Uses of Funds	2,369,446	0	0	0	0	0	0	0
Total Expenditures	\$22,505,380	\$25,520,564	\$50,051,447	\$90,912,122	\$57,111,795	\$57,255,394	\$35,000,000	\$35,000,000
Expenditures (by function)								
Instruction	\$0	\$0	\$0	\$0	\$0	\$0	\$0	\$0
Supporting Services	0	0	0	0	0	0	0	0
Non-Instructional	0	0	0	0	0	0	0	0
Extracurricular Activities	0	0	0	0	0	0	0	0
Facilities & Construction	20,135,934	25,520,564	50,051,447	90,912,122	57,111,795	57,255,394	35,000,000	35,000,000
Debt Service	0	0	0	0	0	0	0	0
Other Uses of Funds	2,369,446	0	0	0	0	0	0	0
Total Expenditures	\$22,505,380	\$25,520,564	\$50,051,447	\$90,912,122	\$57,111,795	\$57,255,394	\$35,000,000	\$35,000,000
Ending Fund Balance	\$81,328,884	\$69,350,804	\$90,914,427	\$22,583,453	\$15,471,658	(\$1,783,736)	\$3,216,264	\$8,216,264

Public School Support Fund (018)

A fund provided to account for specific local revenue sources, other than taxes or expendable trusts (i.e. profits from vending machines, sales of pictures, etc.), that are restricted to expenditures for specified purposes approved by board resolution. Such expenditures may include curricular and extra-curricular related purchases.

	FY 2016 Actual	FY 2017 Actual	FY 2018 Actual	FY 2019 Est. Actual	FY 2020 Budget	FY 2021 Forecast	FY 2022 Forecast	FY 2023 Forecast
Revenues								
Local	\$326,747	\$451,573	\$471,222	\$355,990	\$800,000	\$800,000	\$800,000	\$800,000
State	0	0	0	0	0	0	0	0
Federal	0	0	0	0	0	0	0	0
Other	0	0	0	0	0	0	0	0
Total Revenue	\$326,747	\$451,573	\$471,222	\$355,990	\$800,000	\$800,000	\$800,000	\$800,000
Expenditures (by object)								
Salaries	\$1,693	(\$2,248)	\$0	\$0	\$220	\$0	\$0	\$0
Benefits	1,016	(44)	0	0	0	0	0	0
Purchase Services	319,858	333,110	243,161	74,659	907,720	790,000	790,000	790,000
Materials & Supplies	0	0	8,945	97,564	(64,809)	0	0	0
Capital Outlay	0	0	188	0	(187)	0	0	0
Other Objects	3,000	(600)	5,749	115,698	(106,600)	10,000	10,000	10,000
Other Uses of Funds	0	0	0	0	0	0	0	0
Total Expenditures	\$325,567	\$330,218	\$258,043	\$287,921	\$736,344	\$800,000	\$800,000	\$800,000
Expenditures (by function)								
Instruction	\$0	\$0	\$15,732	\$40,550	(\$36,198)	\$0	\$0	\$0
Supporting Services	0	0	1,403	10,863	(661)	0	0	0
Non-Instructional	0	0	0	0	0	0	0	0
Extracurricular Activities	325,567	330,218	240,908	236,508	773,203	800,000	800,000	800,000
Facilities & Construction	0	0	0	0	0	0	0	0
Debt Service	0	0	0	0	0	0	0	0
Other Uses of Funds	0	0	0	0	0	0	0	0
Total Expenditures	\$325,567	\$330,218	\$258,043	\$287,921	\$736,344	\$800,000	\$800,000	\$800,000
Ending Fund Balance	\$418,731	\$540,086	\$753,265	\$821,335	\$884,991	\$884,991	\$884,991	\$884,991

Other Grants Fund (019)

A fund used to account for the proceeds of specific revenue sources, except for State and Federal grants that are legally restricted to expenditures for specified purposes. These funds reflect revenue paid to CMSD from Promise Academy and associated expenses for providing business office services, such as payroll and human resources processing.

	FY 2016 Actual	FY 2017 Actual	FY 2018 Actual	FY 2019 Est. Actual	FY 2020 Budget	FY 2021 Forecast	FY 2022 Forecast	FY 2023 Forecast
Revenues								
Local	\$2,477,521	\$718,277	\$634,910	\$684,588	\$0	\$0	\$0	\$0
State	0	0	0	0	0	0	0	0
Federal	0	0	0	0	0	0	0	0
Other	0	0	0	0	0	0	0	0
Total Revenue	\$2,477,521	\$718,277	\$634,910	\$684,588	\$0	\$0	\$0	\$0
Expenditures (by object)								
Salaries	\$1,611,041	\$1,223,785	\$1,078,530	\$65,746	\$0	\$0	\$0	\$0
Benefits	630,722	453,708	410,112	22,133	0	0	0	0
Purchase Services	3,344	0	0	0	0	0	0	0
Materials & Supplies	987	0	0	0	0	0	0	0
Capital Outlay	0	0	0	0	0	0	0	0
Other Objects	0	0	0	0	0	0	0	0
Other Uses of Funds	0	0	0	0	0	0	0	0
Total Expenditures	\$2,246,094	\$1,677,493	\$1,488,642	\$87,879	\$0	\$0	\$0	\$0
Expenditures (by function)								
Instruction	\$1,344,907	\$1,101,898	\$1,005,204	\$41,373	\$0	\$0	\$0	\$0
Supporting Services	901,187	575,595	483,438	46,506	0	0	0	0
Non-Instructional	0	0	0	0	0	0	0	0
Extracurricular Activities	0	0	0	0	0	0	0	0
Facilities & Construction	0	0	0	0	0	0	0	0
Debt Service	0	0	0	0	0	0	0	0
Other Uses of Funds	0	0	0	0	0	0	0	0
Total Expenditures	\$2,246,094	\$1,677,493	\$1,488,642	\$87,879	\$0	\$0	\$0	\$0
Ending Fund Balance	(\$313,424)	(\$1,272,640)	(\$2,126,372)	(\$1,529,663)	(\$1,529,663)	(\$1,529,663)	(\$1,529,663)	(\$1,529,663)

Liability Self-Insurance Fund (023)

This fund should have the self-insurance money deposited in it and all appropriate self-insurance payments made from it. The Self-Insurance Fund may be a fund that serves a pool of participating local governments or a pool of funds within a given local government. The Self-Insurance Fund does not require permission of the Auditor of State for establishment. The Board of Education should establish the fund by resolution.

	FY 2016 Actual	FY 2017 Actual	FY 2018 Actual	FY 2019 Est. Actual	FY 2020 Budget	FY 2021 Forecast	FY 2022 Forecast	FY 2023 Forecast
Revenues								
Local	\$0	\$0	\$6,242	\$0	\$0	\$0	\$0	\$0
State	0	0	0	0	0	0	0	0
Federal	0	0	0	0	0	0	0	0
Other	1,000,000	1,000,000	0	0	1,000,000	1,000,000	1,000,000	1,000,000
Total Revenue	\$1,000,000	\$1,000,000	\$6,242	\$0	\$1,000,000	\$1,000,000	\$1,000,000	\$1,000,000
Expenditures (by object)								
Salaries	\$0	\$0	\$0	\$750	\$0	\$0	\$0	\$0
Benefits	0	0	0	198	0	0	0	0
Purchase Services	0	0	0	0	0	0	0	0
Materials & Supplies	0	0	0	0	0	0	0	0
Capital Outlay	0	0	0	35,077	0	0	0	0
Other Objects	691,553	543,503	742,424	597,774	1,123,042	1,000,000	1,000,000	1,000,000
Other Uses of Funds	0	0	0	0	0	0	0	0
Total Expenditures	\$691,553	\$543,503	\$742,424	\$633,799	\$1,123,042	\$1,000,000	\$1,000,000	\$1,000,000
Expenditures (by function)								
Instruction	\$0	\$0	\$0	\$0	\$0	\$0	\$0	\$0
Supporting Services	691,553	543,503	742,424	633,799	1,123,042	1,000,000	1,000,000	1,000,000
Non-Instructional	0	0	0	0	0	0	0	0
Extracurricular Activities	0	0	0	0	0	0	0	0
Facilities & Construction	0	0	0	0	0	0	0	0
Debt Service	0	0	0	0	0	0	0	0
Other Uses of Funds	0	0	0	0	0	0	0	0
Total Expenditures	\$691,553	\$543,503	\$742,424	\$633,799	\$1,123,042	\$1,000,000	\$1,000,000	\$1,000,000
Ending Fund Balance	\$2,337,696	\$2,794,193	\$2,058,011	\$1,424,212	\$1,301,170	\$1,301,170	\$1,301,170	\$1,301,170

Employee Benefits Self-Insurance Fund (024)

A fund provided to account for monies received from other funds as payment for providing medical, hospitalization, life, dental, vision, or any other similar employee benefits.

	FY 2016 Actual	FY 2017 Actual	FY 2018 Actual	FY 2019 Est. Actual	FY 2020 Budget	FY 2021 Forecast	FY 2022 Forecast	FY 2023 Forecast
Revenues								
Local	\$72,297,129	\$82,373,335	\$98,234,653	\$101,213,713	\$112,337,500	\$120,762,813	\$129,820,023	\$139,556,524
State	0	0	0	0	0	0	0	0
Federal	0	0	0	0	0	0	0	0
Other	0	0	0	0	0	0	0	0
Total Revenue	\$72,297,129	\$82,373,335	\$98,234,653	\$101,213,713	\$112,337,500	\$120,762,813	\$129,820,023	\$139,556,524
Expenditures (by object)								
Salaries	\$0	\$0	\$0	\$0	\$0	\$0	\$0	\$0
Benefits	0	0	0	0	0	0	0	0
Purchase Services	69,471,488	83,510,567	97,391,055	101,849,308	112,000,000	120,762,813	129,820,023	139,556,524
Materials & Supplies	0	0	0	0	0	0	0	0
Capital Outlay	0	0	0	0	0	0	0	0
Other Objects	0	0	0	0	0	0	0	0
Other Uses of Funds	0	0	0	0	0	0	0	0
Total Expenditures	\$69,471,488	\$83,510,567	\$97,391,055	\$101,849,308	\$112,000,000	\$120,762,813	\$129,820,023	\$139,556,524
Expenditures (by function)								
Instruction	\$0	\$0	\$0	\$0	\$0	\$0	\$0	\$0
Supporting Services	69,471,488	83,510,567	97,391,055	101,849,308	112,000,000	120,762,813	129,820,023	139,556,524
Non-Instructional	0	0	0	0	0	0	0	0
Extracurricular Activities	0	0	0	0	0	0	0	0
Facilities & Construction	0	0	0	0	0	0	0	0
Debt Service	0	0	0	0	0	0	0	0
Other Uses of Funds	0	0	0	0	0	0	0	0
Total Expenditures	\$69,471,488	\$83,510,567	\$97,391,055	\$101,849,308	\$112,000,000	\$120,762,813	\$129,820,023	\$139,556,524
Ending Fund Balance	\$12,516,640	\$11,379,408	\$12,223,006	\$11,587,411	\$11,924,911	\$11,924,911	\$11,924,911	\$11,924,911

Classroom Facilities Maintenance Fund (034)

A fund used to account for the proceeds of a levy for the maintenance of facilities.

	FY 2016 Actual	FY 2017 Actual	FY 2018 Actual	FY 2019 Est. Actual	FY 2020 Budget	FY 2021 Forecast	FY 2022 Forecast	FY 2023 Forecast
<i>Revenues</i>								
Local	\$1,922,943	\$2,031,382	\$2,073,389	\$2,017,514	\$2,000,000	\$2,000,000	\$2,000,000	\$2,000,000
State	2,211,381	2,122,270	2,216,936	2,116,968	2,100,000	2,100,000	2,100,000	2,100,000
Federal	0	0	0	0	0	0	0	0
Other	0	0	0	0	0	0	0	0
Total Revenue	\$4,134,324	\$4,153,652	\$4,290,325	\$4,134,482	\$4,100,000	\$4,100,000	\$4,100,000	\$4,100,000
<i>Expenditures (by object)</i>								
Salaries	\$0	\$0	\$0	\$0	\$0	\$0	\$0	\$0
Benefits	0	0	0	0	0	0	0	0
Purchase Services	10,228,700	9,020,149	3,469,040	5,019,557	4,175,175	0	0	0
Materials & Supplies	0	0	37,617	8,190	5,797	0	0	0
Capital Outlay	1,396,996	1,066,739	802,319	806,096	502,649	4,100,000	4,100,000	4,100,000
Other Objects	45,081	44,916	50,520	53,275	0	0	0	0
Other Uses of Funds	0	0	0	0	0	0	0	0
Total Expenditures	\$11,670,777	\$10,131,804	\$4,359,496	\$5,887,119	\$4,683,620	\$4,100,000	\$4,100,000	\$4,100,000
<i>Expenditures (by function)</i>								
Instruction	\$0	\$0	\$0	\$0	\$0	\$0	\$0	\$0
Supporting Services	11,670,777	10,131,804	4,359,496	5,887,119	4,683,620	4,100,000	4,100,000	4,100,000
Non-Instructional	0	0	0	0	0	0	0	0
Extracurricular Activities	0	0	0	0	0	0	0	0
Facilities & Construction	0	0	0	0	0	0	0	0
Debt Service	0	0	0	0	0	0	0	0
Other Uses of Funds	0	0	0	0	0	0	0	0
Total Expenditures	\$11,670,777	\$10,131,804	\$4,359,496	\$5,887,119	\$4,683,620	\$4,100,000	\$4,100,000	\$4,100,000
Ending Fund Balance	\$12,040,098	\$6,061,946	\$5,992,775	\$4,240,138	\$3,656,518	\$3,656,518	\$3,656,518	\$3,656,518

Partnering Community School Fund (036)

As part of the 2012 15-mill levy and subsequent re-approval in 2016, CMSD distributes one of the 15-mill to collaborating charter schools.

	FY 2016 Actual	FY 2017 Actual	FY 2018 Actual	FY 2019 Est. Actual	FY 2020 Budget	FY 2021 Forecast	FY 2022 Forecast	FY 2023 Forecast
<i>Revenues</i>								
Local	\$3,599,335	\$3,757,838	\$3,841,003	\$3,787,356	\$3,979,268	\$3,979,268	\$3,979,268	\$3,979,268
State	290,844	384,167	573,529	373,150	384,000	384,000	384,000	384,000
Federal	0	0	0	0	0	0	0	0
Other	0	0	0	0	0	0	0	0
<i>Total Revenue</i>	\$3,890,179	\$4,142,005	\$4,414,532	\$4,160,506	\$4,363,268	\$4,363,268	\$4,363,268	\$4,363,268
<i>Expenditures (by object)</i>								
Salaries	\$0	\$0	\$0	\$0	\$0	\$0	\$0	\$0
Benefits	0	0	0	0	0	0	0	0
Purchase Services	0	0	0	0	0	0	0	0
Materials & Supplies	0	0	0	0	0	0	0	0
Capital Outlay	0	0	0	0	0	0	0	0
Other Objects	4,022,796	4,142,004	3,982,572	3,965,003	4,200,000	4,363,638	4,363,638	4,363,638
Other Uses of Funds	0	0	0	0	0	0	0	0
<i>Total Expenditures</i>	\$4,022,796	\$4,142,004	\$3,982,572	\$3,965,003	\$4,200,000	\$4,363,638	\$4,363,638	\$4,363,638
<i>Expenditures (by function)</i>								
Instruction	\$0	\$0	\$0	\$0	\$0	\$0	\$0	\$0
Supporting Services	4,022,796	4,142,004	3,982,572	3,965,003	4,200,000	4,363,638	4,363,638	4,363,638
Non-Instructional	0	0	0	0	0	0	0	0
Extracurricular Activities	0	0	0	0	0	0	0	0
Facilities & Construction	0	0	0	0	0	0	0	0
Debt Service	0	0	0	0	0	0	0	0
Other Uses of Funds	0	0	0	0	0	0	0	0
<i>Total Expenditures</i>	\$4,022,796	\$4,142,004	\$3,982,572	\$3,965,003	\$4,200,000	\$4,363,638	\$4,363,638	\$4,363,638
<i>Ending Fund Balance</i>	\$0	\$1	\$431,961	\$627,464	\$790,732	\$790,362	\$789,992	\$789,622

Student Managed Student Activity Fund (200)

A fund provided to account for those student activity programs, which have student participation in the activity and have students involved in the management of the program. This fund typically includes those student activities, which consist of a student body, student president, student treasurer, and faculty advisor.

	FY 2016 Actual	FY 2017 Actual	FY 2018 Actual	FY 2019 Est. Actual	FY 2020 Budget	FY 2021 Forecast	FY 2022 Forecast	FY 2023 Forecast
<i>Revenues</i>								
Local	\$618,969	\$483,663	\$482,556	\$549,487	\$600,000	\$600,000	\$600,000	\$600,000
State	0	0	0	0	0	0	0	0
Federal	0	0	0	0	0	0	0	0
Other	0	0	0	0	0	0	0	0
<i>Total Revenue</i>	\$618,969	\$483,663	\$482,556	\$549,487	\$600,000	\$600,000	\$600,000	\$600,000
<i>Expenditures (by object)</i>								
Salaries	\$16,117	(\$13,457)	\$94	\$0	(\$94)	\$0	\$0	\$0
Benefits	7,175	(2,990)	48	0	92	0	0	0
Purchase Services	0	0	2,832	4,100	(6,543)	0	0	0
Materials & Supplies	0	0	24,357	40,367	(24,544)	0	0	0
Capital Outlay	0	0	0	0	0	0	0	0
Other Objects	531,947	619,396	449,312	474,524	597,851	600,000	600,000	600,000
Other Uses of Funds	0	0	0	0	0	0	0	0
<i>Total Expenditures</i>	\$555,239	\$602,949	\$476,643	\$518,991	\$566,761	\$600,000	\$600,000	\$600,000
<i>Expenditures (by function)</i>								
Instruction	\$0	\$0	\$57,277	\$62,868	(\$36,486)	\$0	\$0	\$0
Supporting Services	0	0	3,402	1,241	(1,444)	0	0	0
Non-Instructional	0	0	0	0	0	0	0	0
Extracurricular Activities	555,238	602,949	415,964	454,882	604,691	600,000	600,000	600,000
Facilities & Construction	0	0	0	0	0	0	0	0
Debt Service	0	0	0	0	0	0	0	0
Other Uses of Funds	0	0	0	0	0	0	0	0
<i>Total Expenditures</i>	\$555,238	\$602,949	\$476,643	\$518,991	\$566,761	\$600,000	\$600,000	\$600,000
<i>Ending Fund Balance</i>	\$647,418	\$528,132	\$534,045	\$564,541	\$597,780	\$597,780	\$597,780	\$597,780

District Managed Student Activity Fund (300)

A fund provided to account for those student activity programs, which have student participation in the activity but do not have student management of the programs. This fund would usually include athletic programs but could also include band, cheerleaders, flag corps, and other similar types of activities.

	FY 2016 Actual	FY 2017 Actual	FY 2018 Actual	FY 2019 Est. Actual	FY 2020 Budget	FY 2021 Forecast	FY 2022 Forecast	FY 2023 Forecast
<i>Revenues</i>								
Local	\$183,234	\$114,001	\$89,511	\$96,111	\$400,000	\$400,000	\$400,000	\$400,000
State	0	0	0	0	0	0	0	0
Federal	0	0	0	0	0	0	0	0
Other	0	0	0	0	0	0	0	0
<i>Total Revenue</i>	<i>\$183,234</i>	<i>\$114,001</i>	<i>\$89,511</i>	<i>\$96,111</i>	<i>\$400,000</i>	<i>\$400,000</i>	<i>\$400,000</i>	<i>\$400,000</i>
<i>Expenditures (by object)</i>								
Salaries	\$6,263	(\$1,023)	\$75	\$0	\$372	\$5,912	\$5,912	\$5,912
Benefits	1,958	(497)	26	0	422	1,876	1,876	1,876
Purchase Services	0	0	0	150	(144)	0	0	0
Materials & Supplies	127,010	157,658	109,672	82,168	126,628	392,212	392,212	392,212
Capital Outlay	0	0	0	0	3,274	0	0	0
Other Objects	0	0	0	13,261	(2,656)	0	0	0
Other Uses of Funds	0	0	0	0	0	0	0	0
<i>Total Expenditures</i>	<i>\$135,231</i>	<i>\$156,138</i>	<i>\$109,773</i>	<i>\$95,579</i>	<i>\$127,897</i>	<i>\$400,000</i>	<i>\$400,000</i>	<i>\$400,000</i>
<i>Expenditures (by function)</i>								
Instruction	\$0	\$0	\$364	\$726	(\$109)	\$0	\$0	\$0
Supporting Services	0	0	26	1,171	0	0	0	0
Non-Instructional	0	0	0	0	1,874	0	0	0
Extracurricular Activities	135,231	156,138	109,383	93,682	126,132	400,000	400,000	400,000
Facilities & Construction	0	0	0	0	0	0	0	0
Debt Service	0	0	0	0	0	0	0	0
Other Uses of Funds	0	0	0	0	0	0	0	0
<i>Total Expenditures</i>	<i>\$135,231</i>	<i>\$156,138</i>	<i>\$109,773</i>	<i>\$95,579</i>	<i>\$127,897</i>	<i>\$400,000</i>	<i>\$400,000</i>	<i>\$400,000</i>
<i>Ending Fund Balance</i>	<i>\$189,827</i>	<i>\$147,690</i>	<i>\$127,428</i>	<i>\$127,960</i>	<i>\$400,064</i>	<i>\$400,064</i>	<i>\$400,064</i>	<i>\$400,064</i>

Auxiliary Services (NPSS) Fund (401)

A fund used to account for monies, which provide services and materials to pupils attending non-public schools within the school district.

	FY 2016 Actual	FY 2017 Actual	FY 2018 Actual	FY 2019 Est. Actual	FY 2020 Budget	FY 2021 Forecast	FY 2022 Forecast	FY 2023 Forecast
<i>Revenues</i>								
Local	\$348,537	\$19,304	\$13,009	\$714	\$306,452	\$306,452	\$306,452	\$306,452
State	8,467,813	8,935,596	8,700,666	8,634,311	9,193,548	9,193,548	9,193,548	9,193,548
Federal	0	0	0	0	0	0	0	0
Other	0	495,000	0	0	0	0	0	0
<i>Total Revenue</i>	\$8,816,350	\$9,449,900	\$8,713,675	\$8,635,025	\$9,500,000	\$9,500,000	\$9,500,000	\$9,500,000
<i>Expenditures (by object)</i>								
Salaries	\$1,362,879	\$1,475,442	\$1,604,082	\$1,927,579	(\$156,358)	\$1,350,580	\$1,350,580	\$1,350,580
Benefits	605,464	647,819	698,861	855,015	11,059	600,000	600,000	600,000
Purchase Services	1,764,418	1,448,035	1,518,097	1,229,862	394,537	1,748,495	1,748,495	1,748,495
Materials & Supplies	3,425,080	2,797,232	3,515,938	2,881,118	1,688,593	3,394,170	3,394,170	3,394,170
Capital Outlay	2,089,382	1,817,242	2,143,134	1,258,738	1,172,425	2,070,527	2,070,527	2,070,527
Other Objects	339,290	(338,163)	550	882	1,289	336,228	336,228	336,228
Other Uses of Funds	0	0	495,000	0	0	0	0	0
<i>Total Expenditures</i>	\$9,586,513	\$7,847,607	\$9,975,662	\$8,153,194	\$3,111,546	\$9,500,000	\$9,500,000	\$9,500,000
<i>Expenditures (by function)</i>								
Instruction	\$0	\$0	\$0	\$5,916	\$0	\$0	\$0	\$0
Supporting Services	485,954	269,968	298,367	79,232	(253,577)	326,812	326,812	326,812
Non-Instructional	9,100,559	7,577,639	9,182,295	8,068,046	3,365,123	9,173,188	9,173,188	9,173,188
Extracurricular Activities	0	0	0	0	0	0	0	0
Facilities & Construction	0	0	0	0	0	0	0	0
Debt Service	0	0	0	0	0	0	0	0
Other Uses of Funds	0	0	495,000	0	0	0	0	0
<i>Total Expenditures</i>	\$9,586,513	\$7,847,607	\$9,975,662	\$8,153,194	\$3,111,546	\$9,500,000	\$9,500,000	\$9,500,000
<i>Ending Fund Balance</i>	\$2,821,605	\$4,423,898	\$3,161,911	\$3,643,742	\$10,032,196	\$10,032,196	\$10,032,196	\$10,032,196

Management Information System Fund (432)

A fund provided for hardware and software development, or other costs associated with the requirements of the management information system. This funding source expired prior to FY 2014 with some carryover expenses in FY2014, FY2015, and FY2016.

	FY 2016 Actual	FY 2017 Actual	FY 2018 Actual	FY 2019 Est. Actual	FY 2020 Budget	FY 2021 Forecast	FY 2022 Forecast	FY 2023 Forecast
Revenues								
Local	\$0	\$0	\$0	\$0	\$0	\$0	\$0	\$0
State	0	0	0	0	0	0	0	0
Federal	0	0	0	0	0	0	0	0
Other	0	0	0	0	0	0	0	0
Total Revenue	\$0	\$0	\$0	\$0	\$0	\$0	\$0	\$0
Expenditures (by object)								
Salaries	\$0	\$0	\$0	\$0	\$0	\$0	\$0	\$0
Benefits	0	3	0	0	0	0	0	0
Purchase Services	58	0	0	0	0	0	0	0
Materials & Supplies	0	0	0	0	0	0	0	0
Capital Outlay	0	0	0	0	0	0	0	0
Other Objects	0	0	0	0	0	0	0	0
Other Uses of Funds	0	0	0	0	0	0	0	0
Total Expenditures	\$58	\$3	\$0	\$0	\$0	\$0	\$0	\$0
Expenditures (by function)								
Instruction	\$0	\$0	\$0	\$0	\$0	\$0	\$0	\$0
Supporting Services	58	3	0	0	0	0	0	0
Non-Instructional	0	0	0	0	0	0	0	0
Extracurricular Activities	0	0	0	0	0	0	0	0
Facilities & Construction	0	0	0	0	0	0	0	0
Debt Service	0	0	0	0	0	0	0	0
Other Uses of Funds	0	0	0	0	0	0	0	0
Total Expenditures	\$58	\$3	\$0	\$0	\$0	\$0	\$0	\$0
Ending Fund Balance	\$2	(\$1)	(\$1)	(\$1)	(\$1)	(\$1)	(\$1)	(\$1)

Public School Preschool Fund (439)

A fund to assist school districts in paying the cost of preschool programs for three and four year olds.

	FY 2016 Actual	FY 2017 Actual	FY 2018 Actual	FY 2019 Est. Actual	FY 2020 Budget	FY 2021 Forecast	FY 2022 Forecast	FY 2023 Forecast
Revenues								
Local	\$0	(\$52,590)	\$0	\$1,021,090	\$0	\$0	\$0	\$0
State	432,425	717,534	909,796	240,218	2,000,000	2,000,000	2,000,000	2,000,000
Federal	0	0	282,652	0	0	0	0	0
Other	0	216,000	145,000	394,000	0	0	0	0
Total Revenue	\$432,425	\$880,944	\$1,337,448	\$1,655,308	\$2,000,000	\$2,000,000	\$2,000,000	\$2,000,000
Expenditures (by object)								
Salaries	\$233,098	\$427,649	\$611,741	\$759,099	\$948,440	\$1,000,000	\$1,000,000	\$1,000,000
Benefits	108,715	177,555	233,414	277,942	361,052	500,000	500,000	500,000
Purchase Services	35,055	116,582	117,976	250,610	290,306	200,000	200,000	200,000
Materials & Supplies	249,050	105,517	261,133	26,355	82,272	300,000	300,000	300,000
Capital Outlay	0	0	0	0	0	0	0	0
Other Objects	0	0	0	0	0	0	0	0
Other Uses of Funds	15,000	0	216,000	145,000	(145,000)	0	0	0
Total Expenditures	\$640,918	\$827,303	\$1,440,264	\$1,459,006	\$1,537,069	\$2,000,000	\$2,000,000	\$2,000,000
Expenditures (by function)								
Instruction	\$625,918	\$827,303	\$1,018,468	\$519,312	\$816,203	\$2,000,000	\$2,000,000	\$2,000,000
Supporting Services	0	0	205,796	794,694	865,866	0	0	0
Non-Instructional	0	0	0	0	0	0	0	0
Extracurricular Activities	0	0	0	0	0	0	0	0
Facilities & Construction	0	0	0	0	0	0	0	0
Debt Service	0	0	0	0	0	0	0	0
Other Uses of Funds	15,000	0	216,000	145,000	(145,000)	0	0	0
Total Expenditures	\$640,918	\$827,303	\$1,440,264	\$1,459,006	\$1,537,069	\$2,000,000	\$2,000,000	\$2,000,000
Ending Fund Balance	(\$167,708)	(\$114,067)	(\$216,883)	(\$20,581)	\$442,350	\$442,350	\$442,350	\$442,350

Data Communications for Schools Buildings Fund (451)

A fund provided to account for money appropriated for Ohio Educational Computer Network Connections.

	FY 2016 Actual	FY 2017 Actual	FY 2018 Actual	FY 2019 Est. Actual	FY 2020 Budget	FY 2021 Forecast	FY 2022 Forecast	FY 2023 Forecast
Revenues								
Local	\$0	\$0	\$0	\$0	\$0	\$0	\$0	\$0
State	0	0	0	0	0	0	0	0
Federal	0	0	0	0	0	0	0	0
Other	0	0	0	0	0	0	0	0
Total Revenue	\$0	\$0	\$0	\$0	\$0	\$0	\$0	\$0
Expenditures (by object)								
Salaries	\$0	\$0	\$0	\$0	\$0	\$0	\$0	\$0
Benefits	0	0	0	0	0	0	0	0
Purchase Services	0	345,010	0	0	0	0	0	0
Materials & Supplies	0	0	0	0	0	0	0	0
Capital Outlay	0	0	0	0	0	0	0	0
Other Objects	0	0	0	0	0	0	0	0
Other Uses of Funds	0	0	0	0	0	0	0	0
Total Expenditures	\$0	\$345,010	\$0	\$0	\$0	\$0	\$0	\$0
Expenditures (by function)								
Instruction	\$0	\$0	\$0	\$0	\$0	\$0	\$0	\$0
Supporting Services	0	345,010	0	0	0	0	0	0
Non-Instructional	0	0	0	0	0	0	0	0
Extracurricular Activities	0	0	0	0	0	0	0	0
Facilities & Construction	0	0	0	0	0	0	0	0
Debt Service	0	0	0	0	0	0	0	0
Other Uses of Funds	0	0	0	0	0	0	0	0
Total Expenditures	\$0	\$345,010	\$0	\$0	\$0	\$0	\$0	\$0
Ending Fund Balance	\$345,010	\$0	\$0	\$0	\$0	\$0	\$0	\$0

School Net Professional Development Fund (452)

A fund provided to account for a limited number of professional development subsidy grants.

	FY 2016 Actual	FY 2017 Actual	FY 2018 Actual	FY 2019 Est. Actual	FY 2020 Budget	FY 2021 Forecast	FY 2022 Forecast	FY 2023 Forecast
Revenues								
Local	\$0	\$0	\$0	\$0	\$0	\$0	\$0	\$0
State	0	0	0	0	0	0	0	0
Federal	0	0	0	0	0	0	0	0
Other	0	0	0	0	0	0	0	0
Total Revenue	\$0	\$0	\$0	\$0	\$0	\$0	\$0	\$0
Expenditures (by object)								
Salaries	\$0	\$0	\$0	\$0	\$0	\$0	\$0	\$0
Benefits	0	0	0	0	0	0	0	0
Purchase Services	150	40	0	0	0	0	0	0
Materials & Supplies	0	0	0	0	0	0	0	0
Capital Outlay	76	0	0	0	0	0	0	0
Other Objects	0	0	0	0	0	0	0	0
Other Uses of Funds	0	0	0	0	0	0	0	0
Total Expenditures	\$226	\$40	\$0	\$0	\$0	\$0	\$0	\$0
Expenditures (by function)								
Instruction	\$0	\$0	\$0	\$0	\$0	\$0	\$0	\$0
Supporting Services	226	40	0	0	0	0	0	0
Non-Instructional	0	0	0	0	0	0	0	0
Extracurricular Activities	0	0	0	0	0	0	0	0
Facilities & Construction	0	0	0	0	0	0	0	0
Debt Service	0	0	0	0	0	0	0	0
Other Uses of Funds	0	0	0	0	0	0	0	0
Total Expenditures	\$226	\$40	\$0	\$0	\$0	\$0	\$0	\$0
Ending Fund Balance	\$40	\$0	\$0	\$0	\$0	\$0	\$0	\$0

Vocational Education Enhancement Fund (461)

This fund reflects state grants to advance vocational education programs, such as school-based agricultural education.

	FY 2016 Actual	FY 2017 Actual	FY 2018 Actual	FY 2019 Est. Actual	FY 2020 Budget	FY 2021 Forecast	FY 2022 Forecast	FY 2023 Forecast
Revenues								
Local	\$0	\$0	\$0	\$0	\$0	\$0	\$0	\$0
State	8,848	11,940	8,700	7,388	9,000	9,000	9,000	9,000
Federal	0	0	7,612	0	0	0	0	0
Other	10,000	20,000	12,000	25,000	11,000	11,000	11,000	11,000
Total Revenue	\$18,848	\$31,940	\$28,312	\$32,388	\$20,000	\$20,000	\$20,000	\$20,000
Expenditures (by object)								
Salaries	\$0	\$2,858	\$0	\$4,356	(\$1,301)	\$0	\$0	\$0
Benefits	0	507	0	709	(127)	0	0	0
Purchase Services	17,847	0	29,207	3,250	33,933	16,436	16,436	16,436
Materials & Supplies	1,170	1,021	0	0	0	311	311	311
Capital Outlay	0	0	0	0	0	0	0	0
Other Objects	0	0	0	0	0	0	0	0
Other Uses of Funds	2,000	10,000	20,000	12,000	(12,000)	3,253	3,253	3,253
Total Expenditures	\$21,017	\$14,386	\$49,207	\$20,315	\$20,505	\$20,000	\$20,000	\$20,000
Expenditures (by function)								
Instruction	\$0	\$0	\$0	\$5,065	(\$1,428)	\$0	\$0	\$0
Supporting Services	19,017	4,386	29,207	3,250	33,933	18,097	18,097	18,097
Non-Instructional	0	0	0	0	0	0	0	0
Extracurricular Activities	0	0	0	0	0	0	0	0
Facilities & Constr. Services	0	0	0	0	0	0	0	0
Debt Service	0	0	0	0	0	0	0	0
Other Uses of Funds	2,000	10,000	20,000	12,000	(12,000)	1,903	1,903	1,903
Total Expenditures	\$21,017	\$14,386	\$49,207	\$20,315	\$20,505	\$20,000	\$20,000	\$20,000
Ending Fund Balance	(\$1,098)	\$16,456	(\$4,439)	\$7,634	\$7,129	\$7,129	\$7,129	\$7,129

Alternative Schools Fund (463)

A fund used to account for alternative educational programs for existing and new at-risk and delinquent youth. Programs shall be focused on youth in one or more of the following categories: those who have been expelled or suspended dropped out of school or are at risk of dropping out of school, habitually truant or disruptive, or probation or on parole from a Department of Youth Services' facility.

	FY 2016 Actual	FY 2017 Actual	FY 2018 Actual	FY 2019 Est. Actual	FY 2020 Budget	FY 2021 Forecast	FY 2022 Forecast	FY 2023 Forecast
Revenues								
Local	\$0	\$0	\$0	\$0	\$0	\$0	\$0	\$0
State	230,083	295,901	51,390	0	348,220	348,220	348,220	348,220
Federal	0	0	0	0	0	0	0	0
Other	32,000	44,000	20,000	394,000	51,780	51,780	51,780	51,780
Total Revenue	\$262,083	\$339,901	\$71,390	\$394,000	\$400,000	\$400,000	\$400,000	\$400,000
Expenditures (by object)								
Salaries	\$62,323	\$129,801	\$19,925	\$0	\$0	\$169,665	\$169,665	\$169,665
Benefits	25,752	49,974	1,618	0	0	65,322	65,322	65,322
Purchase Services	201,150	90,757	3,059	0	0	118,630	118,630	118,630
Materials & Supplies	815	3,485	0	0	0	4,555	4,555	4,555
Capital Outlay	0	0	0	0	0	0	0	0
Other Objects	0	0	0	0	0	0	0	0
Other Uses of Funds	0	32,000	44,000	20,000	(20,000)	41,828	41,828	41,828
Total Expenditures	\$290,040	\$306,017	\$68,602	\$20,000	(\$20,000)	\$400,000	\$400,000	\$400,000
Expenditures (by function)								
Instruction	\$0	\$0	\$7,438	\$0	\$0	\$0	\$0	\$0
Supporting Services	290,040	274,017	17,164	0	0	358,172	358,172	358,172
Non-Instructional	0	0	0	0	0	0	0	0
Extracurricular Activities	0	0	0	0	0	0	0	0
Facilities & Construction	0	0	0	0	0	0	0	0
Debt Service	0	0	0	0	0	0	0	0
Other Uses of Funds	0	32,000	44,000	20,000	(20,000)	41,828	41,828	41,828
Total Expenditures	\$290,040	\$306,017	\$68,602	\$20,000	(\$20,000)	\$400,000	\$400,000	\$400,000
Ending Fund Balance	(\$31,809)	\$2,075	\$4,863	\$378,863	\$798,863	\$798,863	\$798,863	\$798,863

Straight A. Earmark Fund (466)

This fund accounts for grant monies received through the Straight A Program. These grant monies are restricted for projects that will provide advancement in student achievement, achieve spending reductions in the five-year forecast, or allow a greater share of resources to be utilized in the classroom.

	FY 2016 Actual	FY 2017 Actual	FY 2018 Actual	FY 2019 Est. Actual	FY 2020 Budget	FY 2021 Forecast	FY 2022 Forecast	FY 2023 Forecast
<i>Revenues</i>								
Local	\$0	\$0	\$0	\$0	\$0	\$0	\$0	\$0
State	0	0	0	0	0	0	0	0
Federal	0	0	0	0	0	0	0	0
Other	0	0	0	0	0	0	0	0
<i>Total Revenue</i>	<i>\$0</i>	<i>\$0</i>	<i>\$0</i>	<i>\$0</i>	<i>\$0</i>	<i>\$0</i>	<i>\$0</i>	<i>\$0</i>
<i>Expenditures (by object)</i>								
Salaries	\$0	\$0	\$0	\$0	\$0	\$0	\$0	\$0
Benefits	0	0	0	0	0	0	0	0
Purchase Services	0	0	0	0	0	0	0	0
Materials & Supplies	0	0	0	0	0	0	0	0
Capital Outlay	0	0	0	0	0	0	0	0
Other Objects	0	0	0	0	0	0	0	0
Other Uses of Funds	0	0	0	0	0	0	0	0
<i>Total Expenditures</i>	<i>\$0</i>	<i>\$0</i>	<i>\$0</i>	<i>\$0</i>	<i>\$0</i>	<i>\$0</i>	<i>\$0</i>	<i>\$0</i>
<i>Expenditures (by function)</i>								
Instruction	\$0	\$0	\$0	\$0	\$0	\$0	\$0	\$0
Supporting Services	0	0	0	0	0	0	0	0
Non-Instructional	0	0	0	0	0	0	0	0
Extracurricular Activities	0	0	0	0	0	0	0	0
Facilities & Construction	0	0	0	0	0	0	0	0
Debt Service	0	0	0	0	0	0	0	0
Other Uses of Funds	0	0	0	0	0	0	0	0
<i>Total Expenditures</i>	<i>\$0</i>	<i>\$0</i>	<i>\$0</i>	<i>\$0</i>	<i>\$0</i>	<i>\$0</i>	<i>\$0</i>	<i>\$0</i>
<i>Ending Fund Balance</i>	<i>\$0</i>	<i>\$0</i>	<i>\$0</i>	<i>\$0</i>	<i>\$0</i>	<i>\$0</i>	<i>\$0</i>	<i>\$0</i>

Miscellaneous State Grants Fund (499)

A fund used to account for various monies received from state agencies, which are not classified elsewhere. A separate special cost center must be used for each grant.

	FY 2016 Actual	FY 2017 Actual	FY 2018 Actual	FY 2019 Est. Actual	FY 2020 Budget	FY 2021 Forecast	FY 2022 Forecast	FY 2023 Forecast
<i>Revenues</i>								
Local	\$0	\$0	\$520	\$4,436	\$0	\$0	\$0	\$0
State	896,093	1,879,253	1,096,683	2,113,565	3,000,000	3,000,000	3,000,000	3,000,000
Federal	0	0	5,222	0	0	0	0	0
Other	0	0	0	0	0	0	0	0
Total Revenue	\$896,093	\$1,879,253	\$1,102,425	\$2,118,001	\$3,000,000	\$3,000,000	\$3,000,000	\$3,000,000
<i>Expenditures (by object)</i>								
Salaries	\$76,579	\$52,937	\$43,704	\$2,893	\$68,654	\$77,003	\$77,003	\$77,003
Benefits	26,707	15,390	23,002	(2,862)	26,413	22,386	22,386	22,386
Purchase Services	98,705	153,516	518,945	160,804	250,791	223,309	223,309	223,309
Materials & Supplies	296,960	1,168,615	352,983	560,815	422,740	1,699,896	1,699,896	1,699,896
Capital Outlay	47,127	668,463	8,184	236,554	380,075	972,363	972,363	972,363
Other Objects	808	3,467	6,997	(4,478)	4,324	5,043	5,043	5,043
Other Uses of Funds	0	0	0	0	0	0	0	0
Total Expenditures	\$546,886	\$2,062,388	\$953,815	\$953,726	\$1,152,997	\$3,000,000	\$3,000,000	\$3,000,000
<i>Expenditures (by function)</i>								
Instruction	\$205,468	\$127,862	\$726,749	\$753,746	\$1,012,326	\$185,991	\$185,991	\$185,991
Supporting Services	341,418	1,934,526	226,636	198,390	140,656	2,814,009	2,814,009	2,814,009
Non-Instructional	0	0	430	0	0	0	0	0
Extracurricular Activities	0	0	0	1,590	15	0	0	0
Facilities & Construction	0	0	0	0	0	0	0	0
Debt Service	0	0	0	0	0	0	0	0
Other Uses of Funds	0	0	0	0	0	0	0	0
Total Expenditures	\$546,886	\$2,062,388	\$953,815	\$953,726	\$1,152,997	\$3,000,000	\$3,000,000	\$3,000,000
Ending Fund Balance	\$462,065	\$278,930	\$427,540	\$1,591,815	\$3,438,818	\$3,438,818	\$3,438,818	\$3,438,818

Race to the Top Fund (506)

To provide, for either a new program or expansion of an existing program, support initiatives in the following areas: Standards and Assessments; Using Data to improve Instruction; Great Teachers and Leaders; and Turning Around the Lowest-Achieving Schools.

	FY 2016 Actual	FY 2017 Actual	FY 2018 Actual	FY 2019 Est. Actual	FY 2020 Budget	FY 2021 Forecast	FY 2022 Forecast	FY 2023 Forecast
<i>Revenues</i>								
Local	\$0	\$0	\$0	\$0	\$0	\$0	\$0	\$0
State	0	0	0	0	0	0	0	0
Federal	4,288,686	0	0	0	0	0	0	0
Other	0	0	0	0	0	0	0	0
<i>Total Revenue</i>	<i>\$4,288,686</i>	<i>\$0</i>	<i>\$0</i>	<i>\$0</i>	<i>\$0</i>	<i>\$0</i>	<i>\$0</i>	<i>\$0</i>
<i>Expenditures (by object)</i>								
Salaries	\$805,921	\$56,429	\$0	\$0	\$0	\$0	\$0	\$0
Benefits	147,667	9,667	0	0	0	0	0	0
Purchase Services	574,677	0	0	0	0	0	0	0
Materials & Supplies	180,663	0	0	0	0	0	0	0
Capital Outlay	226,176	0	0	0	0	0	0	0
Other Objects	0	0	0	0	0	0	0	0
Other Uses of Funds	1,346,000	0	0	0	0	0	0	0
<i>Total Expenditures</i>	<i>\$3,281,104</i>	<i>\$66,096</i>	<i>\$0</i>	<i>\$0</i>	<i>\$0</i>	<i>\$0</i>	<i>\$0</i>	<i>\$0</i>
<i>Expenditures (by function)</i>								
Instruction	\$103,968	\$0	\$0	\$0	\$0	\$0	\$0	\$0
Supporting Services	1,831,136	66,096	0	0	0	0	0	0
Non-Instructional	0	0	0	0	0	0	0	0
Extracurricular Activities	0	0	0	0	0	0	0	0
Facilities & Construction	0	0	0	0	0	0	0	0
Debt Service	0	0	0	0	0	0	0	0
Other Uses of Funds	1,346,000	0	0	0	0	0	0	0
<i>Total Expenditures</i>	<i>\$3,281,104</i>	<i>\$66,096</i>	<i>\$0</i>	<i>\$0</i>	<i>\$0</i>	<i>\$0</i>	<i>\$0</i>	<i>\$0</i>
<i>Ending Fund Balance</i>	<i>\$66,096</i>	<i>(\$0)</i>	<i>(\$0)</i>	<i>(\$0)</i>	<i>(\$0)</i>	<i>(\$0)</i>	<i>(\$0)</i>	<i>(\$0)</i>

School Maintenance and Operational Assistance (Impact Aid/SAFA) Fund (512)

Maintenance and operational funds aid school districts significantly affected (1) by a loss of revenue from taxable real property acquired by the federal government; (2) by provision of public education to children who live on federal property; or (3) by a sudden and substantial increase in school attendance because of federal activities.

	FY 2016 Actual	FY 2017 Actual	FY 2018 Actual	FY 2019 Est. Actual	FY 2020 Budget	FY 2021 Forecast	FY 2022 Forecast	FY 2023 Forecast
Revenues								
Local	\$0	\$0	\$0	\$0	\$0	\$0	\$0	\$0
State	0	0	0	0	0	0	0	0
Federal	58,653	0	177,859	139,122	300,000	300,000	300,000	300,000
Other	0	0	0	0	0	0	0	0
Total Revenue	\$58,653	\$0	\$177,859	\$139,122	\$300,000	\$300,000	\$300,000	\$300,000
Expenditures (by object)								
Salaries	\$18,646	\$8,441	\$0	\$0	\$0	\$0	\$0	\$0
Benefits	8,383	3,348	0	0	0	0	0	0
Purchase Services	0	34,220	284,898	132,236	13,730	300,000	300,000	300,000
Materials & Supplies	0	0	0	1,051	0	0	0	0
Capital Outlay	0	0	0	0	0	0	0	0
Other Objects	0	0	0	0	0	0	0	0
Other Uses of Funds	0	0	0	0	0	0	0	0
Total Expenditures	\$27,029	\$46,009	\$284,898	\$133,286	\$13,730	\$300,000	\$300,000	\$300,000
Expenditures (by function)								
Instruction	\$0	\$0	\$0	\$524	\$0	\$0	\$0	\$0
Supporting Services	27,029	46,009	284,898	132,762	13,730	300,000	300,000	300,000
Non-Instructional	0	0	0	0	0	0	0	0
Extracurricular Activities	0	0	0	0	0	0	0	0
Facilities & Construction	0	0	0	0	0	0	0	0
Debt Service	0	0	0	0	0	0	0	0
Other Uses of Funds	0	0	0	0	0	0	0	0
Total Expenditures	\$27,029	\$46,009	\$284,898	\$133,286	\$13,730	\$300,000	\$300,000	\$300,000
Ending Fund Balance	\$173,852	\$127,843	\$20,804	\$26,640	\$312,909	\$312,909	\$312,909	\$312,909

IDEA, Part B Special Education, Education of Handicapped Children Fund (516)

Grants to assist states in providing an appropriate public education to all children with disabilities.

	FY 2016 Actual	FY 2017 Actual	FY 2018 Actual	FY 2019 Est. Actual	FY 2020 Budget	FY 2021 Forecast	FY 2022 Forecast	FY 2023 Forecast
Revenues								
Local	\$0	\$0	\$0	\$0	\$0	\$0	\$0	\$0
State	0	0	0	0	0	0	0	0
Federal	17,676,875	19,584,649	14,814,009	25,454,795	17,883,361	17,883,361	17,883,361	17,883,361
Other	3,337,000	2,318,000	1,255,000	0	2,116,639	2,116,639	2,116,639	2,116,639
Total Revenue	\$21,013,875	\$21,902,649	\$16,069,009	\$25,454,795	\$20,000,000	\$20,000,000	\$20,000,000	\$20,000,000
Expenditures (by object)								
Salaries	\$11,587,056	\$10,676,767	\$9,658,421	\$13,241,327	\$8,230,776	\$9,517,891	\$9,517,891	\$9,517,891
Benefits	3,267,382	4,656,580	4,296,565	5,620,187	4,522,041	4,151,147	4,151,147	4,151,147
Purchase Services	321,691	422,163	565,548	727,103	1,101,573	376,341	376,341	376,341
Materials & Supplies	2,791,262	1,670,536	2,576,174	638,338	1,167,897	1,489,213	1,489,213	1,489,213
Capital Outlay	161,275	1,369,670	527,947	1,010,710	86,462	1,221,003	1,221,003	1,221,003
Other Objects	173,441	302,436	0	749,014	556,732	269,609	269,609	269,609
Other Uses of Funds	175,000	3,337,000	2,318,000	1,255,000	1,063,000	2,974,796	2,974,796	2,974,796
Total Expenditures	\$18,477,107	\$22,435,152	\$19,942,655	\$23,241,679	\$16,728,481	\$20,000,000	\$20,000,000	\$20,000,000
Expenditures (by function)								
Instruction	\$13,988,184	\$13,198,510	\$11,087,724	\$15,050,390	\$7,644,608	\$11,765,920	\$11,765,920	\$11,765,920
Supporting Services	3,703,707	5,112,216	5,541,622	6,173,851	7,098,315	4,557,326	4,557,326	4,557,326
Non-Instructional	610,216	787,426	995,309	762,438	922,558	701,958	701,958	701,958
Extracurricular Activities	0	0	0	0	0	0	0	0
Facilities & Construction	0	0	0	0	0	0	0	0
Debt Service	0	0	0	0	0	0	0	0
Other Uses of Funds	175,000	3,337,000	2,318,000	1,255,000	1,063,000	2,974,796	2,974,796	2,974,796
Total Expenditures	\$18,477,107	\$22,435,152	\$19,942,655	\$23,241,679	\$16,728,481	\$20,000,000	\$20,000,000	\$20,000,000
Ending Fund Balance	\$1,204,055	\$671,552	(\$3,202,094)	(\$988,978)	\$2,282,542	\$2,282,542	\$2,282,542	\$2,282,542

Vocational Education: Carl D. Perkins Vocational Education Act of 1984 Fund (524)

Funds to boards of education, teacher-training institutions, and the state administering agency for cooperating in development of vocational education programs.

	FY 2016 Actual	FY 2017 Actual	FY 2018 Actual	FY 2019 Est. Actual	FY 2020 Budget	FY 2021 Forecast	FY 2022 Forecast	FY 2023 Forecast
<i>Revenues</i>								
Local	\$0	\$0	\$0	\$0	\$0	\$0	\$0	\$0
State	0	0	0	0	0	0	0	0
Federal	1,771,607	1,904,525	1,310,990	1,689,410	1,714,667	1,714,667	1,714,667	1,714,667
Other	223,000	428,000	110,000	126,000	385,333	385,333	385,333	385,333
<i>Total Revenue</i>	<i>\$1,994,607</i>	<i>\$2,332,525</i>	<i>\$1,420,990</i>	<i>\$1,815,410</i>	<i>\$2,100,000</i>	<i>\$2,100,000</i>	<i>\$2,100,000</i>	<i>\$2,100,000</i>
<i>Expenditures (by object)</i>								
Salaries	\$531,217	\$503,274	\$387,904	\$359,798	\$506,462	\$519,044	\$519,044	\$519,044
Benefits	205,432	191,569	165,207	165,114	231,661	197,571	197,571	197,571
Purchase Services	169,838	350,101	211,665	345,128	563,049	361,072	361,072	361,072
Materials & Supplies	338,174	333,864	149,035	209,187	413,350	344,325	344,325	344,325
Capital Outlay	842,328	413,185	329,425	651,023	702,067	426,132	426,132	426,132
Other Objects	3,830	21,205	300	75	30,503	21,869	21,869	21,869
Other Uses of Funds	163,000	223,000	428,000	110,000	(110,000)	229,987	229,987	229,987
<i>Total Expenditures</i>	<i>\$2,253,819</i>	<i>\$2,036,198</i>	<i>\$1,671,536</i>	<i>\$1,840,325</i>	<i>\$2,337,093</i>	<i>\$2,100,000</i>	<i>\$2,100,000</i>	<i>\$2,100,000</i>
<i>Expenditures (by function)</i>								
Instruction	\$1,302,265	\$1,003,998	\$612,683	\$1,165,928	\$1,512,976	\$1,035,457	\$1,035,457	\$1,035,457
Supporting Services	788,554	809,200	630,853	564,397	934,117	834,555	834,555	834,555
Non-Instructional	0	0	0	0	0	0	0	0
Extracurricular Activities	0	0	0	0	0	0	0	0
Facilities & Constr. Services	0	0	0	0	0	0	0	0
Debt Service	0	0	0	0	0	0	0	0
Other Uses of Funds	163,000	223,000	428,000	110,000	(110,000)	229,988	229,988	229,988
<i>Total Expenditures</i>	<i>\$2,253,819</i>	<i>\$2,036,198</i>	<i>\$1,671,536</i>	<i>\$1,840,325</i>	<i>\$2,337,093</i>	<i>\$2,100,000</i>	<i>\$2,100,000</i>	<i>\$2,100,000</i>
<i>Ending Fund Balance</i>	<i>(\$89,158)</i>	<i>\$207,169</i>	<i>(\$43,377)</i>	<i>(\$68,291)</i>	<i>(\$305,384)</i>	<i>(\$305,384)</i>	<i>(\$305,384)</i>	<i>(\$305,384)</i>

Title I School Improvement Stimulus A Fund (536)

To help schools improve the teaching and learning of children failing, or at risk of failing to meet challenging State academic achievement standards.

	FY 2016 Actual	FY 2017 Actual	FY 2018 Actual	FY 2019 Est. Actual	FY 2020 Budget	FY 2021 Forecast	FY 2022 Forecast	FY 2023 Forecast
<i>Revenues</i>								
Local	\$0	\$0	\$0	\$0	\$0	\$0	\$0	\$0
State	0	0	0	0	0	0	0	0
Federal	3,201,366	4,573,153	4,378,674	3,882,715	5,600,000	5,600,000	5,600,000	5,600,000
Other	11,000	247,000	1,100,000	1,040,000	0	0	0	0
<i>Total Revenue</i>	\$3,212,366	\$4,820,153	\$5,478,674	\$4,922,715	\$5,600,000	\$5,600,000	\$5,600,000	\$5,600,000
<i>Expenditures (by object)</i>								
Salaries	\$3,038,471	\$2,787,205	\$1,773,468	\$222,597	(\$121,578)	\$3,360,000	\$3,360,000	\$3,360,000
Benefits	1,155,584	1,050,606	653,201	68,636	54,506	1,680,000	1,680,000	1,680,000
Purchase Services	0	112,732	946,673	916,427	745,647	280,000	280,000	280,000
Materials & Supplies	0	92,082	988,124	1,054,459	289,173	112,000	112,000	112,000
Capital Outlay	0	37,526	1,127,873	990,728	(10,380)	112,000	112,000	112,000
Other Objects	19,566	147,233	0	15,045	4,964	56,000	56,000	56,000
Other Uses of Funds	0	11,000	247,000	1,100,000	(853,000)	0	0	0
<i>Total Expenditures</i>	\$4,213,621	\$4,238,384	\$5,736,339	\$4,367,892	\$109,331	\$5,600,000	\$5,600,000	\$5,600,000
<i>Expenditures (by function)</i>								
Instruction	\$0	\$175,074	\$2,200,159	\$2,136,394	\$410,143	\$310,000	\$310,000	\$310,000
Supporting Services	4,213,621	4,052,310	3,281,014	1,084,695	540,086	5,290,000	5,290,000	5,290,000
Non-Instructional	0	0	8,166	46,803	12,102	0	0	0
Extracurricular Activities	0	0	0	0	0	0	0	0
Facilities & Construction	0	0	0	0	0	0	0	0
Debt Service	0	0	0	0	0	0	0	0
Other Uses of Funds	0	11,000	247,000	1,100,000	(853,000)	0	0	0
<i>Total Expenditures</i>	\$4,213,621	\$4,238,384	\$5,736,339	\$4,367,892	\$109,331	\$5,600,000	\$5,600,000	\$5,600,000
<i>Ending Fund Balance</i>	(\$1,174,592)	(\$592,823)	(\$850,488)	(\$295,664)	\$5,195,005	\$5,195,005	\$5,195,005	\$5,195,005

Title I School Improvement Stimulus G Fund (537)

To raise the achievement of students in the lowest-performing schools.

	FY 2016 Actual	FY 2017 Actual	FY 2018 Actual	FY 2019 Est. Actual	FY 2020 Budget	FY 2021 Forecast	FY 2022 Forecast	FY 2023 Forecast
Revenues								
Local	\$0	\$0	\$0	\$0	\$0	\$0	\$0	\$0
State	0	0	0	0	0	0	0	0
Federal	2,591,081	3,262,624	4,564,055	5,637,435	3,759,248	3,759,248	3,759,248	3,759,248
Other	859,000	850,000	700,000	1,030,000	1,240,752	1,240,752	1,240,752	1,240,752
Total Revenue	\$3,450,081	\$4,112,624	\$5,264,055	\$6,667,435	\$5,000,000	\$5,000,000	\$5,000,000	\$5,000,000
Expenditures (by object)								
Salaries	\$1,061,096	\$1,231,887	\$1,547,083	\$2,308,102	\$2,009,180	\$1,774,850	\$1,774,850	\$1,774,850
Benefits	432,565	448,445	534,393	885,917	659,011	687,430	687,430	687,430
Purchase Services	931,201	574,910	1,317,654	2,130,881	1,900,812	1,236,556	1,236,556	1,236,556
Materials & Supplies	218,576	800,561	242,421	275,661	408,653	421,697	421,697	421,697
Capital Outlay	152,027	135,624	531,803	602,912	629,919	173,889	173,889	173,889
Other Objects	0	0	0	0	0	0	0	0
Other Uses of Funds	688,000	859,000	850,000	700,000	(700,000)	705,578	705,578	705,578
Total Expenditures	\$3,483,465	\$4,050,427	\$5,023,354	\$6,903,473	\$4,907,575	\$5,000,000	\$5,000,000	\$5,000,000
Expenditures (by function)								
Instruction	\$1,541,058	\$1,819,899	\$1,536,265	\$3,058,347	\$2,926,037	\$2,221,247	\$2,221,247	\$2,221,247
Supporting Services	1,253,507	1,371,183	2,629,290	3,145,126	2,685,042	1,793,232	1,793,232	1,793,232
Non-Instructional	900	345	7,799	0	(3,504)	1,288	1,288	1,288
Extracurricular Activities	0	0	0	0	0	0	0	0
Facilities & Construction	0	0	0	0	0	0	0	0
Debt Service	0	0	0	0	0	0	0	0
Other Uses of Funds	688,000	859,000	850,000	700,000	(700,000)	984,233	984,233	984,233
Total Expenditures	\$3,483,465	\$4,050,427	\$5,023,354	\$6,903,473	\$4,907,575	\$5,000,000	\$5,000,000	\$5,000,000
Ending Fund Balance	\$331,620	\$393,817	\$634,518	\$398,480	\$490,905	\$490,905	\$490,905	\$490,905

Nutrition Education and Training Program (A) Fund (542)

To encourage the effective dissemination of scientifically valid information to children participating or eligible to participate in the school lunch and related nutrition programs.

	FY 2016 Actual	FY 2017 Actual	FY 2018 Actual	FY 2019 Est. Actual	FY 2020 Budget	FY 2021 Forecast	FY 2022 Forecast	FY 2023 Forecast
<i>Revenues</i>								
Local	\$0	\$0	\$0	\$0	\$0	\$0	\$0	\$0
State	0	0	0	0	0	0	0	0
Federal	0	0	0	0	0	0	0	0
Other	0	0	0	0	0	0	0	0
<i>Total Revenue</i>	<i>\$0</i>	<i>\$0</i>	<i>\$0</i>	<i>\$0</i>	<i>\$0</i>	<i>\$0</i>	<i>\$0</i>	<i>\$0</i>
<i>Expenditures (by object)</i>								
Salaries	\$0	\$0	\$0	\$0	\$0	\$0	\$0	\$0
Benefits	0	0	0	0	0	0	0	0
Purchase Services	0	0	0	0	0	0	0	0
Materials & Supplies	0	0	0	0	0	0	0	0
Capital Outlay	0	0	0	0	0	0	0	0
Other Objects	0	0	0	0	0	0	0	0
Other Uses of Funds	0	0	0	0	0	0	0	0
<i>Total Expenditures</i>	<i>\$0</i>	<i>\$0</i>	<i>\$0</i>	<i>\$0</i>	<i>\$0</i>	<i>\$0</i>	<i>\$0</i>	<i>\$0</i>
<i>Expenditures (by function)</i>								
Instruction	\$0	\$0	\$0	\$0	\$0	\$0	\$0	\$0
Supporting Services	0	0	0	0	0	0	0	0
Non-Instructional	0	0	0	0	0	0	0	0
Extracurricular Activities	0	0	0	0	0	0	0	0
Facilities & Construction	0	0	0	0	0	0	0	0
Debt Service	0	0	0	0	0	0	0	0
Other Uses of Funds	0	0	0	0	0	0	0	0
<i>Total Expenditures</i>	<i>\$0</i>	<i>\$0</i>	<i>\$0</i>	<i>\$0</i>	<i>\$0</i>	<i>\$0</i>	<i>\$0</i>	<i>\$0</i>
<i>Ending Fund Balance</i>	<i>\$0</i>	<i>\$0</i>	<i>\$0</i>	<i>\$0</i>	<i>\$0</i>	<i>\$0</i>	<i>\$0</i>	<i>\$0</i>

Title III – Limited English Proficiency Fund (551)

Funds to develop and carry out elementary and secondary school programs, including activities at pre-school level, to meet the educational needs of children with limited English proficiency.

	FY 2016 Actual	FY 2017 Actual	FY 2018 Actual	FY 2019 Est. Actual	FY 2020 Budget	FY 2021 Forecast	FY 2022 Forecast	FY 2023 Forecast
Revenues								
Local	\$0	\$0	\$0	\$0	\$0	\$0	\$0	\$0
State	0	0	0	0	0	0	0	0
Federal	880,122	722,300	598,909	951,192	737,626	737,626	737,626	737,626
Other	0	159,000	30,000	114,000	162,374	162,374	162,374	162,374
Total Revenue	\$880,122	\$881,300	\$628,909	\$1,065,192	\$900,000	\$900,000	\$900,000	\$900,000
Expenditures (by object)								
Salaries	\$258,378	\$474,191	\$292,293	\$490,724	\$268,083	\$535,014	\$535,014	\$535,015
Benefits	85,332	157,050	114,443	147,417	97,693	177,195	177,195	177,195
Purchase Services	119,257	74,474	84,901	94,619	194,533	84,027	84,027	84,027
Materials & Supplies	274,330	51,868	135,173	61,195	180,359	58,521	58,521	58,521
Capital Outlay	87,035	28,631	67,280	34,363	55,758	32,303	32,303	32,303
Other Objects	12,678	11,469	5,153	36,085	33,613	12,940	12,940	12,940
Other Uses of Funds	0	0	159,000	30,000	129,000	0	0	0
Total Expenditures	\$837,010	\$797,683	\$858,243	\$894,403	\$959,038	\$900,000	\$900,000	\$900,001
Expenditures (by function)								
Instruction	\$485,265	\$267,483	\$143,576	\$350,137	\$163,561	\$301,792	\$301,792	\$301,792
Supporting Services	351,745	426,309	409,057	393,841	533,556	480,991	480,991	480,991
Non-Instructional	0	103,891	146,610	120,426	132,922	117,217	117,217	117,217
Extracurricular Activities	0	0	0	0	0	0	0	0
Facilities & Construction	0	0	0	0	0	0	0	0
Debt Service	0	0	0	0	0	0	0	0
Other Uses of Funds	0	0	159,000	30,000	129,000	0	0	0
Total Expenditures	\$837,010	\$797,683	\$858,243	\$894,403	\$959,038	\$900,000	\$900,000	\$900,000
Ending Fund Balance	\$14,738	\$98,355	(\$130,979)	\$39,809	(\$19,229)	(\$19,229)	(\$19,229)	(\$19,230)

Refugee Children School Impact Act Fund (571)

To provide educational services to meet educational needs of refugee children who are enrolled in public and non-profit private elementary and secondary schools.

	FY 2016 Actual	FY 2017 Actual	FY 2018 Actual	FY 2019 Est. Actual	FY 2020 Budget	FY 2021 Forecast	FY 2022 Forecast	FY 2023 Forecast
<i>Revenues</i>								
Local	\$0	\$0	\$0	\$8,784	\$0	\$0	\$0	\$0
State	0	0	0	0	0	0	0	0
Federal	51,882	57,980	0	40,670	200,000	200,000	200,000	200,000
Other	1,000	0	68,000	0	0	0	0	0
Total Revenue	\$52,882	\$57,980	\$68,000	\$49,453	\$200,000	\$200,000	\$200,000	\$200,000
<i>Expenditures (by object)</i>								
Salaries	\$19,562	\$47,746	\$11,182	\$45,959	\$4,284	\$130,000	\$130,000	\$130,000
Benefits	5,113	9,751	4,225	15,290	4,943	70,000	70,000	70,000
Purchase Services	0	29,948	0	0	0	0	0	0
Materials & Supplies	0	5,718	4,000	0	0	0	0	0
Capital Outlay	0	0	0	0	0	0	0	0
Other Objects	0	0	0	0	0	0	0	0
Other Uses of Funds	53,000	1,000	0	68,000	(68,000)	0	0	0
Total Expenditures	\$77,675	\$94,163	\$19,407	\$129,249	(\$58,773)	\$200,000	\$200,000	\$200,000
<i>Expenditures (by function)</i>								
Instruction	\$19,443	\$93,163	\$19,407	\$61,249	\$9,227	\$200,000	\$200,000	\$200,000
Supporting Services	5,232	0	0	0	0	0	0	0
Non-Instructional	0	0	0	0	0	0	0	0
Extracurricular Activities	0	0	0	0	0	0	0	0
Facilities & Construction	0	0	0	0	0	0	0	0
Debt Service	0	0	0	0	0	0	0	0
Other Uses of Funds	53,000	1,000	0	68,000	(68,000)	0	0	0
Total Expenditures	\$77,675	\$94,163	\$19,407	\$129,249	(\$58,773)	\$200,000	\$200,000	\$200,000
Ending Fund Balance	\$517	(\$35,666)	\$12,927	(\$66,868)	\$191,905	\$191,905	\$191,905	\$191,905

Title I – Disadvantaged Children/Targeted Assistance Fund (572)

To provide financial assistance to State and Local educational agencies to meet the special needs of educationally deprived children. Included are the Even Start and Comprehensive School Reform programs.

	FY 2016 Actual	FY 2017 Actual	FY 2018 Actual	FY 2019 Est. Actual	FY 2020 Budget	FY 2021 Forecast	FY 2022 Forecast	FY 2023 Forecast
Revenues								
Local	\$0	\$0	\$0	\$0	\$0	\$0	\$0	\$0
State	0	0	0	0	0	0	0	0
Federal	36,221,716	38,382,135	40,039,841	47,809,448	47,000,000	47,000,000	47,000,000	47,000,000
Other	0	0	0	0	0	0	0	0
Total Revenue	\$36,221,716	\$38,382,135	\$40,039,841	\$47,809,448	\$47,000,000	\$47,000,000	\$47,000,000	\$47,000,000
Expenditures (by object)								
Salaries	\$22,110,442	\$22,327,551	\$24,985,964	\$25,962,088	\$32,239,645	\$27,351,388	\$27,351,388	\$27,351,388
Benefits	8,414,275	7,983,242	8,983,000	9,299,897	11,795,617	9,444,766	9,444,766	9,444,766
Purchase Services	3,381,009	4,063,298	4,680,312	1,846,804	3,778,896	3,055,233	3,055,233	3,055,233
Materials & Supplies	1,636,185	3,347,602	1,833,501	1,978,918	2,930,018	3,278,172	3,278,172	3,278,172
Capital Outlay	250,004	2,899,322	1,127,239	371,245	759,209	2,681,843	2,681,843	2,681,843
Other Objects	592,036	893,510	9,140	1,849,087	1,533,941	1,188,598	1,188,598	1,188,598
Other Uses of Funds	145,000	0	0	0	0	0	0	0
Total Expenditures	\$36,528,951	\$41,514,525	\$41,619,156	\$41,308,039	\$53,037,327	\$47,000,000	\$47,000,000	\$47,000,000
Expenditures (by function)								
Instruction	\$24,296,516	\$27,293,949	\$27,483,750	\$28,416,260	\$29,379,964	\$32,782,976	\$32,782,976	\$32,782,976
Supporting Services	8,467,048	10,554,959	10,180,724	7,786,193	17,213,951	9,340,811	9,340,811	9,340,811
Non-Instructional	3,620,387	3,665,617	3,954,682	5,105,587	6,443,413	4,876,213	4,876,213	4,876,213
Extracurricular Activities	0	0	0	0	0	0	0	0
Facilities & Construction	0	0	0	0	0	0	0	0
Debt Service	0	0	0	0	0	0	0	0
Other Uses of Funds	145,000	0	0	0	0	0	0	0
Total Expenditures	\$36,528,951	\$41,514,525	\$41,619,156	\$41,308,039	\$53,037,327	\$47,000,000	\$47,000,000	\$47,000,000
Ending Fund Balance	\$1,565,048	(\$1,567,342)	(\$3,146,657)	\$3,354,752	(\$2,682,575)	(\$2,682,575)	(\$2,682,575)	(\$2,682,575)

IDEA Preschool Grant for the Handicapped Fund (587)

The Preschool Grant Program, Section 619 of Public Law 99 -457, addresses the improvement and expansion of services for handicapped children ages three (3) through five (5) years.

	FY 2016 Actual	FY 2017 Actual	FY 2018 Actual	FY 2019 Est. Actual	FY 2020 Budget	FY 2021 Forecast	FY 2022 Forecast	FY 2023 Forecast
Revenues								
Local	\$0	\$0	\$0	\$0	\$0	\$0	\$0	\$0
State	0	0	0	0	0	0	0	0
Federal	367,096	361,752	251,657	324,197	371,373	371,373	371,373	371,373
Other	45,000	174,000	0	225,000	178,627	178,627	178,627	178,627
Total Revenue	\$412,096	\$535,752	\$251,657	\$549,197	\$550,000	\$550,000	\$550,000	\$550,000
Expenditures (by object)								
Salaries	\$131,650	\$202,106	\$97,285	\$148,427	\$197,583	\$281,997	\$281,997	\$281,997
Benefits	47,820	62,685	34,572	55,174	73,939	87,464	87,464	87,464
Purchase Services	28,112	10,065	6,493	2,764	20,854	14,044	14,044	14,044
Materials & Supplies	123,162	48,625	84,799	71,343	95,228	67,845	67,845	67,845
Capital Outlay	31,031	17,626	9,792	46,581	48,038	24,594	24,594	24,594
Other Objects	5,937	8,075	1,010	10,367	14,298	11,268	11,268	11,268
Other Uses of Funds	45,000	45,000	174,000	0	174,000	62,788	62,788	62,788
Total Expenditures	\$412,712	\$394,182	\$407,951	\$334,657	\$623,940	\$550,000	\$550,000	\$550,000
Expenditures (by function)								
Instruction	\$323,866	\$336,694	\$208,163	\$321,551	\$405,512	\$469,787	\$469,787	\$469,787
Supporting Services	43,846	12,488	25,788	13,106	44,427	17,425	17,425	17,425
Non-Instructional	0	0	0	0	0	0	0	0
Extracurricular Activities	0	0	0	0	0	0	0	0
Facilities & Construction	0	0	0	0	0	0	0	0
Debt Service	0	0	0	0	0	0	0	0
Other Uses of Funds	45,000	45,000	174,000	0	174,000	62,788	62,788	62,788
Total Expenditures	\$412,712	\$394,182	\$407,951	\$334,657	\$623,940	\$550,000	\$550,000	\$550,000
Ending Fund Balance	(\$7,994)	\$133,576	(\$22,718)	\$191,821	\$117,882	\$117,882	\$117,882	\$117,882

Improving Teacher Quality Fund (590)

A fund used to account for monies to hire additional classroom teachers in grades 1 through 3, to reduce the number of students per teacher.

	FY 2016 Actual	FY 2017 Actual	FY 2018 Actual	FY 2019 Est. Actual	FY 2020 Budget	FY 2021 Forecast	FY 2022 Forecast	FY 2023 Forecast
<i>Revenues</i>								
Local	\$0	\$0	\$0	\$0	\$0	\$0	\$0	\$0
State	0	0	0	0	0	0	0	0
Federal	5,714,631	5,431,222	2,399,269	3,505,294	6,600,000	6,600,000	6,600,000	6,600,000
Other	39,000	160,000	0	652,000	0	0	0	0
<i>Total Revenue</i>	<i>\$5,753,631</i>	<i>\$5,591,222</i>	<i>\$2,399,269</i>	<i>\$4,157,294</i>	<i>\$6,600,000</i>	<i>\$6,600,000</i>	<i>\$6,600,000</i>	<i>\$6,600,000</i>
<i>Expenditures (by object)</i>								
Salaries	\$4,259,767	\$3,369,064	\$3,042,740	\$1,791,099	\$1,705,833	\$3,750,000	\$3,750,000	\$3,750,000
Benefits	1,586,140	1,304,296	806,207	568,455	1,038,205	1,500,000	1,500,000	1,500,000
Purchase Services	60,977	149,522	846,936	674,754	1,090,927	750,000	750,000	750,000
Materials & Supplies	0	750	14,963	81,413	13,944	600,000	600,000	600,000
Capital Outlay	0	0	0	1,620	3,380	0	0	0
Other Objects	104,827	127,100	5,000	196,467	99,957	0	0	0
Other Uses of Funds	4,000	39,000	160,000	0	160,000	0	0	0
<i>Total Expenditures</i>	<i>\$6,015,711</i>	<i>\$4,989,732</i>	<i>\$4,875,846</i>	<i>\$3,313,808</i>	<i>\$4,112,246</i>	<i>\$6,600,000</i>	<i>\$6,600,000</i>	<i>\$6,600,000</i>
<i>Expenditures (by function)</i>								
Instruction	\$5,802,600	\$4,673,360	\$422,371	\$397	\$2,083,492	\$1,500,000	\$1,500,000	\$1,500,000
Supporting Services	148,134	127,100	4,041,037	3,013,148	1,454,668	5,100,000	5,100,000	5,100,000
Non-Instructional	60,977	150,272	252,438	300,263	414,087	0	0	0
Extracurricular Activities	0	0	0	0	0	0	0	0
Facilities & Construction	0	0	0	0	0	0	0	0
Debt Service	0	0	0	0	0	0	0	0
Other Uses of Funds	4,000	39,000	160,000	0	160,000	0	0	0
<i>Total Expenditures</i>	<i>\$6,015,711</i>	<i>\$4,989,732</i>	<i>\$4,875,846</i>	<i>\$3,313,808</i>	<i>\$4,112,246</i>	<i>\$6,600,000</i>	<i>\$6,600,000</i>	<i>\$6,600,000</i>
<i>Ending Fund Balance</i>	<i>(\$588,274)</i>	<i>\$13,216</i>	<i>(\$2,463,361)</i>	<i>(\$1,619,875)</i>	<i>\$867,879</i>	<i>\$867,879</i>	<i>\$867,879</i>	<i>\$867,879</i>

Miscellaneous Federal Grants Fund (599)

A fund used to account for various monies received through state agencies from the federal government or directly from the federal government, which are not classified elsewhere. A separate cost center must be used for each grant.

	FY 2016 Actual	FY 2017 Actual	FY 2018 Actual	FY 2019 Est. Actual	FY 2020 Budget	FY 2021 Forecast	FY 2022 Forecast	FY 2023 Forecast
<i>Revenues</i>								
Local	\$0	\$0	\$0	\$0	\$0	\$0	\$0	\$0
State	0	0	0	0	0	0	0	0
Federal	252,571	929,477	1,950,798	6,088,363	5,000,000	5,000,000	5,000,000	5,000,000
Other	0	0	0	0	0	0	0	
<i>Total Revenue</i>	<i>\$252,571</i>	<i>\$929,477</i>	<i>\$1,950,798</i>	<i>\$6,088,363</i>	<i>\$5,000,000</i>	<i>\$5,000,000</i>	<i>\$5,000,000</i>	<i>\$5,000,000</i>
<i>Expenditures (by object)</i>								
Salaries	\$240,351	\$335,514	\$318,987	\$2,530,000	\$1,374,992	\$2,500,000	\$2,500,000	\$2,500,000
Benefits	94,654	119,513	118,559	1,042,284	534,065	833,334	833,334	833,334
Purchase Services	167,288	364,238	435,611	1,546,415	1,386,030	1,333,333	1,333,333	1,333,333
Materials & Supplies	79,878	182,603	284,379	311,397	224,923	333,333	333,333	333,333
Capital Outlay	5,816	27,747	226,006	940,249	161,347	0	0	0
Other Objects	14,858	3,962	6,978	33,600	125,858	0	0	0
Other Uses of Funds	15,000	0	0	560,000	(560,000)	0	0	0
<i>Total Expenditures</i>	<i>\$617,845</i>	<i>\$1,033,577</i>	<i>\$1,390,520</i>	<i>\$6,963,945</i>	<i>\$3,247,215</i>	<i>\$5,000,000</i>	<i>\$5,000,000</i>	<i>\$5,000,000</i>
<i>Expenditures (by function)</i>								
Instruction	\$39,532	\$162,344	\$528,487	\$4,528,069	\$520,257	\$0	\$0	\$0
Supporting Services	563,313	851,787	814,249	1,666,506	2,294,121	5,000,000	5,000,000	5,000,000
Non-Instructional	0	19,446	47,784	209,370	992,837	0	0	0
Extracurricular Activities	0	0	0	0	0	0	0	0
Facilities & Construction	0	0	0	0	0	0	0	0
Debt Service	0	0	0	0	0	0	0	0
Other Uses of Funds	15,000	0	0	560,000	(560,000)	0	0	0
<i>Total Expenditures</i>	<i>\$617,845</i>	<i>\$1,033,577</i>	<i>\$1,390,520</i>	<i>\$6,963,945</i>	<i>\$3,247,215</i>	<i>\$5,000,000</i>	<i>\$5,000,000</i>	<i>\$5,000,000</i>
<i>Ending Fund Balance</i>	<i>(\$6,473)</i>	<i>(\$110,573)</i>	<i>\$449,705</i>	<i>(\$425,877)</i>	<i>\$1,326,908</i>	<i>\$1,326,908</i>	<i>\$1,326,908</i>	<i>\$1,326,908</i>

Fund Balances

The follow table identifies historical and forecasted fund balances by fund. With the exception of the Operation Fund (001), all of the negative fund balances are attributed to the timing of outstanding receivables. Most grants, funds 400-599, operate on a reimbursement basis so CMSD has expenses and encumbrances during the fiscal year with reimbursement in the next year.

The forecasted negative fund balance in the general fund will be address through some combination of additional revenue (e.g., a levy) or managed reduction in expenditures. By statutes, CMSD cannot submit a five-year forecast to the State of Ohio with a negative fund balance in the current fiscal year.

