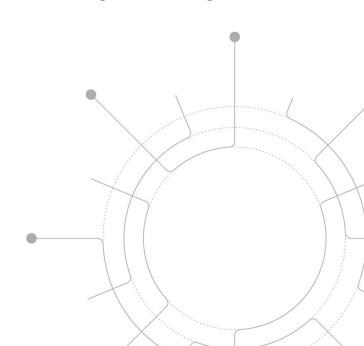
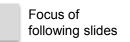
LONG-TERM SCHOOL PLAN

Update to Board on 10/07 High School Planning Meeting

October 8, 2019



High School Planning Meetings: Round 1



September 28th Max S. Hayes High School

October 1st John Adams High School

October 5th New Tech Collinwood High School

October 7th Lincoln-West Campus

October 9th East Tech High School

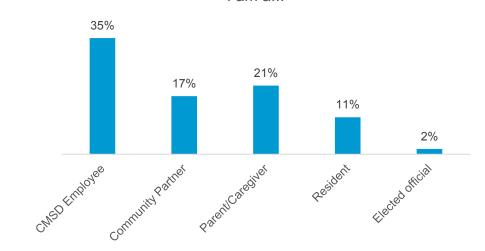
10/07 Meeting: By the Numbers

CMSD Presenter: Eric Gordon

CMSD Table Facilitators:

- Lorenzo Russell
- Rick McIntosh
- · Mary Beth Whyel
- Ben Schaefer
- Rick Novak
- Laura Mulvaney
- Karen Thompson
- Melissa Skelly

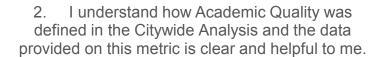
- · Lisa Naylor
- Matt Redo
- · Jessica Baldwin
- Lisa Farmer-Cole
- Audrey Thompson
- Trent Mosley
- Joe Micheller

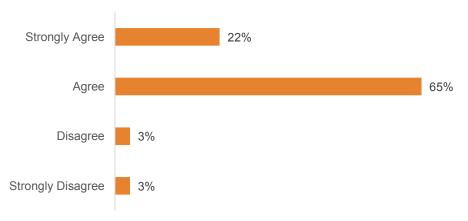


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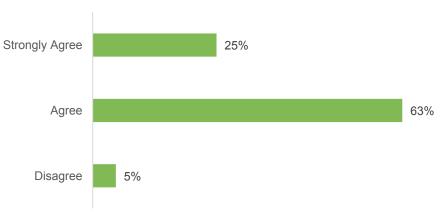
Total estimated attendees: 78

Total feedback forms received: 63





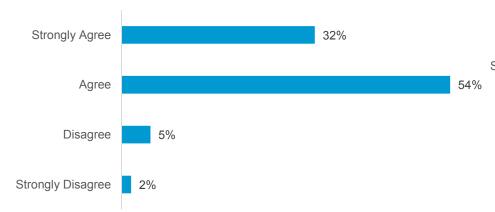
3. I understand how Enrollment and School Choice was defined in the Citywide Analysis and the data provided on this metric is clear and helpful to me.



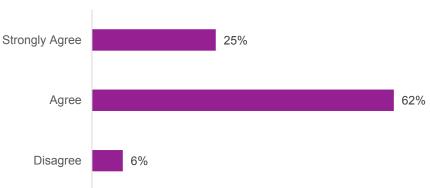
^{*}Total percentages may not add up to 100% as some forms had blank answers.

10/07 Meeting: By the Numbers

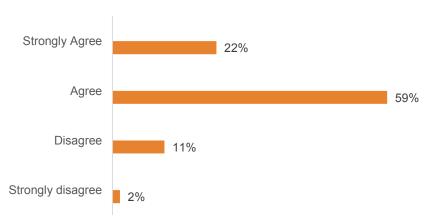
4. I understand how Program Viability was defined in the Citywide Analysis and the data provided on this metric is clear and helpful to me.



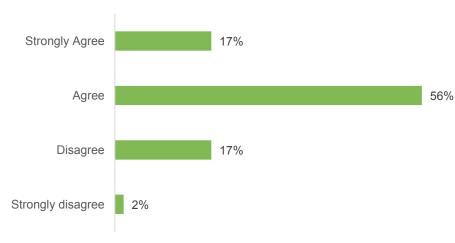
5. I understand how Building Use and Condition was defined in the Citywide Analysis and the data provided on this metric is clear and helpful to me.



