# LONG-TERM SCHOOL PLAN

Regional Meeting Opening Presentation

**April 2019** 



#### Objectives for today's discussion

 Provide an overview on this Long-Term School Planning work including context and next steps

• Allow YOU to engage with the same data that is being used by the District

 Solicit feedback on the process and input on possible ideas that the District should consider

#### Context for today's discussion

- Since 2002, we have built or substantially renovated more than 40 buildings.
- There have been changes in OFCC funding, construction costs, enrollment trends and population patterns since the last Master Facilities Plan revision in 2014.
- To be responsive to requests from the Board and the Bond Accountability Commission to take a fresh look at our Facilities Plan and to integrate the many ongoing investments to improve student outcomes like Say Yes to Education and the K-8 redesigns that began last year, we have launched a process through which the Master Facilities Plan will become the District's "Long-Term School Plan."
- The Long-Term School Plan is intended to advance the goals of The Cleveland Plan by identifying opportunities to dramatically increase the number of students in high quality schools while improving the financial sustainability of the District.
- Beyond tweaking the existing Master Facilities Plan, this process will allow us to align and integrate our academic and facilities decisions.

# The Citywide Analysis is organized around four key metrics





- School report card grades<sup>1</sup>
- Trend of student performance over the last three years





- Historical and forecast enrollment trends
- Attendance patterns across District, charter and private schools





 Financial sustainability of District schools based on enrollment thresholds<sup>2</sup>





- Proportion of the building that is being used by students, including spaces used for special populations and PreK services
- Condition of the school building

<sup>1</sup> While the Ohio Department of Education School Report Card Grades are a multi-dimensional measure of a school's academic performance, they do not tell the whole story of school's performance without careful review of the underlying data and other factors that shape a quality educational experience for students.

<sup>2</sup> This metric is only applied to CMSD-operated schools, as each charter operator determines their own thresholds for program viability

#### **Citywide Analysis Key Takeaways**





- 26% of K-8 students, or more than 10,000 out of 38,000, attend an A, B or C-rated school. 19% of high school students, or roughly 2,800 of 14,000, attend an A, B or C school.
- Quality access is higher for west side residents for K-8 and east side residents for high school.





- By 2022-23, K-8 enrollment is forecast to decline 3.9% while high school is forecast to increase by 0.7%. Northeast and Near West are the regions with the largest declines.
- 45% of K-8 students and 43% of high school students residing in Cleveland attend a charter or private school.



- For District K-8 programs, 51% are below the minimum enrollment target of 360 students and 78% are below the desired enrollment level of 450 students.
- 79% of District high school programs are below the minimum viable target of 400 students and 95% are below the desired enrollment level of 500 students.





- There are 8,000 unused K-8 seats in District buildings and 9,000 excess high school seats. Reported charter capacity points to more than 3,000 additional empty K-8 seats.
- 65% of District K-8 enrollment and approximately 57% of District high school enrollment is in buildings constructed or renovated since 2002.

## What types of recommendations might the Citywide **Analysis inform?**

## Citywide **Analysis**









#### Stakeholder input





#### **Long-Term School Plan** Recommendations

- ✓ School program redesign
- ✓ Enrollment strategies
- ✓ School program consolidation or closure
- ✓ New building construction
- ✓ Building renovation
- **Building closure**
- ✓ Other





#### What's next?

# April May June

#### What?

- Build shared understanding of Citywide Analysis and gather additional inputs relevant to fact base and planning options
- With the Citywide
   Analysis as the
   foundation, explore
   insights and
   emerging options
- Share rationale for plan and align on path forward

#### How?

- Publication of full Citywide Analysis
- Regional meetings
- Additional presentations at standing community meetings
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- Multiple avenues to share ideas and weigh in on emerging options
- Recommendations focused on K-8 schools to Board of Education in June

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