	FY 2016 Actual	FY 2017 Actual	FY 2018 Actual	FY 2019 Est. Actual	FY 2020 Budget	FY 2021 Forecast	FY 2022 Forecast	FY 2023 Forecast
General (001)								
Beginning Balance	\$88,894,355	\$99,098,000	\$120,644,431	\$87,687,212	\$39,856,222	\$18,021,333	(\$37,680,510)	(\$125,877,291)
Revenue	\$711,837,901	\$739,612,661	\$730,015,694	\$741,848,056	\$742,931,633	\$716,158,293	\$687,037,323	\$692,657,730
Expense	\$701,634,256	\$718,066,230	\$762,972,913	\$789,679,046	\$764,766,522	\$771,860,136	\$775,234,104	\$780,909,345
Ending Balance	\$99,098,000	\$120,644,431	\$87,687,212	\$39,856,222	\$18,021,333	(\$37,680,510)	(\$125,877,291)	(\$214,128,906)
Bond Retirement (002)								
Beginning Balance	\$38,747,071	\$31,974,375	\$36,325,974	\$42,357,170	\$48,391,624	\$47,454,523	\$47,454,523	\$47,454,523
Revenue	\$23,684,592	\$23,774,256	\$25,566,259	\$25,752,318	\$22,062,899	\$22,019,071	\$22,100,000	\$22,181,226
Expense	\$30,457,288	\$19,422,657	\$19,535,063	\$19,717,865	\$23,000,000	\$22,019,071	\$22,100,000	\$22,181,226
Ending Balance	\$31,974,375	\$36,325,974	\$42,357,170	\$48,391,624	\$47,454,523	\$47,454,523	\$47,454,523	\$47,454,523
Permanent Improvement (003)								
Beginning Balance	\$167,459,083	\$167,459,083	\$167,459,083	\$167,459,083	\$167,459,083	\$167,459,083	\$167,459,083	\$167,459,083
Revenue	\$5,556,797	\$3,987,480	\$4,199,138	\$3,173,836	\$2,512,000	\$2,412,000	\$2,312,000	\$2,312,000
Expense	\$5,556,797	\$3,987,480	\$4,199,138	\$3,173,836	\$2,512,000	\$2,412,000	\$2,312,000	\$2,312,000
Ending Balance	\$167,459,083	\$167,459,083	\$167,459,083	\$167,459,083	\$167,459,083	\$167,459,083	\$167,459,083	\$167,459,083
Food Services (006)								
Beginning Balance	\$514,019	\$2,246,008	\$1,063,887	\$1,712,458	\$5,210,696	\$3,557,426	\$3,557,426	\$3,557,426
Revenue	\$24,012,681	\$21,700,063	\$24,331,323	\$25,844,101	\$25,000,000	\$25,000,000	\$25,000,000	\$25,000,000
Expense	\$22,280,692	\$22,882,184	\$23,682,752	\$22,345,863	\$26,653,270	\$25,000,000	\$25,000,000	\$25,000,000

	FY 2016 Actual	FY 2017 Actual	FY 2018 Actual	FY 2019 Est. Actual	FY 2020 Budget	FY 2021 Forecast	FY 2022 Forecast	FY 2023 Forecast
Ending Balance	\$2,246,008	\$1,063,887	\$1,712,458	\$5,210,696	\$3,557,426	\$3,557,426	\$3,557,426	\$3,557,426
Special Trust (007)								
Beginning Balance	\$7,598,797	\$8,328,788	\$10,506,540	\$9,024,628	\$5,926,175	\$11,679,924	\$11,679,924	\$11,679,924
Revenue	\$10,778,329	\$9,247,983	\$6,819,215	\$4,810,994	\$15,000,000	\$15,000,000	\$15,000,000	\$15,000,000
Expense	\$10,048,338	\$7,070,231	\$8,301,127	\$7,909,447	\$9,246,250	\$15,000,000	\$15,000,000	\$15,000,000
Ending Balance	\$8,328,788	\$10,506,540	\$9,024,628	\$5,926,175	\$11,679,924	\$11,679,924	\$11,679,924	\$11,679,924
Classroom Facilities (010)								
Beginning Balance	\$93,856,258	\$81,328,884	\$69,350,804	\$90,914,427	\$22,583,453	\$15,471,658	(\$1,783,736)	\$3,216,264
Revenue	\$9,978,006	\$13,542,484	\$71,615,070	\$22,581,148	\$50,000,000	\$40,000,000	\$40,000,000	\$40,000,000
Expense	\$22,505,380	\$25,520,564	\$50,051,447	\$90,912,122	\$57,111,795	\$57,255,394	\$35,000,000	\$35,000,000
Ending Balance	\$81,328,884	\$69,350,804	\$90,914,427	\$22,583,453	\$15,471,658	(\$1,783,736)	\$3,216,264	\$8,216,264
Public School Support (018)								
Beginning Balance	\$417,551	\$418,731	\$540,086	\$753,265	\$821,335	\$884,991	\$884,991	\$884,991
Revenue	\$326,747	\$451,573	\$471,222	\$355,990	\$800,000	\$800,000	\$800,000	\$800,000
Expense	\$325,567	\$330,218	\$258,043	\$287,921	\$736,344	\$800,000	\$800,000	\$800,000
Ending Balance	\$418,731	\$540,086	\$753,265	\$821,335	\$884,991	\$884,991	\$884,991	\$884,991
Other Grants (019)								
Beginning Balance	(\$544,851)	(\$313,424)	(\$1,272,640)	(\$2,126,372)	(\$1,529,663)	(\$1,529,663)	(\$1,529,663)	(\$1,529,663)
Revenue	\$2,477,521	\$718,277	\$634,910	\$684,588	\$0	\$0	\$0	\$0
Expense	\$2,246,094	\$1,677,493	\$1,488,642	\$87,879	\$0	\$0	\$0	\$0
Ending Balance	(\$313,424)	(\$1,272,640)	(\$2,126,372)	(\$1,529,663)	(\$1,529,663)	(\$1,529,663)	(\$1,529,663)	(\$1,529,663)
Liability Self-Insurance (023)								
Beginning Balance	\$2,029,249	\$2,337,696	\$2,794,193	\$2,058,011	\$1,424,212	\$1,301,170	\$1,301,170	\$1,301,170
Revenue	\$1,000,000	\$1,000,000	\$6,242	\$0	\$1,000,000	\$1,000,000	\$1,000,000	\$1,000,000
Expense	\$691,553	\$543,503	\$742,424	\$633,799	\$1,123,042	\$1,000,000	\$1,000,000	\$1,000,000
Ending Balance	\$2,337,696	\$2,794,193	\$2,058,011	\$1,424,212	\$1,301,170	\$1,301,170	\$1,301,170	\$1,301,170

	FY 2016 Actual	FY 2017 Actual	FY 2018 Actual	FY 2019 Est. Actual	FY 2020 Budget	FY 2021 Forecast	FY 2022 Forecast	FY 2023 Forecast
Employee Benefits Self-Insurance (024)								
Beginning Balance	\$9,690,999	\$12,516,640	\$11,379,408	\$12,223,006	\$11,587,411	\$11,924,911	\$11,924,911	\$11,924,911
Revenue	\$72,297,129	\$82,373,335	\$98,234,653	\$101,213,713	\$112,337,500	\$120,762,813	\$129,820,023	\$139,556,524
Expense	\$69,471,488	\$83,510,567	\$97,391,055	\$101,849,308	\$112,000,000	\$120,762,813	\$129,820,023	\$139,556,524
Ending Balance	\$12,516,640	\$11,379,408	\$12,223,006	\$11,587,411	\$11,924,911	\$11,924,911	\$11,924,911	\$11,924,911
Classroom Facilities Maintenance (034)								
Beginning Balance	\$19,576,551	\$12,040,098	\$6,061,946	\$5,992,775	\$4,240,138	\$3,656,518	\$3,656,518	\$3,656,518
Revenue	\$4,134,324	\$4,153,652	\$4,290,325	\$4,134,482	\$4,100,000	\$4,100,000	\$4,100,000	\$4,100,000
Expense	\$11,670,777	\$10,131,804	\$4,359,496	\$5,887,119	\$4,683,620	\$4,100,000	\$4,100,000	\$4,100,000
Ending Balance	\$12,040,098	\$6,061,946	\$5,992,775	\$4,240,138	\$3,656,518	\$3,656,518	\$3,656,518	\$3,656,518
Partnering Community School (036)								
Beginning Balance	\$132,617	\$0	\$1	\$431,961	\$627,464	\$790,732	\$790,362	\$789,992
Revenue	\$3,890,179	\$4,142,005	\$4,414,532	\$4,160,506	\$4,363,268	\$4,363,268	\$4,363,268	\$4,363,268
Expense	\$4,022,796	\$4,142,004	\$3,982,572	\$3,965,003	\$4,200,000	\$4,363,638	\$4,363,638	\$4,363,638
Ending Balance	\$0	\$1	\$431,961	\$627,464	\$790,732	\$790,362	\$789,992	\$789,622
Student Managed Student Activity (200)								
Beginning Balance	\$583,688	\$647,418	\$528,132	\$534,045	\$564,541	\$597,780	\$597,780	\$597,780
Revenue	\$618,969	\$483,663	\$482,556	\$549,487	\$600,000	\$600,000	\$600,000	\$600,000
Expense	\$555,239	\$602,949	\$476,643	\$518,991	\$566,761	\$600,000	\$600,000	\$600,000
Ending Balance	\$647,418	\$528,132	\$534,045	\$564,541	\$597,780	\$597,780	\$597,780	\$597,780
District Managed Student Activity (300)								
Beginning Balance	\$141,824	\$189,827	\$147,690	\$127,428	\$127,960	\$400,064	\$400,064	\$400,064
Revenue	\$183,234	\$114,001	\$89,511	\$96,111	\$400,000	\$400,000	\$400,000	\$400,000
Expense	\$135,231	\$156,138	\$109,773	\$95,579	\$127,897	\$400,000	\$400,000	\$400,000
Ending Balance	\$189,827	\$147,690	\$127,428	\$127,960	\$400,064	\$400,064	\$400,064	\$400,064

	FY 2016 Actual	FY 2017 Actual	FY 2018 Actual	FY 2019 Est. Actual	FY 2020 Budget	FY 2021 Forecast	FY 2022 Forecast	FY 2023 Forecast
Auxiliary Services (NPSS) (401)								
Beginning Balance	\$3,591,768	\$2,821,605	\$4,423,898	\$3,161,911	\$3,643,742	\$10,032,196	\$10,032,196	\$10,032,196
Revenue	\$8,816,350	\$9,449,900	\$8,713,675	\$8,635,025	\$9,500,000	\$9,500,000	\$9,500,000	\$9,500,000
Expense	\$9,586,513	\$7,847,607	\$9,975,662	\$8,153,194	\$3,111,546	\$9,500,000	\$9,500,000	\$9,500,000
Ending Balance	\$2,821,605	\$4,423,898	\$3,161,911	\$3,643,742	\$10,032,196	\$10,032,196	\$10,032,196	\$10,032,196
Management Information System (432)								
Beginning Balance	\$60	\$2	(\$1)	(\$1)	(\$1)	(\$1)	(\$1)	(\$1)
Revenue	\$0	\$0	\$0	\$0	\$0	\$0	\$0	\$0
Expense	\$58	\$3	\$0	\$0	\$0	\$0	\$0	\$0
Ending Balance	\$2	(\$1)	(\$1)	(\$1)	(\$1)	(\$1)	(\$1)	(\$1)
Public School Preschool (439)								
Beginning Balance	\$40,785	(\$167,708)	(\$114,067)	(\$216,883)	(\$20,581)	\$442,350	\$442,350	\$442,350
Revenue	\$432,425	\$880,944	\$1,337,448	\$1,655,308	\$2,000,000	\$2,000,000	\$2,000,000	\$2,000,000
Expense	\$640,918	\$827,303	\$1,440,264	\$1,459,006	\$1,537,069	\$2,000,000	\$2,000,000	\$2,000,000
Ending Balance	(\$167,708)	(\$114,067)	(\$216,883)	(\$20,581)	\$442,350	\$442,350	\$442,350	\$442,350
Data Communications for School Buildings (451)								
Beginning Balance	\$345,010	\$345,010	\$0	\$0	\$0	\$0	\$0	\$0
Revenue	\$0	\$0	\$0	\$0	\$0	\$0	\$0	\$0
Expense	\$0	\$345,010	\$0	\$0	\$0	\$0	\$0	\$0
Ending Balance	\$345,010	\$0	\$0	\$0	\$0	\$0	\$0	\$0
School Net Professional Development (452)								
Beginning Balance	\$266	\$40	\$0	\$0	\$0	\$0	\$0	\$0
Revenue	\$0	\$0	\$0	\$0	\$0	\$0	\$0	\$0
Expense	\$226	\$40	\$0	\$0	\$0	\$0	\$0	\$0
Ending Balance	\$40	\$0	\$0	\$0	\$0	\$0	\$0	\$0

	FY 2016 Actual	FY 2017 Actual	FY 2018 Actual	FY 2019 Est. Actual	FY 2020 Budget	FY 2021 Forecast	FY 2022 Forecast	FY 2023 Forecast
Vocational Education Enhancement (461)								
Beginning Balance	\$1,071	(\$1,098)	\$16,456	(\$4,439)	\$7,634	\$7,129	\$7,129	\$7,129
Revenue	\$18,848	\$31,940	\$28,312	\$32,388	\$20,000	\$20,000	\$20,000	\$20,000
Expense	\$21,017	\$14,386	\$49,207	\$20,315	\$20,505	\$20,000	\$20,000	\$20,000
Ending Balance	(\$1,098)	\$16,456	(\$4,439)	\$7,634	\$7,129	\$7,129	\$7,129	\$7,129
Alternative Schools (463)								
Beginning Balance	(\$3,852)	(\$31,809)	\$2,075	\$4,863	\$378,863	\$798,863	\$798,863	\$798,863
Revenue	\$262,083	\$339,901	\$71,390	\$394,000	\$400,000	\$400,000	\$400,000	\$400,000
Expense	\$290,040	\$306,017	\$68,602	\$20,000	(\$20,000)	\$400,000	\$400,000	\$400,000
Ending Balance	(\$31,809)	\$2,075	\$4,863	\$378,863	\$798,863	\$798,863	\$798,863	\$798,863
Straight A Earmark (466)								
Beginning Balance	\$0	\$0	\$0	\$0	\$0	\$0	\$0	\$0
Revenue	\$0	\$0	\$0	\$0	\$0	\$0	\$0	\$0
Expense	\$0	\$0	\$0	\$0	\$0	\$0	\$0	\$0
Ending Balance	\$0	\$0	\$0	\$0	\$0	\$0	\$0	\$0
Miscellaneous State Grants (499)								
Beginning Balance	\$112,858	\$462,065	\$278,930	\$427,540	\$1,591,815	\$3,438,818	\$3,438,818	\$3,438,818
Revenue	\$896,093	\$1,879,253	\$1,102,425	\$2,118,001	\$3,000,000	\$3,000,000	\$3,000,000	\$3,000,000
Expense	\$546,886	\$2,062,388	\$953,815	\$953,726	\$1,152,997	\$3,000,000	\$3,000,000	\$3,000,000
Ending Balance	\$462,065	\$278,930	\$427,540	\$1,591,815	\$3,438,818	\$3,438,818	\$3,438,818	\$3,438,818
Race to the Top (506)								
Beginning Balance	(\$941,486)	\$66,096	(\$0)	(\$0)	(\$0)	(\$0)	(\$0)	(\$0)
Revenue	\$4,288,686	\$0	\$0	\$0	\$0	\$0	\$0	\$0
Expense	\$3,281,104	\$66,096	\$0	\$0	\$0	\$0	\$0	\$0
Ending Balance	\$66,096	(\$0)	(\$0)	(\$0)	(\$0)	(\$0)	(\$0)	(\$0)
School Maintenance and Operational Assistance (512)								

	FY 2016 Actual	FY 2017 Actual	FY 2018 Actual	FY 2019 Est. Actual	FY 2020 Budget	FY 2021 Forecast	FY 2022 Forecast	FY 2023 Forecast
Beginning Balance	\$142,228	\$173,852	\$127,843	\$20,804	\$26,640	\$312,909	\$312,909	\$312,909
Revenue	\$58,653	\$0	\$177,859	\$139,122	\$300,000	\$300,000	\$300,000	\$300,000
Expense	\$27,029	\$46,009	\$284,898	\$133,286	\$13,730	\$300,000	\$300,000	\$300,000
Ending Balance	\$173,852	\$127,843	\$20,804	\$26,640	\$312,909	\$312,909	\$312,909	\$312,909
IDEA, Part B Special Education (516)								
Beginning Balance	(\$1,332,713)	\$1,204,055	\$671,552	(\$3,202,094)	(\$988,978)	\$2,282,542	\$2,282,542	\$2,282,542
Revenue	\$21,013,875	\$21,902,649	\$16,069,009	\$25,454,795	\$20,000,000	\$20,000,000	\$20,000,000	\$20,000,000
Expense	\$18,477,107	\$22,435,152	\$19,942,655	\$23,241,679	\$16,728,481	\$20,000,000	\$20,000,000	\$20,000,000
Ending Balance	\$1,204,055	\$671,552	(\$3,202,094)	(\$988,978)	\$2,282,542	\$2,282,542	\$2,282,542	\$2,282,542
Vocational Education: Carl D. Perkins (524)								
Beginning Balance	\$170,054	(\$89,158)	\$207,169	(\$43,377)	(\$68,291)	(\$305,384)	(\$305,384)	(\$305,384)
Revenue	\$1,994,607	\$2,332,525	\$1,420,990	\$1,815,410	\$2,100,000	\$2,100,000	\$2,100,000	\$2,100,000
Expense	\$2,253,819	\$2,036,198	\$1,671,536	\$1,840,325	\$2,337,093	\$2,100,000	\$2,100,000	\$2,100,000
Ending Balance	(\$89,158)	\$207,169	(\$43,377)	(\$68,291)	(\$305,384)	(\$305,384)	(\$305,384)	(\$305,384)
Title 1 School Improvement Stimulus A (536)								
Beginning Balance	(\$173,337)	(\$1,174,592)	(\$592,823)	(\$850,488)	(\$295,664)	\$5,195,005	\$5,195,005	\$5,195,005
Revenue	\$3,212,366	\$4,820,153	\$5,478,674	\$4,922,715	\$5,600,000	\$5,600,000	\$5,600,000	\$5,600,000
Expense	\$4,213,621	\$4,238,384	\$5,736,339	\$4,367,892	\$109,331	\$5,600,000	\$5,600,000	\$5,600,000
Ending Balance	(\$1,174,592)	(\$592,823)	(\$850,488)	(\$295,664)	\$5,195,005	\$5,195,005	\$5,195,005	\$5,195,005
Title 1 School Improvement Stimulus G (537)								
Beginning Balance	\$365,004	\$331,620	\$393,817	\$634,518	\$398,480	\$490,905	\$490,905	\$490,905
Revenue	\$3,450,081	\$4,112,624	\$5,264,055	\$6,667,435	\$5,000,000	\$5,000,000	\$5,000,000	\$5,000,000
Expense	\$3,483,465	\$4,050,427	\$5,023,354	\$6,903,473	\$4,907,575	\$5,000,000	\$5,000,000	\$5,000,000
Ending Balance	\$331,620	\$393,817	\$634,518	\$398,480	\$490,905	\$490,905	\$490,905	\$490,905
Nutrition Education and Training Program (A) (542)								
Beginning Balance	\$0	\$0	\$0	\$0	\$0	\$0	\$0	\$0

	FY 2016 Actual	FY 2017 Actual	FY 2018 Actual	FY 2019 Est. Actual	FY 2020 Budget	FY 2021 Forecast	FY 2022 Forecast	FY 2023 Forecast
Revenue	\$0	\$0	\$0	\$0	\$0	\$0	\$0	\$0
Expense	\$0	\$0	\$0	\$0	\$0	\$0	\$0	\$0
Ending Balance	\$0	\$0	\$0	\$0	\$0	\$0	\$0	\$0
Title III - Limited English Proficiency (551)								
Beginning Balance	(\$28,374)	\$14,738	\$98,355	(\$130,979)	\$39,809	(\$19,229)	(\$19,229)	(\$19,229)
Revenue	\$880,122	\$881,300	\$628,909	\$1,065,192	\$900,000	\$900,000	\$900,000	\$900,000
Expense	\$837,010	\$797,683	\$858,243	\$894,403	\$959,038	\$900,000	\$900,000	\$900,001
Ending Balance	\$14,738	\$98,355	(\$130,979)	\$39,809	(\$19,229)	(\$19,229)	(\$19,229)	(\$19,230)
Refugee Children School Impact Act (571)								
Beginning Balance	\$25,310	\$517	(\$35,666)	\$12,927	(\$66,868)	\$191,905	\$191,905	\$191,905
Revenue	\$52,882	\$57,980	\$68,000	\$49,453	\$200,000	\$200,000	\$200,000	\$200,000
Expense	\$77,675	\$94,163	\$19,407	\$129,249	(\$58,773)	\$200,000	\$200,000	\$200,000
Ending Balance	\$517	(\$35,666)	\$12,927	(\$66,868)	\$191,905	\$191,905	\$191,905	\$191,905
Title I - Disadvantaged Children/Targeted Assistance (572)								
Beginning Balance	\$1,872,283	\$1,565,048	(\$1,567,342)	(\$3,146,657)	\$3,354,752	(\$2,682,575)	(\$2,682,575)	(\$2,682,575)
Revenue	\$36,221,716	\$38,382,135	\$40,039,841	\$47,809,448	\$47,000,000	\$47,000,000	\$47,000,000	\$47,000,000
Expense	\$36,528,951	\$41,514,525	\$41,619,156	\$41,308,039	\$53,037,327	\$47,000,000	\$47,000,000	\$47,000,000
Ending Balance	\$1,565,048	(\$1,567,342)	(\$3,146,657)	\$3,354,752	(\$2,682,575)	(\$2,682,575)	(\$2,682,575)	(\$2,682,575)
IDEA Preschool Grant for the Handicapped (587)								
Beginning Balance	(\$7,378)	(\$7,994)	\$133,576	(\$22,718)	\$191,821	\$117,882	\$117,882	\$117,882
Revenue	\$412,096	\$535,752	\$251,657	\$549,197	\$550,000	\$550,000	\$550,000	\$550,000
Expense	\$412,712	\$394,182	\$407,951	\$334,657	\$623,940	\$550,000	\$550,000	\$550,000
Ending Balance	(\$7,994)	\$133,576	(\$22,718)	\$191,821	\$117,882	\$117,882	\$117,882	\$117,882
Improving Teacher Quality (590)								
Beginning Balance	(\$326,194)	(\$588,274)	\$13,216	(\$2,463,361)	(\$1,619,875)	\$867,879	\$867,879	\$867,879
Revenue	\$5,753,631	\$5,591,222	\$2,399,269	\$4,157,294	\$6,600,000	\$6,600,000	\$6,600,000	\$6,600,000

	FY 2016 Actual	FY 2017 Actual	FY 2018 Actual	FY 2019 Est. Actual	FY 2020 Budget	FY 2021 Forecast	FY 2022 Forecast	FY 2023 Forecast
Expense	\$6,015,711	\$4,989,732	\$4,875,846	\$3,313,808	\$4,112,246	\$6,600,000	\$6,600,000	\$6,600,000
Ending Balance	(\$588,274)	\$13,216	(\$2,463,361)	(\$1,619,875)	\$867,879	\$867,879	\$867,879	\$867,879
Miscellaneous Federal Grants (599)								
Beginning Balance	\$358,801	(\$6,473)	(\$110,573)	\$449,705	(\$425,877)	\$1,326,908	\$1,326,908	\$1,326,908
Revenue	\$252,571	\$929,477	\$1,950,798	\$6,088,363	\$5,000,000	\$5,000,000	\$5,000,000	\$5,000,000
Expense	\$617,845	\$1,033,577	\$1,390,520	\$6,963,945	\$3,247,215	\$5,000,000	\$5,000,000	\$5,000,000
Ending Balance	(\$6,473)	(\$110,573)	\$449,705	(\$425,877)	\$1,326,908	\$1,326,908	\$1,326,908	\$1,326,908
All Funds	\$433,309,376	\$423,189,667	\$429,475,951	\$413,780,369	\$313,438,070	\$304,168,551	\$231,210,944	\$148,013,793
Beginning Balance	\$958,793,494	\$997,429,188	\$1,056,172,961	\$1,046,758,476	\$1,089,277,300	\$1,060,785,445	\$1,040,702,614	\$1,056,140,748
Revenue	\$968,913,203	\$991,142,904	\$1,071,868,543	\$1,147,100,775	\$1,098,546,819	\$1,133,743,052	\$1,123,899,765	\$1,139,392,734
Expense	\$423,189,667	\$429,475,951	\$413,780,369	\$313,438,070	\$304,168,551	\$231,210,944	\$148,013,793	\$64,761,807
Ending Balance	\$433,309,376	\$423,189,667	\$429,475,951	\$413,780,369	\$313,438,070	\$304,168,551	\$231,210,944	\$148,013,793

Debt Obligations

The District has issued/refunded the following debt over the past years:

- On June 10, 2015, the School District issued \$200,000,000 of General Obligation School Improvement Bonds consisting of \$150,800,000 of Tax Exempt School Improvement Bonds, Series 2015A and \$49,200,000 of Federally Taxable Qualified School Construction Bonds, Series 2015B bearing interest at the rate of 2.00% - 5.02% per annum. The premium received on this bond issue was \$9,277,561 and after deducting the bond issuance costs, \$8,500,106 was transferred to the Debt Service Fund. Issue 4, which was approved by voters on November 4, 2014, will allow for construction of 20-22 new schools and the refurbishing of 20-23 schools. This debt will be retired from the Debt Service Fund.
- On January 9, 2014, the School District issued \$10,525,000 of School Improvement Refunding Bonds, Series 2014, at a true interest cost of approximately 3%. Proceeds of this bond issue (including a portion of the original issue premium), together with \$6,124,354 of cash on hand in the District's bond retirement fund, for a total of \$16,913,400, was deposited in an escrow fund. This fund is being used ultimately to pay principal of, and interest on, \$10,789,045 in aggregate principal amount of certain on the District's School Improvement Bonds, Series 2004, through June 1, 2014, the date of optional early redemption of those series 2004 Bonds. As a result, those Series 2004 bonds were defeased and considered no longer outstanding for purposes of the School District's direct debt limitations. This refunding transaction resulted in a reduction in future debt of \$7,643,843, equivalent to then-present values savings (at the time of sale of the Refunding Bonds) of \$7,175,176, which, after deducting contributions to the escrow fund from sources other than the proceeds of the Refunding Bonds, yielded net present value savings of approximately \$1,050,822.
- In fiscal year 2014, the School District entered into an agreement to lease 225 buses. The cost of this lease was \$19,068,000. This agreement is, in substance, a lease purchase (capital lease) and is classified as a long-term lease obligation in the financial statements. \$17,929,613 was added to vehicles and equipment.
- On January 29, 2013, the School District issued \$45,600,000 of School Improvement Refunding Bonds, Series 2013, at a true interest cost of approximately 3%. Proceeds of this bond issue (including a portion of the original issue premium), together with \$12,000,000 of cash on hand in the District's bond retirement fund, for a total of \$63,366,472.36, was deposited in an escrow fund. This fund is being used ultimately to pay principal of, and interest on, \$59,020,000 in aggregate principal amount on certain of the District's School Improvement Bonds, Series 2004, through June 1, 2014, the date of optional early redemption of those Series 2004 Bonds. As a result, those Series 2004 Bonds were defeased and considered no longer outstanding for purposes of the District's direct debt limitations.
- On January 11, 2012, the School District issued \$20,855,000 of School Improvement Refunding Bonds, Series 2012, at a true interest cost of approximately 3%. Proceeds of this bond issue (including a portion of the original issue premium), together with \$8,000,000 of cash on hand in the District's bond retirement fund, for a total of \$29,998,078, was deposited in an escrow fund. This fund will be used to pay principal of, and interest on, \$28,600,000 in aggregate principal amount on certain of the District's Various Purpose Improvement and Refunding Bonds, Series 2002, through December 1, 2012, the date of optional early redemption of those Series 2002 Bonds.

As a result, those Series 2002 Bonds were defeased and considered no longer outstanding for purposes of the District's direct debt limitations.

- On December 21, 2010, the School District utilized cash on hand to defease \$14,675,000 principal amount of outstanding 2002 School Facilities Improvement Bonds. The School District placed \$15,848,185 from the debt service fund in an escrow account, which was used to pay principal and interest on the defeased bonds. As a result, the bonds are considered defeased and the liability for those bonds was removed from long-term debt. The defeasance will result in a reduction in future debt service of \$25,172,925.
- On September 29, 2010, the School District issued \$55,000,000 of School Improvement Bonds, bearing interest at the rate of 5.20% per annum. The series 2010 bond issue is the third long term financing bond issue related to the School District's participation in the Ohio School Facilities Assistance Program. The District made mandatory sinking fund payments to an escrow fund, which is part of the District's Bond Retirement Fund, held by The Bank of New York Mellon Trust Company, N.A., as escrow agent, for \$3,235,294 on December 1st of each year starting in 2010. This reduced the outstanding principal amount of this series of bonds by that aggregate amount pursuant to Sections 133.01 and 133.04 of the Revised Code.
- On July 12, 2001, the School District entered into a 15-year installment payment agreement with Citicorp North America, Incorporated for \$11,500,000, bearing interest at the rate of 5.20% per annum. The proceeds will be used for the purpose of renovating and otherwise improving environmental controls at school facilities. This agreement was made in accordance with Ohio H.B. 264 and is therefore exempt from the debt limit set by Ohio bond statute. This debt will be retired from the General Fund.

Current Debt Obligations

The bond retirement refers to the bonds issued for the construction program, while the general fund obligations referring to a lease obligation for buses.

Fiscal Year	General Fund			Bond Retirement		
	Principal	Interest	Total	Principal	Fund Interest	Total
2020	\$2,668,096	\$55,904	\$2,724,000	\$6,105,000	\$13,033,881	\$19,138,881
2021	\$1,350,745	\$11,255	\$1,362,000	\$6,375,000	\$12,758,431	\$19,133,431
2022				\$6,725,000	\$12,453,331	\$19,178,331
2023				\$7,035,000	\$12,161,361	\$19,196,361
2024				\$7,375,000	\$11,831,294	\$19,206,294
2025				\$7,775,000	\$11,525,756	\$19,300,756
2026				\$8,380,000	\$11,164,131	\$19,544,131
2027				\$63,825,000	\$9,310,881	\$73,135,881
2028				\$14,150,000	\$7,313,506	\$21,463,506
2029				\$5,795,000	\$6,664,881	\$12,459,881
2030				\$6,085,000	\$6,367,881	\$12,452,881
2031				\$6,390,000	\$6,056,006	\$12,446,006
2032				\$6,710,000	\$5,728,506	\$12,438,506
2033				\$7,045,000	\$5,384,631	\$12,429,631

Fiscal Year	General Fund			Bond Retirement		
	Principal	Interest	Total	Principal	Fund Interest	Total
2034				\$7,395,000	\$5,023,631	\$12,418,631
2035				\$740,000	\$4,822,661	\$5,562,661
2036				\$775,000	\$4,789,710	\$5,564,710
2037				\$800,000	\$4,755,454	\$5,555,454
2038				\$835,000	\$4,719,892	\$5,554,892
2039				\$875,000	\$7,682,700	\$8,557,700
2040				\$910,000	\$4,643,876	\$5,553,876
2041				\$50,150,000	\$3,367,763	\$53,517,763
2042				\$4,475,000	\$2,014,111	\$6,489,111
2043				\$4,670,000	\$18,415,208	\$23,085,208
2044				\$4,870,000	\$1,607,713	\$6,477,713
2045				\$5,085,000	\$1,391,191	\$6,476,191
2046				\$5,305,000	\$1,165,209	\$6,470,209
2047				\$5,535,000	\$911,450	\$6,446,450
2048				\$5,815,000	\$649,506	\$6,464,506
2049				\$6,060,000	\$397,163	\$6,457,163
2050				\$6,315,000	\$134,194	\$6,449,194

Debt Levels vs. Legal Debt Limits

Based on the existing debt margins, the existing debt of the District will have little impact on future budgets. There are two different types of debt limits under Ohio Revised Code:

- Voted Debt Limit – may not exceed 9% of total tax assessed valuation.
- Un-voted Debt Limit – may not exceed 1/10 of 1% of total tax assessed valuation.

The following calculations identifies the debt limit and debt margin for each type of debt:

Debt Margins By Debt

Voted Debt Margin	
Assessed Valuation (Tax Year 2016)	\$ 4,787,008,390
Rate	9%
Total Voted Debt Limit	430,830,755
Less: Amount of Debt Applicable	(282,903,024)
Total Voted Debt Leeway within 9% debt limitation	\$ 179,722,707
Un-voted Debt Margin	
Assessed Valuation (Tax Year 2016)	\$ 4,787,008,390
Rate	0.10%
Total Un-voted Debt Margin	4,787,008
Less: Amount of Debt Applicable	-
Total Un-voted Debt Leeway within 1/10th of 1% debt limitation	\$4,787,008

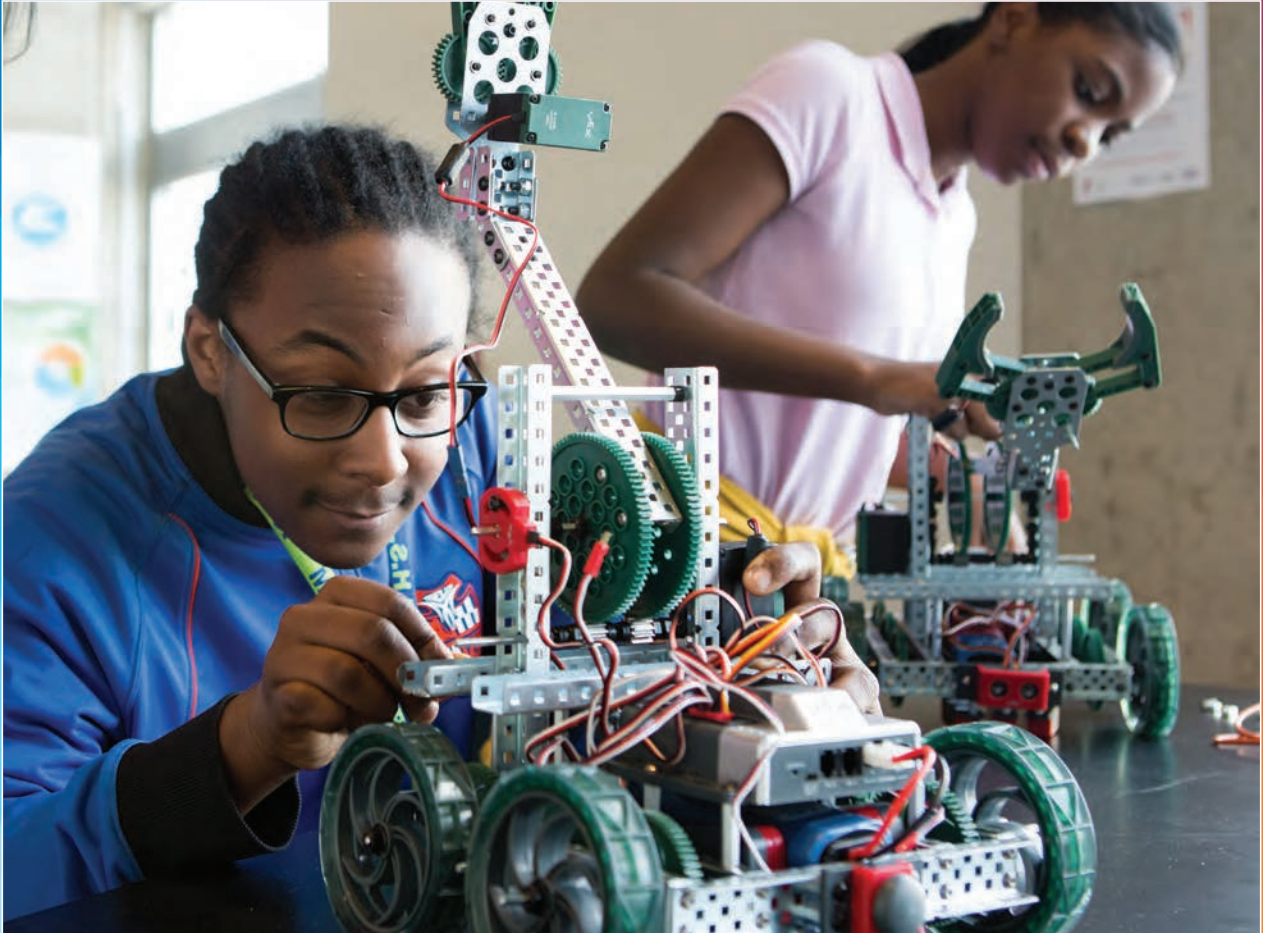
Classification of Fund Balances (GASB 54)

Fund Balance is divided into five classifications based primarily on the extent to which the District is bound to observe constraints imposed upon the use of the resources in the governmental funds. The classifications are as follows:

- **Non-spendable:** The non-spendable fund balance category included amounts that cannot be spent because they are not in spendable form, or legally or contractually required to be maintained intact. The “not in spendable form” criterion includes items that are not expected to be converted to cash.
- **Restricted:** Fund balance is reported as restricted when constraints placed on the use of resources are either externally imposed by creditors (such as through debt covenants), grantors, contributors, or laws or regulations of other governments or is imposed by law through constitutional provisions or enabling legislation.
- **Committed:** The committed fund balance classification includes amounts that can be used only for the specific purposes imposed by a formal action (resolution) of the Board of Education. Those committed amounts cannot be used for any other purpose unless the Board of Education removes or changes the specified use by taking the same type of action (resolution) it employed to previously commit those amounts. In contrast to fund balance that is restricted by enabling legislation, committed fund balance classification may be redeployed for other purposes with appropriate due process. Constraints imposed on the use of committed amounts are imposed by the Board of Education, separate from the authorization to raise the underlying revenue; therefore, compliance with these restraints is not considered to be legally enforceable. Committed fund balance also incorporates contractual obligations to the extent that existing resources in the fund have been specifically committed for use in satisfying those contractual requirements.
- **Assigned:** Amounts in the assigned fund balance classification are intended to be used by the District for specific purposes but do not meet the criteria to be classified as restricted or committed. In governmental funds other than the General Fund, assigned fund balance represents the remaining amount that is not restricted or committed. In the General Fund, assigned amounts represent intended uses established by the Board of Education or the Chief Financial Officer, who has been delegated that authority by the CEO, and represents obligations with vendors at year-end.
- **Unassigned:** Unassigned fund balance is the residual classification for the General Fund and includes all spendable amounts not contained in the other classifications. In other governmental funds, the unassigned classification is used only to report a deficit balance resulting from overspending for a specific purpose for which amounts had been restricted, committed, or assigned.

The District applies restricted resources first when expenditures are incurred for purposes which either restricted or unrestricted (committed, assigned, and unassigned) amounts are available. Similarly, within unrestricted fund balance, committed amounts are reduced first, followed by assigned, then unassigned when expenditures are incurred for purposes which amounts in any of the unrestricted fund balance classifications could be used.

Informational Section



Informational Section

Taxable Property

Tax Base

Per the Ohio Revised Code, property is grouped into three separate categories and assessed a tax rate based on the grouping. An average home value of \$50,000.00 is used to determine tax base. The Ohio Revised Code defines the following classifications:

Class I Real Estate Property

- *Agricultural Property* – Land and improvements used for agricultural purposes.
- *Residential Property* – Land used and occupied by one, two, or three families.

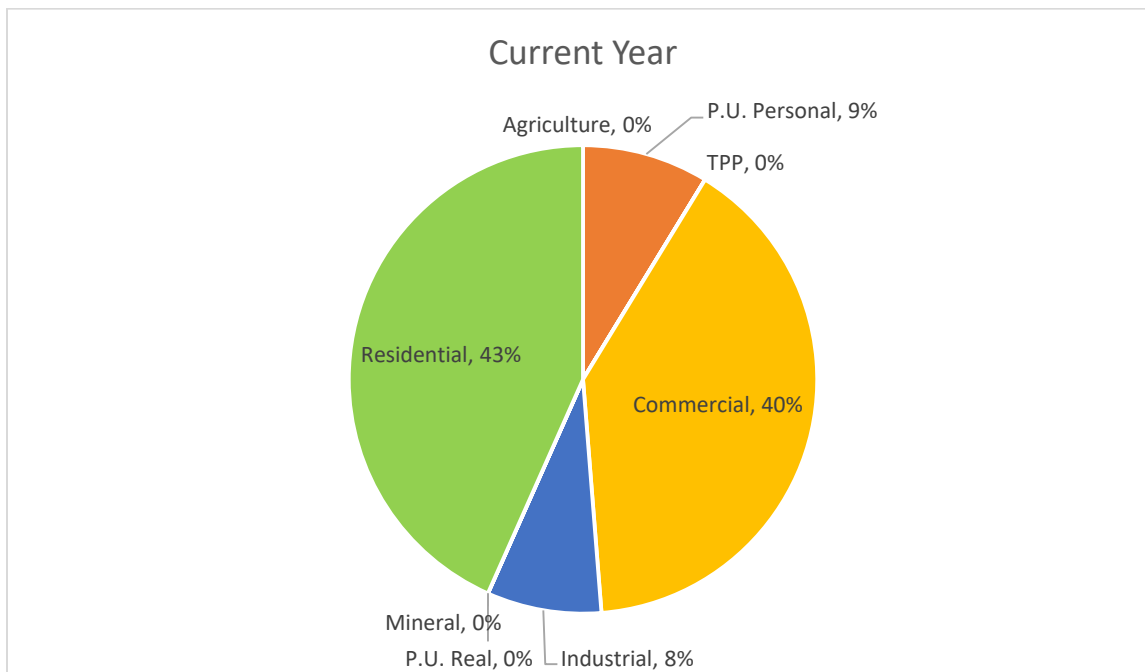
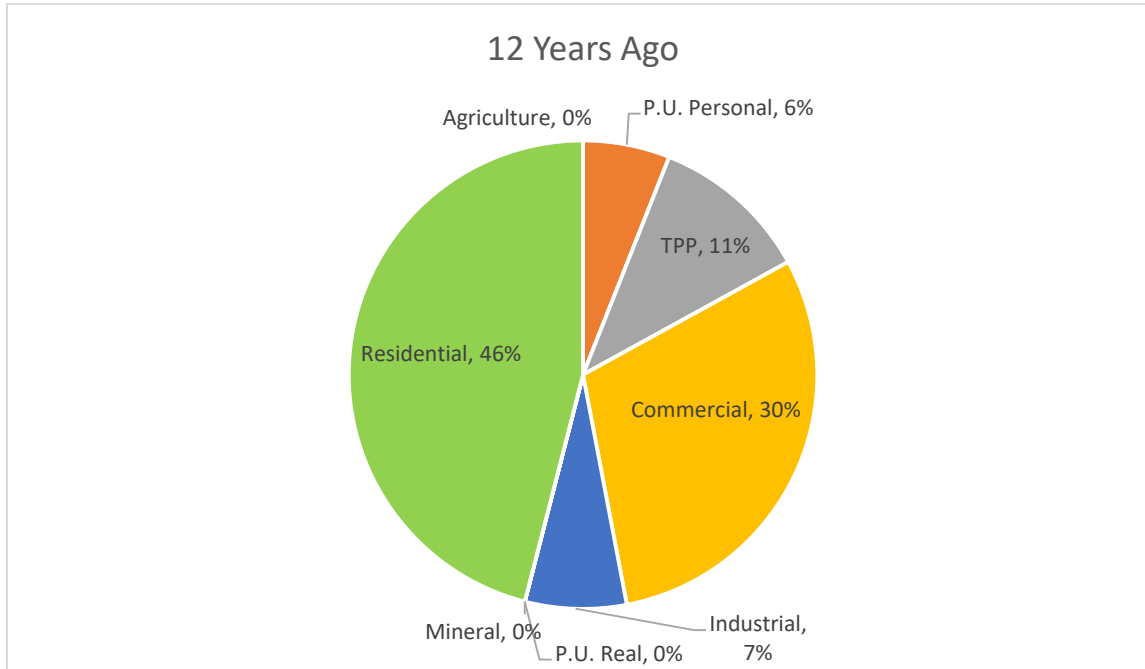
Class II Real Estate Property

- *Commercial Property* – The land and improvements to land which are owned or occupied for general commercial and income producing purposes. These purposes, where production of income is a factor to be considered in arriving at true value, include, but is not limited to, apartment houses, hotels, motels theaters, office buildings, warehouses, retail and wholesale stores, bank buildings, commercial garages, commercial parking lots, and shopping centers.
- *Mineral Property* – Land, and the buildings and improvements thereon, used for mining coal and other minerals as well as the production of oil and gas, including the rights to mine and produce such minerals whether separated from the fee or not.
- *Industrial Property* – The land and improvements to land used for manufacturing, processing, or refining foods and materials, and warehouses used in connection therewith.

Tangible Personal Property and Public Utility

- *Tangible Personal Property* – Prior to CY 2009, all machinery, inventory, furniture, fixtures and other equipment used in the course of conducting business was classified as Tangible Personal Property, included in the School District’s assessed values and taxed accordingly. The tax rate for this type of property has been reduced over the years from a high of 88% in the 1960’s to 23% in CY05. House Bill (H.B.) 66 dramatically changed the phase-out of inventory taxes by reducing the tangible property tax assessment rate to 18.75% in CY06, 12.50% in CY07, 6.25% in CY08 and 0 in CY09. H.B. 66 completely phased out tangible taxes on machinery, equipment, furniture and fixtures by the same rates used for the inventory phase-out, which prior to H.B.66 were not scheduled to be reduced. The telephone tangible personal property tax assessment rate was reduced by 20% in CY07 and 5% each additional year until it was eliminated in CY11.
- *Public Utility – Personal Property* – Public utility companies, including electric, natural gas, pipelines, water works, water transportation, heating and telegraph companies are taxed (with a few exceptions) on all tangible personal property. The percent of true value at which this type of property is taxed varies according to the type of public utility. This taxable property is called public utility-personal property. This is now the only type of personal property that remains subject to taxation.

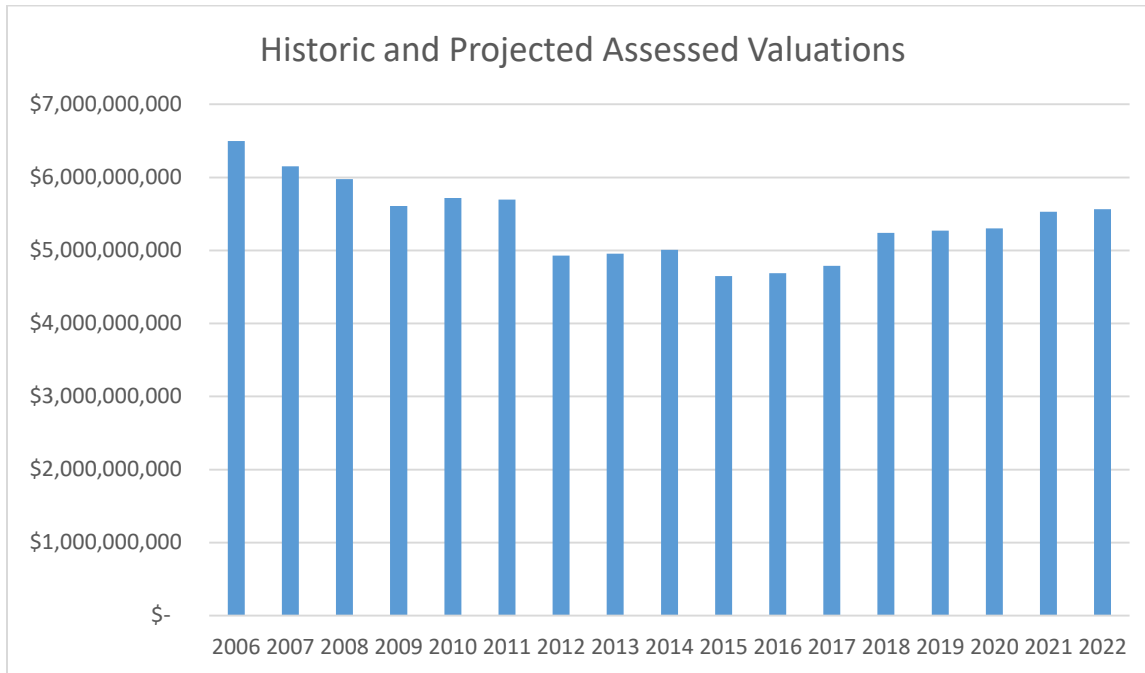
Within the last decade, there has been a substantial change in the District’s tax base. As noted above, a large portion of the tax base, tangible personal property was eliminated and the recession of 2008 caused a reduction in residential and commercial property values. The illustrations below detail the effect these factors had on the District.



Taxable Value

The taxable value of property is also referred to the assessed valuation of property. This value is derived by taking 35% of the market value of property. The market value of a piece of property is set by the County Auditor and is only adjusted every three years during the County Re-appraisal (occurs once every six years)

or Triennial Update (occurs once every six years, three years after re-appraisal).



Tax Years: 2006-2017 Actuals; 2018-2022 Projected

Re-appraisal years: 2006, 2012, 2018

Triennial update years: 2009, 2015, 2021

Historic and Projected Assessed Valuations

Tax Year	Class I	Class II	TPP	P.U. Personal	Total
2006	\$3,165,233,960	\$2,464,446,020	\$549,870,395	\$318,144,770	\$6,497,695,145
2007	\$3,151,380,470	\$2,375,125,200	\$414,606,217	\$212,297,240	\$6,153,409,127
2008	\$3,172,514,560	\$2,371,683,330	\$209,115,382	\$222,204,080	\$5,975,517,352
2009	\$2,796,094,950	\$2,540,255,530	\$34,805,070	\$235,305,430	\$5,606,460,980
2010	\$2,778,537,270	\$2,678,374,700	\$16,627,120	\$243,660,000	\$5,717,199,090
2011	\$2,744,283,400	\$2,705,037,350	\$0	\$247,613,470	\$5,696,934,220
2012	\$2,169,817,680	\$2,489,812,600	\$0	\$268,250,450	\$4,927,880,730
2013	\$2,145,454,810	\$2,511,033,840	\$0	\$300,460,010	\$4,956,948,660
2014	\$2,127,960,040	\$2,558,282,800	\$0	\$320,762,670	\$5,007,005,510
2015	\$2,091,147,610	\$2,224,577,210	\$0	\$333,942,400	\$4,649,667,220
2016	\$2,090,575,250	\$2,207,187,580	\$0	\$390,043,860	\$4,687,806,690
2017	\$2,074,827,110	\$2,294,021,390	\$0	\$481,109,840	\$4,787,008,390
2018	\$2,226,343,150	\$2,581,147,450	\$0	\$434,335,665	\$5,241,826,265
2019	\$2,215,517,005	\$2,603,917,243	\$0	\$451,210,522	\$5,270,644,769
2020	\$2,204,744,990	\$2,626,916,299	\$0	\$468,760,374	\$5,300,421,663
2021	\$2,318,357,429	\$2,723,897,294	\$0	\$487,012,220	\$5,529,266,943
2022	\$2,309,084,199	\$2,751,136,267	\$0	\$506,005,697	\$5,566,226,163

Property Tax Rates

With the exception of the passage of new levies, the only changes made to the tax rates annually are a result of House Bill 920, which adjusts millage rates to generate the level of income that was established when

the property tax levy was passed. As valuations continued to increase, the County Auditor’s office has had to decrease the millage rate to bring in the same level of revenue as the previous year.

Real Estate Property Homestead and Rollback Exemptions – The Ohio Revised Code provides for two tax relief measures known as rollback. The 10% rollback exemption grants most residential and agricultural property owners to a 10% reduction credit on their tax bill. The owner occupied rollback is an additional 2.5% rollback reduction credit on tax bills of owner-occupied properties. In 2013, the state legislature eliminated the homestead and rollback exemption for any levy passed after July 1, 2013. This legislation will not affect any existing levy the District is currently collecting.

Additionally, a \$25,000 Homestead Exemption is granted to the residential property owners that meet certain age and/or disability requirements. The State of Ohio makes a payment to the School District twice a year to reimburse School Districts for the homestead and rollback credits issued to property owners during the tax year.

Total Rates and Effective Tax Rates

Tax Year	2014	2015	2016	2017	2018
Total Millage	79.40	79.30	79.30	79.30	79.30
Total Millage Operating	73.20	73.20	73.20	73.20	73.20
Total PI Fund	1.00	1.00	1.00	1.00	1.00
Total Class I Residential Rate	52.20	52.48	52.53	52.53	52.53
Total Class II Commercial Rate	60.61	61.74	61.57	61.57	61.57
General Fund Inside Millage Rate	4.00	4.00	4.00	4.00	4.00
Bond Rate	5.20	5.10	5.10	5.10	5.10
Avg. Tax Burden on \$50,000 Home	799.31	803.36	804.37	804.37	804.37

H.B. 920 Limitations on Tax Collections

In 1976, H.B. 920 was passed into law and later became part of an amendment to Ohio Constitution. Under this law, a property tax levy’s millage rate is adjusted so that taxpayers, as a whole, pay no more in taxes for a property levy as they did when it passed into law. As property values rise, the millage rate for a tax levy is reduced to ensure the levy only collects the amount it did when the voters passed it. However, if property values decrease, the millage rate for a property tax levy could never be increased to a rate higher than it was when voted into law. This is called the voted millage rate. If a property tax levy reaches the voted millage, it will permanently bring in less than the amount when it passed into law.

Inside Millage is the only type of property tax millage that is exempt from H.B. 920. The State of Ohio’s Constitution allows for all local governments within a political subdivision to be allocated 10 mills without a vote of the people. The allocation each local government receives can vary between political subdivisions and is documented in the local government’s charter.

Calculation of Property Tax Rates - In Ohio, a school district’s property tax rate is computed in mills. One property mill is equal to 1/1000 of a dollar, and therefore a property owner pays \$1.00 for every \$1,000 of their property’s taxable value. For levies passed prior to July 1, 2013, homeowners get a 10% credit on residential property and an additional 2.5% credit for an owner occupied home. The following calculations are examples of School District only related property taxes for an owner-occupied property with a market value of \$100,000 for tax years 2011 through 2016.

Tax Collection Rates and Delinquent Tax Collections – For Class I – Residential Property, Class II – Commercial and Industrial Property and Public Utility, the District had an average collection rate over the last five years of 83.8%. Calendar year 2017 had a collection rate of 89.4% and is the forecast for the current

and projected years.

The actual collection rate for both of these classes of property will not only affect the current year tax revenues, but it will also affect the future year's revenues when the delinquent taxes are collected. The District tracks this information on an annual basis and uses it as a factor when making future year tax projections. Listed in the tables below are the historic and projected collection rates and delinquency collections for the District.

The collection rates in the table above have been adjusted to take into consideration the refund of taxes to property tax owners due to reductions in values granted by the County Board of Revisions or the State Board of Tax Appeals. When refunds are issued to property tax owners, the refund is adjusted against the current tax collections. As a result, the current collection rate can be understood.

Class I and Class II Real Estate Billed and Collections

Collection Year	Current Amount Billed	Current Amount Collected	Current Collection Rate	Prior Year Delinquencies Collected	Total Collected	Gross Collection Rate
2018	294,195,697	259,935,980	88.36%	18,927,750	278,863,980	94.79%
2017	284,689,147	254,540,190	89.41%	16,954,617	271,494,807	95.37%
2016	279,407,085	242,941,167	86.95%	16,304,356	259,245,522	92.78%
2015	300,289,104	239,052,036	79.61%	20,106,561	259,158,587	86.30%
2014	294,107,408	236,057,580	80.26%	19,822,239	255,879,819	87.00%

Student Enrollment

Enrollment Prediction Model

CMSD utilizes an Enrollment Prediction Model (EPM) for projecting future grade-by-grade enrollment. EPM consists of three distinct parts. The first part captures the idea of student retention. It predicts whether a student in a school returns to that school in the following year. The second part captures the idea of mid-year entry. It predicts how many new students that arrive mid-year will remain in a school the following year. The third and final part predicts the number of students arriving in entry grades (Pre-K, KG, and 9th grade). The combination of these three parts is the projection of a school's future enrollment.

Student Retention

The student retention portion rests on the idea that student and school characteristics are related to whether or not a student that begins the year in a school will return to that school the following year. The types of characteristics EPM considers are:

Student Level Factors:

- Number of transfers
- Attendance rate
- English Language Learner status
- Special Education status

Building Level Factors:

- Percent feeling safe (from previous year CFL)
- Previous year performance index Score
- Number of District and charter schools within 1 mile serving similar grades
- Building age

Incoming Students

The number of students that arrived mid-year and finish the school year in a building are assumed to return for the following year.

Entry Grades

The number of students arriving in entry grades (Pre-K, K, and 9th grade) are based on the number of students currently in that grade in a school, in addition to historical trends.

Enrollment by School

The following table contains historical and projected enrollment on a school-by-school basis.

School	SY 15-16	SY 16-17	SY 17-18	SY 18-19	SY 19-20	SY 20-21	SY 21-22	SY 22-23	Notes
A B Hart	220	186	221	188	246	246	246	246	Changed name from Fullerton in SY19-20
Adlai Stevenson School	430	395	443	454	472	472	472	472	
Alfred Benesch	376	299	319	306	259	259	259	259	
Almira	499	439	547	475	552	552	552	552	
Andrew J Rickoff	477	386	442	433	479	479	479	479	
Anton Grdina	371	311	395	357	355	355	355	355	
Artemus Ward	491	465	513	488	519	519	519	519	
Bard Early College Cleveland West	248	339	428	431	438	438	438	438	
Bard Early College Cleveland East			56	55					New in SY17-18, Closed in SY18-19
Benjamin Franklin	602	581	615	604	566	566	566	566	
Bolton	346	277	329	314	253	253	253	253	
Buhrer	393	343	395	410	397	397	397	397	
Campus International High School			94	195	294	294	294	294	New in SY17-18
Campus International K-8	538	532	715	780	757	757	757	757	
Case	361	297	301	268	217	217	217	217	
Charles A Mooney School	512	455	455	424	456	456	456	456	
Charles Dickens School	387	373	404	386	341	341	341	341	
Charles W Eliot School	342	287	326	332					Merged with Whitney M Young
Clara E Westropp School	406	372	345	321	345	345	345	345	
Clark School	606	510	590	618	609	609	609	609	
Cleveland Early College High	281	288	303	306	302	302	302	302	
Cleveland High School for the Digital Arts	152	241	310	342	336	336	336	336	
Cleveland Municipal	292	327							
Cleveland School of Architecture & Design	326	313	327	323	305	305	305	305	
Cleveland School of Science & Medicine	382	404	401	400	423	423	423	423	
Cleveland School Of The Arts HS	584	537	469	503	455	455	455	455	

School	SY 15-16	SY 16-17	SY 17-18	SY 18-19	SY 19-20	SY 20-21	SY 21-22	SY 22-23	Notes
Collinwood High School	436	369	329	260	223	223	223	223	Also known as New Tech Collinwood
Daniel E Morgan School	288	237	248	251	235	235	235	235	
Davis Aerospace & Maritime HS			48	120	182	182	182	182	New in SY17-18
Denison	375	312	323	296	290	290	290	290	
Design Lab @ Health Careers	196	225	243	259	269	269	269	269	
Dike School of the Arts	362	338	381	387	380	380	380	380	
Douglas MacArthur	326	294	346	354	343	343	343	343	
E3agle Academy	185	207	259	174	98	98	98	98	
East Clark	242	244	236	222	232	232	232	232	
East Technical High School	368	362	358	275	303	303	303	303	
Euclid Park Elementary School	367	303	333	351	327	327	327	327	
Facing History High School @ Charles Mooney	261	307	315	341	344	344	344	344	
Franklin D. Roosevelt	445	397	435	422	432	432	432	432	
Garfield Elementary School	554	534	584	583	611	611	611	611	
Garrett Morgan High School	252	250	223	243	241	241	241	241	
George Washington Carver	402	347	341	323	421	421	421	421	
Ginn Academy	381	404	379	382	338	338	338	338	
Glenville High School	469	401	386	271	321	321	321	321	
Halle	380	313	378	363	396	396	396	396	Changed name from H Barbra Booker in SY19-20
Hannah Gibbons-Nottingham ES	274	245	257	247	242	242	242	242	
Harvey Rice Elementary School	444	428	457	459	491	491	491	491	
Iowa-Maple Elementary School	291	257	266	257	216	216	216	216	
James Ford Rhodes High School	1,252	1,270	954	594	325	325	325	325	Phase out began in SY17-18
Jane Addams Business Careers HS	338	292	234	185	235	235	235	235	
John Adams College & Career HS			98	200	339	339	339	339	New in SY17-18
John Adams High School	833	693	541	307	172	172	172	172	Phase out began in SY17-18
John F Kennedy High School	319	159							Closed in SY16-17
John Marshall High School	621	352							Closed in SY16-17
John Marshall School of Business and Civic Leadership	196	297	406	426	441	441	441	441	New in SY15-16
John Marshall School of Engineering	196	260	389	395	411	411	411	411	New in SY15-16
John Marshall School of Information Technology	213	294	375	371	434	434	434	434	New in SY15-16
Joseph M Gallagher School	741	705	753	715	760	760	760	760	
Kenneth W Clement	200	174	172	166	170	170	170	170	
Lincoln-West High School	717	466	320	118					Phase out began in SY16-17

School	SY 15-16	SY 16-17	SY 17-18	SY 18-19	SY 19-20	SY 20-21	SY 21-22	SY 22-23	Notes
Lincoln-West School of Global Studies		95	191	291	353	353	353	353	New in SY16-17
Lincoln-West School of Science & Health		126	171	213	268	268	268	268	New in SY16-17
Louis Agassiz School	335	292	319	315	287	287	287	287	
Louisa May Alcott Elementary	258	201	244	268	221	221	221	221	
Luis Munoz Marin School	588	506	529	538	467	467	467	467	
Marion C Seltzer Elementary	360	360	430	428	417	417	417	417	
Marion-Sterling Elementary School	318	275	336	258	291	291	291	291	
Martin Luther King	434	379	339	281	289	289	289	289	
Mary B Martin School	346	308	311	299	279	279	279	279	
Mary M Bethune	280	264	312	311	299	299	299	299	
Max S Hayes High School	650	609	636	640	633	633	633	633	
MC^2 STEM High School	396	397	377	372	337	337	337	337	
McKinley School	255	185							Merged with Wilbur Wright in SY17-18
Memorial School	404	374	414	420	390	390	390	390	
Michael R. White	258	217	202	174	184	184	184	184	
Miles Park School	513	460	489	470	403	403	403	403	
Miles School	418	370	419	428	392	392	392	392	
Mound Elementary School	398	359	402	370	358	358	358	358	
Nathan Hale School	505	460	524	512	454	454	454	454	
New Technology HS @ East Tech	137	143	149	159	140	140	140	140	
New Technology West	289	391	285	268	321	321	321	321	
Newton D Baker School	400	399	492	506	503	503	503	503	
Oliver H Perry Elementary School	275	214	288	297	281	281	281	281	
Orchard School	445	430	480	474	480	480	480	480	
PACT @ JFK	176	244	266	234	309	309	309	309	New in SY14-15
Patrick Henry School	361	282	291	277	252	252	252	252	
Paul L Dunbar Elementary School	334	307	384	396	407	407	407	407	
Rhodes College and Career Academy			128	250	441	441	441	441	New in SY17-18
Rhodes School of Environmental Studies			134	280	303	303	303	303	New in SY17-18
Riverside School	519	448	492	478	500	500	500	500	
Robert H Jamison School	375	348	365	370	378	378	378	378	
Robinson G Jones Elementary	477	450	491	511	475	475	475	475	
Scranton School	434	432	488	466	488	488	488	488	
SuccessTech Academy School	85	45							Closed in SY16-17
Sunbeam	380	347	397	406	471	471	471	471	
The School of One	316	292	271	250	230	230	230	230	
Thomas Jefferson School	720	749	820	811	467	467	467	467	
Tremont Montessori School	585	467	545	541	447	447	447	447	

School	SY 15-16	SY 16-17	SY 17-18	SY 18-19	SY 19-20	SY 20-21	SY 21-22	SY 22-23	Notes
Valley View Elementary School	205	168	191	189	215	215	215	215	
Wade Park	399	334	405	410	508	508	508	508	
Walton School	239	230	290	280	245	245	245	245	
Warner Girls Leadership Academy	425	374	479	492	433	433	433	433	
Washington Park	282	258	260	247	254	254	254	254	
Watterson-Lake School	189								Merged with Waverly in SY16-17
Waverly Elementary School	166	270	271	304	273	273	273	273	
Whitney M Young School	239	224	185	154	364	364	364	364	Merged with Charles Elliot in SY19-20
Whitney M Young Leadership Academy					71	71	71	71	New in SY19-20
Wilbur Wright School	380	342	485	477	531	531	531	531	
William C Bryant Elementary	407	378	422	423	440	440	440	440	
William Rainey Harper				241	242	242	242	242	New in SY18-19
Willow School	259	215	211	209	218	218	218	218	
Willson School	368	316	348	347	360	360	360	360	

Staff / Personnel Allocations

CMSD employees a broad range of different professionals to provide educational services to students, support to educators, and administrative and operational services. Changes in staffing are tied closely with enrollment fluctuation, which has been largely consistent over this period; though the increase in staffing from SY15-16 to SY16-17 reflects a deliberate investment in additional school-based and central-office positions.

The following table reflects position classifications across the organization, inclusive of all funding sources. The table does not include supplemental positions such as athletic coaches and extracurricular roles.

Job Profile	SY15-16 Actual	SY16-17 Actual	SY17-18 Actual	SY18-19 Est. Actual	SY19-20 Budgeted
<u>Certificated</u>					
Administrator On Assignment	0	2	3	4	2
Assistant Principal	69	78	79	94	80
Audiologist	2	2	2	2	2
Chief Executive Officer	1	1	1	1	1
Curriculum & Instruction Specialist	27	27	31	55	33
Dean	0	2	2	2	2
Department Chief	2	2	2	2	1
Deputy Chief	2	2	2	2	2
Director	8	15	17	6	3
Executive Director	2	2	2	4	3
Flexible Content Expert	6	4	5	4	1
Guidance Counselor	51	50	54	49	48
Interpreter	25	24	24	21	22

Job Profile	SY15-16 Actual	SY16-17 Actual	SY17-18 Actual	SY18-19 Est. Actual	SY19-20 Budgeted
Manager	1	2	2	2	2
Network Support Leader	6	8	8	8	3
Nurse	39	42	56	66	52
Peer Coach	35	38	53	52	1
Peer Review Liaison	1	1	1	1	1
Principal	108	109	110	114	94
Program Administrator	2	2	2	4	4
Psychologist	78	77	79	76	80
Teacher	2,934	2,953	3,052	3,092	3,589
<u>Classified</u>					
Action Team Coach	7	12	12	10	10
Administrative Lieutenant	3	3	3	2	1
Administrator On Assignment	1	2	2	2	1
Ambassador, Customer Service	1	1	1	1	1
Analyst	6	6	6	11	20
Artist In Residence	13	7	7		
Aspiring Principal	9	9	9	9	0
Assistant	7	8	8	7	10
Assistant Controller	1	1	1		
Assistant Cook	87	90	142		
Assistant Coordinator		1	1	1	1
Assistant Custodian	69	63	64	67	69
Assistant Manager	19	22	32	85	
Attendance Liaison	16	12	12	10	12
Attorney	5	5	5	5	1
Auditor	1	1	1	1	
AV/Archivist	1	1	2	2	1
Barrier Breaker	8	9	9	5	6
Bus Attendant	26	26	22	22	26
Campus Coordinator	6	7	7	4	3
Campus Data Coordinator	1	1	1	2	1
Captain	2	2	2	2	2
Cashier	37	42	24	18	30
Central Monitoring Station Operator		1	1	1	1
College Registrar				1	1
Computer Operator	2	2	2	2	2
Coordinator	29	28	28	55	60
Custodian	83	82	95	79	77
Data Strategist	2	2	2		1
Dean	19	31	31	46	41
Department Chief	7	8	8	7	8
Deputy	18	22	22	16	
Deputy Chief	5	4	4	5	6

Job Profile	SY15-16 Actual	SY16-17 Actual	SY17-18 Actual	SY18-19 Est. Actual	SY19-20 Budgeted
Design Team Leader		2	2		
Dietary	9	8	8	5	6
Director	17	15	15	39	33
Dispatcher	5	5	5	5	6
Driver	15	13	13	15	
Driver Trainee	3	2	2	5	1
Driver Truck	6	8	8	7	7
Enterprise App Developer	1	1	1	2	1
Environmental Service Specialist	196	205	203	192	192
Executive Coach		1	1	1	
Executive Director	19	21	21	27	25
Facilities Equipment Tech	1	1	1		
Facilities Manager	2	2	2	3	4
Fellow				1	
Financial Partner	6	9	16	26	8
First Cook	17	19	23	90	86
Fiscal Liaison	12	12	23	11	11
Flexible Content Expert	39	33	33	26	14
Food Specialist	3	3	3	5	6
Furniture Crew	1	3	3	2	2
Garage Mechanic	15	18	18	17	18
Hearing Officer	4	4	4	3	3
Homeless Associate, Project Act	1	1	1	1	1
Internal Account Administrator	1	1	1	1	1
Internal Auditor	3	2	2	3	1
Investigator	6	7	7	7	6
Journalist	1	1	1	1	
Laborer	60	65	65	62	32
Lieutenant		1	1	2	3
Life Skills Coach	11	10	10	9	9
Lunchroom Attendant	157	172	172	169	178
Lunchroom General Prep	36	33	18	33	82
Manager	27	28	29	37	23
Media/Marketing Copywriter		1	1	1	1
Network Administrator	1	1	2		
Para / Aide	644	657	701	673	457
Paralegal	1	1	1	1	1
Parent Mentor	2	2	2	2	2
Parts Counterman	1	1	1	1	2
Policy And Labor Liaison	1	1	1	1	1
Professional Driver	223	220	192	208	232
Program Manager	1	11	12	16	17
Project Manager	7	8	8	7	7
Records Retention Clerk	1	1	1		

Job Profile	SY15-16 Actual	SY16-17 Actual	SY17-18 Actual	SY18-19 Est. Actual	SY19-20 Budgeted
Recruiter	2	5	4	5	5
Residency Officer	1	1	1	1	1
Satellite Cook	72	69	112		
School Secretary	101	101	101	117	73
Secretary / Admin & Exec. Assistant	59	62	62	52	82
Security Officer	179	174	174	160	172
Security Officer, PT	27	22	22	15	3
Senior Talent Partner		2	2	2	
Sergeant	9	9	9	10	10
Shipping Clerk	1	1	1	1	1
Solution Specialist	22	25	25	19	22
Specialist	71	81	82	78	78
Sr. Administrator	1				
Sr. Analyst	5	6	8	10	2
Sr. Director				1	
Sr. Engineer				1	1
Sr. Specialist	6	6	6	7	4
Stationary Engineer Trainer	1	1	1	1	1
Strategist	1	1	1	1	1
Supervisor	2	1	1	1	5
Support Specialist	7	6	7	6	9
Systems Engineer	1	1	1	3	2
Talent Partner	10	10	10	10	4
Teacher	49	48	48	72	75
Translator				2	1
Transportation Dispatcher	2	1	1	2	2
Treasurer, Charter School	1				
Totals	6,076	6,197	6,465	6,432	6,321

Student Achievement

The following table and charts identify proficiency rates for the past five years. The State of Ohio has not released results from the SY18-19 school year at the time of publication. It is important to note the State of Ohio has increased its standards for proficiency and changed its state assessment several times during this period.

Grade	Subject	SY13-14	SY14-15	SY15-16	SY16-17	SY17-18
3	Reading	57.8%	53.9%	23.4%	35.6%	36.3%
3	Mathematics	52.9%	40.4%	34.2%	44.3%	40.6%
4	Reading	61.3%	47.6%	22.9%	29.5%	36.9%
4	Mathematics	50.3%	32.9%	31.1%	38.3%	42.4%
4	Social Studies	N/A	36.2%	40.7%	45.7%	N/A
5	Reading	38.9%	43.2%	25.8%	33.1%	38.1%
5	Mathematics	36.7%	33.9%	25.8%	24.8%	30.5%

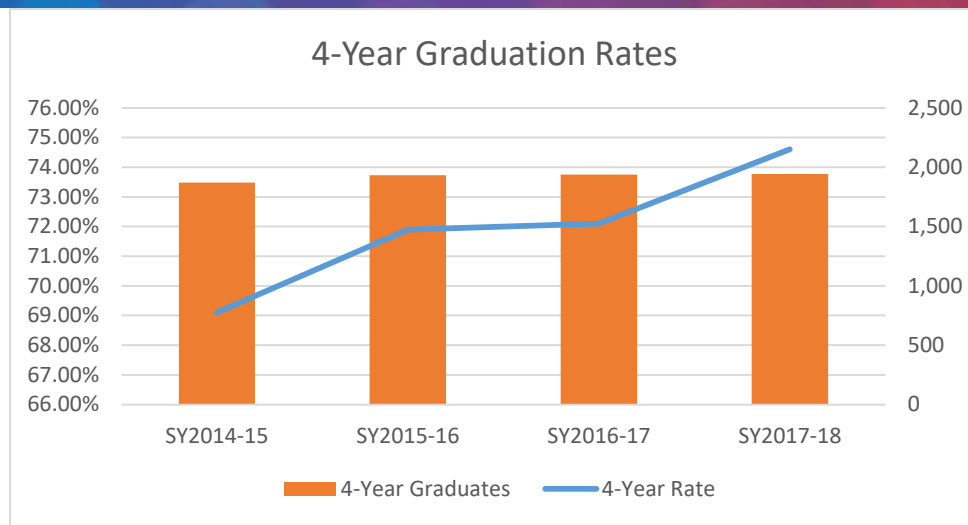
Grade	Subject	SY13-14	SY14-15	SY15-16	SY16-17	SY17-18
5	Science	29.2%	24.6%	27.7%	29.2%	34.2%
6	Reading	58.7%	44.9%	19.9%	26.9%	26.3%
6	Mathematics	44.7%	29.4%	21.5%	24.9%	25.9%
6	Social Studies	N/A	19.9%	24.1%	30.4%	N/A
7	Reading	56.8%	43.6%	20.2%	24.5%	34.4%
7	Mathematics	44.4%	32.3%	23.5%	25.3%	28.2%
8	Reading	62.6%	47.7%	17.4%	16.8%	24.5%
8	Mathematics	51.1%	28.7%	25.6%	25.3%	27.3%
8	Science	28.7%	22.7%	24.0%	26.3%	33.9%
10	Reading	72.8%	66.2%	N/A	N/A	N/A
10	Writing	69.4%	66.2%	N/A	N/A	N/A
10	Mathematics	55.4%	58.2%	N/A	N/A	N/A
10	Social Studies	54.0%	56.3%	N/A	N/A	N/A
10	Science	45.8%	42.2%	N/A	N/A	N/A
11	Reading	79.8%	81.9%	80.3%	N/A	N/A
11	Writing	78.2%	79.5%	75.7%	N/A	N/A
11	Mathematics	69.1%	70.4%	70.6%	N/A	N/A
11	Social Studies	67.8%	70.7%	67.3%	N/A	N/A
11	Science	57.7%	61.1%	58.7%	N/A	N/A
HS	Algebra I		26.0%	17.5%	17.1%	27.8%
HS	Amer. History		30.1%	38.6%	33.5%	58.2%
HS	Amer. Government		8.9%	27.8%	41.0%	46.5%
HS	Biology			34.5%	28.5%	46.3%
HS	English I		40.6%	26.5%	29.0%	38.8%
HS	English II		7.7%	17.6%	25.5%	35.8%
HS	Geometry		44.9%	14.0%	10.1%	17.3%
HS	Physical Science		31.4%	25.9%	15.5%	N/A

Free or Reduce-Price Meals

With a dedicated staff of over 350 employees, CMSD Food and Child Nutrition Services serves approximately 19,200 breakfasts per day and 28,000 lunches per day for a daily total of 47,200 meals per day. For the last several years, CMSD has participated in the USDA Community Eligibility Option. This program allows all students to receive breakfast and lunch at no cost regardless of family size or income.

Graduation Rates and Counts

The following chart shows the 4-year graduation rates and graduate counts from SY 2014-15 to SY 2017-18. The SY18-19 results were not available at the time of publication. CMSD's graduation rate reached a new record high of 74.6% this year.



Glossary of Terms and Acronyms

Actual - the amount spent in the last complete fiscal year

Agricultural Property - land and improvements used for agricultural purposes

Allocation - the process by which staffing and other resources are given to each, individual school based upon factors such as enrollment, types of programs, and other identified needs of school

Appropriation - authority to spend money within a specified dollar limit for an approved work program during a fiscal year

Assigned - amounts in the assigned fund balance classification are intended to be used by the District for specific purposes but do not meet the criteria to be classified as restricted or committed. In governmental funds other than the General Fund, assigned fund balance represents the remaining amount that is not restricted or committed. In the General Fund, assigned amount represents intended uses established by the Board of Education or the Chief Financial Officer, who has been delegated that authority by the CEO

Board of Education - an elected board, created according to State law and vested with the responsibilities for educational activities within a geographical area, who establish policies, hires a superintendent and governs the operations of a school district

Bond - written promise, generally under seal, to pay a specific sum of money, called the face value, at a fixed time in the future, called the date of maturity and carrying interest at a fixed rate, usually payable periodically

Budget - a plan of financial operation including an estimate of proposed expenditures, for a given period

Budgeted Funds - money available to schools, included in the operating budget of the system that is comprised of all fiscal resources

Capital Budget - a plan of proposed capital expenditures and the means of financing them

Capital Outlay - includes, but not limited to, new and replacement equipment such as furnishing additional classrooms, additional computers, replacement band uniforms, purchase of buses and maintenance of vehicles

Capital Projects Funds - funds that are used to account for and report financial resources that are restricted, committed, or assigned to expenditure for capital outlays, including the acquisition or construction of capital facilities and other capital assets

Classification of Property - per the Ohio Revised Code, property is grouped into three separate categories and assessed a tax rate based on the grouping

Classified - support service employees of the public school system (clerical, maintenance, custodial, etc.)

Commercial Property - the land and improvements to land which are owned or occupied for general commercial and income producing purposes. These purposes, where production of income is a factor to be considered in arriving at true value, include, but is not limited to, apartment houses, hotels, motels, theaters, office buildings, warehouses, retail and wholesale stores, bank buildings, commercial garages, commercial parking lots, and shopping centers

Debt - an obligation resulting from the borrowing of money or from the purchase of goods and services

Debt Service - expenditures for the retirement of debt and expenditures for the interest on debt

Enrollment Prediction Model (EMP) - a method for projecting future grade-by-grade enrollment for the Cleveland Municipal School District. EPM consists of three distinct parts. The first part captures the idea of student retention. It predicts whether a student in a school returns to that school in the following year. The second part captures the idea of mid-year entry and predicts how many new students that arrive mid-year will stay in a school for the following year. The third and final part predicts the number of students arriving in entry grades (Pre-K, KG, and 9th grade).

Expenses/Expenditures - the cost required for something, the action of spending funds. On the accrual basis of accounting, expenses are recognized at the time they are incurred.

Fiduciary Funds - funds used to account for assets held in a trustee or agency capacity for others and which, therefore, cannot be used to support the School District's own programs. The fiduciary fund category is split into four classifications: pension trust funds, investment trust funds, private-purpose trust funds and agency funds.

Food Service - an enterprise fund, which includes the costs and revenues associated with school cafeterias

Fund - a group of programs budgeted and paid by one or more revenue sources

Fund Balance - the difference between assets and liabilities

FY - "Fiscal Year" - any period at the end of which a school district determines its financial position and the results of its operations

General Fund - the fund that includes most day-to-day operating expenses of the school system (teacher salaries, school grounds maintenance, administration, etc.). Local, state and other revenues support the

general fund.

Grants Fund - non-repayable funds given by a party such as a corporation, foundation or trust, the State, Federal government and other sources. These are budgeted separately in the grants fund.

Increment - a salary increase granted to eligible employees (usually each year) based on satisfactory performance. Also known as a step increase.

Industrial Property - the land and improvements to land used for manufacturing, processing, or refining foods and materials, and warehouses used in connection therewith

Internal Service Fund - a fund used to account for the costs of maintaining the school systems self-insured programs for health, dental, workers compensation and benefits for its employees and to account for the costs of printing, duplicating and data processing services

Mineral Property - land, and the buildings and improvements thereon, used for mining coal and other minerals as well as the production of oil and gas, including the rights to mine and produce such minerals whether separated from the fee or not

Non-spendable - the non-spendable fund balance category included amounts that cannot be spent because they are not in spendable form, or legally or contractually required to be maintained intact. The “not in spendable form” criterion includes items that are not expected to be converted to cash

Object - also known as spend category, further identifies expenditures as it defines the goods and services for which the school district pays

Ohio Achievement Tests - test given to public school district students to show the grade level attained by the District education

Ohio Graduation Tests - test given to public school district students, those who pass receive High School Graduation Diplomas

Operating Budget - the school systems budget for annual operating expenses. By contrast, the Capital Budget includes multi-year construction projects

Positions - identified permanent jobs into which persons may be hired on a full-time basis or less than full time basis

Proprietary Funds - funds focused on the determination of operating income, changes in net position, financial position and cash flows and are classified as either enterprise or internal service. The School District only has internal service funds.

Race to the top - incentive program designed by the United States Department of Education to spur reforms in state and local k-12 education. The ED Recovery Act funds it as part of the American Recovery and Reinvestment Act of 2009

Residential Property - land used and occupied by one, two, or three families

Restricted - fund balance is reported as restricted when constraints placed on the use of resources are either externally imposed by creditors (such as through debt covenants), grantors, contributors, or laws or

regulations of other governments, or is imposed by law through constitutional provisions or legislation

Special Revenue Funds - funds used to account for and report the proceeds of specific revenue sources that are restricted or committed to expenditure for specified purposes other than debt service or capital projects

Student Retention - whether or not a student that begins the year in a school will return to that school the following year

Unassigned - the residual classification for the General Fund and includes all spendable amounts not contained in the other classifications. In other governmental funds, the unassigned classification is used only to report a deficit balance resulting from overspending for a specific purpose for which amounts had been restricted, committed, or assigned.

Appendix Section



Appendix

Detailed General Operating Budgets by Cost Center

The Appendix contains detailed information about individual school and department cost centers across all funding sources. There is a page for each school and department cost center.

The prior year's expenditures reflect actual amounts, while the current budget year reflects projected expenses utilizing average position costs and average health care elections. In many cases, actual expenses will be higher or lower than reflected in the budget due to the actual, average salaries and health care decision deviating from the average.

The Appendix is organized in the following sections:

- CMSD Schools
- Non-Public and Residential Schools
- CMSD Departments

The following notes will guide the reader to understand how the data is laid out and nuances about how some data is presented:

- CMSD transitioned to a new financial system in FY2018. The FY16-FY17 data is from AS400 (prior system) and converted into Workday (new system) account worktags. The FY18 budget information is from Workday. The conversion of account strings result in some imperfect output. In addition, the financial data model (i.e., internal chart of accounts) has been slightly modified to reflect new nomenclature for special cost centers and operational units.
- For FY18-20, some planned school-based expenses have their budgets attributed to a central location rather than the individual schools where the expenses will actually be attributed. This is the case for the food services budget as well as the athletics and extracurricular expenses for athletic coaches and stipends for leading extracurricular enrichment activities.
- CMSD school pages reflect information by “program”, which is a Workday construct CMSD uses to delineate the school-based expenses directed by the school principal, their leadership team, and school-based expenses managed by a central office department. For example, Facilities expenses for custodial services are attributed to individual schools, but controlled by a central office department. These expenses are reflected on the detailed pages of individual schools as well as on the Facilities department information page.
- Also included in CMSD school pages, are Performance Index (PI) scores. The PI measures the achievement of every student, not just whether or not they reach “proficient.” The PI score measures the level of achievement for each student on each state test. These scores correspond to an A-F achievement component grade as shown in the adjacent table. To learn more about the Performance Index, please visit:

Score	Letter Grade
90% - 100%	A
80% - 89.9%	B
70% - 79.9%	C
50% - 69.9%	D
Below 50%	F

<http://education.ohio.gov/Topics/Data/Report-Card-Resources/Achievement-Component>
- The Non-Public, Residential, Food Services, and Capital Programs pages show detailed information by school in aggregate rather than object or program.