6. I understand how both the Citywide Analysis and stakeholder input will be used to inform recommendations for the Long Term School Plan.



7. I understand the timeline and next steps for the Long-Term School Planning Process.



10/07 Meeting: Illustrative Input

Identify the most important things that you want CMSD to consider within the decision-making process

Programming, resources to match student/family wants and needs

- "If schools are combined, what programs will work best together?"
- "What are they taking into account other than the report card like service learning, extra-curriculars, school culture?"
- "Student & family feedback as priority; robust, competitive trades & scholarships (Say Yes); transportation needs (safe and reliable)."
- "How the quality (building condition) affects the families' choice of school."

Interconnected identity of community and school

- "Schools that have strong neighborhood partnerships and potential to anchor their neighborhoods should be given consideration beyond school report card data."
- "Please consider how will the school benefit the community it sits in. How will we incorporate space for community to be a part of our schools?"
- "We need to keep investment in the neighborhood for suitable investment."

Extensive and transparent communication

- "Find local influencers and get them on board to help disseminate the info"
- "Meeting with staff and student about the changes and needs."
- "Break down data to make it palatable for students and their families."
- "Come to culturally relevant events."

Be thoughtful about the personal side

- "Really get to know who you are serving. Yes, data is helpful but put a face to that data."
- "Consider how the changes will affect the structure of the community (feelings of community)."
- "Be transparent about the possibilities."
- "Combining programs into campuses what community/cultural factors need to be considered?"

Offer advice on how CMSD could best support the Board of Education in making these hard decisions and best support the community in communicating them

Prompts	Questions / Ideas / Suggestions		
dentify the most important things that you want CMSD to consider within the decision-making process.	*what are they taking into account, other than the report card - service tearning, extracomiculars, school culture. *allure of a new building stronger than the quality of the program for some parents students - how can that how existing programs is this the time to be creating new programs? Let if we do, are they programs or students (familie).		
	want/need (vocational schools)? There make these schools safe havens - where they are located, how much time we give an program to grow snow progress, how much we support collaborate with the community?		
Offer advice on how CMSD could best support the Board of Education in making these hard decisions and best support	* what are the community demographics that create. academic emotional barriers in the school lesp. on the East side. * pos. too- new Ignamy arts districts etc.		
the community in communicating them.	of diversification - not too many small programs in the same onea.		
	* honesty + transparency: * ask the students-their opinion/perspective is invaluable. * intentional outreach to powents/families (where when are the meetings)		

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that you want CMSD to consider within the decision-making	eten CI marit essenten CI marita CI, temperature	
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dentify the most important things that you want CMSD to consider within the decision-making process.	- Who has access to quality schools? - How can we make the district more autractive for parents that don't convently send their children to crysto schools? - What does the remodel process (ook like for students? Istability) - new school model success?
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Offer advice on how CMSD could best support the Board of Education in making these hard decisions and best support the community in communicating them.	-talk to families and students don't expect them to come to you home visits, come mut students @ sunovi and ask how they feel about their sensor -community outhach -break down data to make it parentable for students + their families -clarify district messaging to employees

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Prompts	Questions / Ideas / Suggestions
Identify the most important things that you want CMSD to consider within the decision-making process.	· Listen to teachers, give students + parents an opportunity to meet + give feedback · consider the different needs of various programs for space and layout, as well as the dynamics of combined programs, Schools in terms of culture/needs/ and sharing of tacilities · Equity: all resources sometimes seem to be pooled in new,
	attractive, renovated school, it's important to invest in all our students no matter where they are
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Offer advice on how CMSD could best support the Board of Education in making these hard decisions and best support	• share the narratives of ach school/program • hold meetings at the schools/share information at even students and parents already attend, such as open houses, back to school parties, games (share into specific relevant to the futures of those schools/student populations)
the community in communicating them.	g made and the state of the photograph and a december of the photograph (perform) and the state of the state
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Prompts	Questions / Ideas / Suggestions
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Offer advice on how CMSD could best support the Board of Education in making these hard decisions and best support the community in communicating them.	- Meeting with staff and students about the changes and needs - Timely desision Making
	- Gather in put of programs going into new buildings when it comes to design for the programs to work best
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Prompts	Questions / Ideas / Suggestions
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Prompts	Questions / Ideas / Suggestions
Identify the most important things that you want CMSD to consider within the decision-making process.	VENSURING Students have SEL supports no matter what school. VI how do we polster a connunity? Increased family engagement. V Give programs a chance
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Prompts	Questions / Ideas / Suggestions
Identify the most important things that you want CMSD to consider within the decision-making process.	-Cultural importance -Distance -Programs to prepare Students for work force - Language
	-Smaller Buildings increase engagement Chences- Talk to Students what do they need.