CMSD Schools



Cost Center	0004CC				
Cost Center Description	Adali E Stevenson				
	2016	2017	2018	2019	2020
	Actual	Actual	Actual	Est. Actual	Budget
General Operating Fund	\$ 3,332,407	\$ 3,621,398	\$ 4,037,815	\$ 4,447,298	\$ 2,638,596
<u>School Controlled</u>	\$ 2,562,640	\$ 2,634,001	\$ 3,026,953	\$ 3,168,962	\$ 2,339,776
School Budget	\$ 2,522,691	\$ 2,598,770	\$ 2,832,735	\$ 2,894,193	\$ 2,339,776
Substitutes	\$ 38,610	\$ 31,228	\$ 191,046	\$ 269,761	\$ -
City Funds - Extracurriculars	\$ 1,340	\$ 4,002	\$ 3,172	\$ 5,008	\$ -
<u>Centrally Managed</u>	\$ 769,767	\$ 987,397	\$ 1,010,862	\$ 1,278,336	\$ 298,819
Special Education	\$ 506,156	\$ 606,195	\$ 533,990	\$ 433,051	\$ -
Gifted & Talented	\$ -	\$ -	\$ -	\$ -	\$ -
Early Childhood	\$ 3,360	\$ 32,890	\$ 122,710	\$ 286,399	\$ -
Humanware / SEL	\$ -	\$ -	\$ -	\$ -	\$ -
Athletics & Extracurriculars	\$ 2,244	\$ 5,447	\$ 6,217	\$ 1,906	\$ -
Summer School	\$ -	\$ -	\$ -	\$ -	\$ -
Facilities	\$ 229,405	\$ 298,125	\$ 287,745	\$ 511,686	\$ 298,819
Safety and Security	\$ 27,067	\$ 42,826	\$ 59,364	\$ 44,743	\$ -
Trades	\$ -	\$ -	\$ -	\$ -	\$ -
Department Budget	\$ 1,536	\$ 1,914	\$ -	\$ -	\$ -
Grievances & Settlements	\$ -	\$ -	\$ 836	\$ 551	\$ -
Academic Resources	\$ -	\$ -	\$ 255	\$ -	\$ -
Grant & Gift Funds	\$ 771,075	\$ 836,961	\$ 1,114,444	\$ 1,065,456	\$ 803,804
Student Activity Funds	\$ 1,562	\$ 2,907	\$ -	\$ 60	\$ 5,684
Achievement Component					
Performance Index Score	43.90	49.27	48.16	48.66	
Performance Index Percent	36.59%	41.06%	40.13%	40.55%	

Cost Center	0012CC				
Cost Center Description	Almira				
	2016	2017	2018	2019	2020
	Actual	Actual	Actual	Est. Actual	Budget
General Operating Fund	\$ 3,705,245	\$ 3,948,495	\$ 4,347,862	\$ 5,202,393	\$ 2,570,210
<u>School Controlled</u>	\$ 2,958,081	\$ 3,073,333	\$ 3,497,662	\$ 4,108,135	\$ 2,293,688
School Budget	\$ 2,956,547	\$ 3,059,192	\$ 3,418,341	\$ 3,973,186	\$ 2,293,688
Substitutes	\$ 182	\$ 6,006	\$ 75,472	\$ 128,871	\$ -
City Funds - Extracurriculars	\$ 1,352	\$ 8,135	\$ 3,849	\$ 6,078	\$ -
<u>Centrally Managed</u>	\$ 747,164	\$ 875,162	\$ 850,200	\$ 1,094,258	\$ 276,522
Special Education	\$ 393,979	\$ 489,180	\$ 331,765	\$ 538,264	\$ -
Gifted & Talented	\$ -	\$ -	\$ -	\$ -	\$ -
Early Childhood	\$ -	\$ 14,300	\$ 64,728	\$ 89,762	\$ -
Humanware / SEL	\$ -	\$ -	\$ -	\$ -	\$ -
Athletics & Extracurriculars	\$ 6,433	\$ 4,717	\$ 10,112	\$ 6,831	\$ -
Summer School	\$ 325	\$ 1,177	\$ -	\$ 0	\$ -
Facilities	\$ 331,433	\$ 317,243	\$ 383,551	\$ 394,934	\$ 276,522
Safety and Security	\$ -	\$ 24,960	\$ 52,811	\$ 63,687	\$ -
Trades	\$ 524	\$ 34	\$ -	\$ -	\$ -
Department Budget	\$ 14,471	\$ 23,551	\$ -	\$ -	\$ -
Grievances & Settlements	\$ -	\$ -	\$ 7,233	\$ 779	\$ -
Academic Resources	\$ -	\$ -	\$ -	\$ -	\$ -
Grant & Gift Funds	\$ 531,233	\$ 915,199	\$ 1,537,361	\$ 750,522	\$ 711,255
Student Activity Funds	\$ 261	\$ 1,003	\$ -	\$ 5,781	\$ 9,224
Achievement Component					
Performance Index Score	46.38	46.79	49.96	54.75	
Performance Index Percent	38.65%	38.99%	41.63%	45.62%	

Cost Center	0016CC				
Cost Center Description	Andrew J Rickoff				
	2016	2017	2018	2019	2020
	Actual	Actual	Actual	Est. Actual	Budget
General Operating Fund	\$ 3,701,811	\$ 3,756,698	\$ 4,147,119	\$ 4,609,082	\$ 2,532,150
<u>School Controlled</u>	\$ 2,778,685	\$ 2,749,065	\$ 3,132,376	\$ 3,355,655	\$ 2,362,194
School Budget	\$ 2,774,626	\$ 2,744,504	\$ 2,929,595	\$ 3,137,422	\$ 2,362,194
Substitutes	\$ -	\$ 153	\$ 199,012	\$ 210,968	\$ -
City Funds - Extracurriculars	\$ 4,058	\$ 4,408	\$ 3,769	\$ 7,265	\$ -
<u>Centrally Managed</u>	\$ 923,127	\$ 1,007,633	\$ 1,014,743	\$ 1,253,427	\$ 169,957
Special Education	\$ 379,601	\$ 499,126	\$ 493,808	\$ 661,133	\$ -
Gifted & Talented	\$ -	\$ -	\$ -	\$ -	\$ -
Early Childhood	\$ 9,706	\$ 23,857	\$ 38,336	\$ 113,196	\$ -
Humanware / SEL	\$ -	\$ -	\$ -	\$ -	\$ -
Athletics & Extracurriculars	\$ 12,318	\$ -	\$ -	\$ 4,166	\$ -
Summer School	\$ -	\$ -	\$ -	\$ -	\$ -
Facilities	\$ 377,106	\$ 353,992	\$ 370,231	\$ 385,330	\$ 169,957
Safety and Security	\$ 144,396	\$ 130,659	\$ 111,018	\$ 88,856	\$ -
Trades	\$ -	\$ -	\$ -	\$ -	\$ -
Department Budget	\$ -	\$ -	\$ -	\$ -	\$ -
Grievances & Settlements	\$ -	\$ -	\$ 1,351	\$ 747	\$ -
Academic Resources	\$ -	\$ -	\$ -	\$ -	\$ -
Grant & Gift Funds	\$ 602,908	\$ 613,447	\$ 834,087	\$ 602,981	\$ 497,940
Student Activity Funds	\$ 870	\$ 1,116	\$ -	\$ 7,558	\$ 2,226
Achievement Component					
Performance Index Score	44.33	47.13	49.88	53.33	
Performance Index Percent	36.94%	39.28%	41.56%	44.44%	

Cost Center	0021CC				
Cost Center Description	Anton Grdina				
	2016	2017	2018	2019	2020
	Actual	Actual	Actual	Est. Actual	Budget
General Operating Fund	\$ 3,267,537	\$ 3,608,351	\$ 3,591,085	\$ 3,595,990	\$ 1,584,616
<u>School Controlled</u>	\$ 2,482,559	\$ 2,896,636	\$ 2,729,827	\$ 2,959,036	\$ 1,374,447
School Budget	\$ 2,351,231	\$ 2,813,288	\$ 2,626,616	\$ 2,809,235	\$ 1,370,472
Substitutes	\$ 127,718	\$ 79,532	\$ 103,212	\$ 141,460	\$ -
City Funds - Extracurriculars	\$ 3,610	\$ 3,816	\$ -	\$ 8,342	\$ 3,975
<u>Centrally Managed</u>	\$ 784,978	\$ 711,715	\$ 861,257	\$ 636,954	\$ 210,169
Special Education	\$ 376,897	\$ 308,009	\$ 372,007	\$ 193,972	\$ 44,390
Gifted & Talented	\$ -	\$ -	\$ -	\$ -	\$ -
Early Childhood	\$ 6,967	\$ 23,887	\$ 103,335	\$ 131,751	\$ -
Humanware / SEL	\$ -	\$ -	\$ -	\$ -	\$ -
Athletics & Extracurriculars	\$ 8,887	\$ 5,915	\$ 15,083	\$ 7,087	\$ -
Summer School	\$ -	\$ -	\$ -	\$ -	\$ -
Facilities	\$ 350,961	\$ 320,097	\$ 321,229	\$ 257,103	\$ 165,779
Safety and Security	\$ 31,979	\$ 46,648	\$ 49,104	\$ 46,661	\$ -
Trades	\$ 773	\$ -	\$ -	\$ -	\$ -
Department Budget	\$ 8,513	\$ 7,158	\$ -	\$ -	\$ -
Grievances & Settlements	\$ -	\$ -	\$ 500	\$ 380	\$ -
Academic Resources	\$ -	\$ -	\$ -	\$ -	\$ -
Grant & Gift Funds	\$ 408,593	\$ 341,907	\$ 873,944	\$ 951,085	\$ 894,657
Student Activity Funds	\$ -	\$ 1,704	\$ -	\$ -	\$ 1,170
Achievement Component					
Performance Index Score	38.90	40.36	42.67	44.62	
Performance Index Percent	32.42%	33.63%	35.56%	37.18%	

Cost Center Cost Center Description	0023CC Artemus Ward				
	2016 Actual	2017 Actual	2018 Actual	2019 Est. Actual	2020 Budget
General Operating Fund	\$ 3,601,073	\$ 3,852,303	\$ 4,245,901	\$ 4,634,003	\$ 2,707,330
<u>School Controlled</u>	\$ 3,117,802	\$ 3,241,964	\$ 3,657,968	\$ 3,967,961	\$ 2,569,162
School Budget	\$ 3,053,046	\$ 3,195,462	\$ 3,565,604	\$ 3,817,416	\$ 2,567,316
Substitutes	\$ 63,610	\$ 41,283	\$ 91,935	\$ 146,901	\$ -
City Funds - Extracurriculars	\$ 1,146	\$ 5,219	\$ 429	\$ 3,644	\$ 1,845
<u>Centrally Managed</u>	\$ 483,271	\$ 610,338	\$ 587,933	\$ 666,042	\$ 138,168
Special Education	\$ 138,036	\$ 168,742	\$ 157,240	\$ 153,846	\$ -
Gifted & Talented	\$ -	\$ -	\$ -	\$ -	\$ -
Early Childhood	\$ 53,837	\$ 55,340	\$ 57,038	\$ 126,208	\$ -
Humanware / SEL	\$ -	\$ -	\$ -	\$ -	\$ -
Athletics & Extracurriculars	\$ 3,853	\$ 3,631	\$ 6,284	\$ 9,772	\$ -
Summer School	\$ -	\$ -	\$ -	\$ -	\$ -
Facilities	\$ 246,430	\$ 304,040	\$ 310,732	\$ 361,149	\$ 138,168
Safety and Security	\$ 40,105	\$ 68,677	\$ 56,237	\$ 13,993	\$ -
Trades	\$ 1,011	\$ 217	\$ -	\$ -	\$ -
Department Budget	\$ -	\$ 9,690	\$ -	\$ -	\$ -
Grievances & Settlements	\$ -	\$ -	\$ 402	\$ 1,073	\$ -
Academic Resources	\$ -	\$ -	\$ -	\$ -	\$ -
Grant & Gift Funds	\$ 327,180	\$ 396,468	\$ 936,012	\$ 537,846	\$ 407,600
Student Activity Funds	\$ 23,511	\$ 12,101	\$ 5,202	\$ 11,921	\$ 11,342
Achievement Component					
Performance Index Score	56.82	60.94	65.32	64.73	
Performance Index Percent	47.35%	50.79%	54.44%	53.94%	

Cost Center	0027CC				
Cost Center Description	Memorial				
	2016	2017	2018	2019	2020
	Actual	Actual	Actual	Est. Actual	Budget
General Operating Fund	\$ 3,032,085	\$ 3,262,736	\$ 4,218,037	\$ 4,304,806	\$ 1,451,812
<u>School Controlled</u>	\$ 2,375,988	\$ 2,607,342	\$ 3,508,010	\$ 3,533,089	\$ 1,264,279
School Budget	\$ 2,297,374	\$ 2,574,990	\$ 3,301,498	\$ 3,343,360	\$ 1,264,279
Substitutes	\$ 74,962	\$ 28,605	\$ 203,509	\$ 186,354	\$ -
City Funds - Extracurriculars	\$ 3,652	\$ 3,747	\$ 3,002	\$ 3,375	\$ -
<u>Centrally Managed</u>	\$ 656,097	\$ 655,394	\$ 710,027	\$ 771,717	\$ 187,533
Special Education	\$ 302,075	\$ 242,115	\$ 199,674	\$ 225,108	\$ -
Gifted & Talented	\$ -	\$ -	\$ -	\$ -	\$ -
Early Childhood	\$ 34,763	\$ 34,191	\$ 38,625	\$ 37,792	\$ -
Humanware / SEL	\$ -	\$ -	\$ -	\$ -	\$ -
Athletics & Extracurriculars	\$ 11,732	\$ 5,522	\$ 15,090	\$ 3,940	\$ -
Summer School	\$ 118	\$ -	\$ -	\$ -	\$ -
Facilities	\$ 252,364	\$ 315,881	\$ 356,674	\$ 378,285	\$ 187,533
Safety and Security	\$ 55,044	\$ 57,299	\$ 96,742	\$ 125,871	\$ -
Trades	\$ -	\$ 338	\$ -	\$ -	\$ -
Department Budget	\$ -	\$ -	\$ -	\$ -	\$ -
Grievances & Settlements	\$ -	\$ 49	\$ 3,223	\$ 721	\$ -
Academic Resources	\$ -	\$ -	\$ -	\$ -	\$ -
Grant & Gift Funds	\$ 533,266	\$ 549,994	\$ 486,410	\$ 335,251	\$ 345,531
Student Activity Funds	\$ -	\$ -	\$ 129	\$ -	\$ 1,249
Achievement Component					
Performance Index Score	50.16	55.85	56.81	67.60	
Performance Index Percent	41.80%	46.54%	47.34%	56.33%	

Cost Center	0032CC				
Cost Center Description	Design Lab Early College				
	2016	2017	2018	2019	2020
	Actual	Actual	Actual	Est. Actual	Budget
General Operating Fund	\$ 1,909,701	\$ 1,853,473	\$ 2,216,709	\$ 2,562,082	\$ 920,487
<u>School Controlled</u>	\$ 1,753,656	\$ 1,699,780	\$ 2,045,423	\$ 2,208,089	\$ 853,725
School Budget	\$ 1,725,703	\$ 1,672,384	\$ 1,966,713	\$ 2,142,056	\$ 853,725
Substitutes	\$ 27,953	\$ 27,396	\$ 78,711	\$ 66,033	\$ -
City Funds - Extracurriculars	\$ -	\$ -	\$ -	\$ -	\$ -
<u>Centrally Managed</u>	\$ 156,045	\$ 153,693	\$ 171,286	\$ 353,993	\$ 66,761
Special Education	\$ -	\$ -	\$ -	\$ 83,564	\$ -
Gifted & Talented	\$ -	\$ -	\$ -	\$ -	\$ -
Early Childhood	\$ -	\$ -	\$ -	\$ -	\$ -
Humanware / SEL	\$ -	\$ -	\$ -	\$ -	\$ -
Athletics & Extracurriculars	\$ -	\$ -	\$ 5,817	\$ -	\$ -
Summer School	\$ -	\$ -	\$ -	\$ -	\$ -
Facilities	\$ 156,045	\$ 135,351	\$ 164,320	\$ 225,874	\$ 66,761
Safety and Security	\$ -	\$ 18,343	\$ 1,149	\$ 41,006	\$ -
Trades	\$ -	\$ -	\$ -	\$ -	\$ -
Department Budget	\$ -	\$ -	\$ -	\$ -	\$ -
Grievances & Settlements	\$ -	\$ -	\$ -	\$ 3,549	\$ -
Academic Resources	\$ -	\$ -	\$ -	\$ -	\$ -
Grant & Gift Funds	\$ 142,537	\$ 122,672	\$ 216,057	\$ 109,339	\$ 158,738
Student Activity Funds	\$ -	\$ -	\$ -	\$ -	\$ 854
Achievement Component					
Performance Index Score	46.02	51.94	50.17	45.45	
Performance Index Percent	38.35%	43.28%	41.81%	37.88%	

Cost Center	0035CC				
Cost Center Description	MC2STEM				
	2016	2017	2018	2019	2020
	Actual	Actual	Actual	Est. Actual	Budget
General Operating Fund	\$ 3,195,840	\$ 3,820,293	\$ 4,480,933	\$ 4,102,602	\$ 1,797,147
<u>School Controlled</u>	\$ 2,986,717	\$ 3,587,732	\$ 4,001,149	\$ 3,699,181	\$ 1,655,527
School Budget	\$ 2,980,778	\$ 3,586,358	\$ 3,969,260	\$ 3,679,075	\$ 1,655,527
Substitutes	\$ 3,784	\$ 20	\$ 31,889	\$ 20,106	\$ -
City Funds - Extracurriculars	\$ 2,155	\$ 1,354	\$ -	\$ -	\$ -
<u>Centrally Managed</u>	\$ 209,123	\$ 232,560	\$ 479,784	\$ 403,421	\$ 141,620
Special Education	\$ 44,598	\$ 71,757	\$ 51,793	\$ 60,968	\$ -
Gifted & Talented	\$ -	\$ -	\$ -	\$ -	\$ -
Early Childhood	\$ -	\$ -	\$ -	\$ -	\$ -
Humanware / SEL	\$ -	\$ -	\$ -	\$ -	\$ -
Athletics & Extracurriculars	\$ -	\$ -	\$ 3,860	\$ -	\$ -
Summer School	\$ -	\$ -	\$ -	\$ -	\$ -
Facilities	\$ 47,084	\$ 50,453	\$ 340,576	\$ 296,458	\$ 141,620
Safety and Security	\$ 96,245	\$ 110,350	\$ 69,683	\$ 45,833	\$ -
Trades	\$ -	\$ -	\$ -	\$ -	\$ -
Department Budget	\$ 21,195	\$ -	\$ -	\$ -	\$ -
Grievances & Settlements	\$ -	\$ -	\$ 13,873	\$ 163	\$ -
Academic Resources	\$ -	\$ -	\$ -	\$ -	\$ -
Grant & Gift Funds	\$ 433,854	\$ 692,788	\$ 429,077	\$ 165,400	\$ 621,170
Student Activity Funds	\$ 3,086	\$ 1,336	\$ -	\$ -	\$ 3,678
Achievement Component					
Performance Index Score	45.66	51.18	53.53	55.05	
Performance Index Percent	38.05%	42.65%	44.61%	45.87%	

Cost Center	0036CC				
Cost Center Description	Benjamin Franklin				
	2016	2017	2018	2019	2020
	Actual	Actual	Actual	Est. Actual	Budget
General Operating Fund	\$ 4,739,114	\$ 5,241,777	\$ 6,000,379	\$ 5,789,955	\$ 2,693,796
<u>School Controlled</u>	\$ 3,665,870	\$ 3,926,358	\$ 4,582,965	\$ 4,507,216	\$ 2,544,671
School Budget	\$ 3,450,028	\$ 3,842,808	\$ 4,371,386	\$ 4,269,540	\$ 2,544,066
Substitutes	\$ 211,592	\$ 73,594	\$ 205,840	\$ 230,888	\$ -
City Funds - Extracurriculars	\$ 4,250	\$ 9,956	\$ 5,739	\$ 6,788	\$ 605
<u>Centrally Managed</u>	\$ 1,073,244	\$ 1,315,420	\$ 1,417,414	\$ 1,282,740	\$ 149,125
Special Education	\$ 166,627	\$ 362,098	\$ 419,350	\$ 261,691	\$ -
Gifted & Talented	\$ 253,222	\$ 295,611	\$ 311,717	\$ 314,819	\$ -
Early Childhood	\$ 162,083	\$ 172,955	\$ 187,739	\$ 194,085	\$ -
Humanware / SEL	\$ -	\$ -	\$ -	\$ -	\$ -
Athletics & Extracurriculars	\$ 5,921	\$ -	\$ 2,284	\$ -	\$ -
Summer School	\$ -	\$ -	\$ -	\$ -	\$ -
Facilities	\$ 404,334	\$ 408,378	\$ 404,392	\$ 431,028	\$ 149,125
Safety and Security	\$ 72,209	\$ 75,868	\$ 90,474	\$ 80,285	\$ -
Trades	\$ 1,000	\$ 510	\$ -	\$ -	\$ -
Department Budget	\$ 7,849	\$ -	\$ -	\$ -	\$ -
Grievances & Settlements	\$ -	\$ -	\$ 1,458	\$ 831	\$ -
Academic Resources	\$ -	\$ -	\$ -	\$ -	\$ -
Grant & Gift Funds	\$ 260,348	\$ 320,625	\$ 348,617	\$ 391,383	\$ 493,475
Student Activity Funds	\$ 15,389	\$ 6,743	\$ -	\$ 10,793	\$ 7,870
Achievement Component					
Performance Index Score	64.89	64.37	69.87	69.56	
Performance Index Percent	54.08%	53.64%	58.22%	57.96%	

Cost Center	0040CC				
Cost Center Description	New Tech East				
	2016	2017	2018	2019	2020
	Actual	Actual	Actual	Est. Actual	Budget
General Operating Fund	\$ 2,319,408	\$ 2,300,726	\$ 3,345,598	\$ 3,227,880	\$ 1,139,874
<u>School Controlled</u>	\$ 2,255,272	\$ 2,194,181	\$ 2,835,314	\$ 2,674,656	\$ 926,800
School Budget	\$ 2,255,272	\$ 2,194,181	\$ 2,741,862	\$ 2,578,925	\$ 926,800
Substitutes	\$ -	\$ -	\$ 93,451	\$ 95,731	\$ -
City Funds - Extracurriculars	\$ -	\$ -	\$ -	\$ -	\$ -
<u>Centrally Managed</u>	\$ 64,136	\$ 106,546	\$ 510,284	\$ 553,224	\$ 213,073
Special Education	\$ -	\$ -	\$ -	\$ 85,084	\$ -
Gifted & Talented	\$ -	\$ -	\$ -	\$ -	\$ -
Early Childhood	\$ -	\$ -	\$ -	\$ -	\$ -
Humanware / SEL	\$ -	\$ -	\$ -	\$ -	\$ -
Athletics & Extracurriculars	\$ -	\$ -	\$ 52,111	\$ 56,544	\$ -
Summer School	\$ -	\$ -	\$ -	\$ -	\$ -
Facilities	\$ 51,044	\$ 62,761	\$ 332,312	\$ 321,109	\$ 213,073
Safety and Security	\$ 13,092	\$ 43,785	\$ 95,178	\$ 76,593	\$ -
Trades	\$ -	\$ -	\$ -	\$ -	\$ -
Department Budget	\$ -	\$ -	\$ -	\$ -	\$ -
Grievances & Settlements	\$ -	\$ -	\$ 30,684	\$ 13,894	\$ -
Academic Resources	\$ -	\$ -	\$ -	\$ -	\$ -
Grant & Gift Funds	\$ 139,491	\$ 141,576	\$ 182,577	\$ 150,572	\$ 59,861
Student Activity Funds	\$ 2,755	\$ 220	\$ 348	\$ 3,370	\$ 1,323
Achievement Component					
Performance Index Score	43.59	52.99	53.65	57.34	
Performance Index Percent	36.33%	44.16%	44.71%	47.78%	

Cost Center	0041CC				
Cost Center Description	Bolton				
	2016	2017	2018	2019	2020
	Actual	Actual	Actual	Est. Actual	Budget
General Operating Fund	\$ 3,310,010	\$ 3,364,379	\$ 3,509,856	\$ 3,403,781	\$ 1,025,666
<u>School Controlled</u>	\$ 2,181,570	\$ 2,214,972	\$ 2,260,378	\$ 2,187,592	\$ 916,153
School Budget	\$ 2,152,371	\$ 2,205,116	\$ 2,122,923	\$ 2,045,384	\$ 916,089
Substitutes	\$ 28,037	\$ 3,827	\$ 132,254	\$ 139,511	\$ -
City Funds - Extracurriculars	\$ 1,163	\$ 6,029	\$ 5,202	\$ 2,697	\$ 64
<u>Centrally Managed</u>	\$ 1,128,440	\$ 1,149,407	\$ 1,249,477	\$ 1,216,189	\$ 109,513
Special Education	\$ 818,541	\$ 834,172	\$ 777,168	\$ 789,972	\$ -
Gifted & Talented	\$ -	\$ -	\$ -	\$ -	\$ -
Early Childhood	\$ 1,103	\$ 30,460	\$ 115,077	\$ 124,249	\$ -
Humanware / SEL	\$ -	\$ -	\$ -	\$ -	\$ -
Athletics & Extracurriculars	\$ 3,236	\$ 1,816	\$ 4,120	\$ 3,812	\$ -
Summer School	\$ -	\$ -	\$ -	\$ -	\$ -
Facilities	\$ 264,281	\$ 236,651	\$ 259,945	\$ 297,405	\$ 109,513
Safety and Security	\$ 41,278	\$ 44,495	\$ 47,343	\$ (32)	\$ -
Trades	\$ -	\$ -	\$ -	\$ -	\$ -
Department Budget	\$ -	\$ 1,813	\$ -	\$ -	\$ -
Grievances & Settlements	\$ -	\$ -	\$ 45,825	\$ 783	\$ -
Academic Resources	\$ -	\$ -	\$ -	\$ -	\$ -
Grant & Gift Funds	\$ 449,599	\$ 571,132	\$ 438,090	\$ 314,870	\$ 295,521
Student Activity Funds	\$ 3,932	\$ 4,506	\$ 5,020	\$ -	\$ 9,478
Achievement Component					
Performance Index Score	36.58	41.12	38.27	39.44	
Performance Index Percent	30.49%	34.27%	31.89%	32.87%	

Cost Center	0060CC				
Cost Center Description	New Tech West				
	2016	2017	2018	2019	2020
	Actual	Actual	Actual	Est. Actual	Budget
General Operating Fund	\$ 3,118,147	\$ 3,074,372	\$ 3,689,485	\$ 3,392,216	\$ 1,183,824
<u>School Controlled</u>	\$ 3,030,503	\$ 2,912,611	\$ 3,511,380	\$ 3,109,922	\$ 1,093,293
School Budget	\$ 3,030,289	\$ 2,906,967	\$ 3,482,418	\$ 3,068,719	\$ 1,093,293
Substitutes	\$ -	\$ 5,644	\$ 28,962	\$ 41,203	\$ -
City Funds - Extracurriculars	\$ 214	\$ -	\$ -	\$ -	\$ -
<u>Centrally Managed</u>	\$ 87,643	\$ 161,761	\$ 178,104	\$ 282,295	\$ 90,531
Special Education	\$ -	\$ -	\$ -	\$ -	\$ -
Gifted & Talented	\$ -	\$ -	\$ -	\$ -	\$ -
Early Childhood	\$ -	\$ -	\$ -	\$ -	\$ -
Humanware / SEL	\$ -	\$ -	\$ -	\$ -	\$ -
Athletics & Extracurriculars	\$ -	\$ -	\$ -	\$ -	\$ -
Summer School	\$ -	\$ -	\$ -	\$ -	\$ -
Facilities	\$ 47,378	\$ 155,379	\$ 164,270	\$ 233,186	\$ 90,531
Safety and Security	\$ 39,724	\$ 6,382	\$ 13,834	\$ 48,796	\$ -
Trades	\$ 542	\$ -	\$ -	\$ -	\$ -
Department Budget	\$ -	\$ -	\$ -	\$ -	\$ -
Grievances & Settlements	\$ -	\$ -	\$ -	\$ 313	\$ -
Academic Resources	\$ -	\$ -	\$ -	\$ -	\$ -
Grant & Gift Funds	\$ 266,554	\$ 160,087	\$ 214,738	\$ 144,515	\$ 457,877
Student Activity Funds	\$ 11,280	\$ 10,445	\$ 6,109	\$ 12,938	\$ 21,289
Achievement Component					
Performance Index Score	51.04	60.95	57.99	64.25	
Performance Index Percent	42.54%	50.79%	48.32%	53.55%	

Cost Center	0064CC				
Cost Center Description	Buhrer Dual Language				
	2016	2017	2018	2019	2020
	Actual	Actual	Actual	Est. Actual	Budget
General Operating Fund	\$ 2,931,908	\$ 3,054,617	\$ 3,519,948	\$ 3,881,966	\$ 1,486,163
<u>School Controlled</u>	\$ 2,475,308	\$ 2,597,577	\$ 3,149,382	\$ 3,309,734	\$ 1,380,193
School Budget	\$ 2,454,259	\$ 2,576,140	\$ 3,006,542	\$ 3,176,969	\$ 1,377,744
Substitutes	\$ 14,923	\$ 18,347	\$ 136,190	\$ 129,565	\$ -
City Funds - Extracurriculars	\$ 6,127	\$ 3,089	\$ 6,650	\$ 3,200	\$ 2,449
<u>Centrally Managed</u>	\$ 456,599	\$ 457,040	\$ 370,566	\$ 572,232	\$ 105,970
Special Education	\$ 143,889	\$ 148,525	\$ 48,287	\$ 136,027	\$ -
Gifted & Talented	\$ -	\$ -	\$ -	\$ -	\$ -
Early Childhood	\$ -	\$ -	\$ -	\$ -	\$ -
Humanware / SEL	\$ -	\$ -	\$ -	\$ -	\$ -
Athletics & Extracurriculars	\$ 3,841	\$ 2,275	\$ 6,774	\$ 6,737	\$ -
Summer School	\$ -	\$ -	\$ -	\$ -	\$ -
Facilities	\$ 254,771	\$ 250,054	\$ 251,819	\$ 367,303	\$ 105,970
Safety and Security	\$ 52,611	\$ 55,646	\$ 62,169	\$ 61,238	\$ -
Trades	\$ 1,488	\$ 540	\$ -	\$ -	\$ -
Department Budget	\$ -	\$ -	\$ -	\$ -	\$ -
Grievances & Settlements	\$ -	\$ -	\$ 1,517	\$ 927	\$ -
Academic Resources	\$ -	\$ -	\$ -	\$ -	\$ -
Grant & Gift Funds	\$ 278,651	\$ 227,673	\$ 234,425	\$ 168,138	\$ 544,519
Student Activity Funds	\$ 2,265	\$ 5,204	\$ -	\$ 5,875	\$ 10,409
Achievement Component					
Performance Index Score	71.77	77.07	70.19	70.73	
Performance Index Percent	59.81%	64.23%	58.49%	58.94%	

Cost Center	0068CC				
Cost Center Description	Case				
	2016	2017	2018	2019	2020
	Actual	Actual	Actual	Est. Actual	Budget
General Operating Fund	\$ 2,514,469	\$ 2,852,014	\$ 3,040,056	\$ 2,733,451	\$ 968,636
<u>School Controlled</u>	\$ 2,099,944	\$ 2,240,716	\$ 2,262,464	\$ 1,980,669	\$ 836,786
School Budget	\$ 2,056,393	\$ 2,237,085	\$ 2,082,579	\$ 1,784,430	\$ 836,786
Substitutes	\$ 40,003	\$ 324	\$ 179,885	\$ 192,822	\$ -
City Funds - Extracurriculars	\$ 3,547	\$ 3,308	\$ -	\$ 3,417	\$ -
<u>Centrally Managed</u>	\$ 414,525	\$ 611,297	\$ 777,593	\$ 752,782	\$ 131,850
Special Education	\$ 100,461	\$ 264,904	\$ 260,678	\$ 264,078	\$ -
Gifted & Talented	\$ -	\$ -	\$ -	\$ -	\$ -
Early Childhood	\$ 34,784	\$ 52,059	\$ 137,566	\$ 145,272	\$ -
Humanware / SEL	\$ -	\$ -	\$ -	\$ -	\$ -
Athletics & Extracurriculars	\$ 1,816	\$ -	\$ 5,216	\$ 5,721	\$ -
Summer School	\$ -	\$ -	\$ -	\$ -	\$ -
Facilities	\$ 230,896	\$ 226,801	\$ 256,526	\$ 272,808	\$ 131,850
Safety and Security	\$ 40,473	\$ 53,032	\$ 109,390	\$ 59,678	\$ -
Trades	\$ -	\$ 2,228	\$ -	\$ -	\$ -
Department Budget	\$ 6,095	\$ 12,273	\$ -	\$ -	\$ -
Grievances & Settlements	\$ -	\$ -	\$ 8,215	\$ 5,225	\$ -
Academic Resources	\$ -	\$ -	\$ -	\$ -	\$ -
Grant & Gift Funds	\$ 716,419	\$ 903,422	\$ 476,247	\$ 186,769	\$ 412,086
Student Activity Funds	\$ 992	\$ 992	\$ 5,548	\$ 2,451	\$ 11,206
Achievement Component					
Performance Index Score	38.72	42.50	49.36	51.91	
Performance Index Percent	32.26%	35.42%	41.14%	43.26%	

Cost Center	0076CC				
Cost Center Description	Alfred A Benesch				
	2016	2017	2018	2019	2020
	Actual	Actual	Actual	Est. Actual	Budget
General Operating Fund	\$ 2,629,138	\$ 3,048,804	\$ 3,340,728	\$ 3,144,329	\$ 961,736
<u>School Controlled</u>	\$ 2,007,418	\$ 2,279,684	\$ 2,431,436	\$ 2,216,372	\$ 863,336
School Budget	\$ 1,958,603	\$ 2,279,294	\$ 2,326,694	\$ 2,058,192	\$ 863,336
Substitutes	\$ 44,747	\$ -	\$ 103,123	\$ 156,605	\$ -
City Funds - Extracurriculars	\$ 4,068	\$ 390	\$ 1,619	\$ 1,575	\$ -
<u>Centrally Managed</u>	\$ 621,720	\$ 769,120	\$ 909,293	\$ 927,957	\$ 98,400
Special Education	\$ 356,651	\$ 487,612	\$ 524,679	\$ 505,395	\$ -
Gifted & Talented	\$ -	\$ -	\$ -	\$ -	\$ -
Early Childhood	\$ -	\$ -	\$ -	\$ -	\$ -
Humanware / SEL	\$ -	\$ -	\$ -	\$ -	\$ -
Athletics & Extracurriculars	\$ 2,437	\$ -	\$ 2,342	\$ -	\$ -
Summer School	\$ -	\$ -	\$ -	\$ 13	\$ -
Facilities	\$ 227,786	\$ 243,256	\$ 313,462	\$ 325,905	\$ 98,400
Safety and Security	\$ 34,162	\$ 37,127	\$ 68,810	\$ 96,272	\$ -
Trades	\$ 683	\$ 1,126	\$ -	\$ -	\$ -
Department Budget	\$ -	\$ -	\$ -	\$ -	\$ -
Grievances & Settlements	\$ -	\$ -	\$ -	\$ 372	\$ -
Academic Resources	\$ -	\$ -	\$ -	\$ 59,650	\$ 2,300
Grant & Gift Funds	\$ 485,655	\$ 426,242	\$ 376,755	\$ 747,807	\$ 1,007,596
Student Activity Funds	\$ -	\$ -	\$ -	\$ -	\$ 1,074
Achievement Component					
Performance Index Score	39.22	39.88	40.34	41.29	
Performance Index Percent	32.69%	33.23%	33.62%	34.41%	

Cost Center	0077CC				
Cost Center Description	Charles Dickens				
	2016	2017	2018	2019	2020
	Actual	Actual	Actual	Est. Actual	Budget
General Operating Fund	\$ 2,653,803	\$ 2,948,774	\$ 3,646,615	\$ 3,497,084	\$ 1,265,030
<u>School Controlled</u>	\$ 2,139,184	\$ 2,329,235	\$ 2,877,931	\$ 2,601,908	\$ 1,183,897
School Budget	\$ 2,136,770	\$ 2,320,307	\$ 2,738,850	\$ 2,468,223	\$ 1,183,882
Substitutes	\$ 324	\$ 6,131	\$ 136,575	\$ 133,240	\$ -
City Funds - Extracurriculars	\$ 2,089	\$ 2,796	\$ 2,506	\$ 445	\$ 15
<u>Centrally Managed</u>	\$ 514,620	\$ 619,539	\$ 768,684	\$ 895,176	\$ 81,133
Special Education	\$ 283,231	\$ 355,870	\$ 442,703	\$ 441,472	\$ -
Gifted & Talented	\$ -	\$ -	\$ -	\$ -	\$ -
Early Childhood	\$ -	\$ 40,908	\$ 85,294	\$ 94,421	\$ -
Humanware / SEL	\$ -	\$ -	\$ -	\$ -	\$ -
Athletics & Extracurriculars	\$ 7,598	\$ 3,906	\$ 1,990	\$ 1,907	\$ -
Summer School	\$ -	\$ -	\$ -	\$ -	\$ -
Facilities	\$ 167,826	\$ 160,474	\$ 175,996	\$ 296,831	\$ 81,133
Safety and Security	\$ 52,251	\$ 58,381	\$ 62,702	\$ 59,939	\$ -
Trades	\$ -	\$ -	\$ -	\$ -	\$ -
Department Budget	\$ 3,713	\$ -	\$ -	\$ -	\$ -
Grievances & Settlements	\$ -	\$ -	\$ -	\$ 606	\$ -
Academic Resources	\$ -	\$ -	\$ -	\$ -	\$ -
Grant & Gift Funds	\$ 300,794	\$ 323,893	\$ 437,488	\$ 449,134	\$ 430,273
Student Activity Funds	\$ -	\$ 4,820	\$ -	\$ -	\$ 1,024
Achievement Component					
Performance Index Score	42.29	48.04	46.39	43.86	
Performance Index Percent	35.24%	40.03%	38.66%	36.55%	

Cost Center	0078CC				
Cost Center Description	Whitney M Young				
	2016	2017	2018	2019	2020
	Actual	Actual	Actual	Est. Actual	Budget
General Operating Fund	\$ 2,850,655	\$ 2,961,618	\$ 3,695,392	\$ 3,325,129	\$ 1,112,118
<u>School Controlled</u>	\$ 2,201,353	\$ 1,877,184	\$ 2,426,994	\$ 2,442,835	\$ 1,038,388
School Budget	\$ 2,067,190	\$ 1,829,723	\$ 2,196,475	\$ 2,341,806	\$ 1,037,958
Substitutes	\$ 133,425	\$ 42,728	\$ 227,011	\$ 98,036	\$ -
City Funds - Extracurriculars	\$ 738	\$ 4,733	\$ 3,508	\$ 2,993	\$ 430
<u>Centrally Managed</u>	\$ 649,302	\$ 1,084,433	\$ 1,268,399	\$ 882,294	\$ 73,730
Special Education	\$ 235,643	\$ 551,296	\$ 704,171	\$ 443,805	\$ -
Gifted & Talented	\$ -	\$ -	\$ -	\$ -	\$ -
Early Childhood	\$ 6,667	\$ 28,612	\$ 40,960	\$ 61,987	\$ -
Humanware / SEL	\$ -	\$ -	\$ -	\$ -	\$ -
Athletics & Extracurriculars	\$ 3,347	\$ -	\$ 249	\$ -	\$ -
Summer School	\$ -	\$ -	\$ 0	\$ -	\$ -
Facilities	\$ 303,775	\$ 341,987	\$ 379,020	\$ 241,466	\$ 73,730
Safety and Security	\$ 97,340	\$ 140,579	\$ 141,780	\$ 132,149	\$ -
Trades	\$ 2,530	\$ 5,522	\$ -	\$ -	\$ -
Department Budget	\$ -	\$ 16,436	\$ -	\$ -	\$ -
Grievances & Settlements	\$ -	\$ -	\$ 2,219	\$ 2,888	\$ -
Academic Resources	\$ -	\$ -	\$ -	\$ -	\$ -
Grant & Gift Funds	\$ 697,540	\$ 938,053	\$ 1,043,511	\$ 771,299	\$ 695,008
Student Activity Funds	\$ -	\$ -	\$ 568	\$ 2,983	\$ 4,651
Achievement Component					
Performance Index Score	52.79	50.40	50.00	46.10	
Performance Index Percent	43.99%	42.00%	41.67%	38.42%	

Cost Center	0080CC				
Cost Center Description	Charles Mooney				
	2016	2017	2018	2019	2020
	Actual	Actual	Actual	Est. Actual	Budget
General Operating Fund	\$ 4,118,315	\$ 4,563,923	\$ 5,440,218	\$ 5,330,003	\$ 1,414,579
<u>School Controlled</u>	\$ 2,404,313	\$ 2,769,356	\$ 3,594,278	\$ 3,658,540	\$ 1,329,120
School Budget	\$ 2,319,786	\$ 2,748,983	\$ 3,382,565	\$ 3,347,038	\$ 1,328,846
Substitutes	\$ 82,730	\$ 10,483	\$ 207,740	\$ 304,384	\$ -
City Funds - Extracurriculars	\$ 1,796	\$ 9,890	\$ 3,973	\$ 7,119	\$ 274
<u>Centrally Managed</u>	\$ 1,714,002	\$ 1,794,567	\$ 1,845,939	\$ 1,671,463	\$ 85,459
Special Education	\$ 1,151,452	\$ 1,310,474	\$ 1,430,581	\$ 1,272,887	\$ -
Gifted & Talented	\$ -	\$ -	\$ -	\$ -	\$ -
Early Childhood	\$ 3,296	\$ 31,226	\$ 90,992	\$ 97,452	\$ -
Humanware / SEL	\$ -	\$ -	\$ -	\$ -	\$ -
Athletics & Extracurriculars	\$ 5,311	\$ 7,753	\$ 10,308	\$ 8,127	\$ -
Summer School	\$ -	\$ -	\$ -	\$ -	\$ -
Facilities	\$ 403,933	\$ 380,654	\$ 243,685	\$ 252,659	\$ 85,459
Safety and Security	\$ 139,272	\$ 64,000	\$ 65,704	\$ 39,657	\$ -
Trades	\$ 10,633	\$ 460	\$ 368	\$ -	\$ -
Department Budget	\$ 105	\$ -	\$ -	\$ -	\$ -
Grievances & Settlements	\$ -	\$ -	\$ 4,301	\$ 680	\$ -
Academic Resources	\$ -	\$ -	\$ -	\$ -	\$ -
Grant & Gift Funds	\$ 868,940	\$ 956,571	\$ 860,767	\$ 583,129	\$ 486,285
Student Activity Funds	\$ 5,697	\$ 8,514	\$ 5,769	\$ 7,092	\$ 16,778
Achievement Component					
Performance Index Score	52.23	57.38	62.92	62.90	
Performance Index Percent	43.53%	47.82%	52.44%	52.41%	

Cost Center	0088CC				
Cost Center Description	Clark				
	2016	2017	2018	2019	2020
	Actual	Actual	Actual	Est. Actual	Budget
General Operating Fund	\$ 4,688,105	\$ 5,096,104	\$ 6,073,124	\$ 6,403,051	\$ 3,064,678
<u>School Controlled</u>	\$ 3,953,542	\$ 4,316,388	\$ 5,282,541	\$ 5,334,300	\$ 2,888,201
School Budget	\$ 3,847,388	\$ 4,292,318	\$ 5,217,556	\$ 5,222,020	\$ 2,888,201
Substitutes	\$ 98,360	\$ 18,599	\$ 60,117	\$ 104,091	\$ -
City Funds - Extracurriculars	\$ 7,794	\$ 5,471	\$ 4,868	\$ 8,189	\$ -
<u>Centrally Managed</u>	\$ 734,563	\$ 779,716	\$ 790,583	\$ 1,068,751	\$ 176,477
Special Education	\$ 180,429	\$ 224,029	\$ 229,174	\$ 346,505	\$ -
Gifted & Talented	\$ -	\$ -	\$ -	\$ -	\$ -
Early Childhood	\$ 96,563	\$ 100,816	\$ 118,982	\$ 240,417	\$ -
Humanware / SEL	\$ -	\$ -	\$ -	\$ -	\$ -
Athletics & Extracurriculars	\$ 1,943	\$ 6,662	\$ 14,011	\$ 7,809	\$ -
Summer School	\$ -	\$ -	\$ -	\$ -	\$ -
Facilities	\$ 336,137	\$ 294,857	\$ 310,986	\$ 355,147	\$ 176,477
Safety and Security	\$ 119,489	\$ 153,352	\$ 117,430	\$ 118,458	\$ -
Trades	\$ -	\$ -	\$ -	\$ -	\$ -
Department Budget	\$ -	\$ -	\$ -	\$ -	\$ -
Grievances & Settlements	\$ -	\$ -	\$ -	\$ 416	\$ -
Academic Resources	\$ -	\$ -	\$ -	\$ 4,452	\$ -
Grant & Gift Funds	\$ 331,993	\$ 365,320	\$ 373,928	\$ 455,554	\$ 500,735
Student Activity Funds	\$ 22,845	\$ 28,065	\$ 13,594	\$ 15,768	\$ 17,253
Achievement Component					
Performance Index Score	79.63	92.69	88.45	98.84	
Performance Index Percent	66.36%	77.24%	73.71%	82.37%	

Cost Center	0090CC				
Cost Center Description	Clara E Westropp				
	2016	2017	2018	2019	2020
	Actual	Actual	Actual	Est. Actual	Budget
General Operating Fund	\$ 3,468,504	\$ 4,007,373	\$ 4,738,914	\$ 4,285,112	\$ 1,241,670
<u>School Controlled</u>	\$ 2,229,668	\$ 2,317,050	\$ 2,674,022	\$ 2,614,599	\$ 1,117,857
School Budget	\$ 2,184,598	\$ 2,303,184	\$ 2,469,254	\$ 2,338,874	\$ 1,117,857
Substitutes	\$ 39,935	\$ 6,389	\$ 204,471	\$ 272,524	\$ -
City Funds - Extracurriculars	\$ 5,135	\$ 7,477	\$ 297	\$ 3,200	\$ -
<u>Centrally Managed</u>	\$ 1,238,836	\$ 1,690,323	\$ 2,064,892	\$ 1,670,513	\$ 123,812
Special Education	\$ 844,236	\$ 1,185,427	\$ 1,459,531	\$ 1,113,835	\$ -
Gifted & Talented	\$ -	\$ -	\$ -	\$ -	\$ -
Early Childhood	\$ 105,608	\$ 105,834	\$ 116,989	\$ 128,711	\$ -
Humanware / SEL	\$ -	\$ -	\$ -	\$ -	\$ -
Athletics & Extracurriculars	\$ 16,737	\$ 10,423	\$ 18,889	\$ 6,845	\$ -
Summer School	\$ -	\$ -	\$ -	\$ -	\$ -
Facilities	\$ 272,185	\$ 331,965	\$ 363,241	\$ 348,244	\$ 123,812
Safety and Security	\$ 69	\$ 53,151	\$ 94,471	\$ 67,765	\$ -
Trades	\$ -	\$ 126	\$ 1,112	\$ -	\$ -
Department Budget	\$ -	\$ 3,396	\$ -	\$ -	\$ -
Grievances & Settlements	\$ -	\$ -	\$ 10,659	\$ 5,114	\$ -
Academic Resources	\$ -	\$ -	\$ -	\$ -	\$ -
Grant & Gift Funds	\$ 557,939	\$ 692,217	\$ 612,815	\$ 566,430	\$ 375,459
Student Activity Funds	\$ 10,445	\$ 9,442	\$ 763	\$ 6,316	\$ 6,789
Achievement Component					
Performance Index Score	58.55	63.58	71.53	72.44	
Performance Index Percent	48.79%	52.98%	59.61%	60.37%	

Cost Center	0096CC				
Cost Center Description	Collinwood High School				
	2016	2017	2018	2019	2020
	Actual	Actual	Actual	Est. Actual	Budget
General Operating Fund	\$ 6,388,904	\$ 5,167,476	\$ 4,800,772	\$ 4,692,515	\$ 1,538,885
<u>School Controlled</u>	\$ 5,052,106	\$ 3,772,665	\$ 3,442,419	\$ 3,344,424	\$ 1,276,589
School Budget	\$ 4,902,984	\$ 3,759,561	\$ 3,367,906	\$ 3,170,131	\$ 1,275,988
Substitutes	\$ 140,427	\$ 2,356	\$ 70,038	\$ 173,474	\$ -
City Funds - Extracurriculars	\$ 8,695	\$ 10,748	\$ 4,476	\$ 819	\$ 600
<u>Centrally Managed</u>	\$ 1,336,797	\$ 1,394,811	\$ 1,358,352	\$ 1,348,091	\$ 262,297
Special Education	\$ 313,323	\$ 511,143	\$ 481,061	\$ 462,262	\$ -
Gifted & Talented	\$ -	\$ -	\$ -	\$ -	\$ -
Early Childhood	\$ -	\$ -	\$ -	\$ -	\$ -
Humanware / SEL	\$ 3,516	\$ 1,294	\$ -	\$ -	\$ -
Athletics & Extracurriculars	\$ 119,780	\$ 97,980	\$ 91,978	\$ 90,681	\$ 1,683
Summer School	\$ -	\$ -	\$ -	\$ -	\$ -
Facilities	\$ 501,394	\$ 544,171	\$ 592,554	\$ 671,027	\$ 260,614
Safety and Security	\$ 273,866	\$ 231,579	\$ 165,639	\$ 123,419	\$ -
Trades	\$ 118,785	\$ 4,736	\$ 441	\$ -	\$ -
Department Budget	\$ 6,132	\$ 3,908	\$ 70	\$ 349	\$ -
Grievances & Settlements	\$ -	\$ -	\$ 26,609	\$ 352	\$ -
Academic Resources	\$ -	\$ -	\$ 366	\$ -	\$ -
Grant & Gift Funds	\$ 441,187	\$ 810,320	\$ 414,653	\$ 310,080	\$ 230,710
Student Activity Funds	\$ 29,666	\$ 18,611	\$ 13,280	\$ 7,650	\$ 14,988
Achievement Component					
Performance Index Score	44.33	54.00	59.27	52.43	
Performance Index Percent	36.94%	45.00%	49.39%	43.69%	

Cost Center	0102CC				
Cost Center Description	Campus International K-8				
	2016	2017	2018	2019	2020
	Actual	Actual	Actual	Est. Actual	Budget
General Operating Fund	\$ 4,688,091	\$ 4,998,567	\$ 6,964,071	\$ 7,484,693	\$ 3,760,317
<u>School Controlled</u>	\$ 4,325,909	\$ 4,545,953	\$ 5,892,463	\$ 6,676,720	\$ 3,561,270
School Budget	\$ 4,323,676	\$ 4,540,101	\$ 5,884,549	\$ 6,665,184	\$ 3,560,922
Substitutes	\$ 2,233	\$ -	\$ 4,339	\$ 306	\$ -
City Funds - Extracurriculars	\$ -	\$ 5,852	\$ 3,575	\$ 11,230	\$ 348
<u>Centrally Managed</u>	\$ 362,182	\$ 452,614	\$ 1,071,609	\$ 807,973	\$ 199,047
Special Education	\$ 7,224	\$ 35,770	\$ 1,248	\$ 34,956	\$ -
Gifted & Talented	\$ -	\$ -	\$ -	\$ -	\$ -
Early Childhood	\$ -	\$ -	\$ -	\$ -	\$ -
Humanware / SEL	\$ -	\$ -	\$ -	\$ -	\$ -
Athletics & Extracurriculars	\$ -	\$ 918	\$ 12,321	\$ 10,636	\$ -
Summer School	\$ -	\$ -	\$ -	\$ -	\$ -
Facilities	\$ 259,304	\$ 319,360	\$ 535,654	\$ 453,629	\$ 199,047
Safety and Security	\$ 94,839	\$ 96,565	\$ 141,701	\$ 131,955	\$ -
Trades	\$ 814	\$ -	\$ -	\$ -	\$ -
Department Budget	\$ -	\$ -	\$ -	\$ -	\$ -
Grievances & Settlements	\$ -	\$ -	\$ 380,686	\$ 176,797	\$ -
Academic Resources	\$ -	\$ -	\$ -	\$ -	\$ -
Grant & Gift Funds	\$ 429,459	\$ 798,731	\$ 235,075	\$ 78,325	\$ 481,021
Student Activity Funds	\$ 18,340	\$ 21,136	\$ 110	\$ 14,876	\$ 55,296
Achievement Component					
Performance Index Score	81.48	84.43	86.44	86.44	
Performance Index Percent	67.90%	70.36%	72.03%	72.03%	

Cost Center	0109CC				
Cost Center Description	Daniel E Morgan				
	2016	2017	2018	2019	2020
	Actual	Actual	Actual	Est. Actual	Budget
General Operating Fund	\$ 2,433,155	\$ 2,367,268	\$ 2,772,505	\$ 2,634,719	\$ 887,273
<u>School Controlled</u>	\$ 1,836,502	\$ 1,723,483	\$ 2,107,205	\$ 2,023,094	\$ 774,978
School Budget	\$ 1,833,829	\$ 1,721,031	\$ 2,065,705	\$ 1,933,669	\$ 774,978
Substitutes	\$ 207	\$ -	\$ 39,588	\$ 86,447	\$ -
City Funds - Extracurriculars	\$ 2,466	\$ 2,453	\$ 1,913	\$ 2,978	\$ -
<u>Centrally Managed</u>	\$ 596,652	\$ 643,785	\$ 665,300	\$ 611,625	\$ 112,295
Special Education	\$ 206,331	\$ 303,415	\$ 280,165	\$ 197,473	\$ -
Gifted & Talented	\$ -	\$ -	\$ -	\$ -	\$ -
Early Childhood	\$ 123,198	\$ 145,785	\$ 150,409	\$ 166,269	\$ -
Humanware / SEL	\$ -	\$ -	\$ -	\$ -	\$ -
Athletics & Extracurriculars	\$ 5,781	\$ 6,792	\$ 5,561	\$ 6,758	\$ -
Summer School	\$ -	\$ -	\$ -	\$ -	\$ -
Facilities	\$ 245,037	\$ 187,266	\$ 229,127	\$ 238,487	\$ 112,295
Safety and Security	\$ 15,803	\$ -	\$ -	\$ -	\$ -
Trades	\$ 216	\$ 527	\$ -	\$ -	\$ -
Department Budget	\$ 287	\$ -	\$ -	\$ -	\$ -
Grievances & Settlements	\$ -	\$ -	\$ 38	\$ 2,638	\$ -
Academic Resources	\$ -	\$ -	\$ -	\$ -	\$ -
Grant & Gift Funds	\$ 129,639	\$ 286,499	\$ 309,633	\$ 200,258	\$ 279,335
Student Activity Funds	\$ 1,463	\$ 474	\$ 540	\$ 3,102	\$ 4,149
Achievement Component					
Performance Index Score	46.82	53.78	61.48	59.14	
Performance Index Percent	39.02%	44.82%	51.23%	49.28%	

Cost Center	0112CC				
Cost Center Description	Denison				
	2016	2017	2018	2019	2020
	Actual	Actual	Actual	Est. Actual	Budget
General Operating Fund	\$ 3,058,611	\$ 3,188,637	\$ 3,729,434	\$ 3,344,995	\$ 1,036,906
<u>School Controlled</u>	\$ 2,607,730	\$ 2,615,653	\$ 3,024,248	\$ 2,524,893	\$ 921,849
School Budget	\$ 2,599,484	\$ 2,612,904	\$ 2,960,445	\$ 2,368,215	\$ 921,544
Substitutes	\$ 3,088	\$ -	\$ 62,068	\$ 152,845	\$ -
City Funds - Extracurriculars	\$ 5,158	\$ 2,749	\$ 1,735	\$ 3,833	\$ 305
<u>Centrally Managed</u>	\$ 450,881	\$ 572,985	\$ 705,186	\$ 820,101	\$ 115,057
Special Education	\$ 68,573	\$ 130,985	\$ 151,654	\$ 228,152	\$ -
Gifted & Talented	\$ -	\$ -	\$ -	\$ -	\$ -
Early Childhood	\$ -	\$ 17,519	\$ 81,968	\$ 156,001	\$ -
Humanware / SEL	\$ -	\$ -	\$ -	\$ -	\$ -
Athletics & Extracurriculars	\$ -	\$ -	\$ 4,313	\$ 1,906	\$ -
Summer School	\$ -	\$ -	\$ -	\$ -	\$ -
Facilities	\$ 304,287	\$ 336,472	\$ 364,209	\$ 396,698	\$ 115,057
Safety and Security	\$ 57,095	\$ 87,133	\$ 101,659	\$ 36,565	\$ -
Trades	\$ 525	\$ 875	\$ -	\$ -	\$ -
Department Budget	\$ 20,401	\$ -	\$ -	\$ 400	\$ -
Grievances & Settlements	\$ -	\$ -	\$ 1,384	\$ 379	\$ -
Academic Resources	\$ -	\$ -	\$ -	\$ -	\$ -
Grant & Gift Funds	\$ 549,462	\$ 647,909	\$ 395,411	\$ 183,020	\$ 235,498
Student Activity Funds	\$ 7,559	\$ 7,420	\$ -	\$ 1,390	\$ 1,022
Achievement Component					
Performance Index Score	50.81	60.98	73.00	76.99	
Performance Index Percent	42.34%	50.82%	60.83%	64.16%	

Cost Center	0124CC				
Cost Center Description	Dike School of the Arts				
	2016	2017	2018	2019	2020
	Actual	Actual	Actual	Est. Actual	Budget
General Operating Fund	\$ 2,462,615	\$ 2,769,597	\$ 3,399,728	\$ 3,425,837	\$ 1,403,293
<u>School Controlled</u>	\$ 2,096,757	\$ 2,425,205	\$ 2,907,873	\$ 2,990,915	\$ 1,293,946
School Budget	\$ 2,037,171	\$ 2,403,013	\$ 2,825,599	\$ 2,889,425	\$ 1,293,946
Substitutes	\$ 56,723	\$ 18,359	\$ 82,274	\$ 96,773	\$ -
City Funds - Extracurriculars	\$ 2,863	\$ 3,833	\$ -	\$ 4,718	\$ -
<u>Centrally Managed</u>	\$ 365,858	\$ 344,391	\$ 491,855	\$ 434,922	\$ 109,347
Special Education	\$ -	\$ 22,781	\$ 27,011	\$ 5,940	\$ -
Gifted & Talented	\$ -	\$ -	\$ -	\$ -	\$ -
Early Childhood	\$ 65,153	\$ 78,733	\$ 133,687	\$ 141,600	\$ -
Humanware / SEL	\$ -	\$ -	\$ -	\$ -	\$ -
Athletics & Extracurriculars	\$ 1,281	\$ 991	\$ 4,899	\$ 5,418	\$ -
Summer School	\$ -	\$ -	\$ -	\$ -	\$ -
Facilities	\$ 248,570	\$ 197,823	\$ 268,831	\$ 252,383	\$ 109,347
Safety and Security	\$ 41,516	\$ 44,064	\$ 50,339	\$ 29,200	\$ -
Trades	\$ 366	\$ -	\$ -	\$ -	\$ -
Department Budget	\$ 8,971	\$ -	\$ -	\$ -	\$ -
Grievances & Settlements	\$ -	\$ -	\$ 7,088	\$ 381	\$ -
Academic Resources	\$ -	\$ -	\$ -	\$ -	\$ -
Grant & Gift Funds	\$ 201,391	\$ 215,764	\$ 189,166	\$ 176,509	\$ 498,423
Student Activity Funds	\$ 1,367	\$ 6,395	\$ 799	\$ -	\$ 3,443
Achievement Component					
Performance Index Score	63.35	62.35	62.44	61.11	
Performance Index Percent	52.79%	51.95%	52.04%	50.92%	

Cost Center	0130CC				
Cost Center Description	Douglas MacArthur Girls Leadership Academy				
	2016	2017	2018	2019	2020
	Actual	Actual	Actual	Est. Actual	Budget
General Operating Fund	\$ 3,001,665	\$ 3,200,932	\$ 4,181,844	\$ 4,813,683	\$ 1,270,531
<u>School Controlled</u>	\$ 2,525,558	\$ 2,720,095	\$ 3,500,325	\$ 3,984,952	\$ 1,186,138
School Budget	\$ 2,465,164	\$ 2,685,102	\$ 3,444,114	\$ 3,900,976	\$ 1,186,108
Substitutes	\$ 58,839	\$ 30,760	\$ 55,968	\$ 80,377	\$ -
City Funds - Extracurriculars	\$ 1,555	\$ 4,234	\$ 244	\$ 3,599	\$ 30
<u>Centrally Managed</u>	\$ 476,106	\$ 480,837	\$ 681,519	\$ 828,731	\$ 84,393
Special Education	\$ -	\$ -	\$ -	\$ 39,861	\$ -
Gifted & Talented	\$ -	\$ -	\$ -	\$ -	\$ -
Early Childhood	\$ 195,942	\$ 190,457	\$ 207,333	\$ 222,056	\$ -
Humanware / SEL	\$ -	\$ -	\$ -	\$ -	\$ -
Athletics & Extracurriculars	\$ 3,631	\$ 4,022	\$ 4,145	\$ -	\$ -
Summer School	\$ -	\$ -	\$ -	\$ -	\$ -
Facilities	\$ 222,874	\$ 249,625	\$ 357,120	\$ 291,321	\$ 84,393
Safety and Security	\$ 41,362	\$ 36,592	\$ 41,467	\$ 37,795	\$ -
Trades	\$ -	\$ 140	\$ -	\$ -	\$ -
Department Budget	\$ 12,298	\$ -	\$ -	\$ -	\$ -
Grievances & Settlements	\$ -	\$ -	\$ 71,454	\$ 237,697	\$ -
Academic Resources	\$ -	\$ -	\$ -	\$ -	\$ -
Grant & Gift Funds	\$ 296,494	\$ 297,781	\$ 173,950	\$ 154,938	\$ 245,160
Student Activity Funds	\$ 26,883	\$ 27,674	\$ 13,387	\$ 24,430	\$ 3,016
Achievement Component					
Performance Index Score	82.04	87.79	90.19	91.87	
Performance Index Percent	68.37%	73.16%	75.16%	76.56%	

Cost Center	0148CC				
Cost Center Description	East Clark				
	2016	2017	2018	2019	2020
	Actual	Actual	Actual	Est. Actual	Budget
General Operating Fund	\$ 2,190,566	\$ 2,434,108	\$ 3,146,939	\$ 3,011,072	\$ 966,112
<u>School Controlled</u>	\$ 1,713,820	\$ 1,729,974	\$ 2,358,322	\$ 2,207,760	\$ 851,132
School Budget	\$ 1,706,627	\$ 1,727,600	\$ 2,206,143	\$ 2,062,562	\$ 851,132
Substitutes	\$ 3,521	\$ -	\$ 151,160	\$ 145,076	\$ -
City Funds - Extracurriculars	\$ 3,672	\$ 2,375	\$ 1,019	\$ 123	\$ -
<u>Centrally Managed</u>	\$ 476,746	\$ 704,133	\$ 788,617	\$ 803,312	\$ 114,980
Special Education	\$ 163,899	\$ 337,366	\$ 493,953	\$ 364,109	\$ -
Gifted & Talented	\$ -	\$ -	\$ 785	\$ -	\$ -
Early Childhood	\$ 39,494	\$ 52,792	\$ 30,651	\$ 41,095	\$ -
Humanware / SEL	\$ -	\$ -	\$ -	\$ -	\$ -
Athletics & Extracurriculars	\$ 6,133	\$ -	\$ 4,277	\$ 8,055	\$ -
Summer School	\$ -	\$ 806	\$ -	\$ -	\$ -
Facilities	\$ 251,206	\$ 279,102	\$ 224,398	\$ 239,637	\$ 114,980
Safety and Security	\$ 16,014	\$ 30,149	\$ 34,555	\$ 32,926	\$ -
Trades	\$ -	\$ -	\$ -	\$ -	\$ -
Department Budget	\$ -	\$ 3,894	\$ -	\$ -	\$ -
Grievances & Settlements	\$ -	\$ 24	\$ -	\$ 117,490	\$ -
Academic Resources	\$ -	\$ -	\$ -	\$ -	\$ -
Grant & Gift Funds	\$ 419,321	\$ 733,224	\$ 1,030,068	\$ 859,451	\$ 678,650
Student Activity Funds	\$ 1,365	\$ 281	\$ 774	\$ 1,062	\$ 4,985
Achievement Component					
Performance Index Score	45.37	48.58	49.38	53.49	
Performance Index Percent	37.81%	40.48%	41.15%	44.57%	

Cost Center	0159CC				
Cost Center Description	Cleveland Early College High School				
	2016	2017	2018	2019	2020
	Actual	Actual	Actual	Est. Actual	Budget
General Operating Fund	\$ 2,031,294	\$ 2,493,190	\$ 3,023,688	\$ 2,819,333	\$ 1,035,882
<u>School Controlled</u>	\$ 1,719,271	\$ 2,151,593	\$ 2,680,162	\$ 2,475,736	\$ 877,763
School Budget	\$ 1,719,271	\$ 2,151,593	\$ 2,637,998	\$ 2,433,579	\$ 877,763
Substitutes	\$ -	\$ -	\$ 38,490	\$ 41,863	\$ -
City Funds - Extracurriculars	\$ -	\$ -	\$ 3,675	\$ 294	\$ -
<u>Centrally Managed</u>	\$ 312,023	\$ 341,597	\$ 343,526	\$ 343,597	\$ 158,119
Special Education	\$ -	\$ -	\$ -	\$ -	\$ -
Gifted & Talented	\$ -	\$ -	\$ -	\$ -	\$ -
Early Childhood	\$ -	\$ -	\$ -	\$ -	\$ -
Humanware / SEL	\$ -	\$ -	\$ -	\$ -	\$ -
Athletics & Extracurriculars	\$ 51,088	\$ 44,805	\$ 65,773	\$ 51,513	\$ -
Summer School	\$ -	\$ -	\$ -	\$ -	\$ -
Facilities	\$ 191,404	\$ 229,494	\$ 210,185	\$ 253,216	\$ 158,119
Safety and Security	\$ 65,253	\$ 67,298	\$ 65,409	\$ 37,836	\$ -
Trades	\$ -	\$ -	\$ -	\$ -	\$ -
Department Budget	\$ 4,277	\$ -	\$ -	\$ -	\$ -
Grievances & Settlements	\$ -	\$ -	\$ 2,160	\$ 1,033	\$ -
Academic Resources	\$ -	\$ -	\$ -	\$ -	\$ -
Grant & Gift Funds	\$ 143,381	\$ 206,158	\$ 258,625	\$ 131,696	\$ 227,790
Student Activity Funds	\$ -	\$ 14,773	\$ 15,438	\$ 33,103	\$ 15,701
Achievement Component					
Performance Index Score	74.54	95.70	96.20	100.17	
Performance Index Percent	62.12%	79.75%	80.17%	83.48%	

Cost Center	0161CC				
Cost Center Description	East Tech High School				
	2016	2017	2018	2019	2020
	Actual	Actual	Actual	Est. Actual	Budget
General Operating Fund	\$ 4,968,903	\$ 4,608,415	\$ 4,342,751	\$ 4,118,322	\$ 1,337,316
<u>School Controlled</u>	\$ 3,423,308	\$ 3,076,483	\$ 3,041,543	\$ 2,898,298	\$ 1,121,427
School Budget	\$ 3,317,582	\$ 3,066,394	\$ 2,949,282	\$ 2,847,053	\$ 1,120,727
Substitutes	\$ 96,847	\$ -	\$ 81,392	\$ 51,245	\$ -
City Funds - Extracurriculars	\$ 8,879	\$ 10,090	\$ 10,869	\$ -	\$ 700
<u>Centrally Managed</u>	\$ 1,545,595	\$ 1,531,932	\$ 1,301,208	\$ 1,220,024	\$ 215,889
Special Education	\$ 511,393	\$ 539,401	\$ 701,569	\$ 636,356	\$ -
Gifted & Talented	\$ -	\$ -	\$ -	\$ -	\$ -
Early Childhood	\$ -	\$ -	\$ -	\$ -	\$ -
Humanware / SEL	\$ 4,933	\$ 5,000	\$ -	\$ -	\$ -
Athletics & Extracurriculars	\$ 113,570	\$ 90,078	\$ 52,722	\$ 64,581	\$ 1,090
Summer School	\$ -	\$ 10,303	\$ 549	\$ 1,019	\$ -
Facilities	\$ 660,737	\$ 675,381	\$ 443,705	\$ 440,129	\$ 214,799
Safety and Security	\$ 240,338	\$ 189,757	\$ 95,177	\$ 76,593	\$ -
Trades	\$ 13,683	\$ 8,956	\$ 7,485	\$ -	\$ -
Department Budget	\$ 940	\$ 13,056	\$ -	\$ -	\$ -
Grievances & Settlements	\$ -	\$ -	\$ -	\$ 1,347	\$ -
Academic Resources	\$ -	\$ -	\$ -	\$ -	\$ -
Grant & Gift Funds	\$ 291,716	\$ 557,537	\$ 936,298	\$ 847,593	\$ 787,856
Student Activity Funds	\$ 24,995	\$ 15,849	\$ 12,395	\$ 13,939	\$ 38,040
Achievement Component					
Performance Index Score	38.80	47.07	47.86	43.25	
Performance Index Percent	32.34%	39.23%	39.88%	36.04%	

Cost Center	0168CC				
Cost Center Description	Euclid Park				
	2016	2017	2018	2019	2020
	Actual	Actual	Actual	Est. Actual	Budget
General Operating Fund	\$ 2,735,935	\$ 3,105,855	\$ 3,351,514	\$ 3,352,195	\$ 1,207,551
<u>School Controlled</u>	\$ 2,269,498	\$ 2,414,204	\$ 2,574,735	\$ 2,722,662	\$ 1,076,021
School Budget	\$ 2,197,403	\$ 2,400,166	\$ 2,479,494	\$ 2,541,327	\$ 1,076,021
Substitutes	\$ 71,120	\$ 12,228	\$ 94,791	\$ 178,204	\$ -
City Funds - Extracurriculars	\$ 975	\$ 1,810	\$ 450	\$ 3,131	\$ -
<u>Centrally Managed</u>	\$ 466,438	\$ 691,650	\$ 776,779	\$ 629,533	\$ 131,531
Special Education	\$ 147,243	\$ 307,379	\$ 328,047	\$ 172,849	\$ -
Gifted & Talented	\$ -	\$ -	\$ -	\$ -	\$ -
Early Childhood	\$ 10,586	\$ 60,288	\$ 126,115	\$ 105,623	\$ -
Humanware / SEL	\$ -	\$ -	\$ -	\$ -	\$ -
Athletics & Extracurriculars	\$ 1,816	\$ -	\$ 5,058	\$ 1,905	\$ -
Summer School	\$ -	\$ -	\$ -	\$ -	\$ -
Facilities	\$ 250,910	\$ 266,246	\$ 258,351	\$ 284,068	\$ 131,531
Safety and Security	\$ 55,883	\$ 57,706	\$ 59,207	\$ 58,897	\$ -
Trades	\$ -	\$ 31	\$ -	\$ -	\$ -
Department Budget	\$ -	\$ -	\$ -	\$ -	\$ -
Grievances & Settlements	\$ -	\$ -	\$ -	\$ 6,192	\$ -
Academic Resources	\$ -	\$ -	\$ -	\$ -	\$ -
Grant & Gift Funds	\$ 268,096	\$ 319,383	\$ 615,776	\$ 719,141	\$ 853,596
Student Activity Funds	\$ 1,301	\$ 6,660	\$ 1,058	\$ 4,185	\$ 8,567
Achievement Component					
Performance Index Score	50.40	63.73	62.64	62.95	
Performance Index Percent	42.00%	53.10%	52.20%	52.46%	

Cost Center	0172CC				
Cost Center Description	Franklin D Roosevelt				
	2016	2017	2018	2019	2020
	Actual	Actual	Actual	Est. Actual	Budget
General Operating Fund	\$ 4,237,025	\$ 4,572,387	\$ 5,141,104	\$ 4,748,900	\$ 1,603,368
<u>School Controlled</u>	\$ 2,712,240	\$ 2,813,249	\$ 3,434,848	\$ 3,286,200	\$ 1,379,883
School Budget	\$ 2,553,705	\$ 2,802,605	\$ 3,256,962	\$ 3,053,182	\$ 1,378,858
Substitutes	\$ 153,916	\$ 3,596	\$ 175,718	\$ 229,493	\$ -
City Funds - Extracurriculars	\$ 4,620	\$ 7,048	\$ 2,168	\$ 3,525	\$ 1,025
<u>Centrally Managed</u>	\$ 1,524,785	\$ 1,759,138	\$ 1,706,256	\$ 1,462,700	\$ 223,485
Special Education	\$ 700,084	\$ 990,451	\$ 958,277	\$ 680,093	\$ -
Gifted & Talented	\$ -	\$ -	\$ -	\$ -	\$ -
Early Childhood	\$ 153,542	\$ 159,685	\$ 170,728	\$ 178,355	\$ -
Humanware / SEL	\$ -	\$ -	\$ -	\$ -	\$ -
Athletics & Extracurriculars	\$ 15,872	\$ 7,980	\$ 13,353	\$ 10,151	\$ -
Summer School	\$ -	\$ -	\$ -	\$ -	\$ -
Facilities	\$ 528,143	\$ 496,549	\$ 447,995	\$ 475,069	\$ 223,485
Safety and Security	\$ 126,697	\$ 95,101	\$ 104,197	\$ 117,850	\$ -
Trades	\$ 180	\$ 1,084	\$ -	\$ -	\$ -
Department Budget	\$ 267	\$ 8,288	\$ -	\$ -	\$ -
Grievances & Settlements	\$ -	\$ -	\$ 11,707	\$ 1,183	\$ -
Academic Resources	\$ -	\$ -	\$ -	\$ -	\$ -
Grant & Gift Funds	\$ 599,202	\$ 760,626	\$ 1,231,092	\$ 1,351,873	\$ 1,222,798
Student Activity Funds	\$ 6,763	\$ 3,696	\$ -	\$ 9,510	\$ 10,477
Achievement Component					
Performance Index Score	42.90	44.89	47.59	50.20	
Performance Index Percent	35.75%	37.41%	39.66%	41.83%	

Cost Center	0174CC				
Cost Center Description	Facing History New Tech High School				
	2016	2017	2018	2019	2020
	Actual	Actual	Actual	Est. Actual	Budget
General Operating Fund	\$ 3,078,916	\$ 3,036,915	\$ 3,880,982	\$ 3,296,011	\$ 1,428,295
<u>School Controlled</u>	\$ 3,067,570	\$ 2,909,167	\$ 3,617,658	\$ 3,066,108	\$ 1,344,260
School Budget	\$ 3,016,046	\$ 2,887,966	\$ 3,540,208	\$ 2,999,632	\$ 1,344,260
Substitutes	\$ 51,525	\$ 21,201	\$ 77,450	\$ 66,477	\$ -
City Funds - Extracurriculars	\$ -	\$ -	\$ -	\$ -	\$ -
<u>Centrally Managed</u>	\$ 11,346	\$ 127,749	\$ 263,324	\$ 229,903	\$ 84,036
Special Education	\$ -	\$ -	\$ -	\$ 0	\$ -
Gifted & Talented	\$ -	\$ -	\$ -	\$ -	\$ -
Early Childhood	\$ -	\$ -	\$ -	\$ -	\$ -
Humanware / SEL	\$ -	\$ -	\$ -	\$ -	\$ -
Athletics & Extracurriculars	\$ -	\$ -	\$ -	\$ 2,195	\$ -
Summer School	\$ -	\$ -	\$ -	\$ -	\$ -
Facilities	\$ 9,378	\$ 50,669	\$ 169,112	\$ 187,242	\$ 84,036
Safety and Security	\$ 1,969	\$ 77,079	\$ 65,704	\$ 39,505	\$ -
Trades	\$ -	\$ -	\$ -	\$ -	\$ -
Department Budget	\$ -	\$ -	\$ -	\$ -	\$ -
Grievances & Settlements	\$ -	\$ -	\$ 28,507	\$ 961	\$ -
Academic Resources	\$ -	\$ -	\$ -	\$ -	\$ -
Grant & Gift Funds	\$ 13,468	\$ 1,452	\$ 115,743	\$ 140,906	\$ 330,251
Student Activity Funds	\$ 2,925	\$ -	\$ -	\$ 3,000	\$ 5,223
Achievement Component					
Performance Index Score	50.66	58.49	61.68	62.70	
Performance Index Percent	42.22%	48.74%	51.40%	52.25%	

Cost Center 0184CC
Cost Center Description AB Hart

	2016 Actual	2017 Actual	2018 Actual	2019 Est. Actual	2020 Budget
General Operating Fund	\$ 1,857,318	\$ 1,680,713	\$ 1,674,810	\$ 1,846,049	\$ 1,024,186
<u>School Controlled</u>	\$ 1,631,142	\$ 1,433,913	\$ 1,398,831	\$ 1,467,217	\$ 816,590
School Budget	\$ 1,628,845	\$ 1,433,687	\$ 1,346,010	\$ 1,371,017	\$ 816,590
Substitutes	\$ 512	\$ 226	\$ 52,441	\$ 93,928	\$ -
City Funds - Extracurriculars	\$ 1,785	\$ -	\$ 380	\$ 2,271	\$ -
<u>Centrally Managed</u>	\$ 226,176	\$ 246,800	\$ 275,979	\$ 378,832	\$ 207,596
Special Education	\$ -	\$ -	\$ -	\$ -	\$ -
Gifted & Talented	\$ -	\$ -	\$ -	\$ -	\$ -
Early Childhood	\$ -	\$ -	\$ -	\$ -	\$ -
Humanware / SEL	\$ -	\$ -	\$ -	\$ -	\$ -
Athletics & Extracurriculars	\$ 2,566	\$ 410	\$ -	\$ -	\$ -
Summer School	\$ -	\$ -	\$ -	\$ -	\$ -
Facilities	\$ 196,905	\$ 203,491	\$ 234,068	\$ 376,261	\$ 207,596
Safety and Security	\$ 26,405	\$ 42,766	\$ 40,702	\$ 2,529	\$ -
Trades	\$ 300	\$ 134	\$ -	\$ -	\$ -
Department Budget	\$ -	\$ -	\$ -	\$ -	\$ -
Grievances & Settlements	\$ -	\$ -	\$ 1,209	\$ 42	\$ -
Academic Resources	\$ -	\$ -	\$ -	\$ 37,484	\$ 375
Grant & Gift Funds	\$ 437,342	\$ 391,288	\$ 525,709	\$ 753,999	\$ 914,557
Student Activity Funds	\$ -	\$ -	\$ -	\$ -	\$ 8,790
Achievement Component					
Performance Index Score	44.17	52.03	50.88	58.79	
Performance Index Percent	36.81%	43.36%	42.40%	48.99%	

Cost Center	0188CC				
Cost Center Description	Garfield				
	2016	2017	2018	2019	2020
	Actual	Actual	Actual	Est. Actual	Budget
General Operating Fund	\$ 4,000,997	\$ 4,508,732	\$ 5,477,940	\$ 5,621,177	\$ 1,812,981
<u>School Controlled</u>	\$ 2,960,072	\$ 3,103,853	\$ 3,860,585	\$ 4,223,644	\$ 1,601,045
School Budget	\$ 2,874,562	\$ 3,062,291	\$ 3,730,255	\$ 4,105,655	\$ 1,601,045
Substitutes	\$ 79,123	\$ 34,411	\$ 127,084	\$ 113,278	\$ -
City Funds - Extracurriculars	\$ 6,387	\$ 7,151	\$ 3,246	\$ 4,711	\$ -
<u>Centrally Managed</u>	\$ 1,040,925	\$ 1,404,879	\$ 1,617,355	\$ 1,397,533	\$ 211,935
Special Education	\$ 41,116	\$ 225,007	\$ 285,024	\$ 252,308	\$ -
Gifted & Talented	\$ 560,653	\$ 565,704	\$ 605,716	\$ 310,817	\$ -
Early Childhood	\$ 126,586	\$ 227,355	\$ 300,727	\$ 319,483	\$ -
Humanware / SEL	\$ -	\$ -	\$ -	\$ -	\$ -
Athletics & Extracurriculars	\$ 7,393	\$ 6,000	\$ 13,152	\$ 7,736	\$ -
Summer School	\$ -	\$ -	\$ -	\$ 4	\$ -
Facilities	\$ 271,430	\$ 346,479	\$ 364,810	\$ 440,311	\$ 211,935
Safety and Security	\$ 30,065	\$ 33,071	\$ 47,774	\$ 66,183	\$ -
Trades	\$ 154	\$ 675	\$ -	\$ -	\$ -
Department Budget	\$ 3,528	\$ -	\$ -	\$ -	\$ -
Grievances & Settlements	\$ -	\$ 589	\$ 151	\$ 691	\$ -
Academic Resources	\$ -	\$ -	\$ -	\$ -	\$ -
Grant & Gift Funds	\$ 228,861	\$ 267,939	\$ 394,305	\$ 311,885	\$ 505,082
Student Activity Funds	\$ 4,150	\$ 4,823	\$ -	\$ 2,623	\$ 14,430
Achievement Component					
Performance Index Score	62.03	66.52	73.94	76.05	
Performance Index Percent	51.69%	55.44%	61.62%	63.37%	

Cost Center	0198CC				
Cost Center Description	George Washington Carver				
	2016	2017	2018	2019	2020
	Actual	Actual	Actual	Est. Actual	Budget
General Operating Fund	\$ 2,756,824	\$ 3,345,180	\$ 3,092,453	\$ 2,937,562	\$ 2,467,381
<u>School Controlled</u>	\$ 2,139,590	\$ 2,571,849	\$ 2,202,748	\$ 2,089,498	\$ 2,309,621
School Budget	\$ 1,924,858	\$ 2,490,667	\$ 1,951,013	\$ 1,866,811	\$ 2,309,541
Substitutes	\$ 212,417	\$ 78,840	\$ 248,627	\$ 220,229	\$ -
City Funds - Extracurriculars	\$ 2,315	\$ 2,342	\$ 3,108	\$ 2,459	\$ 80
<u>Centrally Managed</u>	\$ 617,234	\$ 773,331	\$ 889,705	\$ 848,064	\$ 157,760
Special Education	\$ 264,486	\$ 342,205	\$ 369,202	\$ 266,462	\$ -
Gifted & Talented	\$ -	\$ -	\$ -	\$ -	\$ -
Early Childhood	\$ -	\$ 22,292	\$ 69,796	\$ 117,866	\$ -
Humanware / SEL	\$ -	\$ -	\$ -	\$ -	\$ -
Athletics & Extracurriculars	\$ -	\$ -	\$ -	\$ -	\$ -
Summer School	\$ 155	\$ 259	\$ -	\$ -	\$ -
Facilities	\$ 308,408	\$ 356,386	\$ 385,285	\$ 349,478	\$ 157,760
Safety and Security	\$ 42,570	\$ 43,845	\$ 61,506	\$ 113,537	\$ -
Trades	\$ -	\$ -	\$ -	\$ -	\$ -
Department Budget	\$ 1,615	\$ 5,775	\$ -	\$ -	\$ -
Grievances & Settlements	\$ -	\$ 2,568	\$ 3,916	\$ 721	\$ -
Academic Resources	\$ -	\$ -	\$ 123,100	\$ 64,600	\$ 34,250
Grant & Gift Funds	\$ 393,806	\$ 548,680	\$ 1,209,681	\$ 1,024,834	\$ 1,230,778
Student Activity Funds	\$ -	\$ -	\$ -	\$ -	\$ 208
Achievement Component					
Performance Index Score	36.21	36.66	38.96	48.82	
Performance Index Percent	30.17%	30.55%	32.47%	40.68%	

Cost Center	0208CC				
Cost Center Description	Cleveland High School for Digital Arts				
	2016	2017	2018	2019	2020
	Actual	Actual	Actual	Est. Actual	Budget
General Operating Fund	\$ 1,926,429	\$ 2,796,126	\$ 4,063,523	\$ 3,586,160	\$ 1,657,230
<u>School Controlled</u>	\$ 1,839,384	\$ 2,692,985	\$ 3,482,411	\$ 3,242,351	\$ 1,503,434
School Budget	\$ 1,839,384	\$ 2,692,985	\$ 3,350,711	\$ 3,064,634	\$ 1,503,434
Substitutes	\$ -	\$ -	\$ 131,700	\$ 177,717	\$ -
City Funds - Extracurriculars	\$ -	\$ -	\$ -	\$ -	\$ -
<u>Centrally Managed</u>	\$ 87,045	\$ 103,141	\$ 581,111	\$ 343,809	\$ 153,797
Special Education	\$ 39,130	\$ 41,161	\$ 100,184	\$ 29,295	\$ -
Gifted & Talented	\$ -	\$ -	\$ -	\$ -	\$ -
Early Childhood	\$ -	\$ -	\$ -	\$ -	\$ -
Humanware / SEL	\$ -	\$ -	\$ -	\$ -	\$ -
Athletics & Extracurriculars	\$ -	\$ -	\$ 3,452	\$ -	\$ -
Summer School	\$ -	\$ -	\$ -	\$ -	\$ -
Facilities	\$ -	\$ -	\$ 328,370	\$ 265,846	\$ 153,797
Safety and Security	\$ 47,915	\$ 47,220	\$ 55,515	\$ 48,518	\$ -
Trades	\$ -	\$ -	\$ -	\$ -	\$ -
Department Budget	\$ -	\$ -	\$ -	\$ -	\$ -
Grievances & Settlements	\$ -	\$ 14,760	\$ 93,591	\$ 149	\$ -
Academic Resources	\$ -	\$ -	\$ -	\$ -	\$ -
Grant & Gift Funds	\$ 637,527	\$ 301,983	\$ 548,455	\$ 276,804	\$ 366,636
Student Activity Funds	\$ -	\$ -	\$ 470	\$ 7,917	\$ 18,172
Achievement Component					
Performance Index Score	48.04	49.76	64.77	64.58	
Performance Index Percent	40.03%	41.46%	53.98%	53.81%	

Cost Center	0209CC				
Cost Center Description	Bard High School Early College Cleveland				
	2016	2017	2018	2019	2020
	Actual	Actual	Actual	Est. Actual	Budget
General Operating Fund	\$ 1,954,764	\$ 2,633,329	\$ 4,007,922	\$ 4,601,180	\$ 2,989,789
<u>School Controlled</u>	\$ 1,759,097	\$ 2,302,223	\$ 3,621,414	\$ 4,179,835	\$ 2,892,579
School Budget	\$ 1,754,663	\$ 2,302,223	\$ 3,415,658	\$ 3,946,816	\$ 2,892,579
Substitutes	\$ -	\$ -	\$ 205,756	\$ 233,019	\$ -
City Funds - Extracurriculars	\$ 4,434	\$ -	\$ -	\$ -	\$ -
<u>Centrally Managed</u>	\$ 195,667	\$ 331,106	\$ 386,508	\$ 421,345	\$ 97,210
Special Education	\$ -	\$ -	\$ -	\$ -	\$ -
Gifted & Talented	\$ -	\$ -	\$ -	\$ -	\$ -
Early Childhood	\$ -	\$ -	\$ -	\$ -	\$ -
Humanware / SEL	\$ -	\$ -	\$ -	\$ -	\$ -
Athletics & Extracurriculars	\$ -	\$ -	\$ 11,340	\$ 6,907	\$ 10,000
Summer School	\$ -	\$ -	\$ -	\$ -	\$ -
Facilities	\$ 186,719	\$ 257,616	\$ 305,415	\$ 357,382	\$ 87,210
Safety and Security	\$ 5,708	\$ 69,062	\$ 69,753	\$ 55,706	\$ -
Trades	\$ 3,240	\$ 1,089	\$ -	\$ -	\$ -
Department Budget	\$ -	\$ 3,340	\$ -	\$ -	\$ -
Grievances & Settlements	\$ -	\$ -	\$ -	\$ 1,349	\$ -
Academic Resources	\$ -	\$ -	\$ -	\$ -	\$ -
Grant & Gift Funds	\$ 99,169	\$ 79,907	\$ 88,703	\$ 153,783	\$ 39,336
Student Activity Funds	\$ 885	\$ -	\$ -	\$ -	\$ 1,145
Achievement Component					
Performance Index Score	72.92	79.72	79.73	74.66	
Performance Index Percent	60.77%	66.43%	66.44%	62.21%	

Cost Center	0210CC				
Cost Center Description	JFK PACT				
	2016	2017	2018	2019	2020
	Actual	Actual	Actual	Est. Actual	Budget
General Operating Fund	\$ 1,870,469	\$ 2,662,993	\$ 4,192,328	\$ 3,571,386	\$ 1,248,295
<u>School Controlled</u>	\$ 1,678,126	\$ 2,434,229	\$ 3,048,078	\$ 2,572,187	\$ 1,030,018
School Budget	\$ 1,670,123	\$ 2,434,229	\$ 2,872,542	\$ 2,388,240	\$ 1,030,018
Substitutes	\$ 8,003	\$ -	\$ 171,401	\$ 181,950	\$ -
City Funds - Extracurriculars	\$ -	\$ -	\$ 4,135	\$ 1,997	\$ -
<u>Centrally Managed</u>	\$ 192,343	\$ 228,764	\$ 1,144,250	\$ 999,199	\$ 218,276
Special Education	\$ 74,599	\$ 145,759	\$ 355,135	\$ 425,746	\$ -
Gifted & Talented	\$ -	\$ -	\$ -	\$ -	\$ -
Early Childhood	\$ -	\$ -	\$ -	\$ -	\$ -
Humanware / SEL	\$ 2,250	\$ 2,029	\$ -	\$ -	\$ -
Athletics & Extracurriculars	\$ -	\$ -	\$ 16,515	\$ 47,949	\$ -
Summer School	\$ -	\$ -	\$ -	\$ -	\$ -
Facilities	\$ 77,649	\$ 8,821	\$ 381,508	\$ 409,322	\$ 218,276
Safety and Security	\$ 37,845	\$ 38,783	\$ 100,303	\$ 106,031	\$ -
Trades	\$ -	\$ -	\$ -	\$ -	\$ -
Department Budget	\$ -	\$ -	\$ -	\$ -	\$ -
Grievances & Settlements	\$ -	\$ 33,372	\$ 290,789	\$ 10,152	\$ -
Academic Resources	\$ -	\$ -	\$ -	\$ -	\$ -
Grant & Gift Funds	\$ 59,627	\$ 81,184	\$ 113,989	\$ 102,548	\$ 255,499
Student Activity Funds	\$ -	\$ 47	\$ 14,749	\$ 22,492	\$ 1,012
Achievement Component					
Performance Index Score	42.60	45.18	45.40	40.67	
Performance Index Percent	35.50%	37.65%	37.83%	33.89%	

Cost Center	0211CC				
Cost Center Description	JFK E3gle Academy				
	2016	2017	2018	2019	2020
	Actual	Actual	Actual	Est. Actual	Budget
General Operating Fund	\$ 1,776,076	\$ 2,478,435	\$ 4,108,785	\$ 3,485,146	\$ 1,053,252
<u>School Controlled</u>	\$ 1,635,346	\$ 2,213,980	\$ 2,891,476	\$ 2,271,691	\$ 835,253
School Budget	\$ 1,632,156	\$ 2,213,980	\$ 2,676,607	\$ 2,124,245	\$ 835,253
Substitutes	\$ 3,190	\$ -	\$ 210,734	\$ 145,449	\$ -
City Funds - Extracurriculars	\$ -	\$ -	\$ 4,135	\$ 1,997	\$ -
<u>Centrally Managed</u>	\$ 140,731	\$ 264,455	\$ 1,217,309	\$ 1,213,455	\$ 217,999
Special Education	\$ -	\$ 213,833	\$ 583,301	\$ 601,282	\$ -
Gifted & Talented	\$ -	\$ -	\$ -	\$ -	\$ -
Early Childhood	\$ -	\$ -	\$ -	\$ -	\$ -
Humanware / SEL	\$ -	\$ -	\$ -	\$ -	\$ -
Athletics & Extracurriculars	\$ 3,309	\$ -	\$ 21,358	\$ 96,234	\$ -
Summer School	\$ -	\$ -	\$ -	\$ -	\$ -
Facilities	\$ 96,079	\$ 289	\$ 381,507	\$ 409,321	\$ 217,999
Safety and Security	\$ 41,342	\$ 13,107	\$ 100,303	\$ 106,030	\$ -
Trades	\$ -	\$ -	\$ -	\$ -	\$ -
Department Budget	\$ -	\$ -	\$ -	\$ -	\$ -
Grievances & Settlements	\$ -	\$ 37,226	\$ 130,840	\$ 587	\$ -
Academic Resources	\$ -	\$ -	\$ -	\$ -	\$ -
Grant & Gift Funds	\$ 118,218	\$ 107,566	\$ 155,281	\$ 128,383	\$ 187,570
Student Activity Funds	\$ -	\$ -	\$ 14,005	\$ 20,628	\$ 3,426
Achievement Component					
Performance Index Score	39.36	43.67	44.25	42.05	
Performance Index Percent	32.80%	36.39%	36.87%	35.04%	

Cost Center	0220CC				
Cost Center Description	Glenville High School				
	2016	2017	2018	2019	2020
	Actual	Actual	Actual	Est. Actual	Budget
General Operating Fund	\$ 5,228,217	\$ 4,348,299	\$ 5,159,898	\$ 4,868,523	\$ 1,350,078
<u>School Controlled</u>	\$ 3,571,256	\$ 2,723,668	\$ 3,535,469	\$ 3,254,801	\$ 1,081,878
School Budget	\$ 3,553,421	\$ 2,710,846	\$ 3,346,373	\$ 3,069,183	\$ 1,081,578
Substitutes	\$ -	\$ -	\$ 180,952	\$ 182,399	\$ -
City Funds - Extracurriculars	\$ 17,836	\$ 12,822	\$ 8,144	\$ 3,218	\$ 300
<u>Centrally Managed</u>	\$ 1,656,960	\$ 1,624,631	\$ 1,624,429	\$ 1,613,723	\$ 268,200
Special Education	\$ 619,951	\$ 700,422	\$ 704,740	\$ 622,990	\$ -
Gifted & Talented	\$ -	\$ -	\$ -	\$ -	\$ -
Early Childhood	\$ -	\$ -	\$ -	\$ -	\$ -
Humanware / SEL	\$ 4,575	\$ 4,991	\$ -	\$ -	\$ -
Athletics & Extracurriculars	\$ 156,519	\$ 132,214	\$ 181,316	\$ 180,422	\$ 1,550
Summer School	\$ -	\$ -	\$ -	\$ -	\$ -
Facilities	\$ 613,086	\$ 607,229	\$ 564,096	\$ 655,628	\$ 266,650
Safety and Security	\$ 253,750	\$ 176,926	\$ 158,346	\$ 147,903	\$ -
Trades	\$ 9,079	\$ 1,469	\$ 92	\$ -	\$ -
Department Budget	\$ -	\$ 1,380	\$ -	\$ 2,557	\$ -
Grievances & Settlements	\$ -	\$ -	\$ 15,840	\$ 4,223	\$ -
Academic Resources	\$ -	\$ -	\$ 7	\$ -	\$ -
Grant & Gift Funds	\$ 407,806	\$ 578,248	\$ 1,172,493	\$ 1,006,771	\$ 1,067,851
Student Activity Funds	\$ 89,846	\$ 66,809	\$ 54,315	\$ 66,818	\$ 48,418
Achievement Component					
Performance Index Score	44.42	51.81	52.48	50.47	
Performance Index Percent	37.02%	43.17%	43.73%	42.06%	