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Questions / Ideas / Suggestions
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Prompts	Questions / Ideas / Suggestions		
Identify the most important things that you want CMSD to consider within the decision-making process.	- Neighborhood - Latinx Students - Bilingual Opplearning. Opportunities - Programs that prepare students for work force after - Distance for Kids, smaller - Distance rules		
Offer advice on how CMSD could best support the Board of Education in making these hard decisions and best support the community in communicating them.	- Smaller Capacity Buildings Closer to Neighborhoods - Vocational Options in all schools		

offer advice on how CMSD could best support the Board of Education in making these hard decisions and best support the communicating them.	Stability Stobal Studies serves a large population of ELL/MD+MH units provide choice, more programs for students to prepare. A Global Studies has a field experience program which helpst tudents to explore meyors/careers thow does CMSD measure College/ "aneer exploration?" Global Studies does Study Abroad- now does this impact learning? Community Partners - relationships Bunch + invested in Clark/fultin onea & Frodies = JROTC, Abroad, etc. CMSD needs to bridget the building passed on need- if schools and community Lincoln-West is a staple in this

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that you want CMSD to consider within the decision-making process.	Please give Facing History New Tech a
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Prompts	Questions / Ideas / Suggestions
Identify the most important things that you want CMSD to consider within the decision-making process.	Impact on community Existing reighborhood partnerships Access to higher perfering schools Enrollment trends Time for newer programs to establish thenselves and build momentum How was are the A-C school
Offer advice on how CMSD could best support the Board of Education in making these hard decisions and best support the community in communicating them.	Tronsparency about funding Changes and how that impacted prior plans Individual schools holding neetings for families on school report card grades and what they mean

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Facilitator

Prompts	Questions / Ideas / Suggestions
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stainable? 51ides: #16	Are We limiting our own family & School options with the way we have our Calendar or
balipra	envollment for east / West Schools? envollment for east / West Schools? Mix-Match of programs to spaces; Coreer & Technological training aliened to State Require
Offer advice on how CMSD could best support the Board of Education in making these hard decisions and best support the community in communicating these	· Are we offering the right programs for the Castside since they are tooking for "Some they are at are at school offering; ie
ook atthe afety of ou hildren n the East Side	example: adjusting School Hours 12,5pm. Virtual teaching opportunities. Partner w Schools where the Schools are
Schools.	Recruit earlier like other Schools when the Kids are. "Mental Health Services "needed" to reform the behaviors that sand our children leaving

Prompts	Questions / Ideas / Suggestions
Identify the most important things that you want CMSI to consider within the decision-making process.	high school programs.
Offer advice on how CMSD could best support the Board of Education in making these hard decision and best support the community in communicating the	How can CMSD better competed with program of the high Schools that enroll 43% of the Cleveland high schooler who do not go to CMSD high schooler who do not go to CMSD
	technical pathways that align we the thew Ohio pathways for great enrollment data is & Max S. Heyer has great enrollment data is the district thinking about opening another trade base school to meet students interest in trades to the need for trades men/women in the economy.

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the decision-making process.	- Opengrul pool levent space to laster commenty
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support the Board of Education in making these hard decisions	LW = Anchor postitution - linda way to
and best support the community in communicating them.	Nem vest in common ity for Zist centure At this site. Partners, multigeneration
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Offer advice on how CMSD could best support the Board of Education in making these hard decisions and best support the community in communicating them.	Fightines tax abatement policies for Cleveland residents
	-) Better recruitment strategies places
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Prompts	Questions / Ideas / Suggestions
Identify the most important things that you want CMSD to consider within the decision-making process.	POPULATION TRENDS AND GLOWTH. IMPACT ON THE COMMUNITY EACH HIGH SCHOOL HAS A STATE OF THE SCHOOLS MEETING TO EXPLAIN THE REPORT CAND SPEAKERS BUREAU FOR SENIOL CITIZEN CENTER TO TELL GREAT THINKS GOING ON IN
September 1	SCHOOL.
	READIBILITY OF INFORMATION PUBLISHED BY CMSD. CAN YOU EVERYONE UNDENSTAND WHAT IS BEING PRINTED?
10	and dear C. C
Offer advice on how CMSD could best support the Board of	WHAT IMPACT WILL THE NEW WEST SIDE HIGH SCHOOL HAVE ON THE HIGH SCHOOLS LOCATED ON THE NEAR
Education in making these hard decisions and best support	WEST SLOE?
the community in communicating them.	TRY TO GET CONSENSUS ON THE
	PROBLEM BEFORE ANNOUNCING THE
	SOLUTION.
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rompts	Questions / Ideas / Suggestions
Identify the most important things that you want CMSD to consider within the decision-making process.	I WOULD LIKE THE DISTRICT TO CONSIDER THE IMPACT THAT INDIVIDUAL SCHOOLS HAVE ON THEIR. NEIGHBORHOODS, SCHOOLS THAT HAVE STRUNG NEIGHBORHOOD PARTNERSHIPS AND
	POTENTIAL TO ANCHOR THER NEIGHBORHOODS
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Offer advice on how CMSD could best support the Board of	A street of two streets of two streets are tracted as the street of the
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Identify the most important things that you want CMSD to consider within the decision-making process.	· Chowth thoughts · Import on Novahamhood · Strangschoof models · Inchoose sofety of thousantottal · Speaker's Bureay for Samo Citizens · Identifying the mannative behind the report can groud.
Offer advice on how CMSD could best	The self-lane degler is showed in a first of frequency and red characters by the property of the self-red characters and a first of the self-red characters and the self-r
support the Board of Education in making these hard decisions and best support the community in	
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Prompts	Questions / Ideas / Suggestions
Identify the most important things that you want CMSD to consider within the decision-making process.	location/population program/need want for program phase in population and the effects it has on academic data building moderization/quality
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	and only part Art. In All modes in our milegal speed tags governor and a taxable of

Prompts	Questions / Ideas / Suggestions
Identify the most important things that you want CMSD to consider within the decision-making process.	Especially the Hispinic Community. Especially the Hispinic Community. I feel that the Hispanic Community is being left behind community is being left behind the line of the districts decision making. Lincoln West is a beacon in this neighbor hood and it needs to be considered for the sake of the young people in And around this neighborhood.
Offer advice on how CMSD could best support the Board of Education in making these hard decisions and best support the community in communicating them.	LOOK @ the impact on this community IF you decide to close down Lincoln West. This neighborhood is growing. Metals expanding there is a lot of potential. Consider what this will do to the hispanic community if this beacon is snuffed out.

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larieveze).	Abmal the not work! (Emily Millor) Mycan - Coop Magan - (Say los List) (MyCan
Offer advice on how CMSD could best support the Board of Education in making these hard decisions and best support the community in communicating them.	
	How are we gold be Mossins? How is this corrected to Systems borrow? Is CMSO willing to par them buildly free of charge.
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Prompts	Questions / Ideas / Suggestions
Identify the most important things that you want CMSD to consider within the decision-making process.	Rebust, competitive trades + scholarship (Continuation of Say Yes), transportation needs (safe, reliable)
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Offer advice on how CMSD could best support the Board of Education in making these hard decisions and best support the community in communicating them.	student & family committees to be involved at all steps; identify leadership of allies in education; incentives / a buy-in for the sommunity to start to trust
communicating them.	topal Court constitute of the constitute of th
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Prompts	Questions / Ideas / Suggestions
Identify the most important things that you want CMSD to consider within the decision-making process.	youth voice - Nhy did mey choose the school They did if they are crossing east to rest vocational education - working with industry, man of aching not just the Auspitals What promises were made in the past? A acknowledge mose & why changes hambeen mad
Offer advice on how CMSD could best support the Board of Education in making these hard decisions and best support the community in communicating them.	- mtg back at the bldgs where the Gist methings tookplace - Dissemnate Information through community-development corporations Honesty and transparency

Prompts	Questions / Ideas / Suggestions
Identify the most important things that you want CMSD to consider within the decision-making process.	- Clarity - Schools of choice? Application? Lottery? - Stability of programs - population trends of schools that are not viable - what programs in charter/private & schools Offer that are similiar to the district? - what data is being considered other than acade mic? For ex. CFL/SEL data - How will community partnerships be affected? existing or future
Offer advice on how CMSD could best support the Board of Education in making these hard decisions and best support the community in communicating them.	- Consider how changes will affect the structure of the community (feelings of community) - Communication has to be clear, concise, & timely - appoint representatives to answer questions about the changes (from the FACE) Office