Cost Center	0224CC				
Cost Center Description	Halle				
	2016	2017	2018	2019	2020
	Actual	Actual	Actual	Est. Actual	Budget
General Operating Fund	\$ 3,359,099	\$ 3,499,059	\$ 4,208,192	\$ 4,331,285	\$ 1,423,102
<u>School Controlled</u>	\$ 2,459,052	\$ 2,386,704	\$ 2,951,028	\$ 3,052,863	\$ 1,343,293
School Budget	\$ 2,449,436	\$ 2,384,884	\$ 2,793,859	\$ 2,911,758	\$ 1,342,913
Substitutes	\$ 540	\$ -	\$ 150,989	\$ 140,840	\$ -
City Funds - Extracurriculars	\$ 9,076	\$ 1,820	\$ 6,180	\$ 266	\$ 380
<u>Centrally Managed</u>	\$ 900,048	\$ 1,112,355	\$ 1,257,164	\$ 1,278,422	\$ 79,809
Special Education	\$ 631,617	\$ 688,611	\$ 720,498	\$ 824,246	\$ -
Gifted & Talented	\$ -	\$ -	\$ -	\$ -	\$ -
Early Childhood	\$ -	\$ 29,021	\$ 122,946	\$ 134,702	\$ -
Humanware / SEL	\$ -	\$ -	\$ -	\$ -	\$ -
Athletics & Extracurriculars	\$ 2,104	\$ 2,082	\$ 2,150	\$ -	\$ -
Summer School	\$ -	\$ -	\$ -	\$ 0	\$ -
Facilities	\$ 206,214	\$ 329,229	\$ 361,706	\$ 265,520	\$ 79,809
Safety and Security	\$ 54,357	\$ 56,158	\$ 49,864	\$ 53,386	\$ -
Trades	\$ 458	\$ 3,599	\$ -	\$ -	\$ -
Department Budget	\$ 5,299	\$ 3,655	\$ -	\$ -	\$ -
Grievances & Settlements	\$ -	\$ -	\$ -	\$ 569	\$ -
Academic Resources	\$ -	\$ -	\$ -	\$ -	\$ -
Grant & Gift Funds	\$ 262,336	\$ 396,429	\$ 338,536	\$ 266,327	\$ 518,357
Student Activity Funds	\$ -	\$ -	\$ -	\$ -	\$ 5,007
Achievement Component					
Performance Index Score	43.71	48.80	48.57	50.29	
Performance Index Percent	36.42%	40.67%	40.47%	41.91%	

Cost Center	0229CC				
Cost Center Description	Hannah Gibbons				
	2016	2017	2018	2019	2020
	Actual	Actual	Actual	Est. Actual	Budget
General Operating Fund	\$ 2,217,441	\$ 2,454,889	\$ 2,891,871	\$ 2,924,385	\$ 829,505
<u>School Controlled</u>	\$ 1,421,928	\$ 1,572,080	\$ 1,899,386	\$ 1,993,593	\$ 721,718
School Budget	\$ 1,420,314	\$ 1,567,267	\$ 1,784,334	\$ 1,884,384	\$ 721,718
Substitutes	\$ 501	\$ 625	\$ 114,335	\$ 106,193	\$ -
City Funds - Extracurriculars	\$ 1,113	\$ 4,188	\$ 717	\$ 3,015	\$ -
<u>Centrally Managed</u>	\$ 795,513	\$ 882,809	\$ 992,485	\$ 930,793	\$ 107,786
Special Education	\$ 404,206	\$ 499,808	\$ 565,981	\$ 353,457	\$ -
Gifted & Talented	\$ -	\$ -	\$ -	\$ -	\$ -
Early Childhood	\$ 38,568	\$ 37,323	\$ 36,079	\$ 109,804	\$ -
Humanware / SEL	\$ -	\$ -	\$ -	\$ -	\$ -
Athletics & Extracurriculars	\$ 2,109	\$ 2,109	\$ 4,807	\$ 3,811	\$ -
Summer School	\$ -	\$ -	\$ -	\$ -	\$ -
Facilities	\$ 261,710	\$ 297,397	\$ 384,478	\$ 428,040	\$ 107,786
Safety and Security	\$ 88,919	\$ 46,160	\$ 1,140	\$ 35,251	\$ -
Trades	\$ -	\$ -	\$ -	\$ -	\$ -
Department Budget	\$ -	\$ -	\$ -	\$ -	\$ -
Grievances & Settlements	\$ -	\$ 13	\$ -	\$ 430	\$ -
Academic Resources	\$ -	\$ -	\$ -	\$ -	\$ -
Grant & Gift Funds	\$ 572,654	\$ 611,627	\$ 733,550	\$ 680,718	\$ 832,419
Student Activity Funds	\$ 212	\$ -	\$ -	\$ 4,272	\$ 4,823
Achievement Component					
Performance Index Score	46.38	52.30	53.98	56.43	
Performance Index Percent	38.65%	43.58%	44.98%	47.03%	

Cost Center	0240CC				
Cost Center Description	Harvey Rice				
	2016	2017	2018	2019	2020
	Actual	Actual	Actual	Est. Actual	Budget
General Operating Fund	\$ 3,342,578	\$ 3,410,209	\$ 4,370,279	\$ 4,467,109	\$ 1,562,301
<u>School Controlled</u>	\$ 2,754,307	\$ 2,703,458	\$ 3,411,349	\$ 3,792,883	\$ 1,424,797
School Budget	\$ 2,746,958	\$ 2,629,536	\$ 3,126,760	\$ 3,446,888	\$ 1,424,797
Substitutes	\$ 477	\$ 71,842	\$ 281,288	\$ 337,504	\$ -
City Funds - Extracurriculars	\$ 6,872	\$ 2,080	\$ 3,300	\$ 8,491	\$ -
<u>Centrally Managed</u>	\$ 588,271	\$ 706,751	\$ 958,930	\$ 674,225	\$ 137,503
Special Education	\$ 244,910	\$ 295,851	\$ 451,149	\$ 249,985	\$ -
Gifted & Talented	\$ -	\$ -	\$ -	\$ -	\$ -
Early Childhood	\$ 5,942	\$ 28,875	\$ 52,857	\$ 60,983	\$ -
Humanware / SEL	\$ -	\$ -	\$ -	\$ -	\$ -
Athletics & Extracurriculars	\$ 10,749	\$ -	\$ 10,172	\$ 7,235	\$ -
Summer School	\$ -	\$ -	\$ -	\$ -	\$ -
Facilities	\$ 294,950	\$ 347,001	\$ 374,154	\$ 304,406	\$ 137,503
Safety and Security	\$ 19,916	\$ 34,526	\$ 52,717	\$ 51,251	\$ -
Trades	\$ 183	\$ -	\$ -	\$ -	\$ -
Department Budget	\$ 11,622	\$ 402	\$ -	\$ -	\$ -
Grievances & Settlements	\$ -	\$ 97	\$ 17,881	\$ 366	\$ -
Academic Resources	\$ -	\$ -	\$ -	\$ -	\$ -
Grant & Gift Funds	\$ 446,057	\$ 691,286	\$ 956,343	\$ 797,916	\$ 665,380
Student Activity Funds	\$ 5,809	\$ 409	\$ -	\$ -	\$ 5,639
Achievement Component					
Performance Index Score	41.81	41.15	44.44	47.46	
Performance Index Percent	34.84%	34.29%	37.04%	39.55%	

Cost Center	0243CC					
Cost Center Description	Rhodes Academy of Environmental Studies					
	2016	2017	2018	2019	2020	
	Actual	Actual	Actual	Est. Actual	Budget	
General Operating Fund	\$ -	\$ -	\$ 2,007,793	\$ 2,995,097	\$ 1,504,373	
<u>School Controlled</u>	\$ -	\$ -	\$ 1,455,360	\$ 2,212,314	\$ 1,380,846	
School Budget	\$ -	\$ -	\$ 1,423,665	\$ 2,149,374	\$ 1,380,846	
Substitutes	\$ -	\$ -	\$ 31,696	\$ 62,941	\$ -	
City Funds - Extracurriculars	\$ -	\$ -	\$ -	\$ -	\$ -	
<u>Centrally Managed</u>	\$ -	\$ -	\$ 552,432	\$ 782,783	\$ 123,527	
Special Education	\$ -	\$ -	\$ 232,106	\$ 508,344	\$ -	
Gifted & Talented	\$ -	\$ -	\$ -	\$ -	\$ -	
Early Childhood	\$ -	\$ -	\$ -	\$ -	\$ -	
Humanware / SEL	\$ -	\$ -	\$ -	\$ -	\$ -	
Athletics & Extracurriculars	\$ -	\$ -	\$ 57,645	\$ 43,569	\$ -	
Summer School	\$ -	\$ -	\$ -	\$ -	\$ -	
Facilities	\$ -	\$ -	\$ 189,051	\$ 188,490	\$ 123,527	
Safety and Security	\$ -	\$ -	\$ 61,285	\$ 42,175	\$ -	
Trades	\$ -	\$ -	\$ -	\$ -	\$ -	
Department Budget	\$ -	\$ -	\$ -	\$ -	\$ -	
Grievances & Settlements	\$ -	\$ -	\$ 12,345	\$ 205	\$ -	
Academic Resources	\$ -	\$ -	\$ -	\$ -	\$ -	
Grant & Gift Funds	\$ -	\$ -	\$ 190,456	\$ 279,165	\$ 551,710	
Student Activity Funds	\$ -	\$ -	\$ 2,273	\$ 4,842	\$ (273)	
Achievement Component						
Performance Index Score	NA	NA	58.97	58.73		
Performance Index Percent	NA	NA	49.14%	48.94%		

Cost Center	0245CC						
Cost Center Description	Rhodes College and Career Academy						
	2016		2017		2018	2019	2020
	Actual		Actual		Actual	Est. Actual	Budget
General Operating Fund	\$ -	\$ -	\$ -	\$ -	\$ 1,794,723	\$ 2,551,437	\$ 2,541,397
<u>School Controlled</u>	\$ -	\$ -	\$ -	\$ -	\$ 1,288,069	\$ 1,732,080	\$ 2,418,510
School Budget	\$ -	\$ -	\$ -	\$ -	\$ 1,256,463	\$ 1,657,190	\$ 2,418,510
Substitutes	\$ -	\$ -	\$ -	\$ -	\$ 31,606	\$ 74,889	\$ -
City Funds - Extracurriculars	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -
<u>Centrally Managed</u>	\$ -	\$ -	\$ -	\$ -	\$ 506,654	\$ 819,358	\$ 122,887
Special Education	\$ -	\$ -	\$ -	\$ -	\$ 198,580	\$ 544,977	\$ -
Gifted & Talented	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -
Early Childhood	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -
Humanware / SEL	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -
Athletics & Extracurriculars	\$ -	\$ -	\$ -	\$ -	\$ 57,663	\$ 43,582	\$ -
Summer School	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -
Facilities	\$ -	\$ -	\$ -	\$ -	\$ 189,108	\$ 188,547	\$ 122,887
Safety and Security	\$ -	\$ -	\$ -	\$ -	\$ 61,303	\$ 42,188	\$ -
Trades	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -
Department Budget	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -
Grievances & Settlements	\$ -	\$ -	\$ -	\$ -	\$ -	\$ 64	\$ -
Academic Resources	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -
Grant & Gift Funds	\$ -	\$ -	\$ -	\$ -	\$ 58,965	\$ 259,710	\$ 318,993
Student Activity Funds	\$ -	\$ -	\$ -	\$ -	\$ 2,274	\$ 4,844	\$ 1,137
Achievement Component							
Performance Index Score		NA		NA	66.35	64.67	
Performance Index Percent		NA		NA	55.29%	53.89%	

Cost Center 0267CC

Cost Center Description Bard High School Early College Cleveland @ J Adams

	2016 Actual	2017 Actual	2018 Actual	2019 Est. Actual	2020 Budget
General Operating Fund	\$ -	\$ -	\$ 1,205,963	\$ 1,294,006	\$ 122,579
<u>School Controlled</u>	\$ -	\$ -	\$ 908,588	\$ 1,000,435	\$ 6,590
School Budget	\$ -	\$ -	\$ 744,969	\$ 881,770	\$ 6,590
Substitutes	\$ -	\$ -	\$ 163,619	\$ 118,666	\$ -
City Funds - Extracurriculars	\$ -	\$ -	\$ -	\$ -	\$ -
<u>Centrally Managed</u>	\$ -	\$ -	\$ 297,375	\$ 293,571	\$ 115,989
Special Education	\$ -	\$ -	\$ -	\$ -	\$ -
Gifted & Talented	\$ -	\$ -	\$ -	\$ -	\$ -
Early Childhood	\$ -	\$ -	\$ -	\$ -	\$ -
Humanware / SEL	\$ -	\$ -	\$ -	\$ -	\$ -
Athletics & Extracurriculars	\$ -	\$ -	\$ 47,493	\$ 40,811	\$ -
Summer School	\$ -	\$ -	\$ -	\$ -	\$ -
Facilities	\$ -	\$ -	\$ 183,670	\$ 189,894	\$ 115,989
Safety and Security	\$ -	\$ -	\$ 66,212	\$ 62,833	\$ -
Trades	\$ -	\$ -	\$ -	\$ -	\$ -
Department Budget	\$ -	\$ -	\$ -	\$ -	\$ -
Grievances & Settlements	\$ -	\$ -	\$ -	\$ 33	\$ -
Academic Resources	\$ -	\$ -	\$ -	\$ -	\$ -
Grant & Gift Funds	\$ -	\$ -	\$ 47,936	\$ 228,916	\$ 392,395
Student Activity Funds	\$ -	\$ -	\$ 2,034	\$ 1,558	\$ (1,558)
Achievement Component					
Performance Index Score	NA	NA	52.16	52.80	
Performance Index Percent	NA	NA	43.46%	44.00%	

Cost Center 0268CC

Cost Center Description John Adams College and Career Academy

	2016 Actual	2017 Actual	2018 Actual	2019 Est. Actual	2020 Budget
General Operating Fund	\$ -	\$ -	\$ 1,859,827	\$ 2,510,333	\$ 1,196,457
<u>School Controlled</u>	\$ -	\$ -	\$ 1,357,701	\$ 1,923,268	\$ 1,079,016
School Budget	\$ -	\$ -	\$ 1,234,315	\$ 1,840,558	\$ 1,079,016
Substitutes	\$ -	\$ -	\$ 123,385	\$ 82,710	\$ -
City Funds - Extracurriculars	\$ -	\$ -	\$ -	\$ -	\$ -
<u>Centrally Managed</u>	\$ -	\$ -	\$ 502,127	\$ 587,064	\$ 117,441
Special Education	\$ -	\$ -	\$ 207,256	\$ 293,219	\$ -
Gifted & Talented	\$ -	\$ -	\$ -	\$ -	\$ -
Early Childhood	\$ -	\$ -	\$ -	\$ -	\$ -
Humanware / SEL	\$ -	\$ -	\$ -	\$ -	\$ -
Athletics & Extracurriculars	\$ -	\$ -	\$ 47,493	\$ 40,811	\$ -
Summer School	\$ -	\$ -	\$ -	\$ -	\$ -
Facilities	\$ -	\$ -	\$ 181,165	\$ 189,894	\$ 117,441
Safety and Security	\$ -	\$ -	\$ 66,212	\$ 62,833	\$ -
Trades	\$ -	\$ -	\$ -	\$ -	\$ -
Department Budget	\$ -	\$ -	\$ -	\$ -	\$ -
Grievances & Settlements	\$ -	\$ -	\$ -	\$ 307	\$ -
Academic Resources	\$ -	\$ -	\$ -	\$ -	\$ -
Grant & Gift Funds	\$ -	\$ -	\$ 7,542	\$ 277,923	\$ 393,949
Student Activity Funds	\$ -	\$ -	\$ 2,034	\$ 1,558	\$ (1,348)
Achievement Component					
Performance Index Score	NA	NA	43.61	45.37	
Performance Index Percent	NA	NA	36.34%	37.81%	

Cost Center	0096CC				
Cost Center Description	Collinwood High School				
	2016	2017	2018	2019	2020
	Actual	Actual	Actual	Est. Actual	Budget
General Operating Fund	\$ 6,388,904	\$ 5,167,476	\$ 4,800,772	\$ 4,692,515	\$ 1,538,885
<u>School Controlled</u>	\$ 5,052,106	\$ 3,772,665	\$ 3,442,419	\$ 3,344,424	\$ 1,276,589
School Budget	\$ 4,902,984	\$ 3,759,561	\$ 3,367,906	\$ 3,170,131	\$ 1,275,988
Substitutes	\$ 140,427	\$ 2,356	\$ 70,038	\$ 173,474	\$ -
City Funds - Extracurriculars	\$ 8,695	\$ 10,748	\$ 4,476	\$ 819	\$ 600
<u>Centrally Managed</u>	\$ 1,336,797	\$ 1,394,811	\$ 1,358,352	\$ 1,348,091	\$ 262,297
Special Education	\$ 313,323	\$ 511,143	\$ 481,061	\$ 462,262	\$ -
Gifted & Talented	\$ -	\$ -	\$ -	\$ -	\$ -
Early Childhood	\$ -	\$ -	\$ -	\$ -	\$ -
Humanware / SEL	\$ 3,516	\$ 1,294	\$ -	\$ -	\$ -
Athletics & Extracurriculars	\$ 119,780	\$ 97,980	\$ 91,978	\$ 90,681	\$ 1,683
Summer School	\$ -	\$ -	\$ -	\$ -	\$ -
Facilities	\$ 501,394	\$ 544,171	\$ 592,554	\$ 671,027	\$ 260,614
Safety and Security	\$ 273,866	\$ 231,579	\$ 165,639	\$ 123,419	\$ -
Trades	\$ 118,785	\$ 4,736	\$ 441	\$ -	\$ -
Department Budget	\$ 6,132	\$ 3,908	\$ 70	\$ 349	\$ -
Grievances & Settlements	\$ -	\$ -	\$ 26,609	\$ 352	\$ -
Academic Resources	\$ -	\$ -	\$ 366	\$ -	\$ -
Grant & Gift Funds	\$ 441,187	\$ 810,320	\$ 414,653	\$ 310,080	\$ 230,710
Student Activity Funds	\$ 29,666	\$ 18,611	\$ 13,280	\$ 7,650	\$ 14,988
Achievement Component					
Performance Index Score	44.33	54.00	59.27	52.43	
Performance Index Percent	36.94%	45.00%	49.39%	43.69%	

Cost Center	0102CC				
Cost Center Description	Campus International K-8				
	2016	2017	2018	2019	2020
	Actual	Actual	Actual	Est. Actual	Budget
General Operating Fund	\$ 4,688,091	\$ 4,998,567	\$ 6,964,071	\$ 7,484,693	\$ 3,760,317
<u>School Controlled</u>	\$ 4,325,909	\$ 4,545,953	\$ 5,892,463	\$ 6,676,720	\$ 3,561,270
School Budget	\$ 4,323,676	\$ 4,540,101	\$ 5,884,549	\$ 6,665,184	\$ 3,560,922
Substitutes	\$ 2,233	\$ -	\$ 4,339	\$ 306	\$ -
City Funds - Extracurriculars	\$ -	\$ 5,852	\$ 3,575	\$ 11,230	\$ 348
<u>Centrally Managed</u>	\$ 362,182	\$ 452,614	\$ 1,071,609	\$ 807,973	\$ 199,047
Special Education	\$ 7,224	\$ 35,770	\$ 1,248	\$ 34,956	\$ -
Gifted & Talented	\$ -	\$ -	\$ -	\$ -	\$ -
Early Childhood	\$ -	\$ -	\$ -	\$ -	\$ -
Humanware / SEL	\$ -	\$ -	\$ -	\$ -	\$ -
Athletics & Extracurriculars	\$ -	\$ 918	\$ 12,321	\$ 10,636	\$ -
Summer School	\$ -	\$ -	\$ -	\$ -	\$ -
Facilities	\$ 259,304	\$ 319,360	\$ 535,654	\$ 453,629	\$ 199,047
Safety and Security	\$ 94,839	\$ 96,565	\$ 141,701	\$ 131,955	\$ -
Trades	\$ 814	\$ -	\$ -	\$ -	\$ -
Department Budget	\$ -	\$ -	\$ -	\$ -	\$ -
Grievances & Settlements	\$ -	\$ -	\$ 380,686	\$ 176,797	\$ -
Academic Resources	\$ -	\$ -	\$ -	\$ -	\$ -
Grant & Gift Funds	\$ 429,459	\$ 798,731	\$ 235,075	\$ 78,325	\$ 481,021
Student Activity Funds	\$ 18,340	\$ 21,136	\$ 110	\$ 14,876	\$ 55,296
Achievement Component					
Performance Index Score	81.48	84.43	86.44	86.44	
Performance Index Percent	67.90%	70.36%	72.03%	72.03%	

Cost Center	0109CC				
Cost Center Description	Daniel E Morgan				
	2016	2017	2018	2019	2020
	Actual	Actual	Actual	Est. Actual	Budget
General Operating Fund	\$ 2,433,155	\$ 2,367,268	\$ 2,772,505	\$ 2,634,719	\$ 887,273
<u>School Controlled</u>	\$ 1,836,502	\$ 1,723,483	\$ 2,107,205	\$ 2,023,094	\$ 774,978
School Budget	\$ 1,833,829	\$ 1,721,031	\$ 2,065,705	\$ 1,933,669	\$ 774,978
Substitutes	\$ 207	\$ -	\$ 39,588	\$ 86,447	\$ -
City Funds - Extracurriculars	\$ 2,466	\$ 2,453	\$ 1,913	\$ 2,978	\$ -
<u>Centrally Managed</u>	\$ 596,652	\$ 643,785	\$ 665,300	\$ 611,625	\$ 112,295
Special Education	\$ 206,331	\$ 303,415	\$ 280,165	\$ 197,473	\$ -
Gifted & Talented	\$ -	\$ -	\$ -	\$ -	\$ -
Early Childhood	\$ 123,198	\$ 145,785	\$ 150,409	\$ 166,269	\$ -
Humanware / SEL	\$ -	\$ -	\$ -	\$ -	\$ -
Athletics & Extracurriculars	\$ 5,781	\$ 6,792	\$ 5,561	\$ 6,758	\$ -
Summer School	\$ -	\$ -	\$ -	\$ -	\$ -
Facilities	\$ 245,037	\$ 187,266	\$ 229,127	\$ 238,487	\$ 112,295
Safety and Security	\$ 15,803	\$ -	\$ -	\$ -	\$ -
Trades	\$ 216	\$ 527	\$ -	\$ -	\$ -
Department Budget	\$ 287	\$ -	\$ -	\$ -	\$ -
Grievances & Settlements	\$ -	\$ -	\$ 38	\$ 2,638	\$ -
Academic Resources	\$ -	\$ -	\$ -	\$ -	\$ -
Grant & Gift Funds	\$ 129,639	\$ 286,499	\$ 309,633	\$ 200,258	\$ 279,335
Student Activity Funds	\$ 1,463	\$ 474	\$ 540	\$ 3,102	\$ 4,149
Achievement Component					
Performance Index Score	46.82	53.78	61.48	59.14	
Performance Index Percent	39.02%	44.82%	51.23%	49.28%	

Cost Center	0112CC				
Cost Center Description	Denison				
	2016	2017	2018	2019	2020
	Actual	Actual	Actual	Est. Actual	Budget
General Operating Fund	\$ 3,058,611	\$ 3,188,637	\$ 3,729,434	\$ 3,344,995	\$ 1,036,906
<u>School Controlled</u>	\$ 2,607,730	\$ 2,615,653	\$ 3,024,248	\$ 2,524,893	\$ 921,849
School Budget	\$ 2,599,484	\$ 2,612,904	\$ 2,960,445	\$ 2,368,215	\$ 921,544
Substitutes	\$ 3,088	\$ -	\$ 62,068	\$ 152,845	\$ -
City Funds - Extracurriculars	\$ 5,158	\$ 2,749	\$ 1,735	\$ 3,833	\$ 305
<u>Centrally Managed</u>	\$ 450,881	\$ 572,985	\$ 705,186	\$ 820,101	\$ 115,057
Special Education	\$ 68,573	\$ 130,985	\$ 151,654	\$ 228,152	\$ -
Gifted & Talented	\$ -	\$ -	\$ -	\$ -	\$ -
Early Childhood	\$ -	\$ 17,519	\$ 81,968	\$ 156,001	\$ -
Humanware / SEL	\$ -	\$ -	\$ -	\$ -	\$ -
Athletics & Extracurriculars	\$ -	\$ -	\$ 4,313	\$ 1,906	\$ -
Summer School	\$ -	\$ -	\$ -	\$ -	\$ -
Facilities	\$ 304,287	\$ 336,472	\$ 364,209	\$ 396,698	\$ 115,057
Safety and Security	\$ 57,095	\$ 87,133	\$ 101,659	\$ 36,565	\$ -
Trades	\$ 525	\$ 875	\$ -	\$ -	\$ -
Department Budget	\$ 20,401	\$ -	\$ -	\$ 400	\$ -
Grievances & Settlements	\$ -	\$ -	\$ 1,384	\$ 379	\$ -
Academic Resources	\$ -	\$ -	\$ -	\$ -	\$ -
Grant & Gift Funds	\$ 549,462	\$ 647,909	\$ 395,411	\$ 183,020	\$ 235,498
Student Activity Funds	\$ 7,559	\$ 7,420	\$ -	\$ 1,390	\$ 1,022
Achievement Component					
Performance Index Score	50.81	60.98	73.00	76.99	
Performance Index Percent	42.34%	50.82%	60.83%	64.16%	

Cost Center	0124CC				
Cost Center Description	Dike School of the Arts				
	2016	2017	2018	2019	2020
	Actual	Actual	Actual	Est. Actual	Budget
General Operating Fund	\$ 2,462,615	\$ 2,769,597	\$ 3,399,728	\$ 3,425,837	\$ 1,403,293
<u>School Controlled</u>	\$ 2,096,757	\$ 2,425,205	\$ 2,907,873	\$ 2,990,915	\$ 1,293,946
School Budget	\$ 2,037,171	\$ 2,403,013	\$ 2,825,599	\$ 2,889,425	\$ 1,293,946
Substitutes	\$ 56,723	\$ 18,359	\$ 82,274	\$ 96,773	\$ -
City Funds - Extracurriculars	\$ 2,863	\$ 3,833	\$ -	\$ 4,718	\$ -
<u>Centrally Managed</u>	\$ 365,858	\$ 344,391	\$ 491,855	\$ 434,922	\$ 109,347
Special Education	\$ -	\$ 22,781	\$ 27,011	\$ 5,940	\$ -
Gifted & Talented	\$ -	\$ -	\$ -	\$ -	\$ -
Early Childhood	\$ 65,153	\$ 78,733	\$ 133,687	\$ 141,600	\$ -
Humanware / SEL	\$ -	\$ -	\$ -	\$ -	\$ -
Athletics & Extracurriculars	\$ 1,281	\$ 991	\$ 4,899	\$ 5,418	\$ -
Summer School	\$ -	\$ -	\$ -	\$ -	\$ -
Facilities	\$ 248,570	\$ 197,823	\$ 268,831	\$ 252,383	\$ 109,347
Safety and Security	\$ 41,516	\$ 44,064	\$ 50,339	\$ 29,200	\$ -
Trades	\$ 366	\$ -	\$ -	\$ -	\$ -
Department Budget	\$ 8,971	\$ -	\$ -	\$ -	\$ -
Grievances & Settlements	\$ -	\$ -	\$ 7,088	\$ 381	\$ -
Academic Resources	\$ -	\$ -	\$ -	\$ -	\$ -
Grant & Gift Funds	\$ 201,391	\$ 215,764	\$ 189,166	\$ 176,509	\$ 498,423
Student Activity Funds	\$ 1,367	\$ 6,395	\$ 799	\$ -	\$ 3,443
Achievement Component					
Performance Index Score	63.35	62.35	62.44	61.11	
Performance Index Percent	52.79%	51.95%	52.04%	50.92%	

Cost Center	0130CC				
Cost Center Description	Douglas MacArthur Girls Leadership Academy				
	2016	2017	2018	2019	2020
	Actual	Actual	Actual	Est. Actual	Budget
General Operating Fund	\$ 3,001,665	\$ 3,200,932	\$ 4,181,844	\$ 4,813,683	\$ 1,270,531
<u>School Controlled</u>	\$ 2,525,558	\$ 2,720,095	\$ 3,500,325	\$ 3,984,952	\$ 1,186,138
School Budget	\$ 2,465,164	\$ 2,685,102	\$ 3,444,114	\$ 3,900,976	\$ 1,186,108
Substitutes	\$ 58,839	\$ 30,760	\$ 55,968	\$ 80,377	\$ -
City Funds - Extracurriculars	\$ 1,555	\$ 4,234	\$ 244	\$ 3,599	\$ 30
<u>Centrally Managed</u>	\$ 476,106	\$ 480,837	\$ 681,519	\$ 828,731	\$ 84,393
Special Education	\$ -	\$ -	\$ -	\$ 39,861	\$ -
Gifted & Talented	\$ -	\$ -	\$ -	\$ -	\$ -
Early Childhood	\$ 195,942	\$ 190,457	\$ 207,333	\$ 222,056	\$ -
Humanware / SEL	\$ -	\$ -	\$ -	\$ -	\$ -
Athletics & Extracurriculars	\$ 3,631	\$ 4,022	\$ 4,145	\$ -	\$ -
Summer School	\$ -	\$ -	\$ -	\$ -	\$ -
Facilities	\$ 222,874	\$ 249,625	\$ 357,120	\$ 291,321	\$ 84,393
Safety and Security	\$ 41,362	\$ 36,592	\$ 41,467	\$ 37,795	\$ -
Trades	\$ -	\$ 140	\$ -	\$ -	\$ -
Department Budget	\$ 12,298	\$ -	\$ -	\$ -	\$ -
Grievances & Settlements	\$ -	\$ -	\$ 71,454	\$ 237,697	\$ -
Academic Resources	\$ -	\$ -	\$ -	\$ -	\$ -
Grant & Gift Funds	\$ 296,494	\$ 297,781	\$ 173,950	\$ 154,938	\$ 245,160
Student Activity Funds	\$ 26,883	\$ 27,674	\$ 13,387	\$ 24,430	\$ 3,016
Achievement Component					
Performance Index Score	82.04	87.79	90.19	91.87	
Performance Index Percent	68.37%	73.16%	75.16%	76.56%	

Cost Center	0148CC				
Cost Center Description	East Clark				
	2016	2017	2018	2019	2020
	Actual	Actual	Actual	Est. Actual	Budget
General Operating Fund	\$ 2,190,566	\$ 2,434,108	\$ 3,146,939	\$ 3,011,072	\$ 966,112
<u>School Controlled</u>	\$ 1,713,820	\$ 1,729,974	\$ 2,358,322	\$ 2,207,760	\$ 851,132
School Budget	\$ 1,706,627	\$ 1,727,600	\$ 2,206,143	\$ 2,062,562	\$ 851,132
Substitutes	\$ 3,521	\$ -	\$ 151,160	\$ 145,076	\$ -
City Funds - Extracurriculars	\$ 3,672	\$ 2,375	\$ 1,019	\$ 123	\$ -
<u>Centrally Managed</u>	\$ 476,746	\$ 704,133	\$ 788,617	\$ 803,312	\$ 114,980
Special Education	\$ 163,899	\$ 337,366	\$ 493,953	\$ 364,109	\$ -
Gifted & Talented	\$ -	\$ -	\$ 785	\$ -	\$ -
Early Childhood	\$ 39,494	\$ 52,792	\$ 30,651	\$ 41,095	\$ -
Humanware / SEL	\$ -	\$ -	\$ -	\$ -	\$ -
Athletics & Extracurriculars	\$ 6,133	\$ -	\$ 4,277	\$ 8,055	\$ -
Summer School	\$ -	\$ 806	\$ -	\$ -	\$ -
Facilities	\$ 251,206	\$ 279,102	\$ 224,398	\$ 239,637	\$ 114,980
Safety and Security	\$ 16,014	\$ 30,149	\$ 34,555	\$ 32,926	\$ -
Trades	\$ -	\$ -	\$ -	\$ -	\$ -
Department Budget	\$ -	\$ 3,894	\$ -	\$ -	\$ -
Grievances & Settlements	\$ -	\$ 24	\$ -	\$ 117,490	\$ -
Academic Resources	\$ -	\$ -	\$ -	\$ -	\$ -
Grant & Gift Funds	\$ 419,321	\$ 733,224	\$ 1,030,068	\$ 859,451	\$ 678,650
Student Activity Funds	\$ 1,365	\$ 281	\$ 774	\$ 1,062	\$ 4,985
Achievement Component					
Performance Index Score	45.37	48.58	49.38	53.49	
Performance Index Percent	37.81%	40.48%	41.15%	44.57%	

Cost Center	0159CC				
Cost Center Description	Cleveland Early College High School				
	2016	2017	2018	2019	2020
	Actual	Actual	Actual	Est. Actual	Budget
General Operating Fund	\$ 2,031,294	\$ 2,493,190	\$ 3,023,688	\$ 2,819,333	\$ 1,035,882
<u>School Controlled</u>	\$ 1,719,271	\$ 2,151,593	\$ 2,680,162	\$ 2,475,736	\$ 877,763
School Budget	\$ 1,719,271	\$ 2,151,593	\$ 2,637,998	\$ 2,433,579	\$ 877,763
Substitutes	\$ -	\$ -	\$ 38,490	\$ 41,863	\$ -
City Funds - Extracurriculars	\$ -	\$ -	\$ 3,675	\$ 294	\$ -
<u>Centrally Managed</u>	\$ 312,023	\$ 341,597	\$ 343,526	\$ 343,597	\$ 158,119
Special Education	\$ -	\$ -	\$ -	\$ -	\$ -
Gifted & Talented	\$ -	\$ -	\$ -	\$ -	\$ -
Early Childhood	\$ -	\$ -	\$ -	\$ -	\$ -
Humanware / SEL	\$ -	\$ -	\$ -	\$ -	\$ -
Athletics & Extracurriculars	\$ 51,088	\$ 44,805	\$ 65,773	\$ 51,513	\$ -
Summer School	\$ -	\$ -	\$ -	\$ -	\$ -
Facilities	\$ 191,404	\$ 229,494	\$ 210,185	\$ 253,216	\$ 158,119
Safety and Security	\$ 65,253	\$ 67,298	\$ 65,409	\$ 37,836	\$ -
Trades	\$ -	\$ -	\$ -	\$ -	\$ -
Department Budget	\$ 4,277	\$ -	\$ -	\$ -	\$ -
Grievances & Settlements	\$ -	\$ -	\$ 2,160	\$ 1,033	\$ -
Academic Resources	\$ -	\$ -	\$ -	\$ -	\$ -
Grant & Gift Funds	\$ 143,381	\$ 206,158	\$ 258,625	\$ 131,696	\$ 227,790
Student Activity Funds	\$ -	\$ 14,773	\$ 15,438	\$ 33,103	\$ 15,701
Achievement Component					
Performance Index Score	74.54	95.70	96.20	100.17	
Performance Index Percent	62.12%	79.75%	80.17%	83.48%	

Cost Center	0161CC				
Cost Center Description	East Tech High School				
	2016	2017	2018	2019	2020
	Actual	Actual	Actual	Est. Actual	Budget
General Operating Fund	\$ 4,968,903	\$ 4,608,415	\$ 4,342,751	\$ 4,118,322	\$ 1,337,316
<u>School Controlled</u>	\$ 3,423,308	\$ 3,076,483	\$ 3,041,543	\$ 2,898,298	\$ 1,121,427
School Budget	\$ 3,317,582	\$ 3,066,394	\$ 2,949,282	\$ 2,847,053	\$ 1,120,727
Substitutes	\$ 96,847	\$ -	\$ 81,392	\$ 51,245	\$ -
City Funds - Extracurriculars	\$ 8,879	\$ 10,090	\$ 10,869	\$ -	\$ 700
<u>Centrally Managed</u>	\$ 1,545,595	\$ 1,531,932	\$ 1,301,208	\$ 1,220,024	\$ 215,889
Special Education	\$ 511,393	\$ 539,401	\$ 701,569	\$ 636,356	\$ -
Gifted & Talented	\$ -	\$ -	\$ -	\$ -	\$ -
Early Childhood	\$ -	\$ -	\$ -	\$ -	\$ -
Humanware / SEL	\$ 4,933	\$ 5,000	\$ -	\$ -	\$ -
Athletics & Extracurriculars	\$ 113,570	\$ 90,078	\$ 52,722	\$ 64,581	\$ 1,090
Summer School	\$ -	\$ 10,303	\$ 549	\$ 1,019	\$ -
Facilities	\$ 660,737	\$ 675,381	\$ 443,705	\$ 440,129	\$ 214,799
Safety and Security	\$ 240,338	\$ 189,757	\$ 95,177	\$ 76,593	\$ -
Trades	\$ 13,683	\$ 8,956	\$ 7,485	\$ -	\$ -
Department Budget	\$ 940	\$ 13,056	\$ -	\$ -	\$ -
Grievances & Settlements	\$ -	\$ -	\$ -	\$ 1,347	\$ -
Academic Resources	\$ -	\$ -	\$ -	\$ -	\$ -
Grant & Gift Funds	\$ 291,716	\$ 557,537	\$ 936,298	\$ 847,593	\$ 787,856
Student Activity Funds	\$ 24,995	\$ 15,849	\$ 12,395	\$ 13,939	\$ 38,040
Achievement Component					
Performance Index Score	38.80	47.07	47.86	43.25	
Performance Index Percent	32.34%	39.23%	39.88%	36.04%	

Cost Center	0168CC				
Cost Center Description	Euclid Park				
	2016	2017	2018	2019	2020
	Actual	Actual	Actual	Est. Actual	Budget
General Operating Fund	\$ 2,735,935	\$ 3,105,855	\$ 3,351,514	\$ 3,352,195	\$ 1,207,551
<u>School Controlled</u>	\$ 2,269,498	\$ 2,414,204	\$ 2,574,735	\$ 2,722,662	\$ 1,076,021
School Budget	\$ 2,197,403	\$ 2,400,166	\$ 2,479,494	\$ 2,541,327	\$ 1,076,021
Substitutes	\$ 71,120	\$ 12,228	\$ 94,791	\$ 178,204	\$ -
City Funds - Extracurriculars	\$ 975	\$ 1,810	\$ 450	\$ 3,131	\$ -
<u>Centrally Managed</u>	\$ 466,438	\$ 691,650	\$ 776,779	\$ 629,533	\$ 131,531
Special Education	\$ 147,243	\$ 307,379	\$ 328,047	\$ 172,849	\$ -
Gifted & Talented	\$ -	\$ -	\$ -	\$ -	\$ -
Early Childhood	\$ 10,586	\$ 60,288	\$ 126,115	\$ 105,623	\$ -
Humanware / SEL	\$ -	\$ -	\$ -	\$ -	\$ -
Athletics & Extracurriculars	\$ 1,816	\$ -	\$ 5,058	\$ 1,905	\$ -
Summer School	\$ -	\$ -	\$ -	\$ -	\$ -
Facilities	\$ 250,910	\$ 266,246	\$ 258,351	\$ 284,068	\$ 131,531
Safety and Security	\$ 55,883	\$ 57,706	\$ 59,207	\$ 58,897	\$ -
Trades	\$ -	\$ 31	\$ -	\$ -	\$ -
Department Budget	\$ -	\$ -	\$ -	\$ -	\$ -
Grievances & Settlements	\$ -	\$ -	\$ -	\$ 6,192	\$ -
Academic Resources	\$ -	\$ -	\$ -	\$ -	\$ -
Grant & Gift Funds	\$ 268,096	\$ 319,383	\$ 615,776	\$ 719,141	\$ 853,596
Student Activity Funds	\$ 1,301	\$ 6,660	\$ 1,058	\$ 4,185	\$ 8,567
Achievement Component					
Performance Index Score	50.40	63.73	62.64	62.95	
Performance Index Percent	42.00%	53.10%	52.20%	52.46%	

Cost Center	0172CC				
Cost Center Description	Franklin D Roosevelt				
	2016	2017	2018	2019	2020
	Actual	Actual	Actual	Est. Actual	Budget
General Operating Fund	\$ 4,237,025	\$ 4,572,387	\$ 5,141,104	\$ 4,748,900	\$ 1,603,368
<u>School Controlled</u>	\$ 2,712,240	\$ 2,813,249	\$ 3,434,848	\$ 3,286,200	\$ 1,379,883
School Budget	\$ 2,553,705	\$ 2,802,605	\$ 3,256,962	\$ 3,053,182	\$ 1,378,858
Substitutes	\$ 153,916	\$ 3,596	\$ 175,718	\$ 229,493	\$ -
City Funds - Extracurriculars	\$ 4,620	\$ 7,048	\$ 2,168	\$ 3,525	\$ 1,025
<u>Centrally Managed</u>	\$ 1,524,785	\$ 1,759,138	\$ 1,706,256	\$ 1,462,700	\$ 223,485
Special Education	\$ 700,084	\$ 990,451	\$ 958,277	\$ 680,093	\$ -
Gifted & Talented	\$ -	\$ -	\$ -	\$ -	\$ -
Early Childhood	\$ 153,542	\$ 159,685	\$ 170,728	\$ 178,355	\$ -
Humanware / SEL	\$ -	\$ -	\$ -	\$ -	\$ -
Athletics & Extracurriculars	\$ 15,872	\$ 7,980	\$ 13,353	\$ 10,151	\$ -
Summer School	\$ -	\$ -	\$ -	\$ -	\$ -
Facilities	\$ 528,143	\$ 496,549	\$ 447,995	\$ 475,069	\$ 223,485
Safety and Security	\$ 126,697	\$ 95,101	\$ 104,197	\$ 117,850	\$ -
Trades	\$ 180	\$ 1,084	\$ -	\$ -	\$ -
Department Budget	\$ 267	\$ 8,288	\$ -	\$ -	\$ -
Grievances & Settlements	\$ -	\$ -	\$ 11,707	\$ 1,183	\$ -
Academic Resources	\$ -	\$ -	\$ -	\$ -	\$ -
Grant & Gift Funds	\$ 599,202	\$ 760,626	\$ 1,231,092	\$ 1,351,873	\$ 1,222,798
Student Activity Funds	\$ 6,763	\$ 3,696	\$ -	\$ 9,510	\$ 10,477
Achievement Component					
Performance Index Score	42.90	44.89	47.59	50.20	
Performance Index Percent	35.75%	37.41%	39.66%	41.83%	

Cost Center	0174CC				
Cost Center Description	Facing History New Tech High School				
	2016	2017	2018	2019	2020
	Actual	Actual	Actual	Est. Actual	Budget
General Operating Fund	\$ 3,078,916	\$ 3,036,915	\$ 3,880,982	\$ 3,296,011	\$ 1,428,295
<u>School Controlled</u>	\$ 3,067,570	\$ 2,909,167	\$ 3,617,658	\$ 3,066,108	\$ 1,344,260
School Budget	\$ 3,016,046	\$ 2,887,966	\$ 3,540,208	\$ 2,999,632	\$ 1,344,260
Substitutes	\$ 51,525	\$ 21,201	\$ 77,450	\$ 66,477	\$ -
City Funds - Extracurriculars	\$ -	\$ -	\$ -	\$ -	\$ -
<u>Centrally Managed</u>	\$ 11,346	\$ 127,749	\$ 263,324	\$ 229,903	\$ 84,036
Special Education	\$ -	\$ -	\$ -	\$ 0	\$ -
Gifted & Talented	\$ -	\$ -	\$ -	\$ -	\$ -
Early Childhood	\$ -	\$ -	\$ -	\$ -	\$ -
Humanware / SEL	\$ -	\$ -	\$ -	\$ -	\$ -
Athletics & Extracurriculars	\$ -	\$ -	\$ -	\$ 2,195	\$ -
Summer School	\$ -	\$ -	\$ -	\$ -	\$ -
Facilities	\$ 9,378	\$ 50,669	\$ 169,112	\$ 187,242	\$ 84,036
Safety and Security	\$ 1,969	\$ 77,079	\$ 65,704	\$ 39,505	\$ -
Trades	\$ -	\$ -	\$ -	\$ -	\$ -
Department Budget	\$ -	\$ -	\$ -	\$ -	\$ -
Grievances & Settlements	\$ -	\$ -	\$ 28,507	\$ 961	\$ -
Academic Resources	\$ -	\$ -	\$ -	\$ -	\$ -
Grant & Gift Funds	\$ 13,468	\$ 1,452	\$ 115,743	\$ 140,906	\$ 330,251
Student Activity Funds	\$ 2,925	\$ -	\$ -	\$ 3,000	\$ 5,223
Achievement Component					
Performance Index Score	50.66	58.49	61.68	62.70	
Performance Index Percent	42.22%	48.74%	51.40%	52.25%	

Cost Center 0184CC
Cost Center Description AB Hart

	2016 Actual	2017 Actual	2018 Actual	2019 Est. Actual	2020 Budget
General Operating Fund	\$ 1,857,318	\$ 1,680,713	\$ 1,674,810	\$ 1,846,049	\$ 1,024,186
<u>School Controlled</u>	\$ 1,631,142	\$ 1,433,913	\$ 1,398,831	\$ 1,467,217	\$ 816,590
School Budget	\$ 1,628,845	\$ 1,433,687	\$ 1,346,010	\$ 1,371,017	\$ 816,590
Substitutes	\$ 512	\$ 226	\$ 52,441	\$ 93,928	\$ -
City Funds - Extracurriculars	\$ 1,785	\$ -	\$ 380	\$ 2,271	\$ -
<u>Centrally Managed</u>	\$ 226,176	\$ 246,800	\$ 275,979	\$ 378,832	\$ 207,596
Special Education	\$ -	\$ -	\$ -	\$ -	\$ -
Gifted & Talented	\$ -	\$ -	\$ -	\$ -	\$ -
Early Childhood	\$ -	\$ -	\$ -	\$ -	\$ -
Humanware / SEL	\$ -	\$ -	\$ -	\$ -	\$ -
Athletics & Extracurriculars	\$ 2,566	\$ 410	\$ -	\$ -	\$ -
Summer School	\$ -	\$ -	\$ -	\$ -	\$ -
Facilities	\$ 196,905	\$ 203,491	\$ 234,068	\$ 376,261	\$ 207,596
Safety and Security	\$ 26,405	\$ 42,766	\$ 40,702	\$ 2,529	\$ -
Trades	\$ 300	\$ 134	\$ -	\$ -	\$ -
Department Budget	\$ -	\$ -	\$ -	\$ -	\$ -
Grievances & Settlements	\$ -	\$ -	\$ 1,209	\$ 42	\$ -
Academic Resources	\$ -	\$ -	\$ -	\$ 37,484	\$ 375
Grant & Gift Funds	\$ 437,342	\$ 391,288	\$ 525,709	\$ 753,999	\$ 914,557
Student Activity Funds	\$ -	\$ -	\$ -	\$ -	\$ 8,790
Achievement Component					
Performance Index Score	44.17	52.03	50.88	58.79	
Performance Index Percent	36.81%	43.36%	42.40%	48.99%	

Cost Center	0188CC				
Cost Center Description	Garfield				
	2016	2017	2018	2019	2020
	Actual	Actual	Actual	Est. Actual	Budget
General Operating Fund	\$ 4,000,997	\$ 4,508,732	\$ 5,477,940	\$ 5,621,177	\$ 1,812,981
<u>School Controlled</u>	\$ 2,960,072	\$ 3,103,853	\$ 3,860,585	\$ 4,223,644	\$ 1,601,045
School Budget	\$ 2,874,562	\$ 3,062,291	\$ 3,730,255	\$ 4,105,655	\$ 1,601,045
Substitutes	\$ 79,123	\$ 34,411	\$ 127,084	\$ 113,278	\$ -
City Funds - Extracurriculars	\$ 6,387	\$ 7,151	\$ 3,246	\$ 4,711	\$ -
<u>Centrally Managed</u>	\$ 1,040,925	\$ 1,404,879	\$ 1,617,355	\$ 1,397,533	\$ 211,935
Special Education	\$ 41,116	\$ 225,007	\$ 285,024	\$ 252,308	\$ -
Gifted & Talented	\$ 560,653	\$ 565,704	\$ 605,716	\$ 310,817	\$ -
Early Childhood	\$ 126,586	\$ 227,355	\$ 300,727	\$ 319,483	\$ -
Humanware / SEL	\$ -	\$ -	\$ -	\$ -	\$ -
Athletics & Extracurriculars	\$ 7,393	\$ 6,000	\$ 13,152	\$ 7,736	\$ -
Summer School	\$ -	\$ -	\$ -	\$ 4	\$ -
Facilities	\$ 271,430	\$ 346,479	\$ 364,810	\$ 440,311	\$ 211,935
Safety and Security	\$ 30,065	\$ 33,071	\$ 47,774	\$ 66,183	\$ -
Trades	\$ 154	\$ 675	\$ -	\$ -	\$ -
Department Budget	\$ 3,528	\$ -	\$ -	\$ -	\$ -
Grievances & Settlements	\$ -	\$ 589	\$ 151	\$ 691	\$ -
Academic Resources	\$ -	\$ -	\$ -	\$ -	\$ -
Grant & Gift Funds	\$ 228,861	\$ 267,939	\$ 394,305	\$ 311,885	\$ 505,082
Student Activity Funds	\$ 4,150	\$ 4,823	\$ -	\$ 2,623	\$ 14,430
Achievement Component					
Performance Index Score	62.03	66.52	73.94	76.05	
Performance Index Percent	51.69%	55.44%	61.62%	63.37%	

Cost Center	0198CC				
Cost Center Description	George Washington Carver				
	2016	2017	2018	2019	2020
	Actual	Actual	Actual	Est. Actual	Budget
General Operating Fund	\$ 2,756,824	\$ 3,345,180	\$ 3,092,453	\$ 2,937,562	\$ 2,467,381
<u>School Controlled</u>	\$ 2,139,590	\$ 2,571,849	\$ 2,202,748	\$ 2,089,498	\$ 2,309,621
School Budget	\$ 1,924,858	\$ 2,490,667	\$ 1,951,013	\$ 1,866,811	\$ 2,309,541
Substitutes	\$ 212,417	\$ 78,840	\$ 248,627	\$ 220,229	\$ -
City Funds - Extracurriculars	\$ 2,315	\$ 2,342	\$ 3,108	\$ 2,459	\$ 80
<u>Centrally Managed</u>	\$ 617,234	\$ 773,331	\$ 889,705	\$ 848,064	\$ 157,760
Special Education	\$ 264,486	\$ 342,205	\$ 369,202	\$ 266,462	\$ -
Gifted & Talented	\$ -	\$ -	\$ -	\$ -	\$ -
Early Childhood	\$ -	\$ 22,292	\$ 69,796	\$ 117,866	\$ -
Humanware / SEL	\$ -	\$ -	\$ -	\$ -	\$ -
Athletics & Extracurriculars	\$ -	\$ -	\$ -	\$ -	\$ -
Summer School	\$ 155	\$ 259	\$ -	\$ -	\$ -
Facilities	\$ 308,408	\$ 356,386	\$ 385,285	\$ 349,478	\$ 157,760
Safety and Security	\$ 42,570	\$ 43,845	\$ 61,506	\$ 113,537	\$ -
Trades	\$ -	\$ -	\$ -	\$ -	\$ -
Department Budget	\$ 1,615	\$ 5,775	\$ -	\$ -	\$ -
Grievances & Settlements	\$ -	\$ 2,568	\$ 3,916	\$ 721	\$ -
Academic Resources	\$ -	\$ -	\$ 123,100	\$ 64,600	\$ 34,250
Grant & Gift Funds	\$ 393,806	\$ 548,680	\$ 1,209,681	\$ 1,024,834	\$ 1,230,778
Student Activity Funds	\$ -	\$ -	\$ -	\$ -	\$ 208
Achievement Component					
Performance Index Score	36.21	36.66	38.96	48.82	
Performance Index Percent	30.17%	30.55%	32.47%	40.68%	

Cost Center	0208CC				
Cost Center Description	Cleveland High School for Digital Arts				
	2016	2017	2018	2019	2020
	Actual	Actual	Actual	Est. Actual	Budget
General Operating Fund	\$ 1,926,429	\$ 2,796,126	\$ 4,063,523	\$ 3,586,160	\$ 1,657,230
<u>School Controlled</u>	\$ 1,839,384	\$ 2,692,985	\$ 3,482,411	\$ 3,242,351	\$ 1,503,434
School Budget	\$ 1,839,384	\$ 2,692,985	\$ 3,350,711	\$ 3,064,634	\$ 1,503,434
Substitutes	\$ -	\$ -	\$ 131,700	\$ 177,717	\$ -
City Funds - Extracurriculars	\$ -	\$ -	\$ -	\$ -	\$ -
<u>Centrally Managed</u>	\$ 87,045	\$ 103,141	\$ 581,111	\$ 343,809	\$ 153,797
Special Education	\$ 39,130	\$ 41,161	\$ 100,184	\$ 29,295	\$ -
Gifted & Talented	\$ -	\$ -	\$ -	\$ -	\$ -
Early Childhood	\$ -	\$ -	\$ -	\$ -	\$ -
Humanware / SEL	\$ -	\$ -	\$ -	\$ -	\$ -
Athletics & Extracurriculars	\$ -	\$ -	\$ 3,452	\$ -	\$ -
Summer School	\$ -	\$ -	\$ -	\$ -	\$ -
Facilities	\$ -	\$ -	\$ 328,370	\$ 265,846	\$ 153,797
Safety and Security	\$ 47,915	\$ 47,220	\$ 55,515	\$ 48,518	\$ -
Trades	\$ -	\$ -	\$ -	\$ -	\$ -
Department Budget	\$ -	\$ -	\$ -	\$ -	\$ -
Grievances & Settlements	\$ -	\$ 14,760	\$ 93,591	\$ 149	\$ -
Academic Resources	\$ -	\$ -	\$ -	\$ -	\$ -
Grant & Gift Funds	\$ 637,527	\$ 301,983	\$ 548,455	\$ 276,804	\$ 366,636
Student Activity Funds	\$ -	\$ -	\$ 470	\$ 7,917	\$ 18,172
Achievement Component					
Performance Index Score	48.04	49.76	64.77	64.58	
Performance Index Percent	40.03%	41.46%	53.98%	53.81%	

Cost Center	0209CC				
Cost Center Description	Bard High School Early College Cleveland				
	2016	2017	2018	2019	2020
	Actual	Actual	Actual	Est. Actual	Budget
General Operating Fund	\$ 1,954,764	\$ 2,633,329	\$ 4,007,922	\$ 4,601,180	\$ 2,989,789
<u>School Controlled</u>	\$ 1,759,097	\$ 2,302,223	\$ 3,621,414	\$ 4,179,835	\$ 2,892,579
School Budget	\$ 1,754,663	\$ 2,302,223	\$ 3,415,658	\$ 3,946,816	\$ 2,892,579
Substitutes	\$ -	\$ -	\$ 205,756	\$ 233,019	\$ -
City Funds - Extracurriculars	\$ 4,434	\$ -	\$ -	\$ -	\$ -
<u>Centrally Managed</u>	\$ 195,667	\$ 331,106	\$ 386,508	\$ 421,345	\$ 97,210
Special Education	\$ -	\$ -	\$ -	\$ -	\$ -
Gifted & Talented	\$ -	\$ -	\$ -	\$ -	\$ -
Early Childhood	\$ -	\$ -	\$ -	\$ -	\$ -
Humanware / SEL	\$ -	\$ -	\$ -	\$ -	\$ -
Athletics & Extracurriculars	\$ -	\$ -	\$ 11,340	\$ 6,907	\$ 10,000
Summer School	\$ -	\$ -	\$ -	\$ -	\$ -
Facilities	\$ 186,719	\$ 257,616	\$ 305,415	\$ 357,382	\$ 87,210
Safety and Security	\$ 5,708	\$ 69,062	\$ 69,753	\$ 55,706	\$ -
Trades	\$ 3,240	\$ 1,089	\$ -	\$ -	\$ -
Department Budget	\$ -	\$ 3,340	\$ -	\$ -	\$ -
Grievances & Settlements	\$ -	\$ -	\$ -	\$ 1,349	\$ -
Academic Resources	\$ -	\$ -	\$ -	\$ -	\$ -
Grant & Gift Funds	\$ 99,169	\$ 79,907	\$ 88,703	\$ 153,783	\$ 39,336
Student Activity Funds	\$ 885	\$ -	\$ -	\$ -	\$ 1,145
Achievement Component					
Performance Index Score	72.92	79.72	79.73	74.66	
Performance Index Percent	60.77%	66.43%	66.44%	62.21%	

Cost Center	0210CC				
Cost Center Description	JFK PACT				
	2016	2017	2018	2019	2020
	Actual	Actual	Actual	Est. Actual	Budget
General Operating Fund	\$ 1,870,469	\$ 2,662,993	\$ 4,192,328	\$ 3,571,386	\$ 1,248,295
<u>School Controlled</u>	\$ 1,678,126	\$ 2,434,229	\$ 3,048,078	\$ 2,572,187	\$ 1,030,018
School Budget	\$ 1,670,123	\$ 2,434,229	\$ 2,872,542	\$ 2,388,240	\$ 1,030,018
Substitutes	\$ 8,003	\$ -	\$ 171,401	\$ 181,950	\$ -
City Funds - Extracurriculars	\$ -	\$ -	\$ 4,135	\$ 1,997	\$ -
<u>Centrally Managed</u>	\$ 192,343	\$ 228,764	\$ 1,144,250	\$ 999,199	\$ 218,276
Special Education	\$ 74,599	\$ 145,759	\$ 355,135	\$ 425,746	\$ -
Gifted & Talented	\$ -	\$ -	\$ -	\$ -	\$ -
Early Childhood	\$ -	\$ -	\$ -	\$ -	\$ -
Humanware / SEL	\$ 2,250	\$ 2,029	\$ -	\$ -	\$ -
Athletics & Extracurriculars	\$ -	\$ -	\$ 16,515	\$ 47,949	\$ -
Summer School	\$ -	\$ -	\$ -	\$ -	\$ -
Facilities	\$ 77,649	\$ 8,821	\$ 381,508	\$ 409,322	\$ 218,276
Safety and Security	\$ 37,845	\$ 38,783	\$ 100,303	\$ 106,031	\$ -
Trades	\$ -	\$ -	\$ -	\$ -	\$ -
Department Budget	\$ -	\$ -	\$ -	\$ -	\$ -
Grievances & Settlements	\$ -	\$ 33,372	\$ 290,789	\$ 10,152	\$ -
Academic Resources	\$ -	\$ -	\$ -	\$ -	\$ -
Grant & Gift Funds	\$ 59,627	\$ 81,184	\$ 113,989	\$ 102,548	\$ 255,499
Student Activity Funds	\$ -	\$ 47	\$ 14,749	\$ 22,492	\$ 1,012
Achievement Component					
Performance Index Score	42.60	45.18	45.40	40.67	
Performance Index Percent	35.50%	37.65%	37.83%	33.89%	

Cost Center	0211CC				
Cost Center Description	JFK E3gle Academy				
	2016	2017	2018	2019	2020
	Actual	Actual	Actual	Est. Actual	Budget
General Operating Fund	\$ 1,776,076	\$ 2,478,435	\$ 4,108,785	\$ 3,485,146	\$ 1,053,252
<u>School Controlled</u>	\$ 1,635,346	\$ 2,213,980	\$ 2,891,476	\$ 2,271,691	\$ 835,253
School Budget	\$ 1,632,156	\$ 2,213,980	\$ 2,676,607	\$ 2,124,245	\$ 835,253
Substitutes	\$ 3,190	\$ -	\$ 210,734	\$ 145,449	\$ -
City Funds - Extracurriculars	\$ -	\$ -	\$ 4,135	\$ 1,997	\$ -
<u>Centrally Managed</u>	\$ 140,731	\$ 264,455	\$ 1,217,309	\$ 1,213,455	\$ 217,999
Special Education	\$ -	\$ 213,833	\$ 583,301	\$ 601,282	\$ -
Gifted & Talented	\$ -	\$ -	\$ -	\$ -	\$ -
Early Childhood	\$ -	\$ -	\$ -	\$ -	\$ -
Humanware / SEL	\$ -	\$ -	\$ -	\$ -	\$ -
Athletics & Extracurriculars	\$ 3,309	\$ -	\$ 21,358	\$ 96,234	\$ -
Summer School	\$ -	\$ -	\$ -	\$ -	\$ -
Facilities	\$ 96,079	\$ 289	\$ 381,507	\$ 409,321	\$ 217,999
Safety and Security	\$ 41,342	\$ 13,107	\$ 100,303	\$ 106,030	\$ -
Trades	\$ -	\$ -	\$ -	\$ -	\$ -
Department Budget	\$ -	\$ -	\$ -	\$ -	\$ -
Grievances & Settlements	\$ -	\$ 37,226	\$ 130,840	\$ 587	\$ -
Academic Resources	\$ -	\$ -	\$ -	\$ -	\$ -
Grant & Gift Funds	\$ 118,218	\$ 107,566	\$ 155,281	\$ 128,383	\$ 187,570
Student Activity Funds	\$ -	\$ -	\$ 14,005	\$ 20,628	\$ 3,426
Achievement Component					
Performance Index Score	39.36	43.67	44.25	42.05	
Performance Index Percent	32.80%	36.39%	36.87%	35.04%	

Cost Center	0220CC				
Cost Center Description	Glenville High School				
	2016	2017	2018	2019	2020
	Actual	Actual	Actual	Est. Actual	Budget
General Operating Fund	\$ 5,228,217	\$ 4,348,299	\$ 5,159,898	\$ 4,868,523	\$ 1,350,078
<u>School Controlled</u>	\$ 3,571,256	\$ 2,723,668	\$ 3,535,469	\$ 3,254,801	\$ 1,081,878
School Budget	\$ 3,553,421	\$ 2,710,846	\$ 3,346,373	\$ 3,069,183	\$ 1,081,578
Substitutes	\$ -	\$ -	\$ 180,952	\$ 182,399	\$ -
City Funds - Extracurriculars	\$ 17,836	\$ 12,822	\$ 8,144	\$ 3,218	\$ 300
<u>Centrally Managed</u>	\$ 1,656,960	\$ 1,624,631	\$ 1,624,429	\$ 1,613,723	\$ 268,200
Special Education	\$ 619,951	\$ 700,422	\$ 704,740	\$ 622,990	\$ -
Gifted & Talented	\$ -	\$ -	\$ -	\$ -	\$ -
Early Childhood	\$ -	\$ -	\$ -	\$ -	\$ -
Humanware / SEL	\$ 4,575	\$ 4,991	\$ -	\$ -	\$ -
Athletics & Extracurriculars	\$ 156,519	\$ 132,214	\$ 181,316	\$ 180,422	\$ 1,550
Summer School	\$ -	\$ -	\$ -	\$ -	\$ -
Facilities	\$ 613,086	\$ 607,229	\$ 564,096	\$ 655,628	\$ 266,650
Safety and Security	\$ 253,750	\$ 176,926	\$ 158,346	\$ 147,903	\$ -
Trades	\$ 9,079	\$ 1,469	\$ 92	\$ -	\$ -
Department Budget	\$ -	\$ 1,380	\$ -	\$ 2,557	\$ -
Grievances & Settlements	\$ -	\$ -	\$ 15,840	\$ 4,223	\$ -
Academic Resources	\$ -	\$ -	\$ 7	\$ -	\$ -
Grant & Gift Funds	\$ 407,806	\$ 578,248	\$ 1,172,493	\$ 1,006,771	\$ 1,067,851
Student Activity Funds	\$ 89,846	\$ 66,809	\$ 54,315	\$ 66,818	\$ 48,418
Achievement Component					
Performance Index Score	44.42	51.81	52.48	50.47	
Performance Index Percent	37.02%	43.17%	43.73%	42.06%	

Cost Center	0224CC				
Cost Center Description	Halle				
	2016	2017	2018	2019	2020
	Actual	Actual	Actual	Est. Actual	Budget
General Operating Fund	\$ 3,359,099	\$ 3,499,059	\$ 4,208,192	\$ 4,331,285	\$ 1,423,102
<u>School Controlled</u>	\$ 2,459,052	\$ 2,386,704	\$ 2,951,028	\$ 3,052,863	\$ 1,343,293
School Budget	\$ 2,449,436	\$ 2,384,884	\$ 2,793,859	\$ 2,911,758	\$ 1,342,913
Substitutes	\$ 540	\$ -	\$ 150,989	\$ 140,840	\$ -
City Funds - Extracurriculars	\$ 9,076	\$ 1,820	\$ 6,180	\$ 266	\$ 380
<u>Centrally Managed</u>	\$ 900,048	\$ 1,112,355	\$ 1,257,164	\$ 1,278,422	\$ 79,809
Special Education	\$ 631,617	\$ 688,611	\$ 720,498	\$ 824,246	\$ -
Gifted & Talented	\$ -	\$ -	\$ -	\$ -	\$ -
Early Childhood	\$ -	\$ 29,021	\$ 122,946	\$ 134,702	\$ -
Humanware / SEL	\$ -	\$ -	\$ -	\$ -	\$ -
Athletics & Extracurriculars	\$ 2,104	\$ 2,082	\$ 2,150	\$ -	\$ -
Summer School	\$ -	\$ -	\$ -	\$ 0	\$ -
Facilities	\$ 206,214	\$ 329,229	\$ 361,706	\$ 265,520	\$ 79,809
Safety and Security	\$ 54,357	\$ 56,158	\$ 49,864	\$ 53,386	\$ -
Trades	\$ 458	\$ 3,599	\$ -	\$ -	\$ -
Department Budget	\$ 5,299	\$ 3,655	\$ -	\$ -	\$ -
Grievances & Settlements	\$ -	\$ -	\$ -	\$ 569	\$ -
Academic Resources	\$ -	\$ -	\$ -	\$ -	\$ -
Grant & Gift Funds	\$ 262,336	\$ 396,429	\$ 338,536	\$ 266,327	\$ 518,357
Student Activity Funds	\$ -	\$ -	\$ -	\$ -	\$ 5,007
Achievement Component					
Performance Index Score	43.71	48.80	48.57	50.29	
Performance Index Percent	36.42%	40.67%	40.47%	41.91%	

Cost Center	0229CC				
Cost Center Description	Hannah Gibbons				
	2016	2017	2018	2019	2020
	Actual	Actual	Actual	Est. Actual	Budget
General Operating Fund	\$ 2,217,441	\$ 2,454,889	\$ 2,891,871	\$ 2,924,385	\$ 829,505
<u>School Controlled</u>	\$ 1,421,928	\$ 1,572,080	\$ 1,899,386	\$ 1,993,593	\$ 721,718
School Budget	\$ 1,420,314	\$ 1,567,267	\$ 1,784,334	\$ 1,884,384	\$ 721,718
Substitutes	\$ 501	\$ 625	\$ 114,335	\$ 106,193	\$ -
City Funds - Extracurriculars	\$ 1,113	\$ 4,188	\$ 717	\$ 3,015	\$ -
<u>Centrally Managed</u>	\$ 795,513	\$ 882,809	\$ 992,485	\$ 930,793	\$ 107,786
Special Education	\$ 404,206	\$ 499,808	\$ 565,981	\$ 353,457	\$ -
Gifted & Talented	\$ -	\$ -	\$ -	\$ -	\$ -
Early Childhood	\$ 38,568	\$ 37,323	\$ 36,079	\$ 109,804	\$ -
Humanware / SEL	\$ -	\$ -	\$ -	\$ -	\$ -
Athletics & Extracurriculars	\$ 2,109	\$ 2,109	\$ 4,807	\$ 3,811	\$ -
Summer School	\$ -	\$ -	\$ -	\$ -	\$ -
Facilities	\$ 261,710	\$ 297,397	\$ 384,478	\$ 428,040	\$ 107,786
Safety and Security	\$ 88,919	\$ 46,160	\$ 1,140	\$ 35,251	\$ -
Trades	\$ -	\$ -	\$ -	\$ -	\$ -
Department Budget	\$ -	\$ -	\$ -	\$ -	\$ -
Grievances & Settlements	\$ -	\$ 13	\$ -	\$ 430	\$ -
Academic Resources	\$ -	\$ -	\$ -	\$ -	\$ -
Grant & Gift Funds	\$ 572,654	\$ 611,627	\$ 733,550	\$ 680,718	\$ 832,419
Student Activity Funds	\$ 212	\$ -	\$ -	\$ 4,272	\$ 4,823
Achievement Component					
Performance Index Score	46.38	52.30	53.98	56.43	
Performance Index Percent	38.65%	43.58%	44.98%	47.03%	

Cost Center	0240CC				
Cost Center Description	Harvey Rice				
	2016	2017	2018	2019	2020
	Actual	Actual	Actual	Est. Actual	Budget
General Operating Fund	\$ 3,342,578	\$ 3,410,209	\$ 4,370,279	\$ 4,467,109	\$ 1,562,301
<u>School Controlled</u>	\$ 2,754,307	\$ 2,703,458	\$ 3,411,349	\$ 3,792,883	\$ 1,424,797
School Budget	\$ 2,746,958	\$ 2,629,536	\$ 3,126,760	\$ 3,446,888	\$ 1,424,797
Substitutes	\$ 477	\$ 71,842	\$ 281,288	\$ 337,504	\$ -
City Funds - Extracurriculars	\$ 6,872	\$ 2,080	\$ 3,300	\$ 8,491	\$ -
<u>Centrally Managed</u>	\$ 588,271	\$ 706,751	\$ 958,930	\$ 674,225	\$ 137,503
Special Education	\$ 244,910	\$ 295,851	\$ 451,149	\$ 249,985	\$ -
Gifted & Talented	\$ -	\$ -	\$ -	\$ -	\$ -
Early Childhood	\$ 5,942	\$ 28,875	\$ 52,857	\$ 60,983	\$ -
Humanware / SEL	\$ -	\$ -	\$ -	\$ -	\$ -
Athletics & Extracurriculars	\$ 10,749	\$ -	\$ 10,172	\$ 7,235	\$ -
Summer School	\$ -	\$ -	\$ -	\$ -	\$ -
Facilities	\$ 294,950	\$ 347,001	\$ 374,154	\$ 304,406	\$ 137,503
Safety and Security	\$ 19,916	\$ 34,526	\$ 52,717	\$ 51,251	\$ -
Trades	\$ 183	\$ -	\$ -	\$ -	\$ -
Department Budget	\$ 11,622	\$ 402	\$ -	\$ -	\$ -
Grievances & Settlements	\$ -	\$ 97	\$ 17,881	\$ 366	\$ -
Academic Resources	\$ -	\$ -	\$ -	\$ -	\$ -
Grant & Gift Funds	\$ 446,057	\$ 691,286	\$ 956,343	\$ 797,916	\$ 665,380
Student Activity Funds	\$ 5,809	\$ 409	\$ -	\$ -	\$ 5,639
Achievement Component					
Performance Index Score	41.81	41.15	44.44	47.46	
Performance Index Percent	34.84%	34.29%	37.04%	39.55%	

Cost Center	0243CC					
Cost Center Description	Rhodes Academy of Environmental Studies					
	2016	2017	2018	2019	2020	
	Actual	Actual	Actual	Est. Actual	Budget	
General Operating Fund	\$ -	\$ -	\$ 2,007,793	\$ 2,995,097	\$ 1,504,373	
<u>School Controlled</u>	\$ -	\$ -	\$ 1,455,360	\$ 2,212,314	\$ 1,380,846	
School Budget	\$ -	\$ -	\$ 1,423,665	\$ 2,149,374	\$ 1,380,846	
Substitutes	\$ -	\$ -	\$ 31,696	\$ 62,941	\$ -	
City Funds - Extracurriculars	\$ -	\$ -	\$ -	\$ -	\$ -	
<u>Centrally Managed</u>	\$ -	\$ -	\$ 552,432	\$ 782,783	\$ 123,527	
Special Education	\$ -	\$ -	\$ 232,106	\$ 508,344	\$ -	
Gifted & Talented	\$ -	\$ -	\$ -	\$ -	\$ -	
Early Childhood	\$ -	\$ -	\$ -	\$ -	\$ -	
Humanware / SEL	\$ -	\$ -	\$ -	\$ -	\$ -	
Athletics & Extracurriculars	\$ -	\$ -	\$ 57,645	\$ 43,569	\$ -	
Summer School	\$ -	\$ -	\$ -	\$ -	\$ -	
Facilities	\$ -	\$ -	\$ 189,051	\$ 188,490	\$ 123,527	
Safety and Security	\$ -	\$ -	\$ 61,285	\$ 42,175	\$ -	
Trades	\$ -	\$ -	\$ -	\$ -	\$ -	
Department Budget	\$ -	\$ -	\$ -	\$ -	\$ -	
Grievances & Settlements	\$ -	\$ -	\$ 12,345	\$ 205	\$ -	
Academic Resources	\$ -	\$ -	\$ -	\$ -	\$ -	
Grant & Gift Funds	\$ -	\$ -	\$ 190,456	\$ 279,165	\$ 551,710	
Student Activity Funds	\$ -	\$ -	\$ 2,273	\$ 4,842	\$ (273)	
Achievement Component						
Performance Index Score	NA	NA	58.97	58.73		
Performance Index Percent	NA	NA	49.14%	48.94%		

Cost Center	0245CC						
Cost Center Description	Rhodes College and Career Academy						
	2016		2017		2018	2019	2020
	Actual		Actual		Actual	Est. Actual	Budget
General Operating Fund	\$ -	\$ -	\$ -	\$ -	\$ 1,794,723	\$ 2,551,437	\$ 2,541,397
<u>School Controlled</u>	\$ -	\$ -	\$ -	\$ -	\$ 1,288,069	\$ 1,732,080	\$ 2,418,510
School Budget	\$ -	\$ -	\$ -	\$ -	\$ 1,256,463	\$ 1,657,190	\$ 2,418,510
Substitutes	\$ -	\$ -	\$ -	\$ -	\$ 31,606	\$ 74,889	\$ -
City Funds - Extracurriculars	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -
<u>Centrally Managed</u>	\$ -	\$ -	\$ -	\$ -	\$ 506,654	\$ 819,358	\$ 122,887
Special Education	\$ -	\$ -	\$ -	\$ -	\$ 198,580	\$ 544,977	\$ -
Gifted & Talented	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -
Early Childhood	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -
Humanware / SEL	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -
Athletics & Extracurriculars	\$ -	\$ -	\$ -	\$ -	\$ 57,663	\$ 43,582	\$ -
Summer School	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -
Facilities	\$ -	\$ -	\$ -	\$ -	\$ 189,108	\$ 188,547	\$ 122,887
Safety and Security	\$ -	\$ -	\$ -	\$ -	\$ 61,303	\$ 42,188	\$ -
Trades	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -
Department Budget	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -
Grievances & Settlements	\$ -	\$ -	\$ -	\$ -	\$ -	\$ 64	\$ -
Academic Resources	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -
Grant & Gift Funds	\$ -	\$ -	\$ -	\$ -	\$ 58,965	\$ 259,710	\$ 318,993
Student Activity Funds	\$ -	\$ -	\$ -	\$ -	\$ 2,274	\$ 4,844	\$ 1,137
Achievement Component							
Performance Index Score		NA		NA	66.35	64.67	
Performance Index Percent		NA		NA	55.29%	53.89%	

Cost Center 0267CC

Cost Center Description Bard High School Early College Cleveland @ J Adams

	2016 Actual	2017 Actual	2018 Actual	2019 Est. Actual	2020 Budget
General Operating Fund	\$ -	\$ -	\$ 1,205,963	\$ 1,294,006	\$ 122,579
<u>School Controlled</u>	\$ -	\$ -	\$ 908,588	\$ 1,000,435	\$ 6,590
School Budget	\$ -	\$ -	\$ 744,969	\$ 881,770	\$ 6,590
Substitutes	\$ -	\$ -	\$ 163,619	\$ 118,666	\$ -
City Funds - Extracurriculars	\$ -	\$ -	\$ -	\$ -	\$ -
<u>Centrally Managed</u>	\$ -	\$ -	\$ 297,375	\$ 293,571	\$ 115,989
Special Education	\$ -	\$ -	\$ -	\$ -	\$ -
Gifted & Talented	\$ -	\$ -	\$ -	\$ -	\$ -
Early Childhood	\$ -	\$ -	\$ -	\$ -	\$ -
Humanware / SEL	\$ -	\$ -	\$ -	\$ -	\$ -
Athletics & Extracurriculars	\$ -	\$ -	\$ 47,493	\$ 40,811	\$ -
Summer School	\$ -	\$ -	\$ -	\$ -	\$ -
Facilities	\$ -	\$ -	\$ 183,670	\$ 189,894	\$ 115,989
Safety and Security	\$ -	\$ -	\$ 66,212	\$ 62,833	\$ -
Trades	\$ -	\$ -	\$ -	\$ -	\$ -
Department Budget	\$ -	\$ -	\$ -	\$ -	\$ -
Grievances & Settlements	\$ -	\$ -	\$ -	\$ 33	\$ -
Academic Resources	\$ -	\$ -	\$ -	\$ -	\$ -
Grant & Gift Funds	\$ -	\$ -	\$ 47,936	\$ 228,916	\$ 392,395
Student Activity Funds	\$ -	\$ -	\$ 2,034	\$ 1,558	\$ (1,558)
Achievement Component					
Performance Index Score	NA	NA	52.16	52.80	
Performance Index Percent	NA	NA	43.46%	44.00%	

Cost Center 0268CC

Cost Center Description John Adams College and Career Academy

	2016 Actual	2017 Actual	2018 Actual	2019 Est. Actual	2020 Budget
General Operating Fund	\$ -	\$ -	\$ 1,859,827	\$ 2,510,333	\$ 1,196,457
<u>School Controlled</u>	\$ -	\$ -	\$ 1,357,701	\$ 1,923,268	\$ 1,079,016
School Budget	\$ -	\$ -	\$ 1,234,315	\$ 1,840,558	\$ 1,079,016
Substitutes	\$ -	\$ -	\$ 123,385	\$ 82,710	\$ -
City Funds - Extracurriculars	\$ -	\$ -	\$ -	\$ -	\$ -
<u>Centrally Managed</u>	\$ -	\$ -	\$ 502,127	\$ 587,064	\$ 117,441
Special Education	\$ -	\$ -	\$ 207,256	\$ 293,219	\$ -
Gifted & Talented	\$ -	\$ -	\$ -	\$ -	\$ -
Early Childhood	\$ -	\$ -	\$ -	\$ -	\$ -
Humanware / SEL	\$ -	\$ -	\$ -	\$ -	\$ -
Athletics & Extracurriculars	\$ -	\$ -	\$ 47,493	\$ 40,811	\$ -
Summer School	\$ -	\$ -	\$ -	\$ -	\$ -
Facilities	\$ -	\$ -	\$ 181,165	\$ 189,894	\$ 117,441
Safety and Security	\$ -	\$ -	\$ 66,212	\$ 62,833	\$ -
Trades	\$ -	\$ -	\$ -	\$ -	\$ -
Department Budget	\$ -	\$ -	\$ -	\$ -	\$ -
Grievances & Settlements	\$ -	\$ -	\$ -	\$ 307	\$ -
Academic Resources	\$ -	\$ -	\$ -	\$ -	\$ -
Grant & Gift Funds	\$ -	\$ -	\$ 7,542	\$ 277,923	\$ 393,949
Student Activity Funds	\$ -	\$ -	\$ 2,034	\$ 1,558	\$ (1,348)
Achievement Component					
Performance Index Score	NA	NA	43.61	45.37	
Performance Index Percent	NA	NA	36.34%	37.81%	

Cost Center	0270CC				
Cost Center Description	Iowa-Maple				
	2016	2017	2018	2019	2020
	Actual	Actual	Actual	Est. Actual	Budget
General Operating Fund	\$ 2,810,727	\$ 2,647,686	\$ 2,712,515	\$ 2,748,960	\$ 851,537
<u>School Controlled</u>	\$ 1,981,554	\$ 1,795,497	\$ 1,794,882	\$ 1,908,934	\$ 771,915
School Budget	\$ 1,978,222	\$ 1,793,077	\$ 1,662,416	\$ 1,808,012	\$ 771,690
Substitutes	\$ -	\$ -	\$ 132,167	\$ 98,897	\$ -
City Funds - Extracurriculars	\$ 3,332	\$ 2,420	\$ 300	\$ 2,025	\$ 225
<u>Centrally Managed</u>	\$ 829,173	\$ 852,189	\$ 917,632	\$ 840,026	\$ 79,622
Special Education	\$ 498,498	\$ 504,999	\$ 520,059	\$ 400,979	\$ -
Gifted & Talented	\$ -	\$ -	\$ -	\$ -	\$ -
Early Childhood	\$ 76,539	\$ 50,038	\$ 23,072	\$ 41,786	\$ -
Humanware / SEL	\$ -	\$ -	\$ -	\$ -	\$ -
Athletics & Extracurriculars	\$ 5,648	\$ 2,016	\$ 4,114	\$ 3,917	\$ -
Summer School	\$ -	\$ -	\$ -	\$ -	\$ -
Facilities	\$ 204,624	\$ 270,920	\$ 346,668	\$ 362,846	\$ 79,622
Safety and Security	\$ 33,236	\$ 21,631	\$ 23,719	\$ 30,275	\$ -
Trades	\$ -	\$ 2,585	\$ -	\$ -	\$ -
Department Budget	\$ 10,628	\$ -	\$ -	\$ -	\$ -
Grievances & Settlements	\$ -	\$ -	\$ -	\$ 222	\$ -
Academic Resources	\$ -	\$ -	\$ -	\$ -	\$ -
Grant & Gift Funds	\$ 336,280	\$ 459,027	\$ 620,026	\$ 502,022	\$ 389,458
Student Activity Funds	\$ 323	\$ (422)	\$ -	\$ 93	\$ 1,020
Achievement Component					
Performance Index Score	42.01	41.05	46.54	44.07	
Performance Index Percent	35.01%	34.21%	38.79%	36.73%	

Cost Center	0270CC				
Cost Center Description	Iowa-Maple				
	2016	2017	2018	2019	2020
	Actual	Actual	Actual	Est. Actual	Budget
General Operating Fund	\$ 2,810,727	\$ 2,647,686	\$ 2,712,515	\$ 2,748,960	\$ 851,537
<u>School Controlled</u>	\$ 1,981,554	\$ 1,795,497	\$ 1,794,882	\$ 1,908,934	\$ 771,915
School Budget	\$ 1,978,222	\$ 1,793,077	\$ 1,662,416	\$ 1,808,012	\$ 771,690
Substitutes	\$ -	\$ -	\$ 132,167	\$ 98,897	\$ -
City Funds - Extracurriculars	\$ 3,332	\$ 2,420	\$ 300	\$ 2,025	\$ 225
<u>Centrally Managed</u>	\$ 829,173	\$ 852,189	\$ 917,632	\$ 840,026	\$ 79,622
Special Education	\$ 498,498	\$ 504,999	\$ 520,059	\$ 400,979	\$ -
Gifted & Talented	\$ -	\$ -	\$ -	\$ -	\$ -
Early Childhood	\$ 76,539	\$ 50,038	\$ 23,072	\$ 41,786	\$ -
Humanware / SEL	\$ -	\$ -	\$ -	\$ -	\$ -
Athletics & Extracurriculars	\$ 5,648	\$ 2,016	\$ 4,114	\$ 3,917	\$ -
Summer School	\$ -	\$ -	\$ -	\$ -	\$ -
Facilities	\$ 204,624	\$ 270,920	\$ 346,668	\$ 362,846	\$ 79,622
Safety and Security	\$ 33,236	\$ 21,631	\$ 23,719	\$ 30,275	\$ -
Trades	\$ -	\$ 2,585	\$ -	\$ -	\$ -
Department Budget	\$ 10,628	\$ -	\$ -	\$ -	\$ -
Grievances & Settlements	\$ -	\$ -	\$ -	\$ 222	\$ -
Academic Resources	\$ -	\$ -	\$ -	\$ -	\$ -
Grant & Gift Funds	\$ 336,280	\$ 459,027	\$ 620,026	\$ 502,022	\$ 389,458
Student Activity Funds	\$ 323	\$ (422)	\$ -	\$ 93	\$ 1,020
Achievement Component					
Performance Index Score	42.01	41.05	46.54	44.07	
Performance Index Percent	35.01%	34.21%	38.79%	36.73%	

Cost Center	0273CC				
Cost Center Description	James Ford Rhodes				
	2016	2017	2018	2019	2020
	Actual	Actual	Actual	Est. Actual	Budget
General Operating Fund	\$ 10,411,398	\$ 8,719,666	\$ 9,962,051	\$ 6,948,656	\$ 1,631,095
<u>School Controlled</u>	\$ 8,690,070	\$ 6,691,343	\$ 8,453,142	\$ 5,831,394	\$ 1,497,900
School Budget	\$ 8,629,054	\$ 6,650,275	\$ 8,238,561	\$ 5,569,662	\$ 1,496,680
Substitutes	\$ 48,268	\$ 26,735	\$ 205,532	\$ 261,732	\$ -
City Funds - Extracurriculars	\$ 12,748	\$ 14,333	\$ 9,049	\$ -	\$ 1,219
<u>Centrally Managed</u>	\$ 1,721,328	\$ 2,028,323	\$ 1,508,909	\$ 1,117,262	\$ 133,195
Special Education	\$ 792,841	\$ 1,107,042	\$ 1,011,974	\$ 610,800	\$ -
Gifted & Talented	\$ -	\$ -	\$ -	\$ -	\$ -
Early Childhood	\$ -	\$ -	\$ -	\$ -	\$ -
Humanware / SEL	\$ 385	\$ 4,330	\$ 20	\$ -	\$ -
Athletics & Extracurriculars	\$ 181,069	\$ 130,462	\$ 64,406	\$ 73,404	\$ 9,609
Summer School	\$ 671	\$ -	\$ 8	\$ -	\$ -
Facilities	\$ 562,226	\$ 592,622	\$ 282,985	\$ 298,242	\$ 123,586
Safety and Security	\$ 177,274	\$ 192,477	\$ 84,283	\$ 94,564	\$ -
Trades	\$ -	\$ 146	\$ -	\$ -	\$ -
Department Budget	\$ 6,864	\$ -	\$ -	\$ -	\$ -
Grievances & Settlements	\$ -	\$ 1,244	\$ 65,233	\$ 40,252	\$ -
Academic Resources	\$ -	\$ -	\$ 196	\$ -	\$ -
Grant & Gift Funds	\$ 611,284	\$ 1,037,745	\$ 900,931	\$ 729,588	\$ 674,581
Student Activity Funds	\$ 89,532	\$ 96,596	\$ 78,502	\$ 66,530	\$ 39,994
Achievement Component					
Performance Index Score	52.15	53.43	54.73	52.61	
Performance Index Percent	43.46%	44.52%	45.61%	43.84%	

Cost Center	0275CC				
Cost Center Description	Jane Addams Business Careers Center				
	2016	2017	2018	2019	2020
	Actual	Actual	Actual	Est. Actual	Budget
General Operating Fund	\$ 5,007,835	\$ 4,621,457	\$ 4,564,169	\$ 4,322,918	\$ 1,405,147
<u>School Controlled</u>	\$ 4,136,523	\$ 3,593,645	\$ 3,447,644	\$ 3,337,873	\$ 1,051,145
School Budget	\$ 4,122,930	\$ 3,589,603	\$ 3,269,387	\$ 3,155,609	\$ 1,050,617
Substitutes	\$ 4,090	\$ -	\$ 167,366	\$ 182,213	\$ -
City Funds - Extracurriculars	\$ 9,502	\$ 4,042	\$ 10,891	\$ 51	\$ 528
<u>Centrally Managed</u>	\$ 871,312	\$ 1,027,812	\$ 1,116,525	\$ 985,045	\$ 354,002
Special Education	\$ 227,950	\$ 257,636	\$ 362,038	\$ 262,849	\$ -
Gifted & Talented	\$ -	\$ -	\$ -	\$ -	\$ -
Early Childhood	\$ -	\$ -	\$ -	\$ -	\$ -
Humanware / SEL	\$ -	\$ -	\$ -	\$ -	\$ -
Athletics & Extracurriculars	\$ 72,571	\$ 56,926	\$ 73,053	\$ 78,482	\$ 4,057
Summer School	\$ 432	\$ 1,594	\$ -	\$ -	\$ -
Facilities	\$ 451,205	\$ 553,970	\$ 552,359	\$ 629,705	\$ 349,945
Safety and Security	\$ 114,975	\$ 125,499	\$ 87,632	\$ 94	\$ -
Trades	\$ 4,178	\$ 5,800	\$ 300	\$ -	\$ -
Department Budget	\$ -	\$ 25,799	\$ -	\$ -	\$ -
Grievances & Settlements	\$ -	\$ 589	\$ 41,143	\$ 13,915	\$ -
Academic Resources	\$ -	\$ -	\$ -	\$ -	\$ -
Grant & Gift Funds	\$ 401,510	\$ 701,369	\$ 773,635	\$ 551,699	\$ 612,040
Student Activity Funds	\$ 47,368	\$ 41,083	\$ 17,237	\$ 22,879	\$ 91,739
Achievement Component					
Performance Index Score	39.24	46.38	46.15	48.23	
Performance Index Percent	32.70%	38.65%	38.46%	40.19%	

Cost Center	0276CC				
Cost Center Description	John Adams High School				
	2016	2017	2018	2019	2020
	Actual	Actual	Actual	Est. Actual	Budget
General Operating Fund	\$ 7,575,896	\$ 6,263,837	\$ 5,315,806	\$ 4,378,622	\$ 999,230
<u>School Controlled</u>	\$ 5,693,565	\$ 4,092,593	\$ 3,971,376	\$ 3,210,992	\$ 878,083
School Budget	\$ 5,387,314	\$ 3,970,726	\$ 3,739,780	\$ 3,111,266	\$ 878,083
Substitutes	\$ 287,991	\$ 113,732	\$ 228,116	\$ 99,725	\$ -
City Funds - Extracurriculars	\$ 18,260	\$ 8,135	\$ 3,480	\$ -	\$ -
<u>Centrally Managed</u>	\$ 1,882,331	\$ 2,171,245	\$ 1,344,430	\$ 1,167,630	\$ 121,147
Special Education	\$ 891,359	\$ 1,061,518	\$ 893,437	\$ 735,466	\$ -
Gifted & Talented	\$ -	\$ -	\$ -	\$ -	\$ -
Early Childhood	\$ -	\$ -	\$ -	\$ -	\$ -
Humanware / SEL	\$ 3,449	\$ 3,895	\$ -	\$ -	\$ -
Athletics & Extracurriculars	\$ 138,460	\$ 127,013	\$ 47,918	\$ 60,190	\$ 2,220
Summer School	\$ 524	\$ 128	\$ -	\$ -	\$ -
Facilities	\$ 640,626	\$ 749,181	\$ 300,222	\$ 291,127	\$ 118,927
Safety and Security	\$ 207,789	\$ 187,074	\$ 66,232	\$ 63,202	\$ -
Trades	\$ -	\$ 265	\$ -	\$ -	\$ -
Department Budget	\$ 124	\$ 9,962	\$ -	\$ -	\$ -
Grievances & Settlements	\$ -	\$ 32,209	\$ 36,621	\$ 17,645	\$ -
Academic Resources	\$ -	\$ -	\$ 424	\$ -	\$ -
Grant & Gift Funds	\$ 747,611	\$ 1,045,803	\$ 981,177	\$ 825,772	\$ 348,069
Student Activity Funds	\$ 29,586	\$ 18,141	\$ 7,155	\$ 11,023	\$ 15,805
Achievement Component					
Performance Index Score	44.55	42.80	38.01	42.05	
Performance Index Percent	37.12%	35.66%	31.67%	35.04%	

Cost Center	0279CC				
Cost Center Description	Joseph M Gallagher				
	2016	2017	2018	2019	2020
	Actual	Actual	Actual	Est. Actual	Budget
General Operating Fund	\$ 6,016,749	\$ 6,268,869	\$ 8,296,266	\$ 8,604,239	\$ 3,817,198
<u>School Controlled</u>	\$ 4,548,444	\$ 4,641,401	\$ 6,043,115	\$ 6,580,364	\$ 3,504,092
School Budget	\$ 4,524,952	\$ 4,632,609	\$ 5,841,034	\$ 6,372,320	\$ 3,503,644
Substitutes	\$ 18,208	\$ 2,738	\$ 199,279	\$ 203,788	\$ -
City Funds - Extracurriculars	\$ 5,284	\$ 6,053	\$ 2,802	\$ 4,256	\$ 448
<u>Centrally Managed</u>	\$ 1,468,305	\$ 1,627,469	\$ 2,253,151	\$ 2,023,875	\$ 313,106
Special Education	\$ 982,319	\$ 1,083,405	\$ 1,510,472	\$ 1,232,995	\$ -
Gifted & Talented	\$ -	\$ -	\$ -	\$ -	\$ -
Early Childhood	\$ 35,997	\$ 44,767	\$ 159,287	\$ 126,246	\$ -
Humanware / SEL	\$ -	\$ -	\$ -	\$ -	\$ -
Athletics & Extracurriculars	\$ 3,065	\$ 3,831	\$ 9,718	\$ 7,628	\$ -
Summer School	\$ -	\$ -	\$ -	\$ -	\$ -
Facilities	\$ 374,356	\$ 394,353	\$ 448,264	\$ 520,148	\$ 313,106
Safety and Security	\$ 67,514	\$ 92,468	\$ 124,035	\$ 133,257	\$ -
Trades	\$ 1,250	\$ 1,900	\$ 1,375	\$ -	\$ -
Department Budget	\$ 3,805	\$ 5,108	\$ -	\$ -	\$ -
Grievances & Settlements	\$ -	\$ 1,637	\$ -	\$ 3,601	\$ -
Academic Resources	\$ -	\$ -	\$ -	\$ -	\$ -
Grant & Gift Funds	\$ 1,227,272	\$ 1,569,555	\$ 1,243,584	\$ 804,761	\$ 657,133
Student Activity Funds	\$ 2,475	\$ 7,586	\$ 1,671	\$ 6,783	\$ 7,267
Achievement Component					
Performance Index Score	48.99	51.83	57.22	55.83	
Performance Index Percent	40.83%	43.19%	47.68%	46.52%	

Cost Center	0282CC					
Cost Center Description	Campus International High School					
	2016	2017	2018	2019	2020	
	Actual	Actual	Actual	Est. Actual	Budget	
General Operating Fund	\$ -	\$ -	\$ 1,497,547	\$ 2,191,268	\$ 1,089,115	
<u>School Controlled</u>	\$ -	\$ -	\$ 1,434,023	\$ 2,086,414	\$ 1,088,495	
School Budget	\$ -	\$ -	\$ 1,416,495	\$ 2,050,116	\$ 1,088,495	
Substitutes	\$ -	\$ -	\$ 17,529	\$ 36,298	\$ -	
City Funds - Extracurriculars	\$ -	\$ -	\$ -	\$ -	\$ -	
<u>Centrally Managed</u>	\$ -	\$ -	\$ 63,524	\$ 104,853	\$ 620	
Special Education	\$ -	\$ -	\$ 7,971	\$ -	\$ -	
Gifted & Talented	\$ -	\$ -	\$ -	\$ -	\$ -	
Early Childhood	\$ -	\$ -	\$ -	\$ -	\$ -	
Humanware / SEL	\$ -	\$ -	\$ -	\$ -	\$ -	
Athletics & Extracurriculars	\$ -	\$ -	\$ -	\$ 4,260	\$ -	
Summer School	\$ -	\$ -	\$ -	\$ -	\$ -	
Facilities	\$ -	\$ -	\$ 55,553	\$ 93,834	\$ 620	
Safety and Security	\$ -	\$ -	\$ -	\$ -	\$ -	
Trades	\$ -	\$ -	\$ -	\$ -	\$ -	
Department Budget	\$ -	\$ -	\$ -	\$ 837	\$ -	
Grievances & Settlements	\$ -	\$ -	\$ -	\$ 5,923	\$ -	
Academic Resources	\$ -	\$ -	\$ -	\$ -	\$ -	
Grant & Gift Funds	\$ -	\$ -	\$ 232,912	\$ 339,960	\$ 503,782	
Student Activity Funds	\$ -	\$ -	\$ 313	\$ 3,106	\$ 4,619	
Achievement Component						
Performance Index Score	NA	NA	63.73	65.29		
Performance Index Percent	NA	NA	53.11%	54.41%		

Cost Center	0297CC				
Cost Center Description	Kenneth W Clement Boys Leadership Academy				
	2016	2017	2018	2019	2020
	Actual	Actual	Actual	Est. Actual	Budget
General Operating Fund	\$ 2,427,064	\$ 2,237,879	\$ 2,266,688	\$ 2,433,001	\$ 894,652
<u>School Controlled</u>	\$ 2,085,666	\$ 1,879,178	\$ 1,837,709	\$ 1,960,459	\$ 764,465
School Budget	\$ 2,084,030	\$ 1,871,979	\$ 1,757,496	\$ 1,850,513	\$ 764,465
Substitutes	\$ -	\$ 5,057	\$ 78,963	\$ 108,852	\$ -
City Funds - Extracurriculars	\$ 1,636	\$ 2,141	\$ 1,250	\$ 1,094	\$ -
<u>Centrally Managed</u>	\$ 341,398	\$ 358,701	\$ 428,980	\$ 472,541	\$ 130,187
Special Education	\$ -	\$ -	\$ -	\$ 19,635	\$ -
Gifted & Talented	\$ -	\$ -	\$ -	\$ -	\$ -
Early Childhood	\$ 74,180	\$ 86,410	\$ 141,990	\$ 149,187	\$ -
Humanware / SEL	\$ -	\$ -	\$ -	\$ -	\$ -
Athletics & Extracurriculars	\$ 6,044	\$ 2,088	\$ 6,843	\$ 1,908	\$ -
Summer School	\$ -	\$ -	\$ -	\$ -	\$ -
Facilities	\$ 206,790	\$ 213,387	\$ 231,256	\$ 254,753	\$ 130,187
Safety and Security	\$ 53,668	\$ 53,606	\$ 24,670	\$ 46,759	\$ -
Trades	\$ 715	\$ 3,210	\$ -	\$ -	\$ -
Department Budget	\$ -	\$ -	\$ -	\$ -	\$ -
Grievances & Settlements	\$ -	\$ -	\$ 24,220	\$ 301	\$ -
Academic Resources	\$ -	\$ -	\$ -	\$ -	\$ -
Grant & Gift Funds	\$ 209,185	\$ 299,438	\$ 314,939	\$ 106,386	\$ 119,926
Student Activity Funds	\$ 7,520	\$ 3,515	\$ -	\$ 1,903	\$ 5,765
Achievement Component					
Performance Index Score	46.52	52.52	58.64	58.00	
Performance Index Percent	38.76%	43.76%	48.87%	48.33%	

Cost Center	0298CC				
Cost Center Description	John Marshall School of Engineering				
	2016	2017	2018	2019	2020
	Actual	Actual	Actual	Est. Actual	Budget
General Operating Fund	\$ 1,543,552	\$ 2,385,310	\$ 4,272,453	\$ 4,197,484	\$ 1,402,648
<u>School Controlled</u>	\$ 1,348,506	\$ 2,283,197	\$ 3,561,617	\$ 3,549,233	\$ 1,286,245
School Budget	\$ 1,348,506	\$ 2,283,197	\$ 3,410,911	\$ 3,411,625	\$ 1,286,245
Substitutes	\$ -	\$ -	\$ 149,581	\$ 136,320	\$ -
City Funds - Extracurriculars	\$ -	\$ -	\$ 1,124	\$ 1,287	\$ -
<u>Centrally Managed</u>	\$ 195,046	\$ 102,113	\$ 710,836	\$ 648,252	\$ 116,403
Special Education	\$ 47,710	\$ 97,189	\$ 191,894	\$ 251,130	\$ -
Gifted & Talented	\$ -	\$ -	\$ -	\$ -	\$ -
Early Childhood	\$ -	\$ -	\$ -	\$ -	\$ -
Humanware / SEL	\$ 934	\$ 4,924	\$ -	\$ -	\$ -
Athletics & Extracurriculars	\$ -	\$ -	\$ 61,767	\$ 87,892	\$ -
Summer School	\$ -	\$ -	\$ -	\$ -	\$ -
Facilities	\$ -	\$ -	\$ 240,044	\$ 235,389	\$ 116,403
Safety and Security	\$ -	\$ -	\$ 86,023	\$ 73,625	\$ -
Trades	\$ -	\$ -	\$ -	\$ -	\$ -
Department Budget	\$ 146,402	\$ -	\$ 8,014	\$ -	\$ -
Grievances & Settlements	\$ -	\$ -	\$ 123,095	\$ 216	\$ -
Academic Resources	\$ -	\$ -	\$ -	\$ -	\$ -
Grant & Gift Funds	\$ 324,631	\$ 157,825	\$ 464,162	\$ 114,588	\$ 395,703
Student Activity Funds	\$ -	\$ -	\$ 4,703	\$ 8,504	\$ (3,547)
Achievement Component					
Performance Index Score	49.78	54.30	54.32	55.67	
Performance Index Percent	41.48%	45.25%	45.27%	46.39%	

Cost Center	0299CC				
Cost Center Description	John Marshall School of Information Technology				
	2016	2017	2018	2019	2020
	Actual	Actual	Actual	Est. Actual	Budget
General Operating Fund	\$ 1,600,376	\$ 2,720,690	\$ 4,554,100	\$ 4,407,980	\$ 1,430,655
<u>School Controlled</u>	\$ 1,271,085	\$ 2,645,304	\$ 3,692,428	\$ 3,484,187	\$ 1,313,999
School Budget	\$ 1,271,085	\$ 2,645,304	\$ 3,528,471	\$ 3,390,118	\$ 1,313,999
Substitutes	\$ -	\$ -	\$ 162,834	\$ 92,782	\$ -
City Funds - Extracurriculars	\$ -	\$ -	\$ 1,124	\$ 1,287	\$ -
<u>Centrally Managed</u>	\$ 329,291	\$ 75,386	\$ 861,672	\$ 923,793	\$ 116,656
Special Education	\$ 24,934	\$ 75,386	\$ 369,033	\$ 562,048	\$ -
Gifted & Talented	\$ -	\$ -	\$ -	\$ -	\$ -
Early Childhood	\$ -	\$ -	\$ -	\$ -	\$ -
Humanware / SEL	\$ -	\$ -	\$ -	\$ -	\$ -
Athletics & Extracurriculars	\$ -	\$ -	\$ 61,748	\$ 52,379	\$ -
Summer School	\$ -	\$ -	\$ -	\$ -	\$ -
Facilities	\$ -	\$ -	\$ 239,972	\$ 235,318	\$ 116,656
Safety and Security	\$ -	\$ -	\$ 85,997	\$ 73,602	\$ -
Trades	\$ -	\$ -	\$ -	\$ -	\$ -
Department Budget	\$ 304,357	\$ -	\$ 8,011	\$ -	\$ -
Grievances & Settlements	\$ -	\$ -	\$ 96,911	\$ 445	\$ -
Academic Resources	\$ -	\$ -	\$ -	\$ -	\$ -
Grant & Gift Funds	\$ 180,204	\$ 193,843	\$ 265,949	\$ 147,190	\$ 460,860
Student Activity Funds	\$ -	\$ -	\$ 18,873	\$ 8,864	\$ 362
Achievement Component					
Performance Index Score	54.55	70.08	60.22	65.22	
Performance Index Percent	45.45%	58.40%	50.18%	54.35%	

Cost Center	0300CC				
Cost Center Description	John Marshall School of Civic & Business Leadership				
	2016	2017	2018	2019	2020
	Actual	Actual	Actual	Est. Actual	Budget
General Operating Fund	\$ 1,266,595	\$ 3,022,312	\$ 4,466,560	\$ 4,301,949	\$ 2,521,406
<u>School Controlled</u>	\$ 1,240,434	\$ 2,511,968	\$ 3,395,882	\$ 3,628,783	\$ 2,404,692
School Budget	\$ 1,240,434	\$ 2,511,968	\$ 3,282,616	\$ 3,545,781	\$ 2,404,692
Substitutes	\$ -	\$ -	\$ 112,142	\$ 81,716	\$ -
City Funds - Extracurriculars	\$ -	\$ -	\$ 1,124	\$ 1,287	\$ -
<u>Centrally Managed</u>	\$ 26,160	\$ 510,344	\$ 1,070,679	\$ 673,165	\$ 116,714
Special Education	\$ 26,160	\$ 199,749	\$ 347,558	\$ 311,528	\$ -
Gifted & Talented	\$ -	\$ -	\$ -	\$ -	\$ -
Early Childhood	\$ -	\$ -	\$ -	\$ -	\$ -
Humanware / SEL	\$ -	\$ -	\$ -	\$ -	\$ -
Athletics & Extracurriculars	\$ -	\$ -	\$ 61,748	\$ 52,379	\$ -
Summer School	\$ -	\$ -	\$ -	\$ -	\$ -
Facilities	\$ -	\$ -	\$ 239,972	\$ 235,318	\$ 116,714
Safety and Security	\$ -	\$ -	\$ 85,997	\$ 73,602	\$ -
Trades	\$ -	\$ -	\$ -	\$ -	\$ -
Department Budget	\$ -	\$ -	\$ 8,011	\$ -	\$ -
Grievances & Settlements	\$ -	\$ 310,595	\$ 327,392	\$ 338	\$ -
Academic Resources	\$ -	\$ -	\$ -	\$ -	\$ -
Grant & Gift Funds	\$ 151,344	\$ 85,738	\$ 260,810	\$ 235,636	\$ 380,453
Student Activity Funds	\$ -	\$ -	\$ 4,701	\$ 36,622	\$ 21,864
Achievement Component					
Performance Index Score	52.06	58.51	54.70	56.84	
Performance Index Percent	43.38%	48.76%	45.58%	47.37%	

Cost Center 0326CC

Cost Center Description Davis Aerospace and Maritime High School

	2016 Actual	2017 Actual	2018 Actual	2019 Est. Actual	2020 Budget
General Operating Fund	\$ -	\$ -	\$ 1,488,226	\$ 2,101,897	\$ 1,123,720
<u>School Controlled</u>	\$ -	\$ -	\$ 1,219,320	\$ 1,882,980	\$ 999,823
School Budget	\$ -	\$ -	\$ 1,182,988	\$ 1,814,516	\$ 999,823
Substitutes	\$ -	\$ -	\$ 36,332	\$ 68,464	\$ -
City Funds - Extracurriculars	\$ -	\$ -	\$ -	\$ -	\$ -
<u>Centrally Managed</u>	\$ -	\$ -	\$ 268,906	\$ 218,918	\$ 123,896
Special Education	\$ -	\$ -	\$ -	\$ -	\$ -
Gifted & Talented	\$ -	\$ -	\$ -	\$ -	\$ -
Early Childhood	\$ -	\$ -	\$ -	\$ -	\$ -
Humanware / SEL	\$ -	\$ -	\$ -	\$ -	\$ -
Athletics & Extracurriculars	\$ -	\$ -	\$ -	\$ -	\$ -
Summer School	\$ -	\$ -	\$ -	\$ -	\$ -
Facilities	\$ -	\$ -	\$ 213,391	\$ 170,364	\$ 123,896
Safety and Security	\$ -	\$ -	\$ 55,514	\$ 48,518	\$ -
Trades	\$ -	\$ -	\$ -	\$ -	\$ -
Department Budget	\$ -	\$ -	\$ -	\$ -	\$ -
Grievances & Settlements	\$ -	\$ -	\$ -	\$ 36	\$ -
Academic Resources	\$ -	\$ -	\$ -	\$ -	\$ -
Grant & Gift Funds	\$ -	\$ -	\$ 26,818	\$ 143,574	\$ 539,560
Student Activity Funds	\$ -	\$ -	\$ -	\$ -	\$ 5,925
Achievement Component					
Performance Index Score	NA	NA	68.61	63.14	
Performance Index Percent	NA	NA	57.17%	52.62%	

Cost Center	0328CC				
Cost Center Description	Luis Munoz Marin				
	2016	2017	2018	2019	2020
	Actual	Actual	Actual	Est. Actual	Budget
General Operating Fund	\$ 6,148,467	\$ 5,434,387	\$ 6,338,674	\$ 5,891,018	\$ 2,288,254
<u>School Controlled</u>	\$ 4,876,313	\$ 3,953,044	\$ 4,538,888	\$ 4,608,810	\$ 2,088,913
School Budget	\$ 4,654,651	\$ 3,859,426	\$ 4,353,152	\$ 4,319,769	\$ 2,088,913
Substitutes	\$ 214,353	\$ 87,353	\$ 180,434	\$ 283,016	\$ -
City Funds - Extracurriculars	\$ 7,309	\$ 6,266	\$ 5,303	\$ 6,025	\$ -
<u>Centrally Managed</u>	\$ 1,272,154	\$ 1,481,343	\$ 1,799,786	\$ 1,282,207	\$ 199,342
Special Education	\$ 664,968	\$ 843,151	\$ 994,686	\$ 665,269	\$ -
Gifted & Talented	\$ -	\$ -	\$ -	\$ -	\$ -
Early Childhood	\$ -	\$ 25,156	\$ 95,008	\$ 118,721	\$ -
Humanware / SEL	\$ -	\$ -	\$ -	\$ -	\$ -
Athletics & Extracurriculars	\$ 13,083	\$ 5,230	\$ 14,711	\$ 10,133	\$ -
Summer School	\$ -	\$ -	\$ -	\$ -	\$ -
Facilities	\$ 468,932	\$ 496,684	\$ 545,803	\$ 358,903	\$ 199,342
Safety and Security	\$ 105,796	\$ 96,757	\$ 61,668	\$ 59,851	\$ -
Trades	\$ 13,483	\$ 2,844	\$ 300	\$ -	\$ -
Department Budget	\$ 5,891	\$ 11,508	\$ 51,278	\$ 68,823	\$ -
Grievances & Settlements	\$ -	\$ 13	\$ 36,332	\$ 508	\$ -
Academic Resources	\$ -	\$ -	\$ -	\$ -	\$ -
Grant & Gift Funds	\$ 473,277	\$ 645,980	\$ 761,554	\$ 633,924	\$ 538,190
Student Activity Funds	\$ 3,567	\$ 9,325	\$ 1,771	\$ -	\$ 2,627
Achievement Component					
Performance Index Score	41.56	43.36	48.52	48.81	
Performance Index Percent	34.63%	36.14%	40.43%	40.68%	

Cost Center	0330CC				
Cost Center Description	Lincoln-West High School				
	2016	2017	2018	2019	2020
	Actual	Actual	Actual	Est. Actual	Budget
General Operating Fund	\$ 10,101,654	\$ 6,401,323	\$ 5,401,569	\$ 3,297,181	\$ 235,681
<u>School Controlled</u>	\$ 7,460,496	\$ 3,682,078	\$ 3,365,924	\$ 1,898,879	\$ 12,591
School Budget	\$ 7,266,358	\$ 3,637,409	\$ 3,216,030	\$ 1,835,484	\$ 10,725
Substitutes	\$ 177,746	\$ 29,437	\$ 146,224	\$ 59,732	\$ -
City Funds - Extracurriculars	\$ 16,393	\$ 15,232	\$ 3,670	\$ 3,663	\$ 1,866
<u>Centrally Managed</u>	\$ 2,641,158	\$ 2,719,245	\$ 2,035,645	\$ 1,398,302	\$ 223,090
Special Education	\$ 1,456,800	\$ 1,440,751	\$ 1,438,398	\$ 780,577	\$ -
Gifted & Talented	\$ -	\$ -	\$ -	\$ -	\$ -
Early Childhood	\$ -	\$ -	\$ -	\$ -	\$ -
Humanware / SEL	\$ -	\$ 4,947	\$ -	\$ -	\$ -
Athletics & Extracurriculars	\$ 185,473	\$ 118,148	\$ 60,482	\$ 79,041	\$ 5,006
Summer School	\$ 1,333	\$ -	\$ -	\$ -	\$ -
Facilities	\$ 775,249	\$ 923,041	\$ 442,748	\$ 422,244	\$ 218,084
Safety and Security	\$ 208,574	\$ 208,829	\$ 81,941	\$ 74,266	\$ -
Trades	\$ 4,720	\$ 8,529	\$ 300	\$ -	\$ -
Department Budget	\$ 9,009	\$ 14,999	\$ -	\$ -	\$ -
Grievances & Settlements	\$ -	\$ -	\$ 11,776	\$ 42,174	\$ -
Academic Resources	\$ -	\$ -	\$ 30,864	\$ -	\$ -
Grant & Gift Funds	\$ 596,754	\$ 618,182	\$ 769,804	\$ 721,439	\$ 329,813
Student Activity Funds	\$ 38,518	\$ 35,724	\$ 16,286	\$ 22,422	\$ 16,145
Achievement Component					
Performance Index Score	42.75	41.75	44.26	48.00	
Performance Index Percent	35.62%	34.79%	36.88%	40.00%	

Cost Center	0333CC				
Cost Center Description	Lincoln-West School of Global Studies				
	2016	2017	2018	2019	2020
	Actual	Actual	Actual	Est. Actual	Budget
General Operating Fund	\$ 784	\$ 1,632,488	\$ 3,236,234	\$ 4,129,888	\$ 1,709,536
<u>School Controlled</u>	\$ 784	\$ 1,502,491	\$ 2,475,941	\$ 3,054,849	\$ 1,490,367
School Budget	\$ 784	\$ 1,502,491	\$ 2,395,028	\$ 2,969,117	\$ 1,490,367
Substitutes	\$ -	\$ -	\$ 80,913	\$ 85,732	\$ -
City Funds - Extracurriculars	\$ -	\$ -	\$ -	\$ -	\$ -
<u>Centrally Managed</u>	\$ -	\$ 129,998	\$ 760,292	\$ 1,075,039	\$ 219,169
Special Education	\$ -	\$ 129,998	\$ 292,496	\$ 670,006	\$ -
Gifted & Talented	\$ -	\$ -	\$ -	\$ -	\$ -
Early Childhood	\$ -	\$ -	\$ -	\$ -	\$ -
Humanware / SEL	\$ -	\$ -	\$ -	\$ -	\$ -
Athletics & Extracurriculars	\$ -	\$ -	\$ 56,126	\$ 52,714	\$ -
Summer School	\$ -	\$ -	\$ -	\$ -	\$ -
Facilities	\$ -	\$ -	\$ 284,540	\$ 278,020	\$ 219,169
Safety and Security	\$ -	\$ -	\$ 81,941	\$ 74,266	\$ -
Trades	\$ -	\$ -	\$ -	\$ -	\$ -
Department Budget	\$ -	\$ -	\$ -	\$ -	\$ -
Grievances & Settlements	\$ -	\$ -	\$ 45,191	\$ 33	\$ -
Academic Resources	\$ -	\$ -	\$ -	\$ -	\$ -
Grant & Gift Funds	\$ -	\$ 25,310	\$ 470,730	\$ 360,985	\$ 357,552
Student Activity Funds	\$ -	\$ -	\$ -	\$ 12,914	\$ 4,473
Achievement Component					
Performance Index Score	NA	50.29	48.97	45.79	
Performance Index Percent	NA	41.91%	40.81%	38.16%	

Cost Center	0334CC				
Cost Center Description	Lincoln-West School of Science & Health				
	2016 Actual	2017 Actual	2018 Actual	2019 Est. Actual	2020 Budget
General Operating Fund	\$ -	\$ 1,691,373	\$ 3,114,154	\$ 3,286,251	\$ 1,373,255
<u>School Controlled</u>	\$ -	\$ 1,632,543	\$ 2,417,490	\$ 2,509,926	\$ 1,154,776
School Budget	\$ -	\$ 1,632,543	\$ 2,256,429	\$ 2,421,908	\$ 1,154,776
Substitutes	\$ -	\$ -	\$ 161,060	\$ 88,018	\$ -
City Funds - Extracurriculars	\$ -	\$ -	\$ -	\$ -	\$ -
<u>Centrally Managed</u>	\$ -	\$ 58,830	\$ 696,665	\$ 776,325	\$ 218,479
Special Education	\$ -	\$ 58,830	\$ 176,650	\$ 370,861	\$ -
Gifted & Talented	\$ -	\$ -	\$ -	\$ -	\$ -
Early Childhood	\$ -	\$ -	\$ -	\$ -	\$ -
Humanware / SEL	\$ -	\$ -	\$ -	\$ -	\$ -
Athletics & Extracurriculars	\$ -	\$ -	\$ 56,142	\$ 52,730	\$ -
Summer School	\$ -	\$ -	\$ -	\$ -	\$ -
Facilities	\$ -	\$ -	\$ 284,625	\$ 278,104	\$ 218,479
Safety and Security	\$ -	\$ -	\$ 81,965	\$ 74,288	\$ -
Trades	\$ -	\$ -	\$ -	\$ -	\$ -
Department Budget	\$ -	\$ -	\$ -	\$ -	\$ -
Grievances & Settlements	\$ -	\$ -	\$ 97,282	\$ 342	\$ -
Academic Resources	\$ -	\$ -	\$ -	\$ -	\$ -
Grant & Gift Funds	\$ -	\$ 114,499	\$ 525,963	\$ 447,750	\$ 401,224
Student Activity Funds	\$ -	\$ -	\$ -	\$ 2,795	\$ 6,694
Achievement Component					
Performance Index Score	NA	46.14	52.67	59.55	
Performance Index Percent	NA	38.45%	43.89%	49.63%	

Cost Center	0338CC				
Cost Center Description	Louis Agassiz				
	2016	2017	2018	2019	2020
	Actual	Actual	Actual	Est. Actual	Budget
General Operating Fund	\$ 2,456,449	\$ 2,461,644	\$ 3,341,471	\$ 3,128,465	\$ 968,241
<u>School Controlled</u>	\$ 2,053,732	\$ 2,044,697	\$ 2,479,310	\$ 2,291,925	\$ 838,513
School Budget	\$ 1,976,440	\$ 2,004,675	\$ 2,390,774	\$ 2,209,340	\$ 838,513
Substitutes	\$ 74,277	\$ 39,762	\$ 86,821	\$ 81,524	\$ -
City Funds - Extracurriculars	\$ 3,016	\$ 260	\$ 1,715	\$ 1,060	\$ -
<u>Centrally Managed</u>	\$ 402,717	\$ 416,946	\$ 862,161	\$ 836,541	\$ 129,728
Special Education	\$ 186,747	\$ 143,917	\$ 396,839	\$ 311,986	\$ -
Gifted & Talented	\$ -	\$ -	\$ -	\$ -	\$ -
Early Childhood	\$ -	\$ 44,371	\$ 194,522	\$ 178,584	\$ -
Humanware / SEL	\$ -	\$ -	\$ -	\$ -	\$ -
Athletics & Extracurriculars	\$ -	\$ 1,816	\$ 4,202	\$ 4,122	\$ -
Summer School	\$ -	\$ -	\$ -	\$ -	\$ -
Facilities	\$ 186,318	\$ 190,442	\$ 216,832	\$ 293,812	\$ 129,728
Safety and Security	\$ 27,773	\$ 34,898	\$ 49,767	\$ 46,860	\$ -
Trades	\$ 1,879	\$ 1,502	\$ -	\$ -	\$ -
Department Budget	\$ -	\$ -	\$ -	\$ -	\$ -
Grievances & Settlements	\$ -	\$ -	\$ -	\$ 1,178	\$ -
Academic Resources	\$ -	\$ -	\$ -	\$ -	\$ -
Grant & Gift Funds	\$ 194,314	\$ 246,582	\$ 252,073	\$ 250,240	\$ 222,488
Student Activity Funds	\$ 12,788	\$ 3,897	\$ 2,002	\$ 1,884	\$ 2,778
Achievement Component					
Performance Index Score	53.63	65.16	76.43	60.61	
Performance Index Percent	44.69%	54.30%	63.70%	50.51%	

Cost Center	0340CC				
Cost Center Description	Louisa May Alcott				
	2016	2017	2018	2019	2020
	Actual	Actual	Actual	Est. Actual	Budget
General Operating Fund	\$ 1,856,063	\$ 2,231,645	\$ 2,642,699	\$ 2,736,089	\$ 847,061
<u>School Controlled</u>	\$ 1,428,560	\$ 1,667,221	\$ 2,016,591	\$ 2,309,610	\$ 757,282
School Budget	\$ 1,414,195	\$ 1,659,889	\$ 1,989,172	\$ 2,277,209	\$ 757,282
Substitutes	\$ 14,364	\$ 3,961	\$ 26,013	\$ 31,176	\$ -
City Funds - Extracurriculars	\$ -	\$ 3,370	\$ 1,406	\$ 1,226	\$ -
<u>Centrally Managed</u>	\$ 427,504	\$ 564,425	\$ 626,109	\$ 426,479	\$ 89,779
Special Education	\$ 265,986	\$ 370,865	\$ 363,491	\$ 162,391	\$ -
Gifted & Talented	\$ -	\$ -	\$ -	\$ -	\$ -
Early Childhood	\$ -	\$ -	\$ -	\$ -	\$ -
Humanware / SEL	\$ -	\$ -	\$ -	\$ -	\$ -
Athletics & Extracurriculars	\$ -	\$ -	\$ 1,491	\$ -	\$ -
Summer School	\$ -	\$ -	\$ -	\$ -	\$ -
Facilities	\$ 151,632	\$ 167,713	\$ 211,006	\$ 214,626	\$ 89,779
Safety and Security	\$ 5,749	\$ 25,847	\$ 50,121	\$ 48,781	\$ -
Trades	\$ 51	\$ -	\$ -	\$ -	\$ -
Department Budget	\$ 4,085	\$ -	\$ -	\$ -	\$ -
Grievances & Settlements	\$ -	\$ -	\$ -	\$ 680	\$ -
Academic Resources	\$ -	\$ -	\$ -	\$ -	\$ -
Grant & Gift Funds	\$ 432,273	\$ 373,455	\$ 402,308	\$ 275,707	\$ 213,045
Student Activity Funds	\$ 13,013	\$ 8,165	\$ -	\$ 2,704	\$ 12,244
Achievement Component					
Performance Index Score	84.33	86.94	84.07	83.84	
Performance Index Percent	70.27%	72.45%	70.06%	69.87%	

Cost Center	0347CC				
Cost Center Description	Mary B Martin				
	2016	2017	2018	2019	2020
	Actual	Actual	Actual	Est. Actual	Budget
General Operating Fund	\$ 3,633,832	\$ 3,565,934	\$ 4,013,475	\$ 3,770,559	\$ 1,096,237
<u>School Controlled</u>	\$ 2,263,643	\$ 2,024,096	\$ 2,437,099	\$ 2,228,817	\$ 920,838
School Budget	\$ 2,086,542	\$ 1,978,076	\$ 2,229,912	\$ 2,097,963	\$ 920,838
Substitutes	\$ 173,778	\$ 45,137	\$ 206,205	\$ 128,105	\$ -
City Funds - Extracurriculars	\$ 3,323	\$ 883	\$ 981	\$ 2,749	\$ -
<u>Centrally Managed</u>	\$ 1,370,189	\$ 1,541,838	\$ 1,576,376	\$ 1,541,743	\$ 175,399
Special Education	\$ 867,255	\$ 1,059,852	\$ 1,083,242	\$ 980,270	\$ -
Gifted & Talented	\$ -	\$ -	\$ -	\$ -	\$ -
Early Childhood	\$ 167,712	\$ 160,492	\$ 183,098	\$ 193,856	\$ -
Humanware / SEL	\$ -	\$ -	\$ -	\$ -	\$ -
Athletics & Extracurriculars	\$ 6,299	\$ 6,504	\$ 10,352	\$ 2,410	\$ -
Summer School	\$ -	\$ -	\$ -	\$ -	\$ -
Facilities	\$ 279,046	\$ 273,844	\$ 248,923	\$ 321,470	\$ 175,399
Safety and Security	\$ 49,679	\$ 41,066	\$ 50,761	\$ 43,253	\$ -
Trades	\$ 198	\$ 79	\$ -	\$ -	\$ -
Department Budget	\$ -	\$ -	\$ -	\$ -	\$ -
Grievances & Settlements	\$ -	\$ -	\$ -	\$ 483	\$ -
Academic Resources	\$ -	\$ -	\$ 1,658	\$ -	\$ -
Grant & Gift Funds	\$ 491,959	\$ 616,599	\$ 464,934	\$ 367,050	\$ 373,082
Student Activity Funds	\$ -	\$ -	\$ -	\$ -	\$ 2,774
Achievement Component					
Performance Index Score	39.00	42.27	40.64	43.57	
Performance Index Percent	32.50%	35.23%	33.87%	36.31%	

Cost Center	0349CC				
Cost Center Description	Max S Hayes High School				
	2016	2017	2018	2019	2020
	Actual	Actual	Actual	Est. Actual	Budget
General Operating Fund	\$ 8,472,892	\$ 8,211,767	\$ 9,218,933	\$ 9,160,490	\$ 3,443,038
<u>School Controlled</u>	\$ 6,331,877	\$ 5,956,472	\$ 6,742,612	\$ 6,567,531	\$ 3,128,331
School Budget	\$ 6,325,559	\$ 5,901,869	\$ 6,373,674	\$ 6,287,278	\$ 3,128,331
Substitutes	\$ 940	\$ 51,181	\$ 365,430	\$ 276,495	\$ -
City Funds - Extracurriculars	\$ 5,377	\$ 3,421	\$ 3,508	\$ 3,758	\$ -
<u>Centrally Managed</u>	\$ 2,141,016	\$ 2,255,296	\$ 2,476,322	\$ 2,592,959	\$ 314,707
Special Education	\$ 1,205,744	\$ 1,434,137	\$ 1,442,534	\$ 1,722,511	\$ -
Gifted & Talented	\$ -	\$ -	\$ -	\$ -	\$ -
Early Childhood	\$ -	\$ -	\$ -	\$ -	\$ -
Humanware / SEL	\$ -	\$ -	\$ -	\$ -	\$ -
Athletics & Extracurriculars	\$ 106,633	\$ 86,143	\$ 124,144	\$ 119,164	\$ 3,598
Summer School	\$ 308	\$ 1,486	\$ 741	\$ 2,442	\$ -
Facilities	\$ 621,609	\$ 630,587	\$ 686,919	\$ 617,788	\$ 311,109
Safety and Security	\$ 183,921	\$ 89,809	\$ 122,375	\$ 124,617	\$ -
Trades	\$ 6,895	\$ -	\$ -	\$ -	\$ -
Department Budget	\$ 15,906	\$ 13,134	\$ -	\$ -	\$ -
Grievances & Settlements	\$ -	\$ -	\$ 99,608	\$ 6,437	\$ -
Academic Resources	\$ -	\$ -	\$ -	\$ -	\$ -
Grant & Gift Funds	\$ 499,274	\$ 713,398	\$ 705,954	\$ 730,643	\$ 771,413
Student Activity Funds	\$ 16,940	\$ 25,360	\$ 45,318	\$ 37,197	\$ 30,040
Achievement Component					
Performance Index Score	43.16	49.72	45.69	45.60	
Performance Index Percent	35.97%	41.43%	38.08%	38.00%	

Cost Center	0350CC				
Cost Center Description	Mary M Bethune				
	2016	2017	2018	2019	2020
	Actual	Actual	Actual	Est. Actual	Budget
General Operating Fund	\$ 3,034,271	\$ 3,349,490	\$ 3,818,700	\$ 3,485,805	\$ 1,154,782
<u>School Controlled</u>	\$ 1,936,102	\$ 1,941,814	\$ 2,195,168	\$ 2,208,872	\$ 979,474
School Budget	\$ 1,936,102	\$ 1,934,918	\$ 2,093,590	\$ 2,059,998	\$ 979,088
Substitutes	\$ -	\$ 2,648	\$ 98,085	\$ 142,885	\$ -
City Funds - Extracurriculars	\$ -	\$ 4,248	\$ 3,493	\$ 5,988	\$ 386
<u>Centrally Managed</u>	\$ 1,098,169	\$ 1,407,676	\$ 1,623,532	\$ 1,276,933	\$ 175,309
Special Education	\$ 724,089	\$ 989,839	\$ 1,107,099	\$ 785,505	\$ -
Gifted & Talented	\$ -	\$ -	\$ -	\$ -	\$ -
Early Childhood	\$ 63,952	\$ 58,398	\$ 142,949	\$ 123,915	\$ -
Humanware / SEL	\$ -	\$ -	\$ -	\$ -	\$ -
Athletics & Extracurriculars	\$ -	\$ 1,816	\$ 3,853	\$ 1,907	\$ -
Summer School	\$ -	\$ -	\$ -	\$ -	\$ -
Facilities	\$ 258,270	\$ 305,095	\$ 324,105	\$ 319,757	\$ 175,309
Safety and Security	\$ 51,820	\$ 52,528	\$ 45,240	\$ 45,583	\$ -
Trades	\$ 38	\$ -	\$ -	\$ -	\$ -
Department Budget	\$ -	\$ -	\$ -	\$ -	\$ -
Grievances & Settlements	\$ -	\$ -	\$ 287	\$ 265	\$ -
Academic Resources	\$ -	\$ -	\$ -	\$ -	\$ -
Grant & Gift Funds	\$ 618,047	\$ 621,559	\$ 640,884	\$ 489,281	\$ 524,253
Student Activity Funds	\$ 2,801	\$ 2,975	\$ 1,133	\$ 6,014	\$ 4,160
Achievement Component					
Performance Index Score	59.23	62.15	59.72	63.33	
Performance Index Percent	49.36%	51.79%	49.77%	52.78%	

Cost Center	0352CC				
Cost Center Description	McKinley				
	2016	2017	2018	2019	2020
	Actual	Actual	Actual	Est. Actual	Budget
General Operating Fund	\$ 2,483,853	\$ 2,447,109	\$ 185,818	\$ 16,740	\$ 18,120
<u>School Controlled</u>	\$ 1,694,104	\$ 1,571,374	\$ 136,677	\$ 164	\$ -
School Budget	\$ 1,645,860	\$ 1,516,072	\$ 135,705	\$ -	\$ -
Substitutes	\$ 42,936	\$ 52,876	\$ 15	\$ 164	\$ -
City Funds - Extracurriculars	\$ 5,308	\$ 2,426	\$ 958	\$ -	\$ -
<u>Centrally Managed</u>	\$ 789,750	\$ 875,735	\$ 49,142	\$ 16,576	\$ 18,120
Special Education	\$ 412,738	\$ 554,208	\$ 16,200	\$ -	\$ -
Gifted & Talented	\$ -	\$ -	\$ -	\$ -	\$ -
Early Childhood	\$ -	\$ -	\$ -	\$ -	\$ -
Humanware / SEL	\$ -	\$ -	\$ -	\$ -	\$ -
Athletics & Extracurriculars	\$ 8,358	\$ -	\$ -	\$ -	\$ -
Summer School	\$ -	\$ -	\$ -	\$ -	\$ -
Facilities	\$ 322,655	\$ 278,669	\$ 23,357	\$ 16,576	\$ 18,120
Safety and Security	\$ 41,343	\$ 42,689	\$ 9,585	\$ -	\$ -
Trades	\$ 4,656	\$ -	\$ -	\$ -	\$ -
Department Budget	\$ -	\$ -	\$ -	\$ -	\$ -
Grievances & Settlements	\$ -	\$ 170	\$ -	\$ -	\$ -
Academic Resources	\$ -	\$ -	\$ -	\$ -	\$ -
Grant & Gift Funds	\$ 346,086	\$ 443,999	\$ 28,195	\$ -	\$ (4,516)
Student Activity Funds	\$ 3,069	\$ 3,054	\$ 540	\$ -	\$ 605
Achievement Component					
Performance Index Score	60.12	67.27	NA	NA	
Performance Index Percent	50.10%	56.06%	NA	NA	

Cost Center	0353CC				
Cost Center Description	Marion C Seltzer				
	2016	2017	2018	2019	2020
	Actual	Actual	Actual	Est. Actual	Budget
General Operating Fund	\$ 3,257,349	\$ 3,305,775	\$ 4,198,573	\$ 4,279,742	\$ 1,860,095
<u>School Controlled</u>	\$ 2,599,922	\$ 2,713,328	\$ 3,464,066	\$ 3,548,068	\$ 1,696,838
School Budget	\$ 2,522,562	\$ 2,653,968	\$ 3,231,808	\$ 3,322,392	\$ 1,696,694
Substitutes	\$ 72,747	\$ 53,763	\$ 232,258	\$ 223,335	\$ -
City Funds - Extracurriculars	\$ 4,612	\$ 5,597	\$ -	\$ 2,340	\$ 144
<u>Centrally Managed</u>	\$ 657,427	\$ 592,448	\$ 734,507	\$ 731,674	\$ 163,256
Special Education	\$ 280,664	\$ 242,158	\$ 188,679	\$ 178,153	\$ -
Gifted & Talented	\$ -	\$ -	\$ -	\$ -	\$ -
Early Childhood	\$ 2,856	\$ 45,791	\$ 186,892	\$ 247,246	\$ -
Humanware / SEL	\$ -	\$ -	\$ -	\$ -	\$ -
Athletics & Extracurriculars	\$ 2,100	\$ 2,099	\$ 6,294	\$ 3,811	\$ -
Summer School	\$ -	\$ -	\$ 0	\$ -	\$ -
Facilities	\$ 320,562	\$ 253,014	\$ 275,301	\$ 248,237	\$ 163,256
Safety and Security	\$ 50,964	\$ 49,320	\$ 55,638	\$ 54,568	\$ -
Trades	\$ 145	\$ 66	\$ -	\$ -	\$ -
Department Budget	\$ 136	\$ -	\$ -	\$ -	\$ -
Grievances & Settlements	\$ -	\$ -	\$ 21,703	\$ (341)	\$ -
Academic Resources	\$ -	\$ -	\$ -	\$ -	\$ -
Grant & Gift Funds	\$ 208,472	\$ 318,623	\$ 315,850	\$ 324,674	\$ 525,447
Student Activity Funds	\$ -	\$ 1,862	\$ -	\$ -	\$ 7,296
Achievement Component					
Performance Index Score	51.10	48.78	54.26	60.11	
Performance Index Percent	42.58%	40.65%	45.22%	50.09%	

Cost Center	0354CC				
Cost Center Description	Marion-Sterling				
	2016	2017	2018	2019	2020
	Actual	Actual	Actual	Est. Actual	Budget
General Operating Fund	\$ 2,795,781	\$ 2,926,712	\$ 3,339,992	\$ 3,488,100	\$ 695,828
<u>School Controlled</u>	\$ 1,825,757	\$ 1,735,775	\$ 2,032,216	\$ 2,239,155	\$ 576,977
School Budget	\$ 1,819,528	\$ 1,733,965	\$ 1,851,927	\$ 1,915,438	\$ 576,977
Substitutes	\$ 4,499	\$ 397	\$ 180,289	\$ 321,688	\$ -
City Funds - Extracurriculars	\$ 1,730	\$ 1,414	\$ -	\$ 2,029	\$ -
<u>Centrally Managed</u>	\$ 970,023	\$ 1,190,937	\$ 1,307,776	\$ 1,248,945	\$ 118,851
Special Education	\$ 351,602	\$ 605,984	\$ 698,460	\$ 616,980	\$ -
Gifted & Talented	\$ -	\$ -	\$ -	\$ -	\$ -
Early Childhood	\$ 271,150	\$ 246,662	\$ 255,286	\$ 275,810	\$ -
Humanware / SEL	\$ -	\$ -	\$ -	\$ -	\$ -
Athletics & Extracurriculars	\$ 1,816	\$ -	\$ 3,891	\$ 1,628	\$ -
Summer School	\$ -	\$ -	\$ -	\$ -	\$ -
Facilities	\$ 296,306	\$ 282,587	\$ 339,828	\$ 314,428	\$ 118,851
Safety and Security	\$ 38,494	\$ 43,153	\$ 10,311	\$ 39,829	\$ -
Trades	\$ 5,106	\$ 820	\$ -	\$ -	\$ -
Department Budget	\$ 5,549	\$ 11,730	\$ -	\$ -	\$ -
Grievances & Settlements	\$ -	\$ -	\$ -	\$ 270	\$ -
Academic Resources	\$ -	\$ -	\$ 72,615	\$ 23,250	\$ 690
Grant & Gift Funds	\$ 520,403	\$ 520,906	\$ 630,020	\$ 504,848	\$ 395,779
Student Activity Funds	\$ -	\$ 2,602	\$ -	\$ -	\$ 6,899
Achievement Component					
Performance Index Score	50.30	49.03	53.91	57.75	
Performance Index Percent	41.92%	40.86%	44.93%	48.12%	

Cost Center	0368CC				
Cost Center Description	Miles				
	2016	2017	2018	2019	2020
	Actual	Actual	Actual	Est. Actual	Budget
General Operating Fund	\$ 2,898,067	\$ 3,324,779	\$ 4,166,569	\$ 4,351,082	\$ 1,454,284
<u>School Controlled</u>	\$ 2,105,120	\$ 2,269,362	\$ 3,003,217	\$ 3,315,135	\$ 1,298,059
School Budget	\$ 2,019,352	\$ 2,239,645	\$ 2,922,382	\$ 3,094,823	\$ 1,298,059
Substitutes	\$ 83,329	\$ 24,225	\$ 79,561	\$ 217,995	\$ -
City Funds - Extracurriculars	\$ 2,440	\$ 5,492	\$ 1,275	\$ 2,317	\$ -
<u>Centrally Managed</u>	\$ 792,946	\$ 1,055,417	\$ 1,163,351	\$ 1,035,946	\$ 156,225
Special Education	\$ 429,447	\$ 562,004	\$ 590,083	\$ 545,289	\$ -
Gifted & Talented	\$ -	\$ -	\$ -	\$ -	\$ -
Early Childhood	\$ 7,382	\$ 7,797	\$ 2,865	\$ 5,424	\$ -
Humanware / SEL	\$ -	\$ -	\$ -	\$ -	\$ -
Athletics & Extracurriculars	\$ 3,041	\$ 1,816	\$ -	\$ 3,811	\$ -
Summer School	\$ -	\$ -	\$ -	\$ -	\$ -
Facilities	\$ 271,841	\$ 383,066	\$ 485,506	\$ 442,723	\$ 156,225
Safety and Security	\$ 81,236	\$ 86,461	\$ 84,516	\$ 37,874	\$ -
Trades	\$ -	\$ -	\$ -	\$ -	\$ -
Department Budget	\$ -	\$ 14,078	\$ -	\$ -	\$ -
Grievances & Settlements	\$ -	\$ 194	\$ 381	\$ 826	\$ -
Academic Resources	\$ -	\$ -	\$ 259	\$ -	\$ -
Grant & Gift Funds	\$ 484,214	\$ 608,258	\$ 844,527	\$ 653,577	\$ 337,372
Student Activity Funds	\$ 2,779	\$ 1,718	\$ -	\$ 1,173	\$ 2,854
Achievement Component					
Performance Index Score	42.46	49.55	52.53	58.67	
Performance Index Percent	35.38%	41.30%	43.77%	48.89%	

Cost Center	0372CC				
Cost Center Description	Miles Park				
	2016	2017	2018	2019	2020
	Actual	Actual	Actual	Est. Actual	Budget
General Operating Fund	\$ 4,051,604	\$ 3,514,414	\$ 4,787,196	\$ 4,314,348	\$ 1,654,806
<u>School Controlled</u>	\$ 3,116,017	\$ 2,447,739	\$ 3,736,648	\$ 3,532,512	\$ 1,474,120
School Budget	\$ 3,020,143	\$ 2,373,481	\$ 3,595,035	\$ 3,399,470	\$ 1,467,711
Substitutes	\$ 89,466	\$ 69,320	\$ 136,402	\$ 125,229	\$ -
City Funds - Extracurriculars	\$ 6,409	\$ 4,939	\$ 5,211	\$ 7,814	\$ 6,409
<u>Centrally Managed</u>	\$ 935,588	\$ 1,066,675	\$ 1,050,548	\$ 781,836	\$ 180,687
Special Education	\$ 477,206	\$ 521,929	\$ 439,728	\$ 203,050	\$ -
Gifted & Talented	\$ -	\$ -	\$ -	\$ -	\$ -
Early Childhood	\$ 10,484	\$ 103,741	\$ 184,811	\$ 153,290	\$ -
Humanware / SEL	\$ -	\$ -	\$ -	\$ -	\$ -
Athletics & Extracurriculars	\$ 5,169	\$ 3,754	\$ 10,206	\$ 9,341	\$ -
Summer School	\$ -	\$ -	\$ -	\$ -	\$ -
Facilities	\$ 368,083	\$ 339,550	\$ 297,137	\$ 300,724	\$ 180,687
Safety and Security	\$ 70,660	\$ 97,700	\$ 118,666	\$ 105,347	\$ -
Trades	\$ -	\$ -	\$ -	\$ -	\$ -
Department Budget	\$ 3,986	\$ -	\$ -	\$ -	\$ -
Grievances & Settlements	\$ -	\$ -	\$ -	\$ 10,084	\$ -
Academic Resources	\$ -	\$ -	\$ -	\$ -	\$ -
Grant & Gift Funds	\$ 340,347	\$ 410,298	\$ 420,515	\$ 461,679	\$ 303,154
Student Activity Funds	\$ 5,127	\$ 2,944	\$ -	\$ -	\$ 12,892
Achievement Component					
Performance Index Score	41.58	43.97	44.95	48.49	
Performance Index Percent	34.65%	36.64%	37.46%	40.41%	

Cost Center	0376CC				
Cost Center Description	Michael R White				
	2016	2017	2018	2019	2020
	Actual	Actual	Actual	Est. Actual	Budget
General Operating Fund	\$ 2,411,443	\$ 2,655,574	\$ 2,500,050	\$ 2,213,143	\$ 843,074
<u>School Controlled</u>	\$ 1,963,275	\$ 2,004,569	\$ 1,848,679	\$ 1,707,622	\$ 742,804
School Budget	\$ 1,900,825	\$ 1,965,698	\$ 1,761,179	\$ 1,635,050	\$ 742,804
Substitutes	\$ 56,358	\$ 36,620	\$ 86,661	\$ 69,330	\$ -
City Funds - Extracurriculars	\$ 6,092	\$ 2,252	\$ 838	\$ 3,242	\$ -
<u>Centrally Managed</u>	\$ 448,168	\$ 651,005	\$ 651,372	\$ 505,521	\$ 100,270
Special Education	\$ 145,414	\$ 294,372	\$ 323,395	\$ 196,757	\$ -
Gifted & Talented	\$ -	\$ -	\$ -	\$ -	\$ -
Early Childhood	\$ -	\$ -	\$ -	\$ -	\$ -
Humanware / SEL	\$ -	\$ -	\$ -	\$ -	\$ -
Athletics & Extracurriculars	\$ 2,239	\$ 1,816	\$ 4,506	\$ -	\$ -
Summer School	\$ -	\$ -	\$ -	\$ -	\$ -
Facilities	\$ 242,039	\$ 278,972	\$ 281,158	\$ 267,862	\$ 100,270
Safety and Security	\$ 50,714	\$ 37,799	\$ 42,313	\$ 38,041	\$ -
Trades	\$ 6,871	\$ 1,927	\$ -	\$ -	\$ -
Department Budget	\$ 891	\$ 36,119	\$ -	\$ -	\$ -
Grievances & Settlements	\$ -	\$ -	\$ -	\$ 2,860	\$ -
Academic Resources	\$ -	\$ -	\$ -	\$ 387	\$ -
Grant & Gift Funds	\$ 385,077	\$ 231,175	\$ 389,365	\$ 359,229	\$ 208,513
Student Activity Funds	\$ -	\$ -	\$ -	\$ -	\$ 2,457
Achievement Component					
Performance Index Score	42.57	43.13	49.38	55.47	
Performance Index Percent	35.48%	35.94%	41.15%	46.23%	

Cost Center	0396CC				
Cost Center Description	Mound				
	2016	2017	2018	2019	2020
	Actual	Actual	Actual	Est. Actual	Budget
General Operating Fund	\$ 3,258,887	\$ 3,455,093	\$ 3,918,208	\$ 3,458,615	\$ 1,626,878
<u>School Controlled</u>	\$ 2,763,180	\$ 2,830,785	\$ 3,330,644	\$ 2,951,249	\$ 1,506,834
School Budget	\$ 2,651,401	\$ 2,804,754	\$ 3,258,150	\$ 2,794,170	\$ 1,506,834
Substitutes	\$ 106,695	\$ 23,234	\$ 72,494	\$ 155,018	\$ -
City Funds - Extracurriculars	\$ 5,085	\$ 2,797	\$ -	\$ 2,062	\$ -
<u>Centrally Managed</u>	\$ 495,707	\$ 624,307	\$ 587,564	\$ 507,365	\$ 120,044
Special Education	\$ 148,217	\$ 216,735	\$ 47,351	\$ -	\$ -
Gifted & Talented	\$ -	\$ -	\$ -	\$ -	\$ -
Early Childhood	\$ 7,192	\$ 37,601	\$ 131,195	\$ 74,408	\$ -
Humanware / SEL	\$ -	\$ -	\$ -	\$ -	\$ -
Athletics & Extracurriculars	\$ 8,241	\$ 9,506	\$ 13,168	\$ 9,946	\$ -
Summer School	\$ 307	\$ 331	\$ -	\$ -	\$ -
Facilities	\$ 288,665	\$ 312,157	\$ 350,933	\$ 379,485	\$ 120,044
Safety and Security	\$ 35,177	\$ 47,614	\$ 44,916	\$ 39,668	\$ -
Trades	\$ -	\$ -	\$ -	\$ -	\$ -
Department Budget	\$ 7,909	\$ 363	\$ -	\$ -	\$ -
Grievances & Settlements	\$ -	\$ -	\$ -	\$ 3,859	\$ -
Academic Resources	\$ -	\$ -	\$ -	\$ -	\$ -
Grant & Gift Funds	\$ 328,833	\$ 477,956	\$ 695,257	\$ 658,066	\$ 739,577
Student Activity Funds	\$ 6,704	\$ 12,346	\$ 277	\$ 1,773	\$ 5,488
Achievement Component					
Performance Index Score	40.02	41.17	45.07	46.52	
Performance Index Percent	33.35%	34.31%	37.56%	38.77%	

Cost Center	0404CC				
Cost Center Description	School Of One				
	2016	2017	2018	2019	2020
	Actual	Actual	Actual	Est. Actual	Budget
General Operating Fund	\$ 1,836,606	\$ 2,040,558	\$ 2,377,649	\$ 2,427,837	\$ 2,368,525
<u>School Controlled</u>	\$ 1,823,422	\$ 2,038,082	\$ 2,375,790	\$ 2,228,855	\$ 2,368,317
School Budget	\$ 1,817,333	\$ 2,031,232	\$ 2,356,174	\$ 2,187,492	\$ 2,368,317
Substitutes	\$ 6,089	\$ 6,850	\$ 19,617	\$ 41,363	\$ -
City Funds - Extracurriculars	\$ -	\$ -	\$ -	\$ -	\$ -
<u>Centrally Managed</u>	\$ 13,184	\$ 2,476	\$ 1,859	\$ 198,982	\$ 209
Special Education	\$ -	\$ -	\$ -	\$ -	\$ -
Gifted & Talented	\$ -	\$ -	\$ -	\$ -	\$ -
Early Childhood	\$ -	\$ -	\$ -	\$ -	\$ -
Humanware / SEL	\$ -	\$ -	\$ -	\$ -	\$ -
Athletics & Extracurriculars	\$ -	\$ -	\$ -	\$ -	\$ -
Summer School	\$ -	\$ -	\$ -	\$ -	\$ -
Facilities	\$ 940	\$ 2,146	\$ 1,859	\$ 188	\$ 209
Safety and Security	\$ 12,244	\$ 330	\$ -	\$ -	\$ -
Trades	\$ -	\$ -	\$ -	\$ -	\$ -
Department Budget	\$ -	\$ -	\$ -	\$ -	\$ -
Grievances & Settlements	\$ -	\$ -	\$ -	\$ 198,795	\$ -
Academic Resources	\$ -	\$ -	\$ -	\$ -	\$ -
Grant & Gift Funds	\$ 136,455	\$ 290,819	\$ 277,947	\$ 313,572	\$ 426,229
Student Activity Funds	\$ -	\$ -	\$ -	\$ -	\$ 461
Achievement Component					
Performance Index Score	75.41	67.77	50.32	58.03	
Performance Index Percent	62.84%	56.47%	41.94%	48.36%	

Cost Center	0411CC				
Cost Center Description	Nathan Hale				
	2016	2017	2018	2019	2020
	Actual	Actual	Actual	Est. Actual	Budget
General Operating Fund	\$ 3,394,143	\$ 3,890,024	\$ 4,463,075	\$ 4,329,505	\$ 2,676,727
<u>School Controlled</u>	\$ 2,816,529	\$ 3,068,284	\$ 3,539,855	\$ 3,424,382	\$ 2,510,355
School Budget	\$ 2,808,648	\$ 3,063,541	\$ 3,341,493	\$ 3,281,634	\$ 2,510,036
Substitutes	\$ 1,011	\$ -	\$ 195,714	\$ 137,416	\$ -
City Funds - Extracurriculars	\$ 6,870	\$ 4,743	\$ 2,649	\$ 5,332	\$ 319
<u>Centrally Managed</u>	\$ 577,614	\$ 821,741	\$ 923,220	\$ 905,123	\$ 166,372
Special Education	\$ 156,140	\$ 383,648	\$ 437,242	\$ 398,309	\$ -
Gifted & Talented	\$ -	\$ -	\$ -	\$ -	\$ -
Early Childhood	\$ 47,600	\$ 85,765	\$ 100,473	\$ 135,225	\$ -
Humanware / SEL	\$ -	\$ -	\$ -	\$ -	\$ -
Athletics & Extracurriculars	\$ 7,104	\$ 5,754	\$ 10,115	\$ 5,847	\$ -
Summer School	\$ -	\$ -	\$ -	\$ -	\$ -
Facilities	\$ 323,490	\$ 303,238	\$ 318,897	\$ 320,733	\$ 166,372
Safety and Security	\$ 41,205	\$ 43,335	\$ 45,079	\$ 44,562	\$ -
Trades	\$ 125	\$ -	\$ -	\$ -	\$ -
Department Budget	\$ 1,949	\$ -	\$ -	\$ -	\$ -
Grievances & Settlements	\$ -	\$ -	\$ 11,413	\$ 447	\$ -
Academic Resources	\$ -	\$ -	\$ -	\$ -	\$ -
Grant & Gift Funds	\$ 468,810	\$ 523,040	\$ 541,608	\$ 550,353	\$ 429,231
Student Activity Funds	\$ 11,956	\$ 12,109	\$ -	\$ 5,403	\$ 19,745
Achievement Component					
Performance Index Score	40.73	43.90	49.73	47.68	
Performance Index Percent	33.94%	36.58%	41.44%	39.73%	

Cost Center	0415CC				
Cost Center Description	Newton D Baker School of the Arts				
	2016	2017	2018	2019	2020
	Actual	Actual	Actual	Est. Actual	Budget
General Operating Fund	\$ 3,842,637	\$ 4,365,691	\$ 5,666,726	\$ 6,104,953	\$ 2,696,569
<u>School Controlled</u>	\$ 2,385,927	\$ 2,606,524	\$ 3,657,582	\$ 4,161,427	\$ 2,598,384
School Budget	\$ 2,344,177	\$ 2,551,714	\$ 3,490,966	\$ 4,059,726	\$ 2,596,764
Substitutes	\$ 37,656	\$ 50,896	\$ 166,616	\$ 95,709	\$ -
City Funds - Extracurriculars	\$ 4,095	\$ 3,913	\$ -	\$ 5,992	\$ 1,620
<u>Centrally Managed</u>	\$ 1,456,710	\$ 1,759,168	\$ 2,009,144	\$ 1,943,525	\$ 98,185
Special Education	\$ 930,423	\$ 1,270,044	\$ 1,430,750	\$ 1,283,274	\$ -
Gifted & Talented	\$ -	\$ -	\$ -	\$ -	\$ -
Early Childhood	\$ 144,024	\$ 142,781	\$ 162,914	\$ 187,314	\$ -
Humanware / SEL	\$ -	\$ -	\$ -	\$ -	\$ -
Athletics & Extracurriculars	\$ 1,816	\$ 2,747	\$ 4,400	\$ 4,942	\$ -
Summer School	\$ -	\$ -	\$ -	\$ -	\$ -
Facilities	\$ 328,636	\$ 288,632	\$ 325,364	\$ 351,761	\$ 98,185
Safety and Security	\$ 51,500	\$ 54,963	\$ 85,716	\$ 115,674	\$ -
Trades	\$ 311	\$ -	\$ -	\$ -	\$ -
Department Budget	\$ -	\$ -	\$ -	\$ -	\$ -
Grievances & Settlements	\$ -	\$ -	\$ -	\$ 561	\$ -
Academic Resources	\$ -	\$ -	\$ -	\$ -	\$ -
Grant & Gift Funds	\$ 249,929	\$ 400,059	\$ 252,202	\$ 343,652	\$ 388,662
Student Activity Funds	\$ 10,774	\$ 14,908	\$ 2,122	\$ 1,000	\$ 4,658
Achievement Component					
Performance Index Score	73.40	66.46	69.91	68.78	
Performance Index Percent	61.17%	55.38%	58.26%	57.32%	

Cost Center	0428CC				
Cost Center Description	Oliver H Perry				
	2016	2017	2018	2019	2020
	Actual	Actual	Actual	Est. Actual	Budget
General Operating Fund	\$ 2,016,902	\$ 2,234,369	\$ 2,853,719	\$ 3,159,473	\$ 965,004
<u>School Controlled</u>	\$ 1,357,456	\$ 1,491,453	\$ 1,964,662	\$ 2,182,076	\$ 854,666
School Budget	\$ 1,286,780	\$ 1,438,007	\$ 1,872,433	\$ 2,056,257	\$ 854,306
Substitutes	\$ 67,340	\$ 53,276	\$ 89,502	\$ 121,036	\$ -
City Funds - Extracurriculars	\$ 3,337	\$ 171	\$ 2,727	\$ 4,783	\$ 360
<u>Centrally Managed</u>	\$ 659,446	\$ 742,916	\$ 889,057	\$ 977,397	\$ 110,338
Special Education	\$ 180,481	\$ 232,484	\$ 392,378	\$ 436,251	\$ -
Gifted & Talented	\$ 92,258	\$ 105,606	\$ 3,474	\$ -	\$ -
Early Childhood	\$ 136,120	\$ 117,826	\$ 176,538	\$ 177,373	\$ -
Humanware / SEL	\$ -	\$ -	\$ -	\$ -	\$ -
Athletics & Extracurriculars	\$ 3,348	\$ 6,820	\$ 13,695	\$ 7,755	\$ -
Summer School	\$ -	\$ -	\$ -	\$ -	\$ -
Facilities	\$ 245,164	\$ 243,631	\$ 250,765	\$ 308,523	\$ 110,338
Safety and Security	\$ -	\$ 35,812	\$ 47,302	\$ 47,107	\$ -
Trades	\$ 312	\$ 723	\$ -	\$ -	\$ -
Department Budget	\$ 1,764	\$ -	\$ -	\$ -	\$ -
Grievances & Settlements	\$ -	\$ 13	\$ 4,905	\$ 389	\$ -
Academic Resources	\$ -	\$ -	\$ -	\$ -	\$ -
Grant & Gift Funds	\$ 212,368	\$ 291,483	\$ 271,629	\$ 152,586	\$ 372,754
Student Activity Funds	\$ 4,854	\$ 12,456	\$ 50	\$ -	\$ 2,456
Achievement Component					
Performance Index Score	54.21	58.03	50.46	50.04	
Performance Index Percent	45.17%	48.36%	42.05%	41.70%	

Cost Center 0436CC
Cost Center Description Orchard

	2016 Actual	2017 Actual	2018 Actual	2019 Est. Actual	2020 Budget
General Operating Fund	\$ 3,571,281	\$ 3,839,628	\$ 4,495,956	\$ 4,557,826	\$ 1,644,299
<u>School Controlled</u>	\$ 2,884,494	\$ 3,110,531	\$ 3,626,463	\$ 3,624,222	\$ 1,512,113
School Budget	\$ 2,758,158	\$ 3,065,383	\$ 3,489,957	\$ 3,448,939	\$ 1,512,113
Substitutes	\$ 117,864	\$ 42,886	\$ 133,433	\$ 169,956	\$ -
City Funds - Extracurriculars	\$ 8,472	\$ 2,262	\$ 3,074	\$ 5,327	\$ -
<u>Centrally Managed</u>	\$ 686,788	\$ 729,097	\$ 869,492	\$ 933,604	\$ 132,186
Special Education	\$ 314,121	\$ 445,802	\$ 536,803	\$ 542,221	\$ -
Gifted & Talented	\$ -	\$ -	\$ -	\$ -	\$ -
Early Childhood	\$ 2,869	\$ 3,496	\$ 3,083	\$ 11,080	\$ -
Humanware / SEL	\$ -	\$ -	\$ -	\$ -	\$ -
Athletics & Extracurriculars	\$ 4,407	\$ -	\$ 6,417	\$ 5,715	\$ -
Summer School	\$ -	\$ -	\$ -	\$ -	\$ -
Facilities	\$ 308,560	\$ 249,766	\$ 309,375	\$ 331,655	\$ 132,186
Safety and Security	\$ 53,253	\$ 28,281	\$ 13,815	\$ 42,521	\$ -
Trades	\$ 51	\$ -	\$ -	\$ -	\$ -
Department Budget	\$ 3,528	\$ 575	\$ -	\$ -	\$ -
Grievances & Settlements	\$ -	\$ 1,178	\$ -	\$ 411	\$ -
Academic Resources	\$ -	\$ -	\$ -	\$ -	\$ -
Grant & Gift Funds	\$ 384,828	\$ 546,635	\$ 492,701	\$ 491,024	\$ 650,365
Student Activity Funds	\$ 5,926	\$ 3,407	\$ 992	\$ -	\$ 5,909
Achievement Component					
Performance Index Score	54.22	59.90	61.25	61.47	
Performance Index Percent	45.18%	49.92%	51.04%	51.23%	

Cost Center	0448CC				
Cost Center Description	Patrick Henry				
	2016	2017	2018	2019	2020
	Actual	Actual	Actual	Est. Actual	Budget
General Operating Fund	\$ 2,671,901	\$ 2,901,633	\$ 3,251,186	\$ 2,893,944	\$ 1,069,653
<u>School Controlled</u>	\$ 2,005,685	\$ 2,195,088	\$ 2,404,733	\$ 2,204,002	\$ 893,517
School Budget	\$ 1,940,497	\$ 2,086,602	\$ 2,201,450	\$ 2,072,929	\$ 893,517
Substitutes	\$ 58,900	\$ 106,156	\$ 202,683	\$ 128,750	\$ -
City Funds - Extracurriculars	\$ 6,287	\$ 2,331	\$ 600	\$ 2,323	\$ -
<u>Centrally Managed</u>	\$ 666,217	\$ 706,545	\$ 846,453	\$ 689,942	\$ 176,136
Special Education	\$ 135,307	\$ 184,781	\$ 177,346	\$ 64,654	\$ -
Gifted & Talented	\$ -	\$ -	\$ -	\$ -	\$ -
Early Childhood	\$ 138,620	\$ 116,435	\$ 130,500	\$ 142,865	\$ -
Humanware / SEL	\$ -	\$ -	\$ -	\$ -	\$ -
Athletics & Extracurriculars	\$ 17,873	\$ 6,766	\$ 7,883	\$ 5,111	\$ -
Summer School	\$ 651	\$ 1,093	\$ -	\$ -	\$ -
Facilities	\$ 327,657	\$ 341,030	\$ 318,191	\$ 401,025	\$ 176,136
Safety and Security	\$ 45,812	\$ 50,047	\$ 48,593	\$ 59,035	\$ -
Trades	\$ 142	\$ 89	\$ -	\$ -	\$ -
Department Budget	\$ 155	\$ 6,303	\$ -	\$ -	\$ -
Grievances & Settlements	\$ -	\$ -	\$ 163,940	\$ 17,251	\$ -
Academic Resources	\$ -	\$ -	\$ 921	\$ -	\$ -
Grant & Gift Funds	\$ 670,711	\$ 772,836	\$ 738,617	\$ 1,145,665	\$ 719,972
Student Activity Funds	\$ 94	\$ 901	\$ 566	\$ 458	\$ 1,410
Achievement Component					
Performance Index Score	38.13	39.26	40.23	41.14	
Performance Index Percent	31.78%	32.72%	33.53%	34.28%	

Cost Center	0451CC				
Cost Center Description	Paul L Dunbar				
	2016	2017	2018	2019	2020
	Actual	Actual	Actual	Est. Actual	Budget
General Operating Fund	\$ 2,866,968	\$ 3,347,378	\$ 4,060,949	\$ 4,014,488	\$ 1,354,250
<u>School Controlled</u>	\$ 1,991,701	\$ 2,259,429	\$ 2,907,455	\$ 2,939,538	\$ 1,233,587
School Budget	\$ 1,989,738	\$ 2,240,467	\$ 2,844,505	\$ 2,839,931	\$ 1,232,892
Substitutes	\$ 153	\$ 17,664	\$ 62,021	\$ 98,807	\$ -
City Funds - Extracurriculars	\$ 1,810	\$ 1,298	\$ 929	\$ 800	\$ 695
<u>Centrally Managed</u>	\$ 875,267	\$ 1,087,949	\$ 1,153,494	\$ 1,074,950	\$ 120,663
Special Education	\$ 500,447	\$ 679,464	\$ 769,491	\$ 647,342	\$ -
Gifted & Talented	\$ -	\$ -	\$ -	\$ -	\$ -
Early Childhood	\$ -	\$ 28,527	\$ 64,759	\$ 79,365	\$ -
Humanware / SEL	\$ -	\$ -	\$ -	\$ -	\$ -
Athletics & Extracurriculars	\$ 4,554	\$ 2,456	\$ 4,312	\$ 3,812	\$ -
Summer School	\$ 1,123	\$ 710	\$ -	\$ -	\$ -
Facilities	\$ 314,047	\$ 311,911	\$ 249,991	\$ 288,185	\$ 120,663
Safety and Security	\$ 55,097	\$ 56,057	\$ 64,941	\$ 55,817	\$ -
Trades	\$ -	\$ -	\$ -	\$ -	\$ -
Department Budget	\$ -	\$ 8,824	\$ -	\$ -	\$ -
Grievances & Settlements	\$ -	\$ -	\$ -	\$ 429	\$ -
Academic Resources	\$ -	\$ -	\$ -	\$ -	\$ -
Grant & Gift Funds	\$ 347,309	\$ 699,451	\$ 640,823	\$ 753,265	\$ 701,410
Student Activity Funds	\$ 1,498	\$ 1,021	\$ -	\$ 7,677	\$ 10,525
Achievement Component					
Performance Index Score	54.38	72.20	77.80	80.57	
Performance Index Percent	45.32%	60.17%	64.83%	67.14%	

Cost Center	0482CC				
Cost Center Description	Robert H Jamison				
	2016	2017	2018	2019	2020
	Actual	Actual	Actual	Est. Actual	Budget
General Operating Fund	\$ 2,699,546	\$ 3,186,410	\$ 3,383,520	\$ 3,235,924	\$ 1,505,765
<u>School Controlled</u>	\$ 1,925,193	\$ 2,232,448	\$ 2,413,699	\$ 2,411,200	\$ 1,347,811
School Budget	\$ 1,918,269	\$ 2,226,541	\$ 2,316,482	\$ 2,234,092	\$ 1,347,811
Substitutes	\$ 2,574	\$ 2,432	\$ 97,217	\$ 173,965	\$ -
City Funds - Extracurriculars	\$ 4,350	\$ 3,476	\$ -	\$ 3,143	\$ -
<u>Centrally Managed</u>	\$ 774,353	\$ 953,962	\$ 969,821	\$ 824,723	\$ 157,954
Special Education	\$ 385,346	\$ 478,768	\$ 447,779	\$ 345,298	\$ -
Gifted & Talented	\$ -	\$ -	\$ -	\$ -	\$ -
Early Childhood	\$ 41,367	\$ 90,038	\$ 129,231	\$ 102,819	\$ -
Humanware / SEL	\$ -	\$ -	\$ -	\$ -	\$ -
Athletics & Extracurriculars	\$ 5,748	\$ 3,753	\$ 9,736	\$ 6,699	\$ -
Summer School	\$ -	\$ 457	\$ (296)	\$ -	\$ -
Facilities	\$ 300,587	\$ 333,534	\$ 339,034	\$ 298,526	\$ 135,975
Safety and Security	\$ 41,190	\$ 45,874	\$ 44,336	\$ 28,940	\$ 21,978
Trades	\$ 116	\$ 119	\$ -	\$ -	\$ -
Department Budget	\$ -	\$ 1,420	\$ -	\$ -	\$ -
Grievances & Settlements	\$ -	\$ -	\$ -	\$ 42,441	\$ -
Academic Resources	\$ -	\$ -	\$ -	\$ 9,477	\$ -
Grant & Gift Funds	\$ 692,932	\$ 1,015,228	\$ 876,889	\$ 1,318,208	\$ 1,411,967
Student Activity Funds	\$ 787	\$ 293	\$ 325	\$ 1,479	\$ 4,230
Achievement Component					
Performance Index Score	39.83	44.59	43.23	46.49	
Performance Index Percent	33.19%	37.16%	36.02%	38.74%	

Cost Center	0485CC				
Cost Center Description	Riverside				
	2016	2017	2018	2019	2020
	Actual	Actual	Actual	Est. Actual	Budget
General Operating Fund	\$ 4,024,326	\$ 3,980,657	\$ 5,000,319	\$ 4,736,034	\$ 1,502,988
<u>School Controlled</u>	\$ 2,731,318	\$ 2,474,277	\$ 3,189,257	\$ 3,194,976	\$ 1,389,491
School Budget	\$ 2,726,621	\$ 2,471,042	\$ 3,062,896	\$ 3,088,752	\$ 1,389,011
Substitutes	\$ 492	\$ 171	\$ 126,174	\$ 100,978	\$ -
City Funds - Extracurriculars	\$ 4,205	\$ 3,064	\$ 188	\$ 5,246	\$ 480
<u>Centrally Managed</u>	\$ 1,293,008	\$ 1,506,380	\$ 1,811,062	\$ 1,541,058	\$ 113,497
Special Education	\$ 435,623	\$ 681,576	\$ 790,217	\$ 480,305	\$ -
Gifted & Talented	\$ 375,641	\$ 395,709	\$ 508,580	\$ 533,925	\$ -
Early Childhood	\$ 164,744	\$ 152,131	\$ 176,443	\$ 189,640	\$ -
Humanware / SEL	\$ -	\$ -	\$ -	\$ -	\$ -
Athletics & Extracurriculars	\$ 9,372	\$ 7,263	\$ 10,629	\$ 10,388	\$ -
Summer School	\$ -	\$ -	\$ -	\$ -	\$ -
Facilities	\$ 271,823	\$ 259,529	\$ 251,144	\$ 258,950	\$ 113,497
Safety and Security	\$ 35,782	\$ 6,458	\$ 70,949	\$ 67,381	\$ -
Trades	\$ 23	\$ -	\$ -	\$ -	\$ -
Department Budget	\$ -	\$ 3,713	\$ -	\$ -	\$ -
Grievances & Settlements	\$ -	\$ -	\$ 3,100	\$ 470	\$ -
Academic Resources	\$ -	\$ -	\$ -	\$ -	\$ -
Grant & Gift Funds	\$ 426,781	\$ 589,218	\$ 258,502	\$ 465,379	\$ 554,588
Student Activity Funds	\$ 1,812	\$ 519	\$ -	\$ -	\$ 5,673
Achievement Component					
Performance Index Score	73.82	75.14	80.55	79.02	
Performance Index Percent	61.52%	62.61%	67.12%	65.85%	

Cost Center	0487CC				
Cost Center Description	Robinson G Jones				
	2016	2017	2018	2019	2020
	Actual	Actual	Actual	Est. Actual	Budget
General Operating Fund	\$ 4,525,219	\$ 4,793,642	\$ 5,697,664	\$ 5,367,899	\$ 2,426,902
<u>School Controlled</u>	\$ 3,325,553	\$ 3,369,143	\$ 4,036,241	\$ 4,076,774	\$ 2,291,836
School Budget	\$ 3,277,683	\$ 3,360,817	\$ 3,893,544	\$ 3,936,282	\$ 2,291,756
Substitutes	\$ 44,223	\$ 3,413	\$ 141,377	\$ 137,880	\$ -
City Funds - Extracurriculars	\$ 3,647	\$ 4,913	\$ 1,320	\$ 2,613	\$ 81
<u>Centrally Managed</u>	\$ 1,199,666	\$ 1,424,500	\$ 1,661,423	\$ 1,291,125	\$ 135,066
Special Education	\$ 758,634	\$ 873,108	\$ 910,014	\$ 698,247	\$ -
Gifted & Talented	\$ -	\$ -	\$ -	\$ -	\$ -
Early Childhood	\$ 6,266	\$ 44,799	\$ 109,974	\$ 57,753	\$ -
Humanware / SEL	\$ -	\$ -	\$ -	\$ -	\$ -
Athletics & Extracurriculars	\$ 1,976	\$ 4,112	\$ 7,479	\$ 6,487	\$ -
Summer School	\$ 1,107	\$ 788	\$ (4)	\$ -	\$ -
Facilities	\$ 319,735	\$ 383,014	\$ 502,239	\$ 469,305	\$ 135,066
Safety and Security	\$ 104,864	\$ 112,029	\$ 129,678	\$ 56,655	\$ -
Trades	\$ 212	\$ -	\$ -	\$ -	\$ -
Department Budget	\$ 6,872	\$ 6,650	\$ -	\$ -	\$ -
Grievances & Settlements	\$ -	\$ -	\$ 2,043	\$ 2,678	\$ -
Academic Resources	\$ -	\$ -	\$ 25,196	\$ 17,051	\$ 3,029
Grant & Gift Funds	\$ 428,293	\$ 796,687	\$ 621,618	\$ 622,312	\$ 681,798
Student Activity Funds	\$ 3,358	\$ 12,015	\$ 7,700	\$ 5,020	\$ 4,910
Achievement Component					
Performance Index Score	61.99	64.19	63.85	74.50	
Performance Index Percent	51.66%	53.49%	53.21%	62.08%	

Cost Center	0500CC				
Cost Center Description	Scranton				
	2016	2017	2018	2019	2020
	Actual	Actual	Actual	Est. Actual	Budget
General Operating Fund	\$ 3,189,614	\$ 3,773,621	\$ 4,559,282	\$ 4,716,601	\$ 2,028,760
<u>School Controlled</u>	\$ 2,494,572	\$ 3,042,697	\$ 3,791,172	\$ 3,897,856	\$ 1,916,810
School Budget	\$ 2,489,019	\$ 3,038,639	\$ 3,589,194	\$ 3,767,453	\$ 1,916,792
Substitutes	\$ -	\$ 97	\$ 196,631	\$ 125,402	\$ -
City Funds - Extracurriculars	\$ 5,554	\$ 3,962	\$ 5,347	\$ 5,001	\$ 18
<u>Centrally Managed</u>	\$ 695,042	\$ 730,923	\$ 768,109	\$ 818,745	\$ 111,950
Special Education	\$ 406,373	\$ 435,996	\$ 443,719	\$ 472,023	\$ -
Gifted & Talented	\$ -	\$ -	\$ -	\$ -	\$ -
Early Childhood	\$ -	\$ 42,401	\$ 94,027	\$ 107,019	\$ -
Humanware / SEL	\$ -	\$ -	\$ -	\$ -	\$ -
Athletics & Extracurriculars	\$ 1,969	\$ -	\$ 6,609	\$ 3,810	\$ -
Summer School	\$ -	\$ -	\$ -	\$ -	\$ -
Facilities	\$ 229,895	\$ 195,903	\$ 220,218	\$ 235,102	\$ 111,950
Safety and Security	\$ 54,404	\$ 54,627	\$ 3,536	\$ -	\$ -
Trades	\$ 2,400	\$ -	\$ -	\$ -	\$ -
Department Budget	\$ -	\$ -	\$ -	\$ -	\$ -
Grievances & Settlements	\$ -	\$ 1,997	\$ -	\$ 792	\$ -
Academic Resources	\$ -	\$ -	\$ 11	\$ -	\$ -
Grant & Gift Funds	\$ 273,100	\$ 364,932	\$ 344,656	\$ 364,075	\$ 611,177
Student Activity Funds	\$ 15,451	\$ 1,716	\$ 4,127	\$ 1,980	\$ 33,970
Achievement Component					
Performance Index Score	55.00	59.20	65.06	59.64	
Performance Index Percent	45.83%	49.34%	54.22%	49.70%	