Prompts	Questions / Ideas / Suggestions
Identify the most important things that you want CMSD to consider within the decision-making process.	The idea is to maintain a campus experience supporting the ability to offer a variety of School types. Resources - shifted to expand programming/improve schools.
	- Students must have a reliable way to transport to their schools. - If they have resources to support their journey; they are more linely to continue their education.
MARIN MAILE	- Look into the social capital before absing a certain school. - when communities have a school in their heighborhood, they are more likely to engage in the prace they live. Tranks to schools, people neep engaged, the schools bring in programming to help the community.
	- Community! Sense of community Safety of neighborhoods = how can we ensure all neighborhood! and safe enough to send our students?
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Offer advice on how CMSD could best support the Board of Education in making these hard decisions and best support the community in communicating them.	- Really get to know who you are serving. Yes, dotais helpful but put a face to that dota. There's a Story behind every number.
	- Take into account businesses and things happening in the economy.
	- It should be great to have the students' input into the planning. We near adults, but also we should know now our children are feeling. Give the Students voice!!!
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Prompts	Questions / Ideas / Suggestions
dentify the most mportant things that you want CMSD to consider within the decision-making process.	- Student choice / Family
Offer advice on how CMSD could best support the Board of Education in making these hard decisions and best support the community in	
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Prompts	Questions / Ideas / Suggestions
Identify the most important things that you want CMSD to consider within the decision-making process.	CMSD should consider the impact Lincoln-West has on the community. CMSD should consider how much Lincoln-West is utilized by the community. The renovations to the track, swimming pool, and auditorium may be expensive but they are essential parts of the school, essential parts of the community.
102011	CMSD Should consider renovating Lincoln-West. The truch is highly utilited by Students. It creates a safeplace for students in the community.
Offer advice on how CMSD could best support the Board of Education in making these hard decisions and best support the community in communicating them.	The Community Wants Lincoln-west to be renovated. We do not want the truck, auditorium, or Swimming pool to be eliminated.
	The community does not want Lincoln-west to be left in the back burner.
	Please renovate. Don't tell us the numbers. Get the job done please.

Prompts	Questions / Ideas / Suggestions
Identify the most important things that you want CMSD to consider within the decision-making process.	Facing History New Tech reads new/improved space. Our program is unable to function at its best and full capacity. A space to run Restorative Practices and Project Bosed Learning is ideal for our program. We need updated facilities so that way LEARNING can happen. Air Conditioning would make our space a lot more manageable. Equity among programs! -Tesources - sports
	Individual meetings with the Community, parents, Staff and students. Quick turn around on the decision would help everyone more forward quickly & efficiently.

Offer advice on how CMSD could best support the Board of Education in making these hard decisions and best support the community in communicating them.	Prompts	Questions / Ideas / Suggestions
Offer advice on how CMSD could best support the Board of Education in making these hard decisions and best support the community in communicating them.	important things that you want CMSD to consider within the decision-making	How the quality (bulling condition) affects the families Chaire of school; the impact of attracting families + chaire - o errollment
support the Board of Education in making these hard decisions and best support the community in communicating them.		If hirstn - West remains in the lecation tupat is the plan for the building renovation. When? when? when?
support the Board of Education in making these hard decisions and best support the community in communicating them.	to the second of	C 11 1 C 1 1 dem en en en la Curanta de la contracta de la con
	CMSD could best support the Board of Education in making these hard decisions and best support the community in	Cuilling condition; bushility; school model
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Prompts	Questions / Ideas / Suggestions
Identify the most important things that you want CMSD to consider within the decision-making process.	Does the district look at other internal programs is skot within the schools
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Offer advice on how CMSD could best support the Board of Education in making these hard decisions and best support the community in	How when will we tell they need to understand the Why.
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Identify the most important things that you want CMSD to consider within the decision-making process.	- Communities Heat feel neglected. - 61ving community the possible options - How so we hest communicate wit families.
Offer advice on how CMSD could best support the Board of Education in making these hard decisions and best support the community in communicating them.	- Be transparent about the possibilities.