Cost Center	0532CC				
Cost Center Description	Sunbeam				
	2016	2017	2018	2019	2020
	Actual	Actual	Actual	Est. Actual	Budget
General Operating Fund	\$ 3,322,182	\$ 3,924,703	\$ 4,965,559	\$ 5,171,221	\$ 1,806,795
<u>School Controlled</u>	\$ 1,663,456	\$ 1,924,710	\$ 2,736,177	\$ 3,352,985	\$ 1,539,462
School Budget	\$ 1,595,508	\$ 1,922,365	\$ 2,427,559	\$ 3,051,795	\$ 1,539,462
Substitutes	\$ 65,956	\$ 908	\$ 304,822	\$ 297,740	\$ -
City Funds - Extracurriculars	\$ 1,992	\$ 1,437	\$ 3,796	\$ 3,450	\$ -
<u>Centrally Managed</u>	\$ 1,658,726	\$ 1,999,992	\$ 2,229,382	\$ 1,818,236	\$ 267,333
Special Education	\$ 1,319,056	\$ 1,729,416	\$ 1,811,053	\$ 1,331,608	\$ -
Gifted & Talented	\$ -	\$ -	\$ -	\$ -	\$ -
Early Childhood	\$ 2,706	\$ 40,108	\$ 62,279	\$ 62,522	\$ -
Humanware / SEL	\$ -	\$ -	\$ -	\$ -	\$ -
Athletics & Extracurriculars	\$ -	\$ -	\$ 2,496	\$ -	\$ -
Summer School	\$ -	\$ -	\$ 0	\$ -	\$ -
Facilities	\$ 281,699	\$ 178,872	\$ 293,206	\$ 422,655	\$ 267,333
Safety and Security	\$ 54,259	\$ 51,268	\$ 53,579	\$ 970	\$ -
Trades	\$ 1,005	\$ 280	\$ 75	\$ -	\$ -
Department Budget	\$ -	\$ -	\$ -	\$ -	\$ -
Grievances & Settlements	\$ -	\$ 49	\$ 6,695	\$ 481	\$ -
Academic Resources	\$ -	\$ -	\$ -	\$ -	\$ -
Grant & Gift Funds	\$ 730,505	\$ 898,759	\$ 925,211	\$ 830,289	\$ 826,528
Student Activity Funds	\$ -	\$ -	\$ 3,112	\$ -	\$ 4,235
Achievement Component					
Performance Index Score	41.87	45.55	50.35	45.91	
Performance Index Percent	34.89%	37.96%	41.96%	38.25%	

Cost Center	0537CC				
Cost Center Description	Thomas Jefferson International Newcomers Academy				
	2016	2017	2018	2019	2020
	Actual	Actual	Actual	Est. Actual	Budget
General Operating Fund	\$ 4,476,434	\$ 4,982,630	\$ 6,215,614	\$ 6,356,526	\$ 2,956,971
<u>School Controlled</u>	\$ 3,989,410	\$ 4,363,727	\$ 5,380,107	\$ 5,624,246	\$ 2,736,482
School Budget	\$ 3,802,134	\$ 4,311,203	\$ 5,257,349	\$ 5,398,001	\$ 2,736,482
Substitutes	\$ 184,983	\$ 50,504	\$ 120,784	\$ 223,266	\$ -
City Funds - Extracurriculars	\$ 2,292	\$ 2,020	\$ 1,974	\$ 2,980	\$ -
<u>Centrally Managed</u>	\$ 487,024	\$ 618,903	\$ 835,507	\$ 732,280	\$ 220,489
Special Education	\$ 16,454	\$ 121,963	\$ 178,586	\$ 72,443	\$ -
Gifted & Talented	\$ -	\$ -	\$ -	\$ -	\$ -
Early Childhood	\$ 41,698	\$ 44,913	\$ 118,623	\$ 170,105	\$ -
Humanware / SEL	\$ -	\$ -	\$ -	\$ -	\$ -
Athletics & Extracurriculars	\$ 1,816	\$ -	\$ 9,470	\$ (75)	\$ -
Summer School	\$ 346	\$ 919	\$ 0	\$ -	\$ -
Facilities	\$ 365,964	\$ 318,891	\$ 338,039	\$ 337,842	\$ 220,489
Safety and Security	\$ 59,702	\$ 128,952	\$ 190,790	\$ 151,353	\$ -
Trades	\$ 1,046	\$ -	\$ -	\$ -	\$ -
Department Budget	\$ -	\$ 3,266	\$ -	\$ -	\$ -
Grievances & Settlements	\$ -	\$ -	\$ -	\$ 612	\$ -
Academic Resources	\$ -	\$ -	\$ -	\$ -	\$ -
Grant & Gift Funds	\$ 201,285	\$ 433,547	\$ 739,585	\$ 808,389	\$ 643,894
Student Activity Funds	\$ 2,753	\$ 5,510	\$ -	\$ 11,649	\$ 14,377
Achievement Component					
Performance Index Score	33.81	NA	33.16	40.67	
Performance Index Percent	28.17%	NA	27.63%	33.89%	

Cost Center	0544CC				
Cost Center Description	Tremont Montessori				
	2016	2017	2018	2019	2020
	Actual	Actual	Actual	Est. Actual	Budget
General Operating Fund	\$ 4,147,115	\$ 4,877,953	\$ 5,597,471	\$ 5,327,383	\$ 1,603,065
<u>School Controlled</u>	\$ 3,341,982	\$ 3,414,889	\$ 3,843,211	\$ 3,721,478	\$ 1,472,023
School Budget	\$ 3,336,640	\$ 3,413,929	\$ 3,604,224	\$ 3,528,813	\$ 1,472,023
Substitutes	\$ 548	\$ -	\$ 234,455	\$ 186,925	\$ -
City Funds - Extracurriculars	\$ 4,794	\$ 960	\$ 4,532	\$ 5,740	\$ -
<u>Centrally Managed</u>	\$ 805,133	\$ 1,463,064	\$ 1,754,260	\$ 1,605,904	\$ 131,042
Special Education	\$ 393,184	\$ 931,064	\$ 969,215	\$ 600,509	\$ -
Gifted & Talented	\$ -	\$ -	\$ -	\$ -	\$ -
Early Childhood	\$ 106,545	\$ 124,515	\$ 360,697	\$ 569,350	\$ -
Humanware / SEL	\$ -	\$ -	\$ -	\$ -	\$ -
Athletics & Extracurriculars	\$ 1,987	\$ 1,816	\$ 2,039	\$ -	\$ -
Summer School	\$ -	\$ -	\$ -	\$ -	\$ -
Facilities	\$ 261,803	\$ 316,678	\$ 332,357	\$ 380,355	\$ 131,042
Safety and Security	\$ 39,783	\$ 88,531	\$ 89,677	\$ 54,139	\$ -
Trades	\$ 1,240	\$ 460	\$ 276	\$ -	\$ -
Department Budget	\$ 591	\$ -	\$ -	\$ -	\$ -
Grievances & Settlements	\$ -	\$ -	\$ -	\$ 1,552	\$ -
Academic Resources	\$ -	\$ -	\$ -	\$ -	\$ -
Grant & Gift Funds	\$ 1,024,378	\$ 760,942	\$ 817,686	\$ 921,726	\$ 1,153,160
Student Activity Funds	\$ 24,607	\$ 16,925	\$ 3,951	\$ 7,443	\$ 22,761
Achievement Component					
Performance Index Score	67.63	70.24	64.30	67.87	
Performance Index Percent	56.36%	58.53%	53.59%	56.56%	

Cost Center	0550CC				
Cost Center Description	Valley View Boys Leadership Academy				
	2016	2017	2018	2019	2020
	Actual	Actual	Actual	Est. Actual	Budget
General Operating Fund	\$ 2,477,082	\$ 2,475,701	\$ 2,827,099	\$ 2,923,026	\$ 948,039
<u>School Controlled</u>	\$ 2,016,613	\$ 2,054,529	\$ 2,283,797	\$ 2,324,693	\$ 838,523
School Budget	\$ 2,016,177	\$ 2,051,816	\$ 2,258,533	\$ 2,251,620	\$ 836,601
Substitutes	\$ 306	\$ 2,713	\$ 25,264	\$ 72,777	\$ -
City Funds - Extracurriculars	\$ 130	\$ -	\$ -	\$ 296	\$ 1,922
<u>Centrally Managed</u>	\$ 460,469	\$ 421,173	\$ 543,302	\$ 598,333	\$ 109,516
Special Education	\$ 7,137	\$ 54,373	\$ 72,680	\$ 107,554	\$ -
Gifted & Talented	\$ -	\$ -	\$ -	\$ -	\$ -
Early Childhood	\$ 185,744	\$ 86,056	\$ 176,212	\$ 174,119	\$ -
Humanware / SEL	\$ -	\$ -	\$ -	\$ -	\$ -
Athletics & Extracurriculars	\$ 7,452	\$ 1,930	\$ 5,871	\$ 5,935	\$ -
Summer School	\$ -	\$ -	\$ -	\$ -	\$ -
Facilities	\$ 202,883	\$ 212,485	\$ 196,977	\$ 275,183	\$ 109,516
Safety and Security	\$ 55,959	\$ 65,887	\$ 71,685	\$ 35,283	\$ -
Trades	\$ 1,293	\$ -	\$ -	\$ -	\$ -
Department Budget	\$ -	\$ -	\$ -	\$ -	\$ -
Grievances & Settlements	\$ -	\$ 441	\$ 19,876	\$ 258	\$ -
Academic Resources	\$ -	\$ -	\$ -	\$ -	\$ -
Grant & Gift Funds	\$ 117,100	\$ 129,367	\$ 122,748	\$ 121,173	\$ 220,995
Student Activity Funds	\$ 3,615	\$ 1,044	\$ -	\$ 1,725	\$ 1,765
Achievement Component					
Performance Index Score	59.57	66.94	72.07	76.82	
Performance Index Percent	49.65%	55.78%	60.06%	64.02%	

Cost Center	0556CC				
Cost Center Description	Wade Park				
	2016	2017	2018	2019	2020
	Actual	Actual	Actual	Est. Actual	Budget
General Operating Fund	\$ 3,059,118	\$ 3,456,842	\$ 3,944,526	\$ 3,814,406	\$ 2,430,612
<u>School Controlled</u>	\$ 2,085,930	\$ 2,394,235	\$ 2,726,979	\$ 2,706,594	\$ 2,288,905
School Budget	\$ 1,882,808	\$ 2,316,633	\$ 2,479,457	\$ 2,360,348	\$ 2,288,105
Substitutes	\$ 198,036	\$ 73,288	\$ 246,890	\$ 341,335	\$ -
City Funds - Extracurriculars	\$ 5,087	\$ 4,314	\$ 631	\$ 4,911	\$ 800
<u>Centrally Managed</u>	\$ 973,187	\$ 1,062,607	\$ 1,217,547	\$ 1,107,812	\$ 141,706
Special Education	\$ 271,348	\$ 390,626	\$ 455,794	\$ 392,494	\$ -
Gifted & Talented	\$ 305,532	\$ 248,528	\$ 299,735	\$ 248,420	\$ -
Early Childhood	\$ 62,301	\$ 123,400	\$ 127,292	\$ 141,183	\$ -
Humanware / SEL	\$ -	\$ -	\$ -	\$ -	\$ -
Athletics & Extracurriculars	\$ 1,939	\$ 2,130	\$ 4,603	\$ 6,693	\$ -
Summer School	\$ -	\$ -	\$ -	\$ -	\$ -
Facilities	\$ 265,770	\$ 258,665	\$ 287,240	\$ 274,062	\$ 141,706
Safety and Security	\$ 66,260	\$ 39,112	\$ 40,818	\$ 44,530	\$ -
Trades	\$ 36	\$ -	\$ -	\$ -	\$ -
Department Budget	\$ -	\$ -	\$ -	\$ -	\$ -
Grievances & Settlements	\$ -	\$ 146	\$ 2,064	\$ 430	\$ -
Academic Resources	\$ -	\$ -	\$ 111	\$ -	\$ -
Grant & Gift Funds	\$ 456,977	\$ 429,350	\$ 515,062	\$ 597,689	\$ 452,314
Student Activity Funds	\$ 6,504	\$ 16,307	\$ -	\$ 16,440	\$ 15,394
Achievement Component					
Performance Index Score	47.15	47.07	55.25	56.49	
Performance Index Percent	39.29%	39.22%	46.04%	47.08%	

Cost Center	0560CC				
Cost Center Description	Walton				
	2016	2017	2018	2019	2020
	Actual	Actual	Actual	Est. Actual	Budget
General Operating Fund	\$ 2,581,858	\$ 2,053,186	\$ 2,631,315	\$ 2,654,017	\$ 1,146,878
<u>School Controlled</u>	\$ 2,170,422	\$ 1,622,752	\$ 2,096,079	\$ 2,152,742	\$ 1,050,489
School Budget	\$ 2,117,787	\$ 1,622,969	\$ 1,901,342	\$ 1,899,095	\$ 1,050,265
Substitutes	\$ 51,136	\$ 512	\$ 194,210	\$ 253,321	\$ -
City Funds - Extracurriculars	\$ 1,499	\$ (730)	\$ 526	\$ 325	\$ 224
<u>Centrally Managed</u>	\$ 411,436	\$ 430,434	\$ 535,237	\$ 501,275	\$ 96,389
Special Education	\$ 85,757	\$ 79,475	\$ 115,192	\$ 64,865	\$ -
Gifted & Talented	\$ -	\$ -	\$ -	\$ -	\$ -
Early Childhood	\$ -	\$ 65,053	\$ 125,853	\$ 138,029	\$ -
Humanware / SEL	\$ -	\$ -	\$ -	\$ -	\$ -
Athletics & Extracurriculars	\$ 6,985	\$ 1,907	\$ 4,741	\$ 4,941	\$ -
Summer School	\$ -	\$ -	\$ -	\$ 0	\$ -
Facilities	\$ 277,072	\$ 275,394	\$ 282,188	\$ 293,193	\$ 96,389
Safety and Security	\$ 36,486	\$ 2,734	\$ -	\$ -	\$ -
Trades	\$ 4,451	\$ 509	\$ 543	\$ -	\$ -
Department Budget	\$ 685	\$ 5,362	\$ -	\$ -	\$ -
Grievances & Settlements	\$ -	\$ -	\$ 6,720	\$ 247	\$ -
Academic Resources	\$ -	\$ -	\$ 443	\$ -	\$ -
Grant & Gift Funds	\$ 346,210	\$ 308,917	\$ 142,405	\$ 164,284	\$ 304,609
Student Activity Funds	\$ 103	\$ -	\$ -	\$ -	\$ 809
Achievement Component					
Performance Index Score	53.12	52.65	51.48	52.42	
Performance Index Percent	44.27%	43.88%	42.90%	43.68%	

Cost Center	0572CC				
Cost Center Description	Warner Girls Leadership Academy				
	2016	2017	2018	2019	2020
	Actual	Actual	Actual	Est. Actual	Budget
General Operating Fund	\$ 2,959,183	\$ 3,425,878	\$ 4,438,617	\$ 4,413,600	\$ 1,611,768
<u>School Controlled</u>	\$ 2,425,964	\$ 2,837,611	\$ 3,684,231	\$ 3,751,197	\$ 1,443,808
School Budget	\$ 2,409,754	\$ 2,808,530	\$ 3,547,454	\$ 3,616,094	\$ 1,443,623
Substitutes	\$ 14,318	\$ 22,471	\$ 133,950	\$ 129,622	\$ -
City Funds - Extracurriculars	\$ 1,892	\$ 6,609	\$ 2,827	\$ 5,481	\$ 185
<u>Centrally Managed</u>	\$ 533,219	\$ 588,267	\$ 754,386	\$ 662,403	\$ 167,961
Special Education	\$ -	\$ 11,116	\$ 39,698	\$ 27,145	\$ -
Gifted & Talented	\$ -	\$ -	\$ -	\$ -	\$ -
Early Childhood	\$ 194,010	\$ 195,840	\$ 212,803	\$ 219,632	\$ -
Humanware / SEL	\$ -	\$ -	\$ -	\$ -	\$ -
Athletics & Extracurriculars	\$ 7,175	\$ 6,336	\$ 15,431	\$ 10,794	\$ -
Summer School	\$ -	\$ -	\$ -	\$ -	\$ -
Facilities	\$ 277,548	\$ 316,693	\$ 373,684	\$ 345,564	\$ 167,961
Safety and Security	\$ 54,487	\$ 58,229	\$ 61,167	\$ 57,399	\$ -
Trades	\$ -	\$ 53	\$ -	\$ -	\$ -
Department Budget	\$ -	\$ -	\$ -	\$ -	\$ -
Grievances & Settlements	\$ -	\$ -	\$ 51,604	\$ 1,870	\$ -
Academic Resources	\$ -	\$ -	\$ -	\$ -	\$ -
Grant & Gift Funds	\$ 338,338	\$ 217,969	\$ 242,697	\$ 318,703	\$ 324,279
Student Activity Funds	\$ 11,510	\$ 21,814	\$ 64	\$ 21,034	\$ 8,927
Achievement Component					
Performance Index Score	55.15	64.57	64.47	60.88	
Performance Index Percent	45.95%	53.81%	53.72%	50.73%	

Cost Center	0587CC				
Cost Center Description	Washington Park Environmental Studies				
	2016	2017	2018	2019	2020
	Actual	Actual	Actual	Est. Actual	Budget
General Operating Fund	\$ 2,241,452	\$ 2,800,476	\$ 3,505,583	\$ 3,554,847	\$ 1,320,709
<u>School Controlled</u>	\$ 1,657,017	\$ 2,338,071	\$ 2,803,667	\$ 2,805,307	\$ 1,139,564
School Budget	\$ 1,653,289	\$ 2,320,267	\$ 2,719,647	\$ 2,700,795	\$ 1,139,564
Substitutes	\$ 1,648	\$ 14,629	\$ 84,020	\$ 104,512	\$ -
City Funds - Extracurriculars	\$ 2,080	\$ 3,174	\$ -	\$ -	\$ -
<u>Centrally Managed</u>	\$ 584,435	\$ 462,406	\$ 701,916	\$ 749,540	\$ 181,145
Special Education	\$ 402,694	\$ 245,809	\$ 267,785	\$ 281,015	\$ -
Gifted & Talented	\$ -	\$ -	\$ -	\$ -	\$ -
Early Childhood	\$ 537	\$ 5,057	\$ -	\$ -	\$ -
Humanware / SEL	\$ -	\$ -	\$ -	\$ -	\$ -
Athletics & Extracurriculars	\$ 1,941	\$ 3,631	\$ 3,800	\$ -	\$ -
Summer School	\$ -	\$ -	\$ -	\$ -	\$ -
Facilities	\$ 97,965	\$ 103,673	\$ 319,446	\$ 365,342	\$ 181,145
Safety and Security	\$ 81,298	\$ 103,407	\$ 92,784	\$ 101,465	\$ -
Trades	\$ -	\$ 731	\$ -	\$ -	\$ -
Department Budget	\$ -	\$ -	\$ -	\$ -	\$ -
Grievances & Settlements	\$ -	\$ 97	\$ 18,101	\$ 1,718	\$ -
Academic Resources	\$ -	\$ -	\$ -	\$ -	\$ -
Grant & Gift Funds	\$ 412,500	\$ 625,516	\$ 178,683	\$ 280,670	\$ 268,039
Student Activity Funds	\$ -	\$ 867	\$ 31,548	\$ 29,370	\$ 91,998
Achievement Component					
Performance Index Score	43.28	53.35	42.32	46.61	
Performance Index Percent	36.06%	44.46%	35.27%	38.84%	

Cost Center	0596CC				
Cost Center Description	Waverly				
	2016	2017	2018	2019	2020
	Actual	Actual	Actual	Est. Actual	Budget
General Operating Fund	\$ 2,241,452	\$ 2,800,476	\$ 3,407,367	\$ 3,451,526	\$ 866,466
<u>School Controlled</u>	\$ 1,657,017	\$ 2,338,071	\$ 2,691,198	\$ 2,639,314	\$ 835,901
School Budget	\$ 1,653,289	\$ 2,320,267	\$ 2,580,638	\$ 2,552,081	\$ 835,901
Substitutes	\$ 1,648	\$ 14,629	\$ 108,985	\$ 86,470	\$ -
City Funds - Extracurriculars	\$ 2,080	\$ 3,174	\$ 1,575	\$ 763	\$ -
<u>Centrally Managed</u>	\$ 584,435	\$ 462,406	\$ 716,169	\$ 812,213	\$ 30,565
Special Education	\$ 402,694	\$ 245,809	\$ 428,279	\$ 480,480	\$ -
Gifted & Talented	\$ -	\$ -	\$ -	\$ -	\$ -
Early Childhood	\$ 537	\$ 5,057	\$ 5,923	\$ 62,185	\$ -
Humanware / SEL	\$ -	\$ -	\$ -	\$ -	\$ -
Athletics & Extracurriculars	\$ 1,941	\$ 3,631	\$ 5,069	\$ 2,986	\$ -
Summer School	\$ -	\$ -	\$ -	\$ -	\$ -
Facilities	\$ 97,965	\$ 103,673	\$ 172,566	\$ 211,290	\$ 30,565
Safety and Security	\$ 81,298	\$ 103,407	\$ 104,332	\$ 54,772	\$ -
Trades	\$ -	\$ 731	\$ -	\$ -	\$ -
Department Budget	\$ -	\$ -	\$ -	\$ -	\$ -
Grievances & Settlements	\$ -	\$ 97	\$ -	\$ 500	\$ -
Academic Resources	\$ -	\$ -	\$ -	\$ -	\$ -
Grant & Gift Funds	\$ 412,500	\$ 625,516	\$ 547,931	\$ 495,154	\$ 527,944
Student Activity Funds	\$ -	\$ 867	\$ -	\$ 354	\$ 9,902
Achievement Component					
Performance Index Score	56.70	58.75	55.52	49.94	
Performance Index Percent	47.25%	48.96%	46.27%	41.61%	

Cost Center	0605CC				
Cost Center Description	Willow				
	2016	2017	2018	2019	2020
	Actual	Actual	Actual	Est. Actual	Budget
General Operating Fund	\$ 2,339,861	\$ 2,378,853	\$ 2,906,896	\$ 3,186,928	\$ 934,176
<u>School Controlled</u>	\$ 1,422,383	\$ 1,368,156	\$ 1,731,609	\$ 2,217,225	\$ 857,659
School Budget	\$ 1,420,118	\$ 1,367,031	\$ 1,553,408	\$ 2,021,363	\$ 857,659
Substitutes	\$ 783	\$ -	\$ 173,899	\$ 194,960	\$ -
City Funds - Extracurriculars	\$ 1,482	\$ 1,125	\$ 4,301	\$ 902	\$ -
<u>Centrally Managed</u>	\$ 917,478	\$ 1,010,697	\$ 1,175,287	\$ 969,704	\$ 76,517
Special Education	\$ 567,732	\$ 681,063	\$ 790,235	\$ 605,083	\$ -
Gifted & Talented	\$ -	\$ -	\$ -	\$ -	\$ -
Early Childhood	\$ 256	\$ 26,731	\$ 68,961	\$ 30,948	\$ -
Humanware / SEL	\$ -	\$ -	\$ -	\$ -	\$ -
Athletics & Extracurriculars	\$ -	\$ -	\$ -	\$ 5,716	\$ -
Summer School	\$ -	\$ -	\$ -	\$ -	\$ -
Facilities	\$ 298,284	\$ 246,153	\$ 251,463	\$ 267,138	\$ 76,517
Safety and Security	\$ 48,996	\$ 53,862	\$ 64,628	\$ 60,429	\$ -
Trades	\$ 2,210	\$ 2,718	\$ -	\$ -	\$ -
Department Budget	\$ -	\$ -	\$ -	\$ -	\$ -
Grievances & Settlements	\$ -	\$ 170	\$ -	\$ 390	\$ -
Academic Resources	\$ -	\$ -	\$ 273	\$ -	\$ -
Grant & Gift Funds	\$ 588,762	\$ 736,846	\$ 860,736	\$ 548,304	\$ 332,389
Student Activity Funds	\$ 30	\$ 4,071	\$ 2,194	\$ 4,158	\$ 2,595
Achievement Component					
Performance Index Score	46.35	51.25	56.82	53.42	
Performance Index Percent	38.62%	42.71%	47.35%	44.52%	

Cost Center	0615CC				
Cost Center Description	Whitney M Young Leadership Academy				
	2016	2017	2018	2019	2020
	Actual	Actual	Actual	Est. Actual	Budget
General Operating Fund	\$ 3,692,073	\$ 3,786,165	\$ 4,043,102	\$ 3,640,328	\$ 782,223
<u>School Controlled</u>	\$ 2,085,282	\$ 1,919,791	\$ 2,125,003	\$ 1,856,676	\$ 577,314
School Budget	\$ 2,070,353	\$ 1,908,443	\$ 1,987,316	\$ 1,726,623	\$ 577,314
Substitutes	\$ -	\$ -	\$ 129,240	\$ 120,314	\$ -
City Funds - Extracurriculars	\$ 14,929	\$ 11,348	\$ 8,448	\$ 9,739	\$ -
<u>Centrally Managed</u>	\$ 1,606,792	\$ 1,866,374	\$ 1,918,098	\$ 1,783,651	\$ 204,909
Special Education	\$ 598,215	\$ 835,375	\$ 1,003,066	\$ 935,943	\$ -
Gifted & Talented	\$ 397,376	\$ 327,957	\$ 288,240	\$ 238,074	\$ -
Early Childhood	\$ -	\$ -	\$ -	\$ -	\$ -
Humanware / SEL	\$ -	\$ -	\$ -	\$ -	\$ -
Athletics & Extracurriculars	\$ 99,021	\$ 95,467	\$ 109,579	\$ 64,151	\$ 8,592
Summer School	\$ -	\$ -	\$ -	\$ -	\$ -
Facilities	\$ 416,893	\$ 505,181	\$ 411,183	\$ 400,283	\$ 196,317
Safety and Security	\$ 94,428	\$ 102,043	\$ 105,938	\$ 74,050	\$ -
Trades	\$ 859	\$ 350	\$ 92	\$ -	\$ -
Department Budget	\$ -	\$ -	\$ -	\$ -	\$ -
Grievances & Settlements	\$ -	\$ -	\$ -	\$ 71,151	\$ -
Academic Resources	\$ -	\$ -	\$ -	\$ -	\$ -
Grant & Gift Funds	\$ 352,425	\$ 400,646	\$ 271,984	\$ 152,941	\$ 239,719
Student Activity Funds	\$ 14,740	\$ 16,372	\$ 8,361	\$ 2,346	\$ 10,105
Achievement Component					
Performance Index Score	83.14	88.27	89.19	86.40	
Performance Index Percent	69.28%	73.56%	74.32%	72.00%	

Cost Center	0616CC				
Cost Center Description	Wilbur Wright				
	2016	2017	2018	2019	2020
	Actual	Actual	Actual	Est. Actual	Budget
General Operating Fund	\$ 3,755,996	\$ 3,805,684	\$ 5,926,331	\$ 5,823,417	\$ 2,808,437
<u>School Controlled</u>	\$ 2,495,181	\$ 2,496,059	\$ 3,985,242	\$ 4,207,652	\$ 2,661,971
School Budget	\$ 2,351,358	\$ 2,448,424	\$ 3,818,717	\$ 4,084,126	\$ 2,661,971
Substitutes	\$ 138,406	\$ 46,037	\$ 166,291	\$ 121,233	\$ -
City Funds - Extracurriculars	\$ 5,417	\$ 1,598	\$ 235	\$ 2,293	\$ -
<u>Centrally Managed</u>	\$ 1,260,815	\$ 1,309,625	\$ 1,941,089	\$ 1,615,766	\$ 146,465
Special Education	\$ 746,965	\$ 819,617	\$ 1,324,052	\$ 1,072,328	\$ -
Gifted & Talented	\$ -	\$ -	\$ -	\$ -	\$ -
Early Childhood	\$ 38,959	\$ 9,434	\$ -	\$ 0	\$ -
Humanware / SEL	\$ -	\$ -	\$ -	\$ -	\$ -
Athletics & Extracurriculars	\$ 6,716	\$ 7,496	\$ 10,520	\$ 6,905	\$ -
Summer School	\$ -	\$ -	\$ -	\$ -	\$ -
Facilities	\$ 351,624	\$ 371,332	\$ 488,630	\$ 447,371	\$ 146,465
Safety and Security	\$ 99,701	\$ 99,829	\$ 93,478	\$ 82,905	\$ -
Trades	\$ 2,164	\$ 1,868	\$ 368	\$ -	\$ -
Department Budget	\$ 14,687	\$ -	\$ 24,040	\$ 3,894	\$ -
Grievances & Settlements	\$ -	\$ 49	\$ -	\$ 2,362	\$ -
Academic Resources	\$ -	\$ -	\$ -	\$ -	\$ -
Grant & Gift Funds	\$ 504,793	\$ 667,668	\$ 717,383	\$ 634,911	\$ 618,239
Student Activity Funds	\$ 576	\$ 744	\$ 106	\$ 13,134	\$ 19,998
Achievement Component					
Performance Index Score	55.02	54.01	63.26	58.55	
Performance Index Percent	45.85%	45.01%	52.72%	48.80%	

Cost Center	0621CC				
Cost Center Description	William Rainey Harper				
	2016	2017	2018	2019	2020
	Actual	Actual	Actual	Est. Actual	Budget
General Operating Fund	\$ -	\$ -	\$ 4,176	\$ 1,922,247	\$ 1,044,927
<u>School Controlled</u>	\$ -	\$ -	\$ -	\$ 1,248,831	\$ 953,661
School Budget	\$ -	\$ -	\$ -	\$ 1,157,139	\$ 953,661
Substitutes	\$ -	\$ -	\$ -	\$ 91,692	\$ -
City Funds - Extracurriculars	\$ -	\$ -	\$ -	\$ -	\$ -
<u>Centrally Managed</u>	\$ -	\$ -	\$ 4,176	\$ 673,416	\$ 91,266
Special Education	\$ -	\$ -	\$ -	\$ 297,462	\$ -
Gifted & Talented	\$ -	\$ -	\$ -	\$ -	\$ -
Early Childhood	\$ -	\$ -	\$ -	\$ 247,622	\$ -
Humanware / SEL	\$ -	\$ -	\$ -	\$ -	\$ -
Athletics & Extracurriculars	\$ -	\$ -	\$ -	\$ -	\$ -
Summer School	\$ -	\$ -	\$ -	\$ -	\$ -
Facilities	\$ -	\$ -	\$ 4,176	\$ 84,586	\$ 91,266
Safety and Security	\$ -	\$ -	\$ -	\$ 43,487	\$ -
Trades	\$ -	\$ -	\$ -	\$ -	\$ -
Department Budget	\$ -	\$ -	\$ -	\$ -	\$ -
Grievances & Settlements	\$ -	\$ -	\$ -	\$ 260	\$ -
Academic Resources	\$ -	\$ -	\$ -	\$ -	\$ -
Grant & Gift Funds	\$ -	\$ -	\$ -	\$ 14,089	\$ 53,117
Student Activity Funds	\$ -	\$ -	\$ -	\$ 5,379	\$ 2,424
Achievement Component					
Performance Index Score	NA	NA	NA	75.94	
Performance Index Percent	NA	NA	NA	63.28%	

Cost Center	0622CC				
Cost Center Description	William Cullen Bryant				
	2016	2017	2018	2019	2020
	Actual	Actual	Actual	Est. Actual	Budget
General Operating Fund	\$ 3,310,448	\$ 3,769,324	\$ 4,771,851	\$ 4,405,478	\$ 2,385,716
<u>School Controlled</u>	\$ 2,651,280	\$ 2,960,915	\$ 3,744,978	\$ 3,486,345	\$ 2,263,511
School Budget	\$ 2,537,940	\$ 2,913,065	\$ 3,587,264	\$ 3,343,061	\$ 2,263,511
Substitutes	\$ 108,315	\$ 42,542	\$ 157,714	\$ 143,285	\$ -
City Funds - Extracurriculars	\$ 5,025	\$ 5,308	\$ -	\$ -	\$ -
<u>Centrally Managed</u>	\$ 659,168	\$ 808,409	\$ 1,026,873	\$ 919,133	\$ 122,205
Special Education	\$ 425,154	\$ 473,552	\$ 585,164	\$ 465,329	\$ -
Gifted & Talented	\$ -	\$ -	\$ -	\$ -	\$ -
Early Childhood	\$ 975	\$ 33,208	\$ 127,597	\$ 136,670	\$ -
Humanware / SEL	\$ -	\$ -	\$ -	\$ -	\$ -
Athletics & Extracurriculars	\$ 4,066	\$ -	\$ -	\$ 7,763	\$ -
Summer School	\$ -	\$ -	\$ -	\$ -	\$ -
Facilities	\$ 195,018	\$ 251,421	\$ 239,454	\$ 265,183	\$ 122,205
Safety and Security	\$ 29,857	\$ 50,228	\$ 74,658	\$ 43,630	\$ -
Trades	\$ -	\$ -	\$ -	\$ -	\$ -
Department Budget	\$ 4,098	\$ -	\$ -	\$ -	\$ -
Grievances & Settlements	\$ -	\$ -	\$ -	\$ 559	\$ -
Academic Resources	\$ -	\$ -	\$ -	\$ -	\$ -
Grant & Gift Funds	\$ 202,408	\$ 152,206	\$ 131,561	\$ 210,425	\$ 484,258
Student Activity Funds	\$ 8,427	\$ 9,550	\$ 829	\$ 9,619	\$ 5,129
Achievement Component					
Performance Index Score	61.53	64.16	64.92	67.34	
Performance Index Percent	51.28%	53.46%	54.10%	56.12%	

Cost Center	0624CC				
Cost Center Description	Willson				
	2016	2017	2018	2019	2020
	Actual	Actual	Actual	Est. Actual	Budget
General Operating Fund	\$ 3,577,871	\$ 3,795,816	\$ 4,464,226	\$ 4,769,964	\$ 1,179,416
<u>School Controlled</u>	\$ 2,174,802	\$ 2,329,323	\$ 2,889,082	\$ 2,794,623	\$ 998,504
School Budget	\$ 2,160,431	\$ 2,302,834	\$ 2,752,624	\$ 2,651,011	\$ 998,411
Substitutes	\$ 10,588	\$ 20,552	\$ 133,793	\$ 139,692	\$ -
City Funds - Extracurriculars	\$ 3,783	\$ 5,937	\$ 2,665	\$ 3,920	\$ 94
<u>Centrally Managed</u>	\$ 1,403,069	\$ 1,466,493	\$ 1,575,145	\$ 1,975,340	\$ 180,911
Special Education	\$ 1,125,911	\$ 1,116,846	\$ 1,166,838	\$ 1,399,005	\$ -
Gifted & Talented	\$ -	\$ -	\$ -	\$ -	\$ -
Early Childhood	\$ -	\$ -	\$ -	\$ 117,722	\$ -
Humanware / SEL	\$ -	\$ -	\$ -	\$ -	\$ -
Athletics & Extracurriculars	\$ 2,286	\$ -	\$ 1,251	\$ -	\$ -
Summer School	\$ -	\$ -	\$ -	\$ -	\$ -
Facilities	\$ 242,320	\$ 315,900	\$ 342,960	\$ 376,755	\$ 180,911
Safety and Security	\$ 28,970	\$ 33,606	\$ 63,850	\$ 66,684	\$ -
Trades	\$ -	\$ 142	\$ -	\$ -	\$ -
Department Budget	\$ 3,581	\$ -	\$ -	\$ -	\$ -
Grievances & Settlements	\$ -	\$ -	\$ 246	\$ 15,174	\$ -
Academic Resources	\$ -	\$ -	\$ -	\$ -	\$ -
Grant & Gift Funds	\$ 887,778	\$ 900,079	\$ 1,043,479	\$ 934,003	\$ 944,970
Student Activity Funds	\$ 4,702	\$ 5,565	\$ -	\$ 1,919	\$ 4,062
Achievement Component					
Performance Index Score	47.00	46.07	47.52	51.40	
Performance Index Percent	39.17%	38.39%	39.60%	42.84%	

Cost Center	0691CC				
Cost Center Description	Cleveland School of Science and Medicine				
	2016	2017	2018	2019	2020
	Actual	Actual	Actual	Est. Actual	Budget
General Operating Fund	\$ 3,925,777	\$ 3,813,963	\$ 4,214,074	\$ 4,270,883	\$ 1,343,822
<u>School Controlled</u>	\$ 2,668,522	\$ 2,907,150	\$ 3,173,967	\$ 3,312,758	\$ 1,182,735
School Budget	\$ 2,545,075	\$ 2,862,628	\$ 3,064,765	\$ 3,202,036	\$ 1,182,735
Substitutes	\$ 116,358	\$ 42,431	\$ 103,042	\$ 110,428	\$ -
City Funds - Extracurriculars	\$ 7,090	\$ 2,092	\$ 6,160	\$ 294	\$ -
<u>Centrally Managed</u>	\$ 1,257,254	\$ 906,813	\$ 1,040,107	\$ 958,125	\$ 161,087
Special Education	\$ 510,622	\$ 554,330	\$ 601,026	\$ 603,061	\$ -
Gifted & Talented	\$ -	\$ -	\$ -	\$ -	\$ -
Early Childhood	\$ -	\$ -	\$ -	\$ -	\$ -
Humanware / SEL	\$ -	\$ -	\$ -	\$ -	\$ -
Athletics & Extracurriculars	\$ 58,568	\$ 49,950	\$ 67,273	\$ 63,668	\$ 3,042
Summer School	\$ -	\$ -	\$ -	\$ -	\$ -
Facilities	\$ 209,454	\$ 234,934	\$ 210,185	\$ 253,216	\$ 158,045
Safety and Security	\$ 65,253	\$ 67,600	\$ 65,409	\$ 37,836	\$ -
Trades	\$ -	\$ -	\$ -	\$ -	\$ -
Department Budget	\$ 413,357	\$ -	\$ -	\$ -	\$ -
Grievances & Settlements	\$ -	\$ -	\$ 96,214	\$ 344	\$ -
Academic Resources	\$ -	\$ -	\$ -	\$ -	\$ -
Grant & Gift Funds	\$ 87,354	\$ 242,912	\$ 265,097	\$ 60,394	\$ 312,678
Student Activity Funds	\$ 7,088	\$ 56,254	\$ 20,277	\$ 39,648	\$ 13,603
Achievement Component					
Performance Index Score	91.20	94.55	95.97	92.22	
Performance Index Percent	76.00%	78.80%	79.97%	76.85%	

Cost Center	0692CC				
Cost Center Description	Cleveland School of Architecture & Design				
	2016	2017	2018	2019	2020
	Actual	Actual	Actual	Est. Actual	Budget
General Operating Fund	\$ 2,981,228	\$ 3,018,121	\$ 3,320,203	\$ 3,426,402	\$ 1,119,837
<u>School Controlled</u>	\$ 2,671,837	\$ 2,673,383	\$ 2,969,035	\$ 3,082,911	\$ 959,927
School Budget	\$ 2,669,925	\$ 2,673,383	\$ 2,907,955	\$ 3,050,770	\$ 959,927
Substitutes	\$ 1,912	\$ -	\$ 57,404	\$ 31,848	\$ -
City Funds - Extracurriculars	\$ -	\$ -	\$ 3,676	\$ 294	\$ -
<u>Centrally Managed</u>	\$ 309,391	\$ 344,738	\$ 351,168	\$ 343,491	\$ 159,910
Special Education	\$ -	\$ -	\$ -	\$ -	\$ -
Gifted & Talented	\$ -	\$ -	\$ -	\$ -	\$ -
Early Childhood	\$ -	\$ -	\$ -	\$ -	\$ -
Humanware / SEL	\$ -	\$ -	\$ -	\$ -	\$ -
Athletics & Extracurriculars	\$ 51,104	\$ 44,818	\$ 65,793	\$ 51,528	\$ -
Summer School	\$ -	\$ -	\$ -	\$ -	\$ -
Facilities	\$ 192,529	\$ 231,645	\$ 210,248	\$ 253,894	\$ 159,910
Safety and Security	\$ 65,272	\$ 68,275	\$ 65,428	\$ 37,847	\$ -
Trades	\$ -	\$ -	\$ -	\$ -	\$ -
Department Budget	\$ 486	\$ -	\$ -	\$ -	\$ -
Grievances & Settlements	\$ -	\$ -	\$ 9,699	\$ 221	\$ -
Academic Resources	\$ -	\$ -	\$ -	\$ -	\$ -
Grant & Gift Funds	\$ 71,144	\$ 118,996	\$ 109,346	\$ 79,803	\$ 302,540
Student Activity Funds	\$ -	\$ 20,133	\$ 24,526	\$ 24,102	\$ 11,359
Achievement Component					
Performance Index Score	76.92	91.52	89.94	90.40	
Performance Index Percent	64.10%	76.26%	74.95%	75.33%	

Cost Center	0801CC				
Cost Center Description	Cleveland School of the Arts				
	2016	2017	2018	2019	2020
	Actual	Actual	Actual	Est. Actual	Budget
General Operating Fund	\$ 4,497,133	\$ 4,586,513	\$ 5,245,579	\$ 4,711,212	\$ 2,962,501
<u>School Controlled</u>	\$ 3,883,231	\$ 3,935,122	\$ 4,470,525	\$ 3,990,775	\$ 2,723,465
School Budget	\$ 3,879,792	\$ 3,922,303	\$ 4,281,346	\$ 3,840,056	\$ 2,723,465
Substitutes	\$ 88	\$ 12,234	\$ 189,179	\$ 150,216	\$ -
City Funds - Extracurriculars	\$ 3,351	\$ 585	\$ -	\$ 502	\$ -
<u>Centrally Managed</u>	\$ 613,902	\$ 651,390	\$ 775,054	\$ 720,437	\$ 239,036
Special Education	\$ 59,249	\$ 80,528	\$ 29,234	\$ 41,304	\$ -
Gifted & Talented	\$ -	\$ -	\$ -	\$ -	\$ -
Early Childhood	\$ -	\$ -	\$ -	\$ -	\$ -
Humanware / SEL	\$ -	\$ -	\$ -	\$ -	\$ -
Athletics & Extracurriculars	\$ 214	\$ -	\$ 13,399	\$ 12,229	\$ -
Summer School	\$ -	\$ -	\$ -	\$ -	\$ -
Facilities	\$ 467,781	\$ 434,464	\$ 482,316	\$ 501,066	\$ 239,036
Safety and Security	\$ 86,020	\$ 136,398	\$ 96,915	\$ 159,081	\$ -
Trades	\$ 60	\$ -	\$ -	\$ -	\$ -
Department Budget	\$ 577	\$ -	\$ -	\$ -	\$ -
Grievances & Settlements	\$ -	\$ -	\$ 153,190	\$ 6,757	\$ -
Academic Resources	\$ -	\$ -	\$ -	\$ -	\$ -
Grant & Gift Funds	\$ 139,884	\$ 408,737	\$ 367,825	\$ 668,688	\$ 662,925
Student Activity Funds	\$ 29,610	\$ 39,958	\$ 25,145	\$ 26,474	\$ 41,079
Achievement Component					
Performance Index Score	66.53	66.50	75.15	77.60	
Performance Index Percent	55.44%	55.42%	62.63%	64.67%	

Cost Center	0802CC				
Cost Center Description	Garrett Morgan				
	2016	2017	2018	2019	2020
	Actual	Actual	Actual	Est. Actual	Budget
General Operating Fund	\$ 3,096,099	\$ 3,600,022	\$ 4,237,201	\$ 4,145,823	\$ 1,263,796
<u>School Controlled</u>	\$ 2,037,202	\$ 2,292,607	\$ 2,819,793	\$ 2,596,886	\$ 1,104,037
School Budget	\$ 2,022,094	\$ 2,283,749	\$ 2,721,409	\$ 2,534,230	\$ 1,104,037
Substitutes	\$ 10,224	\$ 8,858	\$ 98,384	\$ 62,656	\$ -
City Funds - Extracurriculars	\$ 4,884	\$ -	\$ -	\$ -	\$ -
<u>Centrally Managed</u>	\$ 1,058,897	\$ 1,307,415	\$ 1,417,408	\$ 1,548,937	\$ 159,759
Special Education	\$ 635,767	\$ 846,552	\$ 901,001	\$ 980,570	\$ -
Gifted & Talented	\$ -	\$ -	\$ -	\$ -	\$ -
Early Childhood	\$ -	\$ -	\$ -	\$ -	\$ -
Humanware / SEL	\$ -	\$ -	\$ -	\$ -	\$ -
Athletics & Extracurriculars	\$ 8,940	\$ 2,138	\$ 13,474	\$ 4,019	\$ -
Summer School	\$ -	\$ -	\$ -	\$ -	\$ -
Facilities	\$ 324,423	\$ 364,848	\$ 396,405	\$ 453,743	\$ 159,759
Safety and Security	\$ 88,415	\$ 93,027	\$ 105,067	\$ 108,032	\$ -
Trades	\$ 1,352	\$ 368	\$ 1,462	\$ -	\$ -
Department Budget	\$ -	\$ 482	\$ -	\$ -	\$ -
Grievances & Settlements	\$ -	\$ -	\$ -	\$ 2,573	\$ -
Academic Resources	\$ -	\$ -	\$ -	\$ -	\$ -
Grant & Gift Funds	\$ 244,623	\$ 192,596	\$ 182,060	\$ 235,523	\$ 311,730
Student Activity Funds	\$ 14,327	\$ 13,655	\$ 4,599	\$ 11,625	\$ 8,679
Achievement Component					
Performance Index Score	52.05	53.56	53.81	55.24	
Performance Index Percent	43.37%	44.63%	44.84%	46.03%	

Cost Center	0804CC				
Cost Center Description	Martin Luther King Jr Campus				
	2016	2017	2018	2019	2020
	Actual	Actual	Actual	Est. Actual	Budget
General Operating Fund	\$ 5,235,517	\$ 5,201,038	\$ 5,434,933	\$ 5,237,747	\$ 1,570,749
<u>School Controlled</u>	\$ 3,811,920	\$ 3,746,717	\$ 3,769,985	\$ 3,392,743	\$ 1,138,797
School Budget	\$ 3,805,209	\$ 3,708,817	\$ 3,524,926	\$ 3,136,446	\$ 1,138,790
Substitutes	\$ -	\$ 26,652	\$ 240,357	\$ 256,297	\$ -
City Funds - Extracurriculars	\$ 6,712	\$ 11,248	\$ 4,702	\$ -	\$ 7
<u>Centrally Managed</u>	\$ 1,423,597	\$ 1,454,322	\$ 1,664,948	\$ 1,845,004	\$ 431,952
Special Education	\$ 652,304	\$ 648,992	\$ 776,610	\$ 780,750	\$ -
Gifted & Talented	\$ -	\$ -	\$ -	\$ -	\$ -
Early Childhood	\$ -	\$ -	\$ -	\$ -	\$ -
Humanware / SEL	\$ 4,638	\$ 4,143	\$ 450	\$ -	\$ -
Athletics & Extracurriculars	\$ 63,812	\$ 68,499	\$ 105,266	\$ 70,692	\$ 1,425
Summer School	\$ -	\$ -	\$ -	\$ -	\$ -
Facilities	\$ 568,319	\$ 566,303	\$ 564,033	\$ 718,145	\$ 430,527
Safety and Security	\$ 130,944	\$ 160,862	\$ 209,013	\$ 146,051	\$ -
Trades	\$ 3,579	\$ 4,933	\$ 225	\$ -	\$ -
Department Budget	\$ -	\$ -	\$ 123	\$ -	\$ -
Grievances & Settlements	\$ -	\$ 589	\$ 9,228	\$ 129,366	\$ -
Academic Resources	\$ -	\$ -	\$ -	\$ -	\$ -
Grant & Gift Funds	\$ 221,367	\$ 230,466	\$ 290,573	\$ 235,406	\$ 262,818
Student Activity Funds	\$ 18,522	\$ 24,000	\$ 19,986	\$ 18,355	\$ 24,779
Achievement Component					
Performance Index Score	39.15	42.93	45.81	40.01	
Performance Index Percent	32.62%	35.78%	38.18%	33.34%	

Cost Center	0805CC				
Cost Center Description	Ginn Academy				
	2016	2017	2018	2019	2020
	Actual	Actual	Actual	Est. Actual	Budget
General Operating Fund	\$ 3,138,616	\$ 3,459,117	\$ 4,308,827	\$ 4,342,586	\$ 1,642,216
<u>School Controlled</u>	\$ 2,675,467	\$ 2,949,283	\$ 3,638,898	\$ 3,641,907	\$ 1,548,132
School Budget	\$ 2,639,579	\$ 2,922,463	\$ 3,464,223	\$ 3,429,412	\$ 1,548,132
Substitutes	\$ 32,808	\$ 26,596	\$ 174,675	\$ 212,495	\$ -
City Funds - Extracurriculars	\$ 3,080	\$ 225	\$ -	\$ -	\$ -
<u>Centrally Managed</u>	\$ 463,149	\$ 509,834	\$ 669,929	\$ 700,679	\$ 94,085
Special Education	\$ 78,788	\$ 133,545	\$ 206,493	\$ 182,938	\$ -
Gifted & Talented	\$ -	\$ -	\$ -	\$ -	\$ -
Early Childhood	\$ -	\$ -	\$ -	\$ -	\$ -
Humanware / SEL	\$ -	\$ -	\$ -	\$ -	\$ -
Athletics & Extracurriculars	\$ 2,979	\$ -	\$ 4,070	\$ -	\$ -
Summer School	\$ -	\$ -	\$ -	\$ -	\$ -
Facilities	\$ 317,744	\$ 292,809	\$ 344,786	\$ 377,529	\$ 94,085
Safety and Security	\$ 56,927	\$ 83,480	\$ 93,797	\$ 140,016	\$ -
Trades	\$ 6,711	\$ -	\$ -	\$ -	\$ -
Department Budget	\$ -	\$ -	\$ -	\$ 26	\$ -
Grievances & Settlements	\$ -	\$ -	\$ 20,782	\$ 170	\$ -
Academic Resources	\$ -	\$ -	\$ -	\$ -	\$ -
Grant & Gift Funds	\$ 203,131	\$ 172,385	\$ 120,333	\$ 157,366	\$ 313,016
Student Activity Funds	\$ 17,381	\$ 17,757	\$ 21,206	\$ 21,890	\$ 34,493
Achievement Component					
Performance Index Score	39.67	49.73	49.65	45.90	
Performance Index Percent	33.06%	41.44%	41.37%	38.25%	

Cost Center	0933CC					
Cost Center Description	High Tech Academy					
	2016	2017	2018	2019	2020	
	Actual	Actual	Actual	Est. Actual	Budget	
General Operating Fund	\$ 323,537	\$ 335,779	\$ 397,207	\$ 297,111	\$ 209,046	
<u>School Controlled</u>	\$ 323,537	\$ 335,779	\$ 397,207	\$ 297,111	\$ 209,046	
School Budget	\$ 323,537	\$ 335,779	\$ 397,207	\$ 297,111	\$ 209,046	
Substitutes	\$ -	\$ -	\$ -	\$ -	\$ -	
City Funds - Extracurriculars	\$ -	\$ -	\$ -	\$ -	\$ -	
<u>Centrally Managed</u>	\$ -	\$ -	\$ -	\$ -	\$ -	
Special Education	\$ -	\$ -	\$ -	\$ -	\$ -	
Gifted & Talented	\$ -	\$ -	\$ -	\$ -	\$ -	
Early Childhood	\$ -	\$ -	\$ -	\$ -	\$ -	
Humanware / SEL	\$ -	\$ -	\$ -	\$ -	\$ -	
Athletics & Extracurriculars	\$ -	\$ -	\$ -	\$ -	\$ -	
Summer School	\$ -	\$ -	\$ -	\$ -	\$ -	
Facilities	\$ -	\$ -	\$ -	\$ -	\$ -	
Safety and Security	\$ -	\$ -	\$ -	\$ -	\$ -	
Trades	\$ -	\$ -	\$ -	\$ -	\$ -	
Department Budget	\$ -	\$ -	\$ -	\$ -	\$ -	
Grievances & Settlements	\$ -	\$ -	\$ -	\$ -	\$ -	
Academic Resources	\$ -	\$ -	\$ -	\$ -	\$ -	
Grant & Gift Funds	\$ -	\$ -	\$ -	\$ -	\$ -	
Student Activity Funds	\$ -	\$ -	\$ -	\$ -	\$ 1,284	
Achievement Component						
Performance Index Score	NA	NA	NA	NA	NA	
Performance Index Percent	NA	NA	NA	NA	NA	

Non-Public & Residential Schools



Non-Public Schools

	2016 Actual	2017 Actual	2018 Actual	2019 Est. Actual	2020 Budget
<u>4008CC Auxiliary Services Administration</u>	\$ -	\$ -	\$ 414,897	\$ 353,469	\$ 47,059
Auxilliary Services Funds	\$ -	\$ -	\$ 414,897	\$ 353,469	\$ 47,059
Grant & Gift Funds	\$ -	\$ -	\$ -	\$ -	\$ -
<u>0704CC Benedictine</u>	\$ 462,539	\$ 270,667	\$ 268,600	\$ 411,358	\$ 257,386
Auxilliary Services Funds	\$ 422,299	\$ 223,396	\$ 268,600	\$ 346,068	\$ 96,096
Grant & Gift Funds	\$ 40,240	\$ 47,271	\$ 69,407	\$ 65,290	\$ 161,290
<u>0708CC Birchwood</u>	\$ 131,730	\$ 120,763	\$ 71,519	\$ -	\$ 2,081
Auxilliary Services Funds	\$ 131,730	\$ 120,763	\$ 71,519	\$ -	\$ 140
Grant & Gift Funds	\$ -	\$ -	\$ -	\$ -	\$ 1,941
<u>0713CC Holy Name Elementary</u>	\$ 298,398	\$ 236,618	\$ 361,822	\$ 353,776	\$ 306,246
Auxilliary Services Funds	\$ 193,767	\$ 158,671	\$ 172,139	\$ 147,720	\$ 107,342
Grant & Gift Funds	\$ 104,631	\$ 77,948	\$ 189,683	\$ 206,056	\$ 198,904
<u>0714CC Gerson</u>	\$ 48,198	\$ 20,966	\$ 18,337	\$ -	\$ 3,207
Auxilliary Services Funds	\$ 48,198	\$ 20,966	\$ 18,337	\$ -	\$ -
Grant & Gift Funds	\$ -	\$ -	\$ -	\$ -	\$ 3,207
<u>0720CC Luther Memorial School</u>	\$ 298,643	\$ 172,917	\$ 375,426	\$ 366,559	\$ 380,185
Auxilliary Services Funds	\$ 217,700	\$ 81,149	\$ 235,297	\$ 169,593	\$ 130,468
Grant & Gift Funds	\$ 80,943	\$ 91,768	\$ 140,129	\$ 196,967	\$ 249,717
<u>0725CC Our Lady of Angels</u>	\$ 484,465	\$ 551,012	\$ 612,514	\$ 595,624	\$ 388,793
Auxilliary Services Funds	\$ 381,312	\$ 444,972	\$ 382,394	\$ 332,845	\$ 179,054
Grant & Gift Funds	\$ 103,153	\$ 106,039	\$ 230,120	\$ 262,779	\$ 209,739
<u>0726CC Mary Queen of Peace</u>	\$ 350,623	\$ 370,939	\$ 365,307	\$ 637,214	\$ 512,991
Auxilliary Services Funds	\$ 243,784	\$ 212,324	\$ 192,585	\$ 299,260	\$ 113,592
Grant & Gift Funds	\$ 106,839	\$ 158,615	\$ 172,723	\$ 337,954	\$ 399,399
<u>0728CC Cleveland Central Catholic</u>	\$ 846,808	\$ 798,275	\$ 920,442	\$ 900,831	\$ 674,096
Auxilliary Services Funds	\$ 658,866	\$ 488,126	\$ 533,407	\$ 387,154	\$ 230,877
Grant & Gift Funds	\$ 187,942	\$ 310,149	\$ 387,035	\$ 513,677	\$ 443,219
<u>0731CC Our Lady of Mount Carmel West</u>	\$ 242,038	\$ 228,555	\$ 323,869	\$ 373,976	\$ 215,748
Auxilliary Services Funds	\$ 190,419	\$ 124,028	\$ 171,820	\$ 205,928	\$ 51,648
Grant & Gift Funds	\$ 51,618	\$ 104,527	\$ 152,049	\$ 168,048	\$ 164,100
<u>0735CC St Adalbert</u>	\$ 323,240	\$ 382,633	\$ 369,316	\$ 588,744	\$ 638,330
Auxilliary Services Funds	\$ 242,736	\$ 282,780	\$ 185,395	\$ 251,715	\$ 235,866
Grant & Gift Funds	\$ 80,504	\$ 99,854	\$ 183,921	\$ 337,029	\$ 402,465
<u>0736CC Cleveland Montessori</u>	\$ 114,542	\$ 69,199	\$ 86,571	\$ 57,231	\$ 33,169
Auxilliary Services Funds	\$ 100,550	\$ 60,446	\$ 79,321	\$ 44,005	\$ 25,575
Grant & Gift Funds	\$ 13,993	\$ 8,753	\$ 7,250	\$ 13,226	\$ 7,594
<u>0738CC St Agatha-St Aloysius</u>	\$ 206,712	\$ 206,468	\$ 212,513	\$ 255,338	\$ 194,758
Auxilliary Services Funds	\$ 143,831	\$ 115,232	\$ 124,569	\$ 122,708	\$ 22,018
Grant & Gift Funds	\$ 62,881	\$ 91,236	\$ 87,944	\$ 132,630	\$ 172,740

Non-Public Schools

	2016 Actual	2017 Actual	2018 Actual	2019 Est. Actual	2020 Budget
<u>0742CC Cleveland Clinic Center for Autism</u>	\$ 81,304	\$ 47,616	\$ 33,387	\$ -	\$ 4,066
Auxilliary Services Funds	\$ 81,304	\$ 47,616	\$ 33,387	\$ -	\$ 1,190
Grant & Gift Funds	\$ -	\$ -	\$ -	\$ -	\$ 2,876
<u>0744CC Archbishop Lyke-St Timothy</u>	\$ 126,179	\$ 34,509	\$ 3,530	\$ (3,530)	\$ 3,530
Auxilliary Services Funds	\$ 72,984	\$ 28,567	\$ -	\$ -	\$ -
Grant & Gift Funds	\$ 53,195	\$ 5,943	\$ 3,530	\$ (3,530)	\$ 3,530
<u>0747CC St Francis</u>	\$ 266,702	\$ 248,548	\$ 440,394	\$ 386,637	\$ 226,252
Auxilliary Services Funds	\$ 199,551	\$ 156,661	\$ 243,693	\$ 183,597	\$ 22,751
Grant & Gift Funds	\$ 67,151	\$ 91,887	\$ 196,701	\$ 203,040	\$ 203,502
<u>0749CC Archbishop Lyke-St Henry</u>	\$ 226,901	\$ 335,302	\$ 243,163	\$ 339,249	\$ 147,350
Auxilliary Services Funds	\$ 150,828	\$ 182,789	\$ 143,010	\$ 170,314	\$ 8,395
Grant & Gift Funds	\$ 76,073	\$ 152,512	\$ 100,153	\$ 168,934	\$ 138,955
<u>0751CC St Ignatius Elementary</u>	\$ 310,689	\$ 354,558	\$ 558,225	\$ 470,162	\$ 521,600
Auxilliary Services Funds	\$ 203,928	\$ 176,993	\$ 347,303	\$ 264,142	\$ 175,718
Grant & Gift Funds	\$ 106,761	\$ 177,565	\$ 210,922	\$ 206,020	\$ 345,882
<u>0752CC St Ignatius High School</u>	\$ 1,261,459	\$ 1,056,052	\$ 1,588,549	\$ 1,083,874	\$ 687,234
Auxilliary Services Funds	\$ 1,203,662	\$ 963,075	\$ 1,575,203	\$ 1,051,978	\$ 418,258
Grant & Gift Funds	\$ 57,797	\$ 92,977	\$ 13,346	\$ 31,896	\$ 268,976
<u>0753CC St Jerome</u>	\$ 208,516	\$ 212,244	\$ 454,729	\$ 440,829	\$ 262,341
Auxilliary Services Funds	\$ 145,045	\$ 117,917	\$ 318,691	\$ 235,035	\$ 69,965
Grant & Gift Funds	\$ 63,470	\$ 94,327	\$ 136,038	\$ 205,794	\$ 192,376
<u>0757CC St John Lutheran</u>	\$ 192,447	\$ 153,228	\$ 243,718	\$ 214,728	\$ 172,207
Auxilliary Services Funds	\$ 130,315	\$ 89,393	\$ 204,308	\$ 111,582	\$ 73,214
Grant & Gift Funds	\$ 62,132	\$ 63,836	\$ 39,410	\$ 103,146	\$ 98,993
<u>0759CC St Joseph Academy</u>	\$ 720,446	\$ 809,575	\$ 523,099	\$ 756,398	\$ 456,243
Auxilliary Services Funds	\$ 663,252	\$ 722,178	\$ 457,232	\$ 682,407	\$ 301,506
Grant & Gift Funds	\$ 57,194	\$ 87,397	\$ 65,867	\$ 73,991	\$ 154,737
<u>0764CC Villa Angela-St Joseph High School</u>	\$ 407,772	\$ 511,166	\$ 477,685	\$ 399,044	\$ 318,165
Auxilliary Services Funds	\$ 346,614	\$ 462,251	\$ 418,034	\$ 321,548	\$ 178,132
Grant & Gift Funds	\$ 61,158	\$ 48,916	\$ 59,651	\$ 77,496	\$ 140,033
<u>0765CC Office of Catholic Education</u>	\$ 214,003	\$ 346,198	\$ 345,565	\$ 96,282	\$ 79,689
Auxilliary Services Funds	\$ -	\$ -	\$ -	\$ -	\$ -
Grant & Gift Funds	\$ 214,003	\$ 346,198	\$ 345,565	\$ 96,282	\$ 79,689
<u>0766CC St Leo the Great</u>	\$ 209,518	\$ 301,779	\$ 326,827	\$ 472,380	\$ 219,324
Auxilliary Services Funds	\$ 162,881	\$ 178,858	\$ 161,426	\$ 295,651	\$ 75,719
Grant & Gift Funds	\$ 46,637	\$ 122,921	\$ 165,401	\$ 176,729	\$ 143,604
<u>0767CC Urban Community School</u>	\$ 555,211	\$ 592,900	\$ 619,109	\$ 708,787	\$ 608,866
Auxilliary Services Funds	\$ 423,439	\$ 381,607	\$ 352,433	\$ 335,903	\$ 235,971
Grant & Gift Funds	\$ 131,772	\$ 211,293	\$ 266,676	\$ 372,884	\$ 372,895

Non-Public Schools

	2016 Actual	2017 Actual	2018 Actual	2019 Est. Actual	2020 Budget
<u>0769CC St Mark</u>	\$ 396,951	\$ 421,124	\$ 532,081	\$ 509,794	\$ 169,536
Auxilliary Services Funds	\$ 333,774	\$ 306,757	\$ 356,766	\$ 399,625	\$ 87,062
Grant & Gift Funds	\$ 63,177	\$ 114,368	\$ 175,316	\$ 110,168	\$ 82,474
<u>0772CC St Mary Byzantine</u>	\$ 160,001	\$ 217,989	\$ 244,104	\$ 345,438	\$ 215,868
Auxilliary Services Funds	\$ 119,238	\$ 125,146	\$ 134,023	\$ 153,095	\$ 64,599
Grant & Gift Funds	\$ 40,763	\$ 92,843	\$ 110,082	\$ 192,343	\$ 151,269
<u>0776CC Montessori High School at University Circle</u>	\$ 51,657	\$ 34,076	\$ 46,601	\$ -	\$ 53
Auxilliary Services Funds	\$ 51,657	\$ 34,076	\$ 46,601	\$ -	\$ 53
Grant & Gift Funds	\$ -	\$ -	\$ -	\$ -	\$ -
<u>0777CC Lakewood Lutheran</u>	\$ -	\$ 1,101	\$ 33	\$ 3,509	\$ 10,655
Auxilliary Services Funds	\$ -	\$ -	\$ -	\$ -	\$ -
Grant & Gift Funds	\$ -	\$ 1,101	\$ 33	\$ 3,509	\$ 10,655
<u>0785CC St Rocco</u>	\$ 213,991	\$ 184,449	\$ 200,086	\$ 234,231	\$ 232,785
Auxilliary Services Funds	\$ 153,193	\$ 97,587	\$ 79,639	\$ 114,110	\$ 48,151
Grant & Gift Funds	\$ 60,798	\$ 86,862	\$ 120,447	\$ 120,121	\$ 184,634
<u>0787CC St Stanislaus Elementary</u>	\$ 371,247	\$ 285,647	\$ 453,493	\$ 385,945	\$ 225,109
Auxilliary Services Funds	\$ 264,427	\$ 184,339	\$ 245,926	\$ 184,645	\$ (1,283)
Grant & Gift Funds	\$ 106,820	\$ 101,308	\$ 207,567	\$ 201,301	\$ 226,392
<u>0789CC Metro Catholic School</u>	\$ 634,060	\$ 764,516	\$ 973,472	\$ 1,114,105	\$ 488,254
Auxilliary Services Funds	\$ 395,209	\$ 360,537	\$ 385,735	\$ 448,879	\$ 87,130
Grant & Gift Funds	\$ 238,851	\$ 403,979	\$ 587,737	\$ 665,226	\$ 401,124
<u>0792CC St Thomas Aquinas</u>	\$ 229,476	\$ 229,771	\$ 453,680	\$ 401,591	\$ 181,859
Auxilliary Services Funds	\$ 150,854	\$ 83,433	\$ 249,901	\$ 198,587	\$ 30,546
Grant & Gift Funds	\$ 78,622	\$ 146,338	\$ 203,779	\$ 203,004	\$ 151,313
<u>0795CC Communion of Saints School</u>	\$ 776	\$ 1,267	\$ -	\$ 2,395	\$ 4,356
Auxilliary Services Funds	\$ -	\$ -	\$ -	\$ -	\$ -
Grant & Gift Funds	\$ 776	\$ 1,267	\$ -	\$ 2,395	\$ 4,356
<u>0798CC Holy Name High School</u>	\$ 14,603	\$ 29,283	\$ 36,295	\$ 65,300	\$ 68,345
Auxilliary Services Funds	\$ -	\$ -	\$ -	\$ -	\$ -
Grant & Gift Funds	\$ 14,603	\$ 29,283	\$ 36,295	\$ 65,300	\$ 68,345
<u>0799CC Lakewood Catholic Academy</u>	\$ 2,827	\$ 3,566	\$ 2,236	\$ 4,175	\$ 10,492
Auxilliary Services Funds	\$ -	\$ -	\$ -	\$ -	\$ -
Grant & Gift Funds	\$ 2,827	\$ 3,566	\$ 2,236	\$ 4,175	\$ 10,492
<u>0800CC Magnificat</u>	\$ -	\$ 13,230	\$ 6,049	\$ 8,031	\$ 22,093
Auxilliary Services Funds	\$ -	\$ -	\$ -	\$ -	\$ -
Grant & Gift Funds	\$ -	\$ 13,230	\$ 6,049	\$ 8,031	\$ 22,093
<u>0806CC Our Lady of the Lake</u>	\$ 500	\$ 4,032	\$ 4,334	\$ 3,434	\$ 3,489
Auxilliary Services Funds	\$ -	\$ -	\$ -	\$ -	\$ -
Grant & Gift Funds	\$ 500	\$ 4,032	\$ 4,334	\$ 3,434	\$ 3,489

Non-Public Schools

	2016 Actual	2017 Actual	2018 Actual	2019 Est. Actual	2020 Budget
<u>0809CC St Bridget of Kildare</u>	\$ 273	\$ 4,410	\$ -	\$ 4,072	\$ 3,596
Auxilliary Services Funds	\$ -	\$ -	\$ -	\$ -	\$ -
Grant & Gift Funds	\$ 273	\$ 4,410	\$ -	\$ 4,072	\$ 3,596
<u>0811CC St Charles Borromeo</u>	\$ 1,407	\$ 4,204	\$ 828	\$ 2,070	\$ 3,468
Auxilliary Services Funds	\$ -	\$ -	\$ -	\$ -	\$ -
Grant & Gift Funds	\$ 1,407	\$ 4,204	\$ 828	\$ 2,070	\$ 3,468
<u>0812CC St Martin de Porres High School</u>	\$ 380,503	\$ 565,238	\$ 645,946	\$ 612,570	\$ 416,466
Auxilliary Services Funds	\$ 281,659	\$ 340,463	\$ 430,609	\$ 375,694	\$ 55,670
Grant & Gift Funds	\$ 98,844	\$ 224,775	\$ 215,337	\$ 236,876	\$ 360,796
<u>0816CC St Dominic</u>	\$ 2,898	\$ 4,648	\$ 1,516	\$ 2,600	\$ 1,855
Auxilliary Services Funds	\$ -	\$ -	\$ -	\$ -	\$ -
Grant & Gift Funds	\$ 2,898	\$ 4,648	\$ 1,516	\$ 2,600	\$ 1,855
<u>0819CC St Mary-Berea</u>	\$ 280	\$ 229	\$ -	\$ -	\$ -
Auxilliary Services Funds	\$ -	\$ -	\$ -	\$ -	\$ -
Grant & Gift Funds	\$ 280	\$ 229	\$ -	\$ -	\$ -
<u>0820CC St Thomas More</u>	\$ 13,430	\$ 20,879	\$ 15,924	\$ 18,951	\$ 41,951
Auxilliary Services Funds	\$ -	\$ -	\$ -	\$ -	\$ -
Grant & Gift Funds	\$ 13,430	\$ 20,879	\$ 15,924	\$ 18,951	\$ 41,951
<u>0822CC Trinity</u>	\$ 10,626	\$ 7,380	\$ 29,872	\$ 43,900	\$ 76,247
Auxilliary Services Funds	\$ -	\$ -	\$ -	\$ -	\$ -
Grant & Gift Funds	\$ 10,626	\$ 7,380	\$ 29,872	\$ 43,900	\$ 76,247
<u>0824CC Bethany Lutheran</u>	\$ 3,220	\$ 5,264	\$ 2,468	\$ 5,040	\$ 6,086
Auxilliary Services Funds	\$ -	\$ -	\$ -	\$ -	\$ -
Grant & Gift Funds	\$ 3,220	\$ 5,264	\$ 2,468	\$ 5,040	\$ 6,086
<u>0825CC Bethel Christian Academy</u>	\$ -	\$ 2,019	\$ 4,076	\$ 5,269	\$ 8,315
Auxilliary Services Funds	\$ -	\$ -	\$ -	\$ -	\$ -
Grant & Gift Funds	\$ -	\$ 2,019	\$ 4,076	\$ 5,269	\$ 8,315
<u>0829CC John Paul II Academy</u>	\$ 956	\$ -	\$ -	\$ -	\$ -
Auxilliary Services Funds	\$ -	\$ -	\$ -	\$ -	\$ -
Grant & Gift Funds	\$ 956	\$ -	\$ -	\$ -	\$ -
<u>0830CC St Benedict</u>	\$ 876	\$ 1,968	\$ 1,584	\$ 3,500	\$ 4,200
Auxilliary Services Funds	\$ -	\$ -	\$ -	\$ -	\$ -
Grant & Gift Funds	\$ 876	\$ 1,968	\$ 1,584	\$ 3,500	\$ 4,200
<u>0850CC West Park Lutheran</u>	\$ 45,963	\$ 33,949	\$ 94,353	\$ 68,643	\$ 62,390
Auxilliary Services Funds	\$ 37,598	\$ 21,296	\$ 50,992	\$ 41,851	\$ 24,620
Grant & Gift Funds	\$ 8,365	\$ 12,653	\$ 43,361	\$ 26,792	\$ 37,770
<u>0887CC The Bridge Avenue School</u>	\$ -	\$ 9,302	\$ 11,676	\$ 23,519	\$ 35,976
Auxilliary Services Funds	\$ -	\$ 9,302	\$ 4,859	\$ 12,628	\$ 18,970
Grant & Gift Funds	\$ -	\$ -	\$ 6,817	\$ 10,891	\$ 17,006

Non-Public Schools

	2016 Actual	2017 Actual	2018 Actual	2019 Est. Actual	2020 Budget
<u>0899CC Ramah Junior Academy</u>	\$ 119,675	\$ 132,979	\$ 186,595	\$ 144,936	\$ 199,867
Auxilliary Services Funds	\$ 73,137	\$ 89,140	\$ 118,313	\$ 96,464	\$ 33,694
Grant & Gift Funds	\$ 46,538	\$ 43,839	\$ 68,282	\$ 48,472	\$ 166,173
<u>0956CC Al Ihsan Islamic School</u>	\$ 167,155	\$ 118,281	\$ 262,608	\$ 204,165	\$ 251,266
Auxilliary Services Funds	\$ 118,592	\$ 80,166	\$ 191,947	\$ 136,414	\$ 62,633
Grant & Gift Funds	\$ 48,563	\$ 38,114	\$ 70,661	\$ 67,751	\$ 188,633

Residential Schools

	2016 Actual	2017 Actual	2018 Actual	2019 Est. Actual	2020 Budget
<u>0085CC Children's Aid Society</u>	\$ 728,643	\$ 715,048	\$ 703,851	\$ 757,097	\$ 89,968
General Operating Fund	\$ 721,135	\$ 663,711	\$ 632,512	\$ 671,019	\$ -
Grant & Gift Funds	\$ 7,508	\$ 51,338	\$ 71,340	\$ 86,077	\$ 89,968
<u>0086CC Health Hill</u>	\$ -	\$ -	\$ -	\$ 196,091	\$ -
General Operating Fund	\$ 170,710	\$ 176,109	\$ 198,862	\$ 196,091	\$ -
Grant & Gift Funds	\$ -	\$ -	\$ -	\$ -	\$ -
<u>0091CC Cleveland Christian Home</u>	\$ 728,513	\$ 665,162	\$ 643,723	\$ 652,718	\$ 247,049
General Operating Fund	\$ 620,438	\$ 501,651	\$ 517,612	\$ 602,747	\$ -
Grant & Gift Funds	\$ 108,075	\$ 163,511	\$ 126,112	\$ 49,971	\$ 247,049
<u>0093CC Cleveland Clinic</u>	\$ 182,226	\$ 185,165	\$ 284,422	\$ 255,354	\$ -
General Operating Fund	\$ 182,226	\$ 185,165	\$ 284,422	\$ 255,354	\$ -
Grant & Gift Funds	\$ -	\$ -	\$ -	\$ -	\$ -
<u>0101CC In-Focus</u>	\$ 19,936	\$ 95	\$ 641	\$ 40,009	\$ 86,588
General Operating Fund	\$ -	\$ -	\$ -	\$ -	\$ -
Grant & Gift Funds	\$ 19,936	\$ 95	\$ 641	\$ 40,009	\$ 86,588
<u>0116CC Downtown Education Center</u>	\$ 1,349,405	\$ 1,853,910	\$ 2,494,427	\$ 3,060,233	\$ 2,128,494
General Operating Fund	\$ 1,040,865	\$ 1,390,177	\$ 1,880,827	\$ 2,383,475	\$ 1,878,980
Grant & Gift Funds	\$ 308,540	\$ 463,733	\$ 613,600	\$ 676,759	\$ 249,514
<u>0191CC Providence House</u>	\$ 4,757	\$ 2,180	\$ 14,008	\$ 12,917	\$ 23,898
General Operating Fund	\$ -	\$ -	\$ -	\$ -	\$ -
Grant & Gift Funds	\$ 4,757	\$ 2,180	\$ 14,008	\$ 12,917	\$ 23,898
<u>0290CC Jones Home</u>	\$ 2,928	\$ 71,854	\$ 128,534	\$ 98,880	\$ -
General Operating Fund	\$ 2,928	\$ 71,854	\$ 128,534	\$ 98,880	\$ -
Grant & Gift Funds	\$ -	\$ -	\$ -	\$ -	\$ -
<u>0366CC MetroHealth</u>	\$ 107,498	\$ 107,765	\$ 219,369	\$ -	\$ -
General Operating Fund	\$ 107,498	\$ 107,765	\$ 119,153	\$ -	\$ -
Grant & Gift Funds	\$ -	\$ -	\$ -	\$ -	\$ -
<u>0478CC Rainbow Babies and Childrens Hospital</u>	\$ 140,629	\$ 205,028	\$ 219,369	\$ 235,671	\$ -
General Operating Fund	\$ 140,629	\$ 205,028	\$ 219,369	\$ 235,671	\$ -
Grant & Gift Funds	\$ -	\$ -	\$ -	\$ -	\$ -

Promise Academy

	2016 Actual	2017 Actual	2018 Actual	2019 Est. Actual	2020 Budget
<u>0911CC Promise Academy</u>	\$ 2,269,636	\$ 1,683,650	\$ 46,267	\$ 5,923	\$ -
General Operating Fund	\$ 225,848	\$ 6,157	\$ 46,267	\$ 5,923	\$ -
Other Funds	\$ 2,043,788	\$ 1,677,493	\$ -	\$ -	\$ -

Board of Education & CEO



Cost Center	1001CC				
Cost Center Name	Chief Executive Officer				
	2016	2017	2018	2019	2020
	Actual	Actual	Actual	Est. Actual	Budget
General Operating Fund	\$ 1,576,858	\$ 1,574,336	\$ 1,216,974	\$ 1,635,740	\$ 1,420,468
<u>Administrative Costs</u>	\$ 1,576,858	\$ 1,574,336	\$ 1,216,974	\$ 1,635,740	\$ 1,420,468
100 - Salary & Wages	\$ 420,779	\$ 599,666	\$ 808,557	\$ 1,062,470	\$ 472,733
200 - Fringe Benefits	\$ 130,753	\$ 184,137	\$ 261,010	\$ 361,298	\$ 153,507
400 - Purchased Services	\$ 1,011,210	\$ 745,694	\$ 109,654	\$ 176,546	\$ 741,050
500 - Supplies & Materials	\$ 7,120	\$ 27,509	\$ 23,959	\$ 23,358	\$ 22,967
600 - Capital Outlay	\$ 4,833	\$ 5,678	\$ 11,345	\$ 4,668	\$ 14,717
800 - Other Uses of Funds	\$ 2,164	\$ 11,652	\$ 2,449	\$ 7,401	\$ 15,493
900 - Other	\$ -	\$ -	\$ -	\$ -	\$ -
<u>School Based Costs</u>	\$ -	\$ -	\$ -	\$ -	\$ -
100 - Salary & Wages	\$ -	\$ -	\$ -	\$ -	\$ -
200 - Fringe Benefits	\$ -	\$ -	\$ -	\$ -	\$ -
400 - Purchased Services	\$ -	\$ -	\$ -	\$ -	\$ -
500 - Supplies & Materials	\$ -	\$ -	\$ -	\$ -	\$ -
600 - Capital Outlay	\$ -	\$ -	\$ -	\$ -	\$ -
800 - Other Uses of Funds	\$ -	\$ -	\$ -	\$ -	\$ -
900 - Other	\$ -	\$ -	\$ -	\$ -	\$ -
Grant & Gift Funds	\$ -	\$ -	\$ 899,370	\$ 99,728	\$ 227,766

Cost Center	1002CC				
Cost Center Name	Policy and Labor Relations				
	2016	2017	2018	2019	2020
	Actual	Actual	Actual	Est. Actual	Budget
General Operating Fund	\$ 140,242	\$ 135,383	\$ 164,193	\$ 60,708	\$ 100,895
<u>Administrative Costs</u>	\$ 140,242	\$ 135,383	\$ 164,193	\$ 60,708	\$ 100,895
100 - Salary & Wages	\$ 91,000	\$ 84,932	\$ 115,956	\$ 32,671	\$ 54,142
200 - Fringe Benefits	\$ 36,610	\$ 31,759	\$ 41,799	\$ 3,198	\$ 18,354
400 - Purchased Services	\$ 11,065	\$ 18,466	\$ 5,717	\$ 17,092	\$ 21,983
500 - Supplies & Materials	\$ 1,567	\$ 226	\$ 721	\$ 6,129	\$ 5,571
600 - Capital Outlay	\$ -	\$ -	\$ -	\$ 1,618	\$ 748
800 - Other Uses of Funds	\$ -	\$ -	\$ -	\$ -	\$ 97
900 - Other	\$ -	\$ -	\$ -	\$ -	\$ -
<u>School Based Costs</u>	\$ -	\$ -	\$ -	\$ -	\$ -
100 - Salary & Wages	\$ -	\$ -	\$ -	\$ -	\$ -
200 - Fringe Benefits	\$ -	\$ -	\$ -	\$ -	\$ -
400 - Purchased Services	\$ -	\$ -	\$ -	\$ -	\$ -
500 - Supplies & Materials	\$ -	\$ -	\$ -	\$ -	\$ -
600 - Capital Outlay	\$ -	\$ -	\$ -	\$ -	\$ -
800 - Other Uses of Funds	\$ -	\$ -	\$ -	\$ -	\$ -
900 - Other	\$ -	\$ -	\$ -	\$ -	\$ -
Grant & Gift Funds	\$ -	\$ -	\$ 133	\$ -	\$ (133)

Cost Center Cost Center Name	1005CC Customer Experience				
	2016 Actual	2017 Actual	2018 Actual	2019 Est. Actual	2020 Budget
General Operating Fund	\$ -	\$ 210,069	\$ 504,215	\$ 521,291	\$ 349,452
<u>Administrative Costs</u>	\$ -	\$ 210,069	\$ 504,215	\$ 521,291	\$ 349,452
100 - Salary & Wages	\$ -	\$ 139,107	\$ 327,343	\$ 323,374	\$ 181,609
200 - Fringe Benefits	\$ -	\$ 47,269	\$ 123,267	\$ 113,066	\$ 86,203
400 - Purchased Services	\$ -	\$ 1,789	\$ 16,003	\$ 20,405	\$ 22,123
500 - Supplies & Materials	\$ -	\$ 19,229	\$ 31,869	\$ 60,704	\$ 46,952
600 - Capital Outlay	\$ -	\$ 2,674	\$ 4,882	\$ 2,617	\$ 10,181
800 - Other Uses of Funds	\$ -	\$ -	\$ 849	\$ 1,124	\$ 2,384
900 - Other	\$ -	\$ -	\$ -	\$ -	\$ -
<u>School Based Costs</u>	\$ -	\$ -	\$ -	\$ -	\$ -
100 - Salary & Wages	\$ -	\$ -	\$ -	\$ -	\$ -
200 - Fringe Benefits	\$ -	\$ -	\$ -	\$ -	\$ -
400 - Purchased Services	\$ -	\$ -	\$ -	\$ -	\$ -
500 - Supplies & Materials	\$ -	\$ -	\$ -	\$ -	\$ -
600 - Capital Outlay	\$ -	\$ -	\$ -	\$ -	\$ -
800 - Other Uses of Funds	\$ -	\$ -	\$ -	\$ -	\$ -
900 - Other	\$ -	\$ -	\$ -	\$ -	\$ -
Grant & Gift Funds	\$ -	\$ -	\$ -	\$ -	\$ -

Cost Center Cost Center Name	1301CC Board Office				
	2016 Actual	2017 Actual	2018 Actual	2019 Est. Actual	2020 Budget
General Operating Fund	\$ 268,390	\$ 281,254	\$ 271,632	\$ 258,565	\$ 168,300
<u>Administrative Costs</u>	\$ 268,390	\$ 281,254	\$ 271,632	\$ 258,565	\$ 168,300
100 - Salary & Wages	\$ 164,810	\$ 174,512	\$ 180,068	\$ 170,708	\$ 84,800
200 - Fringe Benefits	\$ 56,934	\$ 54,880	\$ 60,537	\$ 56,436	\$ 32,791
400 - Purchased Services	\$ 28,857	\$ 20,155	\$ 10,465	\$ 12,992	\$ 33,961
500 - Supplies & Materials	\$ 3,843	\$ 5,270	\$ 7,053	\$ 4,985	\$ 2,172
600 - Capital Outlay	\$ -	\$ 1,223	\$ -	\$ -	\$ -
800 - Other Uses of Funds	\$ 13,945	\$ 25,213	\$ 13,510	\$ 13,445	\$ 14,574
900 - Other	\$ -	\$ -	\$ -	\$ -	\$ -
<u>School Based Costs</u>	\$ -	\$ -	\$ -	\$ -	\$ -
100 - Salary & Wages	\$ -	\$ -	\$ -	\$ -	\$ -
200 - Fringe Benefits	\$ -	\$ -	\$ -	\$ -	\$ -
400 - Purchased Services	\$ -	\$ -	\$ -	\$ -	\$ -
500 - Supplies & Materials	\$ -	\$ -	\$ -	\$ -	\$ -
600 - Capital Outlay	\$ -	\$ -	\$ -	\$ -	\$ -
800 - Other Uses of Funds	\$ -	\$ -	\$ -	\$ -	\$ -
900 - Other	\$ -	\$ -	\$ -	\$ -	\$ -
Grant & Gift Funds	\$ 5,566	\$ 18,980	\$ 4,960	\$ 10,110	\$ 26,359

Communications



Cost Center	1501CC				
Cost Center Name	District Communications				
	2016	2017	2018	2019	2020
	Actual	Actual	Actual	Est. Actual	Budget
General Operating Fund	\$ 1,400,305	\$ 1,518,796	\$ 1,871,107	\$ 1,698,897	\$ 1,528,513
<u>Administrative Costs</u>	\$ 1,400,305	\$ 1,518,796	\$ 1,871,107	\$ 1,698,897	\$ 1,528,513
100 - Salary & Wages	\$ 775,453	\$ 842,424	\$ 947,921	\$ 844,195	\$ 478,886
200 - Fringe Benefits	\$ 280,107	\$ 288,195	\$ 330,624	\$ 264,107	\$ 219,678
400 - Purchased Services	\$ 267,623	\$ 336,564	\$ 388,536	\$ 389,908	\$ 561,837
500 - Supplies & Materials	\$ 19,264	\$ 16,487	\$ 191,187	\$ 190,860	\$ 248,312
600 - Capital Outlay	\$ 56,611	\$ 33,097	\$ 11,793	\$ 1,628	\$ 12,286
800 - Other Uses of Funds	\$ 1,247	\$ 2,030	\$ 1,046	\$ 8,199	\$ 7,513
900 - Other	\$ -	\$ -	\$ -	\$ -	\$ -
<u>School Based Costs</u>	\$ -	\$ -	\$ -	\$ -	\$ -
100 - Salary & Wages	\$ -	\$ -	\$ -	\$ -	\$ -
200 - Fringe Benefits	\$ -	\$ -	\$ -	\$ -	\$ -
400 - Purchased Services	\$ -	\$ -	\$ -	\$ -	\$ -
500 - Supplies & Materials	\$ -	\$ -	\$ -	\$ -	\$ -
600 - Capital Outlay	\$ -	\$ -	\$ -	\$ -	\$ -
800 - Other Uses of Funds	\$ -	\$ -	\$ -	\$ -	\$ -
900 - Other	\$ -	\$ -	\$ -	\$ -	\$ -
Grant & Gift Funds	\$ -	\$ -	\$ 185,383	\$ 7,231	\$ 37,265