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to consider within the decision-making process.	· Ensure Equity of Programming
	on Both Sides of River
	Based on Student Population
	a Engage Student Vacce through
	Softexs Around Programming
Offer advice on how CMSD could best	· STUDENT- CENTERED Social Media
support the Board of Education in making these hard decisions and best support	Campaign
the community in communicating them.	3 PTF-12 A SA S
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Prompts	Questions / Ideas / Suggestions
Identify the most important things that you want CMSD to consider within the decision-making process.	- Investment in the Neighbourhood. - Most families in the ward invest Elsewhere because lads a Hend outside schools/chate - We need to I ceep investment in the heighbourhood 'the start for sustaible Investment.
	- Lincoln west very diverse school, must leep the cultural relevancy within the community it server, its more a unique. oppertunity - we need a school with same
Offer advice on how CMSD could best support the Board of Education in making these hard decisions and best support the community in communicating them.	programming thats available on the East side, lets make it equitable for all termilles, lets make our school more a tractive.
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Prompts	Questions / Ideas / Suggestions	
Identify the most important things that you want CMSD to consider within the decision-making process.	2. Family/Neighbookhood 3. Programs. 4. Voice	
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Offer advice on how CMSD could best support the Board of Education in making these hard decisions and best support the community in	Community with families Esperanza Changes Quelestings Leaduship	
communicating them.	The state of the s	

Prompts	Questions / Ideas / Suggestions
Identify the most important things that you want CMSD to consider within the decision-making process.	- How does Say yes impact projections for future HS students? - with all the development in Clark Metro, the population is expected to increase, not
,,,,,,,,,,,,,,,,,,,,,,,,,,,,,,,,,,,,,,,	- By not Keeping your promise,
	you lose the community's trust, which you when you
North State	Support for the levy.
Offer advice on how CMSD could best support the Board of Education in making these hard decisions and best support	The Clark- Me to Neighbor how is a thring community with a lot of potential. Mc, redn west
the community in communicating them.	By Suilding is an embarassurf
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Identify the most important things that you want CMSD to consider within the decision-making process. Can building design include common space in the middle but separate programs into separate cultures? Offer advice on how CMSD could best support the Board of Education in making these hard decisions and best support the community in communicating them.	programs in pedagogy, technology, extra curriculars, programs in pedagogy, technology, extra curriculars, keeping available west side seats for Community. Why do students choose long east -> west or west->east community. Why do students choose long east -> west or west->east community. Why do students choose long east where they communities? Is this a lack of seats where they live at stronger schools? different admissions criteria? other? I'm concerned about manipulation of graduation vate data by schools like (east side) JH tarly College which actively removes students with low after thou frequently doe actively removes students with low after thou frequently doe actively removes students geographically within or look to fit the were as possible to their chosen Communities. Providing access to strongest performing schools nearby in person Communication @ each school about plans, transparency about pros scons, even if unpopular a difficult

Prompts	Questions / Ideas / Suggestions
Identify the most important things that you want CMSD to consider within the decision-making process.	- Compression Hoth Schools on SASTA Vites
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Offer advice on how CMSD could best support the Board of Education in making these hard decisions and best support the community in communicating them.	1.) SociAl MeriA 2) CHWELTES 3) BARBER Hops
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dentify the most inportant things that you want CMSD to consider within the decision-making trocess.	Plan with staff, students I parents to learn space of capatibility needs of each high school pressum. If schools are combined - what programs will work best together. Existing pregrams - what type of space will best fit the curriculum sallow	
	the program to exeel. How can programs be moved to new buildings that are campatible tallow for enough students when in one tacility to have extra curricular activities.	
Offer advice on how CMSD could best support the Board of Education in making these hard decisions and best support the community in communicating them.	combining programs with different cultures of curriculum that may not mesh design at vium or lunch room between each school's classrooms- communicate with meetings with school staff, stadents of parents use schoolsystem communication of neighborhood newspapers to set would	

Prompts	Questions / Ideas / Suggestions
Identify the most important things that you want CMSD to consider within the decision-making process.	environmental conditions like A.C. class sizes program design and culture - don't mix programs that aren't similar
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	management of english Coloregisters Cl. (1992) 180 Coloregisters Cl.
Offer advice on how CMSD could best support the Board of Education in making these hard decisions and best support	politicians like the union does.
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Offer advice on how CMSD could best support the Board of Education in making these hard decisions and best support the community in communicating them.	There should be a board made up of trusted community leaders that are activity evolved in the neighborhoods to relay the messages on what is happening with the school plans.
	The second secon
	Language services for promoting of promotions compared to the new promotion and the services of the