School Support – Academics



Cost Center	2001CC					
Cost Center Name	Chief Academic Officer					
	2016	2017	2018	2019	2020	
	Actual	Actual	Actual	Est. Actual	Budget	
General Operating Fund	\$ 773,063	\$ 803,841	\$ 893,351	\$ 559,504	\$ 279,476	
<u>Administrative Costs</u>	\$ 773,063	\$ 803,841	\$ 893,351	\$ 559,504	\$ 279,476	
100 - Salary & Wages	\$ 533,666	\$ 585,623	\$ 675,256	\$ 438,894	\$ 169,487	
200 - Fringe Benefits	\$ 176,719	\$ 177,523	\$ 177,143	\$ 112,558	\$ 84,178	
400 - Purchased Services	\$ 47,167	\$ 40,695	\$ 18,112	\$ 736	\$ 19,024	
500 - Supplies & Materials	\$ 15,241	\$ -	\$ 22,519	\$ 5,816	\$ 4,219	
600 - Capital Outlay	\$ 270	\$ -	\$ -	\$ -	\$ 1,284	
800 - Other Uses of Funds	\$ -	\$ -	\$ 322	\$ 1,500	\$ 1,284	
900 - Other	\$ -	\$ -	\$ -	\$ -	\$ -	
<u>School Based Costs</u>	\$ -	\$ -	\$ -	\$ -	\$ -	
100 - Salary & Wages	\$ -	\$ -	\$ -	\$ -	\$ -	
200 - Fringe Benefits	\$ -	\$ -	\$ -	\$ -	\$ -	
400 - Purchased Services	\$ -	\$ -	\$ -	\$ -	\$ -	
500 - Supplies & Materials	\$ -	\$ -	\$ -	\$ -	\$ -	
600 - Capital Outlay	\$ -	\$ -	\$ -	\$ -	\$ -	
800 - Other Uses of Funds	\$ -	\$ -	\$ -	\$ -	\$ -	
900 - Other	\$ -	\$ -	\$ -	\$ -	\$ -	
Grant & Gift Funds	\$ 50,204	\$ 4,889	\$ 99,959	\$ 16,097	\$ 66,852	

Cost Center Cost Center Name	2002CC Arts Education				
	2016 Actual	2017 Actual	2018 Actual	2019 Est. Actual	2020 Budget
General Operating Fund	\$ 428,069	\$ 457,419	\$ 426,716	\$ 508,715	\$ 335,666
<u>Administrative Costs</u>	\$ 428,069	\$ 457,419	\$ 426,716	\$ 508,715	\$ 335,666
100 - Salary & Wages	\$ 205,911	\$ 223,878	\$ 160,289	\$ 137,231	\$ 66,742
200 - Fringe Benefits	\$ 52,191	\$ 62,162	\$ 56,619	\$ 45,066	\$ 29,771
400 - Purchased Services	\$ 168,454	\$ 163,990	\$ 201,089	\$ 300,421	\$ 229,429
500 - Supplies & Materials	\$ 1,513	\$ 701	\$ 8,719	\$ 25,746	\$ 6,512
600 - Capital Outlay	\$ -	\$ 6,689	\$ -	\$ -	\$ 3,212
800 - Other Uses of Funds	\$ -	\$ -	\$ -	\$ 250	\$ -
900 - Other	\$ -	\$ -	\$ -	\$ -	\$ -
<u>School Based Costs</u>	\$ -	\$ -	\$ -	\$ -	\$ -
100 - Salary & Wages	\$ -	\$ -	\$ -	\$ -	\$ -
200 - Fringe Benefits	\$ -	\$ -	\$ -	\$ -	\$ -
400 - Purchased Services	\$ -	\$ -	\$ -	\$ -	\$ -
500 - Supplies & Materials	\$ -	\$ -	\$ -	\$ -	\$ -
600 - Capital Outlay	\$ -	\$ -	\$ -	\$ -	\$ -
800 - Other Uses of Funds	\$ -	\$ -	\$ -	\$ -	\$ -
900 - Other	\$ -	\$ -	\$ -	\$ -	\$ -
Grant & Gift Funds	\$ -	\$ -	\$ 529,978	\$ 1,040,998	\$ 372,246

Cost Center	2003CC				
Cost Center Name	Multilingual-Multicultural Education				
	2016	2017	2018	2019	2020
	Actual	Actual	Actual	Est. Actual	Budget
General Operating Fund	\$ 394,808	\$ 812,188	\$ 1,291,484	\$ 1,176,944	\$ 757,881
<u>Administrative Costs</u>	\$ 394,808	\$ 812,188	\$ 1,291,484	\$ 1,176,944	\$ 757,881
100 - Salary & Wages	\$ 275,650	\$ 554,571	\$ 835,038	\$ 708,423	\$ 425,000
200 - Fringe Benefits	\$ 109,301	\$ 216,122	\$ 371,787	\$ 318,105	\$ 210,661
400 - Purchased Services	\$ 5,457	\$ 15,060	\$ 36,331	\$ 101,149	\$ 80,061
500 - Supplies & Materials	\$ 3,269	\$ 12,540	\$ 41,706	\$ 29,675	\$ 29,752
600 - Capital Outlay	\$ 931	\$ 12,948	\$ 5,790	\$ 17,906	\$ 11,444
800 - Other Uses of Funds	\$ 200	\$ 948	\$ 832	\$ 1,687	\$ 963
900 - Other	\$ -	\$ -	\$ -	\$ -	\$ -
<u>School Based Costs</u>	\$ -	\$ -	\$ -	\$ -	\$ -
100 - Salary & Wages	\$ -	\$ -	\$ -	\$ -	\$ -
200 - Fringe Benefits	\$ -	\$ -	\$ -	\$ -	\$ -
400 - Purchased Services	\$ -	\$ -	\$ -	\$ -	\$ -
500 - Supplies & Materials	\$ -	\$ -	\$ -	\$ -	\$ -
600 - Capital Outlay	\$ -	\$ -	\$ -	\$ -	\$ -
800 - Other Uses of Funds	\$ -	\$ -	\$ -	\$ -	\$ -
900 - Other	\$ -	\$ -	\$ -	\$ -	\$ -
Grant & Gift Funds	\$ 48,204	\$ 384,630	\$ 643,478	\$ 3,100,108	\$ 617,285

Cost Center	2004CC					
Cost Center Name	Gifted and Talented Service					
	2016	2017	2018	2019	2020	
	Actual	Actual	Actual	Est. Actual	Budget	
General Operating Fund	\$ 2,601,649	\$ 3,138,941	\$ 3,628,380	\$ 3,318,732	\$ 2,106,250	
<u>Administrative Costs</u>	\$ 616,968	\$ 1,199,825	\$ 1,607,290	\$ 1,672,247	\$ 1,971,138	
100 - Salary & Wages	\$ 417,989	\$ 842,645	\$ 1,124,065	\$ 1,134,887	\$ 1,341,813	
200 - Fringe Benefits	\$ 171,569	\$ 309,294	\$ 422,418	\$ 401,696	\$ 494,214	
400 - Purchased Services	\$ 4,859	\$ 16,374	\$ 23,523	\$ 73,066	\$ 17,665	
500 - Supplies & Materials	\$ 22,551	\$ 7,960	\$ 32,851	\$ 61,936	\$ 113,402	
600 - Capital Outlay	\$ -	\$ 8,091	\$ 4,433	\$ -	\$ 3,531	
800 - Other Uses of Funds	\$ -	\$ 15,462	\$ -	\$ 662	\$ 514	
900 - Other	\$ -	\$ -	\$ -	\$ -	\$ -	
<u>School Based Costs</u>	\$ 1,984,681	\$ 1,939,115	\$ 2,021,090	\$ 1,646,486	\$ 135,112	
100 - Salary & Wages	\$ 1,396,003	\$ 1,398,148	\$ 1,461,249	\$ 1,217,892	\$ -	
200 - Fringe Benefits	\$ 588,678	\$ 540,968	\$ 559,840	\$ 428,594	\$ -	
400 - Purchased Services	\$ -	\$ -	\$ -	\$ -	\$ 17,665	
500 - Supplies & Materials	\$ -	\$ -	\$ -	\$ -	\$ 113,402	
600 - Capital Outlay	\$ -	\$ -	\$ -	\$ -	\$ 3,531	
800 - Other Uses of Funds	\$ -	\$ -	\$ -	\$ -	\$ 514	
900 - Other	\$ -	\$ -	\$ -	\$ -	\$ -	
Grant & Gift Funds	\$ -	\$ -	\$ 130	\$ -	\$ -	

Cost Center	2005CC				
Cost Center Name	Career and Technical Education				
	2016 Actual	2017 Actual	2018 Actual	2019 Est. Actual	2020 Budget
General Operating Fund	\$ 1,142,784	\$ 1,294,680	\$ 1,297,888	\$ 1,000,511	\$ 740,710
<u>Administrative Costs</u>	\$ 1,142,784	\$ 1,294,680	\$ 1,297,888	\$ 1,000,511	\$ 740,710
100 - Salary & Wages	\$ 17,503	\$ 59,098	\$ 218,797	\$ 238,896	\$ 70,278
200 - Fringe Benefits	\$ 4,124	\$ 11,782	\$ 56,291	\$ 67,686	\$ 30,362
400 - Purchased Services	\$ 631,294	\$ 765,076	\$ 635,179	\$ 368,793	\$ 336,299
500 - Supplies & Materials	\$ 452,701	\$ 263,940	\$ 275,930	\$ 197,958	\$ 165,617
600 - Capital Outlay	\$ 5,819	\$ 110,294	\$ 58,450	\$ 12,081	\$ 53,947
800 - Other Uses of Funds	\$ 31,343	\$ 84,488	\$ 53,241	\$ 115,097	\$ 84,207
900 - Other	\$ -	\$ -	\$ -	\$ -	\$ -
<u>School Based Costs</u>	\$ -	\$ -	\$ -	\$ -	\$ -
100 - Salary & Wages	\$ -	\$ -	\$ -	\$ -	\$ -
200 - Fringe Benefits	\$ -	\$ -	\$ -	\$ -	\$ -
400 - Purchased Services	\$ -	\$ -	\$ -	\$ -	\$ -
500 - Supplies & Materials	\$ -	\$ -	\$ -	\$ -	\$ -
600 - Capital Outlay	\$ -	\$ -	\$ -	\$ -	\$ -
800 - Other Uses of Funds	\$ -	\$ -	\$ -	\$ -	\$ -
900 - Other	\$ -	\$ -	\$ -	\$ -	\$ -
Grant & Gift Funds	\$ 1,125,207	\$ 865,167	\$ 1,365,362	\$ 1,741,224	\$ 2,492,193

Cost Center	2006CC				
Cost Center Name	Special Education Vocational Career Transition				
	2016 Actual	2017 Actual	2018 Actual	2019 Est. Actual	2020 Budget
General Operating Fund	\$ 1,187,781	\$ 1,235,468	\$ 1,412,929	\$ 1,425,906	\$ 719,997
<u>Administrative Costs</u>	\$ 1,187,781	\$ 1,235,468	\$ 1,412,929	\$ 1,425,906	\$ 719,997
100 - Salary & Wages	\$ 856,000	\$ 904,140	\$ 1,021,199	\$ 1,033,879	\$ 517,509
200 - Fringe Benefits	\$ 317,539	\$ 321,951	\$ 388,107	\$ 388,365	\$ 198,187
400 - Purchased Services	\$ 10,576	\$ 9,377	\$ 3,520	\$ 3,662	\$ 4,301
500 - Supplies & Materials	\$ 3,666	\$ -	\$ 104	\$ -	\$ -
600 - Capital Outlay	\$ -	\$ -	\$ -	\$ -	\$ -
800 - Other Uses of Funds	\$ -	\$ -	\$ -	\$ -	\$ -
900 - Other	\$ -	\$ -	\$ -	\$ -	\$ -
<u>School Based Costs</u>	\$ -	\$ -	\$ -	\$ -	\$ -
100 - Salary & Wages	\$ -	\$ -	\$ -	\$ -	\$ -
200 - Fringe Benefits	\$ -	\$ -	\$ -	\$ -	\$ -
400 - Purchased Services	\$ -	\$ -	\$ -	\$ -	\$ -
500 - Supplies & Materials	\$ -	\$ -	\$ -	\$ -	\$ -
600 - Capital Outlay	\$ -	\$ -	\$ -	\$ -	\$ -
800 - Other Uses of Funds	\$ -	\$ -	\$ -	\$ -	\$ -
900 - Other	\$ -	\$ -	\$ -	\$ -	\$ -
Grant & Gift Funds	\$ -	\$ -	\$ 177,462	\$ 293,576	\$ 97,369

Cost Center Cost Center Name	2007CC Nursing Services				
	2016 Actual	2017 Actual	2018 Actual	2019 Est. Actual	2020 Budget
General Operating Fund	\$ 3,425,816	\$ 3,861,961	\$ 4,797,647	\$ 5,047,644	\$ 2,488,636
<u>Administrative Costs</u>	\$ 3,425,816	\$ 3,861,961	\$ 4,797,647	\$ 5,047,644	\$ 2,488,636
100 - Salary & Wages	\$ 2,430,408	\$ 2,800,320	\$ 3,436,665	\$ 3,665,401	\$ 1,725,855
200 - Fringe Benefits	\$ 973,986	\$ 1,051,416	\$ 1,356,257	\$ 1,377,579	\$ 740,825
400 - Purchased Services	\$ 2,557	\$ 4,605	\$ 2,419	\$ 4,664	\$ 2,696
500 - Supplies & Materials	\$ 1,819	\$ 226	\$ 2,307	\$ -	\$ 19,260
600 - Capital Outlay	\$ 17,046	\$ 5,394	\$ -	\$ -	\$ -
800 - Other Uses of Funds	\$ -	\$ -	\$ -	\$ -	\$ -
900 - Other	\$ -	\$ -	\$ -	\$ -	\$ -
<u>School Based Costs</u>	\$ -	\$ -	\$ -	\$ -	\$ -
100 - Salary & Wages	\$ -	\$ -	\$ -	\$ -	\$ -
200 - Fringe Benefits	\$ -	\$ -	\$ -	\$ -	\$ -
400 - Purchased Services	\$ -	\$ -	\$ -	\$ -	\$ -
500 - Supplies & Materials	\$ -	\$ -	\$ -	\$ -	\$ -
600 - Capital Outlay	\$ -	\$ -	\$ -	\$ -	\$ -
800 - Other Uses of Funds	\$ -	\$ -	\$ -	\$ -	\$ -
900 - Other	\$ -	\$ -	\$ -	\$ -	\$ -
Grant & Gift Funds	\$ -	\$ -	\$ 7,540	\$ 560	\$ 7,544

Cost Center	2008CC					
Cost Center Name	State and Federal Programs					
	2016	2017	2018	2019	2020	
	Actual	Actual	Actual	Est. Actual	Budget	
General Operating Fund	\$ 32,437	\$ 333,863	\$ 1,169,786	\$ 3,418,013	\$ 4,574,001	
<u>Administrative Costs</u>	\$ 32,437	\$ 333,863	\$ 1,169,786	\$ 3,418,013	\$ 4,574,001	
100 - Salary & Wages	\$ 7,203	\$ 81,418	\$ 171,752	\$ 279,190	\$ 95,844	
200 - Fringe Benefits	\$ 2,685	\$ 27,884	\$ 57,067	\$ 101,808	\$ 53,254	
400 - Purchased Services	\$ 14,594	\$ 20,491	\$ 682,644	\$ 2,143,387	\$ 3,438,925	
500 - Supplies & Materials	\$ 5,394	\$ 4,453	\$ 129,751	\$ 690,464	\$ 831,590	
600 - Capital Outlay	\$ 2,445	\$ 199,477	\$ 128,572	\$ 201,393	\$ 152,995	
800 - Other Uses of Funds	\$ 117	\$ 140	\$ -	\$ 1,770	\$ 1,393	
900 - Other	\$ -	\$ -	\$ -	\$ -	\$ -	
<u>School Based Costs</u>	\$ -	\$ -	\$ -	\$ -	\$ -	
100 - Salary & Wages	\$ -	\$ -	\$ -	\$ -	\$ -	
200 - Fringe Benefits	\$ -	\$ -	\$ -	\$ -	\$ -	
400 - Purchased Services	\$ -	\$ -	\$ -	\$ -	\$ -	
500 - Supplies & Materials	\$ -	\$ -	\$ -	\$ -	\$ -	
600 - Capital Outlay	\$ -	\$ -	\$ -	\$ -	\$ -	
800 - Other Uses of Funds	\$ -	\$ -	\$ -	\$ -	\$ -	
900 - Other	\$ -	\$ -	\$ -	\$ -	\$ -	
Grant & Gift Funds	\$ 2,981,469	\$ 8,136	\$ 5,632,355	\$ 5,091,392	\$ 2,997,623	

Cost Center	2009CC				
Cost Center Name	Curriculum and Instruction				
	2016	2017	2018	2019	2020
	Actual	Actual	Actual	Est. Actual	Budget
General Operating Fund	\$ 579,792	\$ 1,000,017	\$ 3,372,351	\$ 2,501,419	\$ 1,087,194
<u>Administrative Costs</u>	\$ 579,792	\$ 1,000,017	\$ 3,372,351	\$ 2,501,419	\$ 1,087,194
100 - Salary & Wages	\$ 373,031	\$ 480,728	\$ 938,848	\$ 1,108,608	\$ 515,745
200 - Fringe Benefits	\$ 137,870	\$ 156,659	\$ 312,111	\$ 360,798	\$ 207,205
400 - Purchased Services	\$ 48,386	\$ 350,414	\$ 296,276	\$ 388,387	\$ 233,576
500 - Supplies & Materials	\$ 11,734	\$ 12,216	\$ 1,818,115	\$ 622,549	\$ 119,584
600 - Capital Outlay	\$ 8,672	\$ -	\$ 1,677	\$ 10,768	\$ 5,446
800 - Other Uses of Funds	\$ 100	\$ -	\$ 5,324	\$ 10,308	\$ 5,639
900 - Other	\$ -	\$ -	\$ -	\$ -	\$ -
<u>School Based Costs</u>	\$ -	\$ -	\$ -	\$ -	\$ -
100 - Salary & Wages	\$ -	\$ -	\$ -	\$ -	\$ -
200 - Fringe Benefits	\$ -	\$ -	\$ -	\$ -	\$ -
400 - Purchased Services	\$ -	\$ -	\$ -	\$ -	\$ -
500 - Supplies & Materials	\$ -	\$ -	\$ -	\$ -	\$ -
600 - Capital Outlay	\$ -	\$ -	\$ -	\$ -	\$ -
800 - Other Uses of Funds	\$ -	\$ -	\$ -	\$ -	\$ -
900 - Other	\$ -	\$ -	\$ -	\$ -	\$ -
Grant & Gift Funds	\$ 15,383	\$ 412,233	\$ 3,917,773	\$ 1,794,202	\$ 4,489,135

Cost Center	2010CC				
Cost Center Name	Third Grade Guarantee				
	2016	2017	2018	2019	2020
	Actual	Actual	Actual	Est. Actual	Budget
General Operating Fund	\$ 122,387	\$ 44,441	\$ 158,026	\$ 274,903	\$ 13,716
<u>Administrative Costs</u>	\$ 122,387	\$ 44,441	\$ 158,026	\$ 274,903	\$ 13,716
100 - Salary & Wages	\$ 6,172	\$ 741	\$ 16,744	\$ 83,025	\$ -
200 - Fringe Benefits	\$ 1,133	\$ 131	\$ 6,621	\$ 26,083	\$ -
400 - Purchased Services	\$ 80,883	\$ 17,957	\$ 57,354	\$ 88,474	\$ 12,926
500 - Supplies & Materials	\$ 34,199	\$ 25,612	\$ 71,746	\$ 77,321	\$ 789
600 - Capital Outlay	\$ -	\$ -	\$ 5,561	\$ -	\$ -
800 - Other Uses of Funds	\$ -	\$ -	\$ -	\$ -	\$ -
900 - Other	\$ -	\$ -	\$ -	\$ -	\$ -
<u>School Based Costs</u>	\$ -	\$ -	\$ -	\$ -	\$ -
100 - Salary & Wages	\$ -	\$ -	\$ -	\$ -	\$ -
200 - Fringe Benefits	\$ -	\$ -	\$ -	\$ -	\$ -
400 - Purchased Services	\$ -	\$ -	\$ -	\$ -	\$ -
500 - Supplies & Materials	\$ -	\$ -	\$ -	\$ -	\$ -
600 - Capital Outlay	\$ -	\$ -	\$ -	\$ -	\$ -
800 - Other Uses of Funds	\$ -	\$ -	\$ -	\$ -	\$ -
900 - Other	\$ -	\$ -	\$ -	\$ -	\$ -
Grant & Gift Funds	\$ -	\$ -	\$ 178,668	\$ 158,858	\$ 21,030

Cost Center Cost Center Name	2011CC City Arts Education				
	2016 Actual	2017 Actual	2018 Actual	2019 Est. Actual	2020 Budget
General Operating Fund	\$ 226,773	\$ 240,027	\$ 227,883	\$ 196,563	\$ 168,184
<u>Administrative Costs</u>	\$ 226,773	\$ 240,027	\$ 227,883	\$ 196,563	\$ 168,184
100 - Salary & Wages	\$ -	\$ -	\$ -	\$ -	\$ -
200 - Fringe Benefits	\$ -	\$ -	\$ -	\$ -	\$ -
400 - Purchased Services	\$ 207,252	\$ 213,422	\$ 185,855	\$ 148,797	\$ 120,662
500 - Supplies & Materials	\$ 13,903	\$ 19,204	\$ 42,027	\$ 47,766	\$ 47,523
600 - Capital Outlay	\$ 5,618	\$ 7,401	\$ -	\$ -	\$ -
800 - Other Uses of Funds	\$ -	\$ -	\$ -	\$ -	\$ -
900 - Other	\$ -	\$ -	\$ -	\$ -	\$ -
<u>School Based Costs</u>	\$ -	\$ -	\$ -	\$ -	\$ -
100 - Salary & Wages	\$ -	\$ -	\$ -	\$ -	\$ -
200 - Fringe Benefits	\$ -	\$ -	\$ -	\$ -	\$ -
400 - Purchased Services	\$ -	\$ -	\$ -	\$ -	\$ -
500 - Supplies & Materials	\$ -	\$ -	\$ -	\$ -	\$ -
600 - Capital Outlay	\$ -	\$ -	\$ -	\$ -	\$ -
800 - Other Uses of Funds	\$ -	\$ -	\$ -	\$ -	\$ -
900 - Other	\$ -	\$ -	\$ -	\$ -	\$ -
Grant & Gift Funds	\$ -	\$ -	\$ 77,181	\$ 61,250	\$ 62,842

Cost Center Cost Center Name	2012CC City Extracurricular Central				
	2016 Actual	2017 Actual	2018 Actual	2019 Est. Actual	2020 Budget
General Operating Fund	\$ 427,884	\$ 124,545	\$ 221,072	\$ 245,755	\$ 596,517
<u>Administrative Costs</u>	\$ 427,884	\$ 124,545	\$ 221,072	\$ 245,755	\$ 596,517
100 - Salary & Wages	\$ 660	\$ -	\$ -	\$ -	\$ 132,757
200 - Fringe Benefits	\$ 116	\$ -	\$ -	\$ -	\$ 22,157
400 - Purchased Services	\$ 422,692	\$ 121,502	\$ 219,327	\$ 240,276	\$ 132,927
500 - Supplies & Materials	\$ -	\$ -	\$ 902	\$ 4,571	\$ 4,013
600 - Capital Outlay	\$ 1,985	\$ 253	\$ -	\$ -	\$ -
800 - Other Uses of Funds	\$ 2,431	\$ 2,789	\$ 842	\$ 908	\$ 304,664
900 - Other	\$ -	\$ -	\$ -	\$ -	\$ -
<u>School Based Costs</u>	\$ -	\$ -	\$ -	\$ -	\$ -
100 - Salary & Wages	\$ -	\$ -	\$ -	\$ -	\$ -
200 - Fringe Benefits	\$ -	\$ -	\$ -	\$ -	\$ -
400 - Purchased Services	\$ -	\$ -	\$ -	\$ -	\$ -
500 - Supplies & Materials	\$ -	\$ -	\$ -	\$ -	\$ -
600 - Capital Outlay	\$ -	\$ -	\$ -	\$ -	\$ -
800 - Other Uses of Funds	\$ -	\$ -	\$ -	\$ -	\$ -
900 - Other	\$ -	\$ -	\$ -	\$ -	\$ -
Grant & Gift Funds	\$ -	\$ -	\$ -	\$ 62,343	\$ (62,343)

Cost Center	2013CC					
Cost Center Name	Extracurricular Activities					
	2016	2017	2018	2019	2020	
	Actual	Actual	Actual	Est. Actual	Budget	
General Operating Fund	\$ 406,659	\$ 348,803	\$ 379,490	\$ 337,939	\$ 186,622	
<u>Administrative Costs</u>	\$ 406,659	\$ 348,803	\$ 379,490	\$ 337,939	\$ 186,622	
100 - Salary & Wages	\$ 284,220	\$ 244,694	\$ 249,572	\$ 225,861	\$ 101,355	
200 - Fringe Benefits	\$ 89,668	\$ 77,241	\$ 96,006	\$ 77,245	\$ 44,865	
400 - Purchased Services	\$ 30,980	\$ 23,721	\$ 25,842	\$ 19,657	\$ 25,074	
500 - Supplies & Materials	\$ 856	\$ 938	\$ 3,450	\$ 8,779	\$ 5,842	
600 - Capital Outlay	\$ 498	\$ 316	\$ 843	\$ 3,201	\$ 7,072	
800 - Other Uses of Funds	\$ 438	\$ 1,896	\$ 3,778	\$ 3,197	\$ 2,415	
900 - Other	\$ -	\$ -	\$ -	\$ -	\$ -	
<u>School Based Costs</u>	\$ -	\$ -	\$ -	\$ -	\$ -	
100 - Salary & Wages	\$ -	\$ -	\$ -	\$ -	\$ -	
200 - Fringe Benefits	\$ -	\$ -	\$ -	\$ -	\$ -	
400 - Purchased Services	\$ -	\$ -	\$ -	\$ -	\$ -	
500 - Supplies & Materials	\$ -	\$ -	\$ -	\$ -	\$ -	
600 - Capital Outlay	\$ -	\$ -	\$ -	\$ -	\$ -	
800 - Other Uses of Funds	\$ -	\$ -	\$ -	\$ -	\$ -	
900 - Other	\$ -	\$ -	\$ -	\$ -	\$ -	
Grant & Gift Funds	\$ 35,902	\$ 12,865	\$ 11,237	\$ 12,732	\$ (17,276)	

Cost Center Cost Center Name	2014CC Interscholastic Athletics				
	2016 Actual	2017 Actual	2018 Actual	2019 Est. Actual	2020 Budget
General Operating Fund	\$ 2,895,656	\$ 2,778,713	\$ 2,939,591	\$ 2,672,112	\$ 2,286,130
<u>Administrative Costs</u>	\$ 2,469,009	\$ 2,396,738	\$ 2,476,277	\$ 2,147,659	\$ 1,648,569
100 - Salary & Wages	\$ 408,671	\$ 402,182	\$ 446,044	\$ 411,106	\$ 150,081
200 - Fringe Benefits	\$ 133,887	\$ 163,204	\$ 198,845	\$ 194,200	\$ 52,994
400 - Purchased Services	\$ 1,791,926	\$ 1,708,220	\$ 1,741,749	\$ 1,354,706	\$ 1,297,855
500 - Supplies & Materials	\$ 40,715	\$ 20,215	\$ 54,881	\$ 146,842	\$ 100,326
600 - Capital Outlay	\$ 24,480	\$ 33,524	\$ 9,976	\$ 13,175	\$ 21,948
800 - Other Uses of Funds	\$ 69,330	\$ 69,393	\$ 24,783	\$ 27,630	\$ 25,364
900 - Other	\$ -	\$ -	\$ -	\$ -	\$ -
<u>School Based Costs</u>	\$ 426,647	\$ 381,975	\$ 463,314	\$ 524,452	\$ 637,561
100 - Salary & Wages	\$ 87,039	\$ 22,690	\$ -	\$ 35,546	\$ 132,757
200 - Fringe Benefits	\$ 25,671	\$ 8,319	\$ -	\$ 8,808	\$ 22,157
400 - Purchased Services	\$ 204,143	\$ 221,102	\$ 331,187	\$ 391,149	\$ 149,040
500 - Supplies & Materials	\$ 78,210	\$ 84,392	\$ 121,128	\$ 87,904	\$ 19,610
600 - Capital Outlay	\$ 31,584	\$ 45,472	\$ 9,551	\$ -	\$ 9,320
800 - Other Uses of Funds	\$ -	\$ -	\$ 1,447	\$ 1,046	\$ 304,679
900 - Other	\$ -	\$ -	\$ -	\$ -	\$ -
Grant & Gift Funds	\$ -	\$ -	\$ 127,738	\$ 191,622	\$ 336,692

Cost Center Cost Center Name	2015CC Academic Leadership Team				
	2016 Actual	2017 Actual	2018 Actual	2019 Est. Actual	2020 Budget
General Operating Fund	\$ 10,219,837	\$ 8,527,244	\$ 5,429,640	\$ 5,043,394	\$ 2,069,915
<u>Administrative Costs</u>	\$ 10,219,837	\$ 8,527,244	\$ 5,429,640	\$ 5,043,394	\$ 2,069,915
100 - Salary & Wages	\$ 4,109,868	\$ 3,702,456	\$ 3,707,181	\$ 3,771,208	\$ 1,437,224
200 - Fringe Benefits	\$ 1,414,030	\$ 1,220,835	\$ 1,145,394	\$ 1,157,827	\$ 519,471
400 - Purchased Services	\$ 3,311,321	\$ 3,807,162	\$ 517,511	\$ 56,433	\$ 62,611
500 - Supplies & Materials	\$ 1,360,042	\$ (229,263)	\$ 41,288	\$ 56,917	\$ 45,186
600 - Capital Outlay	\$ 19,089	\$ 8,048	\$ 8,868	\$ -	\$ 2,659
800 - Other Uses of Funds	\$ 5,488	\$ 18,005	\$ 9,398	\$ 1,009	\$ 2,763
900 - Other	\$ -	\$ -	\$ -	\$ -	\$ -
<u>School Based Costs</u>	\$ -	\$ -	\$ -	\$ -	\$ -
100 - Salary & Wages	\$ -	\$ -	\$ -	\$ -	\$ -
200 - Fringe Benefits	\$ -	\$ -	\$ -	\$ -	\$ -
400 - Purchased Services	\$ -	\$ -	\$ -	\$ -	\$ -
500 - Supplies & Materials	\$ -	\$ -	\$ -	\$ -	\$ -
600 - Capital Outlay	\$ -	\$ -	\$ -	\$ -	\$ -
800 - Other Uses of Funds	\$ -	\$ -	\$ -	\$ -	\$ -
900 - Other	\$ -	\$ -	\$ -	\$ -	\$ -
Grant & Gift Funds	\$ -	\$ -	\$ 1,551,168	\$ 1,327,171	\$ 1,643,861

Cost Center Cost Center Name	2016CC Admissions and Attendance				
	2016 Actual	2017 Actual	2018 Actual	2019 Est. Actual	2020 Budget
General Operating Fund	\$ 923,636	\$ 850,387	\$ 1,299,048	\$ 1,133,757	\$ 471,642
<u>Administrative Costs</u>	\$ 923,636	\$ 850,387	\$ 1,299,048	\$ 1,133,757	\$ 471,642
100 - Salary & Wages	\$ 601,936	\$ 571,988	\$ 906,112	\$ 768,978	\$ 275,282
200 - Fringe Benefits	\$ 296,240	\$ 265,155	\$ 359,163	\$ 340,822	\$ 176,341
400 - Purchased Services	\$ 16,000	\$ 7,555	\$ 17,744	\$ 11,730	\$ 16,078
500 - Supplies & Materials	\$ 5,861	\$ 2,791	\$ 9,766	\$ 12,228	\$ 3,942
600 - Capital Outlay	\$ 3,600	\$ 2,899	\$ 6,154	\$ -	\$ -
800 - Other Uses of Funds	\$ -	\$ -	\$ 108	\$ -	\$ -
900 - Other	\$ -	\$ -	\$ -	\$ -	\$ -
<u>School Based Costs</u>	\$ -	\$ -	\$ -	\$ -	\$ -
100 - Salary & Wages	\$ -	\$ -	\$ -	\$ -	\$ -
200 - Fringe Benefits	\$ -	\$ -	\$ -	\$ -	\$ -
400 - Purchased Services	\$ -	\$ -	\$ -	\$ -	\$ -
500 - Supplies & Materials	\$ -	\$ -	\$ -	\$ -	\$ -
600 - Capital Outlay	\$ -	\$ -	\$ -	\$ -	\$ -
800 - Other Uses of Funds	\$ -	\$ -	\$ -	\$ -	\$ -
900 - Other	\$ -	\$ -	\$ -	\$ -	\$ -
Grant & Gift Funds	\$ -	\$ -	\$ 58,182	\$ 54,637	\$ 1,161

Cost Center	2018CC				
Cost Center Name	Professional Development				
	2016 Actual	2017 Actual	2018 Actual	2019 Est. Actual	2020 Budget
General Operating Fund	\$ 164,493	\$ 399,420	\$ 403,440	\$ 401,610	\$ 99,054
<u>Administrative Costs</u>	\$ 164,493	\$ 399,420	\$ 403,440	\$ 401,610	\$ 99,054
100 - Salary & Wages	\$ 90,878	\$ 61,624	\$ 146,481	\$ 110,968	\$ 24,088
200 - Fringe Benefits	\$ 42,407	\$ 32,334	\$ 62,941	\$ 42,038	\$ 13,335
400 - Purchased Services	\$ 18,865	\$ 123,866	\$ 109,462	\$ 232,451	\$ 20,974
500 - Supplies & Materials	\$ 7,775	\$ 181,596	\$ 75,515	\$ 7,075	\$ 27,596
600 - Capital Outlay	\$ 4,567	\$ -	\$ 9,043	\$ 9,079	\$ 13,061
800 - Other Uses of Funds	\$ -	\$ -	\$ -	\$ -	\$ -
900 - Other	\$ -	\$ -	\$ -	\$ -	\$ -
<u>School Based Costs</u>	\$ -	\$ -	\$ -	\$ -	\$ -
100 - Salary & Wages	\$ -	\$ -	\$ -	\$ -	\$ -
200 - Fringe Benefits	\$ -	\$ -	\$ -	\$ -	\$ -
400 - Purchased Services	\$ -	\$ -	\$ -	\$ -	\$ -
500 - Supplies & Materials	\$ -	\$ -	\$ -	\$ -	\$ -
600 - Capital Outlay	\$ -	\$ -	\$ -	\$ -	\$ -
800 - Other Uses of Funds	\$ -	\$ -	\$ -	\$ -	\$ -
900 - Other	\$ -	\$ -	\$ -	\$ -	\$ -
Grant & Gift Funds	\$ -	\$ -	\$ 479,751	\$ 914,970	\$ 4,694,698

Cost Center Cost Center Name	2020CC Youth Services				
	2016 Actual	2017 Actual	2018 Actual	2019 Est. Actual	2020 Budget
General Operating Fund	\$ 628,387	\$ 743,099	\$ 776,981	\$ 728,884	\$ 463,130
<u>Administrative Costs</u>	\$ 628,387	\$ 743,099	\$ 776,981	\$ 728,884	\$ 463,130
100 - Salary & Wages	\$ 331,034	\$ 451,896	\$ 349,810	\$ 408,891	\$ 198,016
200 - Fringe Benefits	\$ 112,052	\$ 147,845	\$ 139,649	\$ 133,176	\$ 78,230
400 - Purchased Services	\$ 171,971	\$ 129,994	\$ 254,218	\$ 158,898	\$ 165,446
500 - Supplies & Materials	\$ 6,907	\$ 6,777	\$ 29,363	\$ 22,081	\$ 14,124
600 - Capital Outlay	\$ 6,422	\$ 6,587	\$ 3,941	\$ 5,837	\$ 7,315
800 - Other Uses of Funds	\$ -	\$ -	\$ -	\$ -	\$ -
900 - Other	\$ -	\$ -	\$ -	\$ -	\$ -
<u>School Based Costs</u>	\$ -	\$ -	\$ -	\$ -	\$ -
100 - Salary & Wages	\$ -	\$ -	\$ -	\$ -	\$ -
200 - Fringe Benefits	\$ -	\$ -	\$ -	\$ -	\$ -
400 - Purchased Services	\$ -	\$ -	\$ -	\$ -	\$ -
500 - Supplies & Materials	\$ -	\$ -	\$ -	\$ -	\$ -
600 - Capital Outlay	\$ -	\$ -	\$ -	\$ -	\$ -
800 - Other Uses of Funds	\$ -	\$ -	\$ -	\$ -	\$ -
900 - Other	\$ -	\$ -	\$ -	\$ -	\$ -
Grant & Gift Funds	\$ 264,871	\$ 349,894	\$ 403,690	\$ 404,360	\$ 249,511

Cost Center	2021CC				
Cost Center Name	Pre-Kindergarten Startup Costs				
	2016 Actual	2017 Actual	2018 Actual	2019 Est. Actual	2020 Budget
General Operating Fund	\$ 4,365,123	\$ 5,068,789	\$ 7,582,166	\$ 9,471,838	\$ 10,188,553
<u>Administrative Costs</u>	\$ 1,054,593	\$ 781,593	\$ 526,537	\$ 877,225	\$ 6,760,091
100 - Salary & Wages	\$ 727,751	\$ 549,708	\$ 349,302	\$ 532,452	\$ 3,508,612
200 - Fringe Benefits	\$ 286,196	\$ 195,258	\$ 131,007	\$ 200,000	\$ 2,131,992
400 - Purchased Services	\$ 11,131	\$ 30,244	\$ 17,629	\$ 56,734	\$ 565,270
500 - Supplies & Materials	\$ 27,360	\$ 5,139	\$ 24,339	\$ 81,956	\$ 379,211
600 - Capital Outlay	\$ 2,155	\$ 1,116	\$ 3,647	\$ 5,581	\$ 28,449
800 - Other Uses of Funds	\$ -	\$ 129	\$ 613	\$ 503	\$ 146,558
900 - Other	\$ -	\$ -	\$ -	\$ -	\$ -
<u>School Based Costs</u>	\$ 3,310,530	\$ 4,287,196	\$ 7,055,629	\$ 8,594,613	\$ 3,428,462
100 - Salary & Wages	\$ 2,249,944	\$ 2,945,886	\$ 4,892,105	\$ 6,108,174	\$ -
200 - Fringe Benefits	\$ 1,060,586	\$ 1,341,310	\$ 2,163,524	\$ 2,466,431	\$ 2,131,992
400 - Purchased Services	\$ -	\$ -	\$ -	\$ -	\$ 625,116
500 - Supplies & Materials	\$ -	\$ -	\$ -	\$ 20,008	\$ 496,348
600 - Capital Outlay	\$ -	\$ -	\$ -	\$ -	\$ 28,449
800 - Other Uses of Funds	\$ -	\$ -	\$ -	\$ -	\$ 146,558
900 - Other	\$ -	\$ -	\$ -	\$ -	\$ -
Grant & Gift Funds	\$ -	\$ -	\$ 826,894	\$ 2,281,040	\$ 2,872,485

Cost Center Cost Center Name	2022CC Organizational Accountability				
	2016 Actual	2017 Actual	2018 Actual	2019 Est. Actual	2020 Budget
General Operating Fund	\$ 2,873,931	\$ 2,454,818	\$ 3,274,766	\$ 2,672,369	\$ 2,274,960
<u>Administrative Costs</u>	\$ 2,873,931	\$ 2,454,818	\$ 3,274,766	\$ 2,672,369	\$ 2,274,960
100 - Salary & Wages	\$ 827,644	\$ 813,011	\$ 859,721	\$ 824,637	\$ 460,912
200 - Fringe Benefits	\$ 310,197	\$ 266,996	\$ 291,464	\$ 272,099	\$ 188,736
400 - Purchased Services	\$ 1,730,690	\$ 1,359,841	\$ 2,100,042	\$ 1,568,688	\$ 1,614,699
500 - Supplies & Materials	\$ 3,745	\$ 11,373	\$ 19,001	\$ 6,946	\$ 8,127
600 - Capital Outlay	\$ 1,655	\$ 3,596	\$ 4,540	\$ -	\$ 2,487
800 - Other Uses of Funds	\$ -	\$ -	\$ -	\$ -	\$ -
900 - Other	\$ -	\$ -	\$ -	\$ -	\$ -
<u>School Based Costs</u>	\$ -	\$ -	\$ -	\$ -	\$ -
100 - Salary & Wages	\$ -	\$ -	\$ -	\$ -	\$ -
200 - Fringe Benefits	\$ -	\$ -	\$ -	\$ -	\$ -
400 - Purchased Services	\$ -	\$ -	\$ -	\$ -	\$ -
500 - Supplies & Materials	\$ -	\$ -	\$ -	\$ -	\$ -
600 - Capital Outlay	\$ -	\$ -	\$ -	\$ -	\$ -
800 - Other Uses of Funds	\$ -	\$ -	\$ -	\$ -	\$ -
900 - Other	\$ -	\$ -	\$ -	\$ -	\$ -
Grant & Gift Funds	\$ -	\$ -	\$ -	\$ -	\$ 600

Cost Center Cost Center Name	2023CC Advancement Officer				
	2016 Actual	2017 Actual	2018 Actual	2019 Est. Actual	2020 Budget
General Operating Fund	\$ 181,814	\$ 205,275	\$ 244,717	\$ 216,830	\$ 125,130
<u>Administrative Costs</u>	\$ 181,814	\$ 205,275	\$ 244,717	\$ 216,830	\$ 125,130
100 - Salary & Wages	\$ 93,361	\$ 104,592	\$ 103,805	\$ 108,594	\$ 51,362
200 - Fringe Benefits	\$ 34,449	\$ 35,538	\$ 40,149	\$ 38,721	\$ 17,892
400 - Purchased Services	\$ 54,003	\$ 63,250	\$ 100,515	\$ 69,183	\$ 55,515
500 - Supplies & Materials	\$ -	\$ 1,895	\$ 249	\$ 333	\$ 137
600 - Capital Outlay	\$ -	\$ -	\$ -	\$ -	\$ 224
800 - Other Uses of Funds	\$ -	\$ -	\$ -	\$ -	\$ -
900 - Other	\$ -	\$ -	\$ -	\$ -	\$ -
<u>School Based Costs</u>	\$ -	\$ -	\$ -	\$ -	\$ -
100 - Salary & Wages	\$ -	\$ -	\$ -	\$ -	\$ -
200 - Fringe Benefits	\$ -	\$ -	\$ -	\$ -	\$ -
400 - Purchased Services	\$ -	\$ -	\$ -	\$ -	\$ -
500 - Supplies & Materials	\$ -	\$ -	\$ -	\$ -	\$ -
600 - Capital Outlay	\$ -	\$ -	\$ -	\$ -	\$ -
800 - Other Uses of Funds	\$ -	\$ -	\$ -	\$ -	\$ -
900 - Other	\$ -	\$ -	\$ -	\$ -	\$ -
Grant & Gift Funds	\$ -	\$ -	\$ 218,584	\$ 607,630	\$ 73,670

Cost Center Cost Center Name	2024CC Closing the Achievement Gap				
	2016 Actual	2017 Actual	2018 Actual	2019 Est. Actual	2020 Budget
General Operating Fund	\$ 1,047,894	\$ 1,096,858	\$ 2,081,191	\$ 1,874,345	\$ 1,585,132
<u>Administrative Costs</u>	\$ 1,023,214	\$ 1,061,305	\$ 1,351,085	\$ 1,187,184	\$ 736,822
100 - Salary & Wages	\$ 607,195	\$ 636,308	\$ 744,364	\$ 697,229	\$ 340,385
200 - Fringe Benefits	\$ 249,368	\$ 275,090	\$ 326,072	\$ 301,201	\$ 168,593
400 - Purchased Services	\$ 160,100	\$ 134,578	\$ 234,190	\$ 161,916	\$ 190,857
500 - Supplies & Materials	\$ 6,550	\$ 12,484	\$ 39,268	\$ 24,468	\$ 34,465
600 - Capital Outlay	\$ -	\$ 2,844	\$ 1,697	\$ 2,080	\$ 2,522
800 - Other Uses of Funds	\$ -	\$ -	\$ 5,493	\$ 290	\$ -
900 - Other	\$ -	\$ -	\$ -	\$ -	\$ -
<u>School Based Costs</u>	\$ 24,680	\$ 35,553	\$ 730,106	\$ 687,161	\$ 848,310
100 - Salary & Wages	\$ -	\$ -	\$ 315,017	\$ 377,531	\$ 186,759
200 - Fringe Benefits	\$ -	\$ -	\$ 127,097	\$ 122,814	\$ 246,822
400 - Purchased Services	\$ 24,680	\$ 35,553	\$ 254,688	\$ 158,898	\$ 356,303
500 - Supplies & Materials	\$ -	\$ -	\$ 29,363	\$ 22,081	\$ 48,589
600 - Capital Outlay	\$ -	\$ -	\$ 3,941	\$ 5,837	\$ 9,838
800 - Other Uses of Funds	\$ -	\$ -	\$ -	\$ -	\$ -
900 - Other	\$ -	\$ -	\$ -	\$ -	\$ -
Grant & Gift Funds	\$ -	\$ -	\$ -	\$ -	\$ -

Cost Center	2027CC				
Cost Center Name	Family and Community Engagement				
	2016 Actual	2017 Actual	2018 Actual	2019 Est. Actual	2020 Budget
General Operating Fund	\$ 597,758	\$ 474,076	\$ 554,491	\$ 409,420	\$ 399,381
<u>Administrative Costs</u>	\$ 597,758	\$ 474,076	\$ 554,491	\$ 409,420	\$ 399,381
100 - Salary & Wages	\$ 363,622	\$ 213,338	\$ 152,885	\$ 173,351	\$ 133,459
200 - Fringe Benefits	\$ 133,441	\$ 95,061	\$ 79,200	\$ 80,835	\$ 59,538
400 - Purchased Services	\$ 75,303	\$ 124,031	\$ 168,924	\$ 102,285	\$ 136,395
500 - Supplies & Materials	\$ 17,236	\$ 27,680	\$ 146,069	\$ 42,797	\$ 61,727
600 - Capital Outlay	\$ 2,141	\$ 5,394	\$ 516	\$ 6,075	\$ 2,430
800 - Other Uses of Funds	\$ 6,015	\$ 8,573	\$ 6,897	\$ 4,078	\$ 5,832
900 - Other	\$ -	\$ -	\$ -	\$ -	\$ -
<u>School Based Costs</u>	\$ -	\$ -	\$ -	\$ -	\$ -
100 - Salary & Wages	\$ -	\$ -	\$ -	\$ -	\$ -
200 - Fringe Benefits	\$ -	\$ -	\$ -	\$ -	\$ -
400 - Purchased Services	\$ -	\$ -	\$ -	\$ -	\$ -
500 - Supplies & Materials	\$ -	\$ -	\$ -	\$ -	\$ -
600 - Capital Outlay	\$ -	\$ -	\$ -	\$ -	\$ -
800 - Other Uses of Funds	\$ -	\$ -	\$ -	\$ -	\$ -
900 - Other	\$ -	\$ -	\$ -	\$ -	\$ -
Grant & Gift Funds	\$ 10,683	\$ 425	\$ 868,244	\$ 1,382,270	\$ 1,279,399

Cost Center	2101CC				
Cost Center Name	Special Education Planning and Operations				
	2016 Actual	2017 Actual	2018 Actual	2019 Est. Actual	2020 Budget
General Operating Fund	\$ 37,555,715	\$ 46,611,383	\$ 75,103,199	\$ 71,726,699	\$ 37,334,778
<u>Administrative Costs</u>	\$ 1,559,891	\$ 1,508,753	\$ 2,105,857	\$ 2,404,808	\$ 26,123,812
100 - Salary & Wages	\$ 694,870	\$ 736,818	\$ 1,040,242	\$ 1,272,699	\$ 17,277,134
200 - Fringe Benefits	\$ 259,991	\$ 301,979	\$ 398,106	\$ 508,844	\$ 8,311,955
400 - Purchased Services	\$ 445,337	\$ 379,405	\$ 529,488	\$ 498,558	\$ 427,054
500 - Supplies & Materials	\$ 75,415	\$ 77,220	\$ 120,445	\$ 64,508	\$ 95,801
600 - Capital Outlay	\$ 84,278	\$ 13,331	\$ 9,861	\$ -	\$ 1,926
800 - Other Uses of Funds	\$ -	\$ -	\$ 7,715	\$ 60,200	\$ 9,942
900 - Other	\$ -	\$ -	\$ -	\$ -	\$ -
<u>School Based Costs</u>	\$ 35,995,824	\$ 45,102,629	\$ 72,997,342	\$ 69,321,891	\$ 11,210,966
100 - Salary & Wages	\$ 23,124,474	\$ 31,497,995	\$ 50,999,584	\$ 48,792,951	\$ 7,722,657
200 - Fringe Benefits	\$ 12,871,350	\$ 13,604,634	\$ 21,910,436	\$ 20,455,342	\$ 3,410,277
400 - Purchased Services	\$ -	\$ -	\$ 39,509	\$ 30,581	\$ 45,129
500 - Supplies & Materials	\$ -	\$ -	\$ 46,857	\$ 42,137	\$ 20,713
600 - Capital Outlay	\$ -	\$ -	\$ -	\$ -	\$ 1,926
800 - Other Uses of Funds	\$ -	\$ -	\$ 955	\$ 880	\$ 10,263
900 - Other	\$ -	\$ -	\$ -	\$ -	\$ -
Grant & Gift Funds	\$ 174,795	\$ 175,000	\$ 6,702,179	\$ 11,732,371	\$ 7,975,674

Cost Center	2104CC				
Cost Center Name	Special Education Home Instruction				
	2016 Actual	2017 Actual	2018 Actual	2019 Est. Actual	2020 Budget
General Operating Fund	\$ 676,836	\$ 726,702	\$ 646,045	\$ 642,942	\$ 317,980
<u>Administrative Costs</u>	\$ 676,836	\$ 726,702	\$ 646,045	\$ 642,942	\$ 317,980
100 - Salary & Wages	\$ 508,786	\$ 549,473	\$ 495,081	\$ 501,681	\$ 272,500
200 - Fringe Benefits	\$ 165,928	\$ 177,229	\$ 150,965	\$ 141,261	\$ 45,480
400 - Purchased Services	\$ 2,122	\$ -	\$ -	\$ -	\$ -
500 - Supplies & Materials	\$ -	\$ -	\$ -	\$ -	\$ -
600 - Capital Outlay	\$ -	\$ -	\$ -	\$ -	\$ -
800 - Other Uses of Funds	\$ -	\$ -	\$ -	\$ -	\$ -
900 - Other	\$ -	\$ -	\$ -	\$ -	\$ -
<u>School Based Costs</u>	\$ -	\$ -	\$ -	\$ -	\$ -
100 - Salary & Wages	\$ -	\$ -	\$ -	\$ -	\$ -
200 - Fringe Benefits	\$ -	\$ -	\$ -	\$ -	\$ -
400 - Purchased Services	\$ -	\$ -	\$ -	\$ -	\$ -
500 - Supplies & Materials	\$ -	\$ -	\$ -	\$ -	\$ -
600 - Capital Outlay	\$ -	\$ -	\$ -	\$ -	\$ -
800 - Other Uses of Funds	\$ -	\$ -	\$ -	\$ -	\$ -
900 - Other	\$ -	\$ -	\$ -	\$ -	\$ -
Grant & Gift Funds	\$ -	\$ -	\$ -	\$ -	\$ -

Cost Center	2105CC				
Cost Center Name	Special Education Related Services				
	2016 Actual	2017 Actual	2018 Actual	2019 Est. Actual	2020 Budget
General Operating Fund	\$ 10,174,265	\$ 10,720,797	\$ 11,987,087	\$ 12,918,988	\$ 6,523,101
<u>Administrative Costs</u>	\$ 10,174,265	\$ 10,720,797	\$ 11,987,087	\$ 12,918,988	\$ 6,523,101
100 - Salary & Wages	\$ 7,169,187	\$ 7,654,012	\$ 8,324,566	\$ 9,136,415	\$ 4,487,102
200 - Fringe Benefits	\$ 2,904,525	\$ 3,010,968	\$ 3,583,753	\$ 3,719,058	\$ 1,982,384
400 - Purchased Services	\$ 57,824	\$ 25,815	\$ 34,621	\$ 24,991	\$ 34,828
500 - Supplies & Materials	\$ 14,981	\$ 30,002	\$ 43,525	\$ 37,643	\$ 18,466
600 - Capital Outlay	\$ 27,748	\$ -	\$ -	\$ -	\$ -
800 - Other Uses of Funds	\$ -	\$ -	\$ 622	\$ 880	\$ 321
900 - Other	\$ -	\$ -	\$ -	\$ -	\$ -
<u>School Based Costs</u>	\$ -	\$ -	\$ -	\$ -	\$ -
100 - Salary & Wages	\$ -	\$ -	\$ -	\$ -	\$ -
200 - Fringe Benefits	\$ -	\$ -	\$ -	\$ -	\$ -
400 - Purchased Services	\$ -	\$ -	\$ -	\$ -	\$ -
500 - Supplies & Materials	\$ -	\$ -	\$ -	\$ -	\$ -
600 - Capital Outlay	\$ -	\$ -	\$ -	\$ -	\$ -
800 - Other Uses of Funds	\$ -	\$ -	\$ -	\$ -	\$ -
900 - Other	\$ -	\$ -	\$ -	\$ -	\$ -
Grant & Gift Funds	\$ -	\$ -	\$ 1,706,877	\$ 1,429,091	\$ 1,029,703

Cost Center	2106CC				
Cost Center Name	Psychological Services				
	2016	2017	2018	2019	2020
	Actual	Actual	Actual	Est. Actual	Budget
General Operating Fund	\$ 6,805,051	\$ 6,514,955	\$ 7,622,845	\$ 8,132,714	\$ 4,088,281
<u>Administrative Costs</u>	\$ 6,805,051	\$ 6,514,955	\$ 7,622,845	\$ 8,132,714	\$ 4,088,281
100 - Salary & Wages	\$ 4,926,974	\$ 4,758,658	\$ 5,485,710	\$ 5,891,226	\$ 2,872,108
200 - Fringe Benefits	\$ 1,872,869	\$ 1,749,892	\$ 2,133,165	\$ 2,235,067	\$ 1,207,926
400 - Purchased Services	\$ 1,281	\$ 4,302	\$ 408	\$ 1,927	\$ 6,000
500 - Supplies & Materials	\$ 3,928	\$ 2,102	\$ 3,229	\$ 4,494	\$ 2,247
600 - Capital Outlay	\$ -	\$ -	\$ -	\$ -	\$ -
800 - Other Uses of Funds	\$ -	\$ -	\$ 333	\$ -	\$ -
900 - Other	\$ -	\$ -	\$ -	\$ -	\$ -
<u>School Based Costs</u>	\$ -	\$ -	\$ -	\$ -	\$ -
100 - Salary & Wages	\$ -	\$ -	\$ -	\$ -	\$ -
200 - Fringe Benefits	\$ -	\$ -	\$ -	\$ -	\$ -
400 - Purchased Services	\$ -	\$ -	\$ -	\$ -	\$ -
500 - Supplies & Materials	\$ -	\$ -	\$ -	\$ -	\$ -
600 - Capital Outlay	\$ -	\$ -	\$ -	\$ -	\$ -
800 - Other Uses of Funds	\$ -	\$ -	\$ -	\$ -	\$ -
900 - Other	\$ -	\$ -	\$ -	\$ -	\$ -
Grant & Gift Funds	\$ -	\$ -	\$ 398,800	\$ 548,383	\$ 452,948

Cost Center	2108CC				
Cost Center Name	Alternative Schools Management				
	2016 Actual	2017 Actual	2018 Actual	2019 Est. Actual	2020 Budget
General Operating Fund	\$ -	\$ -	\$ 636,890	\$ 765,210	\$ 524,613
<u>Administrative Costs</u>	\$ -	\$ -	\$ 636,890	\$ 765,210	\$ 524,613
100 - Salary & Wages	\$ -	\$ -	\$ 435,279	\$ 494,630	\$ 282,126
200 - Fringe Benefits	\$ -	\$ -	\$ 156,309	\$ 173,342	\$ 121,617
400 - Purchased Services	\$ -	\$ -	\$ 35,369	\$ 45,474	\$ 67,215
500 - Supplies & Materials	\$ -	\$ -	\$ 2,315	\$ 6,786	\$ 23,860
600 - Capital Outlay	\$ -	\$ -	\$ 7,619	\$ 44,977	\$ 29,795
800 - Other Uses of Funds	\$ -	\$ -	\$ -	\$ -	\$ -
900 - Other	\$ -	\$ -	\$ -	\$ -	\$ -
<u>School Based Costs</u>	\$ -	\$ -	\$ -	\$ -	\$ -
100 - Salary & Wages	\$ -	\$ -	\$ -	\$ -	\$ -
200 - Fringe Benefits	\$ -	\$ -	\$ -	\$ -	\$ -
400 - Purchased Services	\$ -	\$ -	\$ -	\$ -	\$ -
500 - Supplies & Materials	\$ -	\$ -	\$ -	\$ -	\$ -
600 - Capital Outlay	\$ -	\$ -	\$ -	\$ -	\$ -
800 - Other Uses of Funds	\$ -	\$ -	\$ -	\$ -	\$ -
900 - Other	\$ -	\$ -	\$ -	\$ -	\$ -
Grant & Gift Funds	\$ -	\$ -	\$ -	\$ -	\$ -

School Support – Operations



Cost Center	3001CC				
Cost Center Name	Chief Operating Officer				
	2016	2017	2018	2019	2020
	Actual	Actual	Actual	Est. Actual	Budget
General Operating Fund	\$ 885,435	\$ 914,077	\$ 995,121	\$ 1,038,643	\$ 841,011
<u>Administrative Costs</u>	\$ 885,435	\$ 914,077	\$ 995,121	\$ 1,038,643	\$ 841,011
100 - Salary & Wages	\$ 305,916	\$ 336,467	\$ 336,143	\$ 332,434	\$ 161,185
200 - Fringe Benefits	\$ 88,503	\$ 96,866	\$ 97,216	\$ 89,950	\$ 45,562
400 - Purchased Services	\$ 480,235	\$ 469,178	\$ 539,699	\$ 592,230	\$ 605,920
500 - Supplies & Materials	\$ 10,781	\$ 7,497	\$ 16,468	\$ 19,128	\$ 20,210
600 - Capital Outlay	\$ -	\$ 4,071	\$ 5,595	\$ 4,900	\$ 8,133
800 - Other Uses of Funds	\$ -	\$ -	\$ -	\$ -	\$ -
900 - Other	\$ -	\$ -	\$ -	\$ -	\$ -
<u>School Based Costs</u>	\$ -	\$ -	\$ -	\$ -	\$ -
100 - Salary & Wages	\$ -	\$ -	\$ -	\$ -	\$ -
200 - Fringe Benefits	\$ -	\$ -	\$ -	\$ -	\$ -
400 - Purchased Services	\$ -	\$ -	\$ -	\$ -	\$ -
500 - Supplies & Materials	\$ -	\$ -	\$ -	\$ -	\$ -
600 - Capital Outlay	\$ -	\$ -	\$ -	\$ -	\$ -
800 - Other Uses of Funds	\$ -	\$ -	\$ -	\$ -	\$ -
900 - Other	\$ -	\$ -	\$ -	\$ -	\$ -
Grant & Gift Funds	\$ -	\$ -	\$ 20,000	\$ -	\$ -

Cost Center	3002CC				
Cost Center Name	Facilities Administration				
	2016	2017	2018	2019	2020
	Actual	Actual	Actual	Est. Actual	Budget
General Operating Fund	\$ 34,911,696	\$ 37,073,126	\$ 41,768,384	\$ 42,624,778	\$ 37,193,940
<u>Administrative Costs</u>	\$ 5,331,851	\$ 5,905,535	\$ 7,183,221	\$ 5,747,855	\$ 14,947,628
100 - Salary & Wages	\$ 1,940,766	\$ 2,446,345	\$ 2,950,426	\$ 2,940,626	\$ 5,685,092
200 - Fringe Benefits	\$ 792,091	\$ 887,697	\$ 1,089,474	\$ 1,080,269	\$ 4,720,819
400 - Purchased Services	\$ 1,534,063	\$ 1,617,209	\$ 1,400,469	\$ 690,006	\$ 1,662,133
500 - Supplies & Materials	\$ 836,588	\$ 874,564	\$ 1,397,391	\$ 1,034,964	\$ 2,686,381
600 - Capital Outlay	\$ 228,342	\$ 79,719	\$ 345,460	\$ 1,991	\$ 193,204
800 - Other Uses of Funds	\$ -	\$ -	\$ -	\$ -	\$ -
900 - Other	\$ -	\$ -	\$ -	\$ -	\$ -
<u>School Based Costs</u>	\$ 29,579,846	\$ 31,167,591	\$ 34,585,163	\$ 36,876,924	\$ 22,246,312
100 - Salary & Wages	\$ 12,568,976	\$ 13,448,966	\$ 14,230,990	\$ 14,078,049	\$ 59,107
200 - Fringe Benefits	\$ 5,926,027	\$ 5,883,022	\$ 6,609,258	\$ 6,464,739	\$ -
400 - Purchased Services	\$ 11,084,842	\$ 11,835,603	\$ 13,744,915	\$ 16,334,135	\$ 19,307,620
500 - Supplies & Materials	\$ -	\$ -	\$ -	\$ -	\$ 2,686,381
600 - Capital Outlay	\$ -	\$ -	\$ -	\$ -	\$ 193,204
800 - Other Uses of Funds	\$ -	\$ -	\$ -	\$ -	\$ -
900 - Other	\$ -	\$ -	\$ -	\$ -	\$ -
Grant & Gift Funds	\$ -	\$ -	\$ -	\$ -	\$ -

Cost Center	3003CC				
Cost Center Name	Trades				
	2016	2017	2018	2019	2020
	Actual	Actual	Actual	Est. Actual	Budget
General Operating Fund	\$ 5,687,539	\$ 5,223,624	\$ 5,174,816	\$ 5,411,120	\$ 6,246,514
<u>Administrative Costs</u>	\$ 5,406,851	\$ 5,130,438	\$ 5,158,730	\$ 5,411,120	\$ 3,714,970
100 - Salary & Wages	\$ 3,176,657	\$ 3,074,367	\$ 2,910,293	\$ 3,063,037	\$ 1,183,425
200 - Fringe Benefits	\$ 1,166,471	\$ 1,117,919	\$ 1,152,776	\$ 1,187,928	\$ 575,098
400 - Purchased Services	\$ 828,545	\$ 771,235	\$ 949,885	\$ 914,381	\$ 1,539,496
500 - Supplies & Materials	\$ 235,178	\$ 166,917	\$ 143,058	\$ 241,674	\$ 402,599
600 - Capital Outlay	\$ -	\$ -	\$ 2,717	\$ 4,100	\$ 14,352
800 - Other Uses of Funds	\$ -	\$ -	\$ -	\$ -	\$ -
900 - Other	\$ -	\$ -	\$ -	\$ -	\$ -
<u>School Based Costs</u>	\$ 280,689	\$ 93,185	\$ 16,086	\$ -	\$ 2,531,545
100 - Salary & Wages	\$ 130,993	\$ 28,687	\$ -	\$ -	\$ -
200 - Fringe Benefits	\$ 42,999	\$ 7,279	\$ -	\$ -	\$ 575,098
400 - Purchased Services	\$ 90,146	\$ 54,326	\$ 15,222	\$ -	\$ 1,539,496
500 - Supplies & Materials	\$ 16,551	\$ 2,893	\$ 864	\$ -	\$ 402,599
600 - Capital Outlay	\$ -	\$ -	\$ -	\$ -	\$ 14,352
800 - Other Uses of Funds	\$ -	\$ -	\$ -	\$ -	\$ -
900 - Other	\$ -	\$ -	\$ -	\$ -	\$ -
Grant & Gift Funds	\$ -	\$ -	\$ -	\$ -	\$ -

Cost Center	3004CC				
Cost Center Name	Inventory and Distribution				
	2016	2017	2018	2019	2020
	Actual	Actual	Actual	Est. Actual	Budget
General Operating Fund	\$ 378,139	\$ 468,201	\$ 572,658	\$ 533,862	\$ 270,337
<u>Administrative Costs</u>	\$ 378,139	\$ 468,201	\$ 572,658	\$ 533,862	\$ 270,337
100 - Salary & Wages	\$ 231,749	\$ 303,440	\$ 355,049	\$ 337,962	\$ 146,391
200 - Fringe Benefits	\$ 131,645	\$ 159,382	\$ 183,783	\$ 172,521	\$ 89,634
400 - Purchased Services	\$ 4,488	\$ (4,651)	\$ 5,941	\$ 1,075	\$ 1,914
500 - Supplies & Materials	\$ 7,361	\$ 10,030	\$ 27,885	\$ 19,519	\$ 28,572
600 - Capital Outlay	\$ 2,896	\$ -	\$ -	\$ 2,785	\$ 3,827
800 - Other Uses of Funds	\$ -	\$ -	\$ -	\$ -	\$ -
900 - Other	\$ -	\$ -	\$ -	\$ -	\$ -
<u>School Based Costs</u>	\$ -	\$ -	\$ -	\$ -	\$ -
100 - Salary & Wages	\$ -	\$ -	\$ -	\$ -	\$ -
200 - Fringe Benefits	\$ -	\$ -	\$ -	\$ -	\$ -
400 - Purchased Services	\$ -	\$ -	\$ -	\$ -	\$ -
500 - Supplies & Materials	\$ -	\$ -	\$ -	\$ -	\$ -
600 - Capital Outlay	\$ -	\$ -	\$ -	\$ -	\$ -
800 - Other Uses of Funds	\$ -	\$ -	\$ -	\$ -	\$ -
900 - Other	\$ -	\$ -	\$ -	\$ -	\$ -
Grant & Gift Funds	\$ -	\$ -	\$ -	\$ -	\$ -

Cost Center	3005CC				
Cost Center Name	Construction Management				
	2016	2017	2018	2019	2020
	Actual	Actual	Actual	Est. Actual	Budget
General Operating Fund	\$ 430,789	\$ 403,983	\$ 2,244,947	\$ 4,515,574	\$ 3,684,748
<u>Administrative Costs</u>	\$ 430,789	\$ 403,983	\$ 2,244,947	\$ 4,515,574	\$ 3,684,748
100 - Salary & Wages	\$ 6,193	\$ 696	\$ 193,907	\$ 334,521	\$ 156,660
200 - Fringe Benefits	\$ 2,604	\$ 220	\$ 65,838	\$ 114,633	\$ 54,112
400 - Purchased Services	\$ 414,067	\$ 394,045	\$ 1,092,038	\$ 2,121,151	\$ 2,372,857
500 - Supplies & Materials	\$ 7,575	\$ 4,710	\$ 890,594	\$ 1,125,481	\$ 935,890
600 - Capital Outlay	\$ 350	\$ 4,311	\$ 2,569	\$ 819,789	\$ 165,229
800 - Other Uses of Funds	\$ -	\$ -	\$ -	\$ -	\$ -
900 - Other	\$ -	\$ -	\$ -	\$ -	\$ -
<u>School Based Costs</u>	\$ -	\$ -	\$ -	\$ -	\$ -
100 - Salary & Wages	\$ -	\$ -	\$ -	\$ -	\$ -
200 - Fringe Benefits	\$ -	\$ -	\$ -	\$ -	\$ -
400 - Purchased Services	\$ -	\$ -	\$ -	\$ -	\$ -
500 - Supplies & Materials	\$ -	\$ -	\$ -	\$ -	\$ -
600 - Capital Outlay	\$ -	\$ -	\$ -	\$ -	\$ -
800 - Other Uses of Funds	\$ -	\$ -	\$ -	\$ -	\$ -
900 - Other	\$ -	\$ -	\$ -	\$ -	\$ -
Grant & Gift Funds	\$ -	\$ -	\$ -	\$ -	\$ -

Capital Projects

	2016	2017	2018	2019	2020
	Actual	Actual	Actual	Est. Actual	Budget
0004CC Adlai E Stevenson	\$ 25,837	\$ 104,836	\$ 34,443.87	\$ 27,809.86	\$ 15,859.35
0005CC Albert B Hart (Closed)	\$ 29,184	\$ 25,608	\$ 8,530.46	\$ -	\$ -
0009CC Alexander Hamilton	\$ 28,915	\$ 18,109	\$ 3,673.09	\$ -	\$ -
0010CC A. G. Bell	\$ -	\$ -	\$ -	\$ -	\$ -
0012CC Almira	\$ 132,870	\$ 71,392	\$ 52,580.12	\$ 33,317.11	\$ 14,709.02
0016CC Andrew J Rickoff	\$ 42,970	\$ 137,299	\$ 120,706.60	\$ 107,775.62	\$ 251,528.46
0020CC Jesse Owens Academy	\$ 57,763	\$ 676,970	\$ 21,296.14	\$ -	\$ -
0021CC Anton Grdina	\$ 41,158	\$ 151,645	\$ 65,487.83	\$ 59,307.00	\$ 41,304.95
0023CC Artemus Ward	\$ 113,212	\$ 101,270	\$ 56,959.08	\$ 74,542.28	\$ 30,081.51
0024CC Audubon	\$ -	\$ -	\$ -	\$ -	\$ 7,800.00
0027CC Memorial	\$ 75,793	\$ 143,652	\$ 144,885.17	\$ 83,730.10	\$ 161,518.73
0030CC West Side Relief	\$ 2,978	\$ 519,090	\$ 771,009.19	\$ 15,197,798.62	\$ 25,917,685.19
0032CC Design Lab Early College	\$ -	\$ 32,714	\$ 66,133.53	\$ 10,932.86	\$ 9,842.00
0035CC MC2STEM Great Lakes Science Center	\$ 1,626	\$ 74,822	\$ 3,130.70	\$ -	\$ -
0036CC Benjamin Franklin	\$ 16,711	\$ 1,062,165	\$ 2,429,326.25	\$ 271,180.01	\$ 56,235.85
0041CC Bolton	\$ 38,731	\$ 54,065	\$ 27,439.27	\$ 9,283.62	\$ 21,522.50
0058CC Brooklawn	\$ 307,421	\$ 2,526,051	\$ 708,620.78	\$ 88,408.37	\$ 43,511.11
0064CC Buhner Dual Language	\$ 64,088	\$ 99,435	\$ 36,144.30	\$ 63,946.09	\$ 98,268.77
0065CC Captain Arthur Roth	\$ -	\$ -	\$ -	\$ -	\$ -
0066CC Carl F Shuler	\$ 216,147	\$ 599,532	\$ 240,389.07	\$ 8,956.42	\$ 195,734.96
0068CC Case	\$ 6,000	\$ 139,193	\$ 83,654.41	\$ 23,567.00	\$ 19,205.64
0076CC Alfred A Benesch	\$ 25,203	\$ 106,593	\$ 167,580.91	\$ 11,473.00	\$ 23,432.40
0077CC Charles Dickens	\$ 36,296	\$ 88,157	\$ 32,073.80	\$ 51,624.48	\$ 19,010.56
0078CC Charles W Eliot (Whitney M Young)	\$ 424,311	\$ 404,979	\$ -	\$ -	\$ -
0080CC Charles Mooney	\$ 324,212	\$ 572,205	\$ 75,102.05	\$ 150,293.77	\$ 17,486.10
0088CC Clark	\$ 3,045	\$ 36,735	\$ 31,295.62	\$ 6,710.81	\$ 7,254.07
0090CC Clara E Westropp	\$ 29,084	\$ 69,190	\$ 92,437.72	\$ 153,702.60	\$ 37,375.10
0094CC John D. Rockefeller	\$ 116,154	\$ 63,149	\$ -	\$ -	\$ -
0096CC Collinwood High School	\$ 87,518	\$ 186,645	\$ 364,804.21	\$ 134,681.40	\$ 37,762.60
0102CC Campus International North	\$ 1,351,567	\$ 17,326,815	\$ 5,265,852.03	\$ 546,900.59	\$ 673,037.24
0107CC Cranwood	\$ 286,941	\$ 167,891	\$ 160,751.33	\$ 9,921.39	\$ 656.18
0109CC Daniel E Morgan	\$ 55,370	\$ 116,799	\$ 110,650.76	\$ 74,825.80	\$ 111,083.70
0112CC Denison	\$ 89,510	\$ 102,082	\$ 18,038.33	\$ 150.00	\$ 8,089.52
0124CC Dike School of the Arts	\$ 28,488	\$ 76,639	\$ 34,019.79	\$ 5,120.91	\$ 9,578.09
0130CC Douglas MacArthur Girls Leadership Academy	\$ 424,683	\$ 58,311	\$ 37,641.44	\$ 23,547.53	\$ 7,407.95
0135CC MC2STEM GE Lighting Nela Park	\$ -	\$ -	\$ 5,979.16	\$ -	\$ 1,487.16
0148CC East Clark	\$ 49,171	\$ 98,681	\$ 39,643.37	\$ 67,693.53	\$ 27,812.40
0159CC Cleveland Early College High School	\$ -	\$ 150	\$ -	\$ -	\$ 800.00
0161CC East Tech High School	\$ 746,103	\$ 180,658	\$ 112,606.03	\$ 14,986.95	\$ 63,764.20
0164CC Empire Computech	\$ -	\$ 1,465	\$ -	\$ -	\$ -
0165CC E Desauze Contemporary Academy	\$ 40,511	\$ 121,179	\$ -	\$ -	\$ 132,176.15
0168CC Euclid Park	\$ 40,003	\$ 139,107	\$ 111,846.53	\$ 96,710.51	\$ 19,021.89
0171CC Forest Hill Parkway	\$ 7,730	\$ -	\$ -	\$ -	\$ -
0172CC Franklin D Roosevelt	\$ 1,668,470	\$ 2,636,829	\$ 266,975.14	\$ 184,650.78	\$ 354,744.51
0184CC Fullerton (AB Hart)	\$ 415,277	\$ 406,066	\$ -	\$ -	\$ -
0188CC Garfield	\$ 107,589	\$ 210,929	\$ 69,980.43	\$ 65,937.15	\$ 56,472.96
0198CC George Washington Carver	\$ 40,524	\$ 189,746	\$ 75,554.15	\$ 46,884.74	\$ 36,552.04
0200CC Giddings	\$ 32,428	\$ 38,809	\$ -	\$ -	\$ -
0208CC Cleveland High School for Digital Arts	\$ 301,761	\$ 109,847	\$ 204,301.39	\$ -	\$ 12,937.58
0218CC Campus International South	\$ -	\$ -	\$ 5,221,361.48	\$ 322,890.45	\$ 3,432,307.12
0220CC Glenville High School	\$ 39,028	\$ 112,058	\$ 272,171.19	\$ 40,234.24	\$ 51,959.30
0224CC H Barbara Booker (Halle)	\$ 388,457	\$ 371,939	\$ -	\$ -	\$ -
0225CC Gracemount	\$ 28,730	\$ 18,906	\$ 3,673.09	\$ -	\$ -
0227CC Halle Senior High School (Closed)	\$ 78	\$ 571,981	\$ -	\$ -	\$ -
0229CC Hannah Gibbons	\$ 43,170	\$ 120,921	\$ 127,570.16	\$ 58,411.08	\$ 116,760.03
0233CC Harry E Davis	\$ 116,438	\$ 16,005	\$ -	\$ -	\$ 9,800.00
0240CC Harvey Rice	\$ 43,311	\$ 132,647	\$ 63,817.58	\$ 69,893.34	\$ 29,732.74
0252CC Henry Longfellow	\$ 53,949	\$ 26,572	\$ 3,679.68	\$ 242,599.50	\$ 32,822.50

Capital Projects

	2016	2017	2018	2019	2020
	Actual	Actual	Actual	Est. Actual	Budget
0270CC Iowa-Maple	\$ 4,189	\$ 88,090	\$ 44,862.39	\$ 2,375.25	\$ 1,273.10
0273CC James Ford Rhodes	\$ 88,444	\$ 203,028	\$ 1,250,683.51	\$ 318,664.17	\$ 75,018.86
0275CC Jane Addams Business Careers Center	\$ 60,647	\$ 81,603	\$ 45,017.81	\$ 6,732.00	\$ 21,749.20
0276CC John Adams High School	\$ 146,512	\$ 186,899	\$ 716,549.61	\$ 186,038.60	\$ 165,143.18
0279CC Joseph M Gallagher	\$ 68,944	\$ 252,964	\$ 44,843.99	\$ 7,740.50	\$ 17,888.83
0284CC John Hay	\$ 247,939	\$ 317,513	\$ 747,937.18	\$ 136,300.76	\$ 254,535.06
0285CC John F Kennedy	\$ 419,598	\$ 2,131,485	\$ 1,233,782.56	\$ 13,670,536.47	\$ 31,970,102.57
0292CC John Marshall High School	\$ 8,667,386	\$ 1,440,431	\$ 487,904.34	\$ 184,866.23	\$ 185,365.44
0294CC John W Raper	\$ 27,460	\$ 27,559	\$ 3,673.09	\$ -	\$ -
0295CC Joseph F Landis	\$ -	\$ -	\$ -	\$ -	\$ -
0297CC Kenneth W Clement Boys Leadership Academy	\$ 13,214	\$ 72,570	\$ 10,810.54	\$ 7,276.00	\$ 9,225.40
0301CC Kentucky		\$ 22,539	\$ 2,462.12	\$ -	\$ -
0326CC Davis Aerospace and Maritime High School		\$ 52,072	\$ 1,920,018.45	\$ 3,112.71	\$ 120,656.97
0328CC Luis Munoz Marin	\$ 114,191	\$ 434,416	\$ 54,864.24	\$ 22,274.99	\$ 11,098.91
0330CC Lincoln-West High School	\$ 49,868	\$ 518,039	\$ 193,935.56	\$ 250,504.22	\$ 71,879.59
0338CC Louis Agassiz	\$ 209,719	\$ 218,679	\$ 1,776,396.36	\$ 29,723.55	\$ 64,332.62
0339CC Louis Pasteur	\$ 30,310	\$ 17,326	\$ 3,673.09	\$ -	\$ -
0340CC Louisa May Alcott	\$ 63,322	\$ 78,465	\$ 49,411.16	\$ 21,226.01	\$ 40,298.70
0343CC Margaret Spellacy	\$ 1,138,041	\$ 113,989	\$ 5,380.28	\$ 12,657.45	\$ 5,602.20
0345CC Margaret A Ireland		\$ 6,347	\$ 1,774.54	\$ -	\$ -
0347CC Mary B Martin	\$ 93,749	\$ 120,318	\$ 61,896.86	\$ 114,099.16	\$ 24,867.95
0349CC Max S Hayes High School	\$ 3,487,240	\$ 3,279,552	\$ 894,014.03	\$ 174,335.31	\$ 67,786.85
0350CC Mary M Bethune	\$ 159,889	\$ 152,831	\$ 109,217.11	\$ 88,348.12	\$ 22,671.88
0352CC McKinley	\$ 5,400	\$ 26,302	\$ 1,974.54	\$ 4,207.05	\$ 5,162.95
0353CC Marion C Seltzer	\$ 21,435	\$ 25,712	\$ 30,237.73	\$ 40,055.50	\$ 34,687.20
0354CC Marion-Sterling	\$ 25,078	\$ 72,096	\$ 75,622.10	\$ 21,233.35	\$ 8,301.54
0368CC Miles	\$ 127,493	\$ 73,258	\$ 28,916.37	\$ 44,109.56	\$ 26,358.53
0372CC Miles Park	\$ 143,452	\$ 165,602	\$ 84,638.07	\$ 108,269.95	\$ 111,723.90
0376CC Michael R White	\$ 63,165	\$ 53,848	\$ 81,795.43	\$ -	\$ 824.20
0396CC Mound	\$ 55,907	\$ 39,624	\$ 72,971.00	\$ 48,974.61	\$ 17,838.52
0400CC Mt Auburn	\$ -	\$ -	\$ -	\$ -	\$ 11,600.00
0404CC School Of One	\$ 14	\$ 720	\$ -	\$ -	\$ 600.00
0411CC Nathan Hale	\$ 28,051	\$ 54,345	\$ 31,504.82	\$ 46,832.68	\$ 30,115.28
0415CC Newton D Baker School of the Arts	\$ 10,168	\$ 51,147	\$ 30,651.55	\$ 9,362.33	\$ 36,690.96
0428CC Oliver H Perry	\$ 415,937	\$ 349,988	\$ 6,969,349.24	\$ 8,764,431.79	\$ 2,923,717.63
0436CC Orchard	\$ 112,979	\$ 74,961	\$ 21,890.43	\$ 28,043.64	\$ 26,959.47
0448CC Patrick Henry	\$ 169,744	\$ 311,182	\$ 428,547.28	\$ 49,728.72	\$ 40,488.91
0451CC Paul L Dunbar	\$ 232,255	\$ 65,586	\$ 46,257.57	\$ 39,876.25	\$ 31,618.28
0452CC Paul Revere	\$ 89,766	\$ 16,688	\$ 869.00	\$ 25,957.03	\$ 154,807.20
0482CC Robert H Jamison	\$ 220,157	\$ 225,440	\$ 43,953.24	\$ 56,163.62	\$ 187,809.50
0485CC Riverside	\$ 60,927	\$ 125,729	\$ 160,039.76	\$ 168,347.97	\$ 30,196.57
0486CC Robert Fulton	\$ -	\$ -	\$ -	\$ -	\$ -
0487CC Robinson G Jones	\$ 40,396	\$ 98,110	\$ 72,262.21	\$ 86,946.37	\$ 57,785.84
0500CC Scranton	\$ 23,175	\$ 39,990	\$ 21,656.61	\$ 14,058.69	\$ 4,329.42
0512CC South High	\$ 121,498	\$ 51,097	\$ 700,219.52	\$ 113,278.14	\$ 91,447.36
0514CC SuccessTech Academy	\$ 300,936	\$ 246,458	\$ 67,210.62	\$ 38,376.19	\$ 5,084.40
0525CC Stephen Howe	\$ 28,984	\$ 18,906	\$ 3,673.09	\$ -	\$ -
0532CC Sunbeam	\$ 662,633	\$ 926,887	\$ 8,002,961.90	\$ 15,991,959.90	\$ 5,295,084.74
0537CC Thomas Jefferson International Newcomers Academy	\$ 80,035	\$ 95,866	\$ 51,553.06	\$ 54,197.76	\$ 97,784.79
0544CC Tremont Montessori	\$ 49,312	\$ 69,154	\$ 75,146.35	\$ 55,819.20	\$ 4,642.48
0548CC Union	\$ 148,114	\$ 14,131	\$ -	\$ -	\$ 91,202.30
0550CC Valley View Boys Leadership Academy	\$ 855	\$ 40,927	\$ 24,929.15	\$ 2,359.00	\$ 4,180.08
0556CC Wade Park	\$ 56,410	\$ 149,089	\$ 96,459.40	\$ 99,930.65	\$ 28,278.94
0560CC Walton	\$ 20,604	\$ 76,198	\$ 20,755.73	\$ 4,098.18	\$ 4,791.34
0572CC Warner Girls Leadership Academy	\$ 61,705	\$ 182,277	\$ 91,486.61	\$ 122,771.69	\$ 148,364.12
0587CC Washington Park Environmental Studies	\$ 340,497	\$ 93,847	\$ 8,805.72	\$ -	\$ 13,084.53
0592CC Watterson-Lake	\$ 519,381	\$ 153,857	\$ 37,853.36	\$ 2,753.83	\$ 176,062.55
0596CC Waverly	\$ 341,933	\$ 905,677	\$ 3,692,396.32	\$ 10,805,025.54	\$ 6,081,098.46
0605CC Willow	\$ 804,614	\$ 178,268	\$ 37,932.47	\$ 18,800.00	\$ 12,296.25

Capital Projects

	2016	2017	2018	2019	2020
	Actual	Actual	Actual	Est. Actual	Budget
0615CC Whitney M Young Leadership Academy	\$ 150,343	\$ 77,573	\$ -	\$ 3,715,821.94	\$ 3,806,261.71
0616CC Wilbur Wright	\$ 222,920	\$ 2,432,106	\$ 12,711,582.01	\$ 397,335.77	\$ 92,979.52
0621CC William Rainey Harper	\$ 919,141	\$ 209,650	\$ 6,300,842.18	\$ 8,955,766.98	\$ 1,343,783.05
0622CC William Cullen Bryant	\$ 233,597	\$ 3,017,183	\$ 6,423,730.75	\$ 175,672.81	\$ 201,637.34
0624CC Willson	\$ 94,513	\$ 163,145	\$ 50,852.69	\$ 57,443.49	\$ 50,588.09
0636CC Buckeye Woodland	\$ 36,978	\$ 16,796	\$ 869.00	\$ 34,239.44	\$ 140,221.19
0801CC Cleveland School of the Arts	\$ 10,289,867	\$ 1,033,503	\$ 463,976.37	\$ 483,848.68	\$ 127,802.81
0802CC Garrett Morgan	\$ 6,733	\$ 39,419	\$ 40,486.17	\$ 27,973.49	\$ 36,635.55
0803CC Law and Municipal Centers at Martin Luther King Jr.	\$ -	\$ -	\$ 31,536.97	\$ 21,908.51	\$ 66,682.99
0804CC Martin Luther King Jr Campus	\$ 84,450	\$ 127,447	\$ 61,594.83	\$ 16,264.00	\$ 2,022.62
0805CC Ginn Academy	\$ 4,641	\$ -	\$ -	\$ -	\$ -
0911CC Promise Academy	\$ -	\$ -	\$ -	\$ -	\$ -
3015CC East Professional Center	\$ -	\$ 3,229	\$ 69,458.27	\$ -	\$ 5,850.00
3018CC Woodland Data Center	\$ 9,379	\$ -	\$ 49,310.70	\$ 2,257.36	\$ 742.64
Administrative & Other Projects	\$ 9,448,982	\$ 4,219,309	\$ 1,079,391	\$ 266,494.58	\$ 382,458.89
Grand Total	\$ 50,621,723	\$ 57,647,568	\$ 75,901,077	\$ 84,698,207	\$ 87,398,314

Cost Center	3006CC				
Cost Center Name	School Closings				
	2016	2017	2018	2019	2020
	Actual	Actual	Actual	Est. Actual	Budget
General Operating Fund	\$ 536,964	\$ 356,965	\$ 518,021	\$ 317,688	\$ 618,153
<u>Administrative Costs</u>	\$ 536,964	\$ 356,965	\$ 518,021	\$ 317,688	\$ 618,153
100 - Salary & Wages	\$ 54,390	\$ 45,663	\$ 49,764	\$ 64,415	\$ 29,601
200 - Fringe Benefits	\$ 9,664	\$ 8,013	\$ 8,513	\$ 11,002	\$ 14,256
400 - Purchased Services	\$ 289,840	\$ 303,289	\$ 432,942	\$ 240,100	\$ 507,007
500 - Supplies & Materials	\$ -	\$ -	\$ -	\$ 2,172	\$ 38,585
600 - Capital Outlay	\$ 183,070	\$ -	\$ 26,802	\$ -	\$ 28,704
800 - Other Uses of Funds	\$ -	\$ -	\$ -	\$ -	\$ -
900 - Other	\$ -	\$ -	\$ -	\$ -	\$ -
<u>School Based Costs</u>	\$ -	\$ -	\$ -	\$ -	\$ -
100 - Salary & Wages	\$ -	\$ -	\$ -	\$ -	\$ -
200 - Fringe Benefits	\$ -	\$ -	\$ -	\$ -	\$ -
400 - Purchased Services	\$ -	\$ -	\$ -	\$ -	\$ -
500 - Supplies & Materials	\$ -	\$ -	\$ -	\$ -	\$ -
600 - Capital Outlay	\$ -	\$ -	\$ -	\$ -	\$ -
800 - Other Uses of Funds	\$ -	\$ -	\$ -	\$ -	\$ -
900 - Other	\$ -	\$ -	\$ -	\$ -	\$ -
Grant & Gift Funds	\$ -	\$ -	\$ -	\$ -	\$ -

Cost Center	3007CC				
Cost Center Name	Mail and Print Center				
	2016	2017	2018	2019	2020
	Actual	Actual	Actual	Est. Actual	Budget
General Operating Fund	\$ 757,748	\$ 767,412	\$ 1,050,478	\$ 734,785	\$ 898,252
<u>Administrative Costs</u>	\$ 757,748	\$ 767,412	\$ 1,050,478	\$ 734,785	\$ 898,252
100 - Salary & Wages	\$ 63,406	\$ 74,480	\$ 79,036	\$ 63,921	\$ 14,644
200 - Fringe Benefits	\$ 23,748	\$ 35,217	\$ 43,724	\$ 26,547	\$ 11,758
400 - Purchased Services	\$ 648,801	\$ 639,435	\$ 872,661	\$ 638,849	\$ 802,950
500 - Supplies & Materials	\$ 15,351	\$ 14,938	\$ 18,525	\$ 5,468	\$ 24,082
600 - Capital Outlay	\$ 6,442	\$ 3,343	\$ 36,533	\$ -	\$ 44,818
800 - Other Uses of Funds	\$ -	\$ -	\$ -	\$ -	\$ -
900 - Other	\$ -	\$ -	\$ -	\$ -	\$ -
<u>School Based Costs</u>	\$ -	\$ -	\$ -	\$ -	\$ -
100 - Salary & Wages	\$ -	\$ -	\$ -	\$ -	\$ -
200 - Fringe Benefits	\$ -	\$ -	\$ -	\$ -	\$ -
400 - Purchased Services	\$ -	\$ -	\$ -	\$ -	\$ -
500 - Supplies & Materials	\$ -	\$ -	\$ -	\$ -	\$ -
600 - Capital Outlay	\$ -	\$ -	\$ -	\$ -	\$ -
800 - Other Uses of Funds	\$ -	\$ -	\$ -	\$ -	\$ -
900 - Other	\$ -	\$ -	\$ -	\$ -	\$ -
Grant & Gift Funds	\$ -	\$ -	\$ -	\$ -	\$ -

Cost Center	3008CC				
Cost Center Name	Transportation Planning				
	2016 Actual	2017 Actual	2018 Actual	2019 Est. Actual	2020 Budget
General Operating Fund	\$ 11,197,792	\$ 11,559,255	\$ 12,474,852	\$ 14,356,599	\$ 13,874,541
<u>Administrative Costs</u>	\$ 11,197,792	\$ 11,559,255	\$ 12,474,852	\$ 14,356,599	\$ 13,874,541
100 - Salary & Wages	\$ 554,364	\$ 584,208	\$ 729,487	\$ 645,553	\$ 310,801
200 - Fringe Benefits	\$ 243,419	\$ 233,185	\$ 283,713	\$ 240,214	\$ 154,341
400 - Purchased Services	\$ 10,400,009	\$ 10,741,861	\$ 11,461,653	\$ 13,470,833	\$ 13,409,399
500 - Supplies & Materials	\$ -	\$ -	\$ -	\$ -	\$ -
600 - Capital Outlay	\$ -	\$ -	\$ -	\$ -	\$ -
800 - Other Uses of Funds	\$ -	\$ -	\$ -	\$ -	\$ -
900 - Other	\$ -	\$ -	\$ -	\$ -	\$ -
<u>School Based Costs</u>	\$ -	\$ -	\$ -	\$ -	\$ -
100 - Salary & Wages	\$ -	\$ -	\$ -	\$ -	\$ -
200 - Fringe Benefits	\$ -	\$ -	\$ -	\$ -	\$ -
400 - Purchased Services	\$ -	\$ -	\$ -	\$ -	\$ -
500 - Supplies & Materials	\$ -	\$ -	\$ -	\$ -	\$ -
600 - Capital Outlay	\$ -	\$ -	\$ -	\$ -	\$ -
800 - Other Uses of Funds	\$ -	\$ -	\$ -	\$ -	\$ -
900 - Other	\$ -	\$ -	\$ -	\$ -	\$ -
Grant & Gift Funds	\$ -	\$ 93,542	\$ 3,736	\$ 5,882	\$ 188,024

Cost Center Cost Center Name	3009CC Safety and Security				
	2016 Actual	2017 Actual	2018 Actual	2019 Est. Actual	2020 Budget
General Operating Fund	\$ 12,772,946	\$ 12,824,650	\$ 13,906,272	\$ 13,377,286	\$ 10,936,914
<u>Administrative Costs</u>	\$ 6,056,730	\$ 5,803,810	\$ 6,258,824	\$ 6,543,210	\$ 7,430,020
100 - Salary & Wages	\$ 3,708,386	\$ 3,707,302	\$ 3,792,145	\$ 4,161,187	\$ 3,945,105
200 - Fringe Benefits	\$ 1,676,376	\$ 1,623,424	\$ 1,689,424	\$ 1,816,092	\$ 2,884,570
400 - Purchased Services	\$ 294,948	\$ 274,511	\$ 366,075	\$ 420,426	\$ 430,842
500 - Supplies & Materials	\$ 93,245	\$ 89,288	\$ 170,781	\$ 110,442	\$ 132,352
600 - Capital Outlay	\$ 283,170	\$ 108,834	\$ 238,633	\$ 32,355	\$ 35,795
800 - Other Uses of Funds	\$ 606	\$ 450	\$ 1,766	\$ 2,710	\$ 1,357
900 - Other	\$ -	\$ -	\$ -	\$ -	\$ -
<u>School Based Costs</u>	\$ 6,716,216	\$ 7,020,840	\$ 7,647,448	\$ 6,834,076	\$ 3,506,893
100 - Salary & Wages	\$ 4,283,018	\$ 4,614,252	\$ 5,068,997	\$ 4,640,708	\$ 13,909
200 - Fringe Benefits	\$ 2,433,198	\$ 2,406,588	\$ 2,578,452	\$ 2,193,367	\$ 2,892,639
400 - Purchased Services	\$ -	\$ -	\$ -	\$ -	\$ 430,842
500 - Supplies & Materials	\$ -	\$ -	\$ -	\$ -	\$ 132,352
600 - Capital Outlay	\$ -	\$ -	\$ -	\$ -	\$ 35,795
800 - Other Uses of Funds	\$ -	\$ -	\$ -	\$ -	\$ 1,357
900 - Other	\$ -	\$ -	\$ -	\$ -	\$ -
Grant & Gift Funds	\$ -	\$ 10,000	\$ 9,544	\$ 198,404	\$ 37,087

Cost Center	3010CC				
Cost Center Name	Transportation Depots				
	2016 Actual	2017 Actual	2018 Actual	2019 Est. Actual	2020 Budget
General Operating Fund	\$ 16,235,382	\$ 17,196,505	\$ 19,320,629	\$ 18,622,111	\$ 10,236,558
<u>Administrative Costs</u>	\$ 16,235,382	\$ 17,196,505	\$ 19,320,629	\$ 18,622,111	\$ 10,236,558
100 - Salary & Wages	\$ 9,926,015	\$ 11,299,094	\$ 12,042,604	\$ 12,020,892	\$ 4,659,768
200 - Fringe Benefits	\$ 4,608,816	\$ 4,926,556	\$ 5,718,423	\$ 5,655,077	\$ 3,748,738
400 - Purchased Services	\$ 3,383	\$ (208,795)	\$ (145,925)	\$ (805,083)	\$ 495,333
500 - Supplies & Materials	\$ 1,274,441	\$ 1,177,674	\$ 1,637,332	\$ 1,684,015	\$ 1,273,811
600 - Capital Outlay	\$ 422,728	\$ 1,976	\$ 68,194	\$ 67,211	\$ 58,909
800 - Other Uses of Funds	\$ -	\$ -	\$ -	\$ -	\$ -
900 - Other	\$ -	\$ -	\$ -	\$ -	\$ -
<u>School Based Costs</u>	\$ -	\$ -	\$ -	\$ -	\$ -
100 - Salary & Wages	\$ -	\$ -	\$ -	\$ -	\$ -
200 - Fringe Benefits	\$ -	\$ -	\$ -	\$ -	\$ -
400 - Purchased Services	\$ -	\$ -	\$ -	\$ -	\$ -
500 - Supplies & Materials	\$ -	\$ -	\$ -	\$ -	\$ -
600 - Capital Outlay	\$ -	\$ -	\$ -	\$ -	\$ -
800 - Other Uses of Funds	\$ -	\$ -	\$ -	\$ -	\$ -
900 - Other	\$ -	\$ -	\$ -	\$ -	\$ -
Grant & Gift Funds	\$ -	\$ -	\$ 206,753	\$ 115,102	\$ (12,338)

Cost Center	3011CC				
Cost Center Name	Transportation Maintenance				
	2016 Actual	2017 Actual	2018 Actual	2019 Est. Actual	2020 Budget
General Operating Fund	\$ 2,077,188	\$ 2,244,674	\$ 2,798,874	\$ 2,668,837	\$ 1,957,253
<u>Administrative Costs</u>	\$ 2,077,188	\$ 2,244,674	\$ 2,798,874	\$ 2,668,837	\$ 1,957,253
100 - Salary & Wages	\$ 865,526	\$ 1,007,957	\$ 1,177,057	\$ 1,122,372	\$ 384,869
200 - Fringe Benefits	\$ 413,789	\$ 427,433	\$ 503,398	\$ 482,863	\$ 258,286
400 - Purchased Services	\$ 13,661	\$ 10,388	\$ 19,293	\$ 25,446	\$ 14,628
500 - Supplies & Materials	\$ 659,326	\$ 677,313	\$ 1,033,170	\$ 1,038,156	\$ 1,203,792
600 - Capital Outlay	\$ 124,886	\$ 121,584	\$ 65,956	\$ -	\$ 95,680
800 - Other Uses of Funds	\$ -	\$ -	\$ -	\$ -	\$ -
900 - Other	\$ -	\$ -	\$ -	\$ -	\$ -
<u>School Based Costs</u>	\$ -	\$ -	\$ -	\$ -	\$ -
100 - Salary & Wages	\$ -	\$ -	\$ -	\$ -	\$ -
200 - Fringe Benefits	\$ -	\$ -	\$ -	\$ -	\$ -
400 - Purchased Services	\$ -	\$ -	\$ -	\$ -	\$ -
500 - Supplies & Materials	\$ -	\$ -	\$ -	\$ -	\$ -
600 - Capital Outlay	\$ -	\$ -	\$ -	\$ -	\$ -
800 - Other Uses of Funds	\$ -	\$ -	\$ -	\$ -	\$ -
900 - Other	\$ -	\$ -	\$ -	\$ -	\$ -
Grant & Gift Funds	\$ -	\$ -	\$ 2,130	\$ (2,130)	\$ -

Food Services

	2016 Actual	2017 Actual	2018 Actual	2019 Est. Actual	2020 Budget
Food Service Administration	\$ 12,922,428.22	\$ 12,926,833.70	\$ 25,164,293.19	\$ 26,787,554.73	\$ 26,653,270.14
A. G. Bell					
Adlai E Stevenson	\$ 79,994.73	\$ 99,242.10			
Alfred A Benesch	\$ 75,981.68	\$ 75,416.64			
Almira	\$ 97,290.05	\$ 92,568.90			
Andrew J Rickoff	\$ 113,494.69	\$ 139,427.61			
Anton Grdina	\$ 100,209.24	\$ 123,154.94			
Artemus Ward	\$ 87,609.00	\$ 86,903.69			
Audubon					
Bard High School Early College Cleveland	\$ 103,839.88	\$ 100,375.96			
Benjamin Franklin	\$ 90,888.71	\$ 105,646.57			
Bolton	\$ 48,309.10	\$ 61,030.96			
Buckeye Woodland	\$ 8,145.72				
Buhrer Dual Language	\$ 85,311.69	\$ 96,152.77			
Campus International North	\$ 98,288.99	\$ 101,460.52			
Carl F Shuler	\$ 13,262.01	\$ 4,868.89			
Case	\$ 100,341.40	\$ 78,348.44			
Charles Dickens	\$ 107,235.69	\$ 108,064.29			
Charles Mooney	\$ 141,445.31	\$ 123,990.46			
Charles W Eliot (Whitney M Young)	\$ 89,655.95	\$ 86,328.82			
Clara E Westropp	\$ 163,843.86	\$ 114,558.32			
Clark	\$ 96,009.47	\$ 103,082.48			
Cleveland School of the Arts	\$ 155,748.38	\$ 160,823.85			
Collinwood High School	\$ 112,765.25	\$ 110,481.11			
Cranwood	\$ 2,500.66	\$ 841.77			
Daniel E Morgan	\$ 99,567.25	\$ 99,694.61			
Denison	\$ 86,473.63	\$ 78,353.59			
Design Lab Early College	\$ 37,716.50	\$ 43,669.21			
Dike School of the Arts	\$ 74,589.95	\$ 80,486.00			
Douglas MacArthur Girls Leadership Acade	\$ 102,028.79	\$ 88,138.75			
E Desauze Contemporary Academy					
East Clark	\$ 68,533.57	\$ 97,995.95			
East Tech High School	\$ 151,873.76	\$ 156,071.60			
Euclid Park	\$ 86,531.46	\$ 86,260.49			
Franklin D Roosevelt	\$ 87,496.81	\$ 102,138.85			
Fullerton (AB Hart)	\$ 74,998.00	\$ 81,003.28			
Garfield	\$ 91,957.38	\$ 104,327.53			
Garrett Morgan	\$ 153,963.81	\$ 169,617.99			
George Washington Carver	\$ 114,613.11	\$ 131,048.29			
Ginn Academy	\$ 114,560.08	\$ 85,938.01			
Glenville High School	\$ 146,995.45	\$ 128,174.58			
H Barbara Booker (Halle)	\$ 60,424.16	\$ 70,982.56			
Hannah Gibbons	\$ 111,286.69	\$ 87,902.71			
Harvey Rice	\$ 92,461.66	\$ 107,674.75			
Iowa-Maple	\$ 63,051.28	\$ 70,905.69			
James Ford Rhodes	\$ 257,185.60	\$ 302,135.32			
Jane Addams Business Careers Center	\$ 135,308.32	\$ 163,730.00			
Jesse Owens Academy		\$ 228.90			
JFK E3gle Academy	\$ 44,112.36	\$ 8,352.00			
John Adams High School	\$ 221,223.84	\$ 257,468.98			
John D. Rockefeller					
John F Kennedy	\$ 127,970.09	\$ 184,431.58			
John Hay Shared Costs	\$ 136,842.20	\$ 169,681.19			

Food Services

		2016	2017	2018	2019	2020
		Actual	Actual	Actual	Est. Actual	Budget
John Marshall High School	\$	225,725.08	\$ 281,337.56			
Joseph M Gallagher	\$	172,081.70	\$ 183,155.91			
Kenneth W Clement Boys Leadership Acad	\$	44,719.18	\$ 48,036.68			
Kentucky						
Lincoln-West High School	\$	156,688.51	\$ 235,567.97			
Louis Agassiz	\$	59,560.66	\$ 62,290.10			
Louisa May Alcott	\$	62,851.78	\$ 64,298.01			
Luis Munoz Marin	\$	189,740.08	\$ 175,937.06			
Marion C Seltzer	\$	66,021.52	\$ 50,778.22			
Marion-Sterling	\$	98,897.65	\$ 114,811.52			
Martin Luther King Jr Campus	\$	119,561.81	\$ 89,398.63			
Mary B Martin	\$	70,809.06	\$ 85,776.10			
Mary M Bethune	\$	82,850.99	\$ 104,999.09			
Max S Hayes High School	\$	189,982.91	\$ 221,875.93			
MC2STEM Great Lakes Science Center	\$	65,820.68	\$ 77,196.43			
McKinley	\$	59,568.29	\$ 64,505.48			
Memorial	\$	145,108.56	\$ 128,096.58			
Michael R White	\$	68,276.52	\$ 76,616.49			
Miles	\$	86,014.15	\$ 67,610.50			
Miles Park	\$	83,042.67	\$ 141,593.09			
Mound	\$	111,522.19	\$ 118,634.33			
Nathan Hale	\$	112,366.04	\$ 138,410.63			
New Tech West	\$	1,801.99	\$ 39,974.92			
Newton D Baker School of the Arts	\$	119,752.65	\$ 96,837.32			
Oliver H Perry	\$	83,888.13	\$ 71,015.27			
Orchard	\$	121,744.81	\$ 114,780.49			
Patrick Henry	\$	92,403.65	\$ 109,459.25			
Paul L Dunbar	\$	91,379.17	\$ 96,278.06			
Paul Revere	\$	10,333.31				
Riverside	\$	110,524.24	\$ 119,299.79			
Robert H Jamison	\$	116,985.50	\$ 131,160.67			
Robinson G Jones	\$	91,657.91	\$ 109,092.73			
Scranton	\$	68,490.89	\$ 91,780.68			
South High	\$	3,324.65				
SuccessTech Academy	\$	94,688.64	\$ 104,432.02			
Sunbeam	\$	61,797.59	\$ 72,559.11			
Thomas Jefferson International Newcome	\$	145,994.56	\$ 162,818.60			
Tremont Montessori	\$	137,819.30	\$ 125,661.59			
Valley View Boys Leadership Academy	\$	34,176.13	\$ 43,405.71			
Wade Park	\$	121,980.57	\$ 119,060.82			
Walton	\$	53,293.83	\$ 80,012.78			
Warner Girls Leadership Academy	\$	85,427.71	\$ 79,339.55			
Washington Park Environmental Studies	\$	79,451.62	\$ 81,021.10			
Watterson-Lake	\$	81,244.86	\$ 15,546.86			
Waverly	\$	12,898.97	\$ 68,000.53			
Whitney M Young Leadership Academy	\$	141,004.20	\$ 154,773.02			
Wilbur Wright	\$	118,969.11	\$ 106,691.83			
William Cullen Bryant	\$	83,437.28	\$ 70,898.70			
Willow	\$	77,033.75	\$ 82,598.64			
Willson	\$	131,611.88	\$ 148,742.04			
Total		\$ 21,124,359.15	\$ 21,708,447.42	\$ 25,166,311.19	\$ 26,789,573.73	\$ 26,655,290.14

Finance



Cost Center	4001CC				
Cost Center Name	Chief Financial and Administrative Officer				
	2016 Actual	2017 Actual	2018 Actual	2019 Est. Actual	2020 Budget
General Operating Fund	\$ 633,905	\$ 595,760	\$ 598,991	\$ 524,882	\$ 324,399
<u>Administrative Costs</u>	\$ 633,905	\$ 595,760	\$ 598,991	\$ 524,882	\$ 324,399
100 - Salary & Wages	\$ 282,885	\$ 328,006	\$ 364,523	\$ 344,417	\$ 152,261
200 - Fringe Benefits	\$ 87,797	\$ 95,522	\$ 123,159	\$ 118,257	\$ 53,379
400 - Purchased Services	\$ 159,638	\$ 114,594	\$ 70,869	\$ 25,075	\$ 75,875
500 - Supplies & Materials	\$ 6,936	\$ 18,418	\$ 9,050	\$ 9,576	\$ 7,885
600 - Capital Outlay	\$ 43,397	\$ 1,920	\$ 11,590	\$ 1,284	\$ 5,000
800 - Other Uses of Funds	\$ 53,252	\$ 37,299	\$ 19,800	\$ 26,273	\$ 30,000
900 - Other	\$ -	\$ -	\$ -	\$ -	\$ -
<u>School Based Costs</u>	\$ -	\$ -	\$ -	\$ -	\$ -
100 - Salary & Wages	\$ -	\$ -	\$ -	\$ -	\$ -
200 - Fringe Benefits	\$ -	\$ -	\$ -	\$ -	\$ -
400 - Purchased Services	\$ -	\$ -	\$ -	\$ -	\$ -
500 - Supplies & Materials	\$ -	\$ -	\$ -	\$ -	\$ -
600 - Capital Outlay	\$ -	\$ -	\$ -	\$ -	\$ -
800 - Other Uses of Funds	\$ -	\$ -	\$ -	\$ -	\$ -
900 - Other	\$ -	\$ -	\$ -	\$ -	\$ -
Grant & Gift Funds	\$ -	\$ -	\$ -	\$ 32,386	\$ 60,584

Cost Center Cost Center Name	4002CC Cash Management				
	2016 Actual	2017 Actual	2018 Actual	2019 Est. Actual	2020 Budget
General Operating Fund	\$ 135,865	\$ 141,113	\$ 150,664	\$ 102,844	\$ 77,330
<u>Administrative Costs</u>	\$ 135,865	\$ 141,113	\$ 150,664	\$ 102,844	\$ 77,330
100 - Salary & Wages	\$ 90,824	\$ 97,031	\$ 87,477	\$ 75,966	\$ 48,034
200 - Fringe Benefits	\$ 44,566	\$ 43,882	\$ 48,373	\$ 26,300	\$ 26,646
400 - Purchased Services	\$ -	\$ 200	\$ 87	\$ -	\$ 950
500 - Supplies & Materials	\$ 474	\$ -	\$ -	\$ 577	\$ 500
600 - Capital Outlay	\$ -	\$ -	\$ -	\$ -	\$ 1,200
800 - Other Uses of Funds	\$ -	\$ -	\$ 14,726	\$ -	\$ -
900 - Other	\$ -	\$ -	\$ -	\$ -	\$ -
<u>School Based Costs</u>	\$ -	\$ -	\$ -	\$ -	\$ -
100 - Salary & Wages	\$ -	\$ -	\$ -	\$ -	\$ -
200 - Fringe Benefits	\$ -	\$ -	\$ -	\$ -	\$ -
400 - Purchased Services	\$ -	\$ -	\$ -	\$ -	\$ -
500 - Supplies & Materials	\$ -	\$ -	\$ -	\$ -	\$ -
600 - Capital Outlay	\$ -	\$ -	\$ -	\$ -	\$ -
800 - Other Uses of Funds	\$ -	\$ -	\$ -	\$ -	\$ -
900 - Other	\$ -	\$ -	\$ -	\$ -	\$ -
Grant & Gift Funds	\$ -	\$ -	\$ -	\$ -	\$ -

Cost Center	4003CC				
Cost Center Name	Accounts Payable				
	2016	2017	2018	2019	2020
	Actual	Actual	Actual	Est. Actual	Budget
General Operating Fund	\$ 403,249	\$ 443,460	\$ 498,441	\$ 494,194	\$ 346,272
<u>Administrative Costs</u>	\$ 403,249	\$ 443,460	\$ 498,441	\$ 494,194	\$ 346,272
100 - Salary & Wages	\$ 258,099	\$ 270,752	\$ 273,649	\$ 283,320	\$ 145,602
200 - Fringe Benefits	\$ 94,471	\$ 88,340	\$ 94,816	\$ 132,318	\$ 80,188
400 - Purchased Services	\$ 37,912	\$ 77,015	\$ 124,309	\$ 63,137	\$ 106,282
500 - Supplies & Materials	\$ 8,802	\$ 6,828	\$ 4,234	\$ 6,481	\$ 9,600
600 - Capital Outlay	\$ 3,744	\$ -	\$ 1,433	\$ 8,043	\$ 3,000
800 - Other Uses of Funds	\$ 221	\$ 525	\$ -	\$ 895	\$ 1,600
900 - Other	\$ -	\$ -	\$ -	\$ -	\$ -
<u>School Based Costs</u>	\$ -	\$ -	\$ -	\$ -	\$ -
100 - Salary & Wages	\$ -	\$ -	\$ -	\$ -	\$ -
200 - Fringe Benefits	\$ -	\$ -	\$ -	\$ -	\$ -
400 - Purchased Services	\$ -	\$ -	\$ -	\$ -	\$ -
500 - Supplies & Materials	\$ -	\$ -	\$ -	\$ -	\$ -
600 - Capital Outlay	\$ -	\$ -	\$ -	\$ -	\$ -
800 - Other Uses of Funds	\$ -	\$ -	\$ -	\$ -	\$ -
900 - Other	\$ -	\$ -	\$ -	\$ -	\$ -
Grant & Gift Funds	\$ -	\$ -	\$ -	\$ -	\$ -

Cost Center Cost Center Name	4004CC Payroll				
	2016 Actual	2017 Actual	2018 Actual	2019 Est. Actual	2020 Budget
General Operating Fund	\$ 1,097,055	\$ 1,137,285	\$ 1,245,688	\$ 1,246,061	\$ 700,765
<u>Administrative Costs</u>	\$ 1,097,055	\$ 1,137,285	\$ 1,245,688	\$ 1,246,061	\$ 700,765
100 - Salary & Wages	\$ 765,102	\$ 798,306	\$ 872,826	\$ 852,619	\$ 408,786
200 - Fringe Benefits	\$ 295,430	\$ 288,608	\$ 304,780	\$ 308,954	\$ 180,015
400 - Purchased Services	\$ 9,896	\$ 32,013	\$ 45,211	\$ 47,435	\$ 79,706
500 - Supplies & Materials	\$ 12,694	\$ 7,345	\$ 15,087	\$ 11,695	\$ 22,048
600 - Capital Outlay	\$ 13,933	\$ 11,012	\$ 6,848	\$ 25,358	\$ 8,000
800 - Other Uses of Funds	\$ -	\$ -	\$ 936	\$ -	\$ 2,209
900 - Other	\$ -	\$ -	\$ -	\$ -	\$ -
<u>School Based Costs</u>	\$ -	\$ -	\$ -	\$ -	\$ -
100 - Salary & Wages	\$ -	\$ -	\$ -	\$ -	\$ -
200 - Fringe Benefits	\$ -	\$ -	\$ -	\$ -	\$ -
400 - Purchased Services	\$ -	\$ -	\$ -	\$ -	\$ -
500 - Supplies & Materials	\$ -	\$ -	\$ -	\$ -	\$ -
600 - Capital Outlay	\$ -	\$ -	\$ -	\$ -	\$ -
800 - Other Uses of Funds	\$ -	\$ -	\$ -	\$ -	\$ -
900 - Other	\$ -	\$ -	\$ -	\$ -	\$ -
Grant & Gift Funds	\$ -	\$ -	\$ -	\$ -	\$ -

Cost Center	4005CC				
Cost Center Name	Grants Management				
	2016	2017	2018	2019	2020
	Actual	Actual	Actual	Est. Actual	Budget
General Operating Fund	\$ 117,847	\$ 137,107	\$ 148,832	\$ 112,541	\$ 90,110
<u>Administrative Costs</u>	\$ 117,847	\$ 137,107	\$ 148,832	\$ 112,541	\$ 90,110
100 - Salary & Wages	\$ 79,036	\$ 97,469	\$ 111,748	\$ 59,772	\$ 53,414
200 - Fringe Benefits	\$ 37,570	\$ 38,159	\$ 35,415	\$ 18,848	\$ 24,284
400 - Purchased Services	\$ 620	\$ 1,241	\$ 1,669	\$ 33,881	\$ 10,162
500 - Supplies & Materials	\$ 621	\$ 237	\$ -	\$ 40	\$ 750
600 - Capital Outlay	\$ -	\$ -	\$ -	\$ -	\$ 1,500
800 - Other Uses of Funds	\$ -	\$ -	\$ -	\$ -	\$ -
900 - Other	\$ -	\$ -	\$ -	\$ -	\$ -
<u>School Based Costs</u>	\$ -	\$ -	\$ -	\$ -	\$ -
100 - Salary & Wages	\$ -	\$ -	\$ -	\$ -	\$ -
200 - Fringe Benefits	\$ -	\$ -	\$ -	\$ -	\$ -
400 - Purchased Services	\$ -	\$ -	\$ -	\$ -	\$ -
500 - Supplies & Materials	\$ -	\$ -	\$ -	\$ -	\$ -
600 - Capital Outlay	\$ -	\$ -	\$ -	\$ -	\$ -
800 - Other Uses of Funds	\$ -	\$ -	\$ -	\$ -	\$ -
900 - Other	\$ -	\$ -	\$ -	\$ -	\$ -
Grant & Gift Funds	\$ 11,978,122	\$ 7,903,407	\$ 6,033,595	\$ 6,593,118	\$ 2,383,263

Cost Center Cost Center Name	4006CC Budgets				
	2016 Actual	2017 Actual	2018 Actual	2019 Est. Actual	2020 Budget
General Operating Fund	\$ 990,161	\$ 1,138,795	\$ 776,843	\$ 536,696	\$ 5,360,048
<u>Administrative Costs</u>	\$ 990,161	\$ 1,138,795	\$ 776,843	\$ 536,696	\$ 5,360,048
100 - Salary & Wages	\$ 656,026	\$ 495,522	\$ 453,765	\$ 361,886	\$ 2,766,887
200 - Fringe Benefits	\$ 245,230	\$ 196,291	\$ 196,287	\$ 142,833	\$ 91,207
400 - Purchased Services	\$ 70,843	\$ 148,907	\$ 98,122	\$ 7,997	\$ 39,026
500 - Supplies & Materials	\$ 15,756	\$ 292,577	\$ 27,979	\$ 22,550	\$ 2,454,777
600 - Capital Outlay	\$ 1,705	\$ 4,769	\$ -	\$ -	\$ 6,651
800 - Other Uses of Funds	\$ 600	\$ 730	\$ 690	\$ 1,430	\$ 1,500
900 - Other	\$ -	\$ -	\$ -	\$ -	\$ -
<u>School Based Costs</u>	\$ -	\$ -	\$ -	\$ -	\$ -
100 - Salary & Wages	\$ -	\$ -	\$ -	\$ -	\$ -
200 - Fringe Benefits	\$ -	\$ -	\$ -	\$ -	\$ -
400 - Purchased Services	\$ -	\$ -	\$ -	\$ -	\$ -
500 - Supplies & Materials	\$ -	\$ -	\$ -	\$ -	\$ -
600 - Capital Outlay	\$ -	\$ -	\$ -	\$ -	\$ -
800 - Other Uses of Funds	\$ -	\$ -	\$ -	\$ -	\$ -
900 - Other	\$ -	\$ -	\$ -	\$ -	\$ -
Grant & Gift Funds	\$ -	\$ -	\$ 374,889	\$ 138,396	\$ 6,939

Cost Center Cost Center Name	4007CC Purchasing				
	2016 Actual	2017 Actual	2018 Actual	2019 Est. Actual	2020 Budget
General Operating Fund	\$ 579,592	\$ 595,858	\$ 634,567	\$ 627,959	\$ 486,138
<u>Administrative Costs</u>	\$ 579,592	\$ 595,858	\$ 634,567	\$ 627,959	\$ 486,138
100 - Salary & Wages	\$ 415,907	\$ 427,357	\$ 438,992	\$ 432,484	\$ 276,173
200 - Fringe Benefits	\$ 154,193	\$ 151,972	\$ 146,725	\$ 161,436	\$ 129,938
400 - Purchased Services	\$ 5,804	\$ 10,011	\$ 45,550	\$ 21,359	\$ 73,647
500 - Supplies & Materials	\$ 1,926	\$ 1,832	\$ 2,186	\$ 2,774	\$ 1,280
600 - Capital Outlay	\$ 978	\$ 3,671	\$ -	\$ 8,374	\$ 3,000
800 - Other Uses of Funds	\$ 785	\$ 1,015	\$ 1,115	\$ 1,532	\$ 2,100
900 - Other	\$ -	\$ -	\$ -	\$ -	\$ -
<u>School Based Costs</u>	\$ -	\$ -	\$ -	\$ -	\$ -
100 - Salary & Wages	\$ -	\$ -	\$ -	\$ -	\$ -
200 - Fringe Benefits	\$ -	\$ -	\$ -	\$ -	\$ -
400 - Purchased Services	\$ -	\$ -	\$ -	\$ -	\$ -
500 - Supplies & Materials	\$ -	\$ -	\$ -	\$ -	\$ -
600 - Capital Outlay	\$ -	\$ -	\$ -	\$ -	\$ -
800 - Other Uses of Funds	\$ -	\$ -	\$ -	\$ -	\$ -
900 - Other	\$ -	\$ -	\$ -	\$ -	\$ -
Grant & Gift Funds	\$ -	\$ -	\$ -	\$ -	\$ -

Cost Center Cost Center Name	4010CC Fixed Charges				
	2016 Actual	2017 Actual	2018 Actual	2019 Est. Actual	2020 Budget
General Operating Fund	\$ 15,445,775	\$ 6,239,397	\$ 5,229,006	\$ 2,713,491	\$ 12,430,615
<u>Administrative Costs</u>	\$ 15,445,775	\$ 6,239,397	\$ 5,229,006	\$ 2,713,491	\$ 12,430,615
100 - Salary & Wages	\$ 1,248,264	\$ 2,002,241	\$ 607	\$ -	\$ 1,166,900
200 - Fringe Benefits	\$ 3,166,840	\$ (6,196,219)	\$ (5,177,098)	\$ (8,351,372)	\$ 533,549
400 - Purchased Services	\$ 4,904,624	\$ 4,905,704	\$ 4,809,577	\$ 5,113,208	\$ 5,084,225
500 - Supplies & Materials	\$ -	\$ -	\$ -	\$ -	\$ -
600 - Capital Outlay	\$ -	\$ -	\$ -	\$ -	\$ -
800 - Other Uses of Funds	\$ 6,126,047	\$ 5,527,672	\$ 5,595,920	\$ 5,951,655	\$ 5,645,942
900 - Other	\$ -	\$ -	\$ -	\$ -	\$ -
<u>School Based Costs</u>	\$ -	\$ -	\$ -	\$ -	\$ -
100 - Salary & Wages	\$ -	\$ -	\$ -	\$ -	\$ -
200 - Fringe Benefits	\$ -	\$ -	\$ -	\$ -	\$ -
400 - Purchased Services	\$ -	\$ -	\$ -	\$ -	\$ -
500 - Supplies & Materials	\$ -	\$ -	\$ -	\$ -	\$ -
600 - Capital Outlay	\$ -	\$ -	\$ -	\$ -	\$ -
800 - Other Uses of Funds	\$ -	\$ -	\$ -	\$ -	\$ -
900 - Other	\$ -	\$ -	\$ -	\$ -	\$ -
Grant & Gift Funds	\$ -	\$ -	\$ -	\$ -	\$ -

Cost Center	4011CC				
Cost Center Name	Finance Technical Support				
	2016 Actual	2017 Actual	2018 Actual	2019 Est. Actual	2020 Budget
General Operating Fund	\$ 104,934	\$ 104,876	\$ 122,915	\$ 113,678	\$ -
<u>Administrative Costs</u>	\$ 104,934	\$ 104,876	\$ 122,915	\$ 113,678	\$ -
100 - Salary & Wages	\$ 82,094	\$ 82,597	\$ 97,441	\$ 90,562	\$ -
200 - Fringe Benefits	\$ 22,840	\$ 22,279	\$ 25,474	\$ 23,116	\$ -
400 - Purchased Services	\$ -	\$ -	\$ -	\$ -	\$ -
500 - Supplies & Materials	\$ -	\$ -	\$ -	\$ -	\$ -
600 - Capital Outlay	\$ -	\$ -	\$ -	\$ -	\$ -
800 - Other Uses of Funds	\$ -	\$ -	\$ -	\$ -	\$ -
900 - Other	\$ -	\$ -	\$ -	\$ -	\$ -
<u>School Based Costs</u>	\$ -	\$ -	\$ -	\$ -	\$ -
100 - Salary & Wages	\$ -	\$ -	\$ -	\$ -	\$ -
200 - Fringe Benefits	\$ -	\$ -	\$ -	\$ -	\$ -
400 - Purchased Services	\$ -	\$ -	\$ -	\$ -	\$ -
500 - Supplies & Materials	\$ -	\$ -	\$ -	\$ -	\$ -
600 - Capital Outlay	\$ -	\$ -	\$ -	\$ -	\$ -
800 - Other Uses of Funds	\$ -	\$ -	\$ -	\$ -	\$ -
900 - Other	\$ -	\$ -	\$ -	\$ -	\$ -
Grant & Gift Funds	\$ -	\$ -	\$ -	\$ -	\$ -

Cost Center Cost Center Name	4012CC Financial Reporting				
	2016 Actual	2017 Actual	2018 Actual	2019 Est. Actual	2020 Budget
General Operating Fund	\$ 957,072	\$ 828,355	\$ 1,391,832	\$ 1,044,886	\$ 859,434
<u>Administrative Costs</u>	\$ 957,072	\$ 828,355	\$ 1,391,832	\$ 1,044,886	\$ 859,434
100 - Salary & Wages	\$ 324,085	\$ 314,344	\$ 416,624	\$ 488,356	\$ 238,930
200 - Fringe Benefits	\$ 117,871	\$ 104,002	\$ 146,510	\$ 168,400	\$ 86,477
400 - Purchased Services	\$ 283,676	\$ 298,170	\$ 616,926	\$ 241,334	\$ 358,099
500 - Supplies & Materials	\$ 861	\$ 10	\$ -	\$ 85	\$ 580
600 - Capital Outlay	\$ 12,325	\$ 132	\$ -	\$ -	\$ 3,200
800 - Other Uses of Funds	\$ 218,252	\$ 111,697	\$ 211,772	\$ 146,710	\$ 172,149
900 - Other	\$ -	\$ -	\$ -	\$ -	\$ -
<u>School Based Costs</u>	\$ -	\$ -	\$ -	\$ -	\$ -
100 - Salary & Wages	\$ -	\$ -	\$ -	\$ -	\$ -
200 - Fringe Benefits	\$ -	\$ -	\$ -	\$ -	\$ -
400 - Purchased Services	\$ -	\$ -	\$ -	\$ -	\$ -
500 - Supplies & Materials	\$ -	\$ -	\$ -	\$ -	\$ -
600 - Capital Outlay	\$ -	\$ -	\$ -	\$ -	\$ -
800 - Other Uses of Funds	\$ -	\$ -	\$ -	\$ -	\$ -
900 - Other	\$ -	\$ -	\$ -	\$ -	\$ -
Grant & Gift Funds	\$ -	\$ -	\$ -	\$ -	\$ -

Cost Center Cost Center Name	4013CC Internal Audit				
	2016 Actual	2017 Actual	2018 Actual	2019 Est. Actual	2020 Budget
General Operating Fund	\$ 372,454	\$ 374,107	\$ 431,550	\$ 340,063	\$ 247,323
<u>Administrative Costs</u>	\$ 372,454	\$ 374,107	\$ 431,550	\$ 340,063	\$ 247,323
100 - Salary & Wages	\$ 225,714	\$ 264,113	\$ 314,387	\$ 252,989	\$ 153,821
200 - Fringe Benefits	\$ 84,452	\$ 88,580	\$ 101,132	\$ 77,612	\$ 62,943
400 - Purchased Services	\$ 60,058	\$ 18,751	\$ 13,857	\$ 6,521	\$ 26,259
500 - Supplies & Materials	\$ 550	\$ 247	\$ 786	\$ 683	\$ 800
600 - Capital Outlay	\$ 233	\$ 500	\$ 73	\$ -	\$ 1,500
800 - Other Uses of Funds	\$ 1,448	\$ 1,915	\$ 1,315	\$ 2,259	\$ 2,000
900 - Other	\$ -	\$ -	\$ -	\$ -	\$ -
<u>School Based Costs</u>	\$ -	\$ -	\$ -	\$ -	\$ -
100 - Salary & Wages	\$ -	\$ -	\$ -	\$ -	\$ -
200 - Fringe Benefits	\$ -	\$ -	\$ -	\$ -	\$ -
400 - Purchased Services	\$ -	\$ -	\$ -	\$ -	\$ -
500 - Supplies & Materials	\$ -	\$ -	\$ -	\$ -	\$ -
600 - Capital Outlay	\$ -	\$ -	\$ -	\$ -	\$ -
800 - Other Uses of Funds	\$ -	\$ -	\$ -	\$ -	\$ -
900 - Other	\$ -	\$ -	\$ -	\$ -	\$ -
Grant & Gift Funds	\$ -	\$ -	\$ -	\$ -	\$ -

Cost Center	4014CC				
Cost Center Name	Special Projects Financial				
	2016 Actual	2017 Actual	2018 Actual	2019 Est. Actual	2020 Budget
General Operating Fund	\$ 175,147,857	\$ 175,298,419	\$ 179,887,228	\$ 180,644,023	\$ 88,573,585
<u>Administrative Costs</u>	\$ 175,147,857	\$ 175,298,419	\$ 179,887,228	\$ 180,644,023	\$ 88,573,585
100 - Salary & Wages	\$ -	\$ -	\$ 407	\$ -	\$ -
200 - Fringe Benefits	\$ -	\$ -	\$ 69	\$ -	\$ -
400 - Purchased Services	\$ 175,147,857	\$ 175,298,419	\$ 179,886,752	\$ 180,644,023	\$ 88,573,585
500 - Supplies & Materials	\$ -	\$ -	\$ -	\$ -	\$ -
600 - Capital Outlay	\$ -	\$ -	\$ -	\$ -	\$ -
800 - Other Uses of Funds	\$ -	\$ -	\$ -	\$ -	\$ -
900 - Other	\$ -	\$ -	\$ -	\$ -	\$ -
<u>School Based Costs</u>	\$ -	\$ -	\$ -	\$ -	\$ -
100 - Salary & Wages	\$ -	\$ -	\$ -	\$ -	\$ -
200 - Fringe Benefits	\$ -	\$ -	\$ -	\$ -	\$ -
400 - Purchased Services	\$ -	\$ -	\$ -	\$ -	\$ -
500 - Supplies & Materials	\$ -	\$ -	\$ -	\$ -	\$ -
600 - Capital Outlay	\$ -	\$ -	\$ -	\$ -	\$ -
800 - Other Uses of Funds	\$ -	\$ -	\$ -	\$ -	\$ -
900 - Other	\$ -	\$ -	\$ -	\$ -	\$ -
Grant & Gift Funds	\$ -	\$ -	\$ -	\$ -	\$ -

Cost Center	4016CC				
Cost Center Name	Transfers and Advances				
	2016 Actual	2017 Actual	2018 Actual	2019 Est. Actual	2020 Budget
General Operating Fund	\$ 5,557,000	\$ 6,111,000	\$ 4,000,000	\$ 4,000,000	\$ 6,000,000
<u>Administrative Costs</u>	\$ 5,557,000	\$ 6,111,000	\$ 4,000,000	\$ 4,000,000	\$ 6,000,000
100 - Salary & Wages	\$ -	\$ -	\$ -	\$ -	\$ -
200 - Fringe Benefits	\$ -	\$ -	\$ -	\$ -	\$ -
400 - Purchased Services	\$ -	\$ -	\$ -	\$ -	\$ -
500 - Supplies & Materials	\$ -	\$ -	\$ -	\$ -	\$ -
600 - Capital Outlay	\$ -	\$ -	\$ -	\$ -	\$ -
800 - Other Uses of Funds	\$ -	\$ -	\$ -	\$ -	\$ -
900 - Other	\$ 5,557,000	\$ 6,111,000	\$ 4,000,000	\$ 4,000,000	\$ 6,000,000
<u>School Based Costs</u>	\$ -	\$ -	\$ -	\$ -	\$ -
100 - Salary & Wages	\$ -	\$ -	\$ -	\$ -	\$ -
200 - Fringe Benefits	\$ -	\$ -	\$ -	\$ -	\$ -
400 - Purchased Services	\$ -	\$ -	\$ -	\$ -	\$ -
500 - Supplies & Materials	\$ -	\$ -	\$ -	\$ -	\$ -
600 - Capital Outlay	\$ -	\$ -	\$ -	\$ -	\$ -
800 - Other Uses of Funds	\$ -	\$ -	\$ -	\$ -	\$ -
900 - Other	\$ -	\$ -	\$ -	\$ -	\$ -
Grant & Gift Funds	\$ -	\$ -	\$ -	\$ -	\$ -

Information Technology



Cost Center 5003CC
Cost Center Name Student Services - Administration

	2016 Actual	2017 Actual	2018 Actual	2019 Est. Actual	2020 Budget
General Operating Fund	\$ 505,396	\$ 7,064	\$ 2,028,230	\$ 1,530,982	\$ 789,496
<u>Administrative Costs</u>	\$ 505,396	\$ 7,064	\$ 2,028,230	\$ 1,530,982	\$ 789,496
100 - Salary & Wages	\$ 371,783	\$ -	\$ 636,952	\$ 922,826	\$ 426,467
200 - Fringe Benefits	\$ 129,691	\$ -	\$ 273,373	\$ 374,531	\$ 182,980
400 - Purchased Services	\$ -	\$ -	\$ 1,117,810	\$ 222,269	\$ 179,994
500 - Supplies & Materials	\$ 936	\$ 274	\$ 95	\$ 11,356	\$ 55
600 - Capital Outlay	\$ 2,985	\$ 6,789	\$ -	\$ -	\$ -
800 - Other Uses of Funds	\$ -	\$ -	\$ -	\$ -	\$ -
900 - Other	\$ -	\$ -	\$ -	\$ -	\$ -
<u>School Based Costs</u>	\$ -	\$ -	\$ -	\$ -	\$ -
100 - Salary & Wages	\$ -	\$ -	\$ -	\$ -	\$ -
200 - Fringe Benefits	\$ -	\$ -	\$ -	\$ -	\$ -
400 - Purchased Services	\$ -	\$ -	\$ -	\$ -	\$ -
500 - Supplies & Materials	\$ -	\$ -	\$ -	\$ -	\$ -
600 - Capital Outlay	\$ -	\$ -	\$ -	\$ -	\$ -
800 - Other Uses of Funds	\$ -	\$ -	\$ -	\$ -	\$ -
900 - Other	\$ -	\$ -	\$ -	\$ -	\$ -
Grant & Gift Funds	\$ -	\$ -	\$ -	\$ -	\$ -

Cost Center	5004CC				
Cost Center Name	MIS eRate				
	2016 Actual	2017 Actual	2018 Actual	2019 Est. Actual	2020 Budget
General Operating Fund	\$ 4,810,741	\$ 2,754,401	\$ 4,351,505	\$ 3,670,063	\$ 2,990,985
<u>Administrative Costs</u>	\$ 4,810,741	\$ 2,754,401	\$ 4,351,505	\$ 3,670,063	\$ 2,990,985
100 - Salary & Wages	\$ -	\$ -	\$ -	\$ -	\$ -
200 - Fringe Benefits	\$ -	\$ -	\$ -	\$ -	\$ -
400 - Purchased Services	\$ 4,810,741	\$ 2,754,401	\$ 4,351,505	\$ 3,670,063	\$ 2,990,985
500 - Supplies & Materials	\$ -	\$ -	\$ -	\$ -	\$ -
600 - Capital Outlay	\$ -	\$ -	\$ -	\$ -	\$ -
800 - Other Uses of Funds	\$ -	\$ -	\$ -	\$ -	\$ -
900 - Other	\$ -	\$ -	\$ -	\$ -	\$ -
<u>School Based Costs</u>	\$ -	\$ -	\$ -	\$ -	\$ -
100 - Salary & Wages	\$ -	\$ -	\$ -	\$ -	\$ -
200 - Fringe Benefits	\$ -	\$ -	\$ -	\$ -	\$ -
400 - Purchased Services	\$ -	\$ -	\$ -	\$ -	\$ -
500 - Supplies & Materials	\$ -	\$ -	\$ -	\$ -	\$ -
600 - Capital Outlay	\$ -	\$ -	\$ -	\$ -	\$ -
800 - Other Uses of Funds	\$ -	\$ -	\$ -	\$ -	\$ -
900 - Other	\$ -	\$ -	\$ -	\$ -	\$ -
Grant & Gift Funds	\$ -	\$ -	\$ -	\$ -	\$ -

Cost Center	5005CC				
Cost Center Name	MIS Software Systems				
	2016 Actual	2017 Actual	2018 Actual	2019 Est. Actual	2020 Budget
General Operating Fund	\$ 3,912,949	\$ 6,011,745	\$ 7,597,429	\$ 9,432,473	\$ 8,230,966
<u>Administrative Costs</u>	\$ 3,912,949	\$ 6,011,745	\$ 7,597,429	\$ 9,432,473	\$ 8,230,966
100 - Salary & Wages	\$ 1,114,578	\$ 1,405,164	\$ 2,063,523	\$ 1,574,108	\$ 935,986
200 - Fringe Benefits	\$ 400,645	\$ 491,439	\$ 732,409	\$ 599,446	\$ 398,446
400 - Purchased Services	\$ 2,251,554	\$ 3,300,973	\$ 3,945,646	\$ 7,156,902	\$ 6,640,906
500 - Supplies & Materials	\$ 16,805	\$ 493,887	\$ 470,232	\$ 15,035	\$ 112,757
600 - Capital Outlay	\$ 129,366	\$ 320,282	\$ 385,442	\$ 86,415	\$ 142,871
800 - Other Uses of Funds	\$ -	\$ -	\$ 177	\$ 567	\$ -
900 - Other	\$ -	\$ -	\$ -	\$ -	\$ -
<u>School Based Costs</u>	\$ -	\$ -	\$ -	\$ -	\$ -
100 - Salary & Wages	\$ -	\$ -	\$ -	\$ -	\$ -
200 - Fringe Benefits	\$ -	\$ -	\$ -	\$ -	\$ -
400 - Purchased Services	\$ -	\$ -	\$ -	\$ -	\$ -
500 - Supplies & Materials	\$ -	\$ -	\$ -	\$ -	\$ -
600 - Capital Outlay	\$ -	\$ -	\$ -	\$ -	\$ -
800 - Other Uses of Funds	\$ -	\$ -	\$ -	\$ -	\$ -
900 - Other	\$ -	\$ -	\$ -	\$ -	\$ -
Grant & Gift Funds	\$ -	\$ 5,000	\$ 59,889	\$ 162,537	\$ 192,426

Cost Center Cost Center Name	5006CC EMIS Reporting				
	2016 Actual	2017 Actual	2018 Actual	2019 Est. Actual	2020 Budget
General Operating Fund	\$ 217,600	\$ 273,929	\$ 294,708	\$ 258,043	\$ 293,936
<u>Administrative Costs</u>	\$ 217,600	\$ 273,929	\$ 294,708	\$ 258,043	\$ 293,936
100 - Salary & Wages	\$ 153,228	\$ 189,913	\$ 203,661	\$ 179,274	\$ 185,165
200 - Fringe Benefits	\$ 52,974	\$ 67,607	\$ 80,422	\$ 70,532	\$ 96,108
400 - Purchased Services	\$ 6,878	\$ 8,884	\$ 9,734	\$ 7,702	\$ 12,264
500 - Supplies & Materials	\$ 3,194	\$ 2,222	\$ 253	\$ 535	\$ 399
600 - Capital Outlay	\$ 1,327	\$ 5,303	\$ 637	\$ -	\$ -
800 - Other Uses of Funds	\$ -	\$ -	\$ -	\$ -	\$ -
900 - Other	\$ -	\$ -	\$ -	\$ -	\$ -
<u>School Based Costs</u>	\$ -	\$ -	\$ -	\$ -	\$ -
100 - Salary & Wages	\$ -	\$ -	\$ -	\$ -	\$ -
200 - Fringe Benefits	\$ -	\$ -	\$ -	\$ -	\$ -
400 - Purchased Services	\$ -	\$ -	\$ -	\$ -	\$ -
500 - Supplies & Materials	\$ -	\$ -	\$ -	\$ -	\$ -
600 - Capital Outlay	\$ -	\$ -	\$ -	\$ -	\$ -
800 - Other Uses of Funds	\$ -	\$ -	\$ -	\$ -	\$ -
900 - Other	\$ -	\$ -	\$ -	\$ -	\$ -
Grant & Gift Funds	\$ -	\$ -	\$ -	\$ -	\$ -

Legal



Cost Center	6001CC				
Cost Center Name	Legal Services				
	2016 Actual	2017 Actual	2018 Actual	2019 Est. Actual	2020 Budget
General Operating Fund	\$ 3,749,100	\$ 3,868,071	\$ 4,893,071	\$ 5,127,767	\$ 4,197,408
<u>Administrative Costs</u>	\$ 3,749,100	\$ 3,868,071	\$ 4,893,071	\$ 5,127,767	\$ 4,197,408
100 - Salary & Wages	\$ 885,242	\$ 1,058,819	\$ 1,217,733	\$ 1,166,924	\$ 544,141
200 - Fringe Benefits	\$ 295,940	\$ 347,447	\$ 421,778	\$ 379,788	\$ 188,681
400 - Purchased Services	\$ 2,510,566	\$ 2,407,728	\$ 3,184,467	\$ 3,498,105	\$ 3,405,117
500 - Supplies & Materials	\$ 40,168	\$ 40,116	\$ 46,492	\$ 59,556	\$ 42,469
600 - Capital Outlay	\$ 3,566	\$ 10,016	\$ 10,635	\$ 14,375	\$ 7,500
800 - Other Uses of Funds	\$ 13,618	\$ 3,945	\$ 11,965	\$ 9,019	\$ 9,500
900 - Other	\$ -	\$ -	\$ -	\$ -	\$ -
<u>School Based Costs</u>	\$ -	\$ -	\$ -	\$ -	\$ -
100 - Salary & Wages	\$ -	\$ -	\$ -	\$ -	\$ -
200 - Fringe Benefits	\$ -	\$ -	\$ -	\$ -	\$ -
400 - Purchased Services	\$ -	\$ -	\$ -	\$ -	\$ -
500 - Supplies & Materials	\$ -	\$ -	\$ -	\$ -	\$ -
600 - Capital Outlay	\$ -	\$ -	\$ -	\$ -	\$ -
800 - Other Uses of Funds	\$ -	\$ -	\$ -	\$ -	\$ -
900 - Other	\$ -	\$ -	\$ -	\$ -	\$ -
Grant & Gift Funds	\$ -	\$ -	\$ -	\$ -	\$ -

Cost Center Cost Center Name	6002CC Risk Management				
	2016 Actual	2017 Actual	2018 Actual	2019 Est. Actual	2020 Budget
General Operating Fund	\$ 1,072,663	\$ 1,147,508	\$ 1,139,341	\$ 1,192,415	\$ 1,335,866
<u>Administrative Costs</u>	\$ 1,072,663	\$ 1,147,508	\$ 1,139,341	\$ 1,192,415	\$ 1,335,866
100 - Salary & Wages	\$ -	\$ -	\$ -	\$ -	\$ -
200 - Fringe Benefits	\$ -	\$ -	\$ -	\$ -	\$ -
400 - Purchased Services	\$ 47,500	\$ 48,139	\$ 75,166	\$ 80,358	\$ 85,866
500 - Supplies & Materials	\$ -	\$ -	\$ -	\$ -	\$ -
600 - Capital Outlay	\$ -	\$ -	\$ -	\$ -	\$ -
800 - Other Uses of Funds	\$ 1,025,163	\$ 1,099,369	\$ 1,064,175	\$ 1,112,057	\$ 1,250,000
900 - Other	\$ -	\$ -	\$ -	\$ -	\$ -
<u>School Based Costs</u>	\$ -	\$ -	\$ -	\$ -	\$ -
100 - Salary & Wages	\$ -	\$ -	\$ -	\$ -	\$ -
200 - Fringe Benefits	\$ -	\$ -	\$ -	\$ -	\$ -
400 - Purchased Services	\$ -	\$ -	\$ -	\$ -	\$ -
500 - Supplies & Materials	\$ -	\$ -	\$ -	\$ -	\$ -
600 - Capital Outlay	\$ -	\$ -	\$ -	\$ -	\$ -
800 - Other Uses of Funds	\$ -	\$ -	\$ -	\$ -	\$ -
900 - Other	\$ -	\$ -	\$ -	\$ -	\$ -
Grant & Gift Funds	\$ -	\$ -	\$ -	\$ -	\$ -

Cost Center	6003CC				
Cost Center Name	Workers Compensation				
	2016 Actual	2017 Actual	2018 Actual	2019 Est. Actual	2020 Budget
General Operating Fund	\$ 304,903	\$ 264,294	\$ 368,381	\$ 363,729	\$ 876,910
<u>Administrative Costs</u>	\$ 304,903	\$ 264,294	\$ 368,381	\$ 363,729	\$ 876,910
100 - Salary & Wages	\$ 44,418	\$ 35,445	\$ 47,239	\$ 45,044	\$ 77,160
200 - Fringe Benefits	\$ 203,805	\$ 27,115	\$ 17,435	\$ 16,178	\$ 31,507
400 - Purchased Services	\$ 55,509	\$ 200,652	\$ 294,342	\$ 295,042	\$ 766,242
500 - Supplies & Materials	\$ 1,170	\$ 555	\$ 2,887	\$ 1,422	\$ 2,000
600 - Capital Outlay	\$ -	\$ -	\$ 2,341	\$ 1,905	\$ -
800 - Other Uses of Funds	\$ -	\$ 527	\$ 4,137	\$ 4,137	\$ -
900 - Other	\$ -	\$ -	\$ -	\$ -	\$ -
<u>School Based Costs</u>	\$ -	\$ -	\$ -	\$ -	\$ -
100 - Salary & Wages	\$ -	\$ -	\$ -	\$ -	\$ -
200 - Fringe Benefits	\$ -	\$ -	\$ -	\$ -	\$ -
400 - Purchased Services	\$ -	\$ -	\$ -	\$ -	\$ -
500 - Supplies & Materials	\$ -	\$ -	\$ -	\$ -	\$ -
600 - Capital Outlay	\$ -	\$ -	\$ -	\$ -	\$ -
800 - Other Uses of Funds	\$ -	\$ -	\$ -	\$ -	\$ -
900 - Other	\$ -	\$ -	\$ -	\$ -	\$ -
Grant & Gift Funds	\$ -	\$ -	\$ -	\$ -	\$ -

Cost Center	6004CC				
Cost Center Name	Student Hearings and Appeals				
	2016 Actual	2017 Actual	2018 Actual	2019 Est. Actual	2020 Budget
General Operating Fund	\$ 575,896	\$ 586,191	\$ 522,913	\$ 417,639	\$ 233,420
<u>Administrative Costs</u>	\$ 575,896	\$ 586,191	\$ 522,913	\$ 417,639	\$ 233,420
100 - Salary & Wages	\$ 379,514	\$ 395,825	\$ 351,706	\$ 277,544	\$ 137,695
200 - Fringe Benefits	\$ 172,584	\$ 166,154	\$ 151,953	\$ 121,463	\$ 69,556
400 - Purchased Services	\$ 21,180	\$ 23,539	\$ 13,345	\$ 15,993	\$ 17,651
500 - Supplies & Materials	\$ 2,619	\$ 672	\$ 2,777	\$ 1,737	\$ 4,965
600 - Capital Outlay	\$ -	\$ -	\$ 3,132	\$ 901	\$ 3,552
800 - Other Uses of Funds	\$ -	\$ -	\$ -	\$ -	\$ -
900 - Other	\$ -	\$ -	\$ -	\$ -	\$ -
<u>School Based Costs</u>	\$ -	\$ -	\$ -	\$ -	\$ -
100 - Salary & Wages	\$ -	\$ -	\$ -	\$ -	\$ -
200 - Fringe Benefits	\$ -	\$ -	\$ -	\$ -	\$ -
400 - Purchased Services	\$ -	\$ -	\$ -	\$ -	\$ -
500 - Supplies & Materials	\$ -	\$ -	\$ -	\$ -	\$ -
600 - Capital Outlay	\$ -	\$ -	\$ -	\$ -	\$ -
800 - Other Uses of Funds	\$ -	\$ -	\$ -	\$ -	\$ -
900 - Other	\$ -	\$ -	\$ -	\$ -	\$ -
Grant & Gift Funds	\$ -	\$ -	\$ -	\$ -	\$ -

Cost Center	6005CC				
Cost Center Name	Cleveland Teachers Union				
	2016	2017	2018	2019	2020
	Actual	Actual	Actual	Est. Actual	Budget
General Operating Fund	\$ 331,763	\$ 312,410	\$ 167,397	\$ 170,261	\$ 56,841
<u>Administrative Costs</u>	\$ 331,763	\$ 312,410	\$ 167,397	\$ 170,261	\$ 56,841
100 - Salary & Wages	\$ 266,407	\$ 241,438	\$ 125,365	\$ 128,628	\$ 40,726
200 - Fringe Benefits	\$ 65,355	\$ 70,972	\$ 42,032	\$ 41,633	\$ 16,115
400 - Purchased Services	\$ -	\$ -	\$ -	\$ -	\$ -
500 - Supplies & Materials	\$ -	\$ -	\$ -	\$ -	\$ -
600 - Capital Outlay	\$ -	\$ -	\$ -	\$ -	\$ -
800 - Other Uses of Funds	\$ -	\$ -	\$ -	\$ -	\$ -
900 - Other	\$ -	\$ -	\$ -	\$ -	\$ -
<u>School Based Costs</u>	\$ -	\$ -	\$ -	\$ -	\$ -
100 - Salary & Wages	\$ -	\$ -	\$ -	\$ -	\$ -
200 - Fringe Benefits	\$ -	\$ -	\$ -	\$ -	\$ -
400 - Purchased Services	\$ -	\$ -	\$ -	\$ -	\$ -
500 - Supplies & Materials	\$ -	\$ -	\$ -	\$ -	\$ -
600 - Capital Outlay	\$ -	\$ -	\$ -	\$ -	\$ -
800 - Other Uses of Funds	\$ -	\$ -	\$ -	\$ -	\$ -
900 - Other	\$ -	\$ -	\$ -	\$ -	\$ -
Grant & Gift Funds	\$ -	\$ -	\$ -	\$ -	\$ -

Cost Center Cost Center Name	6006CC Conflict Mediation				
	2016 Actual	2017 Actual	2018 Actual	2019 Est. Actual	2020 Budget
General Operating Fund	\$ 216,851	\$ 218,994	\$ 239,180	\$ 219,199	\$ 124,454
<u>Administrative Costs</u>	\$ 216,851	\$ 218,994	\$ 239,180	\$ 219,199	\$ 124,454
100 - Salary & Wages	\$ 118,969	\$ 125,690	\$ 139,093	\$ 126,484	\$ 65,881
200 - Fringe Benefits	\$ 80,292	\$ 82,669	\$ 87,316	\$ 79,619	\$ 38,938
400 - Purchased Services	\$ 2,989	\$ 3,430	\$ -	\$ -	\$ 2,700
500 - Supplies & Materials	\$ 5,908	\$ 2,955	\$ 4,058	\$ 3,268	\$ 5,878
600 - Capital Outlay	\$ 2,627	\$ -	\$ -	\$ 2,682	\$ 1,514
800 - Other Uses of Funds	\$ 6,068	\$ 4,250	\$ 8,714	\$ 7,146	\$ 9,544
900 - Other	\$ -	\$ -	\$ -	\$ -	\$ -
<u>School Based Costs</u>	\$ -	\$ -	\$ -	\$ -	\$ -
100 - Salary & Wages	\$ -	\$ -	\$ -	\$ -	\$ -
200 - Fringe Benefits	\$ -	\$ -	\$ -	\$ -	\$ -
400 - Purchased Services	\$ -	\$ -	\$ -	\$ -	\$ -
500 - Supplies & Materials	\$ -	\$ -	\$ -	\$ -	\$ -
600 - Capital Outlay	\$ -	\$ -	\$ -	\$ -	\$ -
800 - Other Uses of Funds	\$ -	\$ -	\$ -	\$ -	\$ -
900 - Other	\$ -	\$ -	\$ -	\$ -	\$ -
Grant & Gift Funds	\$ -	\$ -	\$ -	\$ -	\$ -

Cost Center	6007CC				
Cost Center Name	Negotiation Costs				
	2016 Actual	2017 Actual	2018 Actual	2019 Est. Actual	2020 Budget
General Operating Fund	\$ 361,738	\$ 280,092	\$ 32,857	\$ -	\$ 462,151
<u>Administrative Costs</u>	\$ 361,738	\$ 280,092	\$ 32,857	\$ -	\$ 462,151
100 - Salary & Wages	\$ -	\$ -	\$ -	\$ -	\$ -
200 - Fringe Benefits	\$ -	\$ -	\$ -	\$ -	\$ -
400 - Purchased Services	\$ 361,738	\$ 280,092	\$ 32,857	\$ -	\$ 462,151
500 - Supplies & Materials	\$ -	\$ -	\$ -	\$ -	\$ -
600 - Capital Outlay	\$ -	\$ -	\$ -	\$ -	\$ -
800 - Other Uses of Funds	\$ -	\$ -	\$ -	\$ -	\$ -
900 - Other	\$ -	\$ -	\$ -	\$ -	\$ -
<u>School Based Costs</u>	\$ -	\$ -	\$ -	\$ -	\$ -
100 - Salary & Wages	\$ -	\$ -	\$ -	\$ -	\$ -
200 - Fringe Benefits	\$ -	\$ -	\$ -	\$ -	\$ -
400 - Purchased Services	\$ -	\$ -	\$ -	\$ -	\$ -
500 - Supplies & Materials	\$ -	\$ -	\$ -	\$ -	\$ -
600 - Capital Outlay	\$ -	\$ -	\$ -	\$ -	\$ -
800 - Other Uses of Funds	\$ -	\$ -	\$ -	\$ -	\$ -
900 - Other	\$ -	\$ -	\$ -	\$ -	\$ -
Grant & Gift Funds	\$ -	\$ -	\$ -	\$ -	\$ -

Portfolio Management



Cost Center	6501CC				
Cost Center Name	Portfolio Planning and Management				
	2016	2017	2018	2019	2020
	Actual	Actual	Actual	Est. Actual	Budget
General Operating Fund	\$ 3,176,669	\$ 3,041,341	\$ 1,392,314	\$ 1,474,566	\$ 1,140,125
<u>Administrative Costs</u>	\$ 3,176,669	\$ 3,041,341	\$ 1,392,314	\$ 1,474,566	\$ 1,140,125
100 - Salary & Wages	\$ 1,302,178	\$ 1,068,209	\$ 727,592	\$ 795,188	\$ 478,543
200 - Fringe Benefits	\$ 401,675	\$ 361,807	\$ 227,783	\$ 284,023	\$ 182,382
400 - Purchased Services	\$ 1,442,708	\$ 1,576,440	\$ 254,702	\$ 364,242	\$ 458,839
500 - Supplies & Materials	\$ 9,195	\$ 12,933	\$ 17,949	\$ 15,368	\$ 7,979
600 - Capital Outlay	\$ 17,098	\$ 20,903	\$ 156,998	\$ 12,474	\$ 7,976
800 - Other Uses of Funds	\$ 3,815	\$ 1,049	\$ 7,291	\$ 3,270	\$ 4,406
900 - Other	\$ -	\$ -	\$ -	\$ -	\$ -
<u>School Based Costs</u>	\$ -	\$ -	\$ -	\$ -	\$ -
100 - Salary & Wages	\$ -	\$ -	\$ -	\$ -	\$ -
200 - Fringe Benefits	\$ -	\$ -	\$ -	\$ -	\$ -
400 - Purchased Services	\$ -	\$ -	\$ -	\$ -	\$ -
500 - Supplies & Materials	\$ -	\$ -	\$ -	\$ -	\$ -
600 - Capital Outlay	\$ -	\$ -	\$ -	\$ -	\$ -
800 - Other Uses of Funds	\$ -	\$ -	\$ -	\$ -	\$ -
900 - Other	\$ -	\$ -	\$ -	\$ -	\$ -
Grant & Gift Funds	\$ 304,929	\$ 552,693	\$ 167,491	\$ 3,531	\$ 409,075

Cost Center	6502CC				
Cost Center Name	Student Assignments				
	2016 Actual	2017 Actual	2018 Actual	2019 Est. Actual	2020 Budget
General Operating Fund	\$ 444,128	\$ 761,423	\$ 1,156,534	\$ 1,316,110	\$ 875,985
<u>Administrative Costs</u>	\$ 444,128	\$ 761,423	\$ 1,156,534	\$ 1,316,110	\$ 875,985
100 - Salary & Wages	\$ 291,063	\$ 495,126	\$ 594,831	\$ 654,246	\$ 314,711
200 - Fringe Benefits	\$ 139,770	\$ 187,147	\$ 238,432	\$ 282,511	\$ 164,307
400 - Purchased Services	\$ 5,703	\$ 66,804	\$ 304,305	\$ 362,246	\$ 387,314
500 - Supplies & Materials	\$ 4,023	\$ 9,661	\$ 15,986	\$ 14,993	\$ 6,251
600 - Capital Outlay	\$ 3,570	\$ 2,685	\$ 2,980	\$ 2,114	\$ 3,402
800 - Other Uses of Funds	\$ -	\$ -	\$ -	\$ -	\$ -
900 - Other	\$ -	\$ -	\$ -	\$ -	\$ -
<u>School Based Costs</u>	\$ -	\$ -	\$ -	\$ -	\$ -
100 - Salary & Wages	\$ -	\$ -	\$ -	\$ -	\$ -
200 - Fringe Benefits	\$ -	\$ -	\$ -	\$ -	\$ -
400 - Purchased Services	\$ -	\$ -	\$ -	\$ -	\$ -
500 - Supplies & Materials	\$ -	\$ -	\$ -	\$ -	\$ -
600 - Capital Outlay	\$ -	\$ -	\$ -	\$ -	\$ -
800 - Other Uses of Funds	\$ -	\$ -	\$ -	\$ -	\$ -
900 - Other	\$ -	\$ -	\$ -	\$ -	\$ -
Grant & Gift Funds	\$ -	\$ -	\$ -	\$ -	\$ -

Cost Center	6503CC				
Cost Center Name	School Performance				
	2016	2017	2018	2019	2020
	Actual	Actual	Actual	Est. Actual	Budget
General Operating Fund	\$ -	\$ 341,721	\$ 722,608	\$ 479,591	\$ 365,240
<u>Administrative Costs</u>	\$ -	\$ 341,721	\$ 722,608	\$ 479,591	\$ 365,240
100 - Salary & Wages	\$ -	\$ 267,447	\$ 280,071	\$ 229,253	\$ 138,127
200 - Fringe Benefits	\$ -	\$ 74,274	\$ 76,965	\$ 70,840	\$ 60,320
400 - Purchased Services	\$ -	\$ -	\$ 362,731	\$ 178,287	\$ 164,664
500 - Supplies & Materials	\$ -	\$ -	\$ -	\$ -	\$ 535
600 - Capital Outlay	\$ -	\$ -	\$ 2,841	\$ 1,211	\$ 1,595
800 - Other Uses of Funds	\$ -	\$ -	\$ -	\$ -	\$ -
900 - Other	\$ -	\$ -	\$ -	\$ -	\$ -
<u>School Based Costs</u>	\$ -	\$ -	\$ -	\$ -	\$ -
100 - Salary & Wages	\$ -	\$ -	\$ -	\$ -	\$ -
200 - Fringe Benefits	\$ -	\$ -	\$ -	\$ -	\$ -
400 - Purchased Services	\$ -	\$ -	\$ -	\$ -	\$ -
500 - Supplies & Materials	\$ -	\$ -	\$ -	\$ -	\$ -
600 - Capital Outlay	\$ -	\$ -	\$ -	\$ -	\$ -
800 - Other Uses of Funds	\$ -	\$ -	\$ -	\$ -	\$ -
900 - Other	\$ -	\$ -	\$ -	\$ -	\$ -
Grant & Gift Funds	\$ -	\$ -	\$ -	\$ -	\$ -

Cost Center	6504CC				
Cost Center Name	New School Design				
	2016	2017	2018	2019	2020
	Actual	Actual	Actual	Est. Actual	Budget
General Operating Fund	\$ -	\$ 270,826	\$ 238,850	\$ 498,734	\$ 156,136
<u>Administrative Costs</u>	\$ -	\$ 270,826	\$ 238,850	\$ 498,734	\$ 156,136
100 - Salary & Wages	\$ -	\$ 183,924	\$ 153,246	\$ 363,736	\$ 114,259
200 - Fringe Benefits	\$ -	\$ 58,880	\$ 47,232	\$ 129,948	\$ 37,713
400 - Purchased Services	\$ -	\$ 21,799	\$ 34,221	\$ 243	\$ 2,239
500 - Supplies & Materials	\$ -	\$ 5,009	\$ 1,164	\$ 4,717	\$ 1,926
600 - Capital Outlay	\$ -	\$ 1,125	\$ 2,897	\$ -	\$ -
800 - Other Uses of Funds	\$ -	\$ 89	\$ 89	\$ 89	\$ -
900 - Other	\$ -	\$ -	\$ -	\$ -	\$ -
<u>School Based Costs</u>	\$ -	\$ -	\$ -	\$ -	\$ -
100 - Salary & Wages	\$ -	\$ -	\$ -	\$ -	\$ -
200 - Fringe Benefits	\$ -	\$ -	\$ -	\$ -	\$ -
400 - Purchased Services	\$ -	\$ -	\$ -	\$ -	\$ -
500 - Supplies & Materials	\$ -	\$ -	\$ -	\$ -	\$ -
600 - Capital Outlay	\$ -	\$ -	\$ -	\$ -	\$ -
800 - Other Uses of Funds	\$ -	\$ -	\$ -	\$ -	\$ -
900 - Other	\$ -	\$ -	\$ -	\$ -	\$ -
Grant & Gift Funds	\$ -	\$ 2,316,841	\$ 1,332,806	\$ 377,598	\$ 870,709

Cost Center	6505CC				
Cost Center Name	Research and Evaluation				
	2016	2017	2018	2019	2020
	Actual	Actual	Actual	Est. Actual	Budget
General Operating Fund	\$ -	\$ -	\$ 166,248	\$ 159,756	\$ 208,064
<u>Administrative Costs</u>	\$ -	\$ -	\$ 166,248	\$ 159,756	\$ 208,064
100 - Salary & Wages	\$ -	\$ -	\$ 96,139	\$ 65,735	\$ 118,395
200 - Fringe Benefits	\$ -	\$ -	\$ 38,104	\$ 23,554	\$ 47,715
400 - Purchased Services	\$ -	\$ -	\$ 29,264	\$ 70,354	\$ 41,636
500 - Supplies & Materials	\$ -	\$ -	\$ 555	\$ 114	\$ 319
600 - Capital Outlay	\$ -	\$ -	\$ 2,186	\$ -	\$ -
800 - Other Uses of Funds	\$ -	\$ -	\$ -	\$ -	\$ -
900 - Other	\$ -	\$ -	\$ -	\$ -	\$ -
<u>School Based Costs</u>	\$ -	\$ -	\$ -	\$ -	\$ -
100 - Salary & Wages	\$ -	\$ -	\$ -	\$ -	\$ -
200 - Fringe Benefits	\$ -	\$ -	\$ -	\$ -	\$ -
400 - Purchased Services	\$ -	\$ -	\$ -	\$ -	\$ -
500 - Supplies & Materials	\$ -	\$ -	\$ -	\$ -	\$ -
600 - Capital Outlay	\$ -	\$ -	\$ -	\$ -	\$ -
800 - Other Uses of Funds	\$ -	\$ -	\$ -	\$ -	\$ -
900 - Other	\$ -	\$ -	\$ -	\$ -	\$ -
Grant & Gift Funds	\$ -	\$ -	\$ -	\$ -	\$ -

Cost Center	6506CC				
Cost Center Name	Portfolio Network				
	2016	2017	2018	2019	2020
	Actual	Actual	Actual	Est. Actual	Budget
General Operating Fund	\$ -	\$ -	\$ 231,467	\$ 386,748	\$ 25
<u>Administrative Costs</u>	\$ -	\$ -	\$ 231,467	\$ 386,748	\$ 25
100 - Salary & Wages	\$ -	\$ -	\$ 163,971	\$ 274,996	\$ -
200 - Fringe Benefits	\$ -	\$ -	\$ 57,059	\$ 92,980	\$ -
400 - Purchased Services	\$ -	\$ -	\$ 7,125	\$ 13,399	\$ 25
500 - Supplies & Materials	\$ -	\$ -	\$ 2,609	\$ 1,938	\$ -
600 - Capital Outlay	\$ -	\$ -	\$ -	\$ -	\$ -
800 - Other Uses of Funds	\$ -	\$ -	\$ 703	\$ 3,435	\$ -
900 - Other	\$ -	\$ -	\$ -	\$ -	\$ -
<u>School Based Costs</u>	\$ -	\$ -	\$ -	\$ -	\$ -
100 - Salary & Wages	\$ -	\$ -	\$ -	\$ -	\$ -
200 - Fringe Benefits	\$ -	\$ -	\$ -	\$ -	\$ -
400 - Purchased Services	\$ -	\$ -	\$ -	\$ -	\$ -
500 - Supplies & Materials	\$ -	\$ -	\$ -	\$ -	\$ -
600 - Capital Outlay	\$ -	\$ -	\$ -	\$ -	\$ -
800 - Other Uses of Funds	\$ -	\$ -	\$ -	\$ -	\$ -
900 - Other	\$ -	\$ -	\$ -	\$ -	\$ -
Grant & Gift Funds	\$ -	\$ -	\$ -	\$ -	\$ -

Cost Center	6507CC				
Cost Center Name	Portfolio Engagement				
	2016	2017	2018	2019	2020
	Actual	Actual	Actual	Est. Actual	Budget
General Operating Fund	\$ -	\$ -	\$ 62,188	\$ 94,708	\$ -
<u>Administrative Costs</u>	\$ -	\$ -	\$ 62,188	\$ 94,708	\$ -
100 - Salary & Wages	\$ -	\$ -	\$ 19,589	\$ 72,135	\$ -
200 - Fringe Benefits	\$ -	\$ -	\$ 6,757	\$ 17,095	\$ -
400 - Purchased Services	\$ -	\$ -	\$ 28,450	\$ 5,432	\$ -
500 - Supplies & Materials	\$ -	\$ -	\$ 7,141	\$ 46	\$ -
600 - Capital Outlay	\$ -	\$ -	\$ -	\$ -	\$ -
800 - Other Uses of Funds	\$ -	\$ -	\$ 250	\$ -	\$ -
900 - Other	\$ -	\$ -	\$ -	\$ -	\$ -
<u>School Based Costs</u>	\$ -	\$ -	\$ -	\$ -	\$ -
100 - Salary & Wages	\$ -	\$ -	\$ -	\$ -	\$ -
200 - Fringe Benefits	\$ -	\$ -	\$ -	\$ -	\$ -
400 - Purchased Services	\$ -	\$ -	\$ -	\$ -	\$ -
500 - Supplies & Materials	\$ -	\$ -	\$ -	\$ -	\$ -
600 - Capital Outlay	\$ -	\$ -	\$ -	\$ -	\$ -
800 - Other Uses of Funds	\$ -	\$ -	\$ -	\$ -	\$ -
900 - Other	\$ -	\$ -	\$ -	\$ -	\$ -
Grant & Gift Funds	\$ -	\$ -	\$ 150,818	\$ -	\$ (144,713)

Cost Center	6508CC				
Cost Center Name	Portfolio Policy and Planning				
	2016 Actual	2017 Actual	2018 Actual	2019 Est. Actual	2020 Budget
General Operating Fund	\$ -	\$ -	\$ 25,820	\$ 36,431	\$ 130,069
<u>Administrative Costs</u>	\$ -	\$ -	\$ 25,820	\$ 36,431	\$ 130,069
100 - Salary & Wages	\$ -	\$ -	\$ 19,206	\$ 27,368	\$ 93,442
200 - Fringe Benefits	\$ -	\$ -	\$ 6,613	\$ 9,062	\$ 34,235
400 - Purchased Services	\$ -	\$ -	\$ -	\$ -	\$ -
500 - Supplies & Materials	\$ -	\$ -	\$ -	\$ -	\$ 2,393
600 - Capital Outlay	\$ -	\$ -	\$ -	\$ -	\$ -
800 - Other Uses of Funds	\$ -	\$ -	\$ -	\$ -	\$ -
900 - Other	\$ -	\$ -	\$ -	\$ -	\$ -
<u>School Based Costs</u>	\$ -	\$ -	\$ -	\$ -	\$ -
100 - Salary & Wages	\$ -	\$ -	\$ -	\$ -	\$ -
200 - Fringe Benefits	\$ -	\$ -	\$ -	\$ -	\$ -
400 - Purchased Services	\$ -	\$ -	\$ -	\$ -	\$ -
500 - Supplies & Materials	\$ -	\$ -	\$ -	\$ -	\$ -
600 - Capital Outlay	\$ -	\$ -	\$ -	\$ -	\$ -
800 - Other Uses of Funds	\$ -	\$ -	\$ -	\$ -	\$ -
900 - Other	\$ -	\$ -	\$ -	\$ -	\$ -
Grant & Gift Funds	\$ -	\$ -	\$ -	\$ -	\$ -

Cost Center	9886CC				
Cost Center Name	Community School Sponsorship Fees				
	2016 Actual	2017 Actual	2018 Actual	2019 Est. Actual	2020 Budget
General Operating Fund	\$ -	\$ 213,234	\$ 337,941	\$ 358,351	\$ 323,899
<u>Administrative Costs</u>	\$ -	\$ 213,234	\$ 337,941	\$ 358,351	\$ 323,899
100 - Salary & Wages	\$ -	\$ 115,560	\$ 158,639	\$ 137,675	\$ 96,504
200 - Fringe Benefits	\$ -	\$ 36,157	\$ 56,735	\$ 49,508	\$ 34,745
400 - Purchased Services	\$ -	\$ 39,518	\$ 110,482	\$ 167,979	\$ 179,437
500 - Supplies & Materials	\$ -	\$ 19,000	\$ 4,627	\$ 408	\$ 7,470
600 - Capital Outlay	\$ -	\$ -	\$ -	\$ -	\$ 1,356
800 - Other Uses of Funds	\$ -	\$ 3,000	\$ 7,458	\$ 2,782	\$ 4,387
900 - Other	\$ -	\$ -	\$ -	\$ -	\$ -
<u>School Based Costs</u>	\$ -	\$ -	\$ -	\$ -	\$ -
100 - Salary & Wages	\$ -	\$ -	\$ -	\$ -	\$ -
200 - Fringe Benefits	\$ -	\$ -	\$ -	\$ -	\$ -
400 - Purchased Services	\$ -	\$ -	\$ -	\$ -	\$ -
500 - Supplies & Materials	\$ -	\$ -	\$ -	\$ -	\$ -
600 - Capital Outlay	\$ -	\$ -	\$ -	\$ -	\$ -
800 - Other Uses of Funds	\$ -	\$ -	\$ -	\$ -	\$ -
900 - Other	\$ -	\$ -	\$ -	\$ -	\$ -
Grant & Gift Funds	\$ -	\$ -	\$ -	\$ -	\$ -

Talent



Cost Center	7001CC				
Cost Center Name	Human Resources				
	2016	2017	2018	2019	2020
	Actual	Actual	Actual	Est. Actual	Budget
General Operating Fund	\$ 4,487,540	\$ 4,866,016	\$ 5,331,606	\$ 4,328,377	\$ 3,606,979
<u>Administrative Costs</u>	\$ 4,487,540	\$ 4,866,016	\$ 5,331,606	\$ 4,328,377	\$ 3,606,979
100 - Salary & Wages	\$ 2,264,977	\$ 2,809,849	\$ 2,767,722	\$ 2,443,598	\$ 1,228,549
200 - Fringe Benefits	\$ 868,678	\$ 985,934	\$ 984,441	\$ 892,512	\$ 540,441
400 - Purchased Services	\$ 1,289,762	\$ 986,341	\$ 1,435,744	\$ 902,547	\$ 1,481,939
500 - Supplies & Materials	\$ 35,698	\$ 34,289	\$ 67,404	\$ 39,704	\$ 345,057
600 - Capital Outlay	\$ 26,846	\$ 49,603	\$ 39,246	\$ 47,012	\$ 818
800 - Other Uses of Funds	\$ 1,580	\$ -	\$ 37,049	\$ 3,003	\$ 10,175
900 - Other	\$ -	\$ -	\$ -	\$ -	\$ -
<u>School Based Costs</u>	\$ -	\$ -	\$ -	\$ -	\$ -
100 - Salary & Wages	\$ -	\$ -	\$ -	\$ -	\$ -
200 - Fringe Benefits	\$ -	\$ -	\$ -	\$ -	\$ -
400 - Purchased Services	\$ -	\$ -	\$ -	\$ -	\$ -
500 - Supplies & Materials	\$ -	\$ -	\$ -	\$ -	\$ -
600 - Capital Outlay	\$ -	\$ -	\$ -	\$ -	\$ -
800 - Other Uses of Funds	\$ -	\$ -	\$ -	\$ -	\$ -
900 - Other	\$ -	\$ -	\$ -	\$ -	\$ -
Grant & Gift Funds	\$ -	\$ 50,000	\$ 37,412	\$ 3,733	\$ 306,883

Cost Center Cost Center Name	7002CC Substitutes				
	2016 Actual	2017 Actual	2018 Actual	2019 Est. Actual	2020 Budget
General Operating Fund	\$ 2,376,021	\$ 10,077,389	\$ 2,515,297	\$ 2,099,464	\$ 6,000,000
<u>Administrative Costs</u>	\$ 2,376,021	\$ 10,077,389	\$ 2,515,297	\$ 2,099,464	\$ 6,000,000
100 - Salary & Wages	\$ 1,785,490	\$ 7,831,513	\$ 1,763,097	\$ 1,365,471	\$ 6,000,000
200 - Fringe Benefits	\$ 590,531	\$ 2,245,876	\$ 752,200	\$ 733,993	\$ -
400 - Purchased Services	\$ -	\$ -	\$ -	\$ -	\$ -
500 - Supplies & Materials	\$ -	\$ -	\$ -	\$ -	\$ -
600 - Capital Outlay	\$ -	\$ -	\$ -	\$ -	\$ -
800 - Other Uses of Funds	\$ -	\$ -	\$ -	\$ -	\$ -
900 - Other	\$ -	\$ -	\$ -	\$ -	\$ -
<u>School Based Costs</u>	\$ -	\$ -	\$ -	\$ -	\$ -
100 - Salary & Wages	\$ -	\$ -	\$ -	\$ -	\$ -
200 - Fringe Benefits	\$ -	\$ -	\$ -	\$ -	\$ -
400 - Purchased Services	\$ -	\$ -	\$ -	\$ -	\$ -
500 - Supplies & Materials	\$ -	\$ -	\$ -	\$ -	\$ -
600 - Capital Outlay	\$ -	\$ -	\$ -	\$ -	\$ -
800 - Other Uses of Funds	\$ -	\$ -	\$ -	\$ -	\$ -
900 - Other	\$ -	\$ -	\$ -	\$ -	\$ -
Grant & Gift Funds	\$ -	\$ -	\$ 1,204	\$ 31,775	\$ 56,519

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Derek Richey
Chief Financial Officer

Derek Cluse
Deputy Chief Financial Officer

Angele Latham
Executive Director of Strategic Planning,
Financial Services and Grants

Donte Hayes
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Kyrstin Gibson
Finance Partner I

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